

DATE: January 19, 1999

TO: All Departments

FROM: City Clerks

RE: **PLEASE POST FOR THE INFORMATION OF ALL EMPLOYEES**

FILE

SUMMARY OF DECISIONS



FOR THE **REGULAR MEETING OF RED DEER CITY COUNCIL**

HELD IN THE COUNCIL CHAMBERS, CITY HALL

MONDAY, January 18, 1999

COMMENCING AT **4:30 P.M.**



- (1) (a) Confirmation of the Minutes of the Regular Meeting of Monday, December 21, 1998;

DECISION - Confirmed as transcribed

- (b) Confirmation of the Minutes of the Special Meeting of Monday, January 11, 1999.

DECISION - Confirmed as transcribed

PAGE #

(2) **UNFINISHED BUSINESS**

1. Director of Community Services and Recreation, Parks and Culture Manager - Re: Recreation Facilities Needs Assessment

.. 1

DECISION - Council approved the Major Recreation Facilities Needs Assessment Report. Council agreed that the final decision on phasing the development of the recreation complex be deferred to the 1999 Capital and Operating Budget debate and

that continued significant public input be sought during the detailed design stages of the East Hill Area Recreation Facility Project. The Recreation, Parks and Culture Department shall continue to explore all the possible combinations of operating models for the recreation complex and report back to City Council with a recommendation on the most effective model which may include partnerships and agreements with the private sector and not-for-profit organizations. The Administration will now prepare a cost estimate for the construction of one additional ice surface in Red Deer with said costs being added to the deliberations of the 1999 Budget

2. Parkland Community Planning Services - Re: Potential Land Use Bylaw Amendment / Removal of "Movie Theatres" from C2 Commercial Districts / Downtown Planning Committee Proposal . . 18

DECISION - Council agreed that no further action would be taken and that no changes would be made to the Land Use Bylaw regarding the removal of movie theatres from C2 Commercial Districts

3. Engineering Services Manager - Re: Review of Crosswalk Markings . . 27

DECISION - Council agreed that crosswalk markings in the city be upgraded to meet Federal standards and that the work outlined in the report from the Engineering Services Manager be phased in over a three year period beginning in the Year 2000, subject to budget approval during Year 2000 Budget deliberations

(3) PUBLIC HEARINGS

1. City Clerk - Re: Land Use Bylaw Amendment No. 3156/VV-98 / Lots 17 to 30, Block 13, Plan 982-3362 / SE ¼ 10-38-27-4 / Anders East - Part of Stage 7A / Anders East Developments Ltd. / (Consideration of 2nd and 3rd Readings) . . 36

(4) **REPORTS**

1. Engineering Services Manager - Re: Traffic Bylaw Amendment No. 3186/A-99 - Amend Speed Limits - Traffic Bylaw No. 3186/97 / (Consideration of Three Readings of Bylaw) . . 40

DECISION - Council approved the change in speed limits as set out in the report from the Engineering Services Manager and gave the Traffic Bylaw three readings

2. Land and Economic Development Manager - Re: Land Sale to Meadowglen Developments Ltd / 37 Unit Townhouse Project in North Red Deer / Road Closure Bylaw No. 3219/99 / (Consideration of 1st Reading of Bylaw) . . 49

DECISION - Council gave first reading to the Road Closure Bylaw. A Public Hearing will be held on February 16th for this bylaw which will accommodate the development of a 37 unit townhouse project to be located southwest of Ladwig's Automotive (55th Avenue)

3. City Clerk - Re: Committees Bylaw No. 3142/95 - Change in Membership Respecting the Municipal Planning Commission / Bylaw Amendment No. 3142/A-99 / (Consideration of Three Readings of Bylaw) . . 53

DECISION - Council gave three readings to this amendment to the Committees Bylaw appointing the Land and Economic Development Manager or his designate as a member of the Municipal Planning Commission

4. Parkland Community Planning Services - Re: Land Use Bylaw Amendment 3156/A-99 / DC(2) Direct Control District No. 2 - Update Heritage Business Park / (Consideration of 1st Reading of Bylaw) . . 58

DECISION - Council gave first reading to this Land Use Bylaw amendment which provides for updates to the Heritage Business Park area

5. City Clerk - Re: Downtown Business Revitalization Zone Bylaw No. 2827/83 / Terms of Appointment for Council Representatives / Amendment No. 2827/A-99 / (Consideration of Three Readings of Bylaw) . . 63

DECISION - Council gave three readings to the bylaw amendment providing for a change in the terms of appointment for Council representatives to the Downtown Business Association of Red Deer to one year terms

6. Parkland Community Planning Services - Re: Land Use Bylaw Amendment No. 3156/B-99 / Lot 1, Block 3, Plan 912-3660 and the Remainder of the SW ¼ 30-38-27-4 / Edgar Industrial Park / The City of Red Deer / (Consideration of 1st Reading of Bylaw) . . 66

DECISION - Council gave first reading to this Land Use Bylaw Amendment which provides for the inclusion of 14.7 ha (36.3 ac) of light industrial land for development in the southern portion of Edgar Industrial Park

7. Parkland Community Planning Services - Re: Public Participation Process for Outline Plans/Neighbourhood Area Structure Plans . . 69

DECISION - Council received this report as information and agreed that the processes outlined would be incorporated into policies respecting public consultation

8. Inspections and Licensing Manager - Re: One Hour Free Parking Zone on 51 Street between 48 Avenue and 49 Avenue . . 77

DECISION - Council agreed that both sides of 51 Street between 48 Avenue and 49 Avenue be converted to one hour free parking

9. City Clerk - Re: Downtown Business Association's 1999 Budget . . 80

DECISION - Council approved the Downtown Business Association's 1999 Budget as presented

10. Tax Collector - Re: Request to Amend Business Revitalization Zone Business Tax Bylaw No. 3196/98 to Reflect New Levy of BRZ Tax Rate / Bylaw Amendment No. 3196/A-99 / (Consideration of Three Readings of Bylaw) . . 86

DECISION - Council gave three readings to the bylaw amendment establishing the 1999 Business Revitalization Zone business assessment of 0.61%

11. Personnel Manager - Re: 1999 Salary Treatment for Exempt Staff . . 89

DECISION - Council approved a salary increase of 3% effective January 1, 1999 to wages for Exempt staff

12. Parkland Community Planning Services:

- (a) Sign Bylaw Amendment No. 3163/A-99 / Request to Update Sign Bylaw No. 3163/96 / (Consideration of Three Readings of Bylaw) . . 90

DECISION - Council gave three readings to this bylaw amendment approving various changes to the Sign Bylaw

- (b) Land Use Bylaw Amendment 3156/C-99 / Signs / (Consideration of 1st Reading of Bylaw) . . 92

DECISION - Council gave first reading to this bylaw amendment approving various changes to the Land Use Bylaw respecting signs

(5) **CORRESPONDENCE**

1. Office of the County Manager - Re: County Appointment to City of Red Deer's Recreation, Parks and Culture Board . . 95

DECISION - Council agreed to appoint Councillor Gregg Johnson as the County representative to the City's Recreation, Parks and Culture Board, for a term to expire October 1999

2. Parkland Humane S.P.C.A. - Re: Parkland Humane S.P.C.A. Signage . . 97

DECISION - Council approved an address change for the Parkland Humane S.P.C.A. to 4505 - 77 Street so that this business would be easier for the public to find. The request from the S.P.C.A. for the installation of guide signs was denied as this business did not meet the criteria for guide sign installation

(6) **PETITIONS AND DELEGATIONS**

(7) **NOTICES OF MOTION**

(8) **WRITTEN INQUIRIES**

(9) **BYLAWS**

1. 2827A/99 - Amend Downtown Business Revitalization Zone Bylaw
No. 2827/83 / Terms of Appointment for Council Representatives / - 3
Readings .. 103
.. 63
DECISION - Bylaw given three readings
2. 3142/A-99 - Committees Bylaw Amendment / Change in Membership
Respecting the Municipal Planning Commission / Committees Bylaw
No. 3142/95 / - 3 Readings .. 104
.. 53
DECISION - Bylaw given three readings
3. 3156/VV-98 - Land Use Bylaw Amendment / Lots 17 to 30, Block 13,
Plan 982-3362 / SE ¼ 10-38-27-4 / Anders East - Part of Stage 7A /
Anders East Developments Ltd. / - 2nd and 3rd Readings .. 105
.. 36
DECISION - Bylaw given 2nd and 3rd Readings
4. 3156/A-99 - Land Use Bylaw Amendment / DC(2) Direct Control
District No. 2 - Update Heritage Business Park / - 1st Reading .. 107
.. 58
DECISION - Bylaw given first reading
5. 3156/B-99 - Land Use Bylaw Amendment / Lot 1, Block 3, Plan 912-
3660 and the Remainder of the SW ¼ 30-38-27-4 / Edgar Industrial
Park / The City of Red Deer / - 1st Reading .. 113
.. 66
DECISION - Bylaw given first reading
6. 3156/C-99 - Land Use Bylaw Amendment / Signs / - 1st Reading .. 115
.. 92
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No. 3163/96 / - 3 Readings .. 118
.. 90
DECISION - Bylaw given three readings

8. 3186/A-99 - Traffic Bylaw Amendment / Amend Speed Limits listed in Traffic Bylaw No. 3186/97 / - 3 Readings . . 120
.. 40

DECISION - Bylaw given three readings

9. 3196/A-99 - Business Revitalization Zone Business Tax Bylaw Amendment No. 3196/98 - Request to Amend Bylaw No. 3196/98 to Reflect New Levy of BRZ Tax Rate / - 3 Readings . . 123
.. 86

DECISION - Bylaw given three readings

10. 3219/99 - Road Closure Bylaw / Land Sale to Meadowglen Developments Ltd. / 37 Townhouse Project in North Red Deer / - 1st Reading . . 124
.. 49

DECISION - Bylaw given first reading

Additional Agenda

1. Personnel Manager - Re: Memorandum of Agreement between Amalgamated Transit Union Local 1374 and The City of Red Deer

DECISION - Council ratified the Memorandum of Agreement between the Amalgamated Transit Union Local 1374 and The City of Red Deer, reached January 9, 1999

A G E N D A

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(Please Note: No Page 39 in the Agenda)

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Committee of the Whole:

- (a) Personnel Matter

DATE: January 13, 1999

TO: City Clerk

FROM: **LOWELL HODGSON**
Director of Community Services

DON BATCHELOR
Recreation, Parks & Culture Manager

RE: RECREATION FACILITIES NEEDS ASSESSMENT

After an extensive public participation process, the Recreation Facilities Needs Assessment final report and recommendations were considered by the Recreation, Parks & Culture Board on December 15, 1998. The Board passed 5 resolutions at that time, as outlined in their December 16, 1998 letter.

The same report and recommendations were subsequently reviewed by City Council on December 21, 1998, at which time the report was tabled to this meeting. The general public, sports groups, and community organizations were invited one final time by City Council to submit any comments or proposals prior to the January 18, 1999 meeting. During this time, three additional submissions were received and are attached.

We recommend that this Major Recreation Facility proceed at the East Hill District Park site as an immediate priority in 1999, based on the following points:

- all of the public responses received regarding this project
- the findings and recommendations of the consultant
- the resolutions of the Recreation, Parks & Culture Board

Considerable discussion has taken place on the possible phasing options of this facility. The advantages of completing the whole facility in the initial phase are:

- a. a cost savings for completing the facility at one time, compared to phased development with inflationary and retrofit costs;
- b. the facility would be more of a community/family wellness centre if it included components such as a leisure pool; otherwise, the facility would appear to meet only the needs of sports groups (i.e. soccer, gymnastics, track & field);
- c. based on projections by the consultant, adding all recreational facility components including a leisure pool would approximately double the use of the facility by the public.

The advantages of phasing the project include:

- a. reducing the draw on the Capital Reserves;
- b. reducing or eliminating the need to debenture a portion of the project cost;
- c. lessen the municipal tax increase necessary to finance both capital and operating costs.

The following table illustrates the cost of various options for phasing or completing the project in one phase. The second last column shows the increase in the Municipal tax rate required to fund just the facility. Optimum Phase 1, which includes the pool, shows two options assuming the capital cost is financed by: 1) long term debt, or 2) capital project reserve funds.

If the Capital Project Reserve is used to fund the pool (Optimum Phase 1, option 2), the reserve would be used up by the end of 2000. This would require long term debt for financing other capital projects. Whatever phase is selected, it is recommended that the increase in the Municipal tax rate be spread over three years. The last column in the following table shows the required annual increase for 1999, 2000, 2001 to fund just the facility based on this recommendation.

DESCRIPTION	CAPITAL COST	OPERATING DEFICIT	DEBT REPAYMENT	TOTAL ANNUAL COST	ONE TIME INCREASE IN MUNICIPAL TAX RATE REQUIRED	¹ INCREASE IN THE MUNICIPAL PORTION OF THE TAX BILL FOR THE NEXT 3 YRS.
A. MINIMUM PHASE 1 • Multi-purpose Field House • Gymnastics Gym • Preschool Centre • Swing Centre • Multi-purpose Rooms • Support Areas	\$12.9 M	\$150,000	0	\$150,000	0.6%	0.2%
B. OPTIMUM PHASE 1						
1. With Debenture • Above plus • Leisure Pool	\$19.2 M	\$600,000	\$857,000	\$1,457,000	6.3%	2.1%
2. No Debenture/ From Reserve • Above plus • Leisure Pool	\$19.2 M	\$600,000	0	\$600,000	2.7%	0.9%
C. ULTIMATE ALL PHASES • Above plus • Two Arenas and Leisure Ice	\$27.7 M	\$1,000,000	\$2,013,000	\$3,013,000	² 13.2%	4.4%

¹ The % increase is for the Recreation Facility only and does not include increases for any other municipal services (e.g. for Minimum Phase 1, the 0.2% increase is included in the 3.4% Municipal Tax increase recommended for 1999).

² For the Ultimate Phase, the 13.2% tax increase could be lowered to a 9.6% tax increase if the Leisure Pool was funded from Capital Reserves.

In terms of operating this facility, there are potentially a number of options that need to be further explored. Although the consultant will be engaged in the drafting and negotiation of partnerships with various sports groups, it is premature to determine now how this facility should be best operated. It may be appropriate for the City to initially be

the project operator, while other options are explored that would be phased in for parts of the complex or the facility in total. Sports groups, private sector operators and new non-profit organizations are but a few of the operational options that need to be investigated. The Gymnastics Club has already declared an interest to operate the Gymnastics and Day Care portions of this recreation complex.

How this facility should ultimately be run will be partly determined by the degree of control the City wishes to retain in this facility in terms of:

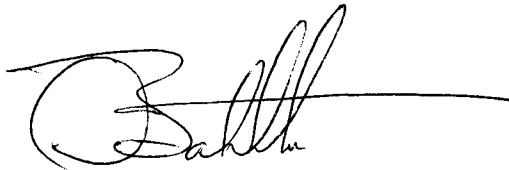
- access by the general public
- degree of exclusive use by sports groups
- user fees and annual passes
- use by schools, institutions, and other public agencies

RECOMMENDATIONS

1. That the Major Recreation Facilities Needs Assessment Report be approved as the plan that guides future recreation facility development in the East Hill Area of the City of Red Deer.
2. That the final decision on phasing the development of the recreation complex be deferred to the 1999 Capital and Operating Budget debate.
3. That the Recreation, Parks and Culture Department continue to work with recreation, sport, and culture agencies to further advance all phases of development as identified in the Major Recreation Facilities Needs Assessment report.
4. That continued significant public input be sought during the detailed design stages of the East Hill Area Recreation Facility Project.
5. That the Recreation, Parks and Culture Department explore all the possible combinations of operating models for the recreation complex and come back to City Council with a recommendation on the most effective model which may include partnerships and agreements with the private sector and not-for-profit organizations.



LOWELL HODGSON



DON BATCHELOR

:nb

Atts.

- c. Norbert Van Wyk, City Manager
Alan Wilcock, Director of Corporate Services
Recreation, Parks & Culture Board Members
Joint Use Planning Committee Members
Harold Jeske, Recreation Facilities Superintendent
Greg Scott, Community Development & Planning Coordinator



RED DEER MINOR HOCKEY COMMISSION

D1, 4725 - 43 Street, Red Deer, Alberta T4N 6Z3
Telephone (403) 347-9960 Fax (403) 347-0311

*Received from Courier
3:45, Jan 12, 99*

January 12, 1999

City of Red Deer
Box 5008
Red Deer, Alberta
T4N 3T4

ATTENTION: MAYOR GAIL SURKAN AND CITY COUNCIL

Dear Mayor Surkan:

It is a pleasure on behalf of Red Deer Minor Hockey Commission to address you in regards to a new ice facility in Red Deer.

Our concerns are addressed to the new Easthill Recreation Facility being constructed in Red Deer. Red Deer Minor Hockey Commission is not and will not suggest we should be in the new facility before any other Association, but feel the ice facility should be constructed at the same time.

Red Deer Minor Hockey Commission is in an urgency situation as for ice needed. At the present time we are renting between 40 to 50 hours per week out of town and this is just rented time to meet the current needs. We have grown in size causing our ice needs to escalate, even to the point of shortening all teams ice times in the past few years, which forces them to do all the extra travelling, in order to stay competitive with other leagues. We have purchased an ice divider at a cost of \$9,000.00 so we can divide the ice in half for smaller teams to gain ice back that way.

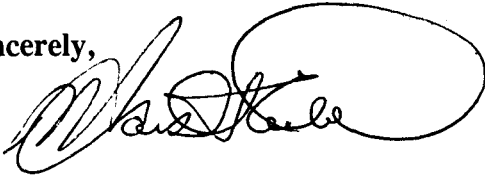
Red Deer Minor Hockey Commission has a major concern with teams renting ice out of town causing an excess amount of travelling. For example in the first six weeks of the season our teams travelled out of town 214 times for practises and exhibition games, which is an extreme amount of travelling putting parents and participants at risk. We have 83 teams and over 1400 young people registered.

Red Deer Minor Hockey Commission will commit a substantial amount of money towards the new Easthill Recreation Facility if the ice facility can be built in the first phase of construction. We propose raising one million dollars to put towards the new facility. We would continue to raise funds once we reached that level to help out further, thus creating a partnership with the City of Red Deer to help fund the facility and have input into the operation of the facility.

Thank you for your consideration and we look forward to a partnership-relationship with the City of Red Deer.

If you require further information, please call Marvin Seibel at 347-9960.

Sincerely,

A handwritten signature in black ink, appearing to read 'Marvin Seibel', with a large, loopy flourish at the end.

**Marvin Seibel/PRESIDENT
RED DEER MINOR HOCKEY COMMISSION**

cc: Don Batchelor

ms/pm

10 Orwell Close
Red Deer, Alberta
January 7th, 1999

The Mayor and City Council
City Hall
Red Deer, Alberta.

Re: Recreational Complex-

In a Democratic country all person have a right to express their opinions. IN regards to this idea of the Recreational Complex it seems many people are determined to have this money expenditure passed before any other interested persons have their say in the matter. People have stated that the Fire Hall, Bridge, etc. were passed without a plebiscite-But remember these are for the benefit of all citizens of Red Deer, They are a needed item as part of the infrastructure. This recreational complex is not a necessary item for the infrastructure of the City.

Would you feel comfortable , as many citizens of Red Deer, are on fixed incomes feel comfortable if a group of people told you your taxes were going up to pay for an unknown factor. See Letter of Dec. 26th Red Deer, Advocate attached from a Senior. Approximately 12% of the population are now classed as Seniors. These people are living on fixed incomes and many now that were able to save during their working years now are having to spend their savings because of costs going up in everyday living.

Also see letter attached who wants tax breaks from the Taxpayer. Sports Franchises.

We only have estimates of the cost of building this complex, costs of operating are problem which changes year by ear due to wages, heating , maintenance etc.. How much revenue will it bring in? We have been told that there will be a operating deficit of \$900,000.00 per year. Would a businessperson go for a project if there was a built-in deficit? Then why put a deficit on the backs of an already overtaxed group.

This brings this vote for this Complex to a VOTE BY HOLDING A PLEBISCITE.

A simple solution to this building is could be a follows:

Plebiscite Day October 15th, 1999

Last day for interested group to put their investment monies in a committed account with the city would be September 10th, 1999 to show they are willing to invest in a complex such as this. Once this is done then the investors and the taxpayers are on an even playing ground as we know once Council has voted to go ahead with a project they have committed the taxpayer.

On September 23rd a list showing the outside amount of monies willing to be invested would be published, then the taxpayer would be able to make up their mind which way to vote.

On the day of the Plebiscite the people would tell City Hall what they wish to happen. BY WAY OF A FREE VOTE AS IN ANY DEMOCRATIC COUNTRY.



Preston Parks

Subsidizing pro sports crazy

I have just read View from the Street in a recent issue of the Advocate, and it is amazing the kinds of responses given by people.

The question was: "Do you think tax dollars should be used to help keep Canadian sports franchises alive?"

Four out of five respondents thought that we should. While I respect their opinion, if they were given the following facts I would bet their responses would have been much different:

- Most professional sports teams are owned by multi-millionaires, billionaires or consortiums. Sport teams are just one of the business interests in the owners' portfolios. I am referring to people like Peter Pocklington, the late Gene Autry, the late Jack Kent Cook, the Disney Corp., Maple Leaf Gardens, Molson's, Labatt and a host of others.

It doesn't matter what the major sport is today — be it football, basketball, baseball, hockey, soccer, darts, pool, bowling or some other sport —, most of the players themselves are millionaires, making a million-plus dollars per year.

The sports pages have been full of

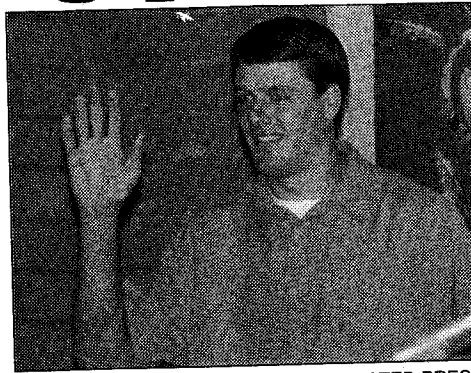


Photo by ASSOCIATED PRESS

Arizona Cardinals quarterback Jake Plummer recently signed a contract extension with the Cardinals that will pay him \$29.7 million over the next four years, including a \$15-million signing bonus that is the largest in NFL history

stories recently reporting the signings of major league baseball players and their exorbitant salaries. A few I can think of are Robbie Alomar — \$30 million plus; Mo Vaughn — \$60 million plus; Albert Belle — \$60 or \$70 million

plus and many, many others.

The owners are agreeing to these kinds of ridiculous contracts, so obviously they have the money to pay for them. The same applies to the other sports previously mentioned, as well.

So does anyone really think that professional sports franchises need our hard-earned tax dollars? C'mon!

The taxes that we are talking about are the income taxes paid by wage earners and the business community and the GST/PST.

The bulk of these taxes come from the ordinary working stiff, whom at this point in history has been taxed to the limit.

If we want to support any cause to keep it alive, we ought to ensure that starving children in this country and the homeless are looked after first.

Let the professional sports franchises look after themselves. They are quite capable of doing so.

Wayne Paquette
Red Deer

Relatives sought

I would like to add some information to concerning the Leonard and Nellie Eisenman family story reported in your newspaper recently.

The story, briefly: my mother's brother, Leonard Eisenman and his wife Nellie spent their last days in a nursing home in Red Deer, where they passed away in the 1970s.

Leonard and Nellie's two daughters, Myrl and Alice, are believed to have settled in the Red Deer area with their families. I do not have either of their married names.

I very much want to hear from either Myrl or Alice or any member of their families who have statistical information regarding Leonard and Nellie Eisenman. In particular I'm seeking the date, year and place (in the United States) of Leonard's birth.

The Eisenman family history migration trek is stalled for need of this point of information.

Please write: Frank Thompson, 15854 Norfolk Rd., Surrey, B.C., V4A 5K9. Or call: (604) 538-3702

I am the younger son of Edith (Eisenman) and Hugh Thompson.

Frank Thompson
Surrey, B.C.

Food hamper much appreciated

We live on the old age pension. By the time one pays the necessities of life, there is little or no money left, and there are always things like medicine to be bought.

This year we applied for a food hamper. We were overwhelmed by the generosity of the foodstuffs received — many items we could only look at on store shelves.

The hamper included everything for a Christmas dinner. One could not help but have tears in one's eyes. All our needs taken care of for some time to come.

On behalf of all who received Christmas hampers this year, a heartfelt thank you.

To those who gave, helped pack, and deliver the Christmas hampers, may your holidays and new year be as bright as you have made ours.

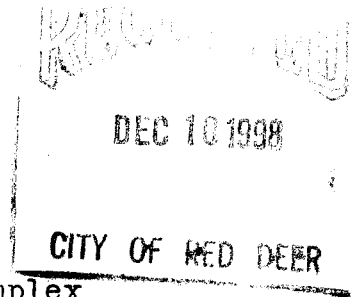
A Central Alberta couple
(names withheld at request of writers)

Editor's note: Letters to the editor are rarely published by the Advocate without identifying the writer. However, in this case, the people involved have identified themselves to the newspaper and provided a reason newsroom staff deemed acceptable for not identifying them.



Dec. 7/98

From: Jim & Berniece Avery
69 Richards Cr.
Red Deer, Alberta
T4P 3B7



To: Mayor Gail Surkan
City of Red Deer.

Subject: New Recreation Complex

Please be advised we are vehemently opposed to the construction of above captioned project. The only way this project should be approved is by way of a plebisite with at least a 51% of the tax paying citizens of Red Deer approving same.

We get so furious when only a couple of months ago City Council was saying if we don't increase taxes we will have to cut back on building the new fire hall, ambulance service, numbers of Police, installation of new traffic lights, etc. etc. etc. because there is no monies left in the budget, but, now we can approve a \$19 million project with a \$600,000 operating budget. Probably a more realistic cost would be \$29 million with a \$1,000,000 maintenance budget. Where are these additional maintenance dollars coming from?

It's time Madam Mayor you & your Council stopped the wheels of tax increases and constructively considered decreasing taxes, and believe me there are many ways to make that happen.

con't on P2



P2



We are not writin this letter just to criticize city council, because their are also many good things that are ongoing in our fine city of Red Deer that is positive and should be continued, but, not at the expense of this Capital project that will increase the base budget cost the City of Red Deer tax payers will have to provide.

Your action to stop this project immediately Madam Surkan or any portion there-of will be very much appreciated. Thank you.

Yours truly
Jim & Berniece Avery



DATE: December 16, 1998

TO: City Clerk

FROM: ROGER CLARKE, Chairman
Recreation, Parks & Culture Board

RE: RECREATION FACILITIES NEEDS ASSESSMENT

The Recreation, Parks & Culture Board have considered the recommendations of the consultant for a major recreation facility on the East Hill. During the December 15, 1998 meeting, the Board considered written submissions and heard presentations by various sports and community organizations, the general public and the administration (Recreation, Parks and Culture Department and Community Services Division).

Based on all of the above, the Board passed the following resolutions in support of the immediate development of a major recreation facility between Hunting Hills and Notre Dame High Schools:

1. "That the Recreation, Parks & Culture Board support and recommend to Council of the City of Red Deer that the Major Recreation Facilities Needs Assessment Report be approved as the plan that guides future recreation facility development in the East Hill Area of the City of Red Deer."
2. "That the Recreation, Parks & Culture Board support and recommend to Council of the City of Red Deer that 'Optimum Phase One' be adopted as the recommended minimum phase of development for the East Hill Area of the City of Red Deer."
3. "That the Recreation Parks & Culture Board recommend Council of the City of Red Deer allocate funding in the 1999 budget to move forward with the East Hill Area Recreation Facility project, and to stimulate funding negotiations with community groups."
4. "That the Recreation, Parks & Culture Board support and recommend to Council of the City of Red Deer that continued significant public input be sought during the detailed design stages of the East Hill Area Recreation Facility project."

City Clerk
December 16, 1998
Page Two

5. "That the Recreation, Parks & Culture Board recommend to Council of the City of Red Deer that the Recreation, Parks & Culture Department continue to work with recreation, sport, and culture agencies to further advance all phases of development as identified in the Major Recreation Facilities Needs Assessment report."


for: ROGER CLARKE, Chairperson
Recreation, Parks & Culture Board

:nb

- C. Norbert Van Wyk, City Manager
Lowell Hodgson, Director of Community Services
Don Batchelor, Recreation, Parks & Culture Manager
Harold Jeske, Recreation Facilities Superintendent
Greg Scott, Community Development & Planning Coordinator
Recreation, Parks & Culture Board Members
Joint Use Planning Committee Members
Red Deer Minor Hockey Commission
Red Deer Tennis Club
Red Deer Gymnastics Club
Red Deer Public Library
Red Deer Child Care Society
Red Deer College
Normandeau Cultural & Natural History Society
Red Deer All Seasons Soccer Centre Foundation
Red Deer Catalina Swim Club
Cultural Charter Partners of Alberta
Titan's Track & Field Club
Red Deer Minor Hockey Commission
Red Deer Public School District
Swim Alberta Association
Jackie Watson
Carolyn Goddard
Doug Swanson
Art Finch
Doug Brunner
Margaret R. Hall

DATE: December 9, 1998

TO: Recreation, Parks & Culture Board

FROM: **LOWELL HODGSON, Director of Community Services**
DON BATCHELOR, Recreation, Parks & Culture Manager

RE: **MAJOR RECREATION FACILITIES NEEDS ASSESSMENT - EAST HILL**

The Recreation, Parks and Culture Department has been working with a number of sports groups, in particular Red Deer City Soccer Association and the Red Deer Gymnastics Club, to explore possible locations to develop new facilities. City Council, based on a report from the Recreation, Parks & Culture Board, passed the following resolution at their March 30, 1998 meeting:

- "1. That a Recreational Facilities Needs Assessment for the East Hill District Park Site be undertaken;
2. That the Recreational Facilities Needs Assessment include extensive public participation opportunities in identifying gymnastics, indoor soccer and other recreational facility needs at the East Hill District Park Site;
3. That the Recreational Facilities Needs Assessment be funded by the Land Bank until such time as approximately 5 - 7 acres of the Edgar Athletic Park Site are sold. At that time, the fund is to be reimbursed and the balance of the fund redirected to the development of recreation facilities at the East Hill District Park Site."

A consultant, Mr. Brian Johnston, Professional Environmental Recreation Consultants (P.E.R.C.), was engaged to undertake the completion of an extensive public participation process including:

- 56 Sports Group Interviews
- Youth Group Interviews
- School Council Interviews
- Community Meetings
- 1000 Mail Out Household Surveys
- 3 Workshops
- 3 Public Meetings/Forums

The "Major Recreation Facilities Needs Assessment" report (attached) is based on all the public participation processes and the expertise of the consultant, who has in excess of 60 years experience on the planning team. This team, Mr. Brian Johnston, Mr. Ken Hutchinson (Architect), and Mr. John Murray (Architect) have:

- assessed local, provincial and national population/recreation trends.
- considered the outcomes of all the public participation processes.

- identified "community wants" (wish list) and prioritized them into "community needs".
- developed recommendations on the highest priority recreation facilities needed.
- recommended phased development based on time, capital, and ongoing operational costs.

The methodology throughout the public participation process and during the evaluation of possible recreation facilities has been thorough. The thoroughness of the research, data collection, consideration of all points of view and understanding of the community of Red Deer adds further credibility to the recommendations contained in the report.

Perhaps the most difficult part of the process for the consultant was prioritizing the recreational facility needs of the community. Without question, all the facilities identified would be used and would be major assets to the community; however, appreciating the financial reality of today, only a phased approach to a major recreation facility development is viable. In addition, this project is not just a City of Red Deer initiative. For this project to come to fruition, it must be a community project -- a project where the sports groups, business community, service clubs, other levels of government, and the City of Red Deer all come into partnership to finance the capital development and, in part, the operation of a "Community & Family Wellness Centre".

With the last major Recreation Facility having been built in 1980 at the Dawe Centre -- with a population of 22,000 less than we are today -- we have heard loud and clear through the public participation process that now is the time to build a new recreation complex in Red Deer (see pages 10 & 11 of report). The 1000 random sample household survey has been verified as 95% confident that the results are with $\pm 5\%$ of how the total population of the city would have responded:

Question #3 - "Is now the time for the community to invest in a new indoor recreation facility?"

Yes - 64.7%

No - 35.3%

Question #4- "What is the maximum increase in your annual property tax you would be willing to pay in order to help build and/or operate new facilities?"

\$0	-	19.8%
\$1 - 20/yr.	-	39.6%
\$21 - 40/yr.	-	26.3%
\$41 - 60/yr.	-	11.0%
> \$60/yr.	-	3.3%

The recommendations contained in the report were presented to a public/media forum on November 26, 1998; responses on the draft report have been received from the following:

- Red Deer Minor Hockey Commission
- Red Deer Tennis Club
- Red Deer Gymnastics Club
- Red Deer Public Library
- Red Deer Child Care Society
- Red Deer College
- Normandeau Cultural & Natural History Society
- Red Deer All Seasons Soccer Centre Foundation
- Red Deer Catalina Swim Club
- Cultural Charter Partners of Alberta
- Titan's Track & Field Club
- Red Deer Minor Hockey Commission
- Red Deer Public School District
- Swim Alberta Association
- Jackie Watson
- Carolyn Goddard
- Doug Swanson
- Art Finch
- Doug Brunner
- Margaret R. Hall

These written comments (attached) will be considered in the drafting of the final report and recommendations to City Council. With a project such as this, it is unlikely to think that all sports groups will totally endorse the recommendations. This is primarily due to some of the proposed facilities being recommended for immediate development (high priority community needs) whereas others are recommended for future phases of development. In addition, at this very preliminary concept stage it is not possible to satisfy some of the detailed and operational questions put forward by some of sports groups.

The consultant has used the nine (9) criteria on page 23 of the report to establish facility priorities. In doing so, three (3) possible development scenarios are identified:

A. Minimum Phase 1 - \$12.6 M Capital; \$150,000 Operating Deficit

- | | |
|-----------------------------|-----------------------|
| • Multi-Purpose Field House | • Multi-Purpose Areas |
| • Swing Centre | • Gymnastics Gym |
| • Preschool Centre | • Support Area |

B. Optimum Phase 1 - \$18.9 M Capital; \$600,000 Operating Deficit

- All of the above
- Leisure Pool

C. Ultimate Phase 2 - \$28.4 M Capital; \$900,000 Operating Deficit

- All of the above
- 2 Ice Arenas
- Leisure Ice Surface

We are in full agreement with the consultant that the "Optimum Phase 1" development would best fulfill the current needs of the community. This option, which includes the Leisure/Therapeutic Pool, would have double the use from that of just the minimum phase 1 facility. At a projected 175,000 users per annum, this facility would attract sports groups, families, and individuals to a whole host of leisure/recreational opportunities that do not exist in Red Deer today.

In order to assemble the capital funds necessary for Optimum Phase 1, a number of partnerships will have to be established with sports groups, service clubs, the business community, other levels of government, and the City of Red Deer. If these partnerships can not be assembled to the extent of funding Optimum Phase 1, then Minimum Phase 1 should be pursued.

In order to meet the desired timelines for this proposal such that 1999 financial contributions can be considered by the sports groups, the City, and other potential partners, the Board is asked to formulate a resolution in support of this project. The resolutions are requested at the December 15, 1998 Board meeting. We will make recommendations to the Board regarding the report, phased development, financing, potential partnerships, and process if approved.

RECOMMENDATION:

1. That the Recreation, Parks & Culture Board consider the recommendations of the consultant and comments from sports groups, the general public, and the administration to formulate specific recommendations to City Council on this proposed project.



LOWELL HODGSON



DON BATCHELOR

DB:nb
Att.

- c. Harold Jeske, Recreation Facilities Superintendent
Greg Scott, Community Development & Planning Coordinator
Brian Johnston, P.E.R.C.

Comments:

We concur with the recommendations of the Director of Community Services and the Recreation, Parks and Culture Manager.

Council should note that the community has been advised that this meeting is the opportunity for them to provide any additional input to Council they feel is important or necessary as we will not be providing time during the budget debate for presentations from the public on this matter.

Those community groups which have been involved in the development of the reports have been advised that this meeting is the opportunity for them to reinforce their points of view. The Recreation Facilities Needs Assessment report and the public comments are being submitted as attachments to this agenda.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

COUNCIL MEETING OF JANUARY 18, 1999

ATTACHMENT TO REPORT APPEARING ON THE OPEN AGENDA

RE:

Recreation Facilities Needs Assessment

RED DEER

**MAJOR RECREATION
FACILITIES
NEEDS ASSESSMENT**

FINAL REPORT

SUBMITTED ON: DECEMBER 21, 1998

SUBMITTED TO: CITY OF RED DEER

***SUBMITTED BY: PROFESSIONAL ENVIRONMENTAL
RECREATIONAL CONSULTANTS LTD.***

KEN HUTCHINSON ARCHITECT

JOHN MURRAY ARCHITECTURAL ASSOCIATES

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Appendix

Appendix A	Terms of Reference for the Task Force
Appendix B	List of Interest Groups Interviewed
Appendix C	Results of Public Survey
Appendix D	Results of First Public Forum
Appendix E	Results of Community Focus Group
Appendix F	Cost Estimates – Capital
Appendix G	Cost Estimates – Operating

1.0 Introduction

In May 1998 the City of Red Deer retained the services of a consulting team to undertake a Needs Assessment for a new Recreation Centre to be developed on the 10 acre site between the two high schools on the East Hill Park and School site. The study was focused on the following goal:

To provide the Joint Use Planning Committee, Recreation Parks and Culture Board, City Council and the community with sufficient information to make critical decisions and recommendations about proceeding with capital development of recreational building(s) on the proposed site, plus the opportunity to include new and individual community program operations.

The complete Terms of Reference for the study are included in **Appendix A**.

After working on the project for the past eight months the consultants are pleased to submit herein this draft of the final report on the project. Readers wanting the details of the information collected to support this project should refer to the Appendix. Those who want to understand how the consultants analyzed the data and came to their recommendations should read the body of the report. Those who want to go straight to the recommendations will find them in the last section of the report under Conclusions and Recommendations. No Executive Summary is available at this point in the process.

The consultants invite queries and comments on the draft report. After considering all input, a final report will be prepared and presented to City Council by year-end.

We would like to thank the thousands of Red Deer citizens who took the various opportunities for input to the process of developing the final report. We would also like to express our appreciation to our client, the City of Red Deer, and to the Joint Use Planning Committee which monitored the process.

2.0 Methodology

The Joint Use Planning Committee was very clear that it wanted to see a maximum of community input during the process. The goal was to ensure that the results of the Study reflected, as far as is reasonably possible, the needs, aspirations, and constraints of city residents. The process to meet that challenge is summarized in **Figure One**.

Figure One
Summary of the Methodology

Activity	Intent and process	Time	Result
1 Start up meeting	Clarity of the reciprocal expectations of client and consultant, and the required timeframe for the process.	May 1998	Clear plan of action for the study
2 Collection of background data	Identify the long range plans which form the context within which the new facility would be placed. Determine also the profile of the community, the amount of use of existing facilities in relation to capacity for use, and the operating budgets for existing facilities.	May and June 1998	Understanding of the community and the existing facilities in it
3 Interest Group interviews	Begin the process of getting input from community groups that might have a stake in the proposed new facility. List of 43 groups interviewed is included in Appendix B .	May and June	Identification of needs and issues
4 First Public Forum	To gain input from the general public who might not be represented by the community groups. Also to allow those interested to better understand the needs of others. About 150 residents attended and participated in a forum at Hunting Hills High School. The results are in Appendix D .	June	A variety of ideas about what could go into the Complex and some idea about priorities of those present.
5 Input from Children and Youth	To ensure that children and youth had an opportunity to express their needs and desires. Children involved in day camping and summer programs were asked to draw their ideal recreation facilities. Also two focus groups of students were held at which 30 middle and high school students participated.	July and Sept.	Drawings depicting ideal recreation environments by young children in summer programs and lists of ideas for spaces from middle and high school students in focus groups
6 Public Survey	A statistically valid profile of current behaviour patterns of residents and their support for spaces in a new Recreation Complex. 51% of the 1000 questionnaires mailed to Red Deer households were returned and analyzed. The results are in Appendix C .	Sept. and October	95% confidence that results are within +/- 5% of what city residents feel about new facilities. An excellent profile of leisure behaviours and needs
7 Community Focus Group	Input from opinion leaders in the community on how priorities should be established. 20 invited members of the community representing all sectors of the community attended a focus group.	October	Clear set of criteria which could be used to establish facility priorities in Red Deer (see Appendix E)
8 Public Policy Workshop	Input from elected and appointed officials on how priorities should be established. 20 members of city council, the school boards, the college, and the Recreation and Parks Commission attended a workshop.	October	The same set of criteria as above.

Activity	Intent and process	Time	Result
9 Partners Workshop	Clarity from potential contributing partners on the characteristics of ideal partnership. 15 agencies attended a workshop and outlined the basis on which they might become partners in the Complex.	October	Reciprocal understanding of the basis for partnership negotiations and agreements for developing and operating the Recreation Complex.
10 Second Public Forum	General public reaction to the list of facilities emerging as desired by various segments of the community and reaction to the list of criteria for setting priorities. 150 people attended a forum at Notre Dame Sec. School.	October	Support for the list of 12 facilities on the "wish" list. Endorsement of the criteria for setting facility priorities.
11 Draft Report	Document the results of the process for reaction by local citizens.	November	This report which will be available for comment.
12 Final Report	Complete the process create a basis for negotiation and decision making.	December	Final Report for adoption by City Council.

The process went quite smoothly, with little or no need for refinements along the way. Citizens and community groups were very cooperative in providing input and in considering the needs of others in the process. While not everyone will support all of the recommendations herein, everyone had a chance to be heard and everyone's needs were considered.

3.0 Context for Planning

For any major facility planning study there is some background and some planning priorities that need to be understood in order to ensure that the proposed new project fits cohesively within the overall whole.

3.1 Community Profile

Red Deer is a thriving community of over 60,000 residents operating in a trading area which exceeds 175,000 people. Because of its stable agricultural base, its emerging petrochemical industry and its ideal location as the trading centre for central Alberta, it has grown in all but one of the past forty years. After a period of high growth rates in the late seventies and early eighties, growth rates have moderated in the last fifteen years. Even with continued modest growth estimates the city could reach 80,000 residents in the next twenty years. It is now, and will likely continue to be, the fourth largest urban centre in Alberta.

A number of demographic factors may have an impact on recreation services in Red Deer over the next 20 years including:

1. The average age of city residents is increasing rapidly. Ten years ago it was 29. Today it is over 32. In twenty five years it is expected to be over 38. In the next 25 years the number of seniors (over age 65) is expected to double and the percentage of the population over 65 will almost double (from 9.2% in 1995 to 17.1% in 2020)
2. Almost 38% of households in Red Deer community have dependent children living in them.
3. The number of single parent households has been historically high in Red Deer, 25% of households with dependent children, compared to Alberta (19%) and Canada (20%). It is expected to stay high.
4. The proportion of city residents of Indian ancestry is currently relatively low (3%) but there is evidence that it is increasing.
5. The number of residents coming to Red Deer from outside of Canada has been relatively stable for at least a decade but there is a shift away from European sources to Asian and Latin American countries. There is an increase in cultural diversity evident in the city.
6. The two city districts closest to the proposed new recreation centre (the Southeast District and the East District) have the highest concentrations of children and the fastest growth rates in the city.
7. The number of children in the city is relatively stable and is certainly not increasing as fast as the population as a whole.
8. It is estimated there are roughly 10,000 residents of Red Deer that have a disability of some kind, and that the proportion of the population which with disabilities (roughly 17%) will continue to grow as it has over the past decade.
9. Approximately 23% of Red Deer residents live below Statistics Canada's Low Income threshold. Other indicators suggest average incomes in Red Deer are consistent with other cities in Alberta and in Canada. While there is no indication of an increasing proportion of low income residents, neither is there indication that the population is dropping. In any case the definition of low income would suggest that 23% of Red Deer residents would find it difficult to pay the annual club fees for most organized sports that might be accommodated in the new recreation centre.
10. The average size of households is decreasing significantly. It is expected to continue to decrease. More households with one or two people in them are likely in the future and more households without children.

All of the above trends point to the need for recreation facilities in the future which will cater to:

- More diverse sets of needs and interests as the makeup of the population continues to diversify (see points 4 and 5)
- More people with disabilities (see point 8 above)
- Citizens with less disposable income (see point 3 and 9 above)
- An older clientele (see point 1 and 7 above)
- The needs of residents for social interaction (see point 10 above)

3.2 Planning Studies

The consultants obtained and reviewed a number of documents including:

- The City and County of Red Deer Joint General Municipal Plan 1995
- The City of Red Deer Community Services master Plan 1995-2000
- The City of Red Deer Strategic Plan 1996
- City of Red Deer Community Profile and Demographic Analysis 1996 Parts One and Two
- Recreation, Parks and Culture Department Fees and Charges Report 1998
- Lancaster Meadows Geotechnical Testing Results 1992

The contents of the above reports are not repeated herein. However, the directions and constraints afforded by the context they provide are considered as the plans for a new Recreation Complex are developed in this report. The final recommendations are consistent with the directions in the above reports.

3.3 National and Provincial Trends

It is difficult to determine what all the trends are that might influence decisions about new facilities in Red Deer. However, a national "think tank" on the topic was held in BC in February 1998, and the results were discussed at the November 1998 ARPA conference in Kananaskis. The results of the discussion suggested that many of the national trends were applicable to Alberta. These are listed in Figure Two. They are presented herein because they have influenced some of the consultant's recommendation by suggesting which types of space might be more viable in the future in Red Deer.

Figure Two
Summary of General Trends
in Recreation Services

Trend and Implications for Recreation Facility Provision

1. **Aging of the Population** - As the large segment of our population referred to as the "baby boomers" become senior citizens, they will want and demand access to the main stream recreation facilities, and not be content with the relatively modest range of spaces in our so called "senior centres". This will negate the need for separate senior centres. All age groups within our society will congregate in the main stream recreation facilities.
2. **Gap Between the Haves and Have-Nots is Widening** - As the ability to pay for access to recreation services becomes more polarized at both ends of the ability-to-pay scale, there will be increased need for the public to control facilities sufficiently to ensure access to them by all segments of society.
3. **Increased Sense of Being Rushed** - Increasingly hectic lifestyles mean that people will want facilities to be available to them when they want, with whom they want, and at a level of skill they want. Facilities will have to allow for short duration experiences with little time "wasted" getting access to the experience or getting out of the facility after the experience. There will be less tolerance for having to adjust one's schedule to the schedule of the facility, and more expectation that the facility will be sufficiently flexible to be available when a person wants to use it.
4. **Increased Flexibility of Work Time and Space** - With increasing flexibility in the workplace, people will be working more flexible hours, thereby leaving them available to access recreation facilities on a more varied schedule. There will be less focus of demand on narrow "peak" periods, and more need to open longer hours.
5. **Increased Use of Recreation as a Social Utility** - If a recreation facility benefits only the users, it will not be able to justify public support. In order to justify public funding, a facility will have to generate indirect benefits for the entire community (users and non users). These "public goods" will need to be identified and measured and linked directly to the amount of public support provided to achieve them.
6. **Integration of Public Services** - Many community services (e.g. police protection, social services, library services, recreation services) will be provided through single windows of access. Such community services will share spaces where such sharing makes it easier for the public to access the services and where economies of scale make sharing a more viable delivery model.

The above trends indicate facilities which are broadly accessible by all segments of society with flexible operating formats that accommodate a wide range of needs. It also suggests maintaining the potential to add other types of facilities to the Recreation Complex in the future (e.g. library, police offices, etc.) even there is no need for them in the short term. All facilities will have to show clearly how they contribute to the "greater public good" of Red Deer, as opposed to meeting the needs of narrow interest groups and clubs.

3.4 Site Description

The Terms of Reference focus on a ten acre site owned by the City of Red Deer located in the southeast

corner of the city between Hunting Hills High School and the Notre Dame Senior Secondary School. The site is serviced, flat and almost square in configuration. The 567 high school parking stalls would be close enough to the proposed site to supplement on site parking, especially if the proposed Recreation Complex realized most of its peak usage outside of school hours.

4.0 Interest Group Interviews

The forty three groups that were interviewed in the process had a variety of facilities they wanted included in the proposed new Recreation Complex. The long list of requirements was synthesized into a list of categories of space; each viewed as a possible module of space which could be part of the new Recreation Complex. The list was then subject to further analysis. This list of ten elements wanted by the interest groups has been called, for lack of a better label, the "wish list". It is summarized as follows in *Figure Three*.

Figure Three
Initial Wish List of Spaces
Identified by Community Groups and Agencies

Module of Space	Groups Supporting the Module
1 Aquatics Space	Catalina Swim Club Marlin Swim Club R.D. Synchronized Swim Club Canadian Amateur Diving Association – Alberta
2 Arena Space	R.D. Skating Club R.D. Ringette Association Hockey Alberta Lions Speed Skating Club R.D. Minor Hockey R.D. Oldtimers Hockey Association
3 Indoor Field House Space	All Seasons Soccer Centre Foundation Men's Soccer R.D. City Soccer R.D. and District Titan Track and Field Association R.D. Tennis Club Notre Dame Senior Secondary School Hunting Hills High School R.D. Baton Twirling Club
4 Preschool Space / Playground for Children	R.D. Childcare Society Children's Services
5 Branch Library	City of R.D. Library Services
6 Gymnastics Gym	R.D. Gymnastics Club
7 Weight Room / Aerobics Gym	Community Associations Canadian Paraplegic Association R.D. Native Friendship Centre Various sports groups
9 Combatives Room	R.D. Boxing Club R.D. Fencing Club R.D. Judo Club
10 Physiotherapy / Sports Medicine Area	Various sports groups Various community groups

During the interviews, groups were asked where their membership resided. Of course the proportion of city residents to non residents varied from group to group. Overall, however, the average non-city portion of members exceeded 15%. This may be an important issue when it comes to financing the spaces these groups wanted to see provided in the proposed new recreation complex.

5.0 Results of the Public Survey

In the last week of August a survey package was mailed to 1000 randomly selected households in Red Deer using the Telus phone account database. The package consisted of a carefully developed and tested questionnaire booklet, a covering letter individually addressed to the adult in the household whose name was on the phone bill, a stamped self-return addressed envelope. Seven days after the initial mail-out, postcard reminder was mailed to all who had not yet returned the completed the questionnaire in the mail. A total of 30 of the packages came back as "undeliverable" by the post office. That reduced the mail out sample to 970.

A total of 485 completed valid returns were received in the mail by the cutoff date five weeks after initial mail-out. That equates to exactly 50% of the mail-out sample. The high response rate and high number of completed returns in a population the size of Red Deer represents a high level of statistical reliability and validity. In fact, one can be 95% confident that the results are within +/- 5% of the what the total population of the city would have answered if all responded. The results were tabulated to provide a frequency distribution of the answers for each question, as well as cross tabulation of each distribution by the demographic characteristics asked of each respondent.

Although a check of the demographics of the respondents generally reflects the population in most respects, the sample does over represent males. This often happens when a phone account database is used because it typically includes the male head of household on the phone bill instead of the female head of household. The sample was therefore reweighted statistically to compensate. The final reweighted sample is what appears in **Appendix C**. In reweighting, the sample, the size appears to be larger than it originally was. The Appendix appears to show a sample of 597 replies instead of 485.

The results are summarized in the following sections.

5.1 Use of Facilities

Figure Four shows what proportion of households have used facilities at least once over the past year.

Figure Four
Household Use of Existing Facilities

Facility	Percentage of Households Using
1 Recreation Centre Pools	40
2 Any Arena	38
3 A Bowling Alley	35
4 Michener Pool	33
5 A Community or Church Hall	30
6 Dawe Centre Pool	28
7 Schools for Recreation	27
8 Private Fitness Centre	24
9 Curling Club	13
10 Other	11

Households with dependent children were much more likely to use most of the above facilities. The exceptions were halls and the curling club. Also households represented by females were much more likely to report use of pools. This might be because females are more likely to use pools, or possibly because females are more likely to know that children in the household are using the pools. Age of respondent also appears to influence usage of most facilities. For most facilities use increases and peaks when the responding adult reaches the 35-50 age group and then declines rapidly after that. The exceptions are again halls and curling where the proportions using these facilities remains constant in all age groups.

5.2 Satisfaction Levels

As *Figure Five* shows, satisfaction with the current level of recreation facilities in Red Deer is quite high; with those expressing satisfaction outnumbering those expressing dissatisfaction by a ratio of 19 to 1. Generally older adults and households without dependent children are most satisfied with both genders almost equally satisfied.

Figure Five
Satisfaction With Recreation Facilities

Level of Satisfaction	Percentage of Households
1 Very Satisfied	24
2 Satisfied	53
3 Neutral	13
4 Dissatisfied	3
5 Very Dissatisfied	1

The survey also included a question about satisfaction levels for specific categories of recreation opportunities in Red Deer. The results are summarized in *Figure Six*.

Figure Six
Satisfaction Levels by Category of Opportunity

Category of Opportunity	Satisfaction Levels				
	Very Satisfied	Satisfied	Neutral	Dissatisfied	Very Dissatisfied
1 Fitness Activities	17	29	24	4	2
2 Recreational Level Sports	16	33	26	6	1
3 Competitive Level Sports	14	28	22	3	1
4 Social Activities	10	27	31	7	3
5 Special Events	17	30	28	5	1
6 Family Opportunities	15	27	36	9	3
7 Services for People with a Disability	6	13	19	6	5

As *Figure Six* illustrates, satisfaction levels quite consistent across most categories with lowest levels for Social Activities and highest levels for Recreational Level Sport and Special Events. It should be noted that figures don't add across to 100% because of Non Response and the Don't Know option. Together, these make up for a majority of responses in the case of Services for People with a Disability.

5.3 Support For New Facilities

Respondents were asked if "now is the time for the community to invest in new indoor recreation facilities". Those that answered YES to this question outnumber those that answered NO but a ratio of almost 2 to 1 (i.e. 65% supporting and 35% not supporting new facilities). This indicates significant support for new facilities in spite of the high satisfaction levels expressed in the previous section. Support was highest among adults in the 35-50 age group and falls in the higher age ranges. It is also much higher among households with dependent children.

Supporters were then asked which types of facilities they thought were needed. The answers to this question are summarized in *Figure Seven*.

Figure Seven
Types of Facilities Needed

Facility	Percentage of Households Saying Needed
1 Multipurpose Fieldhouse	69
2 Indoor Swimming Pool	42
3 Youth Centre	34
4 Skating Rink / Arena	34
5 Indoor Soccer Facility	29
6 Fitness Facilities	29
7 Seniors Centre	23
8 Gymnastics Gym	19
9 Preschool Area	18
10 Small Multipurpose Rooms	16
11 Library	14
12 Social Area	13
13 Other	9

Females are more likely to support swimming pools, youth centres, arenas and preschool areas than males. Households with dependent children are more likely to want a youth centre, arena, indoor soccer centre, a gymnastics gym, and a preschool area. As age of respondent increases they are less likely to want a fieldhouse, youth centre, arena, gymnastics gym, and preschool area, and more likely to support a new swimming pool and seniors centre.

5.4 Support For Tax Increases to Pay for Facilities

The 65% of respondents that expressed support for new facilities were then asked if they supported tax increases to help pay for them. While 80% indicated support for tax increases to pay for new facilities, that amounts to only 49% of the whole sample when those that felt no new facilities were needed are included. *Figure Eight* summarizes the responses of those that were asked the tax support question.

Figure Eight
**Support for Tax Increases to Help Build
 and/or Operate New Facilities.**

Level of Tax Increase	Percentage of Households Supporting
1 None – No Tax Increase	20
2 \$1-20 per Year	40
3 \$21- 40 per Year	26
4 \$41- 60 per Year	11
5 Over \$60 per Year	3

Households with dependent children are likely to express more support for tax increases. As the age of respondent increases so does the resistance to tax increases.

5.5 Types of Spaces Needed

The questionnaire then went on to probe for details in the types of spaces that should be built by asking about the likelihood of different types of uses. The popularity of certain types of uses would have a bearing on the types of fieldhouse, arena and swimming pool. These data are summarized in *Figures Nine, Ten and Eleven*.

Figure Nine
Likelihood of Aquatics Uses in a New Pool

Type of Aquatic Activity	Percentage of Households Likely Using
1 Board Diving	13
2 Competitive Swimming	5
3 Recreational Swimming	62
4 Swimming for Fitness	49
5 Swimming Lessons	44
6 Therapeutic Programs	26
7 Family Leisure and Waterslide	56

Households with dependent children were more likely to support all types of aquatic uses except therapeutic programs. As age of respondent increases the likelihood of participating in all kinds of aquatics activities fell except for therapeutic programs where likelihood increased with age. Females are more likely than males to indicate household use in recreational swimming, fitness swimming, swim lessons, therapeutic programs, and family leisure.

Figure Ten
Likelihood of Uses of a New Arena

Type of Arena Activity		Percentage of Households Likely Users
1	Figure Skating	13
2	Hockey / Ringette	33
3	Hockey School	17
4	Public Skating	50
5	Skating Instruction	23
6	Speed Skating	7
5	Dry Floor Activities	23

As age of respondent increases the likelihood of participating in all arena activities decreases. All arena users are also strongly linked to households with dependent children. Households represented by females were more likely to indicate public skating use of arenas than households represented by males.

Figure Eleven
Likelihood of Dry Floor Uses
in a New Multipurpose Fieldhouse

Types of Fieldhouse Use		Percentage of Households Likely Users
1	Running/Jogging/Walking	50
2	Indoor Soccer	27
3	Indoor Tennis	28
4	Indoor Lawn Bowling	18

Female respondents were more likely than male respondents to indicate household use in the running/jogging/walking category. Households with dependent children were more likely to indicate indoor soccer and indoor tennis uses of the fieldhouse. Age correlated inversely in all activities except indoor lawn bowling.

5.6 Participants vs. Spectators

When asked whether the facility should be primarily for spectators or participants, the majority of respondents (55%), answered that it should be for both equally. However, the weight of the responses leaned in favour of participants as outlined in *Figure Twelve*.

Figure Twelve
Facilities for Spectators or Participants

		Percentage of Households Answering
1	Only Participants	2
2	Mostly Participants	41
3	Both Spectators and Participants Equally	55
4	Mostly Spectators	2
5	Only Spectators	1

The only variability in any of the responses was that households with dependent children were more likely to support the Mostly Participant category than households without children.

5.7 Public Use or Group Rental Operating Mode

Respondents were then asked if the facility should be used by groups for their members or available to the general public on a drop-in or program registration basis. Again the majority answered that it should be for both equally. However, the weighted position was in favour of public use as outlined in *Figure Thirteen*.

Figure Thirteen
Facilities for Group Rental or Public Use

		Percentage of Households Answering
1	Only Public Use	3
2	Mostly Public Use	27
3	Both Public and Group Rental Equally	61
4	Mostly Group Rental	6
5	Only Group Rental	2

The responses did not vary significantly by any of the demographic variables.

5.8 Additional Services in the New Facility

The survey then asked what additional services should be provided in any new recreation facility. There was broad support for a variety of services as indicated in *Figure Fourteen*.

Figure Fourteen
Additional Services in any New Recreation Facility

Additional Service		Percentage of Households Saying Needed
1	Food and Beverage	51
2	Equipment Rental	47
3	Locker Rentals	47
4	Child Care Facilities	35
5	Physio/Sports Medicine Services	35
6	Retail Sales	14

Households with dependent children indicated generally higher support for most of the above services, as did younger respondents. Females were more likely to indicate support for equipment rentals, child care facilities, and physio/Sports Medicine Services.

5.9 Barriers to Participation

Finally, the survey asked what most limits household participation in leisure services. Almost 30% of respondents felt that nothing limited their participation. Facility schedules, cost and facility location are the most significant barriers to participation. *Figure Fifteen* summarizes the results.

Figure Fifteen
Barriers to Participation in Indoor Recreation in Red Deer

Barriers to Participation		Percentage of Households
1	Scheduling of Facilities	31
2	Cost	30
3	Nothing	29
4	Location of Facilities	19
5	Lack of Facilities	15
6	Lack of Childcare	10
7	Disability	7
8	Quality of Facilities	6
9	Transportation	6
10	Other	10

Females were more likely than males to indicate that facility schedules and location, and lack of childcare limited participation. Those in the 51-65 age group were far more likely to indicate that nothing limited their participation. Younger respondents were more likely to indicate that most of the above limited their participation levels. Households with children were more likely to indicate facility issues as barriers to their participation.

6.0 The Wish List

The public survey, interest group interviews, analysis of the existing inventory of facilities, and review of planning studies all point to a list of twelve types of space which are in demand in Red Deer. That is not to say that all twelve will be built. Further analysis is required. However, the spaces on the so called wish list need to be clearly defined so as to be able to do the further analysis. The spaces are defined in subsequent sections. It should be noted that the spaces are listed in no particular order.

6.1 Competitive Aquatics

There is no indoor pool in Red Deer adequate to hold high level long course (i.e. 50 Meter) swim meets, synchronized swim competitions, or diving competitions. Also the speed swimming clubs, the synchronized swim club, and the new diving club (started in September 1998) have expressed their demand for higher quality training facilities in order to increase the level of skill and competition in their respective sports. Collectively these clubs and programs comprise approximately 300 participants, many of which would benefit from better competition facilities for aquatics in Red Deer.

The facility which would meet this demand would be a 50 Meter long rectangular tank with a large deep end suitable for diving, water polo, and synchronized swimming. An ideal tank would have the following features:

- 8 lane wide tank by 52 M long to allow for a moveable bulkhead – 52M by 20M or 1040 square meters of water surface area
- sufficient deck space to accommodate high volumes of swimmers, coaches and officials in a competition situation – another 700 square meters of deck space
- one and three meter spring boards and three and five meter diving towers
- depth of 3.8 meters to accommodate platform diving
- whirlpool for warming up and warming down divers
- spectator seating area (either permanent or portable seating) for up to 900 spectators – approx. 600 square meters
- warm up and cool down lanes to support the main pool tank during high level meets are also a requirement – a minimum of 6 twenty five meter lanes would allow for meets up to and including some national level meets – another 700 square meters including the deck area around the warm up tank
- dressing rooms and showers to accommodate up to 500 patrons (the practical maximum number of swimmers in the two tanks) would add a further 600 square meters of space
- mechanical, electrical, storage, first aid room, staff areas, and maintenance areas would add a further 400 square meters of space.

The total of all the above spaces would be approximately 4500 square meters. The capital cost of such a facility including all fixtures, furnishing, design fees, parking areas and site work, would be about \$12 million in 1998 funds. If the warm up tank were not included in the project (i.e. financed separately or already existing), the capital cost would be reduced to about \$9 million. It would have an annual functional capacity of about 800,000 swims in a typical multi-use 110 hour per week operating format. It would be able to serve a wide variety of uses including fitness swimming, learn to swim programs, sports training, and sports competitions. Given that the current three pools in Red Deer accommodate 250,000 swims annually, and have some excess capacity, it is unrealistic to expect that a new 50 Meter competition tank would operate at more than 50% of capacity in the near term future. At that level of use, the annual operating deficit (i.e. the proportion of operating costs not covered by uses, but financed by taxpayers) would be about \$1,000,000 (reduced to about \$700,000 if the warm up tank is not part of the project). In addition to these amounts there would be an extra \$100,000 per year of added deficit in the two city operated pools due to transfer of uses from those facilities to the new pool.

6.2 Leisure Aquatics

The public survey reinforced the interest in recreational swimming and therapeutic swimming. A great many citizens feel that they would like better facilities to meet these interests. Such a "leisure pool" would be a free form tank primarily with warm shallow water, and would include the encompass the following features:

- main tank with area of approximately 400 square meters of water surface area with depth from zero to 1.5 meters with rapids channel, conversation bubble pits and water play structures, suitable for fitness programs, therapeutic programs, recreational play, water orientation for new swimmers, and some swim instruction
- deck area to support leisure tank including games area – total about 500 square meters
- whirlpool with conversation pits – total of about 50 square meters including deck area
- sauna and steam areas – total of another 50 square meters
- water slide with its own runoff area – total 50 square meters
- dressing rooms including privacy cubicles for people with disabilities and families – to serve a total functional capacity of about 300 patrons – total 550 square meters
- mechanical, electrical, staff, circulation and control areas, storage areas, and other miscellaneous support areas would total about 600 square meters.

This component would total about 2200 square meters of space and would cost about \$5.5 million to develop inclusive of all soft costs, site development costs and overheads. This facility would generate a number of new uses and users because of its attractiveness. It would also be more cost effective to operate than the competition pool because of the relatively low water volumes in relation to high usage levels. It is reasonable to expect that the facility would operate with an operating deficit of about \$250,000. However, it would cause an increase in operating deficits of the other two city operated indoor pools of another \$100,000 for a total impact of about \$350,000 per year (i.e. about \$6 per resident of the city).

6.3 Leisure Ice

Leisure ice is a relatively new concept in Western Canada. Only a few communities have developed such facilities (e.g. Grande Prairie AB, Abbotsford BC and Taylor BC). However, leisure skating facilities are

becoming popular in other parts of the world, and wherever they have been developed, have been highly successful. The results of the public survey suggest that a high quality public skating experience is in great demand. Low participation in existing arenas suggests that they are not meeting that demand. A leisure ice sheet is an attempt to provide a quality environment for public skating, learn-to-skate programs, patch skating by figure skaters, and some drill practice areas for all ice users. A leisure ice area would include a free form ice sheet with the following characteristics:

- about 800 square meters of space in a high quality pleasure skating environment
- fireplace and other amenities for socializing and lounging associated with the skating experience
- informal spectating area totaling about 100 square meters.
- mechanical, electrical, storage and other support spaces totaling another 150 square meters (more if developed alone without the sharing of support spaces with associated arena sheets).

The leisure ice module would accommodate up to 800 skates per week over an average of 20 weeks per year for a total of about 16000 uses per year. The total of 1100 square meters of space would cost about \$2.1 million to develop including all overhead and soft costs and all site work. It would not operate effectively without one or more adjacent ice arenas because of the economies of scale in equipment and labour. If, however, other ice spaces are provided, the leisure ice would require only about \$50,000 of operating subsidy per year.

6.4 Ice Arenas

Ice user groups have indicated that up to two arenas could be added to the existing supply of five participant oriented ice sheets in Red Deer to satisfy demand for more practice time and game time for ice sports including hockey, figure skating, speed skating and skating programs. School officials also indicated that more ice time would help them in scheduling school use of arenas during school hours. A total of about 100 hours of ice time per week is currently purchased by Red Deer ice user groups in surrounding communities like Sylvan Lake, Lacombe, Innisfail and Blackfalds. This represents about one more ice sheet (or more if that time is accommodated all in prime time). Satisfying that ice time in Red Deer would impact negatively on those surrounding facilities by taking away revenue from them. However, it would make for increased convenience for the ice users that would be able to use facilities closer to home. Ice users identified a need for two ice sheets as follows:

- one regulation NHL sized ice sheet about 27M by 60M with spectator capacity for about 200 people
- one Olympic sized ice sheet about 30M by 60M. with spectator capacity for about 600 people
- ten dressing rooms to accommodate users of both genders totaling another 300 square meters
- circulation, control, storage, mechanical, electrical, and other support spaces totaling about 1000 square meters

This element of the building would comprise about 5800 square meters of space and would cost about \$7 million to development inclusive of all design fees, other soft costs, site work, and furnishings. The two arenas are considered as a single unit because of the economies of scale in operation and development. However, one arena and the leisure ice module may also provide similar economies of scale. They would require at least \$200,000 in annual operating subsidies and would create a further \$50,000 deficit in other city operated facilities as off peak time in those spaces is shifted to better ice times in the new facilities.

6.5 Multipurpose Fieldhouse

A number of user groups in interviews and the general public in the survey indicated strong support for a new large, clear span, high ceiling, dry floor space suitable for a wide variety of uses. Expressed demand included two indoor soccer fields, any number of indoor tennis courts, field practice area, running, walking, jogging track, and a special event venue. The following characteristics of space would come closest to satisfying all the above demand:

- room for two indoor soccer fields with removable perimeter boards and multipurpose flooring; each 25M by 55M for a total area of about 3000 square meters
- multipurpose space for indoor tennis and spectating for special events adjacent to the soccer field spaces – another 2000 square meters
- ten change rooms and public washrooms totaling another 300 square meters
- other support spaces including mechanical, electrical, storage, administration and janitorial totaling a further 400 square meters.
- A 300 meter long walking, jogging, running (but not competition) track totaling 1700 square meters
- Spectator support services including circulation, control totaling another 1000 square meters
- most if not all of the clear span areas with high ceiling up to a maximum of 12M.

With careful “stacking” of spaces and efficient use of space, the total building would be about 7500 square meters on a footprint of about 6000 square meters. It would cost approximately \$7.5 million to develop including all associated costs. The space is relatively efficient to operate, and with demand for use so high, it is conceivable that it would be used to more than 90% of available capacity. That would allow the facility to break even from an operating point of view. It would be used during the day by school groups and other drop-in users. It would be used during out-of-school hours by sports groups renting space, by individuals dropping in, and for some programs sponsored by the city.

6.6 Gymnastics Gym

The Red Deer Gymnastics Club has operated a dedicated gymnastics facility for over 20 years. The group has grown to a point where it has over 600 club members at all levels of skill from beginner to elite athlete. The facility which the club has leased includes a dedicated 750 square meter gym, a preschool area of about 100 square meters, and support spaces totaling another 150 square meters. The club is required to find new premises and is looking for a larger facility to accommodate current and future needs. Ideally, the club is interested in a gymnastics area as follows:

- dedicated gymnastics gym of about 1200 square meters for training and skill development with a ceiling in at least part of the gym at least 11M high
- spectator area of about 15 square meters for parental viewing
- dressing rooms, showers, and washrooms totaling another 150 square meters
- administration and storage space comprising about 150 square meters

The above space would allow the club to grow into the roughly 50% more space than it now has (net of the preschool space). In addition, it would like to have access to a preschool program area to operate this very successful program. That space is described under another heading in this list, but could and should be

operated by the Gymnastics Club if properly located in the Complex so as to be physically adjacent to the gymnastics gym as it is in the existing facility. The 1550 square meters would cost approximately \$2.2 million to develop including all overhead and soft costs. The gymnastics club has shown that it is capable of operating such facilities on a user-pays basis with no requirement for a public operating subsidy.

6.7 Preschool Program Areas

There appears to be demand by local groups and the general public for some sort of dedicated space serving young people. This could be a full time licensed day care, a part time regular preschool, a programming space for one-off programs for young people, a drop in play-space, or a babysitting service while parents are in other parts of the Complex. In fact, it could be any or all such services. Depending on the service, the size of this module of space might vary. However for the purpose of initial discussion it could include the following features:

- a central program area in which programs and services are based, say about 175 square meters
- a dedicated play area with fixed equipment – another 100 square meters
- support areas to serve the above with specially fitted washrooms and administrative area – totaling another 100 square meters

Such a space could be operated by the gymnastics club, or any other agency serving young children in Red Deer. The total area of about 375 square meters would cost approximately \$.5 million to develop. It could likely be operated on a break-even basis.

6.8 Multipurpose Areas

A number of interest groups indicated the need for multipurpose spaces for their activities and as support areas for their activities in other spaces. Although the two high schools on the site have a number of spaces which could be accessible for these uses, a small amount of multipurpose space is needed within the new Recreation Complex directly adjacent to other spaces. A Total of three spaces could be provided of different size and level of finishing as follows:

- a 280 square meter rectangular space for programs, special events, and group rentals – would have a hard wearing floor surface suitable for activities like fitness programs, preschool games, meetings, etc.
- a 170 square meter space with sprung hardwood floor, barres, and wall mirrors suitable for fitness classes, dance programs and classes, combative programs and other active uses.
- A 100 square meter space suitable for a wide variety of activities including possibly a fitness/wellness area or other active uses.
- A 30 square meter space finished as a board room for meetings, temporary offices and other small gatherings.

These spaces, totaling about 580 square meters, would act in concert with other modules of space during events (e.g. as an admin centre and preparation area during tournaments and competitions) and as stand alone activity spaces when the school spaces are being used. Without such spaces the size of some other spaces (e.g. the preschool program area) would have to be enlarged. The cost of developing such space would be about \$.8 million. They would operate on a break-even basis or require a very small subsidy.

6.9 Swing Centre

There is some demand for a variety of teaching and practice space for activities which are linear in their orientation. Some comment from the public survey and some demands from interest groups point to the need for some long narrow bays of space which could flexibly be configured for golf swing, batting practice, pitching practice, tennis swing, and archery practice. This suggests a series of six to eight separate areas separated only by fencing or other transparent means of separating projectiles from each other. Each would be about 5M wide, 5M high, and about 20M long. With fencing gates, ball throwing machines, netting and other finishing materials, the spaces could be used by individuals renting a bay or half a bay for individual practice, by coaches drilling teams or individuals on skill development, by instructors conducting classes, or by groups arranging competitions. The total area would be about 700 square meters of roughly finished space divided into long narrow areas. It would be relatively inexpensive to develop due to the low need for finishing materials. Development costs would approach \$.5 million. The spaces would likely generate a minimal operating surplus.

6.10 Retail Space

Several groups indicated the desirability of a small amount of retail space in the new Recreation Complex to provide goods and services to support users of the spaces in the facility. Examples include soccer equipment, skating equipment and services, other sports goods and rental services, and general fitness supplies. Such spaces would likely be operated by a private company which would lease space in the centre. A small amount of space is indicated; perhaps about 60 square meters located in a central high profile area of the complex. It would cost about \$.1 million to develop and would operate at a surplus to the facility.

6.11 Food and Beverage Space

The two high schools on the site both have extensive food and beverage services for students. Providing much food and beverage service in a new Recreation Complex could compete with these two existing services to the detriment of all three. However, there is significant comment in the interest group interviews and the public survey that some form of food and beverage service is required to support users and uses of the new recreation complex. Users will not likely leave the building to go to an adjacent building for service and the school venues will not be operating during out-of-school hours when demand in the Recreation Complex is greatest. Therefore, a modest food and beverage operation is provided in this wish list. It could be operated by a non-profit organization, the private sector, or either of the two school-based food and beverage operators. A total of 90 square meters of space is included in this wish list for food and beverage service and consumption. It would be located centrally in the complex and focus on serving public users of the building. It would cost approximately \$.2 million to develop and would operate at a surplus to the complex.

6.12 Summary of Spaces on the Wish List

Figure Sixteen summarizes the size and costs of the spaces described in the previous eleven subsections. It should be noted again that the order of spaces in the figure is not intended to indicate priority of the spaces.

Figure Sixteen
Summary of Spaces on the Wish List

Space	Size	Construction Cost in \$M	Soft Costs in \$M	Total Development Costs in \$M	Operating Deficit in \$000's
Competition Pool	4500	9.7	2.3	12	1,100
Leisure Pool	2200	4	1.5	5.5	350
Leisure Ice	1100	1.5	.6	2.1	50
Ice Arenas	5800	5	2	7	250
Multipurpose Fieldhouse	7500	5.5	2.0	7.5	0
(indoor soccer fields)	(3700)	(2.7)			
(other multipurpose)	(2100)	(1.5)			
(indoor jogging track)	(1700)	(1.3)			
Gymnastics Gym	1550	1.5	.7	2.2	0
Preschool Program Space	375	.4	.1	.5	0
Multipurpose Spaces	580	.6	.2	.8	0
Swing Centre	700	.4	.1	.5	0
Retail Space	60	.06	.04	.1	0
Food and Beverage Space	90	.1	.1	.2	0
Support Spaces for all of above	2200	2.5	1	3.5	250
Totals	26,655	\$31.26 M	\$ 10.64M	\$ 41.9 M	\$2,000,000

Note: In the above figure the construction costs include just the cost of building the space. Soft costs include all other development costs including development permit applications, GST, parking, landscaping, design fees and disbursements, building fixtures, inflation to 1999 and a small contingency.

7.0 Criteria for Prioritizing the Items on the Wish List

Twelve criteria for assessing the priority of recreation spaces were identified in a focus group of community opinion leaders, and ratified in a workshop with elected representatives in October. The twelve criteria were synthesized into eight broad headings. The eight headings were endorsed by the Second Public Forum but participants at the forum added a ninth heading. The nine broad criteria are summarized in *Figure Seventeen*

Figure Seventeen
Criteria for Setting New Facility Priorities

Criteria	How it is Used to Set Priorities
1 Public Demand	The public survey provides an accurate profile of what the general public is thinking and wanting. It can be used to help set priorities.
2 Community Benefit	People we elect and appoint to make decisions on our behalf will interpret need and set priorities based on their interpretation of need. The values espoused in the Community Focus Group reflect a workable set of community needs.
3 Broad Based Access	A public facility, by definition, should be available to everyone in the community. Therefore, facilities that have barriers to any segment of the public (e.g. by levels of skill or ability, or age, or gender, or by setting too high a price, or by having to join a group etc.) will be lower priority than spaces which are available to all.
4 Participant Oriented vs. Spectator oriented	Attempts will be made to accommodate both spectators and participants because both have value to the community. However, if tradeoffs have to be made, spaces that accommodate participants will be given higher priority than spaces which serve spectators.
5 Serving Expanding Needs	Spaces which serve needs and demands which are growing will be considered higher priority than spaces which serve activities which are not. For example, spaces which demographic groups which are growing in proportion to the population will be high priority, as will spaces which serve long term growth trends, and spaces which serve promising new activities that meet other criteria.
6 Variety over Quantity	Spaces which do not exist now and which serve new markets will take precedence over spaces which duplicate existing spaces and which provide more service to those already receiving some.
7 Adaptable and Flexible	Spaces which are sufficiently adaptable that they can meet more than one need will be higher priority than single purpose spaces. Also, spaces that can relatively easily be adapted over time if their use wanes, will be considered higher priority than spaces which can not easily be adapted to other uses over time.
8 Cost Effective (both Capital and Operation)	Spaces which can do all the above at significantly less cost than other spaces will be considered higher priority than require more public investment per unit of public good received. In this analysis both capital costs to the taxpayer and operating costs to the taxpayer will be considered, as will negative economic impacts on other public supported facilities.
9 Optimization of Location	Spaces which make best use of the proposed site between the two high schools will be given priority over spaces which might be best located elsewhere or just as easily located elsewhere.

As *Figure Seventeen* suggests, there was a lot of discussion about the distinction between the terms "demand" and "need". The general agreement at the end of this discussion was that demand focuses on the direct benefits to the users of the service. If people say they want a space, it is typically because they want to use it and are thinking about the direct benefits they will derive from its use. When people say that a facility is needed in the community, they are typically referring to the indirect benefits to everyone in the

community if the facility is built. In other words, they believe that users and non-users will benefit from it. According to this line of reasoning, the private sector is "demand driven" (i.e. if there is sufficient demand for something, the private sector will provide it regardless of whether there is any "public good" attached to it). On the other hand, the public sector is "needs driven" (i.e. must always be focused on the "greater public good" of a service or a project because all taxpayers are paying for it and all must get some form of benefit from it regardless of whether or not they use it directly). This line of reasoning would suggest that the community benefit criterion in the above list of criteria is more important than the demand criterion. However, if there is no demand for a service, there is no use providing it. Some of the other criteria relate also to need and community benefit as defined in this discussion.

8.0 Analyzing the Items on the Wish List

The twelve components of space on the so-called wish list were then analyzed using the criteria endorsed in the public forum as outlined in the previous section. Based on all data compiled in previous steps in the process, assumptions were made about the characteristics of space needed, the costs of providing that space, levels of use, impact on existing facilities, operating format, degrees of community access, and amounts of public good. As in the previous section, the order of spaces does not suggest an order of priority.

8.1 Competitive Pool

The competitive swim tank would provide space and opportunities not currently available in Red Deer; namely a high level competition facility. It would also provide for higher levels of synchronized swimming and diving than is currently available in the city. However, it would be very expensive to provide, both from an operating and a capital point of view. It is unlikely that sources of funding from user groups, senior levels of government or the private sector would reduce the high costs significantly. Also the new facility would severely and negatively impact the existing three existing pools in the community; especially the Michner Centre. The facility is somewhat flexible to serve varied uses but its high proportion of deep water reduces its flexibility and its fixed nature severely reduces its adaptability. Since what justifies the competition tank is competitions with spectators, and since accommodating up to 900 spectators for up to eight competitions per year (fifteen event days per year) is costly, the pool scores low on the participant vs. spectator scale. The relatively small number of participants in the competitive aquatics groups relative to the other larger proven markets (e.g. soccer and tennis) reduce its economic viability and its breadth of access. The relatively high cost for members of these sports groups further reduces its breadth of access. Public demand is quite low (only 5%), certainly much lower than for the leisure aquatics facility.

The location of the proposed new Recreation Centre for the 50M pool is not optimal. As a competition pool it requires a warm-up and warm-down tank. It would be much more cost effective to capital on the existence of such a tank at the Recreation Centre, which already has much of the infrastructure (e.g. mechanical systems, warm up tank, area for a 50M tank, administration areas, dressing rooms, parking and site services). In fact, developing a 50M tank at the site of the existing outdoor 50M tank at the Recreation Centre in a central location in Red Deer, would be much more cost effective in the long run. Capital costs would be reduced by almost 30%, and the impact on the Recreation Centre operating budget would be much less negative than if a 50M pool were developed on a separate site pulling uses away from the Recreation Centre instead of adding uses.

8.2 Leisure Pool

Swimming for fun was one of the highest demands expressed in the public survey. A great many people want more such opportunities and feel that they are not currently provided in the city. The therapeutic nature of such a facility increases its utility and public value. However, the capital and operating costs are relatively high compared to other spaces (low compared to the competition pool) and the adaptability and flexibility are low

8.3 Leisure Ice

Demand for leisure ice is high as shown in the public survey. It would also be a new opportunity which has not been available indoors in Red Deer before. It would be broadly accessible with no need to make a team, qualify at given skill level or join a club. It would be an excellent family oriented activity. It is participant oriented by definition. The space would be somewhat flexible to use as a dry floor space and could be altered over time to serve another purpose, but not easily. Since there are no opportunities for skating in the immediate area, it would be a good location for such a facility. The capital costs are moderately high and the operating costs also moderate.

8.4 Ice Arenas

There is some public demand for more arenas. However, they would do more to shift activity from other facilities than create new opportunities. They would replicate the existing ice sheets and generally provide more ice time to those that are already getting some. They are somewhat flexible and adaptable but the specialized flooring would be wasted if put to a non-ice use. The location is good for a new ice facility as the existing facilities are not particularly close by.

8.5 Multipurpose Fieldhouse

This is the most demanded of all facilities in the public survey. It would provide a new opportunity not yet available in Red Deer and as such would serve those who are not being served in other indoor facilities. It is, by definition, a flexible space, capable of being configured to different kinds of use in the same week. It could also be adapted over time to serve other uses. It is expensive to build but very economical to operate, requiring little or no public subsidy. The location is ideal because the two high schools believe this is the one type of facility which they would want to use the most. It would serve some of the fastest growing activities in Red Deer.

8.6 Gymnastics Gym

Although this facility did not score high on the public survey, gymnastics is a basic skill for young people and would serve a broad range of interests at least at the beginning level. With a high quality facility, it could become as popular as swimming with most young people developing basic proficiency in the sport. Except for the cost of club membership (not necessarily a requirement for using the space) the facility would be quite broadly accessible. It is also quite economic, with little or no requirement for public subsidy to help build or operate the facility. The location is ideal given that both high schools have expressed an interest in the club contracting to supply facilities and instruction to high school students.

8.7 Preschool Program Areas

There was significant support for preschool spaces in the public survey. Most people see this a logical part of a comprehensive public Recreation Complex. It is also something the Gymnastics Club sees as crucial to its operating success. Although there are many such spaces in the City, there are none in the southeast part of the city, so this element works well on this site. The space is not particularly flexible or adaptive, but is quite cost effective.

8.8 Multipurpose Areas

There is little public demand expressed for multipurpose spaces in the survey. However, if built, they would serve a broad cross section of the public in a wide variety of ways. They would be generally quite accessible and relatively inexpensive for users to use. They are by definition very flexible in use, and adaptable over time to other uses. They are also very cost effective to build and operate. Although many similar spaces exist in the adjacent schools, and this lowers evaluation of such space on the optimization of location scale, the spaces in the schools are not always available when needed, and not configured or equipped for public uses. There are many other such spaces in the city so they are positioned to provide more of what is already being provided.

8.9 Swing Centre

There is no test of public demand for this space as it was conceived after the public survey and is not a standard facility type that would be easily recognized by the general public. It would, however, meet a different set of needs than have been met to date, and would serve a broad cross-section of the public in a flexible, and adaptable format. The space would be quite cost effective of its low requirement of finished space. Most of the potential uses are growing in popularity and should continue to do so.

8.10 Retail Space

There is no real need to prioritize retail space. It could be left up to the private sector to determine if it viable. If it is, there is no public subsidy required, merely potential of net operating revenues to contribute to the Complex operation. If it isn't viable, it won't happen.

8.11 Food and Beverage Space

Also, there is no need to prioritize the food and beverage space. A modest amount of food and beverage area will likely be developed to support whatever else gets built. If more spaces are included in the Complex, there is likely need for more food and beverage service. It is a relatively small capital investment with little or no risk of a requirement for public subsidy.

The above discussion is summarized in **Figure Eighteen**. Although readers should understand that this analysis is subjective, it is not arbitrary. In other words, the consultants believe that if a random sample of 100 Red Deer citizens were given the same evaluation criteria and the same background information, they would likely come to the same or similar scores. The scores are on a three point scale where a **HIGH** score is given a value of three, a **MODERATE** score, a value of two, and **LOW** score a value of one. The scores are added to provide a numerical representation of this subjective process.

Figure Eighteen
Summary of Analysis of Facility
Components Scored Against Evaluation Criteria

	Public Demand	Community Benefit	Broad Based Access	Participant Oriented vs. Spectator Oriented	Serving Expanding Needs	Variety over Quantity	Adaptable and Flexible	Cost Effective (capital and operating)	Optimization of Location	Priority Value
Competition Pool	Low	Mod	Mod	Mod	Low	Mod	Low	Low	Low	13
Leisure Pool	Hi	Mod	Hi	Hi	Mod	Mod	Low	Mod	Hi	21
Leisure Ice	Hi	Mod	Mod	Hi	Hi	Mod	Mod	Mod	Hi	22
Ice Arenas	Mod	Mod	Mod	Mod	Low	Low	Low	Mod	Hi	16
Multipurpose Fieldhouse	Hi	Mod	Hi	Hi	Hi	Hi	Hi	Hi	Mod	25
Gymnastics Gym	Low	Mod	Mod	Hi	Mod	Hi	Mod	Hi	Mod	20
Preschool Area	Mod	Mod	Hi	Hi	Mod	Mod	Mod	Hi	Hi	22
Multipurpose Areas	Low	Mod	Hi	Hi	Mod	Low	Hi	Hi	Mod	20
Swing Centre	Low	Mod	Mod	Hi	Hi	Hi	Hi	Hi	Hi	23

According to the results of the analysis as summarized in **Figure Eighteen**, the highest priority for new spaces is for a multipurpose fieldhouse. It is followed closely by a swing centre, leisure ice, a preschool program area, a leisure pool, a gymnastics gym and multipurpose spaces. The two lowest priorities currently in Red Deer are new arenas and a competition pool. However, the leisure ice is tied closely to the arenas in terms of functionality, given that the operating costs would increase significantly if leisure ice were built without the arenas. Also the competition pool, regardless of priority, would be better located on another site.

9.0 Conclusions and Recommendations

The consultants believe that the City of Red Deer should endorse the following positions and proceed as follows:

1. A minimum phase one for the project should include the multipurpose fieldhouse, the swing centre, the preschool program area, the gymnastics gymnasium and the multipurpose spaces. Together, these represent the types of new spaces that the city does not have, that provide new services to new participants, that best reflect future needs in the city, and are most cost effective. The capital cost is high, but the operating cost is quite low.
2. An optimum phase one for the project should include the above spaces and a leisure pool. The only thing the above noted spaces don't have is the kind of public face for the Recreation Complex which clearly suggests that the facility is a public complex and that everyone is welcome. Adding the leisure pool, with its attendant drop-in operating format, alters the image of the facility from that of a sports centre to that of a public recreation centre. It would also almost double the use of the Complex. Another advantage of adding the leisure pool is that it will divert some uses from Michner and Recreation Centre pools thereby freeing up these pools to better accommodate the needs of aquatics clubs that could use more training time. Without this addition, these groups get least from the entire project. However, the leisure pool comes at high capital and operating cost. The two possible phases then are summarized in *Figure Nineteen*.

Figure Nineteen
Summary of Possible Phase One Project

Space	Size	Capital Cost in \$M	Operating Deficit in \$000's	Minimum First Phase	Optimum First Phase
Multipurpose Field House (indoor soccer)	7500	7.5	0	❖	❖
(indoor tennis and others)	(3700)				
(indoor track)	(2100)				
(indoor track)	(1700)				
Swing Centre	700	.5	0	❖	❖
Preschool Program Centre	375	.5	0	❖	❖
Gymnastics Gym	1550	2.1	0	❖	❖
Multipurpose Spaces	580	.8	0	❖	❖
Leisure Pool	2200	5.5	350		❖
Leisure Ice	1100	2.1	50		
Arenas	5800	7	250		
Support Areas for Minimum Phase One	1000	1.2	150	❖	
Support Areas for Optimum Phase One	1800	2.0	250		❖
Total Capital Cost		\$28 M		\$12.6 M	\$18.9 M
Total Operating Deficit			\$900,000	\$150,000	\$600,000

3. The extent to which the city can afford to develop any of the required spaces in phase one will depend on the availability of city finances, the availability of contributions from adjacent counties which represent a significant number of the potential facility users, the availability of contributions from the provincial government, the availability of local fund raising by such organizations as service clubs, and finally the contributions from major user groups that wish to partner on the project. The two major user groups that have already expressed an interest in negotiating a partnership agreement which would include capital funding in return for certain guaranteed rights of usage are the Red Deer Gymnastics Club and the Red Deer Indoor Soccer Foundation.
4. If sufficient funding is available from all above noted sources to finance the optimum phase one scenario listed above, it represents the best current solution for the community. If, however, sufficient funds are available only to finance the minimum phase one scenario noted above, it represents a very good interim solution which will serve the community well until the leisure pool can be added. If the entire minimum phase one scenario cannot be financed, the city should wait until it has sufficient resources to do undertake all of these components of the Complex. That would impose an increased scheduling hardship on one or more of the partners who might have to proceed along a different scenario and might never again be in a position to partner on this project.
5. When additional resources become available, phase two of the project should proceed. It would, of course, include the leisure pool if it were not included in phase one. It would also include the leisure ice sheet and at least one arena (i.e. the olympic sized arena would go first) if both cannot be included.
6. In the final "build-out" of the Recreation Complex on this site, all the spaces in **Figure Nineteen** would be provided.
7. The site will is capable of accommodating all the spaces outlined above, but won't be able to accommodate all the parking that will be needed to support the spaces. However, because the schools and the Recreation Complex will have complementary peak loading periods, an agreement should be negotiated with the school districts for sharing of parking. There is also a two acre city owned site elsewhere on the school/community site. It may need to be utilized for parking and an arrangement made with one or both school boards to reconfigure parking to support all uses on the site.
8. When resources permit and the above noted complex is complete, the city should consider the development of a 50M competition aquatics centre on the current site of the downtown Recreation Centre where sufficient infrastructure is already provided to make the facility much more cost effective than on other sites.

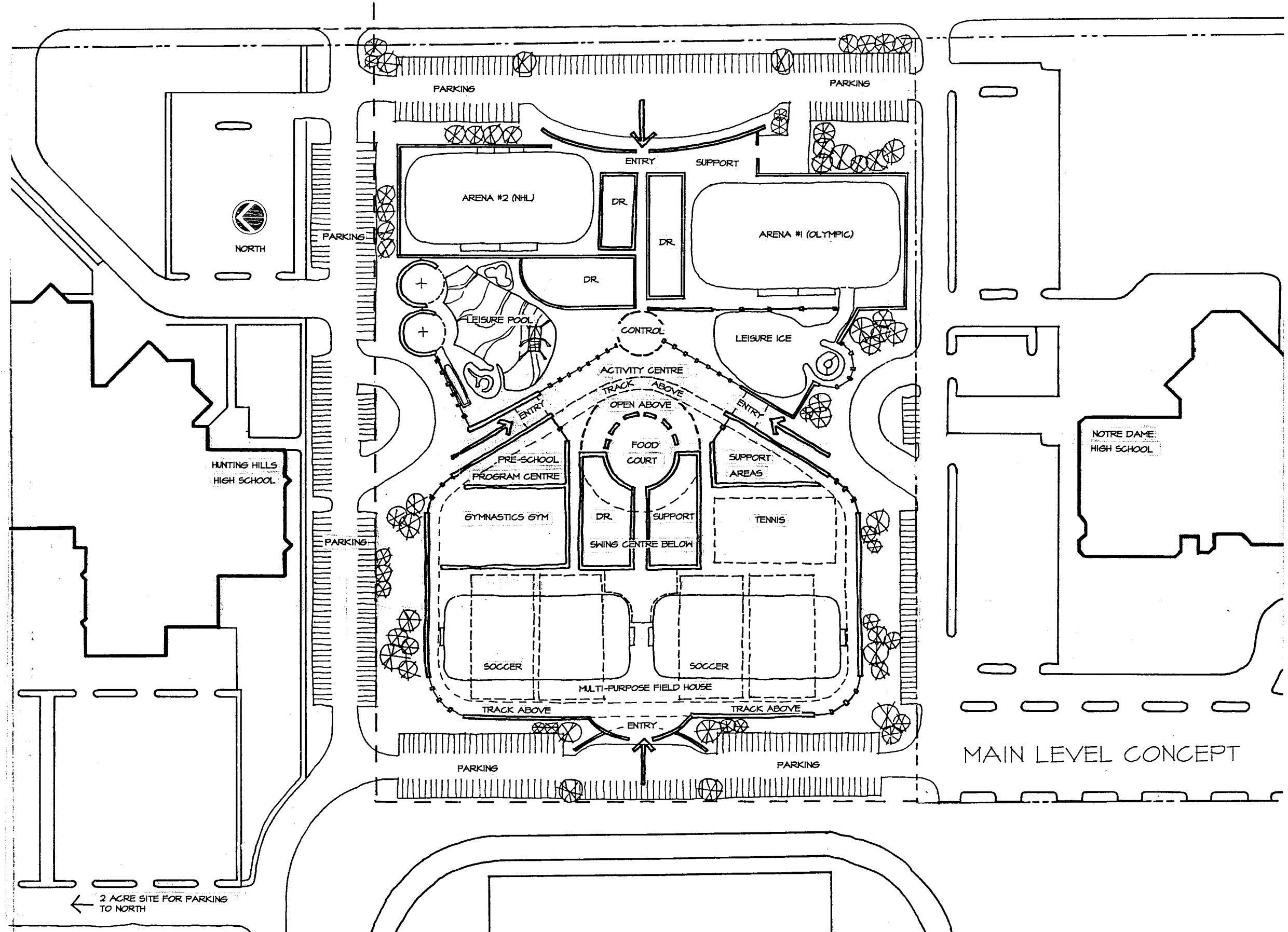
Based on the above conclusions, the consultants believe that the "best case" scenario is for the city to proceed with a construction start for an optimum phase one project in 1999. If that is not possible, the city could proceed with a minimum phase one project in the same year. However, both will depend in large part on the resources available from city financing sources and partners in the project. If it takes more than a couple of months to clarify which resources are available, the project will not likely be able to proceed into the construction phase until at least 2000.

In either case, the following steps are suggested to guide local decision makers.

1. The city should first endorse, in principle, the general conclusions and directions outlined herein, subject to modification as more work is done on the project. That is, it should endorse the idea of a Recreation Complex on the ten acre site between the two high schools developed in phases as resources permit. The rough order of spaces to be developed would be a fieldhouse, swing centre, leisure pool, preschool program area, gymnastics gym, multipurpose spaces, and finally leisure ice with the two arenas. It should also endorse the concept of developing the competition pool on another more cost effective site as a lower priority.
2. The city of Red Deer needs to be clear about its position with regard to this project before it can enter into partnership negotiations and seek additional sources of funding. Attempting to solicit funds for the project with no commitments to it will not be fully productive. The city should commit to the long term evolution of the project in phases, be clear about how quickly it is prepared to proceed with phase one, and commit a significant portion of the capital required to proceed with phase one. Only with such firm expressions of commitment can the city productively seek partnerships and contributions from others.
3. Once the city takes a firm position, it should enter into negotiations with other contributors and partners. The first should be the Red Deer Gymnastics Club. The city should request a sum of money to help finance phase one of the project (received up front, or over a period of years, or some combination thereof) in return for the club having certain guaranteed rights of use of the gymnastics gym portion of the facility. The agreement may also include the operation of a preschool program service in the pre-school program centre (which should be located adjacent to the gymnastics gym) in a manner that supports club goals and the community's goals in concert. The agreement should also specify the club's rights of use of support spaces which might be shared with others (e.g. washrooms, office equipment etc.) and the sharing of certain operating costs (e.g. utility costs for the gymnastics area, maintenance of shared mechanical systems, maintenance of shared spaces). It would not be unreasonable to specify in the operating agreement that the club must provide space for school programs and use, conduct public gymnastics programs and special events, and have access to the fieldhouse for competitions. The agreement will likely take the form of a long-term lease with the city's and group's rights and obligations clearly spelled out in the lease.
4. The next group to negotiate with would be indoor soccer which has also raised money and believes it can continue to raise money in order to ensure appropriate space is provided to meet the needs of indoor soccer. Again the city should enter the negotiations attempting to find ways of meeting both the public good and the needs of the sport group in a win-win solution. The soccer group has the support and expertise to raise a significant sum of money which could be paid partially in advance of construction and partially through operating their programs and services over time. In return for their contribution they will expect to have certain rights to use two soccer indoor soccer fields in the multipurpose field house. The agreement will likely take the form of a long-term lease with the city's and group's rights and obligations clearly spelled out in the lease. In this lease, like the one above, the group should be able to easily pay its share of the operating costs of the space it uses. In other words, whatever the costs associated with their use, they will be able to cover that cost. It is also likely that the group is able to derive additional revenue from its users to help pay for some of the capital costs of the facility over time. The city might be able to finance the construction costs for the short term, with the agreement that the group will pay back the city over time in an annual contribution to capital costs.

5. The city should also place an advertisement in the local media soliciting business proposals from local firms that may be interested in being involved in the project. Such firms might include food and beverage operators, fitness companies, indoor playground providers, bowling alley operators, climbing wall operators, physiotherapists, or other health service providers. In each case the city would consider the space needed and how it impacts on the site and other services in terms of service to the general public. If there is synergy with the service provider, and the site will easily accommodate the venture, the city might enter into a long-term lease to develop the space and lease it to the private operator. An example might be a physiotherapist who wants to locate a practice in the southeast part of the city, and sees the benefit of locating where there is already a fitness facility on site, and a therapeutic pool. Such a person may pay a premium rent for clinic space because of the ancillary access her/his clients have to other spaces in the Complex. The premium rent would more than offset the costs of construction, and would contribute to the operation of the Complex. Of course, such proposals would only be considered if they resulted in a net public benefit to the facility.
6. Once the city is clear about its operating partners, it should approach other potential funding agencies including the Province of Alberta, adjacent counties, and local service clubs. The final financing of phase one of the Complex might include funds from
 - ★ The City
 - ★ User group partners
 - ★ Adjacent counties
 - ★ The provincial government
 - ★ Local groups who might raise funds for the project
 - ★ The private sector
7. The City should then retain a design team to prepare a more detailed conceptual design for the complete complex.
8. The immediate next step, possibly incorporated into step seven, would be to retain a design team to begin the final design work for phase one.
9. Once sufficient design work is done to verify the relationships between spaces and how these relationships impact phasing, and once the contributions from partners and senior levels of government are known, the city will be in a position to make a firm decision on which spaces will be included in the first phase of the project.
10. After the decision is made on the first phase, the city should proceed in parallel with two processes; a) commit to preparation of working drawings and construction documents; b) sign final agreements with partners.
11. After the first ten steps are complete the city will be in a position to proceed to construction of phase one.

To show that the spaces will fit on the site, one configuration of spaces is provided in the following pages in a preliminary concept drawing.



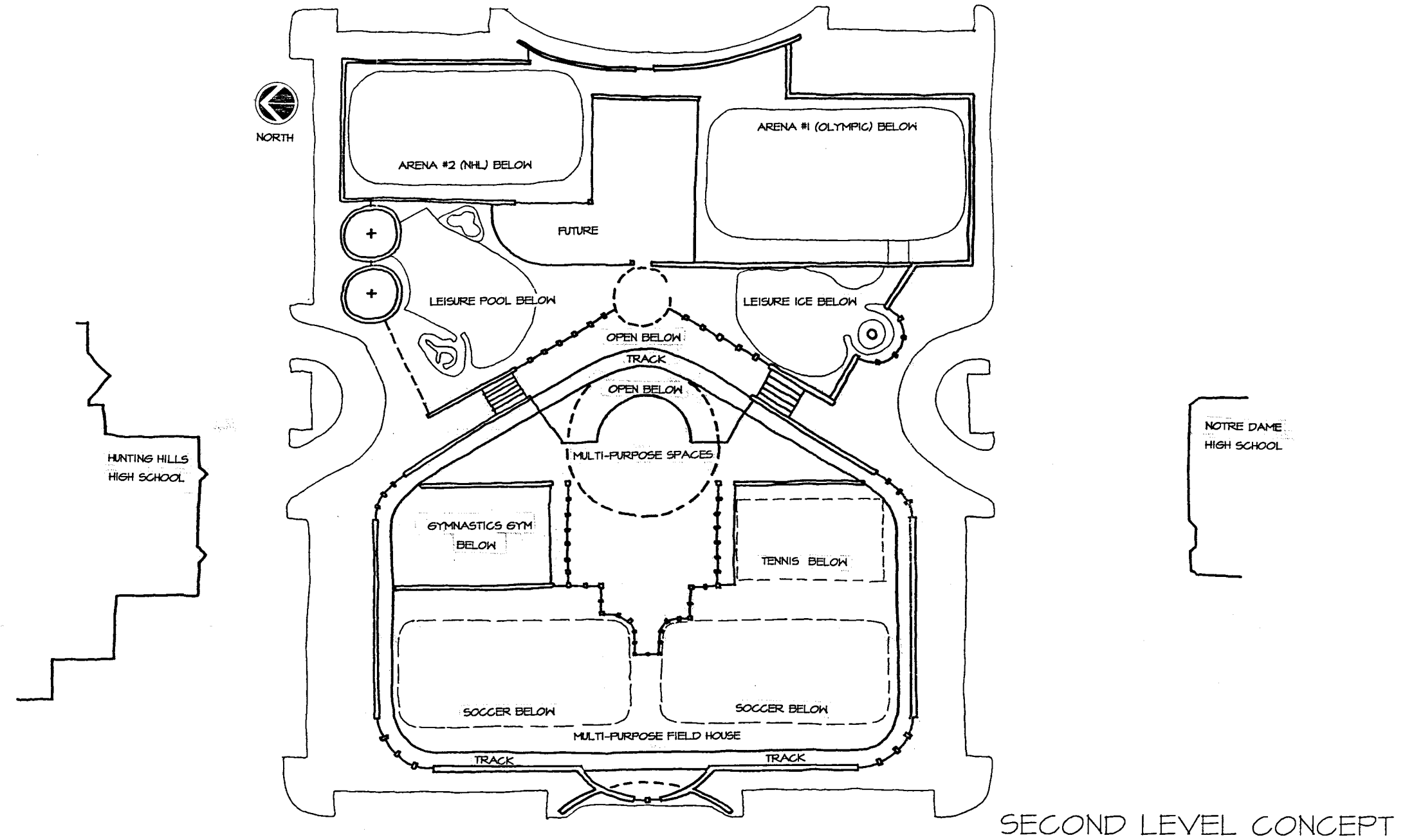
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Appendix A

Terms of Reference

The City Of Red Deer

Major Recreational Facilities & Community Programs Needs & Development Assessment

Terms Of Reference

March 30, 1998

1. Overview

The Recreation, Parks and Culture Department, in compliance with the Community Services Master Plan, and in partnership with youth and adult organizations, encourages and supports recreational facility development and community program delivery through three levels of facilities: city, district, and neighbourhood.

Presently, the East Hill District Park Site (Attachment 1) includes two high schools which meet the needs of students and, in part, are available for community use. Support amenities in the schools such as gymnasiums, libraries, classrooms, cafeteria/lobby and art rooms, do provide some community program opportunities. In addition, a number of outdoor sport facilities exist on site, including four baseball diamonds, and four soccer/football fields. There are areas designated for some type of further outdoor sport facility development, including an outdoor running track and a two acre area west of the Hunting Hills High School. There is also a 10 acre area designates for future recreational facility development (Attachment 2). Adopted within the Community Services Master Plan are development and program delivery guidelines for each district site, including both hard and soft facilities. Based on Red Deer's changing patterns, plus new community needs, the Recreation, Parks and Culture Department wants to ensure that the facilities constructed on this site truly meet the needs of city residents and all aspects of community programming are reviewed, identifying opportunities and potential sponsorships.

Considering this, the Recreation, Parks and Culture Department is seeking a consultant to complete a "Recreational Facility and Community Program Needs and Development Assessment for the Southeast District Parks & School Site." Specifically, the assessment will identify community program opportunities, needs, issues and recommend an overall development plan that provides alternatives for the future development of quality recreation facilities in harmony with the community. The assessment will outline recreation facilities that would compliment the existing school and recreation facilities at the East Hill District Park and outline opportunities for joint use in the delivery of community programs over the next 10 - 15 years.

2. Work Guidelines

The assessment will provide the information necessary to make recommendations as to the future requirements for major recreational facilities. This assessment will:

- a) identify the future major recreation facility needs for the City of Red Deer, their prospective users and their needs/issues;
- b) identify community program needs representative of youth, adults and seniors, and highlight the potential for inclusion within the recreational facility development (i.e., senior's programs, community youth support, community policing);
- c) identify the most cost effective means of facility development and operation, highlighting the potential for partnership sharing and independent operation responsibilities, (potential partnerships include, but may not be limited to County of Red Deer, Public School Board, Catholic School Board, sports groups, community associations, etc.);
- d) through a comprehensive review of the two high school facilities, identify those building areas that could provide opportunity for community access and program use;
- e) develop a site analysis and plan that includes architectural drawings and concept drawings for proposed facility layout that illustrate the most appropriate and cost-effective method for development on site;
- f) determine and provide a comprehensive financial analysis, including capital development costs, operating costs and potential revenue recovery rates;
- g) provide a long-range capital plan that identifies construction costs;
- h) include an impact analysis of any new facilities on the operations, revenues and community program delivery of comparable existing recreation facilities and programs in the city;
- i) outline possible alternate locations in the City of Red Deer that may be suitable for the development of lower-priority recreational facilities that cannot, or should not, be included in the East Hill District Park Site.

This assessment must provide the Joint Use Planning Committee, Recreation, Parks & Culture Board, City Council and the community with sufficient information to make critical decisions and recommendations about proceeding with capital development of recreational building(s) on this site, plus the opportunity to include new an individual community program operations.

In summary, the information obtained from this assessment will include:

- A comprehensive review of user requirements on the demand for major and minor recreation facilities (such as, but not limited to, indoor soccer facility, ice arena, tennis, track & field, leisure aquatic facility, competitive swimming pool and/or a gymnastics facility) and the identification of the facilities that meet these needs.

- A translation of identified needs and proposed facility development and its compatibility to the space/area available on the Southeast District Site.
- An identification of potential community programs for youth, adults and seniors that could be developed and incorporated within the recommended facilities.
- A conceptual facility design layout, complete with development costs for the designated area.

3. Project

The consultant will meet as required with the City of Red Deer Joint Use Planning Committee and the Recreation, Parks & Culture Department (contact Don Batchelor, Manager), other support staff includes: Harold Jeske, Recreation & Culture Facilities Superintendent; and Greg Scott, Community Development & Planning Coordinator.

4. Methodology

The methodology shall include, but not be limited to:

- a) Project initiation meeting with the Joint Use Planning Committee and the Recreation, Parks and Culture Department to discuss work guidelines, timelines and resource materials.
- b) A review of existing information including studies, plans, surveys, other documents and department records.
- c) Identification and consultation with the potential facility stakeholders and partners including sport organizations, community associations, agencies, two school boards, County of Red Deer and appropriate Hunting Hills and Notre Dame High School staff. All sport and community groups and the general public will be consulted and given opportunities for public participation through focus group meetings, public surveys and questionnaires, two open houses and one public meeting (one to identify issues/needs, one to present results, and one to present final draft of assessment report).
- d) Consultation with appropriate staff.
- e) Consultation, research and analysis of all potential providers of major recreation facilities identified in this report.
- f) Research of recently developed recreation facilities in other municipalities to add knowledge and information to the options and recommendations.

5. Project Budget

The upset limit if the budget has been established at \$50,000. All hourly rates for staff are to be indicated. The consultant will supply and accept responsibility for all manpower and equipment necessary to complete this assignment.

6. Report of Results

The Major Recreation Facilities Needs and Development Assessment is to be provided on a 8 ½" x 11" and cerloxed-bound format. An executive summary to be included. A supply of 25 copies, plus a master copy on computer disc is required.

All reports, documents and other products completed as part of this project will become the property of the City of Red Deer

The assessment, reports, documents and other products are considered confidential until accepted by the Joint Use Planning Committee, Recreation, Parks & Culture Board and City Council.

7. Timeframe and Project Completion

Upon assignment and based on the projected timeline, the consultant is to have the project completed by no later than seven months from the date of commencement.

8. Requirements

The successful consultant will be required to work with the Joint Planning Committee and Recreation, Parks & Culture Department staff toward the completion of this Terms of Reference.

The Joint Use Planning Committee will meet with the contractor several times over the course of the contracts, depending on the proposed work plan of the contractor.

The contract will be overseen by the Joint Use Planning Committee and the Recreation, Parks and Culture Department with final approval of the work coming from the Recreation, Parks & Culture Board and Red Deer City Council.

Copies of the Terms of Reference are being sent to the following:

- Randall Conrad & Associates Ltd.
- Stanley Consulting Group
- P.E.R.C.
- Group 2 Architects
- John Murray Architects
- Hutchinson Architect Ltd.
- UMA Engineering Ltd.
- Barr, Ryder Architects & Planners
- Equus Consulting Group
- Reid Crowther & Partners Ltd.
- Derryn Yeomans

The proposal shall include at least the following:

- a) A resume of education and experience of each project team member, highlighting those aspects which would benefit this project.
- b) A description of all previous projects, programs and needs assessments that have been completed which illustrates your ability to carry out this project.
- c) Approach, methodology and techniques to be used in accomplishing this project as outlined in the Terms of Reference.
- d) Detailed work plan, including:
 - personnel and time (work days) to complete each phase of project;
 - outline of how the project is to be managed;
 - how progress is to be measured.
- e) Timing and scheduling of the project.
- f) A schedule of the upset fees and costs to be identified relating to the tasks and personnel outlined in the work plan.

For further information on these requirements and the Terms of Reference can be obtained by calling:

Don Batchelor, Manager, Recreation, Parks and Culture Department (403) 342-8165

9. Contractor Eligibility

It is understood by all interested respondents submitting proposals that in order to qualify, the successful contractor must meet the following criteria:

- A demonstrated understanding of recreation facility and community program development and services.
- The ability to work with both large organizations and small community groups.

- Experience in developing resource tools and related supporting documentation that can be used in a written form or as part of presentations.
- Demonstrated success in working with Boards and other community groups at the administrative and operational levels.
- Experience building consensus within diversified groups/committees.
- Three relevant and recent business references.
- The proposal must be submitted in the format described in this document.

10. Formal Agreement

The successful contractor will be required to enter into a written agreement with the Recreation, Parks and Culture Department and The City of Red Deer.

11. Contract Term and Conditions

The contract will be deemed to have been fulfilled with the delivery of a report, including all of the deliverables, as outlined in this Terms of Reference. This is not limiting, as there may be other components that could be negotiated in the preparation of the work plan. Any additions would have to be agreed to by both parties. Late submissions and extensions will not be granted. The contractor understands, should they not satisfactorily complete all the requirements outlined in the Terms of Reference, they will forfeit all their rights to compensation.

12. Support Documents Available

- | | |
|---|---------------------------------|
| • Community Services Master Plan | • Demographic Profile |
| • 1996 Recreation Survey - Red Deer | • Detail Site Plan |
| • City of Red Deer Strategic Plan | • Soccer/Gymnastics Preliminary |
| • Building Design & Justification Documents | |

13. Selection Process

All proposals will be evaluated by the Joint Use Planning Committee and the Recreation, Parks and Culture Department. Proposals will be measured on the respondent's merits, experiences, a proposed plan to develop the outcome, as outlined in the Terms of Reference. Interviews may be conducted with potential contractors, either in person or by telephone conference. All unsuccessful respondents will be notified by mail.

The lowest proposal bid will not necessarily be accepted, and the Joint Use Planning Committee and the Recreation, Parks and Culture Department reserves the right to accept

or reject any or all proposals in whole or in part. Respondents may be required to provide supplementary information after the closing date to support their proposal.

The Joint Use Planning Committee and the Recreation, Parks and Culture Department will not be liable for any costs of proposal preparation, presentation or negotiations. All proposals and accompanying documentation submitted by respondents become the property of the Recreation, Parks and Culture Department and will not be returned.

14. Proposal Submission Outline

Title Page:

- Include the respondent's profile (legal name, address, telephone, fax, e-mail and contact person).
- Respondent's detailed proposal plan on completing the project as per the Terms of Reference.
- Expected contract fees
- References
- Experience and qualifications
- Other relevant information the respondent deems necessary to support their proposal.
- Ensure that all pages are numbered.
- List of all sub-consultants and architectural firms required to complete Terms of Reference requirements.

Appendix B

***List of Interest
Groups Interviewed***

Red Deer Community Services
Interest Groups Interviewed

AGENCY INTERVIEWS

Interviews were arranged and coordinated with 47 community groups and agencies. Attempts were made to arrange interviews with another 18 groups who declined the opportunity and did not attend their scheduled interview.

Red Deer College	Doug Sharp Gord Inglis	John Chapman Alan Ferchuk
City of Red Deer Staff	Steve Sogge Colleen Jensen (Social Planning) Donna Alberts (Library) Kerry Dawson Greg Scott Ed Morris	Don Batchelor Cynthia Belanger (Library) Scott Stanley (Library) Ron Kraft Harold Jeske Lowell Hodgson
County of Red Deer	Wes Stambough	Gary Buchanan
Red Deer Catholic School Board	Dick Dornstauder	Lloyd Baumgarten
Red Deer Public School Board	Ray Congdon	

Community Associations

Bower Place	Carolyn Wallis	Cheryl Gauthier
Clearview	Nolan Maurier	Steve
East View Estates	Ben Mudd	
Oriole Park	Arnold Loughheed	
Pines	Diane Fleming Joan McIntyre	Clay McCollough
Deer Park Deer Park	Terry Lee Debra	
West Park	Shirley Hoffman	Diane Ross
Rosedale	Brenda Farwell	

INTEREST GROUP INTERVIEWS

R.D. Minor Hockey Association	Steve Tinordi	
Lions Speed Skating Club	Brad Lashmar	Bill Wotherspoon
R.D. Skating Club	Judy Scott	
R.D. Ringette Association	Rod Mowat	
Hockey Alberta	Rick Polutnik	
RCMP (Community Policing)	Dave Hample Daryl Derouin	
Catalina Swim Club	Larry Schulhauser	Jackie Czerniak
	Wade Brown	Remi Engi
Marlin Swim Club	Rena Vanson	Lois Dickin
All Seasons Soccer Centre Foudation	Doug Sharpe	Ian Brown
Men's Soccer	Glen Aldi	
Red Deer City Soccer	Anne Sproat	
Red Deer and District Titan Track and Field Association	Wendy Silvernagle	
R.D. Tennis Club	Gord Inglis	
R.D. Synchronized Swim Club	Stephanie Hanrahan	
R.D. Judo Club	Mark Saxton	
R.D. Lacrosse Association	Jim Dick	
Golden Circle Seniors Centre	Coleen Palichuk	
Hunting Hills High School Staff	Barb Young	Dick Hornby
Notre Dame Secondary School	Dwayne Donovan	
R.D. Boxing Club	Robert Carswell	
Parkland Community Living and Support Society	Teresa Chase	
Canadian Paraplegic Association	Dan Brinton	
Special Olympics	Jerry Tennant	
R.D. Baton Twirling Club	Ed Nielson	Louise Smith
	Maryln Neilson	Loren Dermody
R.D. Fencing Club	Shane Carritt	
R.D. Native Friendship Society	Clancy Olson	
R.D. Childcare Society	Noreen Spencer	
Childrens Services	Dwayne Souveneau	
Boy Scouts of Canada	Roy Bedford	
R.D. Curling Club	Gordon McNabb	Jim Wallace
R.D. Gymnastics Club	Lyn Radford	Allan Peturson
R.D. Legion	Howard Johnston	Roy Frisken
	Jim Stewart	

Red Deer Community Services
Interest Groups Interviewed

R.D. Kiwanis Club	Peter Massie	
Knights of Columbus	Dave Oloso	
R.D. OldTimers Hockey Association	Ray Letwiniuk	Ron Van Someren

NO SHOWS

Canadian Mental Health	not interested	
Youth and Volunteer Centre	Karen Murphy	
Optimist Club	Brian Pobihushchy	Chris Bevington
Rotary Club		
Lions Clubs	Dave Smith	
Kinette Club		
Lawn Bowling		
Co-Ed Volleyball		
Bantam Youth Volleyball		
Dragon Tai Chi		
Archery	not interested	
Girl Guides	Rosland Wyntjes	
Kinsmen	Robin White	
Elks Club	Daryl Flamen	
R.D. Minor Baseball	Lorne Hallet	
R.D. Minor Softball	Lisa Bryce	
Central AB Ladies Basketball	Leanne Schlacter	
Mens Basketball League	Henry Van Doesburg	

Appendix C

Results of Public Survey

<Date>

<FName> <LName>

<Address>

<City> <Prov>

<Postalcode>

Dear <FName> <LName>:

We need your help!

The City of Red Deer is studying the long term needs for a new community recreation facility in S.E. Red Deer on a ten acre site between Hunting Hills High School and Notre Dame Secondary School. A team of independent consultants has been hired to evaluate needs, assess the costs, and determine priorities for spaces to be included in the indoor facility. The enclosed questionnaire is part of that study, and is designed to obtain your input.

Your name has been chosen at random to participate in this survey. Your answers are very important to us. When you have completed the questionnaire, simply place it in the return envelope (which is already stamped for your convenience) and drop it in the mail by **next Friday**.

Please **do not sign your name** to the questionnaire. Your answers will be kept completely confidential and will only be used to identify important needs and trends. The number on the outside of the return envelope is merely our way of checking your name off our list so we don't send you follow-up reminders. The envelope is separated from the questionnaire before any answers are recorded, to ensure your answers cannot be traced back to you.

If you have any questions or comments, please feel free to contact Don Batchelor, our Recreation, Parks and Culture Manager, at 342-8165 in Red Deer.

Thank you very much for your assistance!

Yours truly,

Gail Surkan
Mayor

RED DEER

RECREATION FACILITY

QUESTIONNAIRE

This survey is designed to obtain your views concerning current and future recreation facilities and services in Red Deer. It will be used in making decisions about a new community recreation facility between the two new High Schools in S.E. Red Deer.

Please answer all of the questions. If you wish to comment on any questions, or explain your answers, please use the boxes provided, the space in the margins, or the back cover. All of your comments will be read and taken into consideration.

Thank You For Your Input!

Red Deer Community Services
1998 Recreation Facility Questionnaire

1. Have you, or any member of your household, used any of the following indoor recreational facilities in Red Deer in the past twelve months? (Please circle the number beside **all** the items that apply)

1. A BOWLING ALLEY
2. AN ARENA FOR ICE ACTIVITIES
3. MICHENER POOL
4. DAWE CENTRE POOL
5. RECREATION CENTRE POOLS
6. COMMUNITY OR CHURCH HALLS
7. CURLING CLUB
8. PRIVATE FITNESS CENTRE
9. SCHOOLS FOR RECREATION ACTIVITIES
10. OTHER (Please specify)

2. Generally, how satisfied are you with the recreation facilities that are currently available in Red Deer? (Please circle the number beside **one** item)

1. VERY SATISFIED
2. SATISFIED
3. NEUTRAL
4. DISSATISFIED
5. VERY DISSATISFIED
6. DON'T KNOW / NO OPINION

3. In your opinion, are **new indoor recreation facilities** needed in Red Deer? (Please circle the number beside **one** answer)

YES

IF YES, PLEASE GO TO QUESTION # 3a

NO

IF NO, PLEASE GO TO QUESTION # 5

3a. If YES, which **new indoor recreation facilities** are needed in Red Deer? (Please circle the number beside **all** the facilities that are needed)

1. **FITNESS FACILITIES**
2. **GYMNASTICS GYM**
3. **INDOOR SOCCER FACILITY**
4. **INDOOR SWIMMING POOL**
5. **LIBRARY**
6. **MULTI-PURPOSE FIELD HOUSE (I.E. FOR SOCCER, TENNIS, RUNNING, WALKING, ETC.)**
7. **PRESCHOOL PROGRAM/PLAYGROUND AREA**
8. **SENIORS CENTRE**
9. **SKATING RINK / ARENA**
10. **SMALL MULTI-PURPOSE ROOMS**
11. **SOCIAL AREA**
12. **YOUTH CENTRE**
13. **OTHER (Please specify)**

4. For the new facilities you identified in Question 3, what is the maximum increase in your annual property taxes (or rent, if a renter) you would be willing to pay in order to help build and / or operate new facilities? (Please circle the number beside **one** item)

1. **NONE - NO TAX INCREASES**
2. **\$1 - \$20 PER YEAR**
3. **\$21 - \$40 PER YEAR**
4. **\$41 - \$60 PER YEAR**
5. **OVER \$60 PER YEAR**

Red Deer Community Services
1998 Recreation Facility Questionnaire

5. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle **one** number for **each** item)

		VERY LIKELY	NEUTRAL		VERY UNLIKELY	
1.	BOARD DIVING	1	2	3	4	5
2.	COMPETITIVE SWIMMING	1	2	3	4	5
3.	RECREATIONAL SWIMMING (FUN)	1	2	3	4	5
4.	SWIMMING FOR FITNESS	1	2	3	4	5
5.	SWIMMING LESSONS	1	2	3	4	5
6.	THERAPEUTIC PROGRAMS	1	2	3	4	5
7.	FAMILY LEISURE AND FUN	1	2	3	4	5

6. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle **one** number for **each** item)

		VERY LIKELY	NEUTRAL		VERY UNLIKELY	
1.	FIGURE SKATING	1	2	3	4	5
2.	HOCKEY / RINGETTE	1	2	3	4	5
3.	HOCKEY SCHOOL	1	2	3	4	5
4.	PUBLIC SKATING	1	2	3	4	5
5.	SKATING INSTRUCTION	1	2	3	4	5
6.	SPEED SKATING	1	2	3	4	5
7.	DRY FLOOR ACTIVITIES (NO ICE)	1	2	3	4	5

Red Deer Community Services
1998 Recreation Facility Questionnaire

7. If a multi-purpose field house were built as part of a new recreation facility, which activities is your household likely to participate in? (Please circle one number for each item)

		VERY LIKELY	NEUTRAL		VERY UNLIKELY	
1.	RUNNING/ JOGGING/ WALKING	1	2	3	4	5
2.	INDOOR SOCCER	1	2	3	4	5
3.	INDOOR TENNIS	1	2	3	4	5
4.	INDOOR LAWN BOWLING	1	2	3	4	5

8. A new recreation facility could cater primarily to **participants** engaged in activity, or primarily to **spectators** watching activity, or both. Who do you think should be served by the new facility? (Please circle one number below)

PRIMARYLY PARTICIPANTS	MOSTLY PARTICIPANTS	BOTH EQUALLY	MOSTLY SPECTATORS	PRIMARYLY SPECTATORS
1	2	3	4	5

9. A new recreation facility could primarily be rented to sports groups or primarily be a public-use, drop-in activity type of building, or do both. How do you think the building should be used? (Please circle one number below)

PRIMARYLY PUBLIC USE	MOSTLY PUBLIC USE	BOTH EQUALLY	MOSTLY USER GROUP RENTAL	PRIMARYLY USER GROUP RENTAL
1	2	3	4	5

10. Are there any additional services that we should be providing in any new Red Deer recreation facility?
(Please circle all that apply)

1. CHILD CARE SERVICES
2. FOOD AND BEVERAGE SALES
3. EQUIPMENT RENTALS
4. LOCKER RENTALS
5. RETAIL SALES
6. PHYSIOTHERAPY / SPORTS MEDICINE SERVICES
7. OTHER (Please specify)

11. For each of the following activity categories, how satisfied are you with **existing** opportunities in Red Deer? (Please circle **one** number for each line)

	VERY SATISFIED					VERY DISSATISFIED	DON'T KNOW
1. FITNESS ACTIVITIES	1	2	3	4	5		6
2. RECREATIONAL LEVEL SPORTS	1	2	3	4	5		6
3. COMPETITIVE LEVEL SPORTS	1	2	3	4	5		6
4. SOCIAL ACTIVITIES	1	2	3	4	5		6
5. SPECIAL EVENTS	1	2	3	4	5		6
6. FAMILY OPPORTUNITIES	1	2	3	4	5		6
7. SERVICES FOR PEOPLE WITH A DISABILITY	1	2	3	4	5		6

12. What most limits your participation in indoor recreation activities in Red Deer? (Please circle up to a maximum of **three** numbers)

1. NOTHING LIMITS PARTICIPATION
2. COST
3. DISABILITY
4. LACK OF CHILDCARE SERVICES
5. LACK OF FACILITIES
6. LOCATION OF FACILITIES
7. QUALITY OF FACILITIES
8. SCHEDULING OF FACILITIES
9. TRANSPORTATION
10. OTHER (Please specify)

13. What is your gender? (Please circle **one** number)

1. FEMALE
2. MALE

14. In which age group are you? (Please circle **one** number)

1. 19 - 34 YEARS OF AGE
2. 35 - 59 YEARS OF AGE
3. 60+ YEARS OF AGE

15. Are there any dependent children currently living in your household? (Please circle **one** number)

1. YES
2. NO

Is there anything else you would like to tell us about the need for new indoor recreation facilities in Red Deer? If so, please use the space below or attach a separate sheet.

Please put completed questionnaire in the return envelope and drop it in the mail by next Friday.

Thank You Very Much For Your Input!

City of Red Deer
Major Recreation Facilities Needs Assessment

About one week ago a questionnaire regarding a community recreation facility in Red Deer was mailed to you. If you have already completed and returned the questionnaire, please accept our thanks. If not, please do so today! It is extremely **IMPORTANT** that **YOUR** input is included so the results of the study will accurately represent everyone in Red Deer.

If by some chance you did not receive the questionnaire, or if it was misplaced, please call the undersigned at 342 - 8159 in Red Deer and we will mail another one to you today.

Thank you for your assistance.

Don Batchelor, Manager
Recreation Parks and Culture

Quantitative Results

1. Have you, or any member of your household, used any of the following indoor recreational facilities in Red Deer in the past twelve months? (Please circle the number beside all the items that apply)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	597 100.0%	293 100.0%	293 100.0%	586 100.0%	120 100.0%	245 100.0%	116 100.0%	105 100.0%	585 100.0%	228 100.0%	358 100.0%	586 100.0%
Recreation Centre Pools	238 39.8%	130 44.3%	107 36.5%	237 40.4%	52 43.3%	134 54.7%	32 27.6%	18 17.3%	236 40.3%	157 68.6%	80 22.4%	237 40.4%
An Arena	228 38.3%	109 37.4%	118 40.3%	227 38.8%	63 52.5%	108 44.3%	38 32.7%	17 16.6%	226 38.7%	131 57.6%	96 26.9%	227 38.8%
A Bowling Alley	211 35.4%	111 37.9%	100 34.1%	211 36.0%	50 41.3%	118 48.4%	24 21.2%	18 16.9%	210 35.9%	116 50.7%	95 26.7%	211 36.0%
Michener Pool	195 32.7%	111 37.9%	83 28.3%	194 33.1%	43 36.0%	116 47.4%	22 19.1%	12 11.2%	193 33.0%	136 59.4%	59 16.4%	194 33.1%
Community or Church Halls	179 29.9%	103 35.1%	75 25.6%	178 30.3%	34 28.2%	79 32.5%	34 29.0%	31 29.4%	178 30.4%	71 31.0%	107 29.9%	178 30.3%
Dawe Centre Pool	164 27.5%	84 28.7%	79 27.0%	163 27.8%	42 35.2%	92 37.5%	21 18.0%	8 8.0%	163 27.9%	121 53.1%	42 11.7%	163 27.8%
Schools for Recreation	158 26.5%	77 26.4%	81 27.6%	158 27.0%	35 29.3%	94 38.6%	19 16.2%	9 8.6%	157 26.9%	101 44.3%	57 16.0%	158 27.0%
Private Fitness Centre	145 24.3%	76 25.9%	69 23.5%	145 24.7%	48 39.7%	69 28.2%	19 16.2%	8 8.0%	144 24.6%	68 30.0%	76 21.4%	145 24.7%
No Response	101 16.9%	39 13.2%	53 18.1%	92 15.7%	5 4.5%	20 8.2%	27 23.8%	39 37.0%	92 15.7%	7 3.2%	84 23.6%	92 15.7%
Curling Club	75 12.6%	32 10.9%	42 14.3%	74 12.6%	10 8.4%	32 13.0%	18 15.4%	13 12.8%	73 12.5%	27 11.9%	47 13.1%	74 12.6%
Other	67 11.2%	32 10.9%	35 11.9%	67 11.4%	12 9.8%	29 11.8%	12 10.4%	14 13.8%	67 11.5%	32 13.8%	35 9.9%	67 11.4%

Red Deer Community Services
1998 Recreation Facility Questionnaire

2. Generally, how satisfied are you with the recreation facilities that are currently available in Red Deer? (Please circle the number beside one answer)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	574 100.0%	291 100.0%	280 100.0%	571 100.0%	120 100.0%	240 100.0%	114 100.0%	97 100.0%	570 100.0%	224 100.0%	347 100.0%	571 100.0%
Very Satisfied	137 23.9%	72 24.9%	65 23.2%	137 24.1%	24 19.8%	52 21.8%	36 31.6%	25 26.2%	137 24.1%	41 18.2%	97 27.8%	137 24.1%
Satisfied	302 52.5%	152 52.0%	148 52.9%	300 52.4%	70 58.4%	131 54.8%	57 50.1%	40 41.4%	299 52.3%	133 59.2%	167 48.1%	300 52.4%
Neutral	77 13.4%	37 12.7%	40 14.3%	77 13.5%	18 15.1%	33 13.7%	7 6.5%	19 19.3%	77 13.5%	29 12.9%	48 13.9%	77 13.5%
Dissatisfied	19 3.4%	8 2.9%	11 3.9%	19 3.4%	7 5.9%	10 4.0%	3 2.4%	0 .0%	19 3.4%	15 6.6%	5 1.3%	19 3.4%
Very Dissatisfied	3 .5%	2 .6%	1 .4%	3 .5%	0 .0%	3 1.1%	0 .0%	0 .0%	3 .5%	0 .0%	3 .8%	3 .5%
Don't Know / No Opinion	36 6.3%	20 6.9%	15 5.4%	35 6.2%	1 .8%	11 4.5%	11 9.5%	13 13.1%	35 6.2%	7 3.1%	28 8.1%	35 6.2%

3. In your opinion, is now the time for the community to invest in new indoor recreation facilities? (Please circle the number beside one answer)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	566 100.0%	281 100.0%	283 100.0%	564 100.0%	118 100.0%	243 100.0%	111 100.0%	91 100.0%	563 100.0%	226 100.0%	338 100.0%	564 100.0%
Yes	366 64.6%	187 66.5%	178 62.9%	365 64.7%	78 65.7%	182 74.9%	64 58.0%	40 44.0%	364 64.6%	176 77.6%	189 56.0%	365 64.7%
No	200 35.4%	94 33.5%	105 37.1%	199 35.3%	41 34.3%	61 25.1%	47 42.0%	51 56.0%	199 35.4%	51 22.4%	149 44.0%	199 35.3%

Red Deer Community Services
1998 Recreation Facility Questionnaire

3a. If YES, which new indoor recreation facilities are needed in Red Deer? (Please circle the number beside all the facilities that are needed)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	366 100.0%	187 100.0%	178 100.0%	365 100.0%	78 100.0%	182 100.0%	64 100.0%	40 100.0%	364 100.0%	176 100.0%	189 100.0%	365 100.0%
MP Field House	251 68.6%	128 68.5%	123 69.1%	251 68.8%	59 76.3%	131 72.1%	42 65.6%	18 45.8%	251 69.0%	124 70.4%	127 67.2%	251 68.8%
Indoor Swimming Pool	152 41.6%	94 50.5%	58 32.6%	152 41.7%	31 39.3%	73 40.5%	28 44.3%	19 46.7%	151 41.6%	78 44.3%	74 39.3%	152 41.7%
Youth Centre	125 34.1%	81 43.2%	44 24.7%	125 34.2%	28 35.8%	64 35.5%	24 37.0%	9 21.7%	125 34.3%	71 40.5%	54 28.4%	125 34.2%
Skating Rink/Arena	123 33.5%	71 37.8%	52 29.2%	123 33.6%	34 43.5%	60 32.8%	16 25.1%	13 32.6%	123 33.7%	75 43.0%	47 25.0%	123 33.6%
Indoor Soccer Facility	105 28.8%	57 30.6%	48 27.0%	105 28.8%	18 23.3%	62 33.9%	17 27.1%	8 20.0%	105 28.9%	65 37.2%	40 21.1%	105 28.8%
Fitness facilities	105 28.8%	52 27.9%	53 29.8%	105 28.8%	26 33.2%	59 32.3%	14 21.9%	6 14.1%	104 28.6%	54 30.5%	52 27.3%	105 28.8%
Seniors Centre	84 22.9%	49 26.1%	34 19.1%	83 22.7%	5 6.5%	32 17.4%	23 36.5%	23 56.7%	83 22.8%	21 12.0%	62 32.6%	83 22.7%
Gymnastics Gym	70 19.2%	40 21.6%	30 16.9%	70 19.3%	21 26.4%	39 21.2%	9 13.5%	3 6.7%	70 19.3%	50 28.3%	21 11.0%	70 19.3%
Preschool Program/Playground Area	64 17.5%	47 25.2%	17 9.6%	64 17.6%	30 38.9%	27 14.6%	6 8.8%	2 4.2%	64 17.6%	52 29.8%	12 6.2%	64 17.6%
Small Multi Purpose Rooms	57 15.7%	35 18.9%	22 12.4%	57 15.7%	11 14.7%	31 17.0%	11 16.7%	4 10.9%	57 15.8%	26 14.9%	31 16.5%	57 15.7%
Library	50 13.5%	24 12.6%	26 14.6%	50 13.6%	5 6.9%	22 12.0%	13 20.3%	9 23.4%	50 13.6%	22 12.8%	27 14.3%	50 13.6%
Social Area	46 12.5%	29 15.3%	17 9.6%	46 12.5%	12 15.5%	19 10.5%	6 9.9%	8 20.0%	46 12.5%	26 14.7%	20 10.5%	46 12.5%
Other	32 8.6%	19 9.9%	13 7.3%	32 8.6%	6 7.8%	16 8.9%	6 8.8%	3 6.7%	31 8.4%	18 10.3%	13 7.1%	32 8.6%
No Response	6 1.7%	3 1.8%	3 1.7%	6 1.7%	2 2.2%	1 .6%	2 2.6%	2 5.0%	6 1.7%	0 .0%	6 3.4%	6 1.7%

Red Deer Community Services
1998 Recreation Facility Questionnaire

4. For the new facilities you identified in Question 3, what is the maximum increase in your annual property taxes (or rent, if a renter) you would be willing to pay in order to help build and / or operate new facilities? (Please circle the number beside one item)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	368 100.0%	190 100.0%	178 100.0%	368 100.0%	77 100.0%	180 100.0%	65 100.0%	46 100.0%	367 100.0%	175 100.0%	194 100.0%	368 100.0%
None - No Tax Increases	73 19.8%	37 19.5%	36 20.2%	73 19.8%	14 18.8%	25 13.8%	16 24.1%	18 39.7%	73 19.9%	20 11.5%	53 27.3%	73 19.8%
\$1 - \$20 per year	146 39.6%	81 42.5%	65 36.5%	146 39.6%	34 44.1%	62 34.5%	28 43.1%	21 45.6%	145 39.4%	66 38.0%	79 41.0%	146 39.6%
\$21 - \$40 per year	97 26.3%	49 25.7%	48 27.0%	97 26.3%	19 24.8%	57 31.5%	16 25.2%	5 10.3%	97 26.4%	55 31.3%	42 21.8%	97 26.3%
\$41 - \$60 per year	41 11.0%	19 9.7%	22 12.4%	41 11.0%	8 11.0%	25 14.0%	5 7.7%	2 4.4%	41 11.0%	27 15.5%	13 6.9%	41 11.0%
Over \$60 per year	12 3.3%	5 2.7%	7 3.9%	12 3.3%	1 1.3%	11 6.2%	0 .0%	0 .0%	12 3.3%	6 3.6%	6 2.9%	12 3.3%

- 5a. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle one number for each activity)
 BOARD DIVING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	446 100.0%	221 100.0%	225 100.0%	446 100.0%	96 100.0%	199 100.0%	88 100.0%	62 100.0%	445 100.0%	194 100.0%	252 100.0%	446 100.0%
Very Likely	31 6.9%	19 8.4%	12 5.3%	31 6.9%	9 9.4%	19 9.8%	1 1.1%	1 1.6%	31 6.9%	24 12.3%	7 2.7%	31 6.9%
Likely	28 6.4%	8 3.8%	20 8.9%	28 6.4%	10 10.1%	16 8.1%	2 1.9%	0 .0%	27 6.2%	21 10.7%	8 3.1%	28 6.4%
Neutral	58 13.0%	32 14.5%	26 11.6%	58 13.0%	18 19.2%	32 16.2%	4 4.5%	3 5.5%	58 13.0%	34 17.6%	24 9.5%	58 13.0%
Unlikely	32 7.1%	17 7.6%	15 6.7%	32 7.1%	6 6.3%	21 10.6%	3 3.0%	2 3.2%	32 7.2%	21 10.7%	11 4.4%	32 7.1%
Very Unlikely	297 66.6%	145 65.6%	152 67.6%	297 66.6%	53 55.1%	110 55.3%	79 89.4%	55 89.7%	297 66.8%	95 48.7%	202 80.4%	297 66.6%

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- 5b. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle **one** number for **each** activity)
COMPETITIVE SWIMMING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	448 100.0%	224 100.0%	224 100.0%	448 100.0%	97 100.0%	200 100.0%	87 100.0%	63 100.0%	447 100.0%	197 100.0%	251 100.0%	448 100.0%
Very Likely	14 3.2%	3 1.5%	11 4.9%	14 3.2%	3 2.8%	10 4.8%	1 1.1%	1 1.6%	14 3.2%	11 5.4%	4 1.5%	14 3.2%
Likely	6 1.4%	3 1.5%	3 1.3%	6 1.4%	3 3.5%	2 1.0%	1 1.1%	0 .0%	6 1.4%	5 2.7%	1 .4%	6 1.4%
Neutral	49 10.9%	29 12.8%	20 8.9%	49 10.9%	15 15.6%	30 14.9%	1 1.1%	3 4.3%	49 10.9%	36 18.1%	13 5.2%	49 10.9%
Unlikely	46 10.3%	25 11.3%	21 9.4%	46 10.3%	12 12.5%	26 12.9%	5 6.2%	2 3.2%	45 10.1%	36 18.4%	10 4.0%	46 10.3%
Very Unlikely	332 74.2%	163 72.9%	169 75.4%	332 74.2%	64 65.7%	133 66.4%	79 90.4%	57 90.9%	332 74.4%	109 55.4%	223 88.9%	332 74.2%

- 5c. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle **one** number for **each** activity)
RECREATIONAL SWIMMING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	520 100.0%	269 100.0%	251 100.0%	520 100.0%	113 100.0%	225 100.0%	104 100.0%	77 100.0%	519 100.0%	218 100.0%	302 100.0%	520 100.0%
Very Likely	246 47.2%	152 56.2%	94 37.5%	246 47.2%	75 66.1%	119 52.9%	34 32.5%	17 22.1%	245 47.1%	162 74.4%	83 27.5%	246 47.2%
Likely	77 14.8%	37 13.8%	40 15.9%	77 14.8%	19 16.9%	43 18.9%	8 8.0%	7 9.1%	77 14.8%	28 12.9%	49 16.2%	77 14.8%
Neutral	72 13.8%	29 10.6%	43 17.1%	72 13.8%	7 6.3%	31 13.8%	21 20.6%	12 15.6%	72 13.8%	13 6.0%	59 19.4%	72 13.8%
Unlikely	28 5.4%	15 5.6%	13 5.2%	28 5.4%	5 4.4%	10 4.3%	11 10.3%	3 3.5%	28 5.4%	5 2.5%	23 7.5%	28 5.4%
Very Unlikely	98 18.8%	37 13.8%	61 24.3%	98 18.8%	7 6.3%	23 10.1%	30 28.6%	38 49.7%	98 18.9%	9 4.3%	89 29.3%	98 18.8%

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- 5d. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle **one** number for **each** activity)
SWIMMING FOR FITNESS

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	500 100.0%	258 100.0%	242 100.0%	500 100.0%	101 100.0%	218 100.0%	105 100.0%	75 100.0%	499 100.0%	211 100.0%	289 100.0%	500 100.0%
Very Likely	136 27.2%	91 35.3%	45 18.6%	136 27.2%	30 29.4%	52 24.0%	38 36.5%	16 21.0%	136 27.3%	67 31.7%	69 23.9%	136 27.2%
Likely	109 21.8%	59 22.9%	50 20.7%	109 21.8%	35 35.0%	55 25.2%	7 6.4%	11 14.7%	108 21.6%	52 24.7%	57 19.7%	109 21.8%
Neutral	89 17.8%	44 17.0%	45 18.6%	89 17.8%	21 20.6%	46 20.9%	18 17.2%	4 5.8%	89 17.8%	52 24.5%	37 12.9%	89 17.8%
Unlikely	36 7.2%	15 5.9%	21 8.7%	36 7.2%	4 4.0%	22 10.1%	6 6.1%	4 4.9%	36 7.3%	18 8.8%	18 6.1%	36 7.2%
Very Unlikely	130 26.0%	49 19.0%	81 33.5%	130 26.0%	11 11.0%	43 19.8%	35 33.8%	40 53.5%	130 26.0%	22 10.3%	108 37.4%	130 26.0%

- 5e. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle **one** number for **each** activity)
SWIMMING LESSONS

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	469 100.0%	234 100.0%	235 100.0%	469 100.0%	98 100.0%	211 100.0%	92 100.0%	67 100.0%	468 100.0%	211 100.0%	258 100.0%	469 100.0%
Very Likely	142 30.2%	88 37.4%	54 23.0%	142 30.2%	43 43.7%	78 37.2%	12 13.0%	8 12.4%	142 30.2%	119 56.7%	22 8.6%	142 30.2%
Likely	65 13.9%	35 15.1%	30 12.8%	65 13.9%	20 21.0%	34 16.4%	7 7.6%	3 5.0%	65 14.0%	40 18.9%	26 9.9%	65 13.9%
Neutral	46 9.8%	15 6.5%	31 13.2%	46 9.8%	7 7.5%	23 10.8%	12 12.6%	4 6.5%	46 9.9%	18 8.6%	28 10.9%	46 9.8%
Unlikely	19 4.0%	12 5.0%	7 3.0%	19 4.0%	5 5.5%	8 3.8%	2 1.8%	3 4.0%	18 3.8%	7 3.5%	11 4.4%	19 4.0%
Very Unlikely	197 42.0%	84 36.0%	113 48.1%	197 42.0%	22 22.3%	67 31.8%	60 64.9%	49 72.1%	197 42.1%	26 12.4%	171 66.3%	197 42.0%

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5f. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle one number for each activity)
THERAPEUTIC PROGRAMS

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	461 100.0%	232 100.0%	229 100.0%	461 100.0%	91 100.0%	199 100.0%	99 100.0%	71 100.0%	460 100.0%	185 100.0%	276 100.0%	461 100.0%
Very Likely	59 12.8%	42 18.1%	17 7.4%	59 12.8%	9 10.4%	19 9.6%	21 21.0%	10 13.6%	59 12.8%	15 8.0%	44 16.1%	59 12.8%
Likely	59 12.8%	37 15.9%	22 9.6%	59 12.8%	15 16.3%	24 12.3%	7 7.1%	13 17.8%	59 12.8%	22 12.0%	37 13.4%	59 12.8%
Neutral	104 22.6%	57 24.6%	47 20.5%	104 22.6%	29 32.1%	44 22.2%	19 19.0%	12 17.0%	104 22.6%	47 25.5%	57 20.6%	104 22.6%
Unlikely	47 10.1%	12 5.1%	35 15.3%	47 10.1%	6 6.3%	27 13.4%	10 10.5%	3 4.2%	46 9.9%	28 15.3%	18 6.7%	47 10.1%
Very Unlikely	192 41.7%	84 36.2%	108 47.2%	192 41.7%	32 35.0%	85 42.5%	42 42.4%	34 47.3%	192 41.7%	73 39.2%	119 43.3%	192 41.7%

5g. If an indoor swimming pool were built as part of a new recreation facility, what types of aquatic activities is your household likely to participate in? (Please circle one number for each activity)
FAMILY LEISURE AND WATERSLIDE

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	493 100.0%	249 100.0%	244 100.0%	493 100.0%	107 100.0%	220 100.0%	96 100.0%	68 100.0%	492 100.0%	219 100.0%	274 100.0%	493 100.0%
Very Likely	199 40.3%	113 45.3%	86 35.2%	199 40.3%	58 54.4%	113 51.4%	19 19.4%	7 10.8%	198 40.2%	147 67.1%	52 18.9%	199 40.3%
Likely	75 15.2%	39 15.5%	36 14.8%	75 15.2%	19 18.1%	42 19.1%	10 10.8%	3 3.9%	75 15.2%	38 17.5%	37 13.3%	75 15.2%
Neutral	56 11.3%	27 10.8%	29 11.9%	56 11.3%	10 9.1%	22 10.2%	15 15.6%	9 12.8%	56 11.4%	11 5.2%	45 16.2%	56 11.3%
Unlikely	23 4.6%	7 2.7%	16 6.6%	23 4.6%	6 5.3%	8 3.5%	5 4.9%	5 6.9%	23 4.6%	5 2.1%	18 6.6%	23 4.6%
Very Unlikely	141 28.6%	64 25.7%	77 31.6%	141 28.6%	14 13.1%	35 15.8%	48 49.3%	45 65.5%	141 28.6%	18 8.1%	123 44.9%	141 28.6%

Red Deer Community Services
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- 6a. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
FIGURE SKATING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	465 100.0%	239 100.0%	226 100.0%	465 100.0%	104 100.0%	204 100.0%	91 100.0%	65 100.0%	464 100.0%	198 100.0%	267 100.0%	465 100.0%
Very Likely	32 6.8%	19 7.7%	13 5.8%	32 6.8%	20 19.1%	10 4.8%	1 1.1%	1 1.5%	32 6.8%	26 13.2%	5 2.0%	32 6.8%
Likely	29 6.2%	17 7.0%	12 5.3%	29 6.2%	13 12.2%	13 6.6%	1 1.1%	2 2.6%	29 6.2%	17 8.8%	11 4.3%	29 6.2%
Neutral	65 14.1%	45 19.0%	20 8.8%	65 14.1%	21 20.0%	38 18.6%	2 2.2%	5 7.2%	65 14.1%	42 21.1%	24 8.9%	65 14.1%
Unlikely	35 7.5%	17 7.0%	18 8.0%	35 7.5%	8 7.7%	24 11.7%	3 3.3%	0 .0%	35 7.5%	24 12.2%	11 4.0%	35 7.5%
Very Unlikely	304 65.5%	141 59.2%	163 72.1%	304 65.5%	43 40.9%	119 58.3%	84 92.3%	58 88.7%	303 65.4%	88 44.7%	216 80.8%	304 65.5%

- 6b. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
HOCKEY / RINGETTE

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	486 100.0%	249 100.0%	237 100.0%	486 100.0%	109 100.0%	214 100.0%	97 100.0%	65 100.0%	485 100.0%	209 100.0%	278 100.0%	486 100.0%
Very Likely	100 20.7%	45 18.2%	55 23.2%	100 20.7%	34 31.1%	48 22.3%	17 17.2%	2 3.1%	100 20.7%	58 28.0%	42 15.2%	100 20.7%
Likely	58 12.0%	30 12.2%	28 11.8%	58 12.0%	23 21.0%	26 12.2%	5 5.1%	4 6.7%	58 12.0%	40 19.3%	18 6.5%	58 12.0%
Neutral	52 10.8%	30 12.2%	22 9.3%	52 10.8%	15 13.9%	34 15.6%	2 2.1%	2 2.6%	52 10.8%	30 14.2%	23 8.2%	52 10.8%
Unlikely	27 5.6%	13 5.4%	14 5.9%	27 5.6%	6 5.6%	17 8.1%	3 3.1%	0 .0%	26 5.5%	17 8.4%	10 3.6%	27 5.6%
Very Unlikely	248 50.9%	130 52.0%	118 49.8%	248 50.9%	31 28.5%	89 41.7%	70 72.5%	57 87.6%	248 51.0%	63 30.2%	185 66.5%	248 50.9%

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- 6c. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
HOCKEY SCHOOL

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	472 100.0%	241 100.0%	231 100.0%	472 100.0%	100 100.0%	212 100.0%	93 100.0%	66 100.0%	471 100.0%	202 100.0%	269 100.0%	472 100.0%
Very Likely	43 9.1%	22 9.1%	21 9.1%	43 9.1%	8 8.1%	27 13.0%	5 5.8%	2 3.0%	43 9.1%	35 17.1%	8 3.1%	43 9.1%
Likely	38 8.0%	22 9.1%	16 6.9%	38 8.0%	18 18.5%	18 8.4%	2 1.8%	0 .0%	38 8.0%	30 14.6%	8 3.1%	38 8.0%
Neutral	52 11.0%	32 13.3%	20 8.7%	52 11.0%	19 19.5%	25 11.9%	3 3.2%	4 6.6%	52 11.0%	26 12.8%	26 9.7%	52 11.0%
Unlikely	31 6.7%	13 5.6%	18 7.8%	31 6.7%	8 8.1%	20 9.3%	4 4.0%	0 .0%	31 6.7%	21 10.4%	10 3.8%	31 6.7%
Very Unlikely	308 65.2%	152 62.9%	156 67.5%	308 65.2%	46 45.8%	122 57.5%	79 85.2%	60 90.4%	307 65.1%	91 45.2%	216 80.2%	308 65.2%

- 6d. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
PUBLIC SKATING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	496 100.0%	251 100.0%	245 100.0%	496 100.0%	107 100.0%	219 100.0%	98 100.0%	71 100.0%	495 100.0%	215 100.0%	281 100.0%	496 100.0%
Very Likely	150 30.2%	88 34.9%	62 25.3%	150 30.2%	50 46.9%	77 35.1%	17 17.4%	5 7.6%	150 30.2%	106 49.5%	43 15.4%	150 30.2%
Likely	96 19.3%	44 17.4%	52 21.2%	96 19.3%	29 26.8%	49 22.5%	9 8.9%	8 11.4%	95 19.2%	57 26.5%	39 13.8%	96 19.3%
Neutral	73 14.7%	32 12.8%	41 16.7%	73 14.7%	11 10.6%	40 18.3%	13 13.3%	8 11.8%	73 14.7%	21 10.0%	52 18.3%	73 14.7%
Unlikely	30 6.0%	19 7.4%	11 4.5%	30 6.0%	6 5.9%	12 5.4%	6 6.5%	5 7.1%	30 6.0%	8 3.7%	21 7.6%	30 6.0%
Very Unlikely	148 29.9%	69 27.5%	79 32.2%	148 29.9%	10 9.7%	41 18.8%	53 53.8%	44 62.0%	148 29.9%	22 10.3%	126 44.8%	148 29.9%

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- 6e. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
SKATING INSTRUCTION

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	472 100.0%	244 100.0%	228 100.0%	472 100.0%	105 100.0%	210 100.0%	92 100.0%	64 100.0%	471 100.0%	205 100.0%	267 100.0%	472 100.0%
Very Likely	60 12.8%	35 14.5%	25 11.0%	60 12.8%	29 27.3%	25 11.8%	5 5.4%	2 3.1%	60 12.8%	50 24.5%	10 3.8%	60 12.8%
Likely	49 10.4%	27 11.0%	22 9.6%	49 10.4%	14 13.8%	25 12.1%	5 5.8%	4 5.8%	49 10.4%	39 19.1%	10 3.6%	49 10.4%
Neutral	69 14.7%	40 16.6%	29 12.7%	69 14.7%	20 19.5%	45 21.5%	2 2.2%	2 2.6%	69 14.7%	41 19.8%	29 10.8%	69 14.7%
Unlikely	36 7.6%	17 6.9%	19 8.3%	36 7.6%	10 9.6%	21 10.0%	2 2.2%	2 2.6%	35 7.4%	21 10.3%	15 5.5%	36 7.6%
Very Unlikely	258 54.6%	125 51.0%	133 58.3%	258 54.6%	31 29.8%	93 44.5%	78 84.5%	55 85.9%	258 54.7%	54 26.3%	204 76.3%	258 54.6%

- 6f. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
SPEED SKATING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	458 100.0%	232 100.0%	226 100.0%	458 100.0%	100 100.0%	202 100.0%	92 100.0%	63 100.0%	457 100.0%	196 100.0%	263 100.0%	458 100.0%
Very Likely	14 3.0%	7 2.9%	7 3.1%	14 3.0%	3 3.4%	6 3.1%	3 3.3%	1 1.6%	14 3.0%	9 4.6%	5 1.8%	14 3.0%
Likely	20 4.3%	12 5.1%	8 3.5%	20 4.3%	4 3.7%	14 7.0%	2 2.2%	0 .0%	20 4.3%	14 7.4%	5 2.0%	20 4.3%
Neutral	47 10.2%	29 12.3%	18 8.0%	47 10.2%	21 21.1%	21 10.3%	2 2.2%	3 4.3%	47 10.2%	23 11.8%	23 8.9%	47 10.2%
Unlikely	49 10.7%	22 9.4%	27 11.9%	49 10.7%	16 16.0%	28 14.0%	2 1.8%	2 2.7%	48 10.5%	38 19.5%	11 4.1%	49 10.7%
Very Unlikely	329 71.8%	163 70.3%	166 73.5%	329 71.8%	56 55.8%	133 65.6%	83 90.5%	58 91.5%	329 72.0%	111 56.7%	218 83.1%	329 71.8%

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- 6g. If an indoor arena were built as part of a new recreation facility, what activities is your household likely to participate in? (Please circle one number for each activity)
DRY FLOOR ACTIVITIES (NO ICE)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	480 100.0%	241 100.0%	239 100.0%	480 100.0%	108 100.0%	210 100.0%	93 100.0%	69 100.0%	479 100.0%	202 100.0%	278 100.0%	480 100.0%
Very Likely	50 10.4%	27 11.2%	23 9.6%	50 10.4%	21 19.9%	20 9.6%	8 9.0%	0 .0%	50 10.4%	28 13.6%	22 8.1%	50 10.4%
Likely	60 12.6%	30 12.6%	30 12.6%	60 12.6%	18 16.8%	33 15.5%	5 5.4%	5 6.8%	60 12.6%	43 21.4%	17 6.1%	60 12.6%
Neutral	105 21.9%	54 22.4%	51 21.3%	105 21.9%	29 27.1%	56 26.7%	10 10.8%	10 14.2%	105 21.9%	46 22.9%	59 21.1%	105 21.9%
Unlikely	29 6.0%	12 4.9%	17 7.1%	29 6.0%	6 5.9%	20 9.7%	1 1.1%	0 .0%	28 5.8%	20 9.8%	9 3.3%	29 6.0%
Very Unlikely	236 49.2%	118 49.0%	118 49.4%	236 49.2%	33 30.3%	81 38.5%	68 73.7%	54 79.0%	236 49.3%	65 32.2%	171 61.5%	236 49.2%

- 7a. If a multi-purpose field house were built as part of a new recreation facility, which activities is your household likely to participate in? (Please circle one number for each activity)
RUNNING/JOGGING/WALKING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	529 100.0%	266 100.0%	263 100.0%	529 100.0%	114 100.0%	227 100.0%	108 100.0%	79 100.0%	528 100.0%	216 100.0%	313 100.0%	529 100.0%
Very Likely	153 29.0%	89 33.5%	64 24.3%	153 29.0%	37 32.7%	67 29.6%	29 27.3%	19 24.5%	153 29.0%	73 33.7%	80 25.7%	153 29.0%
Likely	110 20.7%	56 20.9%	54 20.5%	110 20.7%	31 26.9%	42 18.6%	28 26.3%	8 10.5%	110 20.7%	31 14.4%	78 25.1%	110 20.7%
Neutral	90 17.0%	44 16.5%	46 17.5%	90 17.0%	18 15.6%	45 19.9%	13 12.4%	12 15.6%	89 16.8%	43 19.7%	47 15.1%	90 17.0%
Unlikely	43 8.1%	22 8.2%	21 8.0%	43 8.1%	12 10.9%	22 9.6%	7 6.5%	2 2.1%	43 8.1%	25 11.5%	18 5.8%	43 8.1%
Very Unlikely	134 25.2%	56 20.9%	78 29.7%	134 25.2%	16 13.8%	51 22.3%	30 27.5%	38 47.3%	134 25.3%	45 20.8%	89 28.3%	134 25.2%

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- 7b. If a multi-purpose field house were built as part of a new recreation facility, which activities is your household likely to participate in? (Please circle one number for **each** activity)
INDOOR SOCCER

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	487 100.0%	246 100.0%	241 100.0%	487 100.0%	107 100.0%	221 100.0%	94 100.0%	64 100.0%	486 100.0%	214 100.0%	273 100.0%	487 100.0%
Very Likely	87 17.8%	51 20.5%	36 14.9%	87 17.8%	28 25.8%	49 22.0%	8 8.1%	3 4.2%	87 17.8%	65 30.4%	21 7.8%	87 17.8%
Likely	43 8.9%	20 8.2%	23 9.5%	43 8.9%	13 12.6%	21 9.7%	3 3.2%	5 8.4%	43 8.9%	32 15.0%	11 4.0%	43 8.9%
Neutral	80 16.5%	35 14.4%	45 18.7%	80 16.5%	32 29.5%	43 19.6%	4 3.9%	1 1.6%	79 16.3%	46 21.5%	34 12.6%	80 16.5%
Unlikely	23 4.8%	8 3.4%	15 6.2%	23 4.8%	6 6.0%	15 6.8%	2 2.1%	0 .0%	23 4.8%	12 5.8%	11 4.0%	23 4.8%
Very Unlikely	253 52.0%	131 53.4%	122 50.6%	253 52.0%	28 26.1%	92 41.9%	78 82.7%	55 85.9%	253 52.1%	58 27.3%	195 71.4%	253 52.0%

- 7c. If a multi-purpose field house were built as part of a new recreation facility, which activities is your household likely to participate in? (Please circle one number for **each** activity)
INDOOR TENNIS (RACQUET SPORTS)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	487 100.0%	251 100.0%	236 100.0%	487 100.0%	113 100.0%	219 100.0%	94 100.0%	60 100.0%	486 100.0%	212 100.0%	275 100.0%	487 100.0%
Very Likely	65 13.3%	39 15.4%	26 11.0%	65 13.3%	25 21.9%	30 13.8%	7 7.5%	3 4.5%	65 13.3%	37 17.2%	28 10.2%	65 13.3%
Likely	74 15.1%	39 15.4%	35 14.8%	74 15.1%	37 32.8%	27 12.2%	7 7.4%	2 2.8%	73 15.0%	44 20.6%	30 11.0%	74 15.1%
Neutral	90 18.4%	44 17.4%	46 19.5%	90 18.4%	21 18.3%	54 24.8%	11 11.7%	4 6.2%	90 18.5%	51 23.8%	39 14.3%	90 18.4%
Unlikely	35 7.1%	19 7.4%	16 6.8%	35 7.1%	4 3.2%	21 9.8%	5 5.3%	4 7.3%	35 7.1%	20 9.3%	15 5.4%	35 7.1%
Very Unlikely	224 46.0%	111 44.3%	113 47.9%	224 46.0%	27 23.7%	86 39.3%	64 68.0%	47 79.2%	224 46.1%	62 29.0%	163 59.2%	224 46.0%

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- 7d. If a multi-purpose field house were built as part of a new recreation facility, which activities is your household likely to participate in? (Please circle one number for each activity)
INDOOR LAWN BOWLING

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	492 100.0%	249 100.0%	243 100.0%	492 100.0%	107 100.0%	214 100.0%	97 100.0%	73 100.0%	491 100.0%	206 100.0%	286 100.0%	492 100.0%
Very Likely	40 8.0%	19 7.4%	21 8.6%	40 8.0%	8 7.5%	6 2.7%	13 13.1%	13 17.9%	40 8.0%	10 4.9%	29 10.3%	40 8.0%
Likely	47 9.6%	30 12.2%	17 7.0%	47 9.6%	13 12.6%	11 5.0%	14 14.8%	9 12.0%	47 9.6%	12 5.9%	35 12.3%	47 9.6%
Neutral	86 17.5%	52 20.9%	34 14.0%	86 17.5%	24 22.7%	39 18.2%	12 12.4%	10 13.8%	85 17.3%	40 19.5%	46 16.1%	86 17.5%
Unlikely	46 9.4%	15 6.1%	31 12.8%	46 9.4%	6 6.0%	31 14.7%	7 7.6%	1 1.4%	46 9.4%	23 11.2%	23 8.1%	46 9.4%
Very Unlikely	273 55.5%	133 53.4%	140 57.6%	273 55.5%	55 51.2%	127 59.5%	51 52.2%	40 55.0%	273 55.6%	121 58.5%	152 53.3%	273 55.5%

8. A new recreation facility could cater primarily to participants engaged in activity, or primarily to spectators watching activity, or both. Who do you think should be served by the new facility? (Please circle one number below)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	556 100.0%	280 100.0%	276 100.0%	556 100.0%	118 100.0%	238 100.0%	107 100.0%	91 100.0%	555 100.0%	226 100.0%	330 100.0%	556 100.0%
Only Participants	9 1.7%	3 1.2%	6 2.2%	9 1.7%	3 2.3%	5 2.0%	2 1.9%	0 .0%	9 1.7%	3 1.3%	6 1.9%	9 1.7%
Mostly Participants	227 40.9%	111 39.8%	116 42.0%	227 40.9%	57 47.8%	104 43.8%	45 41.4%	21 22.9%	226 40.8%	109 48.4%	118 35.7%	227 40.9%
Both Equally	304 54.7%	160 57.2%	144 52.2%	304 54.7%	57 48.5%	123 51.6%	58 53.9%	66 72.7%	304 54.8%	112 49.8%	192 58.1%	304 54.7%
Mostly Spectators	8 1.5%	3 1.2%	5 1.8%	8 1.5%	2 1.4%	5 2.0%	1 .9%	1 1.1%	8 1.5%	1 .4%	7 2.2%	8 1.5%
Only Spectators	7 1.2%	2 .6%	5 1.8%	7 1.2%	0 .0%	2 .7%	2 1.9%	3 3.3%	7 1.2%	0 .0%	7 2.0%	7 1.2%

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9. A new recreation facility could primarily be rented to sports groups or primarily be a public-use, drop-in activity type of building, or do both. How do you think the building should be used? (Please circle one number below)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	563 100.0%	281 100.0%	282 100.0%	563 100.0%	118 100.0%	238 100.0%	112 100.0%	94 100.0%	562 100.0%	227 100.0%	336 100.0%	563 100.0%
Only Public Use	19 3.4%	10 3.6%	9 3.2%	19 3.4%	4 3.7%	6 2.5%	3 2.7%	6 6.0%	19 3.4%	4 1.9%	15 4.4%	19 3.4%
Mostly Public Use	154 27.3%	76 26.9%	78 27.7%	154 27.3%	44 37.4%	58 24.2%	26 23.1%	25 26.7%	153 27.2%	65 28.4%	89 26.5%	154 27.3%
Both Equally	346 61.3%	179 63.5%	167 59.2%	346 61.3%	61 51.3%	156 65.8%	75 66.8%	54 57.0%	346 61.5%	143 62.7%	203 60.4%	346 61.3%
Mostly User Group Rental	33 5.9%	13 4.8%	20 7.1%	33 5.9%	9 7.6%	10 4.4%	7 6.6%	7 7.1%	33 6.0%	13 5.7%	20 6.1%	33 5.9%
Only User Group Rental	11 2.0%	3 1.2%	8 2.8%	11 2.0%	0 .0%	7 3.1%	1 .9%	3 3.2%	11 2.0%	3 1.2%	9 2.6%	11 2.0%

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10. Are there any additional services that we should be providing in any new Red Deer recreation facility? (Please circle all that apply)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	597 100.0%	293 100.0%	293 100.0%	586 100.0%	120 100.0%	245 100.0%	116 100.0%	105 100.0%	585 100.0%	228 100.0%	358 100.0%	586 100.0%
Food & Beverage Sales	304 50.9%	157 53.4%	147 50.2%	304 51.8%	63 52.8%	158 64.5%	52 45.2%	29 27.8%	303 51.7%	144 63.3%	159 44.5%	304 51.8%
Equipment Rentals	280 46.9%	150 51.1%	130 44.4%	280 47.8%	78 64.5%	133 54.4%	49 42.3%	19 18.5%	279 47.7%	142 62.0%	138 38.7%	280 47.8%
Locker Rentals	280 46.9%	145 49.4%	135 46.1%	280 47.8%	62 51.9%	145 59.4%	50 43.2%	21 20.1%	279 47.7%	134 58.6%	146 40.8%	280 47.8%
Child Care Facilities	209 35.0%	133 45.4%	76 25.9%	209 35.7%	62 51.5%	88 35.9%	30 26.1%	29 27.8%	209 35.7%	103 45.3%	106 29.5%	209 35.7%
Physio/Sports Medicine Services	207 34.7%	111 37.9%	96 32.8%	207 35.3%	45 37.5%	84 34.5%	44 37.7%	33 31.7%	206 35.2%	67 29.4%	140 39.2%	207 35.3%
No Response	113 19.0%	45 15.5%	57 19.5%	102 17.5%	13 10.9%	28 11.4%	27 23.7%	34 32.6%	102 17.5%	22 9.7%	80 22.5%	102 17.5%
Retail Sales	86 14.4%	47 16.1%	39 13.3%	86 14.7%	26 21.2%	39 16.0%	18 15.4%	4 3.5%	86 14.7%	37 16.3%	49 13.7%	86 14.7%
Other	26 4.4%	10 3.4%	16 5.5%	26 4.5%	7 5.9%	11 4.5%	3 2.6%	5 4.8%	26 4.5%	6 2.8%	20 5.5%	26 4.5%

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11a. For each of the following activity categories, how satisfied are you with existing opportunities in Red Deer? (Please circle one number for each line)
FITNESS ACTIVITIES

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	549 100.0%	276 100.0%	273 100.0%	549 100.0%	120 100.0%	236 100.0%	110 100.0%	82 100.0%	548 100.0%	226 100.0%	324 100.0%	549 100.0%
Very Satisfied	91 16.5%	49 17.7%	42 15.4%	91 16.5%	18 15.1%	41 17.5%	21 19.2%	10 12.7%	91 16.6%	42 18.4%	49 15.2%	91 16.5%
Satisfied	161 29.3%	81 29.3%	80 29.3%	161 29.3%	55 46.1%	59 24.8%	30 27.2%	17 20.8%	161 29.3%	65 28.7%	96 29.7%	161 29.3%
Neutral	131 23.8%	66 23.8%	65 23.8%	131 23.8%	21 17.3%	70 29.5%	23 21.0%	16 19.6%	130 23.7%	67 29.6%	64 19.8%	131 23.8%
Dissatisfied	24 4.3%	12 4.3%	12 4.4%	24 4.3%	7 6.1%	11 4.5%	3 2.7%	3 3.3%	24 4.3%	10 4.5%	14 4.2%	24 4.3%
Very Dissatisfied	9 1.6%	5 1.8%	4 1.5%	9 1.6%	2 1.7%	5 2.3%	2 1.5%	0 .0%	9 1.7%	3 1.2%	6 2.0%	9 1.6%
Don't Know / No Opinion	134 24.4%	64 23.2%	70 25.6%	134 24.4%	16 13.7%	51 21.4%	31 28.4%	36 43.6%	134 24.4%	40 17.7%	94 29.1%	134 24.4%

11b. For each of the following activity categories, how satisfied are you with existing opportunities in Red Deer? (Please circle one number for each line)
RECREATIONAL LEVEL SPORTS

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	545 100.0%	273 100.0%	272 100.0%	545 100.0%	118 100.0%	238 100.0%	109 100.0%	78 100.0%	544 100.0%	225 100.0%	320 100.0%	545 100.0%
Very Satisfied	86 15.7%	44 16.0%	42 15.4%	86 15.7%	10 8.2%	42 17.6%	23 21.5%	11 13.7%	86 15.8%	35 15.4%	51 16.0%	86 15.7%
Satisfied	182 33.4%	84 30.9%	98 36.0%	182 33.4%	53 45.0%	74 30.9%	36 32.8%	18 23.5%	181 33.3%	81 36.2%	101 31.5%	182 33.4%
Neutral	142 26.1%	72 26.5%	70 25.7%	142 26.1%	26 21.8%	76 31.8%	25 23.0%	16 20.1%	142 26.2%	66 29.3%	77 23.9%	142 26.1%
Dissatisfied	30 5.5%	12 4.3%	18 6.6%	30 5.5%	8 7.1%	15 6.2%	2 1.8%	5 6.0%	30 5.5%	14 6.4%	15 4.8%	30 5.5%
Very Dissatisfied	7 1.3%	5 1.9%	2 .7%	7 1.3%	3 2.3%	3 1.4%	1 .9%	0 .0%	7 1.3%	2 .9%	5 1.6%	7 1.3%
Don't Know / No Opinion	98 17.9%	56 20.4%	42 15.4%	98 17.9%	18 15.6%	29 12.0%	22 20.0%	29 36.7%	98 17.9%	27 11.8%	71 22.2%	98 17.9%

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11c. For each of the following activity categories, how satisfied are you with **existing** opportunities in Red Deer? (Please circle one number for each line)
COMPETITIVE LEVEL SPORTS

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	540 100.0%	269 100.0%	271 100.0%	540 100.0%	119 100.0%	231 100.0%	108 100.0%	80 100.0%	539 100.0%	223 100.0%	318 100.0%	540 100.0%
Very Satisfied	77 14.2%	34 12.5%	43 15.9%	77 14.2%	11 9.0%	31 13.6%	20 18.2%	15 18.3%	77 14.2%	25 11.3%	52 16.2%	77 14.2%
Satisfied	153 28.3%	64 23.7%	89 32.8%	153 28.3%	39 33.0%	60 25.9%	36 33.6%	16 20.4%	152 28.2%	66 29.6%	87 27.4%	153 28.3%
Neutral	118 21.8%	61 22.5%	57 21.0%	118 21.8%	35 29.6%	52 22.3%	17 15.7%	14 17.1%	118 21.8%	55 24.7%	63 19.7%	118 21.8%
Dissatisfied	17 3.1%	7 2.5%	10 3.7%	17 3.1%	1 .8%	12 5.1%	2 1.8%	2 2.5%	17 3.1%	11 5.0%	6 1.8%	17 3.1%
Very Dissatisfied	7 1.2%	2 .6%	5 1.8%	7 1.2%	2 1.7%	5 2.0%	0 .0%	0 .0%	7 1.2%	3 1.3%	4 1.2%	7 1.2%
Don't Know / No Opinion	170 31.4%	103 38.1%	67 24.7%	170 31.4%	31 25.9%	72 31.2%	33 30.6%	33 41.7%	170 31.5%	62 28.0%	107 33.8%	170 31.4%

11d. For each of the following activity categories, how satisfied are you with **existing** opportunities in Red Deer? (Please circle one number for each line)
SOCIAL ACTIVITIES

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	541 100.0%	271 100.0%	270 100.0%	541 100.0%	118 100.0%	230 100.0%	108 100.0%	83 100.0%	540 100.0%	219 100.0%	322 100.0%	541 100.0%
Very Satisfied	51 9.5%	25 9.3%	26 9.6%	51 9.5%	7 5.6%	15 6.7%	15 13.9%	14 17.0%	51 9.5%	9 4.1%	42 13.1%	51 9.5%
Satisfied	147 27.2%	69 25.5%	78 28.9%	147 27.2%	37 31.5%	52 22.4%	33 30.3%	25 30.7%	147 27.2%	60 27.5%	87 26.9%	147 27.2%
Neutral	165 30.5%	89 32.9%	76 28.1%	165 30.5%	43 36.0%	92 40.0%	22 20.7%	7 8.4%	164 30.4%	91 41.4%	75 23.2%	165 30.5%
Dissatisfied	37 6.9%	20 7.5%	17 6.3%	37 6.9%	9 7.4%	14 6.1%	11 10.2%	3 4.1%	37 6.9%	14 6.6%	23 7.1%	37 6.9%
Very Dissatisfied	16 2.9%	7 2.5%	9 3.3%	16 2.9%	2 1.4%	9 4.1%	1 .9%	4 4.4%	16 2.9%	7 3.1%	9 2.8%	16 2.9%
Don't Know / No Opinion	125 23.0%	61 22.4%	64 23.7%	125 23.0%	21 18.1%	48 20.8%	26 23.9%	29 35.4%	125 23.1%	38 17.3%	87 26.9%	125 23.0%

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11e. For each of the following activity categories, how satisfied are you with existing opportunities in Red Deer? (Please circle one number for each line)
SPECIAL EVENTS

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	541 100.0%	271 100.0%	270 100.0%	541 100.0%	118 100.0%	236 100.0%	108 100.0%	77 100.0%	540 100.0%	223 100.0%	319 100.0%	541 100.0%
Very Satisfied	91 16.8%	49 18.0%	42 15.6%	91 16.8%	6 5.4%	40 16.9%	22 20.7%	22 28.6%	91 16.8%	32 14.5%	59 18.4%	91 16.8%
Satisfied	164 30.3%	79 29.2%	85 31.5%	164 30.3%	40 33.4%	68 29.0%	42 38.3%	15 19.0%	164 30.4%	70 31.6%	94 29.5%	164 30.3%
Neutral	152 28.1%	81 29.8%	71 26.3%	152 28.1%	45 37.7%	80 34.0%	16 15.1%	10 12.5%	151 27.9%	73 33.0%	78 24.6%	152 28.1%
Dissatisfied	27 5.0%	15 5.6%	12 4.4%	27 5.0%	9 7.6%	11 4.7%	4 3.4%	3 4.4%	27 5.0%	11 5.1%	16 4.9%	27 5.0%
Very Dissatisfied	6 1.1%	2 .6%	4 1.5%	6 1.1%	2 1.7%	3 1.1%	0 .0%	1 1.3%	6 1.1%	3 1.2%	3 .9%	6 1.1%
Don't Know / No Opinion	101 18.8%	45 16.8%	56 20.7%	101 18.8%	17 14.2%	34 14.3%	24 22.6%	26 34.2%	101 18.8%	32 14.6%	69 21.7%	101 18.8%

11f. For each of the following activity categories, how satisfied are you with existing opportunities in Red Deer? (Please circle one number for each line)
FAMILY OPPORTUNITIES

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	544 100.0%	271 100.0%	273 100.0%	544 100.0%	118 100.0%	236 100.0%	108 100.0%	80 100.0%	543 100.0%	225 100.0%	320 100.0%	544 100.0%
Very Satisfied	80 14.7%	44 16.1%	36 13.2%	80 14.7%	12 10.5%	36 15.2%	17 15.4%	15 18.5%	80 14.7%	33 14.6%	47 14.7%	80 14.7%
Satisfied	149 27.4%	79 29.2%	70 25.6%	149 27.4%	33 28.1%	66 27.8%	38 35.2%	12 15.1%	149 27.5%	73 32.5%	76 23.8%	149 27.4%
Neutral	139 25.6%	69 25.5%	70 25.6%	139 25.6%	28 23.2%	73 30.8%	22 20.3%	16 19.7%	138 25.4%	65 29.0%	74 23.2%	139 25.6%
Dissatisfied	50 9.2%	27 9.9%	23 8.4%	50 9.2%	13 11.1%	20 8.6%	8 7.7%	8 10.1%	50 9.2%	23 10.5%	26 8.3%	50 9.2%
Very Dissatisfied	14 2.6%	5 1.9%	9 3.3%	14 2.6%	0 .0%	10 4.3%	2 1.8%	2 2.5%	14 2.6%	8 3.7%	6 1.8%	14 2.6%
Don't Know / No Opinion	112 20.6%	47 17.4%	65 23.8%	112 20.6%	32 27.1%	31 13.3%	21 19.5%	27 34.3%	112 20.6%	22 9.7%	90 28.3%	112 20.6%

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11g. For each of the following activity categories, how satisfied are you with **existing** opportunities in Red Deer? (Please circle **one** number for each line)
SERVICES FOR PEOPLE WITH A DISABILITY

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	535 100.0%	266 100.0%	269 100.0%	535 100.0%	120 100.0%	229 100.0%	103 100.0%	82 100.0%	534 100.0%	219 100.0%	316 100.0%	535 100.0%
Very Satisfied	29 5.5%	13 5.1%	16 5.9%	29 5.5%	3 2.2%	10 4.4%	10 10.1%	6 7.8%	29 5.5%	10 4.6%	19 6.1%	29 5.5%
Satisfied	70 13.0%	34 12.7%	36 13.4%	70 13.0%	13 10.6%	25 11.0%	19 18.5%	13 15.5%	70 13.0%	21 9.8%	48 15.3%	70 13.0%
Neutral	102 19.1%	57 21.5%	45 16.7%	102 19.1%	18 15.4%	50 22.0%	20 19.1%	14 16.7%	102 19.1%	47 21.4%	55 17.5%	102 19.1%
Dissatisfied	32 6.0%	17 6.3%	15 5.6%	32 6.0%	7 5.6%	16 7.0%	5 4.5%	4 5.3%	32 6.0%	13 6.1%	18 5.8%	32 6.0%
Very Dissatisfied	27 5.0%	12 4.4%	15 5.6%	27 5.0%	1 .8%	16 6.9%	3 2.6%	7 9.0%	27 5.0%	4 1.8%	23 7.2%	27 5.0%
Don't Know / No Opinion	275 51.4%	133 50.0%	142 52.8%	275 51.4%	78 65.3%	112 48.7%	47 45.2%	37 45.7%	274 51.3%	123 56.2%	152 48.1%	275 51.4%

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12. What most limits your participation in indoor recreation activities in Red Deer? (Please circle up to a maximum of three numbers)

	Total	GENDER		Variable Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	597 100.0%	293 100.0%	293 100.0%	586 100.0%	120 100.0%	245 100.0%	116 100.0%	105 100.0%	585 100.0%	228 100.0%	358 100.0%	586 100.0%
Scheduling of Facilities	183 30.7%	101 34.5%	82 28.0%	183 31.2%	54 45.2%	98 39.9%	19 16.2%	12 11.8%	183 31.3%	100 43.6%	83 23.3%	183 31.2%
Cost	181 30.4%	99 33.9%	82 28.0%	181 30.9%	45 37.8%	79 32.5%	23 20.0%	33 31.9%	181 31.0%	81 35.4%	101 28.1%	181 30.9%
Nothing Limits Participation	172 28.8%	81 27.6%	91 31.1%	172 29.3%	17 14.0%	74 30.1%	69 59.5%	13 12.1%	172 29.4%	56 24.5%	116 32.4%	172 29.3%
Location of Facilities	114 19.2%	77 26.4%	37 12.6%	114 19.5%	37 30.7%	42 17.2%	11 9.6%	25 23.4%	114 19.6%	58 25.6%	56 15.7%	114 19.5%
Lack of Facilities	88 14.7%	34 11.5%	54 18.4%	88 15.0%	20 16.7%	54 22.2%	11 9.2%	2 1.6%	87 14.8%	49 21.6%	38 10.8%	88 15.0%
Other	58 9.7%	17 5.7%	41 14.0%	58 9.9%	14 12.0%	20 8.1%	9 7.8%	15 14.1%	58 9.9%	15 6.4%	43 12.1%	58 9.9%
Lack of Childcare Services	57 9.5%	44 14.9%	13 4.4%	57 9.7%	34 28.0%	22 9.1%	1 .9%	0 .0%	57 9.7%	50 22.1%	6 1.8%	57 9.7%
Disability	43 7.2%	20 6.9%	23 7.8%	43 7.4%	2 1.4%	6 2.6%	7 6.4%	28 26.5%	43 7.4%	2 .7%	42 11.6%	43 7.4%
Quality of Facilities	35 5.9%	20 6.9%	15 5.1%	35 6.0%	11 9.5%	17 7.1%	4 3.8%	1 1.0%	34 5.8%	15 6.8%	20 5.5%	35 6.0%
Transportation	34 5.6%	19 6.3%	15 5.1%	34 5.7%	4 3.6%	9 3.8%	5 4.1%	15 14.4%	34 5.7%	10 4.4%	23 6.6%	34 5.7%
No Response	32 5.4%	10 3.4%	11 3.8%	21 3.6%	0 .0%	5 1.9%	2 1.7%	14 13.8%	21 3.6%	4 1.6%	17 4.9%	21 3.6%

13. What is your gender? (Please circle one number)

	Total	AGE				Variable Total	DEPENDENT CHILDREN		Variable Total
		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years		Yes	No	
Total	586 100.0%	120 100.0%	245 100.0%	116 100.0%	105 100.0%	585 100.0%	228 100.0%	358 100.0%	586 100.0%
Female	293 50.0%	79 65.9%	115 46.8%	51 43.7%	49 46.6%	293 50.1%	121 53.1%	172 48.0%	293 50.0%
Male	293 50.0%	41 34.1%	130 53.2%	65 56.3%	56 53.4%	292 49.9%	107 46.9%	186 52.0%	293 50.0%

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14. In which age group are you? (Please circle one number)

	Total	GENDER		Variable Total	DEPENDENT CHILDREN		Variable Total
		Female	Male		Yes	No	
Total	585 100.0%	293 100.0%	292 100.0%	585 100.0%	227 100.0%	358 100.0%	585 100.0%
19 - 34 years	120 20.5%	79 27.0%	41 14.0%	120 20.5%	62 27.3%	58 16.2%	120 20.5%
35 - 50 years	245 41.8%	115 39.1%	130 44.5%	245 41.8%	150 66.0%	94 26.4%	245 41.8%
51 - 65 years	116 19.7%	51 17.2%	65 22.3%	116 19.7%	14 6.2%	101 28.4%	116 19.7%
Over 65 years	105 17.9%	49 16.7%	56 19.2%	105 17.9%	1 .4%	104 29.0%	105 17.9%

15. Are there any dependent children currently living in your household? (Please circle one number)

	Total	GENDER		Variable Total	AGE				Variable Total
		Female	Male		19 - 34 years	35 - 50 years	51 - 65 years	Over 65 years	
Total	586 100.0%	293 100.0%	293 100.0%	586 100.0%	120 100.0%	245 100.0%	116 100.0%	105 100.0%	585 100.0%
Yes	228 38.9%	121 41.4%	107 36.5%	228 38.9%	62 51.7%	150 61.4%	14 12.2%	1 1.0%	227 38.8%
No	358 61.1%	172 58.6%	186 63.5%	358 61.1%	58 48.3%	94 38.6%	101 87.8%	104 99.0%	358 61.2%

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- 3a. If YES, which new indoor recreation facilities are needed in Red Deer? (Please circle the number beside all the facilities that are needed)

Other Responses

1. At Least One Skateboarder Facility
2. Bike Track
3. Crafts Room-All Ages
4. Curling
5. Desperately Need Indoor Soccer Fields
6. Facilities And Programs Needed For People With Cardiac Problems
7. Fitness/Pool Like YMCA In Calgary
8. Gym For General Public To Use For Various Functions
9. Indoor Tennis Courts
10. Lawn Bowling/Squash Courts
11. Mini Golf
12. Non-Smoking Bowling And Pool Hall
13. Outdoor Kids Pool
14. Outdoor Swimming Pool
15. Racquet Ball
16. Skateboard Area
17. Skateboard Park
18. Sports Complex
19. Squash And Racquetball Courts
20. Squash Courts
21. Table Tennis And Pool Tables
22. Waterslide, Indoor Golf, Arcade, Dances For Youth
23. Wave And Waterslide Pool
24. Wave Pool

10. Are there any additional services that we should be providing in any new Red Deer recreation facility? (Please circle all that apply)

Other Responses

25. Accessible programs to mentally handicapped - staff and rooms and programs
26. Available for outdoor use people to drop in and use washrooms
27. Bowling alley
28. Canoe, rafting rentals
29. Clinics for coaches
30. Contract all services
31. Decent showers and change rooms
32. Encourage people to go to church services
33. Extra washrooms for ladies
34. Fitness assessment
35. Let the public small business take care of it
36. Located centrally
37. Lounge
38. Massage therapy
39. Massage, spa and courses
40. Meeting and social rooms
41. Possible massage therapy
42. Sports lounge
43. Squash courts
44. Therapeutic/ nutritional resources- some recreation people to help design a fitness program for individuals
45. These should be left to local entrepreneurs to establish
46. Wave pool

12. What most limits your participation in indoor recreation activities in Red Deer? (Please circle up to a maximum of **three** numbers)

Other Responses

- 47. Lack of time (17)
- 48. Age (7)
- 49. Work (5)
- 50. Lack of interest (2)
- 51. Age and disability
- 52. Belong to private club
- 53. Don't use
- 54. Health restrictions
- 55. I teach privately every evening which limits my use of the facilities
- 56. I'm to damn old
- 57. Job commitment
- 58. Job, time, priorities
- 59. Mostly do outdoor
- 60. Need indoor walking track
- 61. Other people to go with
- 62. Parent working shift work
- 63. Parking is to far away from the facility for people with problems
- 64. Rather be outdoors
- 65. Red Deer needs another twin arena-children shouldn't have a.m. Hockey practices on school days
- 66. Something for bigger people, so I don't feel out of place
- 67. Three children that we try to base activities to cater to them
- 68. Times open to public
- 69. Work and time
- 70. Work/golf

General Comments From Back Cover of Questionnaire

- 1. I'm nearly 80 years young and no not use any of the facilities in Red Deer - but I do think that the youngsters in this city seem to be ignored. There really is nothing for them - they have to roller blade or skateboard on the streets! In London, England we have places build for them so they could go and wear the blades and boards of their feet until their hearts desires. They should be disc where they could drink themselves silly on pops and soda (all of course under supervision and geared for the young).
- 2. Sorry I didn't fill this in as I have lived in a lodge for 8 yrs. Don't have much contact with any of the recreation facilities - I am 88 years old and don't expect to change the pattern of my life. Just wish we have more are facilities for aged seniors who have to wait for so long to get the care they need. They don't seem to have any place to go until they can't function at all.
- 3. I am a senior and do not use any of these facilities and my grandchildren do not live around here.
- 4. I'm sorry but I'm a senior living alone. I don't use any of these facilities. I'm sure it would be nice for younger people.
- 5. I am a senior living in a house with no youth.
- 6. We do not utilize the facilities - any of them- on a regular basis. There may be a need to build future facility to accommodate the increase in population; however, not prepared to increase our taxes at this time.
- 7. I have lived in Red Deer for 14 yrs., and we like Red Deer very much. The parks and facilities at the

present time are all quite nice. We are not too active as we are 79 and 83 yrs old.

8. At age 78, I have no comment
9. I don't think we can afford another recreation facility. We can't look after what we have. I don't feel I should be further burdened by taxes for another facility.
10. To whom it may concern: I haven't been involved for years so I'm unable to help.
11. Indoor soccer, running track and gymnastics would please my family's needs
12. There is no need! I think there should be more for summer playing for instance in Sask. There is a lot of paddling pools (where we lived) with shacks that provided a supervisor with crafts in morning and swimming fun and games in afternoon. Each area had this facility. Great for those who cannot afford cost of swimming everyday, or transportation. It is a good way to keep kids busy and out of trouble.
13. The growth of recreation in Red Deer calls for more outdoor and indoor facilities such as soccer fields.
14. The area set aside for CPR should be set aside for a green belt - walking/ biking etc.
15. A new multi-purpose facility is needed on the south-end. I should not compete with private fitness clubs but it should ease the strain on local sports clubs such as soccer and gymnastics. Scheduling problems are multiple due to cramped facilities. We need these facilities for our youth.
16. There should be adequate indoor sports programs for our kids - they need somewhere they can hang out with their friends and be involved in something positive.
17. They should clean the change rooms during the day at the pools.
18. I believe that an indoor soccer facility will ease some pressure on ice rinks as hockey and ringette and figure skating athletes jump to soccer. However, this city needs more ice, and to delay will only make the inevitable more costly. Build an Olympic sized rink as quickly as possible.
19. We do not need expensive skating arenas or swimming pools. We should have a multipurpose facility that would be a destination for fun and recreation as well as fitness. In addition to having specific 'dedicated' facilities intended for a specific sport activity, it should also have smaller areas suitable for use for Martial arts, Tai Chi and fencing etc. Construction could be phased over several years. While some seniors may not want to be around young people and vice versa, I think we should have a facility that encourage everyone to attend.
20. my comment no question 12 about quality of facility refers to aquasize at the rec centre in the evening and how crowded the facility gets.
21. Ice rental at popular time is difficult to acquire presently.
22. I would really like to see a multi-purpose field house serving us especially w/indoor soccer.
23. We have 2 daughters in gymnastics and we would love to have a new building closer to home.
24. I believe that the area is large enough to incorporate indoor and outdoor facilities and should cater to several smaller activities instead of one. Thanks

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25. Red Deer would benefit from this facility if it isn't for the extremely physically fit and the rich. I believe 80% of red Deer's populations is middle income. Lets work with that.
26. I would like to see a facility that would be suitable for international events. This would bring the opportunity for local groups to host meets at the level they're able to .
27. I would like to see an indoor rec. facility on the east side of Red Deer.
28. Personal fitness program, lower cost than private club. Same discount at these centers for volunteers in City run programs (e.g. coaches, instructors)
29. We need low cost recreation that all income levels would be able to utilize. Some groups would have to handle higher costs to enable low income to use it.
30. I would not want a special interest group to dominate a particular facility. Gymnastics club would seem to take too much space for a select group of individuals. Also, it is rather costly. Sports where even lower income earners can afford to participate should be the target. Soccer, Public swimming basketball, volleyball, tennis.
31. I do not need any more new taxes!
32. Cheap gym facilities with open hours for shift workers.
33. I feel our community is more than large enough for more facilities without tax increases
34. We have the opportunity for world class athletes in swimming but no year round 50 meter pool for training. All aquatic teams cannot grow because of the lack of pool time. The existing pools have adopted the premise that the 'public' came first thus swim meeting and special events are intrusive.
35. With the current growth in Red Deer, a new facility is definitely necessary. I would definitely use this new facility
36. The most pressing concern for a new recreation centre is a place for the city's youth to gather. Therefore, a youth centre is most needed- this centre should not just focus on sports but be multi-faceted. A place to simply hang out as well as a place to do things.
37. I think that a multi-purpose field house is an excellent idea for Red Deer.
38. Red deer has shown it can host National and International events. We need the facilities that will enable our city to continue to follow that path. We need up to date facilitation for these events. An all purpose facility would enhance the ability to host events of this kind.
39. We live close to the Dawe centre and feel it is adequately equipped to suit our children's needs and interests, so would highley unlikely be interested in any facility build on the other side of town where you are proposing to build and would most certainly no be interested in any tax hike to pay for it. Thank you.
40. There's a need for a multi-purpose sport facility which can be used by the public at a reasonable cost. This facility should be built so as to be flexible to change as the sports and age of participants change.
41. There is no need for another arena or swimming pool as these facilities are more than serving the city. I would not support and increase in taxes to support these facilities. Thankyou.

- 42. Red Deer is a great city to live in. We are very happy with all the facilities. Yes, as Red Deer grows I'm sure we will need more facilities in the East new subdivisions - more of a user pay system I think.
- 43. It is always good to increase recreational opportunities but we must be sure to allow enough money to properly run and maintain current facilities.
- 44. often to participate in activities my family travels to North Red Deer or Downtown. This is not a hardship; however it would be more convenient for us to stay on the south side of Red Deer. The facilities should accommodate families with children (0-5) and should be open to social agencies that offer programs to families who have a low income. It should also be part of the community.
- 45. I feel that Red Deer is definitely expanding population wise especially in the next few years and the need will definitely be there. This will encourage family and individual activities thus leading to a healthy strong community. We are residents of the south east and would welcome this facility to our ever growing community.
- 46. I feel we should have a skating rink during the summer months as well as winter!
- 47. There should be some coordinated effort with Hunting Hills and the college to share facilities.
- 48. Concerning recreational level sports, Special events etc. from question 11, I hear how wonderful they are after they are over! Maybe better advertising would help.
- 49. We as a family feel that there should be an ice surface designated strictly for public skating and figure skating. The City of Red Deer should get on board and build an indoor for soccer and other needs
- 50. We are new to this community.
- 51. We would love to see one on this side of Red Deer!
- 52. Cheaper recreational sports for children, more drop in sports.
- 53. User pay, including schools. Is there a need? Are existing facilities over utilized? Use Red Deer Demographics to predict future uses.
- 54. I think you could do a complex like Village square in Calgary, with waterslides, soccer field, skating rink, and indoor arcade or mini golf. This would be a big hit and is very much needed.
- 55. We are a sports minded family and would support a new facility if built in SE Red Deer.
- 56. Something like Lindsay park in Calgary would be great for Red Deer.
- 57. Please keep up the quality of maintenance that you perform on our facilities. The Westerner is falling apart and other private run facilities stink with there up keep.
- 58. We have many good facilities in Red Deer lets not double up until we have at least one of everything i.e. indoor soccer and track field. Soccer is the fastest growing sport in Canada. To make us competitive we need to train all year around. Gym's are very unsuitable for indoor soccer for we are limited to space and numbers. It's my belief to encourage as many to play as possible. As it keeps our young people busy. It is also dangerous to keep playing in small gyms for it is an accident waiting to happen.
- 59. If Red Deer wishes to become well known for it's ability to host tournaments and special events. It needs

update facilities. This way generate more income to the city by bringing more people to Red Deer more often. As for now only the Centrum is good enough to hold events of this magnitude.

60. I think there should be a facility that caters to all public needs (children, adolescence, adults, families). There is also no really nice mini golf areas in Red Deer.
61. Red Deer is in desperate need for an 'indoor soccer facility'. The calibre of our kids compared to Lethbridge, Medicine Hat is much lower probably due to the fact those kids have the facility. Both Lethbridge and Medicine Hat had funding fully from their city - why can't ours? I believe hockey and soccer are the #1 & #2 sports in Red Deer. So lets get off our butts and start building a future, if not a hope for our children.
62. I've had the pleasure of using the field house in Edmonton, and I must say that a similar facility would be beneficial in Red Deer. I think a facility such as a multi-purpose field house would be something new and exciting, offering a more diverse set of activities from pools and arenas. These kinds of centres are already well provided for in Red Deer.
63. If a new facility were built (ice rinks) it would keep the local teams in the city rather than using other town's ice. Put money back into our community. It would eliminate the 6:45am ice times as well as the shared ice times. It's about time, we keep growing and so must our facilities.
64. Presently we have one toddler so are using limited rec. facilities. We do anticipate and increase in the future. We presently utilize the swimming pools frequently and are very happy with school gyms for volleyball.
65. I do not agree that something should be done about the recreational facility. I would definitely be a boast for the city. We would have more people come to our city e.g. competitions. The facility should be used for competitions too as this is something that the public enjoys at all ages.
66. I think we desperately need a youth activity center and a family activity center. I would not mind my property taxes going up some if these facilities were made available to young people and families.
67. As far as land taxes go I could not speak for my landlord and I myself am not rich, so personally I would pay an extra \$20/year. More than anything I find current facilities crowded and badly scheduled and poor showers. On the frivolous side a sauna would be nice for those who don't like hot tubs.
68. Need more advertising for new residents of Red Deer. This goes for all facilities.
69. At present the facilities are just adequate. With the rapid growth in recent years in Red Deer it is important to increase such facilities to accommodate the growth before it becomes a problem. It is at times difficult to book swim lessons during July and Aug. which suits most people with children.
70. Child care should be user pay and parents or caregiver cannot leave premises.
71. I feel it would be wonderful for a new arena. I have 3 boys in Lacrosse and 1 in soccer. It would be great. Red Deer is a big enough city to support the concept.
72. We need an indoor soccer facility, then maybe we would be able to compete with the likes of Edmonton, Calgary, Lethbridge etc.
73. We need a sports complex like with and indoor track and field for those who would like to do physical exercise like walking and jogging for the whole year, indoor volleyball court, and sports that can be played

during the winter time.

74. My dad is in need of Therapeutic Massage treatments and being on a fixed income cannot afford this type of therapy too often or as needed. It would be nice if this provision were made available through some activity program such as swimming bowling or such.
75. My children don't live with me but they do visit regularly. An indoor facility for these days were it is poor or winter months would be wonderful. There isn't a lot of options for activities to choose from at this time.
76. Indoor facilities that allow people to participate in winter activities are important. Lacrosse, running, soccer, swimming are all activities that should be considered as indoor winter activities including ice hockey, skating etc. Thankyou for this opportunity.
77. I think there should be some recreation facilities built on the north end of town Kentwood etc.
78. Indoor tennis facilities are not compatible with other act because of the noise level. I've seen this scenario in Saskatoon and It does not work! I think an indoor tennis facility. Properly run could pay its own way. Thanks
79. Many people do not exercise due to cost of joining private fitness centers and others have no time - So if I was the one picking and planning the facilities I would build facilities that could be used by entire families at one time, with physical activity being disguised as fun. Discovery Canyon would probably be my guide. I would also incorporate low cost or no cost activities that are well supervised by competent, qualified staff for young children and teens. Please don't plan a facility for elite athletes not matter what the sport, please plan a facility that anyone of any fitness level could enjoy.
80. My feeling is there is enough facilities now. Our taxes are high enough now. Parents pay if they want these sports etc.
81. I would like it to be able to pay for itself and have no tax increase to build or maintain it.
82. I would like to see an indoor park type facility that is available for winter use for walking and some playground type equipment for children
83. Do not go to tax payer for any money.
84. I arrived from Newfoundland approximately 16 months and have been living in Red Deer ever since. I can say that this city has some of the best and well maintained recreation facilities that I have ever seen.
85. Keep doing things the way you have been. Thank you.
86. Keep costs reasonable, a swim pass it to expensive for a single person. On a different note: great walking and bicycle paths, the envy of many cities.
87. "Hockey rink format" indoor soccer fields is greatly needed in Red Deer for all age groups.
88. The idea of : indoor walking arena especially for winter and a senior centre where disable folks are cared for while caregivers get respite and fun, both appeal to me.
89. I am a senior living alone and do not use or take part in any recreation facilities listed. Therefore I feel I cannot answer these questions truthfully.

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90. I'm 82 years old
91. We feel the recreation facilities in Red Deer are excellent and easily accessible to everyone. A new facility in the SE seems to us only a matter of convenience not one of need, at this time. If the City continues to grow to the projected 20,000 people in 10 yrs, then a new facility would be needed in possibly 5yrs. We live in Rosedale and can be at any recreation facility in 10 minutes and have not experienced overcrowding in programs of the yrs. Thankyou
92. Funding for the downtown house seniors has been discontinued, yet you ask if you should build another seniors centre. The golden circle could probably be run a lot more efficiently!
93. We should, as a community, strive to keep direct costs down to the participators as their overall activity is conducive to a healthy community. A healthy community is less expensive in the long run.
94. Our taxes are already too high. We will soon be forced out of our home with all the costs that do not benefit us because of our age, yet we pay taxes for things we do not use. On a fixed income these are out of our reach. For instance all the school taxes on schools we do not use, and our children pay for there is no end to increases in all activity. We pay taxes yet when we use these facilities we pay again. We need some city rep's with some common sense. After all we voted you in, lets get some actions in the right direction. We vote you in then when something comes up, you need a consultant and pay him thousands of dollars. Have you no sense, what are you getting paid for. Do your job that's all we ask and earn your pay.
95. What about a public art gallery?
96. The growth in Red Deer is such that unless the future needs are addressed prior to the necessity to do so- it will be very costly and chaotic. In order to encourage corporations or money investors to want to establish here the arts and cultural needs must be in place or at least under development. Red Deer is blessed with parks and trails and potential for more but sports alone do not make a city great.
97. When we build the facilities which area year round thing, we should have a sanitation dump for the RV's that are parked or attending these functions
98. I have no idea if there is a shortage of facilities or will be in the near future.
99. Indoor sports facilities, especially the growing sport of indoor soccer. It is a sport that can accommodate varying skill levels, it's easy to begin to participate in and very cost effective for parents. It is also a well known fact that the more youth involved in sports, the less youth problems you have. Also, youth involved in sports tend to develop better as a person and engage in less harmful activities (i.e. smoking). It also follows that the youth development is highly dependant on enthusiastic and qualified coaches and officials so for facilities to develop these should be looked at. The City should also attempt to develop provincial competitions. I have been involved in youth sports for 14 yrs and a qualified coach and official. I enjoy working with youth groups and have often been impressed by the positive effect on the behavior of previously problem youths that finally get an opportunity to participate.
100. I've answered this questionnaire according to what my grandchildren do.
101. It doesn't make a difference to me. I don't have much time to participate in a recreational facility other than the gym I go to.
102. I find for the courses I take, that they most all are at night. I find I do not like to go out in the evening to attend these. It would be nice if some could be held in the afternoon.

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103. Why build something else. We spend too much on recreation. If we can't afford it why build it?
104. Old age makes it quite difficult to give a very good answer to a lot of these questions, I'm sorry but I did the best I could.
105. Keep up the good work & God bless.
106. As a single senior citizen it was difficult to complete this form. The only activities I participate in are bowling and golfing and taking in concerts at the Centrum. As my children grew up in Edmonton my knowledge of the facilities is very limited. Sorry I could not be of more help..
107. Skateboard and rollerblade park?
108. People in the over 65 age group already pay to much taxes so that the younger age group can play indoors. It's about time they went outside and made their own fun.
109. Sorry we could not be of more help. We have only lived in Red Deer a hear and due to poor health are not too familiar with the facilities.
110. If my property taxes are to be raised to pay for a new facility, then I don't want it.
111. I moved to Red Deer last summer, with my wife, from Victoria. We were surprised at the number and quality of Rec. Facilities in RD compared to Victoria. - especially considering population.
112. I believe new facilities are needed the real question is location and it would appear that with the rapid expansion to the east, that would be the most logical. I am not interested in supporting a facility that is built for multi-purpose but in the end result caters to special interest groups i.e. organized teams and sports that monopolize the facility. I do not want to support a facility that tends up costing me high user fees for something I financed in taxes.
113. The city already has lots of rec. building and activities. This city already has more than what we need. The last thing tax payers in this city need is to pay for a new rec. centre.
114. I do not believe Red Deer needs more indoor recreational facilities. My adult children are all mentally handicapped and have NEVER been able to access anything more than 1-1 private swimming lessons. Cost and ability are both factors here. I do not believe in the philosophy of competitive sports in any way, shape or form. Much of our society's woes stem from the concept of 'if you are not the first, the best, the skinniest, the toughest, etc., you are NOTHING!' I do not support still another building which will continue to actively promote competitive sports at any level.
115. I like a multi-purpose facility even though I might not use it.
116. How about expanding outdoor activities.
117. We do not need more indoor facilities, and our tax money should be spend on people in need like improving access for disabled and families in crisis. These issues are much more important than RECREATION.
118. For God's sake, stop pumping more money into recreation. Red Deer has ample recreation facilities for now and the future. If there is a need it is to provide better maintenance of our parks!
119. I feel Red Deer already has sufficient recreation facilities and would not be pleased with a tax increase to

cover additional new facilities.

120. Would it not make more sense to develop Edgar Industrial Athletic park??? It's only seconds from the main road and the space is all ready there. I realize you wouldn't be catering to the more fortunate families in SE Red Deer. It would be much more convenient for out of town visitors/teams.
121. I believe that Red Deer has more than adequate facilities. There is some travel in facilities. Everyone wants new ones close to home but everyone is already over taxed. Put it to a vote.
122. Dawe Pool has a ramp entrance to pool which is very satisfactory, where as our main pool has not the same help for people with hip and knee surgery.
123. Allocate enough space for extra washrooms for the ladies. Also more family washrooms for couple with young children.
124. Have always said! Whatever the City does for recreation they do a first class job
125. It is my opinion that Red Deer has more than ample recreation facilities. We have a city we should be proud of for it's facilities. I believe some of the outdoor rinks should be utilized for more organized activities. Years ago that was all we had and we had a wonderful time, with no complaints about weather or snow. We even cleaned the rinks along with care takers.
126. My family uses facilities.
127. Generally I think Red Deer is very fortunate in our public recreation. However some are getting crowded and some sports need more space and facility as population and participation increases. I think we should continue to make this a high priority for the city even if it means tax increases. We do need multi-opportunities for youth, to reduce problems which originate in boredom and lack of money/ parental support for more structured activities.
128. Tax money shouldn't be used for only sports type people.
129. Those that use the facilities should pay, not old age pensioners, we have done our duty in the past years for our children. Thankyou.
130. I am not a good choice to fill out this questionnaire because I am a senior- my family are all grown and would only use any of the facilities when they were visiting me. Twenty years ago my family would have made great use of any such facility in this neighborhood.
131. In response to your questionnaire received there are no questions of interest I can answer where further SPORTS activities are being considered. For the population city size, we have in the past invested enough tax dollars and commitment in SPORTS, trails, parks centre pools. Whatever facility could be decided on should be managed to be self sufficient in maintenance and operations costs. Youth has in the past been well supported in Red Deer. I believe it is time to seriously look at the middle age to senior's in our city in respect to an auditorium for concerts, generating revenue. For use all year round. To date the Westerner has been converted to cater for any such events with basic seating comforts. I would further recommend another questionnaire in determining the support in an area of interest other than SPORTS. This time around remembering the generation paying the taxes. South East Red Deer has now the basic sports fields, school gym facility. I would thank our mayor for this opportunity in responding to this topic of interest and being included. Thank you.
132. A satellite library for this south east section of the city would be really nice. There are many seniors in

this area and it would be convenient if a facility was located near-by.

133. It would be nice to see the facilities geared for age groups 40 and older.
134. As retirement looms in the future I worry more about rising cost of utilities and taxes and being able to maintain myself. I feel the ones using should pay for it and should be responsible. When money is scarce we should all learn to make due with what we have.
135. The recreation facilities seem to be used by the people of Red Deer and surrounding communities. Is it fair that the City of Red Deer resident pay for this use? If so, maybe increased out of city user fees should be mandatory. Signed, Tired of paying for the entertainment of Central Alberta.
136. Disappointed that it takes forever to build a skateboard facility? We should provide activities for youth that lack in ability and means to participate in competitive sports. I believe there is middle ground between the competitive and the handicapped.
137. Outdoor rinks for kids when families cannot pay for other facilities.
138. I would like to see the following facilities in the school complex. Swimming pool (indoor), Library, Indoor tennis courts, fitness centre including running track.
139. I have been in quite a few of Red Deer's facilities. I think there is plenty. We need no new tax increases. The taxes are already way to high.
140. My wife would be interested in craft courses
141. Red Deer is in a growth stage and "if" the existing facilities cannot keep up with demand more facilities are needed.
142. If you are truly considering a new sports facility, then build a world class facility. One that would be able to draw competitions world wide into Red Deer, enabling us to compete with Calgary and Edmonton. Seeing children a vision of their own potential. As managers of the project, the City of Red Deer would need to share the organizational burden with the people of Red Deer much to same as is done with Red Deer Colleges "Friends of Music" executive.
143. Seniors programs are very lacking
144. Please consider a program with facilities for people who have health problems (cardiac and pulmonary). Right now the hospital has both but only for a limited amount time. After being in both programs, there was not suitable or financially suitable options available after completing the hospital programs. I feel if there was an easily accessible area, a program, a facility and not to expensive, a lot of the aging population would participate in it. In other words, please consider the aging population along with the young and healthy.
145. I think that now, at a time of fiscal restraint; by both governments and private industries, that his sort of endeavor in Red Deer should be left for better times. If it is a necessity the money could be deferred to later or even allocated to users!
146. I don't feel I can contribute much to the survey since I don't use any of the facilities very often. My children are no longer at home and I can't include them. I'm very out of touch with activities of particularly teenagers. I exercise regularly-walking which I do a lot of. I also golf a lot during the summer.

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- 147. In question #4, I circled NO TAX INCREASE, as I feel that the population increase could cover the added expenses.
- 148. Do not increase taxes
- 149. I think our existing facilities are not being used to capacity. With the facilities we have there must be a better way of scheduling programs.
- 150. The rental cost for ball diamonds in this city is to high. More support should be given to groups that are non-profit and comprise a lot of people, CASPA, volleyball, football, soccer.
- 151. Senior citizens, partially handicapped, fixed income, cannot afford tax increases. Unlikely to use any of these facilities. Have no children or grandchildren living in the city that could use these facilities.
- 152. Any such facility should be funded by it's users and not the taxpayer.

Appendix D

***Results of First
Public Forum***

Red Deer Meeting July 17, 1998

The group listed activities and spaces they wanted to have accommodated in the proposed new Recreation Complex under a number of headings. They then "voted" on the activities they thought were most important. Every one had five votes each. The votes are recorded in brackets. Finally they discussed and voted on the trade-offs.

Teen Youth Activities			
• Swimming (31)	• Soccer (41)	• Climbing Wall (15)	• Lacrosse (14)
• Basketball (11)	• Netball (3)	• Skate Boarding (1)	• Field Hockey (6)
• Gymnastics (13)	• Figure Skating (1)	• Teen Dances (13)	• Track & Field (9)
• Meeting Rooms (7)	• Lounge (4)	• Skateboard (3)	• Water Polo Teams (4)
• Roller Hockey (9)	• Volleyball (9)	• Diving	• Jr. Lifeguarding (8)
• Social Skating (ice and hockey) (3)		• Recreational Skating (7)	
• Games Room with board games/ electronic tournaments (5)		• Anything that removes the season shortening effects of our weather	

Seniors			
• Billiards (2)	• Darts (4)	• Croquet (1)	• Carpet bowling (3)
• Adult ice skating (3)	• Bocce (1)	• Horseshoe pits (3)	
• Information centre -CRD information		• Community Policing Branch	
• Quiet area with water and trees (2)		• Office space (club rentals) (2)	
• Sport medicine doctor - consultant - kinesiologist (5)		• Indoor walking track (or trail) (20)	
• Indoor Lawn Bowling - wheel chair access (daytime use of indoor soccer field) (11)		• Meeting rooms for seniors with cards, etc. (7)	
• In sports medicine facility have courses available for coaches / parents (e.g. Sport taping/sport massage) (10)			
• When facility not in use (e.g. Farmer's market indoor/ flea market/ swap meets) (5)			

Red Deer Community Services
Interest Groups Interviewed

Other			
• Sports mall (2)	• Scoreboards (4)	• Mini cafeteria (1)	• Sports symposiums (4)
• Therapy rooms (11)	• Message therapy (9)	• Nutritional guidance	
• Sports medicine facility (29)		• Sports clothing, equipment store (8)	
• Testing /training centre (6)		• Office space for leagues and coaches (8)	
• Food and kiosk / bar (9)		• League offices - city (1)	
• Offices Provincial Sport Associations		• Computerized timing systems (6)	
• Physically disadvantaged sport centre (10)		• Sandy beach / palm trees and swim-up bar (5)	
• Provide access / facilities for those with movement disabilities (8)			
• Red Deer Sports Hall of Fame - Remove effects of weather that shortens otherwise longer season (4)			
• Focus on facilities that we don't currently have (e.g. indoor track; indoor soccer; gymnastics) for further growth for these sports within our city (I agree!)			

Family Activities	
• Oval track (walking, running etc.) (22)	• Pool tables, etc. (non-electronic) (8)
• Outdoor picnic area, etc. (11)	• Parent / child team sports (13)
• Access time (e.g. tikes soccer) (6)	• Family skating (6)
• Shallow learning swimming pools (3)	• Drop-in sports for family (e.g. badminton) (7)
• Family soccer, badminton, basketball, etc. (8)	• Family swim (3)

For Low Income / Immigrant Families	
• Indoor soccer - indoor track (a pair of shoes) (7)	• Gymnastics (gym suit) (4)

Aquatic Activities			
• Steam baths (5)	• Bulkhead (9)	• Lap Pool (2)	• Swimming lessons (2)
• Water Polo (11)	• Dive Pool (21)	• Aquasize (13)	• Swimming (50M) (7)
• Scuba Diving (11)	• Aqua fit (9)	• Sauna (3)	• Whirlpool (9)
• Synchro (6)	• Diving tank (6)	• Waterpark (1)	• Water slide (5)
• Lots of deck space (14)		• Master's /College synch / swimming lessons (13)	
• Waterfall with play area (2)		• Canoeing for scouts and junior forest wardens (12)	
• Host National Competitions (19)		• Wheelchair access activities (10)	
• Lots of seating around pool area (17)		• Wave pool and waterslide (17)	
• Kayak lessons and trip planning (4)		• Competitive swimming and underwater hockey (14)	
• 50 M pool, dive tank and recreation swimming (like Lyndsay Park in Calgary or Edmonton) (20)			
• 50M 10 lane pool with bulkhead (???Floor and dive tank) (64)			
• Towel laundry - have a card at a \$50 - \$10 fee / year - you turn in and get a fresh towel - then when return 1 towel you get the card back for re use (2)			
• Locker rooms - with nice showers / blow and hot tubs / dryers / big lockers (6)			
• Windows / skylights if possible (1)			
• 50 M pool - 10 lane pool (4) <ul style="list-style-type: none">• with bulkhead (1)• Electronic timing (1)• Olympic facility (1)			

Fitness Activities

• Indoor running track (59)	• Indoor soccer facility - very needed (4 fields) (52)
• Aerobics centre (17)	• After hours - all hours (11)
• Modern pentathlon training centre (6)	• Weight room (18)
• Indoor track like Lindsay Park - Calgary (16)	• Develop international training centre (par-Olympics) (9)
• Aqua - aerobics (6)	• Gymnastics (fitness and tramp and tumbling) (5)
• Competitive swimming (19)	• Weight room and daycare (8)
• Aerobics / circuit training (7)	• Seminars on fitness (7)
• Healthy eating / cooking seminars (6)	• Walking clubs - indoor / outdoor (13)
• Cardio equipment - bikes / treadmill (1)	• Indoor running track (buddy sign up for people who want to work out with someone - do circuit together or weights at certain times when classes, etc. are not offered - long hours)

Ice Activities

• NHL size rink (future)	• Minor hockey (17)	• Figure skating (13)	• Ringette (7)
• Family skate (5)	• Lacrosse (9)	• Soccer (3)	• Roller hockey (15)
• Skate sharpening (1)			
• Olympic size speed skating (28)		• Public/ Learn to skate (14)	
• Hosting major competitions (i.e. Skate Canada / Canadians) (1)		• Adult Learn to Skate / Improvement lessons (1)	

Red Deer Community Services
Interest Groups Interviewed

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Social Activities			
• Club meetings (15)	• Art workshops (6)	• Library room (6)	• Community events (7)
• Concerts (7)	• Lounge (7)	• Social dance (5)	• Birthday parties (11)
• Soccer (13)	• Conferences (5)	• Internet bar (3)	• Library services (4)
• Pool parties (14)	• Family dances (5)	• Without mall (1)	• Family soccer (13)
• Auxiliary police station (1)			
• Provincial societal meetings (41)		• Space for workshop functions / team meetings (10)	
• Family nights - Friday evenings with changing themes (7)		• Mall with coffee shops / ice cream shops eating areas (1)	

Non-Court Sports			
• Indoor soccer (69)	• Field hockey (7)	• Skateboarding (4)	• Rhythmic gymnastics (2)
• Roller blading (9)	• Track (7)	• Karate (6)	• Baton (high ceiling) 3)
• Tae Kwon Do (3)	• Soccer (9)	• Judo (4)	• Gymnastics club (23)
• Track activities (21)	• Tai-Chi (5)	• Fencing (7)	• Recreation walking (6)
• Running (all wheelchair accessible) (21)		• Indoor golf driving range (3)	
• Spend some city reserves to build first class multi-purpose facility (2)		• Note - U of A Multi-facility; Lindsay Park; Mill Woods facility; Kinsmen	
• Ropes - for self-esteem (15)		• Allow for structural changes in 10 - 15 years (3)	
• Modern pentathlon training (shooting, fencing, swimming, running, equestrian) (5)		• Outdoor track for cross-country skiing (5)	
• Wheelchair sports (i.e. make facility so they too can play their various sports (6)			
<ul style="list-style-type: none"> • archery (1) • FINA legal pool (2) 			

Court Sports

• Volleyball (18)	• Basketball (13)	• Tennis (20)	• Badminton (10)
• Racquetball (14)	• Squash (14)	• Handball (6)	• Lacrosse (6)
• Indoor soccer (66)	• Netball	• Baseball (7)	• Roller hockey (10)
• Batting practice (6)			
• Indoor soccer - teamed with ball hockey (22)		• Court sports - like Lindsay Park Calgary (3)	

Pre-School Activities

• Safety activities (4)	• Soccer camps (7)	• Track camps (3)	• Wading pool (14)
• Learn-to-Swim (21)	• Open activity access	• Daycare (19)	• Library activities (11)
• Fitness lifestyle learning (9)		• Play equipment indoor / outdoor (13)	
• Pre-school Learn-to-Skate (10)		• Pre-school gymnastics (20)	
• Hands-on activity centre (3)		• Little tykes soccer, basketball, etc. (17)	
• Indoor soccer for ages 3 - 5 (17)		• Pre-school swimming lessons (8)	

Tradeoffs

Multipurpose (63)	vs.	Special Purpose Spaces (9)
Group Rental (55)	vs.	Public Drop-in (23)
Facility serving local residents (64)	vs.	Non residents (18)

Appendix E

***Results of
Community
Focus Group***

Focus Group of Community Opinion Leaders

On September 30th 1998 a group of local residents was asked to participate in a discussion about Red Deer values that should be used in setting activities for new recreational facilities.

The group agreed that the following eleven factors should be most influential in determining facility priorities.

1. How Much They Meet Demand

One of the most important criteria should be that the facility should respond to real needs in the community like fostering community identity spirit and pride, and fostering better citizens. Instead of using demand as the basis for planning (building facilities that serve the most people) we should use need as the basis for planning. Demand should be used to identify popular activities/facilities from which to choose the ones that will best meet real needs. The remaining criteria identify the aspects of need. If a facility benefits the entire community (users and non users alike) then we know it meet a real need. If it benefits only the users, then it is clearly meeting the demand for it by users.

2. How Broadly Accessible The Facilities Are.

Where some facilities are more accessible than others (financially, socially, physically, cultural) then the most broadly accessible should have a higher priority.

3. How Much They Cater To Participants.

While this complex should attempt to cater to both participants and spectators, spectator activities may be sacrificed in favor of participant activities if and where trade offs must be made.

4. How Much They Serve Those with Basic Skill Levels.

Every attempt should be made to serve all levels of skill, competency and competition. However, where entry level facilities and high end facilities conflict, those that serve entry level should prevail. This is consistent with the "Broadly Accessible" criterion listed earlier. The group agreed that the facility should not be limited by the sport competition model of organizing activity. Having fun or participating for other than competition motives should be encouraged and activities should not be considered to be lower priority than competitive activities.

5. How Much They Cater To Broad Trends Rather Than Fads Or Diminishing Market Segments.

Developing facilities that serve short fads or cyclically popular activities should be avoided in favor of those facilities where the long trend is upward. Facilities which serve diminishing market segments should be avoided in favour of facilities that serve demographic groups on the rise.

6. How Much They Provide New Opportunity.

Generally, new facilities that meet new needs should prevail over facilities that replicate existing spaces. If existing facilities are replicated every effort should be made to segment the market for these facilities and differentiate it. For example, if more pools or ice surfaces are provided the new facilities should not be copies of the existing ones. Instead, the market might be segmented by competition level, by sport, or by competition vs. recreation, so that multiple facilities of a type each focus on one aspect of the ice activities or one aspect of aquatics and do a better job of meeting those needs.

7. How Cost Effective They Are

The priority of each facility should be influenced by the relationship between its costs (both capital and operating) and its benefits. The benefits are measured in its ability to deliver indirect benefits to all residents of the community (users and non users).

Other factors which should be considered in cost / benefits analysis include:

- Will the new facility be used to a high proportion of its capacity (good) or will it be used to a small fraction of its capacity (bad)
- Will it meet the needs of new users (better) or simply pull users away from existing facilities by offering them a better experience/services (worse)
- The source of revenue - if taxpayers have to fund a relatively low portion of the capital and operating costs, then less public good is required to justify the facility as a priority.

8. How Much They Look to the Future.

At all times we should be prepared to break out of the limits of what has been done in the past. New and creative responses to needs may be worth trying.

9. How Adaptable and Flexible They Are.

There is a danger in attempting to build facilities that are so flexible, they are not really good as serving any single user. That said, facilities that can be easily adapted over time to serve different needs and are flexible enough to serve a number of users well at any given time, should be higher priority than facilities which are single purpose (especially if the single purpose is seasonal) and cannot easily be adapted to another use if needs change.

10. How Much They Serve City Wide Needs.

The group felt the new complex should be clearly positioned as a city wide building, receiving all of the city's residents, serving all of the city's residents as equitably as possible.

11. How Much They Partnership Contribution They Bring to the Project.

Private sector partners should be sought where their interests overlap completely with the public interest. Operators and partners should be encouraged in such areas as retail sales, food and beverage, equipment rental, child care, health care, and fitness. control must be exercised to ensure that the private interests do not come in conflict with the public interest.

Appendix F

Cost Estimates – Capital

Capital Cost Estimates for Desired Recreation Spaces

1. COMPETITION AQUATICS 50 m POOL

A. Pool Area

Width = 8 lanes @ 2.2 m = 17.6 m + .3 on each side = 18.2M

Length = 50 m + 2 m (for a moveable bulkheads) = 52 m

Main tank = $18.2 \times 52 = 946.4 \text{ m}^2$

Pool/Deck area = $30 \text{ m} \times 62 \text{ m} = 1860 \text{ m}^2$ minus $946 \text{ m}^2 = 914 \text{ m}^2$

Spectator Seating 900 people @ .5 m^2 per person = 450 m^2

Warm up tank 25 M long by 6 lanes $\times 1.8\text{M} = 10.8 \text{ M}$ wide

Total warm up tank = $25\text{M} \times 10.8\text{M} = 270 \text{ m}^2$

Deck area for warm up tank = 200 m^2

Total pool enclosure = $946 + 914 + 450 + 270 + 200 = 2780 \text{ m}^2$

B. Pool Mechanical/Storage

$150 \text{ m}^2 \times 2$ floors and pump room $60 \text{ m}^2 = 360 \text{ m}^2$

storage = 100 m^2

C. Dressing/Support

Dressing – max. 400 people @ 1.5 m^2 (net) = 600 m^2

Support and Admin = 50 m^2

The usable area has to be grossed up to account for wall thicknesses and unusable space which is inevitable in any design.

Area Summary

	<u>Net area in m^2</u>		<u>Grossed Up</u>
Pool -	2780	$\times 1.2 =$	3360
Mechanical -	360	$\times 1.0 =$	360
Storage -	100	$\times 1.2 =$	120
Dressing -	600	$\times 1.2 =$	720
Support -	50	$\times 1.2 =$	60

NET TOTALS	3760		4620 say 4600 m^2

However, it is likely possible that if the competition pool is to be added to other spaces some savings in space could be gained. Therefore, the total size is estimated to be about 4500 square meters.

Construction Cost

A.	Pool -	3340 m ² @ \$2,400/ m ² =	\$ 8,016,000
B.	Mech/Storage -	480 m ² @ \$1,075/m ² =	516,000
C.	Dressing/Support -	680m ² @ \$1,700/m ² =	1,156,000
Building Sub-Total =			<u>\$ 9,688,000</u>

Add For:

Legal -	5000
Permits -	30,000
Site Servicing -	37,000
Parking -(200 x \$1,500.00)	300,000
Landscaping - (allowance)	20,000
Surveys/Testing -(allowance)	50,000
Furniture/Equip. -	300,000
Admin./Mgmt. - (1%)	54,000
Fees - (7%)	680,000
Disbursements - (1%)	54,000
Sub-Total	<u>\$1,530,000</u>

Add for inflation to construction date and GST @ 3% an additional \$335,000. Say total cost of about \$12 million.

2. LEISURE POOL

A. Pool Area

(Approximately 300 person capacity = 450 m² + deck areas OF 575 m²)

1,025 m² (net) x 1.10 grossing factor = 1,127.5 m²

B. Mechanical/Storage

Mechanical - 300 m² x 1.10 grossing factor = 330 m²

Storage - 70 m² x 1.10 grossing factor = 77 m²

Mechanical/Storage Sub-Total = 407 m²

C. Dressing/Support

Dressing - 450 m² x 1.20 grossing factor = 540 m²

Support - 50 m² x 1.20 grossing factor = 60 m²

Dressing/Support Sub-Total = 600m²

Construction Cost

Pool -	$1,127.5 \text{ m}^2 \times \$2,220/\text{m}^2 =$	\$ 2,503,050
Mechanical/Storage -	$407 \text{ m}^2 \times \$1,075/\text{m}^2 =$	437,525
Dressing/Support-	$600 \text{ m}^2 \times \$1,720/\text{m}^2 =$	1,020,000
Building Sub-Total =		\$ 3,962,575

Add for:

Legal -	5,000
Permits -	23,000
Site Servicing -	22,000
Parking -(150 x \$1,500.00)	225,000
Landscaping -	15,000
Surveys/Testing -	25,000
Furniture/Equip. -	100,000
Admin./Mgmt. -	38,000
Fees -	300,000
Disbursements -	20,000
Sub-Total	\$773,000

Summary

Building -	3,962,575
Parking/Furniture, Fees, etc. -	73,000
Sub-Total	<u>\$ 4,736,348</u>
GST @ 3% -	142,000
Sub-Total	<u>\$ 4,878,348</u>
contingency and inflation allowance:	488,000
	\$5,366,348 say \$5.5 million

3. LEISURE ICE

A. Leisure Ice Area

800 m² of ice pad and spectator area x 1.10 grossing factor = 880 m²

B. Mechanical/Support Areas

150 m² x 1.20 grossing factor = 180 m²

TOTAL = 1,060 m²

Construction Cost

A.	Leisure Ice -	$880 \text{ m}^2 \times \$1,375/\text{m}^2 =$	\$ 1,210,00
B.	Mech/Support -	$180 \text{ m}^2 \times \$1,290/\text{m}^2 =$	232,000
		Building Sub-Total =	<u>\$ 1,442,000</u>

Add for:

Legal -	5,000
Permits -	8,000
Site Servicing -	12,000
Parking - (75 x \$1,500)	112,000
Landscaping -	10,000
Surveys/Testing -	15,000
Furniture/Equip. -	75,000
Admin./Mgmt. -	15,000
Fees -	125,000
Disbursements -	15,000
	<u> </u>
Sub-Total	\$ 387,000

Summary

Building -	\$1,442,000
Parking/Furniture, Fees, etc. -	387,000
	<u> </u>
Sub-Total	\$ 1,829,000
GST @ 3% -	55,000.00
	<u> </u>
Sub-Total	\$ 1,884,000
10% contingency and inflation allowance:	188,000.
	<u> </u>
TOTAL	\$ 2,072,000 say \$2.1 million

4. TWIN ARENAS

One NHL ice sheet and one Olympic sized ice sheets with 6 dressing rooms per sheet

- one 300 seat NHL arena @ $2,137 \text{ m}^2$ (ice/dressing, main floor)
- one 600 seat Olympic arena @ $2,622 \text{ m}^2$ (ice/dressing, main floor)
- upper seating concourse @ 696 m^2
- mechanical/ice making/Zamboni @ 279 m^2

Total Areas = $5,800 \text{ m}^2$

Construction Cost

Arenas -	$4,760 \text{ m}^2 \times \$890/\text{m}^2 =$	\$ 4236400
Concourse -	$696 \text{ m}^2 \times \$720/\text{m}^2 =$	501,000
Mechanical/Ice Making/Zamboni -	$279 \text{ m}^2 \times \$800/\text{m}^2 =$	223,000
	Building Sub-Total =	<u>\$ 4,960,400</u>

Add for:

Legal -	\$5,000
Permits -	28,000
Site Servicing -	28,000
Parking -(200 x \$1,500.00)	300,000
Landscaping -	30,000
Surveys/Testing -	30,000
Furniture/Equip. -	300,000
Admin./Mgmt. -	47,000
Fees -	390,000
Disbursements -	25,000
	<u>\$ 1,178,000</u>
Sub-Total	\$ 1,178,000

Summary

Building -	\$ 4,960,400
Parking/Furniture, Fees, etc. -	1,178,000
	<u>\$ 6,138,400</u>
Sub-Total	\$ 6,138,400
GST @ 3% -	184,000
	<u>\$ 6,322,400</u>
Sub-Total	\$ 6,322,400
contingency and inflation allowance:	630,000
	<u>\$ 6,952,400</u>
TOTAL	\$ 6,952,400 say \$7 million

5. FIELD HOUSE

Components:

A. Soccer

- 2 soccer fields/surround/seating	
- 2 playing areas -	$58 \text{ m} \times 58 \text{ m} = 3,364 \text{ m}^2 \times \$700/\text{m}^2 = \$ 2,354,800$
- dressing rooms/storage -	$323 \text{ m}^2 \times \$960/\text{m}^2 = 310,000$
Soccer Sub-Total =	\$ 2,664,800

B. Multi-Purpose/Tennis

- 32 m X 58 m =	$1,856 \text{ m}^2 \times \$700/\text{m}^2 =$	\$1,299,200
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- support areas/change – $212 \text{ m}^2 \times \$960/\text{m}^2 =$ 204,000

Multi-Purpose/Tennis Sub-Total = \$ 1,503,200

C. Track Component

- add to main floor (2 sides, 3 m (10 ft.) wide
 446 m^2 (10 ft. x 480 ft. =)
 $446 \text{ m}^2 \times \$700/\text{m}^2 =$

312,200

- track area (upper level)
 $1,070 \text{ m}^2$ (12 ft. x 960 ft.)

- corner areas @ 130 m^2
therefore, $1,200 \text{ m}^2 \times \$800/\text{m}^2 =$

960,000

Sub-Total, Track Component =

\$ 1,272,200

Building Components Summary

A. Soccer \$ 2,664,800

B. Multi-Purpose/Tennis - 1,503,200

C. Track - 1,272,200

Building Sub-Total = \$ 5,440,200

Add for:

Legal -	5,000
Permits -	31,000
Site Servicing -	36,000
Parking -(150 x \$1,500)	225,000
Landscaping -	30,000
Surveys/Testing -	20,000
Furniture/Equip. -	450,000
Admin./Mgmt. -	52,000
Fees -	365,000
Disbursements -	20,000
Sub-Total	\$ 1,234,000

Summary

Building - \$ 5,440,200

Parking/Furniture, Fees, etc. - 1,234,000

Sub-Total \$ 6,674,200

GST @ 3% - 200,000

Sub-Total \$ 6,874,200

10% contingency and inflation allowance: 680,000

TOTAL**\$ 7,554,200 say \$7.5 million****6. GYMNASTICS GYM**

-	Gym - 30 m x 40 m (119 ft.) = 1,200 m ²	
	1,200 m ² x 1.10 grossing factor = 1,298 m ² x \$905/m ² =	\$ 1,174,700
-	Gym Storage - 6 m x 20 m = 120 m ² (gross) x \$930/m ² =	111,600
-	Support Areas - change/washrooms - 150 m ² x \$1,200/m ² =	180,000
	Sub-Total Building Cost =	<u>\$ 1,466,300</u>

Add for:

Legal -	5,000
Permits -	9,000
Site Servicing -	14,000
Parking -(40 x \$1,500)	60,000
Landscaping -	17,000
Surveys/Testing -	17,000
Furniture/Equip. -	200,000
Admin./Mgmt. -	15,000
Fees -	126,000
Disbursements -	16,000
Sub-Total	<u>\$ 479,000</u>

Summary

Building -	\$ 1,466,300
Parking/other costs	479,000
Sub-Total	<u>\$ 1,945,300</u>
GST @ 3% -	59,000.00
Sub-Total	<u>\$ 2,004,300</u>
contingency and inflation allowance:	200,000
TOTAL	<u>\$ 2,204,300 say \$2.2 million</u>

7. PRE-SCHOOL CENTRE

- 375 gross m ² x \$990/m ² =	\$ 371,250
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Add for:

Legal -	5,000
Permits -	2,000
Site Servicing -	3,000
Parking -(10 x \$1,500)	15,000
Landscaping -	7,000
Surveys/Testing -	3,000

Furniture/Equip. -	25,000
Admin./Mgmt. -	4,000
Fees -	30,000
Disbursements -	3,000
Sub-Total	\$97,000

Summary

Building -	\$371,250
Parking/Furniture, Fees, etc. -	97,000
Sub-Total	\$468,000
GST @ 3% -	14,000
Sub-Total	\$482,250
contingency and inflation allowance:	48,000
TOTAL	\$530,259 say \$500,000

8. MULTI-PURPOSE AREA

- 580 m² grossed up x \$1,010/m² = \$585,800

Add for:

Legal -	5,000
Permits -	3,000
Site Servicing -	8,000
Parking - (12 x \$1,500)	18,000
Landscaping -	7,000
Surveys/Testing -	3,000
Furniture/Equip. -	25,000
Admin./Mgmt. -	5,000
Fees -	38,000
Disbursements -	4,000
Sub-Total	\$ 116,000

Summary

Building -	\$585,000
Parking/Furniture, Fees, etc. -	116,000
Sub-Total	\$ 701,800
GST @ 3% -	21,000
Sub-Total	\$ 722,800
10% contingency and inflation allowance:	72,000
TOTAL	\$794,800 say 800,000

9. SWING CENTRE

(8 swing lanes) $700 \times \$500/\text{m}^2 =$ \$ 350,000

Add for:

Legal -	5,000
Permits -	1,000
Site Servicing -	2,000
Parking -(8 x \$1,500)	12,000
Landscaping -	1,000
Surveys/Testing -	1,000
Furniture/Equip. -	20,000
Admin./Mgmt. -	2,000
Fees -	21,000
Disbursements -	1,000
Sub-Total	\$61,000

Summary

Building -	\$350,000
Parking/Furniture, Fees, etc. -	61,000
Sub-Total	\$411,000
GST @ 3% -	12,000
Sub-Total	\$423,000
contingency and inflation allowance:	42,000
TOTAL	\$465,000 say \$500,000

10. RETAIL

- 60 m^2 grossed up $\times \$910/\text{m}^2 =$ \$ 54,600

Add for:

Legal -	5,000
Permits -	500
Site Servicing -	500
Parking - (4 x \$1,500)	6,000
Landscaping -	
Surveys/Testing -	500
Furniture/Equip. -	
Admin./Mgmt. -	1,000
Fees -	4,000
Disbursements -	500

Sub-Total	\$18,000
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Summary

Building -	\$54,600
Parking/Furniture, Fees, etc. -	18,000
Sub-Total	<u>\$72,600</u>
GST @ 3% -	2,000
Sub-Total	<u>74,600</u>
contingency and inflation allowance:	<u>7,500</u>
TOTAL	\$82,100 say \$100,000

11. FOOD AND BEVERAGE

- 90 m ² gross space x \$1,185/m ² =	\$106,650
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Add for:

Legal -	5,000
Permits -	1,000
Site Servicing -	1,000
Parking -	9,000 (6 x \$1,500.00)
Landscaping -	
Surveys/Testing -	1,000
Furniture/Equip. -	20,000
Admin./Mgmt. -	1,000
Fees -	10,000
Disbursements -	1,000
Sub-Total	<u>\$ 49,000</u>

Summary

Building -	\$106,650
Parking/Furniture, Fees, etc. -	49,000
Sub-Total	<u>\$155,650</u>
GST @ 3% -	5,000
Sub-Total	<u>\$160,650</u>
contingency and inflation allowance:	<u>16,000</u>
TOTAL	\$176,650 say \$200,000

12. SUPPORT AREAS

- allow approximately an additional 9% space and dollar allowance for facilities to accommodate foyers, entries, general building storage.

Appendix G

***Cost Estimates
– Operating***

Preliminary Operating Projection for Proposed Recreation Complex

	Leisure Aquatic Centre	Competition Aquatics Centre	Multi- purpose Field-house and Track	Pre- school Program Centre	Swing Centre	Multi- purpose Spaces	Olympic Arena	NHL Arena	Leisure Ice Area	Support Spaces	Total
Operating Costs											
Staff											
Management	50,000	75,000	20,000	20,000	7,000	15,000	10,000	10,000	10,000	80,000	297,000
Administration	100,000	150,000	30,000	3,000	12,000	12,000	10,000	10,000	15,000	90,000	432,000
Program	240,000	400,000	20,000	125,000	3,000	5,000	15,000	15,000	15,000		838,000
Maintenance	40,000	100,000	30,000	12,000	8,000	5,000	120,000	110,000	50,000	25,000	500,000
Benefits	73,100	123,250	17,000	27,200	5,100	6,290	26,350	24,650	15,300	33,150	351,390
Subtotal	503,100	848,250	117,000	187,200	35,100	43,290	181,350	169,650	105,300	228,150	2,418,390
Energy	60,000	200,000	40,000	10,000	4,000	6,000	60,000	55,000	25,000	20,000	480,000
Other Utilities	15,000	40,000	5,000	1,000	1,000	2,000	15,000	15,000	5,000	2,000	101,000
Office Expenses	15,000	20,000	10,000	3,000	1,000	2,000	3,000	3,000	3,000	10,000	70,000
Program Expenses	25,000	25,000	10,000	8,000	1,000	3,000	2,000	2,000	3,000		79,000
Marketing	10,000	10,000	10,000	2,000	2,000	2,000	1,000	1,000	2,000		40,000
Maint. Supplies/Serv.	20,000	60,000	25,000	5,000	2,000	2,000	30,000	25,000	10,000	3,000	182,000
Miscellaneous	25,000	50,000	25,000	5,000	5,000	5,000	10,000	10,000	5,000	5,000	145,000
Total Operating Cost	673,100	1,253,250	242,000	221,200	51,100	65,290	302,350	280,650	158,300	268,150	3,515,390
Operating Revenues											
Drop in User Fees	275,000	75,000	100,000	40,000	20,000	2,000	12,000	8,000	70,000	0	602,000
Program Revenue	90,000	75,000	30,000	175,000	10,000	5,000	10,000	10,000	20,000	5,000	430,000
Space Rental	20,000	50,000	150,000	1,000	25,000	50,000	145,000	135,000	5,000	5,000	586,000
Special Events	5,000	20,000	10,000	1,000	0	5,000	5,000	2,000	5,000	0	53,000
Misc. Revenue	30,000	30,000	10,000	1,000	0	5,000	5,000	3,000	5,000	10,000	99,000
Total Operating Rev.	420,000	250,000	300,000	218,000	55,000	67,000	177,000	158,000	105,000	20,000	1,770,000
Net Food and Beverage and Retail Surplus											50,000
Net Operating Surplus or (Shortfall)	253,100	1,003,250	(58,000)	3,200	(3,900)	(1,710)	125,350	122,650	53,300	248,150	1,695,390

* Note: This column assumes a 52 M main tank, a second warm up tank, and all appropriate support facilities in a separate site from the other facilities. Also, these figures do not include the amounts of deficit increase caused at existing facilities by providing the above facilities.

COUNCIL MEETING OF JANUARY 18, 1999

ATTACHMENT TO REPORT APPEARING ON THE OPEN AGENDA

RE:

**Public Comments Regarding The
Recreation Facilities Needs Assessment**

November 20, 1998

**Time
for the
ARTS**

**CULTURAL CHARTER
PARTNERS
OF RED DEER**

CENTRAL ALBERTA HISTORICAL
SOCIETY

CENTRAL ALBERTA PHOTOGRAPHIC
SOCIETY

CENTRAL ALBERTA THEATRE

CITY OF RED DEER RECREATION,
PARKS & CULTURE DEPARTMENT

COUNTRY PRIDE DANCE CLUB

KERRY WOOD NATURE CENTRE

WATKINS HANOWEWEAVERS &
KNITTING ASSOCIATION

THE STOCK THEATRE

RED DEER CHAMBER SINGERS

RED DEER COLLEGE

RED DEER COMMUNITY BAND
SOCIETY

RED DEER CONCERT SOCIETY

RED DEER CULTURAL HERITAGE
SOCIETY

RED DEER DOWNTOWN BUSINESS
ASSOCIATION

RED DEER FIRST NIGHT SOCIETY

RED DEER SYMPHONY ORCHESTRA
ASSOCIATION

RED DEER & DISTRICT ALLIED
ARTS COUNCIL

RED DEER & DISTRICT ARCHIVES

RED DEER & DISTRICT MUSEUM

RED DEER PUBLIC LIBRARY

RED DEER VISITOR &
CONVENTION BUREAU

TREE HOUSE YOUTH THEATRE

WESTERNER PARK

WRITER'S GUILD OF ALBERTA

Mr. Roger Clarke, Chairman
Recreation, Parks & Culture Board
C/o Mr. Don Batchelor, Manager
Recreation, Parks & Culture
City of Red Deer
P.O. Box 500
Red Deer AB T4N 3T4

Dear Mr. Clarke:

At our regularly scheduled meeting on Monday, November 14th, the Cultural Charter Partners of Red Deer discussed the proposed East Hill Recreation Centre. Two concerns were raised that we believe warrant reflection by members of the Recreation, Parks & Culture Board at this early stage.

Specifically, our concerns are simply requests that:

1. serious consideration be given to the inclusion of specific facilities within the complex available for regular usage by the community's cultural groups. These might include such amenities as a sprung dance floor, portable staging and risers, theatrical lighting and heavy-duty electrical hook-ups, among others;
2. the architectural design of the complex incorporate esthetic components which reflect the artistic and cultural diversity of our community.

As I understand the Board will be meeting on Monday, November 21st to review and discuss the project, I am writing today to apprise you of these matters in the hope that these will be given serious consideration.

Sincerely,

Leonard Belsher

Leonard Belsher, Chair
Cultural Charter Partners

c.c. Cultural Charter Partners

c/o City of Red Deer
Recreation, Parks & Culture Department
Box 5008, Red Deer AB T4N 3T4
Telephone: (403) 347-8262 Fax: (403) 346-4970



Red Deer Public Library

4818 - 49th Street, RED DEER, Alberta, Canada T4N 1T9

Telephone: (403) 346-4576 Fax: (403) 341-3110

E-mail: info@rdpl.red-deer.ab.ca Web: www.rdpl.red-deer.ab.ca

December 7, 1998

**Red Deer
Public
Library Board
of Directors**

Tom Stevens
Chair

Sheila Spence
Vice Chair

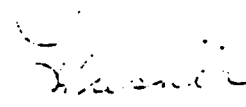
Bill Clark
Judy Clark
Bé Coppard
Faye Hughes
Bradley Mulder
Larry Pimm
Joyce Shand
Marilyn Vaughan

Don Batchelor
Manager
Recreation, Parks & Culture Dept.
Box 5008
Red Deer, AB T4N 3T4

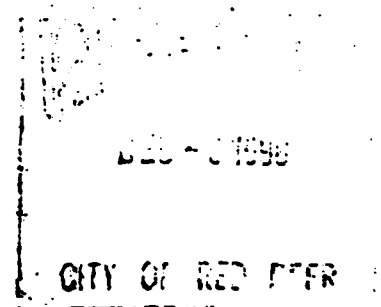
Dear Mr. Batchelor

The Board of Trustees of the Red Deer Public Library has closely monitored the discussions being held concerning the various proposed formats for the Southeast Recreation Complex. At this time we want to indicate our desire for further involvement in discussions regarding a potential library facility within the complex.

Yours very truly


for Tom Stevens
Chair
Red Deer Library Board

cc: Cynthia Belanger, Associate Director
Red Deer Public Library



219 STANHOPE AVENUE, RED DEER, ALBERTA
DECEMBER 7th, 1998

RECREATION, PARKS & CULTURE BOARD
c/o CITY OF RED DEER, 4TH FLOOR, CITY HALL
BOX 5008, RED DEER

DEAR SIR:

COMMENTS RE: MAJOR RECREATION FACILITY EAST RED DEER

I enjoyed the above November 26th presentation. I only support optimized option number one. I can not support any option without a leisure pool. It is also very important that the public be made aware that this is to be a leisure pool in order to control the negative comments regarding another pool when this pool is not just another pool but an important asset to Red Deer. Most recreation facilities need to be a well rounded to best support a cross section and not a small percentage of society. I am sure that the projected pool deficit was well thought out, however we have creative staff in Red Deer and with good marketing our neighbors from up to seventy five miles will visit Red Deer for a pleasant soak excetra, hence a lower facility deficit.

I see a projected complex cost of \$6.00 per resident which I assume to be about \$15.00 - \$25.00 per household not reflecting corporate support gained from the increased consumer demand in Red Deer. The six dollars is a fairly easy sell but \$25.00 on our taxes would be a rougher road. If the complex / optimized option one can not be built for \$25.00 it should be dropped. Let's project this cost and sell it over five years reflecting Red Deer's growth. We will soon have more people to divide the pie with. What about Red Deer facilities that will be paid for in say the next three years or could be refinanced that could leave a budget dollar for redirection?

I am a believer in "there is no free lunch". The groups that are interested should pay a premium price for such a grand facility. Let's ask them to transfer all their current budget and then a healthy some on top of that. In turn we can reduce the operating cost and user group expenses by offering the option of rec. center service work. For example (1) the gym club maintains / cleans the gym facility as part of their contract. (2) This same club on say Gym Tuesday might provide the majority of service staff to man the food booths and clean this area. (3) Clubs could also do volunteer work during building construction example site cleaning resulting in a slightly lower lease cost.

I can think of several ways that the retail sector could help out with center annual operating costs. I suggest small shops for magazines, newspapers, books, a Star Bucks type facility, hair saloon(s), massage center, health foods store and recreational items. Although not retail could city departments run part of their operation out of the lower basement level reducing development capital costs and eliminating future needs? Too bad the complex's lower level was not down town to fill the need for a city bus center.

You can demand \$25.00 via my taxes but not my out lying neighbors? Base the user rates, similar to the local Libraries, on Red Deer residents and then add 35% to those who live out side the city area but rely on Red Deer facilities for their recreation needs. Non residents move out of the area to save money on their homes part of the saving can be contributed to limited facilities in smaller towns. These non residents do expect to spend more on travel and recreation costs.

However we should keep in mind how hard our out lying towns have worked to build facilities Red Deer residents also enjoy, example the arena in Blackfalds. We should keep the smaller towns aware of our year one, two and three year plans in order for these towns to budget for their goals and hopes.

Thanks for your voluntary efforts they are appreciated! This complex may be like a family - if we waited until we could afford one there would be a shortage of future tax payers.

Yours truly


Doug Brunner 350-8377

Red Deer Optimist Titans Track and Field Club

December 8, 1998

Greg Scott
Community Development & Planning Coordinator
c/o The City of Red Deer
4th Floor, City Hall
Box 5008
Red Deer, AB. T4N 3T4

Dear Sir:

Re: Major Recreation Facilities Needs Assessment - Draft Report

At the annual general meeting of the Red Deer Optimist Titans Track and Field Club held December 8, 1998, a motion was made by Wendy Silvernagle and seconded by Don Young to the effect that "The Red Deer Titans submit an addition to our letter dated December 7, 1998 (re: 4 lane, 200 metre track) outlining our willingness to provide financial assistance similar to other clubs contributions in proportion to square footage and hours of use".

Please attach this letter to our previous submission of December 7, 1998.

Yours Truly:
Titan Track and Field Club

Betty Moez

346 0261

Red Deer Optimist Titans Track and Field Club

December 7, 1998

Don Batchelor
Recreation, Parks & Culture Manager
c/o The City of Red Deer
4th Floor, City Hall
Box 5008
Red Deer, AB. T4N 3T4

Dear Sir:

Re: Major Recreation Facilities Needs Assessment - Draft Report

The Red Deer Optimist Titans Track and Field Club is submitting this letter containing our comments regarding the Draft Report presented to the public on November 26, 1998. While we appreciate the fact that a walking/jogging track is being considered for the complex, we do have some reservations regarding the suitability of the proposal and would appreciate the opportunity to discuss changes to details which would improve the overall concept.

Our coaches have indicated that the present layout of the track along the perimeter of the building contains too many sharp turns to be used as a viable training facility. They share the statement made by Brian Johnston at the public forum held at Notre Dame High School that "you couldn't use it for running as you could hurt yourself". The attached copy of a letter from Dr. Randy Gregg, Director of Medicine at the Edmonton Sports Institute supports our concerns that a poorly designed facility may cause injuries.

We are attaching a revision to the concept plan which illustrates that a regulation size track can be built within the confines of the proposed floor space, and can be supported by the walls of smaller venues below to reduce construction cost. As the track is no longer around the perimeter, the floor area could be reduced with further cost savings. We would be willing to sit down with the consultants, architects, and other users to review possible changes to the layout of the complex to ensure that it meets the needs of as many people and groups as possible.

We believe that the track should be a general multi-use facility, and we do not expect exclusive use of it. Aside from a scheduled time period (5:00 to 6:30, Mondays to Thursdays), the track would be available to other users such as the public, the high school and college track clubs, the adult runners club, the police and firefighter groups, etc.

Presently, we do not have any plans to host indoor track and field meets, but this could change if suitable facilities were available. Similarly, other groups such as Red Deer College or the Red Deer Runners Club could host events in the future which would enhance the city image and stimulate the local economy.

Our club would be willing to work with the city in applying for various grants and assist in any other way we can to make this facility as cost effective as possible.

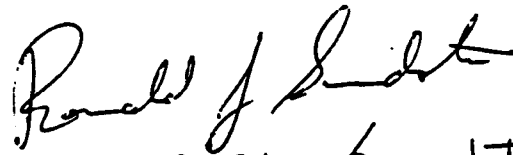
If our community is being allowed this one time opportunity, it is imperative that it be well thought out to meet the needs of sports that currently do not have access to adequate facilities. Please consider our proposed changes to make it into a facility which could be used by both the recreational and competitive groups..

Yours Truly:

Titan Track and Field Club


Jack Evans

Linda Davis

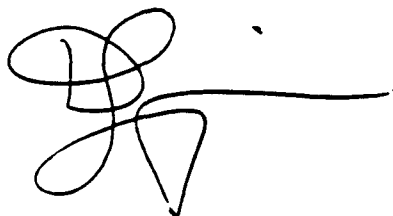

Ronald J. Smith
Anita Sandstra
Betty moroz.

Jon Young 392-4236

(w/ed)
C. M. Brander

acclam his

Boulet
B. Maching



Wendy Silvernagel

Dennis Schul.

Recreation, Parks and Culture Board
c/o City of Red Deer
4th floor, City Hall
Box 5008
Red Deer, Alberta
T4N 3T4

December 5, 1998

To Whom This May Concern:

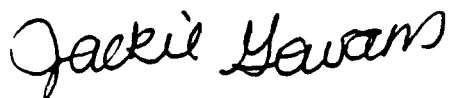
This letter is with regard to the proposed recreational facility to be built in Red Deer. Firstly, I would like to say 'Thank you very much' for finally even considering a track facility in Red Deer. This is something that this city has needed for a very long time. From my previous experience of indoor training at Red Deer College and Lindsay Thurber High School I have seen more than my share of shin splints. Other similar injuries have been suffered by the Red Deer Optimist Titans throughout the years due to tough corners and a far from ideal turf to run on. I have been a Distance Coach with the Titans for almost two years and was involved as an athlete for six years.

Apart from being involved in the Titans Track Club I also ran for the Red Deer College Cross-Country Running Team. In 1997 I remained undefeated throughout the season and subsequently won the individual provincial title. The Red Deer College female team also won the provincial gold medal. This was not only an incredible achievement for myself and my team mates but brought considerable prestige to the college. However, the Red Deer College's running success for the 1997/ 1998 year has come to an end.

As many people may know, the Red Deer College does not have a year round track team available for students to join. Many of my colleagues have commented on the hopes of a college track team but this has yet to be achieved. With the building of a proper running facility this may be possible in future years.

However, after looking at the layout for the future facility my excitement has waned. The building of an inadequate facility is tantamount to having no facility at all, which would be disastrous for the running community of Red Deer. The shape and size of the future track precludes the use of the track for regulation meets. Secondly its incredibly sharp corners will definitely cause problems in workouts for competitive runners. If a 200M track was built into the new facility it would bring revenue into the city of Red Deer from track meets (hotels, restaurants, malls, etc.) and it would give our athletes a more suitable facility for training on. If we are going to spend all of this money on building a facility as has been proposed, we might as well do it right and try to benefit as many people in this city as we can.

Sincerely,



Jackie Gowans



December 3, 1998

To Whom It May Concern:

I have had the opportunity to examine the plans for the proposed leisure centre to be built in Red Deer.

The facility appears to be well organized and will offer a multitude of recreational experiences. The Titans Track and Field Club has asked that I give an opinion on the proposed inclusion of the track that encircles the multi-purpose field house and whether this design would have a potential injury risk for track runners.

With the two acute angles that are proposed for the track in order to make these plans work, elite runners would definitely be put in an environment where additional torquing stress could be put on their knees and ankles. This track would likely be unsuitable for any degree of high intensity training. If it is simply designed for very recreational use, however, these tight corners would create less significant impact on casual users.

I hope this information gives you some further direction towards building a facility that will properly suit your intended clients.

Sincerely,

Dr. Randy Gregg
Director of Medicine

RG/jr

Edmonton
Sport Institute

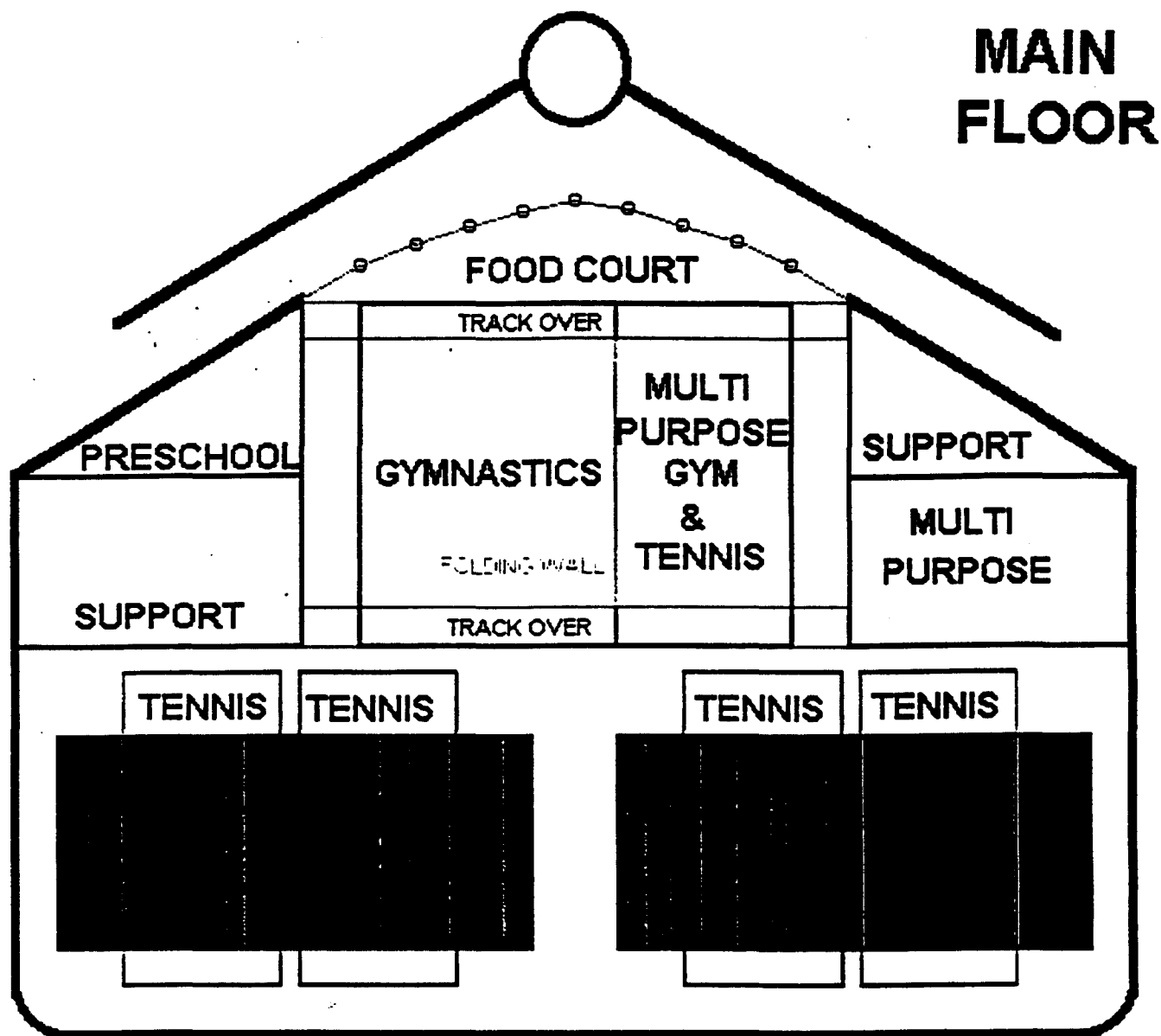
11828-111 Avenue
Edmonton, Alberta
T5G 0E1

Ph: (403) 451-1234
Fax: (403) 452-9303

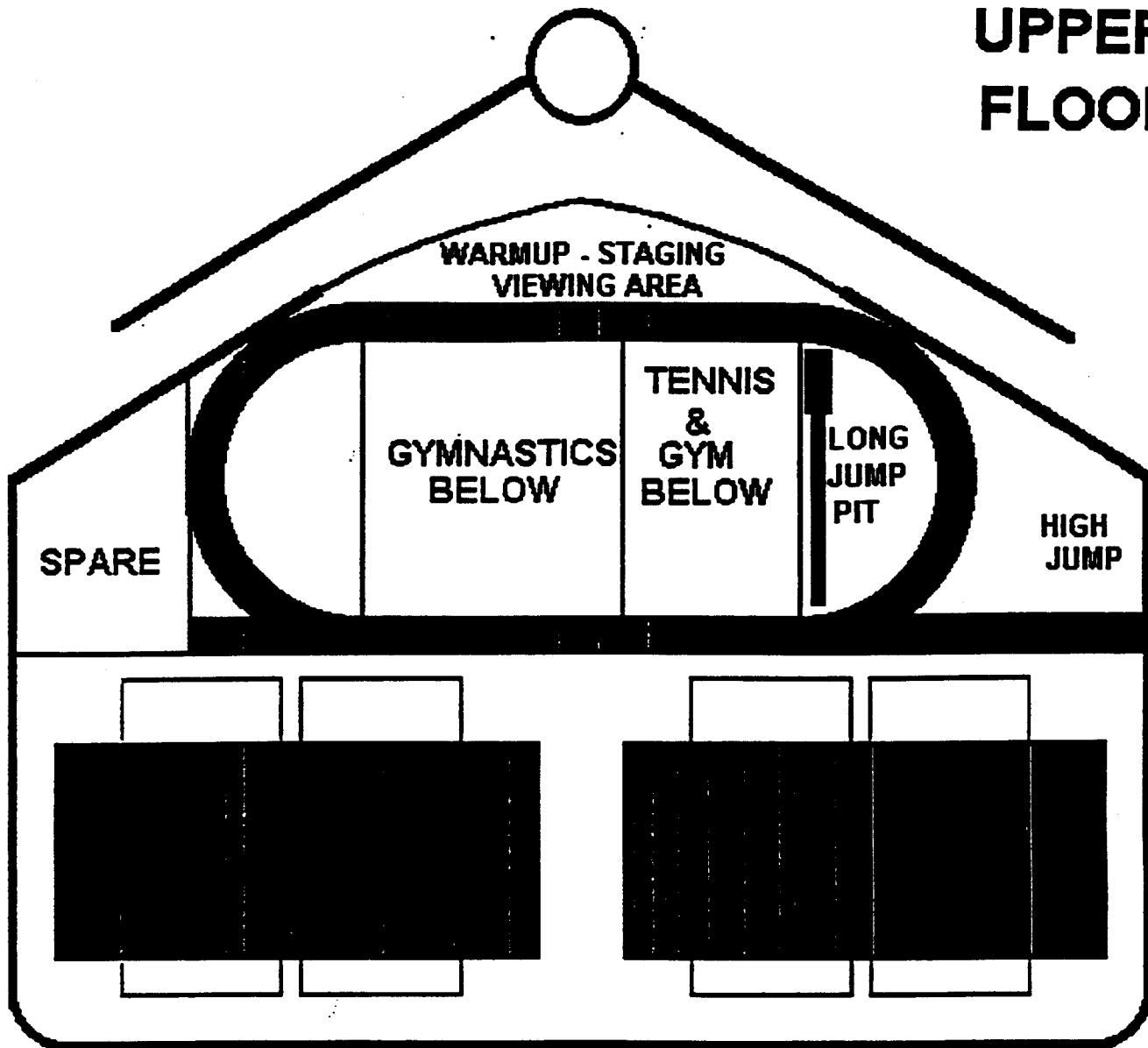
MacEwan Medical
& Sport Institute

10700-104 Avenue
Edmonton, Alberta
T5J 4S2

Ph: (403) 467-5400



UPPER FLOOR



November 16, 1998

Don Batchelor
Recreation, Parks & Culture Manager
City of Red Deer
P.O. Box 5008
Red Deer, Alberta
T4N 3T4

Dear Sir:

Subject: East Hill Recreational Facility

We are writing this letter on behalf of the Red Deer Optimist Titans Track and Field Club, with our input on the proposed facilities for the East Hill site. Our position is that the venues built at this location should be "multi-purpose" and should "provide activities which are not available elsewhere" in the city.

There is currently no indoor facility in the city for track and field training. During the winter season, the Titans track club trains in the hallways at Lindsey Thurber High School. The space at this location limits the number of athletes who can practice, and is not very safe as there are frequently other school activities taking place at the same time. When the planned renovations take place, our club may lose access to Lindsey Thurber.

The plan of the indoor field house presented at the public forum at Notre Dame High School last month is not a practical solution, as it contains only a three lane walking/jogging track which Brian Johnston said "you couldn't use for running as you could hurt yourself." We suggest that the rectangular track with square corners around the perimeter of the building be replaced with a suspended four lane oval track around only one of the soccer fields. The circular ends of the track could be situated over common areas such as change rooms, wash rooms, storage and office space such that the overall square footage of the building would not increase. This design would provide a superior facility at the same cost as the existing plan.

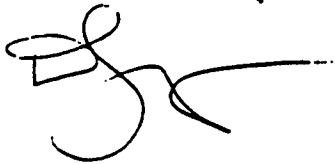
In addition to the Titans Track club, there is an adult runners club, the police and firemen, as well as numerous recreational runners who would use the indoor running track to keep in condition during the winter. Built in conjunction with soccer fields and gymnasiums, the track could be used by teams to warm up prior to their games, which would enhance the multi-purpose concept.

To avoid conflicts among the user groups, a system of scheduled activities such as public running, team events, etc. could be used, similar to the Recreation Centre Swimming Pool.

Please consider our proposal and should you wish to meet with us, the executive of the Titans Track and Field Club, contact Betty Moroz at 346-0261.

Yours truly,

Betty Moroz



Titans Track and Field Club

(Wier)

Circle this

1-6-16-16

B Boulton

Am Brander

For Training

(Sue Lewis)

W.G. Silvernagle

NOV 23 1991

Memo

Date: December 1, 1998
To: City of Red Deer Recreation Department
Re: Proposed Recreational Facilities for The City of Red Deer
From: Doug Swanson
c.c: Optimist Titans Track Club, Gord Inglis - RDC, Mayor - Gail Surkan

After attending many meetings with interested sport groups and reading many articles in The Red Deer Advocate about the proposed sports complex for the "east hill" I feel that I need to make my observations known. I have many concerns about the process and about the consultation that has been used. They are noted below. While each individual opinion is clouded by one's own perceptual screen, I do feel there is some credence in my views that I hope you will not dismiss because they do not jive with your current views/plans.

My concerns are as follows:

1. All projects need objectives. The plans to develop and ultimately build a recreational complex have been bereft of even the most meagre objectives. Before pursuing the design of any facility it would be incumbent on us to know what we are trying to achieve. I believe that we do not have a very clear picture of what we are attempting to achieve. Some of the most important objectives that we should achieve are noted below.

- tax payer supported
- user pay
- sport and athletics facility, **takes priority over spectator**
- multi-use
- multi-purpose
- meet needs of sports (teams, groups, individuals) that currently are NOT met in Red Deer
- no dedicated space
- malleable, flexible, adjustable, modifiable
- to meet the needs [and I emphasize needs, of the community (not wants)] of identified sport groups

I feel it is imperative that we establish exactly what the objectives are that we are trying to achieve. Up until now, it has been unclear what we are trying to achieve.

2. I do not see the consultant as having arrived at a "needs analysis". He has in effect done what anyone could do and that is create a "wants analysis". **What does Red Deer need, is a better question, than what Red Deer wants.** His sketch of the proposed facility is little more than a conglomerate of wants with his own ideas thrown in. There has been no real analysis of what Red Deer needs and what would be best "overall" for its citizens.

3. The group to which I have been attached has asked, repeatedly, that the recreational complex be multi-user, multi-purpose, **COMPREHENSIVE** and designed in such a way as to be flexible to the user group need. *Myself, the club to which I was attached, and many others from the outset of the process of consultation have asked for a large multi-functional complex with no dedicated space.* We need a facility that on any given day could accommodate the following, because it is malleable and adjustable: indoor soccer, basketball, tennis, track and field, baseball for throwing and batting practice, archery, badminton, wrestling, golf, volleyball, boxing, aerobic dance, football, jogging, etc. At the same time the facility would be used for competitive purposes in most sports, given all the parameters of booking, securing dates, etc. We could be a centre of excellence for most sports. Being centrally located in the province, we have the opportunity to bring sport to a new level.

4. There are many sport groups that do not have sport facilities to adequately meet their needs in Red Deer, and who are contributing tax payers, *yet there are many elements in the proposed "complex" that continue to support the needs of groups who already have and do use existing facilities.*

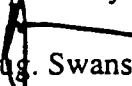
5. I do not believe that the consultant for the "needs analysis" has remained neutral to the process. Items such as swing centre, leisure pool, leisure ice I believe are "dreams" of the consultant because he has been part of their evolution in other centres. It should have been incumbent upon the consultant to bring our visions together for a recreational complex that would meet the "real" needs of community members. While his suggestions and insights about the developments in other centres is justifiable, his bringing them persistently to the table is inappropriate.

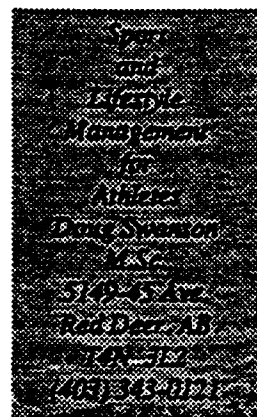
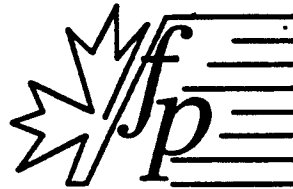
6. If this is a public enterprise, then we need to separate *tax payer commitment and user pay* FROM private for profit enterprise. The facility needs to be a community facility for community users and taxpayers. I do not believe any public dollars should be invested in a facility that supports private for profit groups.

7. Upon agreement to the objectives, it is then imperative that the city **seek independent designs from** firms interested in helping Red Deer achieve its vision. At this stage the vision and the parameters are quite unclear. This is true even to the point that there is now a "plea" for user groups to provide money up-front if they want to use the space/ facility.

I believe that there are several issues of concern that need to be shared in a public forum. I would very much appreciate five (5) minutes to speak to my concerns at the December 15, 1998 meeting. This opportunity to achieve a functional, highly subscribed user facility will come to Red Deer once in my lifetime. I want the facility to meet the needs of the greater good, through a comprehensive, multi-purpose, and modifiable facility which can accommodate the diverse nature of sport and lifestyle in our community.

Respectfully submitted,


Doug Swanson



To: City of Red Deer, Parks and Recreation **Oct.26, 1998**
From: Red Deer Minor Hockey Commission
Re: Master Plan for New Recreation Facilities

We have been noticeably absent at the recent meetings with respect to preliminary planning on new recreation facilities in our City. This has caused great concern among the families of minor hockey and especially among the Board of Directors of the Red Deer Minor Hockey Commission.

We realize there is no excuse for not attending these very important planning meetings, but, our problem is one of communication. We do not blame anybody but ourselves for this communication snafu and will only attempt to smooth over this problem by explaining that we are in a transition period within our organization and somehow we were remiss in our meeting schedules with respect to these meetings.

We do understand how important these discussions impact on the future facilities to be built in Red Deer, and impress upon you that we will certainly be proactive in the future meetings with our presence. Please accept our sincere regrets and we certainly will attend all future private or public meetings.

We would certainly relish the opportunity to explain the situation with respect to our needs of a new ice hockey facility. In the RDMHC, there are approximately 1500 children, both male and female, who play on 85 plus teams in all divisions ranging from dynamites (6 yr. olds) to midgets (18 yr. olds). In the past, we have always had player limits on teams held to 15 for the younger groups, to a high of 17 in the older groups. As the need for more ice has increased, and no new ice has developed, we have had to increase our numbers to accommodate our growth without any new ice growth. We currently have 17 players on younger teams and 19 on the older divisions. We have now reached the point where we can not add any more players to our teams and have to look at cutting back the amount of ice time each team gets. We believe this is at the point where the time is not enough to justify the huge costs that are involved in the sport of hockey.

Also, our Association as a whole seeks ice from various other communities and spends approximately \$50,000.00 plus in this quest. We also know that the individual teams certainly spend an equal amount trying to supplement the ice that they already assigned to them by the Association. This causes concern for us because we are spending dollars that should and could be spent on a new facility here in Red Deer. Secondly, the larger and more serious concern is we have young children travelling in private vehicles to destinations as far away as Bowden and Hobemma just to get practice times. Our road system is very good, but the season of this travel is not always that way. In the past years, and increasingly less every year, we have dropped from a high of +-16 tournament dates

Dec. 07 1998 09:02AM P1

Re: assessment Draft Report

Mon 7/98

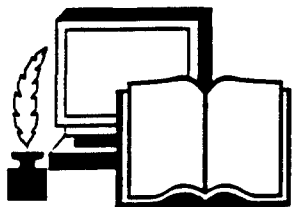
Recreation, Parks & Culture Board.

To Chair person.

I've attended some of the meetings on the easthill assessment plan. I feel it's a well planned layout however I see there's no room for a skate boarding area in the whole plan. I know there's an area down by the arena that is set aside for skate boarding. However shouldn't there be a bigger better skate boarding area in this area for more use by the skateboarders.

Thank you for letting me speak out
Art Finch

ART FINCH5868 - 69 Street Drive
Red Deer, Alberta T4P 1C4
Phone 346-5944



RED DEER PUBLIC SCHOOL DISTRICT NO. 104

4747 - 53 Street, Red Deer, AB T4N 2E6

Phone (403) 343-1405 Fax (403) 347-8190

Red Deer Public School District #104

October 8, 1998

BOARD OF TRUSTEES

L.D. HARRIS
Chairman
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W.K. STUEBING

Mr. Don Batchelor
Chair, Steering Committee
East Hill Recreation Site
City of Red Deer
Box 5008
Red Deer, AB T4N 3T4

Dear Don:

East Hill Recreation Site

As I discussed with you on the telephone, the Red Deer School District has always been supportive of recreation facilities being developed between Hunting Hills and Notre Dame, and are appreciative of the opportunity to participate in the community meetings with the consultant.

In the meeting I attended, and the meeting Trustees attended, most of the discussion has been on what recreation facilities does the City of Red Deer need. There has been an assumption that the only location under consideration is the East Hill. We would like the steering committee to consider the area around Lindsay Thurber as an alternative site for a major facility, or a portion of the facilities that are being planned. The central location of the site for all residents of Red Deer and the proximity to downtown for noon hour activities are some of the immediate advantages that come to mind. Alberta Education has assured us that we will receive funds to modernize Lindsay Thurber in the near future. There may be some possibilities to jointly develop a facility that meets the needs of the community, as well as the needs of the school.

Our reason for writing this letter is to advise you, the steering committee, and the consultant of this alternative. At this stage in planning, we feel it is important that all alternatives are considered to meet the needs of the total community.

Yours sincerely,

L. G. Luders
Superintendent of Schools

OCT 14 1998

CITY OF RED DEER

LGL:lw

cc: Lenore Harris, Chair, Board of Trustees

a year to having +-a handful this year. This is due to the increase not only in our numbers, but also an increase in the total amount of users of all ice facilities. We have the highest number of users, but ice time has shrunk over that period up to now.

We appreciate the time and efforts put forward by your staff and again restate our apologies for not having representatives at those meetings. We realize the extent and importance of our error and will be represented strongly at all future meetings.

Yours truly,

A handwritten signature in black ink, appearing to read 'Marvin Seibel', with a large, loopy flourish at the end.

Marvin Seibel, on behalf of the Board of Directors, Red Deer Minor Hockey Commission

Don Batchelor

From: Kelly Kloss <kellyk@city.red-deer.ab.ca>
 To: donb@city.red-deer.ab.ca
 Subject: Fw: New Proposal for Rec Complex
 Date: Tuesday, December 01, 1998 3:18 PM

For your information

Kelly Brian Kloss, City Clerk
 City of Red Deer, Alberta, Canada
 Telephone (403) 324-8134 Fax (403) 346-6195
 email: kellyk@city.red-deer.ab.ca

 > From: Jackie Watson <cwatson@telusplanet.net>
 > To: cityclerk@city.red-deer.ab.ca
 > Subject: New Proposal for Rec Complex
 > Date: November 28, 1998 11:24 AM
 >
 > Could you please direct my letter to Don Batchelor, City Manager of
 > Recreation, Parks & Culture Parks, as I didn't see an E-mail address.
 >
 > I would like to voice my disappointment & disapproval with Mr.
 > Johnston's proposed new Rec. Complex, and would you please pass on my
 > comments when you meet with City Council.
 >
 > Firstly, the complex which is going to be built between two Senior High
 > Schools has to be functional for these students to use & for many years
 > to come. As proposed, all the students could use would be a third of
 > the facility - the soccer, tennis & track. Gymnastics is a very limited
 > sport due to its' high skill level, needing a qualified instructor and
 > high injury level.. A lot of schools are dropping this program due to
 > the recent law suit going on right now in an Alberta School. So these
 > students and the public would have very limited use to this area.
 >
 > Plus this ridiculous idea of a wadding pool, you don't build a "kiddies
 > pool" with an operation deficit of \$600,000 between two Sr. High
 > Schools. I would like to know when the household survey was sent out,
 > was there an explanation that a leisure pool - meant "wadding pool" and
 > a competitive pool - meant a 50m pool? I personally think there was a
 > misrepresentation here, and that people were lead to believe a leisure
 > pool means a recreation pool for all ages & different uses. I didn't
 > see the survey, however I did attend the first meeting at Huntington
 > Hills in Sept. and there was overwhelming support for a multi use pool
 > to be used for recreation, aquatic activities i.e. diving,
 > polo, learn-to-swim lessons and yes competitive swimming. There was no
 > one who stood up & said there was a demand for a "wadding pool", however
 > there was a big demand for a pool to accommodate many activities.
 >
 > As a taxpayer, if I'm going to support a complex that runs at an
 > operating deficit then it has to appeal to the vast majority of the City
 > residents and has to be built for an eye to the future to accommodate
 > the growth of the City and replace the aging and inadequate pools we
 > have now. The whole proposal has left out aging adults and seniors, we
 > don't do gymnastics, we don't do soccer, we don't do track however the
 > tennis is a good idea and better still a full size pool. The pool has to

- > be multi-use, for the teens at the schools to older adults as myself,
- > and for all ages of children to enjoy not just pre-schoolers.
- >
- > Please pass on my concerns and hopefully City Council will keep it's
- > commitment to the residents of Red Deer of providing a multi-use
- > facility for all ages .
- > Thank-you.
- > Jackie Watson
- >

4440 34 St.
Red Deer AB
346-0609

Mr. D. Batchelor
Red Deer Recreation, Parks and Culture Manager
Red Deer City Hall

Dear Mr. Bachelor,

I would like to comment on the proposed recreation facility for Red Deer. I am a 17 year resident of Red Deer, a professional engineer and a parent of two school age children. I have been a swimming instructor, we are long time annual swim pass holders and my children are avid swimmers with the Catalina Swim Club. My children are also involved with the gymnastics club and play spring soccer. I attended the first of the public meetings on this facility and I have seen the layout of the proposed facility. As such, although I represent no organization, I feel that I am well qualified to comment on this facility as a member of the public.

I am very pleased to see both the gymnastic and soccer facilities being proposed in Phase I of this project. They are facilities that are currently not adequately provided for in our city. I know from attendance at the current gym club that they can utilize the facility days, evenings and weekends. The use of the soccer fields I believe will require some innovation to utilize 100% of the time but with easy access to the high schools I don't believe that will be a problem. The soccer club's assumption that all the two month spring players will fill a facility year round remains to be seen. There are a limited number of children in Red Deer with limits on time and money to be involved everywhere, they are not sitting around the rest of the year waiting to play soccer!

As to the leisure pool, I believe there is a very limited use for these facilities. I agree that the competitively SIZED (not competitive pool) pool is not perhaps at the top of the list but I will not support money going to build a leisure pool. If we build a leisure pool now which is duplicating existing facilities, there will be little possibility for public support for a type of pool we are without, in the near future.

I have used the all of the current leisure type pools in Red Deer to teach my children to swim and at no time did I feel the facilities were being pushed to capacity. Their usefulness is limited to a very small age group and can be provided in any standard small warm pool as in the Kinsman Center in Edmonton, and Lindsay Park in Calgary. A leisure pool is like giving a young child a fixed function toy, like a fixed train set, an initial thrill, no imagination and short term use. A plain old rectangular, competitively SIZED pool can be like a set of blocks when you add in low cost balls, an inflatable spider, mats, a swinging rope, a diving board, forever changing, always of interest for all ages and sports. Why are the old rectangular Rec Center pools so popular? A rectangular pool can have a multitude of uses from under water hockey to kayak basketball and aqua-aerobics; a leisure pool will be limiting. We have spent time at the leisure pools in Calgary and although they were fun at first, the kids are now usually bored in minutes.

Can Red Deer support a limited specialty pool like this? I doubt it. Is it required to draw people to use the proposed facility? I don't believe so and if we need such a big-ticket item to draw people then we had better relook whether these facilities are required at all. Can the high schools use this pool during the day? I doubt that it will meet their needs for instruction or competitive swimming, diving or synchro. On a survey would I say I wanted a leisure pool? Maybe, but you'd better ask me would I use it, do I currently use the facilities provided, would I pay for it, tell me what am I giving up for it and then make me follow through when it's sitting up there.

Please save this money from a leisure pool and put it aside to build and operate a large square pool for everyone in the near future at some location in the city.

Sincerely,

Richard J. Goddard

**RED DEER
MINOR HOCKEY COMMISSION**

D1. 4725 - 43 Street, Red Deer, Alberta T4N 6Z3
Telephone: (403) 347-9960 Fax (403) 347-0311

December 8, 1998

**Recreation Parks & Culture Board
City Of Red Deer
Box 5008
Red Deer, Alberta
T4N 3T4**

First let me express our disappointment that the two ice facilities (or even one) in the Major Recreation Facilities Needs Assessment will not be built in the first phase.

With that in mind we also do not feel it is our place to say we should be there before any other organization, but we definitely want to be in the early development of the facility.

Thus some comments in relation to the new facility:

We question the method used to calculate the ice facility usage , which includes in the percentage, midnight to 6:30 a.m. and 9:00 a.m. to 3:30 p.m. Monday to Friday. None of the associations can use these times, so realistically if these times were deleted from the percentage of usage it would be closer to over 100 percent used. Adding in what ice is being used out of town in Blackfalds, Clive, Bowden, Delburne, Sylvan Lake, Alix, etc., there is a very large need for another ice facility in Red Deer.

Sending our children out of town to these facilities is a concern of Red Deer Minor Hockey Commission, it puts our children at risk always having to travel out of town to play and or practise.

A new facility with first one then two ice surfaces would totally enhance our program;

- a. It would allow our teams to have more practise times and/or more game times.**

December 7, 1998

Mr. Don Batchelor
 Manager
 Department of Recreation, Parks & Culture
 City of Red Deer,
 Red Deer, Alberta T4N 3T4

Dear Don,

I want to thank you for the opportunity to meet with yourself and Harold Jeske regarding the East Hill recreation development plans and discuss the various aspects of the design and use of the facility. I am writing to provide the following points for your consideration and that of the Recreation, Parks and Culture Board. These comments are from two points of view. First, from Red Deer College's potential use of the facilities and second, on behalf of the Red Deer Tennis Club and the needs and usage of the facility by the tennis enthusiasts of Red Deer and central Alberta.

I strongly endorse the proposed recreation facility concept, as it will provide for much needed new recreation / sport facilities for a wide range of users that are not currently provided for in and around Red Deer. As Chairperson of the Department of Kinesiology and Sport Studies at Red Deer College; I submit that our College academic programs would access the field house on an ongoing, consistent basis. As was discussed with Brian Johnson during the interest group user interviews, the College has two classes that would use the proposed facilities regularly. Our track and field class would use the facility from January until April for a broad range of track and field events. The course offers running, jumping and throwing activities including sprints, hurdles, discus and shot put for which a good running track and an open space area will be required. With the proper design of the field house, these activities would fit well in the facility. Additionally, we offer two tennis classes in the fall but would be adjusted to run September to December and January to April, which would also use the field house on an ongoing basis. Minimally, the classes will require 4 courts for use with 5 courts being ideal to make the course viable to run in terms of operating costs. Other potential tennis users are school physical education programs, who expressed a strong interest in using indoor courts in a survey 3 years ago and whom would need 4 or 5 courts minimally to offer the activity as part of their curriculum. The above listed courses run during the daytime hours which potentially will help contribute consistently to the operating revenue of the facility during non-prime time hours. As well, a climbing wall would be used by our outdoor education classes and our intramural / campus recreation program. As has been communicated earlier, the College is not in a position to contribute capital dollars to the project, but will be a committed, long term user of the facility.

With respect to the use of the field house for tennis by the Red Deer and central Alberta tennis community, there is tremendous excitement regarding this project among this user group. It is foreseen that individuals will use the tennis courts on a regular basis for early morning; mid-day and evening play, weekdays and weekends. Primarily the heaviest demand would be during the October to April months, however there will also be use

- b. We would be able to play over double the amount of tournaments a year, instead of having a draw to decide which division gets a tournament. This would enable us to return tournament invitations that our teams have received in the past. Every time a special event is held in Red Deer, our regular programs really suffer due to the loss of ice time, as we are the biggest ice user in Red Deer, it effects our program the most, so consequently we have been forced to cancel a few of our own special events in order to maintain our programs

Some very positive points to having a new ice facility are:

- a. Being able to host more Provincial and National Championships of which have always been a very successful financial gain.
- b. With an Olympic size ice surface it would afford us an opportunity to provide ice for National teams coming over to Canada for training sessions. In some cases for 3 to 4 months. An unnamed source would use the ice surface for some of their programs that need the Olympic size surface.
- c. This would give more time for the Adult groups.

Red Deer Minor Hockey Commission is very concerned and in need of new ice facilities immediately. Our program has grown every year and now has some 1400 plus young people playing on 83 teams.

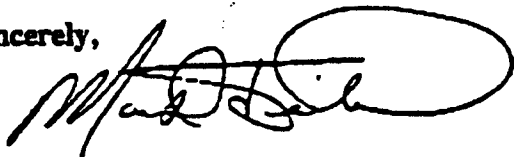
In order for Red Deer Minor Hockey Commission to continue growing and maintaining the same standards in our programs we must have more ice surfaces and having said that Red Deer Minor Hockey Commission would like to propose a meeting as to what is needed to build in the first phase. Red Deer Minor Hockey Commission is considering taking on the responsibility of providing and helping to raise funding for this project.

As in the past we have been a contributor. The last being only a few years ago when we contributed one hundred thousand dollars (\$100,000.00) to the major renovations to the old Red Deer Arena.

We do not feel with the magnitude of this building or ice surface of \$7,500,000.00 just a few hundred thousand dollars will do it.

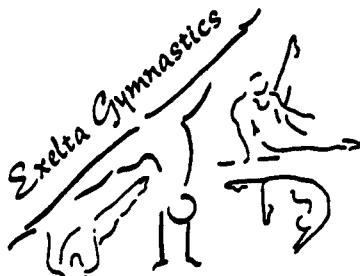
We again are available to discuss the magnitude and what is needed.

Sincerely,



Marvin Scibel / PRESIDENT
RED DEER MINOR HOCKEY COMMISSION

Red Deer Gymnastic Association



December 9, 1998

City of Red Deer,
Recreation Board
Attn: Roger Clarke

Dear Mr. Clarke

What a proposal! The citizens of Red Deer will be the big winners to have a complex such as this. The Red Deer Gymnastics Association would like to extend our approval of the concept of this complex. We would like to encourage the City of Red Deer Recreation Board to send a positive recommendation of acceptance to the City of Red Deer Council.

This complex brings together a multitude of non-traditional Canadian sports that are gaining in popularity. These sports are demonstrating that they are giving our children a broad base of movement experiences that are developing them for other sports. As our population ages and our baby boomers remain active participants in these sports, there is a need to accommodate them and their wishes for these non-traditional sports. Families can accommodate their individual tastes while being in near proximity to each other.

The Red Deer Gymnastic Assoc. endorses this concept. It would help us fulfill our mission statement of promoting life long gymnastic skills to all ages and abilities. We feel this concept will help continue our promotion of interaction with other sport, education and recreation groups and even raise this participation to a greater degree.

We endorse this project, along with the location as our membership demographics indicate that 70% reside in this area. With the city's tremendous growth in this area, it would also improve the clubs growth. This growth would allow for even more expanded programs and would help our vision of a full booked facility.

We recognize that many decisions are still to be made. We would like to offer the following assistance:

1. Contribution of an substantial amount of funds
2. Acceptance, in theory, for all pre-school services that may be included in this facility to meld effectively with our popular playschool (pre-school) program.
3. Research and apply for any applicable grants available, including from the County of Red Deer as we have a good portion of County dwellers.
4. Formulate a mutual agreement of operation with the Parks and Recreation Dept.
5. Continue on self-operating mode (0% deficit)
6. Offer programs for all ages and skills

year-round: during days of rain, for tournaments as a back-up facility or regularly for players whom prefer to play indoors.

One of the main issues to address in the design of the facility is the accessibility of the tennis courts on an ongoing basis. Four courts would need to be made available on a daily and weekly basis for class use as noted above for the College and other school needs. Currently the Red Deer Tennis Club hires a teaching pro for the summer, but this facility could make it very feasible for programming in the way of youth and adult lessons, clinics and tournaments year-round. Local tournaments would be organized monthly; Tennis Alberta would be very interested in hosting other tournaments in Red Deer on a regular basis which could mean 4 – 6 tournaments throughout the winter for the various levels of competitors. One hurdle that is seen in the current facility layout is the difficulty that soccer boards would pose to having the facility capable of being a multi-use flexible facility. To meet the basic needs of the various users on a regular basis, the layout and flexibility issue must be addressed. It appears improbable that the soccer boards can be set up and removed easily to allow for the space needed to meet the above mentioned users needs and the needs of others. A fundamental question is: can indoor soccer be included in the facility in such a way which would allow for the quick set up and conversion of space allowing for the set up of 4 tennis courts or other open spaces for a variety of activities? If soccer can be included to allow for these space needs, possibly without using side boards, or potentially with the use of a curtain system, then the field house would truly be a multi-use, flexible facility.

The second issue is with regards to the playing surface. It is critical that this also will be acceptable to all users. As an example, although the facility design of the Kinsmen Field House in Edmonton is optimal for most all users, the flooring is not ideal for tennis. The surface at the Kinsmen Field House is too fast for tennis and makes for difficult playing conditions. John Cormier and myself from the Red Deer Tennis Club are very willing to serve on a design team to assist with any aspects of the facility development regarding flooring selection or other design features. The Red Deer Tennis Club, although unable to commit to up front capital dollars, is very willing to apply for whatever grants are available for the development of this facility as well as committing to being an strong user on an ongoing basis.

Thank you for your consideration of the above mentioned points in the planning of this new and exciting facility.

Sincerely,



Gord Inglis
President, Red Deer Tennis Club
3427 Spruce Drive
Red Deer, Alberta T4N 3N7

48, Good Cres

Red Deer

Alberta

8th Dec 1998

Attention: Mr D. Batchelor
 Manager Recreation Parks and Culture dept.
 FAX NO 342-8222

Dear Mr Batchelor,

I understand that comments on the 'major recreation needs assessment report' would be welcome by you before 9th Dec 1998. I would like to support the development of recreation facilities in Red Deer and applaud the idea of making a recreation centre with broader goals than just an elite sports complex. I was also pleased to see that the needs of the disabled were taken into consideration in the questionnaire in which it stated that the statistics on satisfaction with facilities from people with disability showed that they had little opinion. I work with a population of people experiencing new disability and have found that it is hard for the disabled to become reinvolved with recreational activities. There lack of participation in activity often contributing to deterioration in physical and emotional well being.

I therefore would encourage you to continue to ensure in the new facility that all areas are

1. wheelchair accessible
2. Compatible with developing programs that would include the disabled participation
3. Encouraging integration of the physically challenged with the able bodied.
4. Maintain a reasonable cost to the consumer with individuality

I strongly support inclusion of the leisure pool, but would it be possible to have a warmer pool making movement easier for people with disability & seniors (especially arthritic). Inclusion of a changing area which would allow people with complex needs gain assistance from a member of opposite sex (eg a couple could change in the same area so one could assist the other) thereby allowing access to the pool by someone who does not have the same sex helper.

The inclusion of an outdoor walking area will also be of benefit to a physically challenged and their population.

Thankyou for your consideration of these comments

Yours sincerely Margaret R. Hall

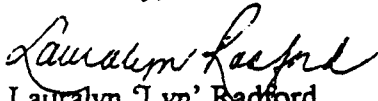
7. Work closely with approved designers and contractors to attain the most cost and space effective design.

We also recognize that corporate sponsorship is an integral part of this project. We would like to suggest that a committee of partners be formed for the sole direction of attaining corporate sponsorship for the complex. By establishing this committee, efficient use of time, money and energy for the partners and for the corporate sponsors occur. Instead of 20 little groups approaching the same sponsors for the same dollars, one committee member approaches the sponsor. It is in our experience that a committee representing such a broad range of the citizens of Red Deer, would definitely have more positive results. It would be beneficial to this committee to have a Recreation Board &/or City council Member as a member.

This proposal does have a major effect, however, on our timeline. We are in the process and working with the Parks and Rec. Dept. in finding solutions to our lease problems caused by the delays of this project. We would like the Recreation Board to recognize the significance of a timely decision and recognize the Red Deer Gymnastic Assoc. is ready to move ahead.

As representative of the Gymnastic club, I encourage any members to contact me anytime before the meeting or at the meeting, should you have any questions. I can be reached at 343-0551. Thank-you for your time and look forward to your recommendations.

Yours truly,



Lauralyn 'Lyn' Radford
Chairperson, Facility committee
Red Deer Gymnastic Club.

47

RED DEER CATALINA SWIM CLUB
BOX 573
RED DEER, ALBERTA
T4N 5G1
(403) 347-7946

Recreation, Parks & Culture Department
City Hall
Box 5008, 4914 - 48 Ave.
Red Deer, Alberta
T4N 3T4

Attention:: Don Batchelor

After reviewing the report for the proposed new sports complex, the leisure pool specifically, we find that its use is not conducive to the sport of competitive swimming. It does, however, have merit in introducing the very young into the world of aquatics.

As it sits right now, the City of Red Deer does have a 50m pool. The only problem is, it's not in use nine months out of the year and it falls short of the swimming worlds' governing body on the measurements and depth. The Catalina Swim Club would like to recommend that the City of Red Deer renovate the outdoor pool by converting it into an 8 lane 52m pool with a movable bulk head and covering it in. This way the two pools, both 25m and 50m pools can be used year round, not only for competitive swimming, but for the other aquatic programs, activities, recreation, and clubs as well.

In the province of Alberta, there are only three pools that are of regulation size to host provincial/national meets or higher. Those being the Kinsman Field House in Edmonton, Lindsay Park in Calgary and the Max Bell at the University of Lethbridge. Being central to both large communities and central in the province has its definite advantages. With the support of Swim Alberta, we would host at least one provincial meet a year. These meets generate money for the club and the facility. The spin off revenue generated in the community could amount in the millions of dollars.

I would like to take this opportunity to thank the City for their consideration of our recommendations for the benefit of all aquatic sports. The Catalina Swim Club will be at the City's disposal for any assistance or information that we may be able to provide.

Yours in swimming



Wade Brown
Team manager
Catalina Swim Club



RED DEER CHILD CARE SOCIETY

"Providing choices in quality child care since 1970"

December 7, 1998

Mr. Roger Clarke
Chairman, Recreation Parks and Culture Board
c/o The City of Red Deer
Box 5008
Red Deer, AB T4N 3T4

Dear Mr. Clarke,

As a community organization serving families with young children in the City of Red Deer we are pleased to see that space for children is a priority item in the proposed new recreation complex. If the community works together we can ensure that this facility meets the needs of as many residents in Red Deer as possible. We frequently utilize public recreation facilities through our preschool and school age programs. The staff are looking forward to having a facility like the one proposed. It is our desire that this recreation complex is accessible to our programs so that the children in our programs are able to experience these awesome facilities.

We would specifically like to address the identified need for a Preschool Program. Before making any decisions surrounding this service, we ask that you give careful consideration to the perceived community definition of a Preschool Program. In our minds there are three distinct types of programming that can be referred to under the title of Preschool Program and each, if offered in exclusion of the others, would contribute in a different manner to the usage of the complex.

The first is the type of preschool programming offered by the Gymnastic Club and recommended by the consultant. This is referred to as preschool, play school, or nursery school programming. The programs are offered to allow preschool children the opportunity to experience a sport (as is the case with the Gymnastic Club programs), a body of knowledge (such as the Nature Nursery offered by the Kerrywood Nature Center) or simply to allow the children an opportunity to socialize and learn with other children. Generally, the programs are offered on a once or twice weekly basis and are facilitated by coaching staff, volunteers or agency staff, probably not early childhood professionals. The programs are operated and licensed as a Nursery School (see Provincial definitions attached) which has minimum licensing requirements, but cannot be operated for more than three consecutive hours in a day. With the minimum government requirements for this type of preschool programming it may be used to generate revenue for a group.

The other two types of preschool programming that may be referred to are drop in child care and full time day care. In the community survey 35 % of households identified Child Care Facilities as an Additional Service that should be provided in a new recreation facility. 10% of households identified the Lack of Child Care as a barrier to their utilization of our current recreational facilities. It is our belief that it is either Drop In Child Care or Full Time Day

Red Deer Day Care Centre ♦ Family Day Home Programs ♦ Normandeau Day Centre ♦ School Age Programs

SOCIETY OFFICE: PH: (403) 347-7873 FAX: (403) 343-9299
5218 - 48 Avenue, Red Deer, AB. T4N 3T9

Care that respondents were referring to when answering these questions. These types of child care are also currently licensed by the Province with progressively higher standards including: staff child ratios, staff educational qualifications, and facility requirements. They may be operated the same hours as the facility.

When considering the differences in each type of programming that can be provided, it should be noted that each type of programming will serve a different group of families. The three types of care are not mutually exclusive if the facility is planned carefully to provide for each.

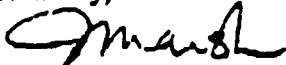
As a service provided in a public facility any type of children's programming provided must:

- ensure the safety and security of the children in a developmentally appropriate program
- be flexible to the changing needs of the facility for children's programming and be able to provide the needed support for any recreation programming in the facility (e.g. caring for the babies of a new mother's fitness group, or the children of an afternoon running club)
- be able to adapt in the long term, to be responsive to changing city demographics and community needs
- be financially efficient and accountable to the users
- be accessible to the broadest sector of the population possible, including moderate income families, teen parents, student parents, etc.
- be able to accommodate special needs children

All potential partners should be approached to evaluate their ability to contribute to the culture of this new facility. Above all the city needs to ensure that there is the ability for the community to access programming or child care that is in place to serve the needs of the community and its families rather than an individual agency.

Red Deer Child Care Society Board members will be in attendance at your December 15, 1998 Recreation, Parks and Culture Board Meeting and would appreciate the opportunity to address your board. Our Board is committed to ensuring that family needs for children's programming and child care are met in this new Recreation Facility. To that end, we are willing to contribute financially to the establishment of a not-for-profit, child focused center that will adapt to the needs of the families in Red Deer.

Sincerely,



Jody Marsh, Chairperson Board of Directors
Red Deer Child Care Society

cc: Lowell Hodgson, Director of Community Services, City of Red Deer
cc: Don Batchelor, Manager, Recreation, Parks & Culture, City of Red Deer
cc: Colleen Jensen, Social Planning Manager, City of Red Deer

Normandeau Cultural and Natural History Society

Box 800
Red Deer, Alberta T4N 5H2
Ph.: (403) 343-6844
Fax.: (403) 342-6644

December 9, 1998

Recreation Parks and Culture Board
City of Red Deer
Box 5008
Red Deer, AB T4N 3T4

- Kerry Wood
Nature Centre

- Gaetz Lake
Sanctuary

- Allen Bungalow

- Fort Normandeau

- Red Deer &
District Museum

- Heritage Square

- Historical
Preservation
Committee

Dear Board Members,

Thank you for the opportunity to offer comments on the draft report on the Major Recreation Facilities Needs Assessment. On behalf of the Normandeau Cultural and Natural History Society, I would like to offer the following comments.

The need for all weather pedestrian links with each of the high schools must be considered an essential part of any new facility development. Not only will such links result in increased use and ease of access, they will also enhance the ability to use combinations of facilities for major events. Good links may also eliminate or reduce the need for some space such as food and beverage.

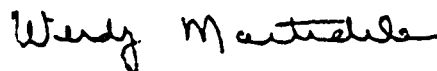
We support the concept of a leisure ice surface. The experience of several years ago with the outdoor skating area in Heritage Square indicates that there is interest in a different skating experience than the current facilities can provide.

We support the inclusion of multipurpose area(s) in the new facility. We feel that the demand for and priority given to such space may be underestimated in the report. Because this has been perceived primarily as a recreation and sport facility, the cultural groups who would likely also be users of such space have not had a great deal of opportunity for input to the project to date. We suggest that more investigation of possible uses of this area is needed prior to proceeding with the design stage.

We strongly encourage the Board to ensure that the provision of art in this major new public space is built into the capital cost of this facility. We feel that Red Deer is falling behind in addressing such opportunities in its public facility, and we hope that this can be rectified in the case of this major new facility.

Thank you for the opportunity to present these comments for your consideration.

Sincerely,



Wendy Martindale
Executive Director

WM/sl

SWIM ALBERTA ASSOCIATION (a/n/c)

11759 Grant Road, Edmonton, Alberta T5M 3K6

403 415-1780 (tel.), 403 415-1783 (fax)

e-mail: swim@net.comhomepage: <http://www.tpx.com/swim>

Don Batchelor
Recreation, Parks and Culture Manager
The City of Red Deer
Box 5008
4914 - 48 Avenue,
Red Deer, Alberta
T4N 3T4

December, 09, 1998

Dear Mr. Batchelor,

I would like to thank both you and the city of Red Deer for the allowing Swim Alberta to have input into the decision making for future facilities in your community. I have reviewed the assessment document and would like to give some input into a few different areas.

First, the potential for a competition tank to be built outside of the two major centers (Calgary and Edmonton), is a positive development of swimming in the province. Red Deer, with its' central location between these two cities, makes it an ideal location for the hosting of provincial and potentially national level competitions. The potential also exists for the increase in exposure for both the Catalina Swim Club and the Marlins Swim Club. The benefits that can be derived from the hosting of competitions are varied. I have attached the summary section of the economic impact study that was completed in 1991 by Swim Alberta and Swimming/Natation Canada. Although, this point does not help in the day to day financial operations of the facility, it is I feel a factor to consider with regard to the impact that a facility can have in the business and tourists sectors of the community.

Secondly, in my interpretation, the separating of the leisure facility into a different complex from the proposed competition tank will limit how the facility will grow with the user group. As children and young families mature, their requirements from the facility will also change. If the leisure facility is created as a stand alone aquatic area, then the family will need to look elsewhere to continue using aquatic facilities. This will also limit the availability for lessons and recreational use. There are also studies which indicate that unless the environment of the leisure pool changes on a regular basis the user groups tire of the space.

● Page 2

December 9, 1988

When I consider the numbers of respondents that listed aquatic activities (figure nine, page 12, of the Needs Assessment), it seems remiss to separate the facilities. A multi use facility for aquatics, might be the most progressive approach to take. By including the competition tank (50m x 8 lanes), boards and towers, a leisure centre and therapeutic space, a single facility can address the needs of the whole community. Allowing space for not only the competitive programs in Red Deer but also for the recreation and fitness markets.

Thank you again for the opportunity to express my views on your future community development and good luck with the choices ahead.

Sincerely,



James C. Hood
General Manager
Swim Alberta

Mr. Don S. Wilson
December 23, 1991
Page 6

Post-It Fax Note 7871E		Date: Dec 98 12:12
To: James Hood	From: Deby Wilson	
Co./Dept: Swim	Co: Swim CANADA	
Phone: ALBERTA	Phone:	
Fax:	Fax:	

Summary of Direct Impacts

The site survey was used to derive estimates for the amount of spending by event attendees. The survey was carefully constructed to distinguish how economic impacts differ between local and non-local attendees. The greatest economic impact results from the non-local attendees who have a greater propensity to spend money on transportation, accommodation and other goods and services. The local and non-local impacts are summarized below.

Local Impacts

Exhibit V details the local cost impacts. For the purpose of this analysis, we have assumed that the local expenditures at the swim meet are incremental to their normal expenditures in the city. The average gross expenditure by local people is low at \$27.25 for the event. The largest component of this amount is for food and beverage, at \$20.00, followed by transportation at \$4.00. The table below summarizes the input figures used in the impact analysis. The direct incremental expenditures resulting from the local population equates to \$10,548.

Direct Expenditure Impacts - Local Participants

Total Direct Expenditures 387 x \$27.25 = \$10,548 Total	
Expenditure Categories:	
Private Transportation	\$ 0
Public Transportation	\$1,548
Accommodations	\$ 0
Groceries	\$1,161
Restaurants	\$6,579
Attractions, Recreation and Entertainment	\$ 677
Retail and Miscellaneous	\$ 581



LOCAL COST IMPACTS

	Competitor	Official	Spectator	Coaches	Average
Participation Rates:					Average # of Sessions
<i>Sessions attended</i>	5.0	2.7	2.5	5.2	3.2

	Competitor	Official	Spectator	Coaches	Average
Expenditures: (Average \$ per person)					Average \$ per person
<i>Transportation</i>	\$2.40	\$3.50	\$14.00	\$7.50	\$4.00
<i>Food and Beverage</i>	\$11.00	\$14.00	\$64.00	\$100.00	\$20.00
<i>Souvenirs</i>	\$0.00	\$3.00	\$0.00	\$0.00	\$1.50
<i>Entertainment</i>	\$0.00	\$1.00	\$0.00	\$0.00	\$0.75
<i>Other</i>	\$0.00	\$1.00	\$3.00	\$0.00	\$1.00
*TOTAL					<u>\$27.25</u>

* Average total expenditures for local visitors to Swim Alberta event.
Based on a weighted average by segment.

Mr. Don S. Wilson
December 23, 1991
Page 7

Non-Local Impacts

Exhibit VI details the cost drivers for the non-local impacts. We have assumed that non-local visitors and participants would not have spent their money in Calgary if the swim event did not take place. The average gross expenditure made by non-local attendees is \$421.65. The largest component of this amount is transportation to and from Calgary at \$204.70, followed by accommodation at \$113.95, and food and beverage at \$75.00.

The non-local input table is detailed below.

Direct Expenditure Impacts Non-Local Participants

Total Direct Expenditures	361 x \$421.65 = \$152,212 Total
Expenditure Categories:	
Private Transportation	\$10,396
Public Transportation	\$63,499
Accommodations	\$41,135
Groceries	\$4,061
Restaurants	\$23,013
Attractions, Recreation and Entertainment	\$ 2,166
Retail and Miscellaneous	\$ 7,942

Economic Impact Summary

The total economic impacts for the local and non-local population are shown in terms of GDP (Gross Domestic Product) GDP refers to the value-added to goods or services by the direct activity. The table on the following page shows the GDP impact on Calgary and Area.



Exhibit VI

NON-LOCAL COST IMPACTS**PARTICIPATION RATES – Non-Local**

Number of:	Competitor	Official	Spectators	Coaches	Average
Days	4.2	3.5	2.5	3.8	3.8
Nights	3.7	2.7	1.9	3.5	3.0
Sessions Attended	5.7	3.5	3.2	5.2	4.8
Shopping Visits	0.5	1.3	1.0	.9	.8
Bars/Nightclubs	0.2	.6	.1	1.0	.4
Dining/Restaurants	3.3	2.5	4.3	5.4	3.8

EXPENDITURES – Non-Local

Type of Expenditure:	Average \$ by segment	Allocation by ** Transportation/ Accommodation Type	Average Expenditure Per Person
<u>Transportation</u>			
Automobile	80.00	36%	\$28.80
Bus	85.00	14%	\$11.90
Airplane	300.00	<u>50%</u>	\$150.00
		100%	
Local Transportation (eg. Bus/Parking)	14.00		<u>\$14.00</u>
<i>Transportation Subtotal</i>		100%	\$204.70
<u>Accommodation</u>			
Hotel/Motel	215.00	53%	\$113.95
Private Room	0.00	<u>47%</u>	<u>\$0.00</u>
		100%	
<i>Accommodation Subtotal</i>			\$113.95
<u>Other Expenditures</u>			
Food & Beverage			\$75.00
Souvenirs			\$4.00
Entertainment			\$8.00
Miscellaneous			<u>\$18.00</u>
<i>Other Subtotal</i>			\$103.00
*TOTAL			<u>\$421.65</u>

* Average total expenditures for non-local visitors to a Swim Alberta event.

** Based on a weighted average by segment.

Mr. Don S. Wilson
December 23, 1991
Page 8

Appendix V and VI provides a more detailed economic impact summary, and includes wages and salaries and employment impacts. Appendix VII illustrates the GDP impacts graphically.

**Summary of GDP Impacts - Swim Alberta
Calgary and Area**

Gross Domestic Product	Local	Non-Local	Total
Direct Impact	\$ 6,734	\$ 88,524	\$ 95,258
Indirect Impact	\$ 1,853	\$ 29,749	\$ 31,607
Induced Impact	\$ 4,994	\$ 69,424	\$ 74,421
Total Impact	\$ 13,581	\$187,697	\$201,286
Multiplier	1.29	1.23	1.24

The above table shows that the major economic impacts are generated from the non-local group.

The total GDP impact resulting from the swim event amounts to \$201,286.

The taxation impacts for Calgary and area are detailed below.

Summary of Tax Impacts - Swim Alberta

Taxes (Total Impact)	Calgary and Area
Federal	\$48,146
Provincial	\$17,886
Local	\$ 7,221
Total	\$73,253

RED DEER ALL SEASONS SOCCER CENTRE FOUNDATION

#12, 7429 - 49 Avenue, Red Deer, Alberta T4P 1N2 Tel/Fax 346-4259

Recreation, Parks and Board
Red Deer, Alberta

9 December 1998

Dear Board Members:

Please accept this letter as our formal expression of support for the development of a field House and Leisure Pool on the site between Hunting Hills and Notre Dame schools. It is a timely project, the need is great and since most of the proposed facilities are not currently available in Red Deer it will go a long way towards providing access to a complete recreation experience for our citizens.

We particularly like the inclusion of the leisure pool as a complement to the running based activities. We expect that our Soccer players, parents and others will make very good use of both its recreational and therapeutic features and it will add an exciting dimension to the Soccer experience during tournaments and other special events. With well over 100 teams using a two field facility, we expect to put 3,000 to 4,000 people through the complex each week during the season, we will return the favour by enhancing the viability of the pool through the substantially increased usage.

As you will be aware, we continue to feel that for reasons of cost, specificity of use, room for growth and access by the full spectrum of users, Soccer would be better served by a facility at Edgar Park. But we appreciate that when the needs of the entire community are considered, a field house on the East Hill site is the superior alternative and as citizens of Red Deer we support it whole heartedly. Still, our first obligation is to vigorously propose the interest of our constituents and in that sense we must temper this support with conditions.

Indoor Soccer needs somewhat specialized facilities that can handle intensive use for a specific period and must be affordable for the participants. If these needs can be met we will be pleased to throw our full support behind the project - but if not we would have to balance our support with the need to pursue an alternative that more specifically satisfied the needs of our stakeholders.

The conditions under which we would be most pleased to proceed are outlined below. We have sorted them into essential and important considerations to help you understand their relative importance. Clearly we would like to have everything on our list but even though Christmas is rapidly approaching we have likely not been that good. But if the facility cannot address the essential items we would find it very difficult to proceed.

Essential Conditions

- o Playing surfaces, boards, nets and other items will be of a standard that will provide a playing environment equivalent to that found at the Lethbridge or Edmonton Indoor Soccer centres and will be left in place throughout the season
- o Soccer will have exclusive use of both playing surfaces from October 1 to April 30 each operating year [access will be offered to other groups prior to 4:00 PM Monday to Friday and at other times if the surfaces are not required for Soccer - rates for non Soccer uses of the surfaces will reflect only the cost of user fees charged by the City plus any amounts required to maintain and operate the Indoor Soccer area during the period it is leased to Soccer]
- o Ten secure changing rooms to be provided - one for each of the four teams playing and one for each team waiting to come on next, plus one for each sex of official and suitable washrooms for players, plus coaches, officials and spectators
- o Full right to display sponsor logos, images and the like and collect revenue from same, within the environs of the Soccer area, as well as the right to charge reasonable fees to users/spectators
- o Right to build an Indoor Soccer facility on the site at Edgar Park be protected for a full 5 years from the date that Indoor Soccer pitches on the East Hill site are first available for play
- o The facility will embrace users of all ages and from all areas, including those communities included within the Central Alberta Soccer Association.
- o A spectator area is provided for each field that will allow viewing by at least 250 people

Important Conditions

- o Meaningful input into the design of the facility
- o Soccer area be operational by October 1, 1999 if technically possible - if not no later than 1 October 2000

Given that the above can be accommodated within the overall plan for the facility Soccer will be prepared to provide the following:

1. A contribution of up to 10% of the capital cost of the facility, to a maximum of \$300,000 , provided that our contribution [as a percentage of the total cost of providing the soccer specific facilities and a proportionate share of common areas] does not exceed the percentage paid by any other user groups
2. Pay a user fee to cover operational and maintenance costs on the Soccer specific portion plus a proportionate share of common costs, provided that said user fee does not exceed the average PER PERSON HOUR user fee being charged in the complex

3. Provide the manpower and other resources necessary to schedule and oversee the operation of the Indoor Soccer portion of the facility.

We feel that if the above conditions can be met, we will be able to provide an affordable, high quality Indoor Soccer experience while still allowing reasonable access to other groups. Our proposal does not offer the same flexibility of use that an open floor field house would provide but we feel that the current and latent demand for Indoor Soccer warrants the use arrangement that we have proposed.

If you require any further information please feel free to contact me at 346-1589 Extn. 110 [Days] or 343-3527 [Evenings]

We thank you for your attention and hope that your recommendations will support our proposal.

Yours Faithfully,

Ian Brown

Ian Brown
Chairman, Red Deer All Seasons
Soccer Centre Foundation and
Director of Policy
Central Alberta Soccer Association

RB

Richard Bradford
President
Red Deer City Soccer

GA

Glen Aldi
President, Central Alberta Mens
Soccer League

*Office of the President*

Box 5005, Red Deer, Alberta, Canada T4N 5H5
Phone: 403.342.3300 Fax: 403.341.4899

**Red Deer
College**

FAX NO.: 342-8222

December 15, 1998

Mr. Lowell Hodgson
Director of Community Services
City of Red Deer
RED DEER, AB

Dear Lowell:

I wish to commend you and your colleagues for the excellent work you have done in developing the East Hill Recreational Plan.

I was impressed with the process you used and pleased to have to opportunity to participate personally. The proposed plan is well thought out and will allow for constructive input and debate within the community. Congratulations!

You are aware that several community representatives, some of my College colleagues and I have begun exploring the concept of an "elite training facility" being developed at the College. This centre would focus on a variety of education and training streams from management to athletic development.

I ask that you consider this concept in your planning and discussions in the weeks and months ahead. I believe these projects will develop in a complimentary fashion. Our long standing practice of cooperation and collaboration will ensure that community needs are addressed in the most effective manner.

Again, congratulations on a job well done. Red Deer College looks forward to working with you in planning and building for success.

Yours truly,

Ron Woodward
President

RW/lf

cc -Mr. Al Ferchuk, Athletics Director
Mr. Gord Inglis, Chairperson - Kinesiology/Sports Studies
Ms. Lynne Mulder, Vice President Education

Look what you can do!

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999

TO: Director of Community Services,
Recreation, Parks and Culture Manager

FROM: City Clerk

RE: *Recreation Facilities Needs Assessment*

Reference Report:

Director of Community Services and Recreation, Parks and Culture Manager dated January 13, 1999

Resolution:

"RESOLVED that Council of The City of Red Deer, having considered report from the Director of Community Services and the Recreation, Parks and Culture Manager dated January 13, 1999, re: Recreation Facilities Needs Assessment, hereby agrees:

1. That the Major Recreation Facilities Needs Assessment Report be approved as the plan that guides future recreation facility development in the East Hill Area of the City of Red Deer;
2. That the final decision on phasing the development of the recreation complex be deferred to the 1999 Capital and Operating Budget debate;
3. That the Recreation, Parks and Culture Department continue to work with recreation, sport, and culture agencies to further advance all phases of development as identified in the Major Recreation Facilities Needs Assessment report;
4. That continued significant public input be sought during the detailed design stages of the East Hill Area Recreation Facility Project;
5. That the Recreation, Parks and Culture Department explore all the possible combinations of operating models for the recreation complex and come back to City Council with a recommendation on the most effective model which may include partnerships and agreements with the private sector and not-for-profit organizations;

6. That the Administration prepare a cost estimate for the construction of one additional ice surface in Red Deer with said costs being added to the deliberations of the 1999 Budget,

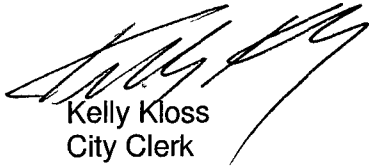
and as presented to Council January 18, 1999."

Report Back to Council Required:

Yes

Comments/Further Action:

Please proceed in accordance with the above resolution.



Kelly Kloss
City Clerk

/clr

c Director of Corporate Services
Director of Development Services

Recreation, Parks & Culture BOARD



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570
e-mail: pcps@telusplanet.net

DATE: January 8, 1999
TO: City Clerk
FROM: Tony Lindhout, Planner
RE: Potential Land Use Bylaw Amendment
Removal of "Movie Theatres" from C2 Commercial Districts
Downtown Planning Committee Proposal

The following report is being submitted for the consideration of City Council who, at their May 5th, 1998 meeting, requested that this office contact all C2 Commercial (Regional Shopping Centre) District property owners regarding their position on the possible removal of "movie theatres" as a use from the C2 Commercial (Regional Shopping Centre) District.

Furthermore, as part of the final report to City Council, Parkland Community Planning Services were instructed to bring this "movie theatre issue" back before the Downtown Planning Committee for their input and response regarding the information/comments received from the owners of current C2 Commercial Regional Shopping Centre properties.

Background

At the April 6, 1998 City Council meeting, Council held a public hearing respecting an application by Gaetz Crossing Inc. to amend the City's Land Use Bylaw. The proposed amendment (3156/F-98) was for the addition of a site-specific exception to the Land Use Bylaw, whereby a "commercial entertainment facility" use (which includes movie theatre) was requested for their C4 Major Arterial Commercial District site (former Drummond Brewery) on the City's south side. City Council did not support this amendment at second reading thereby defeating the proposed site-specific exception to the Land Use Bylaw.

As follow-up to the defeat of the above noted Bylaw amendment, the Downtown Planning Committee on April 14th, 1998 subsequently passed the following motion:

"That the Downtown Planning Committee recommend to City Council that the words 'except movie theatres' be added to Commercial Entertainment Facilities under discretionary uses in C2 (Regional Shopping Centre) Districts in the Land Use Bylaw".

This request to remove "movie theatres" as a use from the C2 Commercial (Regional Shopping Centre) District is based on direction given in the City's *Downtown Concept Plan*. This Plan, adopted by City Council in 1994, encourages entertainment type uses (which would include "movie theatres") to be located in the City's downtown areas in order to create and enhance the downtown as a distinctive shopping, personal service and entertainment area. The Plan aims to provide a framework to strengthen the Downtown as the business, cultural and recreation centre of the City and to provide a planning framework for downtown revitalization. Historically the Downtown has been the commercial and cultural centre of Red Deer although in more recent times, intense commercial competition has lead to a concentration of retailers in shopping centres and commercial strip malls particularly in the City's north and south Gaetz Avenue areas.

In consideration of the request made by the Downtown Planning Committee City Council, at their May 5th, 1998 Council meeting, passed the following resolution:

“RESOLVED that Council of the City of Red Deer, having considered a report from the Downtown Planning Committee dated April 14, 1998, re: Request to remove “movie theatres” from the Commercial Entertainment Facility discretionary uses in the C2 Commercial (Regional Shopping Centre) District, hereby agrees that prior to consideration of a Land Use Bylaw Amendment, Parkland Community Planning Services initiate a public input process involving the existing C2 property owners, following which a report is to be submitted back to Council.”

The City presently contains five (5) sites that have the C2 Commercial (Regional Shopping Centre) District land use designation. All of these sites are outside of the Downtown area and are illustrated on the attached Appendix A.

The term movie theatre (facility for movies) is currently encompassed within the Land Use Bylaw under the definition of a **“Commercial Entertainment Facility”**. At one time movie theatres had its own separate definition but, due to a past City review of its commercial districts and an examination of uses within those districts, a new term **“Commercial Entertainment Facility”** was created to encompass a variety of entertainment uses.

A **“Commercial Entertainment Facility”** is listed as a permitted use in both of the downtown’s C1 Commercial (City Centre) and C1A Commercial (City Centre West) Districts. A **“Commercial Entertainment Facility”** is also listed as a discretionary use within the Regional Shopping Centre component of the City’s C2 Commercial District, land use districts that are all located outside of the downtown. The minimum parcel size for these C2 Regional Shopping Centre sites is 3.0 ha (7.4 acres). C2 zoned sites that are less than 3.0 ha (7.4 acres) are designated District Commercial sites wherein a **“Commercial Entertainment Facility”** is neither a permitted nor discretionary use.

Public Consultation Process

To obtain public input from the owners of the C2 Commercial Regional Shopping Centre properties in the City, Parkland Community Planning Services prepared a survey questionnaire sheet as the basis for landowners providing their views regarding the potential removal of the “movie theatre” use from this District. Along with a covering letter outlining the background to the request by the Downtown Planning Committee, the survey questionnaire sheet (attached as Appendix B) was mailed to each of the applicable C2 Commercial zoned property owners. The City’s existing three movie theatres, all located in the Downtown, were sent a copy of the questionnaire.

Of the five C2 Commercial Regional Shopping Centre property owners notified, four written responses were received. Respondents were unanimous in that they all opposed the removal of “movie theatres” as a use from the C2 District. The following is a summary of the comments received:

- Movie theatres have evolved from the small ±3 screen movie house to the large multi-screen “stadium style” theatres requiring larger land areas for better parking and accessibility.
- Smaller theatres fulfill a different market niche and could be better suited to areas like a downtown.
- Due to space and accessibility requirements of multiplex cinemas, theatre developers are often attracted to shopping centres.

- Theatre spin off users such as restaurants, cafes and other entertainment facilities also like to locate within shopping centres creating a positive synergy for the shopping centre as a destination centre.
- Multi-screen theatres and/or total entertainment centres cannot be readily accommodated in downtown core areas due to large land requirements and higher land costs.
- Destination multiplex theatres are beginning to serve as anchor tenants in shopping centres, filling the void being left by a shrinking major tenant mix in the retail market sector.
- Shopping centres need maximum flexibility in their mall leasing programs; removing a potential major use such as a movie theatre facility could affect the future functionality of shopping centres.
- Property taxes are being paid on full value of the property based on an assessment that includes the potential use of the site for a movie theatre use.
- Removal of the movie theatre use will have a negative effect on the value and marketability of existing vacant C2 properties and future redevelopment of built C2 sites.
- Question the legality of restricting a movie theatre use to a specific location when other entertainment type uses would continue to be permitted elsewhere.
- Proposal may be counterproductive as no additional movie theatres may be built anywhere in the City, thereby limiting movie choice and competition.
- Choices for development must be maintained throughout the City.

(copies of the actual written responses forwarded under separate cover to Council members)

Analysis of the comments received from the owners of C2 Commercial Regional Shopping Centre sites clearly indicates that they do not support any move to restrict movie theatres to just the City's Downtown area. They indicated that specifically "targeting" the elimination of only movie theatres from the definition of commercial entertainment facilities while still allowing various other entertainment uses is unfair. Existing owners contend that in reality this potential Bylaw amendment, if approved, could result in no new theatres being built anywhere in the City.

Consultation with the Downtown Planning Committee & Downtown Business Association

As noted earlier, Council instructed Parkland Community Planning Services to gather input and/or comments from the C2 Commercial property owners and bring this information back before the Downtown Planning Committee for their consideration prior to the preparation of a final report back to Council. In addition, planning staff also obtained the position of the Downtown Business Association regarding this theatre issue. In the context of the feedback received from the C2 Commercial property owners, both groups examined and discussed the merits of the potential bylaw amendment as well as the "grandfathering" of movie theatres to existing C2 Commercial sites.

Downtown Planning Committee Response

The Downtown Planning Committee, following discussion of the public input analysis passed the following motion at their December 9th, 1998 meeting:

"THAT the Downtown Planning Committee recommend to City Council that the status quo be maintained relative to movie theatres allowed in C2 commercial districts."
 (see Appendix C for a copy of this decision)

This would mean no change to the Land Use Bylaw is required. Movie theatres would continue to be

allowed as a discretionary use within the C2 Commercial (Regional Shopping Centre) District.

Downtown Business Association Response

In response to the discussion held at the Downtown Planning Committee meeting relative to the comments from the C2 Commercial property owners, the Downtown Business Association discussed this matter at a recent Board meeting and passed the following recommendation:

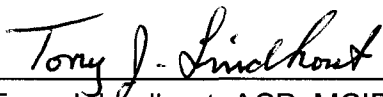
“That the Downtown Planning Committee recommend to City Council that no change be made to the Land Use Bylaw relative to movie theatres being allowed in the C2 Commercial Regional Shopping Centre Districts.” (see Appendix D for a copy of this decision)

This means that the Downtown Business Association did not support any change to the existing Land Use Bylaw.

Summary

At their May 5th, 1998 City Council meeting, Council requested a public input process regarding the Land Use Bylaw amendment proposed by the Downtown Planning Committee. As can be seen from this report, the C2 Commercial property owners are uniformly opposed to removing “movie theatres” as a use from the C2 Commercial District. In addition, the Downtown Planning Committee has altered their position and no longer support a Land Use Bylaw amendment. The Downtown Business Association has also indicated they do not support any change to the Land Use Bylaw.

In conclusion, (a) Council direction is requested, or
 (b) In view of the lack of support for a change to the Land Use Bylaw, it is recommended that Council take no further action.



Tony J. Lindhout, ACP, MCIP
 PLANNER

Attachments

- c. Lowell Hodgson, Director of Community Services
 Ryan Strader, Inspections & Licensing Manger
 Carnival Cinemas, Red Deer
 Uptown Cinema Centre, Red Deer
 Park Plaza, Red Deer
 James Bower (site at 2020-50 Avenue)
 Cambridge Shopping Centres (Bower Place Shopping Centre)
 Laing Property Corporation (Parkland Mall Shopping Centre)
 Westfair Properties Ltd. (site at 6380-50 Avenue)
 747186 Ontario Ltd. (Village Mall)

Appendix 'A'

11A

22

The City of
RED DEER



Westfair Properties Ltd.

● Parkland Mall

Village Mall

● Bower Place Mall

Jim Bower Lands ●

Highway 2

Taylor Dr

77 St

Geetz (50) Ave

Riverside Dr

67 St

55 St

Ross (50) St

49 St

49 Ave

40 Ave

Ross (50) St

30 Ave

H

Spencer Dr

32 St

32 St

Taylor Dr

Geetz (50) Ave

Ave

30 Ave

Highway

19 St

19 St (Delburne Rd)



Map produced by The City of Red Deer
Engineering Department July 1997

Appendix 'B'

Comment Sheet

for

C2 Commercial District Property Owners within City of Red Deer

Name: _____

Phone No: _____ Fax: _____

1. Do you support the request made to City Council to limit the location of "movie theatres" to only the City's Downtown C1 & C1A Commercial Districts? This would require an amendment to the City's Land Use Bylaw whereby the words "except movie theatres" would be added to the "Commercial Entertainment Facility" discretionary use currently listed in the C2 Commercial District. (circle one answer)

YES**NO****UNCERTAIN**

2. Would the above proposal, if approved by City Council, limit future development of your C2 Commercial zoned site? (circle one answer)

YES**NO****UNCERTAIN**

If Yes, please explain

Please use the backside of this page (or attach a separate letter) for additional comments and/or concerns. Thank you.

Please return your written comments to Parkland Community Planning Services at #500, 4808 Ross Street, Red Deer, Alta T4N 1X5 or fax to: 346-1570 or E-mail to: pcps@telusplanet.net by **4:00 p.m. June 30th, 1998.**

DATE: DECEMBER 10, 1998
TO: PARKLAND COMMUNITY PLANNING SERVICES
FROM: DOWNTOWN PLANNING COMMITTEE
RE: LAND USE BYLAW AMENDMENT - REMOVAL OF "MOVIE THEATRES"
FROM C2 COMMERCIAL DISTRICTS.

The following resolution was introduced and passed at the December 9, 1998 meeting of the Downtown Planning Committee relative to removing "movie theatres" from C2 commercial districts:

"THAT the Downtown Planning Committee recommend to City Council that the status quo be maintained relative to movie theatres allowed in C2 commercial districts."



for JOHN HULL
Chairman
Downtown Planning Committee

Red Deer Downtown Business Association

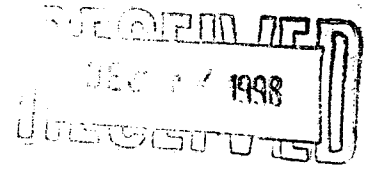
#9, 4921 - 49 St., Red Deer, Alberta, T4N 1V2, Phone: (403) 340-8696, FAX: (403) 340-8699 / rd.downtown@rttinc.com

DATE: December 16, 1998

TO: Parkland Community Planning Services
Tony Lindhout, Planner

FROM: Downtown Business Association
Diana Rowe, Manager

RE: **Land Use Bylaw Amendment**
Removal of 'Movie Theatres' from C2 Commercial Districts



The Downtown Business Association Board of Directors addressed this amendment at the December 1, 1998 Board meeting.

Upon review of the planning options and the summary of public input you supplied, the Board passed the following recommendation:

“That the Downtown Planning Committee recommend to City Council that no change be made to the Land Use Bylaw relative to movie theatres being allowed in the C2 Regional Shopping Centre districts”.

The Downtown Business Association supports Planning Option # 2, maintain the existing situation.

Thank you for the opportunity to review the summary and respond to this proposed Land Use Bylaw amendment.

If you require additional clarification of our recommendation you may reach me at 340-8696.

Sincerely,

Diana Rowe
Manager
Downtown Business Association

Comments:

Given all the input received we recommend that Council take no further action.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Principal Planner
FROM: City Clerk
RE: *Potential Land Use Bylaw Amendment - Removal of "Movie Theatres" from C2 Commercial Districts / Downtown Planning Committee Proposal*

Reference Report:

Tony Lindhout, Planner, dated January 8, 1999

Resolution:

"RESOLVED that Council of The City of Red Deer, having considered report from Parkland Community Planning Services dated January 8, 1999, re: Potential Land Use Bylaw Amendment - Removal of "Movie Theatres" from C2 Commercial Districts / Downtown Planning Committee Proposal, hereby agrees that no further action be taken with respect to this issue, and as presented to Council January 18, 1999."

Report Back to Council Required: No

Comments/Further Action:

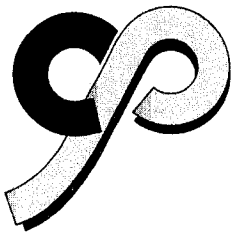
I trust you will now be advising those persons and businesses listed in your report of Council's decision.



Kelly Kloss
City Clerk

/clr

c Director of Community Services
 Director of Development Services
 Inspections and Licensing Manager
 Downtown Planning Committee
 Downtown Business Association



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

COPY

*Council file
of 5 in 18/99*

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570
e-mail: pcps@telusplanet.net

DATE: February 10, 1999

TO: James Arthur Bower (re: Wildrose Power Centre: 2020-50 Ave, Red Deer, Alberta)
Cambridge Shopping Centres (re: Bower Place Shopping Centre)
Laing Property Corporation (re: Parkland Mall Shopping Centre)
Westfair Properties Ltd. (re: 6380-50 Ave.)
747186 Ontario Ltd. (re: Village Mall)

FROM: Tony Lindhout, Planner

RE: Potential Land Use Bylaw Amendment
Removal of "Movie Theatres" from C2 Commercial Districts
City of Red Deer

Further to the copy of a January 8th, 1999 letter and report to the City Clerk that you recently received regarding the above captioned subject, please be advised that City Council at their January 18th, 1999 Council meeting passed the following resolution:

"RESOLVED that Council of the City of Red Deer, having considered a report from Parkland Community Planning Services dated January 8, 1999, re: Potential Land Use Bylaw Amendment – Removal of "Movie Theatres" from C2 Commercial Districts/Downtown Planning Committee Proposal, hereby agrees that no further action be taken with respect to this issue, and as presented to Council January 18, 1999"

The above Council resolution should be self-explanatory in that the original initiative from the City's Downtown Planning Committee to examine a potential Land Use Bylaw amendment that would limit the location of "movie theatres" to only the City's Downtown area is no longer being considered. Therefore this matter has now been concluded with no further action anticipated. If you have any questions, or require clarification on any of the above, please do not hesitate to contact me.

Tony J. Lindhout, ACP, MCIP
PLANNER

Attachments

- c. Lowell Hodgson, Director of Community Services
- Kelly Kloss, City Clerk
- Carnival Cinemas, Red Deer
- Uptown Cinema Centre, Red Deer
- Park Plaza, Red Deer

DATE: January 12, 1999
TO: City Clerk
FROM: Engineering Services Manager
RE: REVIEW OF CROSSWALK MARKINGS

As you will recall, Council passed the following resolution at the November 9, 1998 meeting:

“Resolved that Council of The City of Red Deer hereby directs the Administration to review crosswalks within the city relative to:

1. Painting the word 'X Walk Ahead' on the pavement in the center of the lane approximately 1000 feet before a crosswalk;
2. The feasibility of a colour other than white being used for crosswalk in order to make the crosswalks more visible to vehicular traffic;
3. Posting of 'Crosswalk Ahead' signs prior to crosswalks.”

As part of this review, we contacted eight Alberta cities (Edmonton, Calgary, Lethbridge, Medicine Hat, Airdrie, Grande Prairie, Camrose, and St. Albert) to determine what advance warning devices and what paint colours they commonly use. The results are detailed in the attached table. We have summarized the findings as follows:

- a. All eight cities indicate they only use white crosswalk paint. Their reason for using the white is to comply with the national standard (Manual on Uniform Traffic Control Devices of Canada, MUTCD). There is concern for liability if they deviate from this standard.
- b. All but one city indicated they use the standard “Pedestrian Crosswalk Ahead” sign to provide advance warning when visibility is a problem. Their reason for using the sign is that the sign is visible year round whereas pavement markings are not.
- c. Lethbridge is the only city that paints an “X” on the pavement in advance of some crosswalks. They have no set policy regarding the installation of the marking.

City Clerk
Page 2
January 12, 1999

- d. Medicine Hat plans to paint an "X" at one trial crosswalk location next year.
- e. Airdrie has discontinued the practice of painting "X" due to the problem of motorists confusing the painted "X" with the railway crossing symbols.

Notwithstanding the above information, we further investigated the Manual of Uniform Traffic Control Devices and searched the Internet to see if there are other recognized traffic authorities that could provide more information for us to share with Council. We understand Council's desire to make each pedestrian crossing as visible as possible, but at the same time we believe that Council will want to consider costs and the potential for liability that is common to a municipality should we not conform to the accepted practices or policies.

We found that to ensure troubled crosswalk locations receive the appropriate attention, the Transportation Association of Canada has, in March of 1998, issued supplemental guidelines for signing and marking crosswalks. For crosswalks that are not at signalized intersections, we have applied the guidelines to Red Deer's roadway classifications of local, collector, and arterial. The results are as follows:

- 1) All crosswalk lines should be 0.20 m wide. (Red Deer currently uses 0.15 m).
- 2) For local and collector roadways (Drawing A), the white painted crosswalk lines, supplemented with four Pedestrian Crosswalk Signs (RA 4) located in the boulevard and center median areas adjacent to the crosswalk, should be considered. (Red Deer currently uses two signs).
- 3) For arterial divided roadways (Drawing B), the white painted crosswalk lines, supplemented by the installation of four Pedestrian Crosswalk signs located in the boulevard and center median areas adjacent to the crosswalk, should be considered. (Red Deer normally uses two signs.)
- 4) Where there is concern that the visibility of the crosswalk is limited due to the vertical or horizontal curvature of the roadway, consideration should be given to the installation of Pedestrian Crosswalk Advance Warning Signs (WC 2) normally 65 m to 140 m in advance (depending on vehicle operating speed).

City Clerk
Page 3
January 12, 1999

This new installation policy would significantly increase the visibility of the crosswalk area in all categories of roadway and we believe address Council's concern of making the crosswalk as visible as reasonably possible. It would also alleviate the problems of painted "X Walk Ahead" or other pavement markings, on the road of not being visible in winter. Unfortunately, there is a significant cost to retrofit the numerous crosswalks that exist in the City with the additional signs.

Finally, we investigated the costs of painting the existing crosswalks in a striped or "Zebra" fashion rather than our current standard of two parallel lines. Public Works has indicated that they would require an additional \$10,000 to implement and an additional \$6,500 annually to maintain this new standard. Again, as the pavement markings in Red Deer have limited visibility during the winter months, we believe that better value is obtained by installing additional signs.

SUMMARY

We summarize our comments on Council's resolution as follows:

1. Painting the words "X Walk Ahead" on the pavement would cost in the order of an additional \$36,000 initially and \$30,000 annually thereafter. There are concerns that
 - a. the paint is not visible during winter;
 - b. this is not a nationally recommended practice and may be confused with railway crossings;
 - c. only one of the eight cities we surveyed is using this installation at present. Other cities have concern that this installation has caused public confusion and may be ineffective.
2. In an urban area, a warning device placed 330 m (1000 ft) in advance is two or three City blocks ahead and will likely be ineffective. Depending on vehicle speed, installation of an Advance Warning Sign 65 m to 140 m in advance of the crosswalks would be sufficient warning to meet the driver's perception/reaction requirements.
3. White colour crosswalks comply with the national standard and alleviate liability concern. These are the reasons that all eight cities surveyed use only white colour paint. Edmonton also indicated that "white is the most illuminating and reflective colour".

City Clerk
Page 4
January 12, 1999

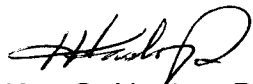
4. Where visibility of the crosswalk area is limited, a Pedestrian Crosswalk Ahead sign can be installed 65 m to 140 m in advance of the crosswalks. This complies with the Transportation Association of Canada recommendations.

RECOMMENDATION

If Council is seeking an upgrade to the current policy of marking pedestrian crosswalks, we would respectfully recommend that Council:

1. Adopt Drawing A and Drawing B as the upgraded standards for designating crosswalks.
2. Approve a one-time expenditure of \$180,000 to retrofit the existing crosswalks as per this standard. Although it is desirable to complete this work all at one time for standardization purposes, it is possible to phase this work over a two or three year program.
3. Approve an additional annual expenditure of \$5,500 to increase the crosswalk lines from 0.15 m to 0.2 m wide.
4. Where there is concern that the crosswalk is not visible, install Advance Warning Signs. The installation of Crosswalk Ahead Signs cost about \$200 per sign. We do not anticipate many locations that would require this additional signing.
5. Confirm that painted "Zebra" type crossings are of limited value due to limited visibility during the winter months.
6. Confirm that the white colour be retained to mark crosswalks according to the National Standard.

This report is respectfully submitted for the information and consideration of Council.



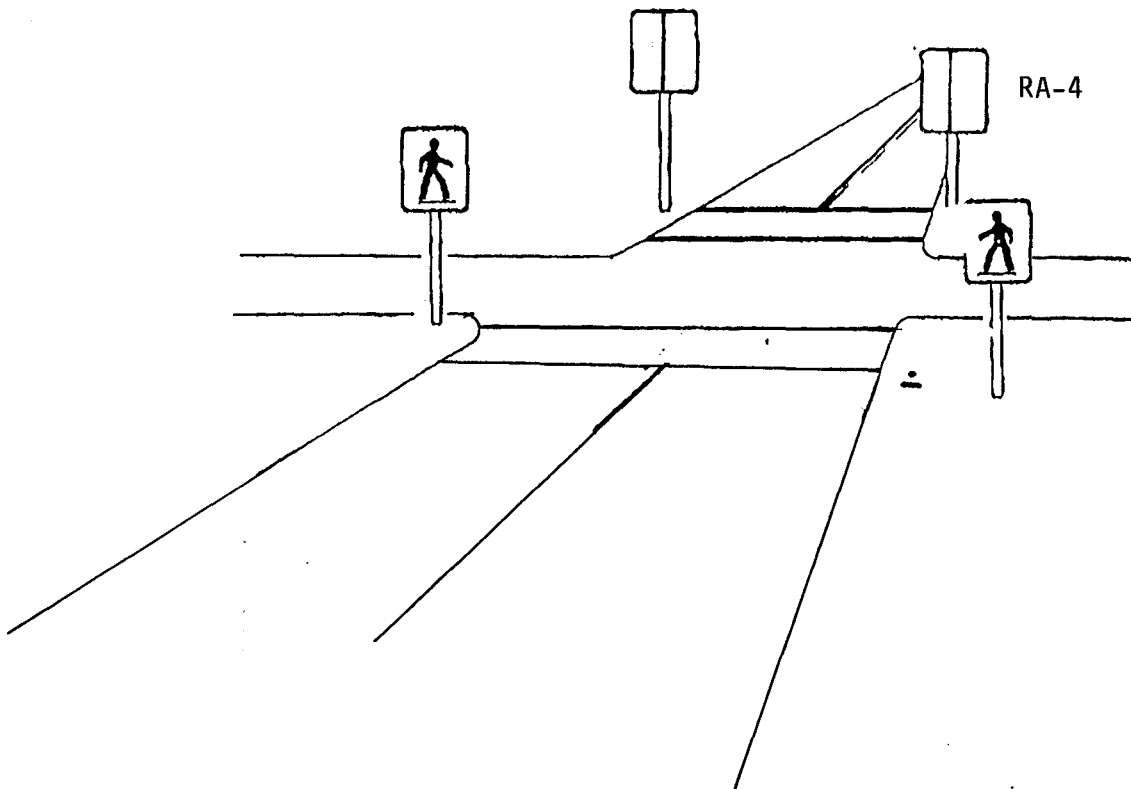
Ken G. Haslop, P. Eng.
Engineering Services Manager

CYL/emr
Att.

APPENDIX**SURVEY OF ALBERTA CITIES
FOR CROSSWALK SIGNING / MARKING PRACTICES**

	Do you use Other Color for Crosswalks?	Do you paint Crosswalk Ahead Warnings?
The City of Edmonton	White only. White is the most illuminating and reflective colour and it would, therefore, be ridiculous to consider a less visible colour for a crosswalk. Edmonton is looking to reduce the number of crosswalks within the city in the next few years.	No. 1. This was reviewed once and determined that it wasn't cost effective, and did not provide any increased level of safety due to lack of visibility in winter. 2. Special cases and roadway geometric may call for advance pedestrian crossing signs.
The City of Calgary	White only. Calgary has never used or reviewed any other colour.	No. Occasionally installs advance pedestrian crossing signs if warranted by roadway geometric.
The City of Lethbridge	White only. They try to follow the MUTCD to the letter to avoid contradiction with other municipalities.	Yes. 1. They have no set policy, although large X's are sometimes painted on the asphalt. 2. They install pedestrian crosswalk signs first because they are visible 365 days a year and paint them second.
The City of Medicine Hat	White only.	No. 1. They have not painted any crosswalk ahead warning on the pavement and have no experience in this regard. 2. They have used pedestrian crosswalk ahead signs. 3. They plan to paint large X's on the asphalt at one mid-block crossing from a seniors' complex to a shopping centre next year. This crossing is not at an intersection.

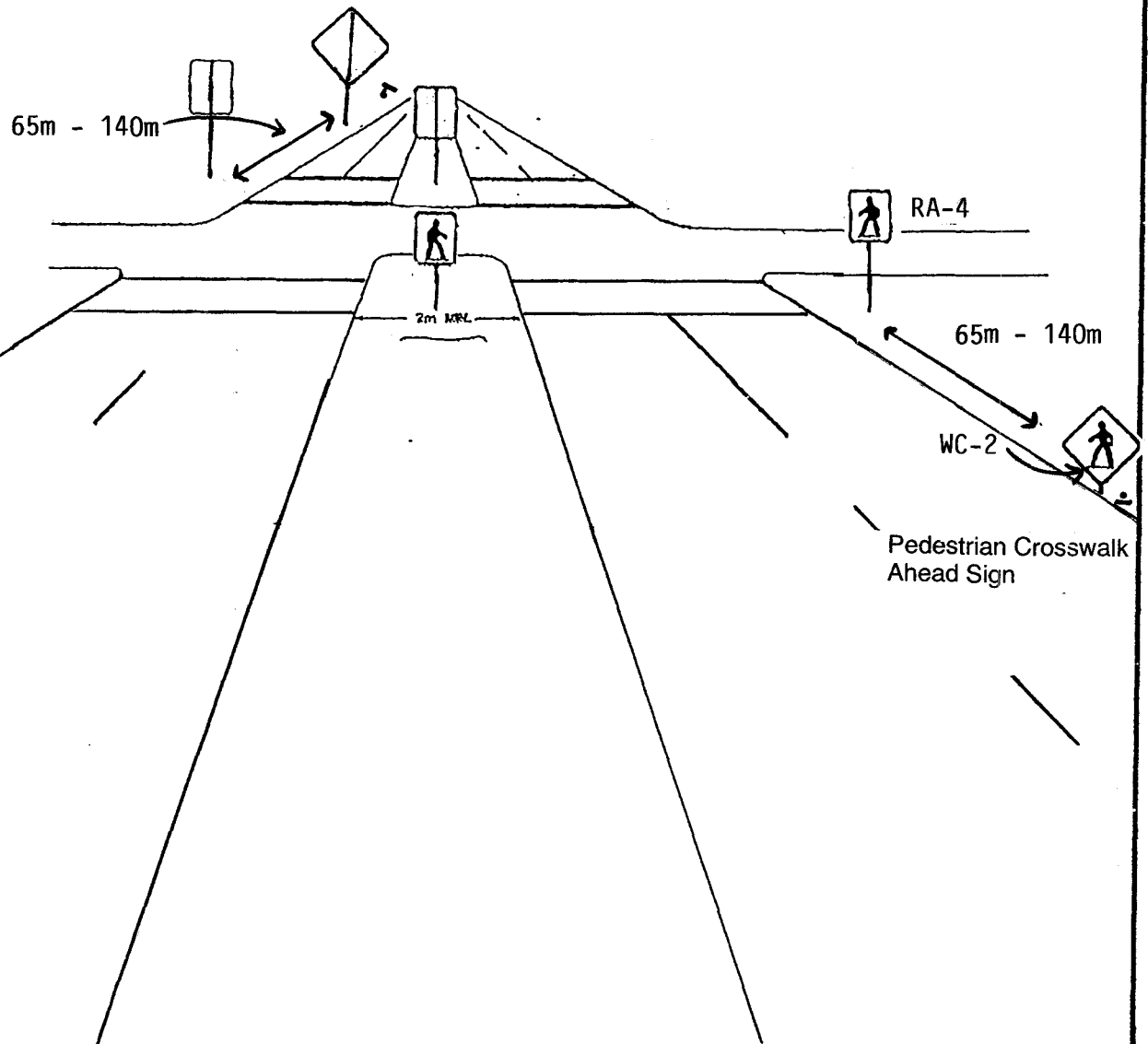
The City of Airdrie	White only. They stick to the colours as designated by the MUTCD for uniform marking throughout the Province and Canada. They don't install any crosswalks at all on local roadways except at schools.	No. 1. They used to paint giant X's on the asphalt, but they have stopped this practice. The reason is that the public confused the giant X with the standard symbol for a railway crossings. 2. They now use advance pedestrian crossing signs if warranted by roadway geometrics and at two blind mid-block crosswalks they have flashing amber lights one block in advance.
The City of Grande Prairie	White only.	No. 1. They do not install advance pedestrian crossing signs or pavement markings. 2. They have used zebra crosswalks in high traffic areas.
The City of Camrose	White only.	No. They use the Pedestrian Crossing Control Manual as a guide which includes advance "Crosswalk Ahead" signs.
The City of St. Albert	White only. Would not consider a different colour due to MUTCD standards and liability reasons.	No. Occasionally they use over-sized signs. They use temporary signs at new locations.



Pedestrian Crosswalk Signs for Local and Collector (undivided) Roads

			DRAWN	THE CITY OF RED DEER ENGINEERING DEPARTMENT PROPOSED PEDESTRIAN CROSSWALK SIGNING	APPROVED BY
			DATE		ENGINEER
			SCALE		DRAWING NO.
NO.	DATE	REVISION	APP'D	A	

Pedestrian Crosswalk
Ahead Sign



Pedestrian Crosswalk Signs for Arterial (divided) Roads

			DRAWN		THE CITY OF RED DEER ENGINEERING DEPARTMENT PROPOSED PEDESTRIAN CROSSWALK SIGNING		APPROVED BY	
			DATE				ENGINEER	
			SCALE				DRAWING NO.	
NO.	DATE	REVISION	APP'D					B

Comments:

We agree with the recommended enhancements as outlined by the Engineering Services Manager, particularly since these enhanced standards are suggested by the Transportation Association of Canada as a national standard.

We appreciate that the \$180,000.00 cost will take some time to absorb into an already challenged Engineering Services budget and we anticipate it may take three to five years to phase these costs in. If Council directs, we will undertake to incorporate this program into upcoming budgets beginning in the Year 2000.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

→ • file Council Agenda.

cc: Bryan Jeffers
for your info.
Selly

CHAPMAN RIEBEEK

Barristers & Solicitors

THOMAS H. CHAPMAN, Q.C.*
NICK P. W. RIEBEEK*
DONALD J. SIMPSON
T. KENT CHAPMAN*
GARY W. WANLESS*
LORNE E. GODDARD
GERI M. CHRISTMAN
NANCY A. BERGSTROM
SUZANNE M. ALEXANDER-SMITH
GAYLENE D. BOBB**

208 - 4808 Ross Street
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Suite 101, 5020 - 50A Street
Sylvan Lake, Alberta T4S 1R2
TELEPHONE (403) 887-2024
TELECOPIER (403) 887-2036

* Denotes Professional Corporation

Your file:
Our file: GEN 11/ 98 THC

November 10, 1998

City of Red Deer
P.O. Box 5008
Red Deer, Alberta
T4N 3T4

**ATTENTION: The Mayor and
Members of Council**

Dear Madam(s)/Sir(s):

RE: Cross Walks

On reviewing the Traffic Bylaw and the *Highway Traffic Act*, which were not available to me at the last Council meeting, I would advise as follows:

Under section 14 of the *Traffic Bylaw*, "no pedestrian shall cross any highway at a point where a sign prohibits such crossing". It would, therefore, appear that "jay walking" is not an offence under the City Traffic Bylaw.

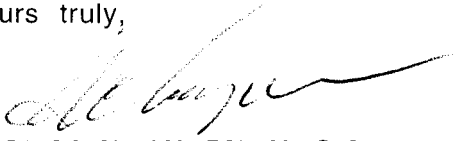
Under section 102, the City Manager is authorized to designate the location of cross walks upon highways.

Attached is the definition of a cross walk as set out in the *Highway Traffic Act*, and incorporated into the Traffic Bylaw, as well as a copy of section 102 of the Act.

The rights of pedestrians upon roadways are regulated under part 7 of the *Highway Traffic Act* (sections 153 to 167 inclusive).

I trust this will satisfy your inquires but, if you require anything further, please advise.

Yours truly,

A handwritten signature in black ink, appearing to read 'T. H. Chapman', with a long, sweeping horizontal flourish extending to the right.

THOMAS H. CHAPMAN, Q.C.

THC/vjh

Enclosure

Stop signs

98 A driver about to enter on any highway from a highway that is marked by a "stop" sign shall bring his vehicle to a stop

- (a) before entering on the intersecting roadway and at a point no further than 3 metres from the intersecting roadway,
- (b) if there is a marked crosswalk on the near side of the intersection, immediately before entering on the crosswalk, or
- (c) if there is a marked stop line on the near side of the intersection, at the stop line.

RSA 1980 cH-7 s98

Proceeding
after stopping

99 When a driver is required to stop pursuant to section 97 or 98,

- (a) he shall not proceed until the condition of the traffic on the highway being entered on is such that he can enter on it in safety, and
- (b) he shall yield the right of way to all traffic approaching on the highway.

RSA 1980 cH-7 s99

Yield signs

100 A driver about to enter on a highway that is marked by a "yield" sign need not stop his vehicle before entering but he shall yield the right of way to all traffic on the highway being entered on.

RSA 1980 cH-7 s100

Traffic circles

101 Unless otherwise directed by a sign, a driver travelling in a traffic circle shall yield the right of way to any other vehicle that is travelling to his left in the circle.

RSA 1980 cH-7 s101

Yielding to
pedestrians

102(1) A driver shall yield the right of way to a pedestrian crossing the roadway within a crosswalk.

(2) Whenever any vehicle is stopped at a crosswalk to permit a pedestrian to cross the roadway, any other driver approaching from the rear shall not overtake and pass the stopped vehicle.

(3) At any place on a roadway other than at a crosswalk the driver of a vehicle has the right of way over pedestrians, unless otherwise directed by a peace officer or a traffic control signal, but nothing in this subsection relieves a driver from the duty of exercising due care for the safety of pedestrians.

RSA 1980 cH-7 s102

Yielding to
vehicle with siren

103(1) A driver meeting or being overtaken or approached by an emergency vehicle that is operating a siren shall, unless otherwise directed by a peace officer, yield the right of way to the emergency vehicle, and

- (a) forthwith drive his vehicle,
 - (i) if the highway is not divided by a median into 2 separate roadways, to a position that is clear of any intersection and parallel to and as close as practicable to the right hand curb or edge of the roadway, or

- (B) as a highway having a certain number of traffic lanes for traffic moving in a certain direction at all times or at specified times,

the line dividing the lanes for traffic moving in opposite directions, or

- (iii) in the case of a divided highway, that portion of the highway separating the roadways for traffic moving in opposite directions;

(d) "commercial vehicle"

- (i) means a truck, trailer or semi-trailer, except

- (A) a truck, trailer or semi-trailer that is a public service vehicle, or

- (B) a truck, trailer or semi-trailer or any class of vehicle that by the regulations or by an order of the Alberta Motor Transport Board is exempted from being classified as a commercial vehicle,

and

- (ii) includes

- (A) a motor vehicle from which sales are made of goods, wares, merchandise or commodity, and

- (B) a motor vehicle by means of which delivery is made of goods, wares, merchandise or commodity to a purchaser or consignee thereof;

(d.1) "crosswalk" means

- (i) that part of a roadway at an intersection included within the connection of the lateral line of the sidewalks on opposite sides of the highway measured from the curbs or, in the absence of curbs, from the edges of the roadway, or

- (ii) any part of a roadway at an intersection or elsewhere distinctly indicated for pedestrian crossing by signs or by lines or by other markings on the road surface;

- (e) "daytime" means the period commencing one hour before sunrise and ending one hour after the following sunset;

- (e.1) "dealer" means any person who buys or sells motor vehicles as a business, either as principal or agent;

PART 6**ANIMALS**

Duty of person
riding or driving
animals

151 Unless the context otherwise requires, a person riding an animal or driving an animal-driven vehicle on a highway

- (a) has all the rights, and
- (b) is subject to all the duties,

of a driver under Part 3.

1975(2) c56 s128

Riding animal on
highway

152 A person riding an animal on a highway

- (a) shall not ride to the side of another animal travelling in the same direction, but
- (b) shall ride directly in line to the rear or front of the other animal,

except when overtaking and passing the other animal.

1975(2) c56 s129

PART 7**PEDESTRIANS**

Pedestrians on
roadway

153(1) When a sidewalk or path is located beside a roadway, a pedestrian shall at all times when reasonable and practicable to do so, use the sidewalk or path and shall not walk or remain on the roadway.

(2) If there is no sidewalk or footpath, a pedestrian walking along or on a highway shall at all times when reasonable and practicable to do so, walk only on the left side of the roadway or the shoulder of the highway facing traffic approaching from the opposite direction.

1975(2)c56 s132

Pedestrians
crossing roadway

154(1) A pedestrian crossing a roadway shall cross as quickly as is reasonably possible without stopping or loitering or otherwise impeding the free movement of vehicles on it.

(2) A pedestrian shall not step onto a roadway and walk or run into the path of any vehicle that is so close that it is impracticable for the driver of the vehicle to yield the right of way.

1975(2) c56 s133

Yielding by
pedestrians

155 A pedestrian crossing a roadway at any point other than within a crosswalk shall yield the right of way to vehicles on the roadway.

1975(2) c56 s134

Pedestrian's right
of way

156 At a place where there is a crosswalk a pedestrian has the right of way over vehicles for the purpose of crossing the roadway within the crosswalk, unless otherwise directed by a peace officer or a traffic control signal, but nothing in this section relieves a pedestrian from the duty of exercising due care for his own safety.

1975(2) c56 s135

Pedestrians at
green light

157(1) When a green light alone is shown at an intersection by a traffic control signal, a pedestrian facing the green light

(a) may proceed across the roadway within any crosswalk, subject to any special pedestrian traffic control signal directing him otherwise, and

(b) has the right of way for that purpose over all vehicles.

(2) When a green light alone is shown facing the vehicular traffic at a place other than an intersection by a traffic control signal,

(a) a pedestrian shall not enter on the roadway in the vicinity of the signal until either

(i) the traffic control signal facing the vehicular traffic shows a red light, or

(ii) a traffic control signal instructs him that he may cross the roadway,

and

(b) a pedestrian still on the roadway or on a crosswalk in the vicinity of the signal when the green light is shown shall proceed as quickly as possible from the roadway.

(3) When a green arrow is shown at an intersection by a traffic control signal, a pedestrian facing the green arrow shall not enter the roadway unless or until

(a) a pedestrian traffic control signal, or

(b) the showing of a green light by a traffic control signal

instructs him that he is permitted to do so.

(4) When a green arrow and a red light are shown at the same time at an intersection by a traffic control signal, a pedestrian facing the green arrow and red light shall not enter the roadway unless or until

(a) a pedestrian traffic control signal, or

(b) the showing of a green light by a traffic control signal

instructs him that he is permitted to do so.

1975(2) c56 s136

Pedestrians at
yellow lights

158(1) When a yellow light is shown at an intersection by a traffic control signal at the same time as or following the showing of a green light,

(a) a pedestrian facing the yellow light shall not enter the roadway, and

(b) a pedestrian proceeding across the roadway and facing the yellow light shown after he entered the roadway

(i) shall proceed to the sidewalk as quickly as possible, and

(ii) has the right of way for that purpose over all vehicles.

(2) When a yellow light facing the vehicular traffic is shown at a place other than an intersection by a traffic control signal at the same time as or following the showing of a green light, a pedestrian shall not enter the roadway in the vicinity of the signal until either

(a) the traffic control signal facing the vehicular traffic shows a red light, or

(b) a traffic control signal instructs him that he may cross the roadway.

(3) When rapid intermittent flashes of yellow light are shown at an intersection by a traffic control signal, a pedestrian facing the flashes of yellow light may proceed across the roadway within a crosswalk with caution.

(4) When rapid intermittent flashes of yellow light are shown at a place other than an intersection by a traffic control signal, a pedestrian may proceed across the roadway with caution.

1975(2) c56 s137

Pedestrian at red
light

159(1) When a red light alone is shown at an intersection by a traffic control signal,

(a) a pedestrian facing the red light shall not enter the roadway unless instructed that he may do so by a pedestrian traffic control signal, and

(b) a pedestrian proceeding across the roadway and facing the red light shown after he entered on the roadway

(i) shall proceed to the sidewalk as quickly as possible, and

(ii) has the right of way for that purpose over all vehicles.

(2) When a red light facing the vehicular traffic is shown at a place other than an intersection by a traffic control signal, a pedestrian may proceed across the roadway.

(3) When rapid intermittent flashes of red light are shown at an intersection by a traffic control signal, a pedestrian facing the flashes of red light may proceed across the roadway within a crosswalk with caution.

(4) When rapid intermittent flashes of red light facing the vehicular traffic are shown at a place other than an intersection by a traffic control signal, a pedestrian may proceed across the roadway.

1975(2) c56 s138

Walk and wait
lights

160(1) When a word or symbol indicating "walk" is shown at an intersection by a pedestrian traffic control signal, a pedestrian

(a) may proceed across the roadway in the direction of the signal within a crosswalk, and

(b) has the right of way over all vehicles within the intersection or any adjacent crosswalk.

(2) When a word or symbol indicating "walk" is shown at a place other than at an intersection by a pedestrian traffic control signal, a pedestrian

(a) may proceed across the roadway in the direction of the signal, and

(b) has the right of way over all vehicles.

(3) When a word or symbol indicating "wait" or "don't walk" is shown at an intersection or at a place other than an intersection by a pedestrian traffic control signal,

(a) a pedestrian shall not enter the roadway, and

(b) a pedestrian proceeding across the roadway and facing the word or symbol indicating "wait" or "don't walk" shown after he entered on the roadway

(i) shall proceed to the sidewalk as quickly as possible, and

(ii) has the right of way for that purpose over all vehicles.

1975(2) c56 s139

Crossing at traffic
lights

161(1) Where and when a pedestrian is instructed or permitted by a traffic control signal to enter or to proceed across a roadway, he shall do so

(a) at an intersection, only within a crosswalk, and

(b) at a place other than an intersection in the vicinity of which there is a marked crosswalk, only within the crosswalk.

(2) A pedestrian waiting for a traffic control signal to change shall

not stand on the roadway.

RSA 1980 cH-7 s161

Traffic lights
not operating

162 If all or any of the lights of a traffic control signal are not operating properly or are not operating at all, a pedestrian shall use the highway in the vicinity of the traffic control signal with caution.

RSA 1980 cH-7 s162

Peace officer
directing traffic

163(1) Notwithstanding anything in this Part, a pedestrian shall obey the directions of any peace officer directing traffic.

(2) Notwithstanding anything in this Part, when

(a) a flagman is stationed, or

(b) a barricade or sign is erected

on a highway to direct traffic in connection with any construction, repair or other work on the highway or on land adjacent to the highway, a pedestrian shall obey the directions given by the flagman or, if none, by the barricade or signs.

RSA 1980 cH-7 s163

Parades and
processions

164(1) No pedestrian shall

(a) break through the ranks of a military or funeral procession,
or

(b) break through the ranks of any other authorized parade or procession,

or in any way obstruct, impede or interfere with the parade or procession.

(2) No pedestrian shall cross on a green or a walk light while a parade or procession is in the intersection.

RSA 1980 cH-7 s164

Giving name,
etc. to peace
officer

165 Any person crossing or walking on a highway in a manner contrary to this Act or any municipal by-law regulating pedestrian traffic shall, on request, give his name and address to any peace officer who so requests.

RSA 1980 cH-7 s165

Pedestrian
crossings

166 Nothing in this Part shall be construed as authorizing a pedestrian to cross a roadway in an urban area at a place where a municipal by-law prohibits the crossing.

RSA 1980 cH-7 s166

Protection

167 Notwithstanding anything in this Part, a pedestrian who is

- (a) an Alberta land surveyor or who is in the employ of an Alberta land surveyor, or
- (b) who is in the employ of a municipal corporation, the Government of Alberta, the Government of Canada or of the owner of a public utility,

and who, while in the conduct of his duties, is required to use the roadways or other portions of the highway contrary to this Part or a municipal by-law passed under the authority of this Act, is not in contravention of this Part if adequate advance warning is given of his presence on the highway by means of signs, barriers or the use of a flagman.

RSA 1980 cH-7 s167

PART 7.1**TRANSPORTATION SAFETY BRANCH**Transportation
Safety Branch**167.1(1)** There may be established a Transportation Safety Branch in the Department.**(2)** One of the purposes of the Safety Branch is

- (a) to investigate all aspects of motor vehicle accidents with a view to compiling comparative statistics on the causes of accidents, and
- (b) to make recommendations, based on the investigations of the Safety Branch, for increased road safety.

(3) To fulfil the purposes of the Safety Branch, the employee in charge of the Safety Branch or a person authorized by him may, in writing, require from any insurance company carrying on business in Alberta any or all of the following with respect to any accident:

- (a) copies of statements made by any person in connection with the accident;
- (b) copies of reports made by insurance company investigators into the cause of the accident and the conclusion of the insurance company on the liability of the persons involved;
- (c) details of any money paid by an insurance company in respect of property damage.

(4) The employee in charge of the Safety Branch, or a person authorized by him, may interview

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999

TO: Insp. G. Guertin,
O.i/c Red Deer City R.C.M.P.

FROM: City Clerk

RE: Review of Crosswalk Markings - Request for Comments

Reference Report:

Engineering Services Manager dated January 12, 1999

Resolution:

"RESOLVED that Council of The City of Red Deer, having considered report from the Engineering Services Manager dated January 12, 1999, re: Review of Crosswalk Markings, hereby:

1. Agrees that The City adopt Drawing A and Drawing B, attached to the above noted report, as the upgraded standards for designating crosswalks;
 2. Agrees that:
 - (a) The existing crosswalks be retrofitted as per the standard outline in No. 1, above;
 - (b) Crosswalk lines be increased from 0.15 m to 0.2 m wide;
 - (c) Where there is concern that a crosswalk is not visible 'Advance Warning Signs' be installed;
 - (d) That the work outlined in (a), (b) and (c) above be phased in over a three year period beginning in the Year 2000 subject to budget approval during Year 2000 Budget deliberations;
 3. Agrees that *white* be retained as the colour to mark crosswalks according to the national standard;
 4. Agrees that painted "zebra" type crossings not be used,
- and as presented to Council January 18, 1999."

Report Back to Council Required:

No

Comments/Further Action:

During discussion of the above, the following questions were raised with respect to crosswalks in the city:

1. What type of priority is placed on enforcing the Act with respect to crosswalks? Specifically, when a vehicle in one lane stops for a pedestrian and the vehicle in the second lane proceeds through the crosswalk, are tickets issued for this type of offence and what section of the Act is relevant?
2. How many tickets were issued in 1998 in the city respecting vehicular offences regarding crosswalks?
3. What are the fines for these offences?

The Administration has been directed to proceed as outlined in the noted resolution. A reply to the above questions would be appreciated at your earliest convenience so that I may convey the information on to Council.

Please do not hesitate to contact me should you require further information regarding this request.



Kelly Kloss
City Clerk

/clr

c City Council

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Engineering Services Manager
FROM: City Clerk
RE: *Review of Crosswalk Markings*

Reference Report: Engineering Services Manager dated January 12, 1999

Resolution:

"RESOLVED that Council of The City of Red Deer, having considered report from the Engineering Services Manager dated January 12, 1999, re: Review of Crosswalk Markings, hereby:

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3. Agrees that *white* be retained as the colour to mark crosswalks according to the national standard;
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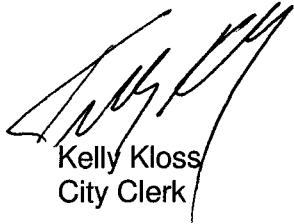
and as presented to Council January 18, 1999."

Report Back to Council Required: No

Engineering Services Manager
January 19, 1999
Page 2

Comments/Further Action:

Please proceed in accordance with the above resolution.



Kelly Kloss
City Clerk

/clr

c Director of Corporate Services
 Public Works Manager


Date: March 23, 2000
To: Roads Superintendent
From: Traffic Engineer
Re: Stop Bars and Crosswalks - Marking and Signing

Your February 4, 2000 email indicated Council did not approve the budget for the following items:

1. \$60,000 yearly for three years to install additional crosswalk signs and upgrade crosswalk lines.
2. \$5,500 yearly to increase crosswalk line width to 0.2 m.
3. \$4,500 yearly to paint stop bars and 10 m centerlines.

Since Council decided against funding the implementation of the January 12, 1999 Council resolution, we would have to revert to the crosswalk signing and marking practices as we had prior to that resolution. This means the above Items 1 and 2 will not be implemented. Please resubmit Items 1 and 2 for Council's budget consideration one more time next year.

The painting of stop bars and 10 m centerlines (Item 3) was carried out as shown on the Annual Paint Program drawings in 1999. Please continue with this practice in year 2000.



Ghi Y. Lee, P. Eng
Traffic Engineer

CYL/emr

- c. Randy Hand
City Clerk
Public Works Manager
Engineering Services Manager

DATE: December 8, 1998

TO: City Council

FROM: City Clerk

RE: *Land Use Bylaw Amendment 3156/VV-98, Lots 17 to 30,
Block 13, Plan 982-3362 / SE ¼ 10-38-27-4 / Anders East -
Part of Stage 7A / Anders East Development Ltd.*

A Public Hearing has been advertised for the above noted Land Use Bylaw Amendment, to be held on Monday, January 18, 1999 in the Council Chambers at 7:00 p.m.

Land Use Bylaw Amendment 3156/VV-98 provides for the redesignation of Lots 17 to 30, Block 13, Plan 982-3362 from R1A Residential (Semi-detached dwelling) District to R1N Residential Narrow Lot District. The redesignation will allow the development of 14 single family dwellings in place of the semi-detached dwellings. The existing lots comply with the provisions of the R1N regulations that are being considered by Council under a separate bylaw amendment.

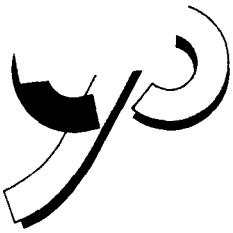
Recommendation

That following the Public Hearing, Land Use Bylaw Amendment 3156/VV-98 may be given second and third readings.



Kelly Kloss
City Clerk

/clr
attchs.



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

37

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570
e-mail: pcps@telusplanet.net

Date: December 1, 1998

To: Kelly Kloss, City Clerk

From: Frank Wong, Planning Assistant

Re: Land Use Bylaw Amendment 3156/VV-98
Lots 17 to 30, Block 13, Plan 982 3362
SE ¼ Sec. 10-38-27-4
Anders East – Part of Stage 7A
Anders East Developments Ltd.

Anders East Developments Ltd. is requesting a Land Use Bylaw amendment to redesignate Lots 17 to 30 (inclusively), Block 13, Plan 982 3362 from R1A Residential (semi-detached dwelling) District to R1N Residential Narrow Lot District. The redesignation will allow the development of 14 single family dwellings in place of the semi-detached dwellings. The existing lots comply with the provisions of the R1N regulations that are being considered by Council in a separate Bylaw amendment.

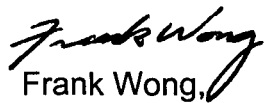
The developer has advised that there is not a strong market for semi-detached lots, while there is strong demand for narrow single family lots. The overall density of development will remain the same.

This proposal complies with the Anders East Outline Plan.

Staff Recommendation

Planning staff recommend that City Council proceed with first reading of Land Use Bylaw Amendment 3156/VV-98.

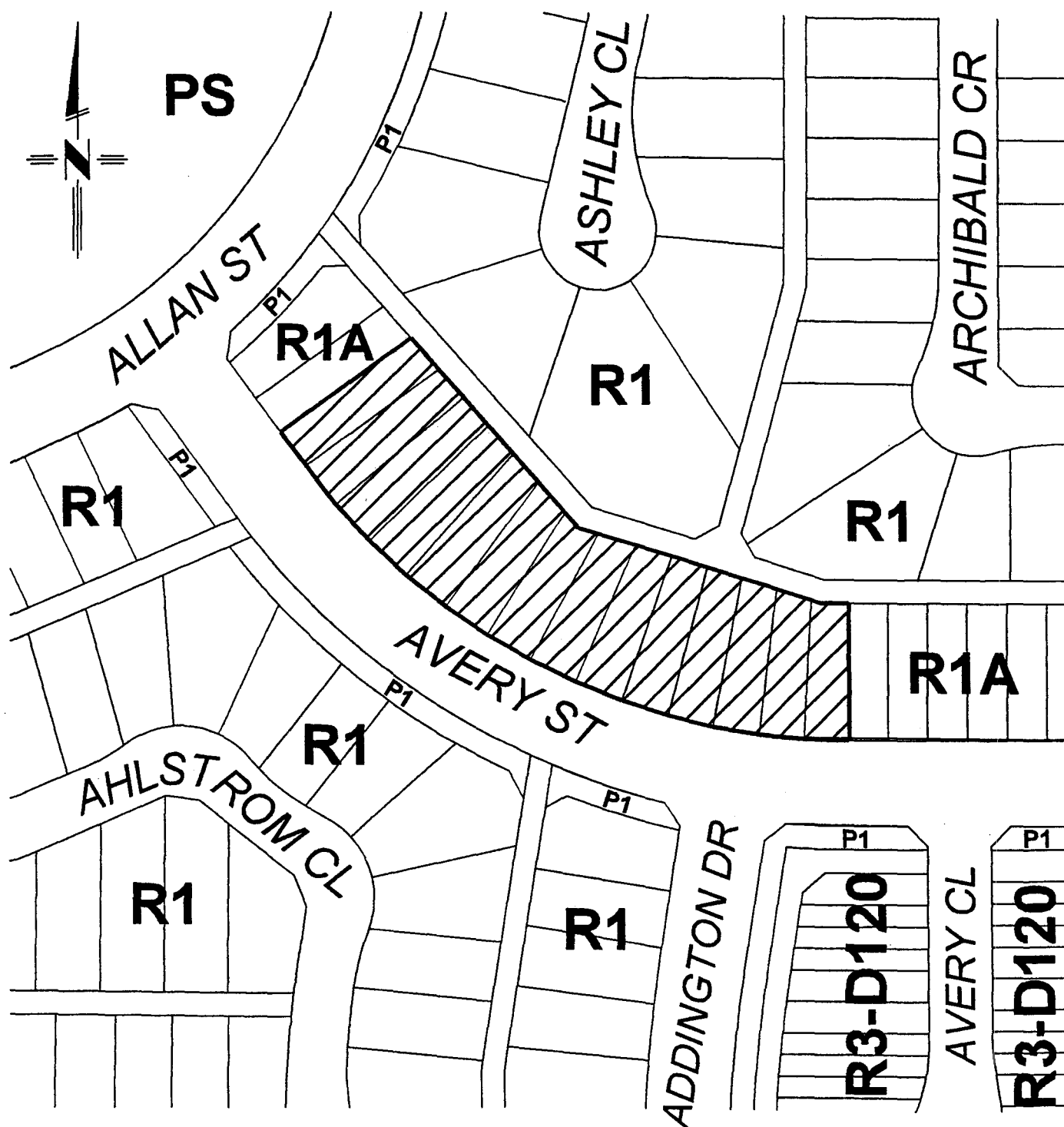
Sincerely,


Frank Wong,
Planning Assistant

Attachment

The City of Red Deer

PROPOSED LAND USE BYLAW AMENDMENT



Change from: R1A to R1N



AFFECTED DISTRICTS:

R1A - Residential (Semi-Detached)

R1N - Residential (Narrow Lot)

MAP No. 35 / 98

BYLAW No. 3156 / VV - 98

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Principal Planner
FROM: City Clerk
RE: *Land Use Bylaw Amendment No. 3156/VV-98, Lots 17 to 30, Block 13, Plan 982-3362, SE ¼ 10-38-27-4, Anders East - Part of Stage 7A / Anders East Developments Ltd.*

Reference Report: City Clerk, dated December 8, 1998

Bylaw Readings:

Land Use Bylaw Amendment 3156/VV-98 was given second and third readings. A copy is attached hereto.

Report Back to Council Required: No

Comments/Further Action:

Land Use Bylaw Amendment 3156/VV-98 provides for the redesignation of Lots 17 to 30, Block 13, Plan 982-3362 from R1A Residential (Semi-detached dwelling) District to R1N Residential Narrow Lot District. The redesignation allows the development of 14 single family dwellings in place of the semi-detached dwellings.

A Public Hearing was held with respect to Land Use Bylaw Amendment 3156/VV-98, following which same was given second and third readings. Our office will now be updating the office consolidation copy of the Land Use Bylaw and distributing same in due course.


Kelly Kloss
City Clerk

/clr
attchs.

c Director of Development Services
 Director of Community Services
 E. L. & P. Manager
 Fire Chief/Manager Emergency Services
 City Assessor
 Land and Economic Development Manager
 Doug Kutinsky, Graphics Designer
 Administrative Assistant, S. Ladwig
 C. Rausch, City Clerk's Office

FILE

Office of the City Clerk

January 19, 1999

Box 5008
Red Deer, Alberta
T4N 3T4

Anders East Developments Ltd.
502, 4901 - 48 Street
Red Deer, AB T4N 6M4

Att: Mr. Guy Pelletier

Dear Sir:

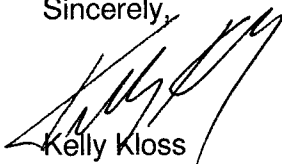
RE: *Land Use Bylaw Amendment No. 3156/VV-98, Lots 17 to 30, Block 13, Plan 982-3362, SE ¼ 10-38-27-4, Anders East - Part of Stage 7A / Anders East Developments Ltd.*

At the City of Red Deer's Council meeting held January 18, 1999, a Public Hearing was held with respect to Land Use Bylaw 3156/VV-98. Following the Public Hearing, Land Use Bylaw Amendment 3156/VV-98 was given second and third readings, a copy of which is attached hereto.

Land Use Bylaw Amendment 3156/VV-98 provides for the redesignation of Lots 17 to 30, Block 13, Plan 982-3362 from R1A Residential (Semi-detached dwelling) District to R1N Residential Narrow Lot District. The redesignation allows the development of 14 single family dwellings in place of the semi-detached dwellings.

Please do not hesitate to contact me should you have any questions or require further clarification.

Sincerely,


Kelly Kloss
City Clerk

/clr
attchs.

c Principal Planner
Administrative Assistant, S. Ladwig



DATE: January 8, 1999

TO: City Clerk

FROM: Engineering Services Manager

RE: SPEED LIMIT AMENDMENTS

As you are aware, Ross Street (east of 30 Avenue) and 32 Street (east of 30 Avenue) have recently opened to traffic. Both facilities form part of the major arterial roadway network. They are four lane divided and are designed to handle up to a 70 km/hr speed limit. They are intended to support heavy truck use, serve as transit bus routes, and accommodate through traffic. Pedestrian facilities are separated from the driving surface and the streetlighting is set back from the curb and is high intensity. Noise berms have been provided to the limits possible.

Therefore, considering the intended use of the roadway and the need to provide consistency in the speed limits on the connecting arterials, Engineering Services is proposing a 60 km/hr speed limit to these new roadways.

In addition, due to the last annexation and the extension of the Anders on the Lake Subdivision, there is a need to adjust the speed limit on 40 Avenue.

The proposed changes (shown in italicized bold) to the Traffic By-law are summarized below:

ROADWAY	FROM	TO	EXISTING SPEED	PROPOSED SPEED
Ross (50) Street	212 m east of Deer Home Road	700 m east of Davison Drive	50	60
32 Street	30 Avenue	650 m east of Lockwood Avenue	50	60
40 Avenue	50 m south of Alton Street	200 m south of Austin Drive	70	60
40 Avenue	19 Street	<i>South City Limits</i>	80	70

The intent of the proposed revisions is to supply motorists with a safe, continuous roadway system with consistent speed limits that are compatible with current design standards, adjacent roadside developments, and general driver perception.

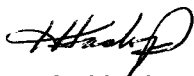
The attached memos from the RCMP, Community Services Department, and the Transit Department support the proposed speed limits.

City Clerk
Page 2
January 8, 1999

RECOMMENDATION

We respectfully recommend that Council consider the following action:

1. Adopt the speed limits outlined above and approve the Traffic By-law amendments shown in Appendix A. We have also included some minor housekeeping changes in the Appendix.



Ken G. Haslop, P. Eng.
Engineering Services Manager

AMC/emr
Att.

APPENDIX A

Schedule B (60 km/h) should be revised as follows:

AVENUES

Replace “2. 40 Avenue, from 32 Street to 50 metres south of Alton Street” with “2. 40 Avenue, from 32 Street to 200 metres south of Austin Drive”.

STREETS

Replace “1. 32 Street, between the West City Limit and 30 Avenue” with “1. 32 Street, from West City Limits to 650 metres east of Lockwood Avenue”.

Add “5. Ross (50) Street, from 212 m east of Deer Home Road to 700 metres east of Davison Drive”.

Schedule C (70 km/h) should be revised as follows:

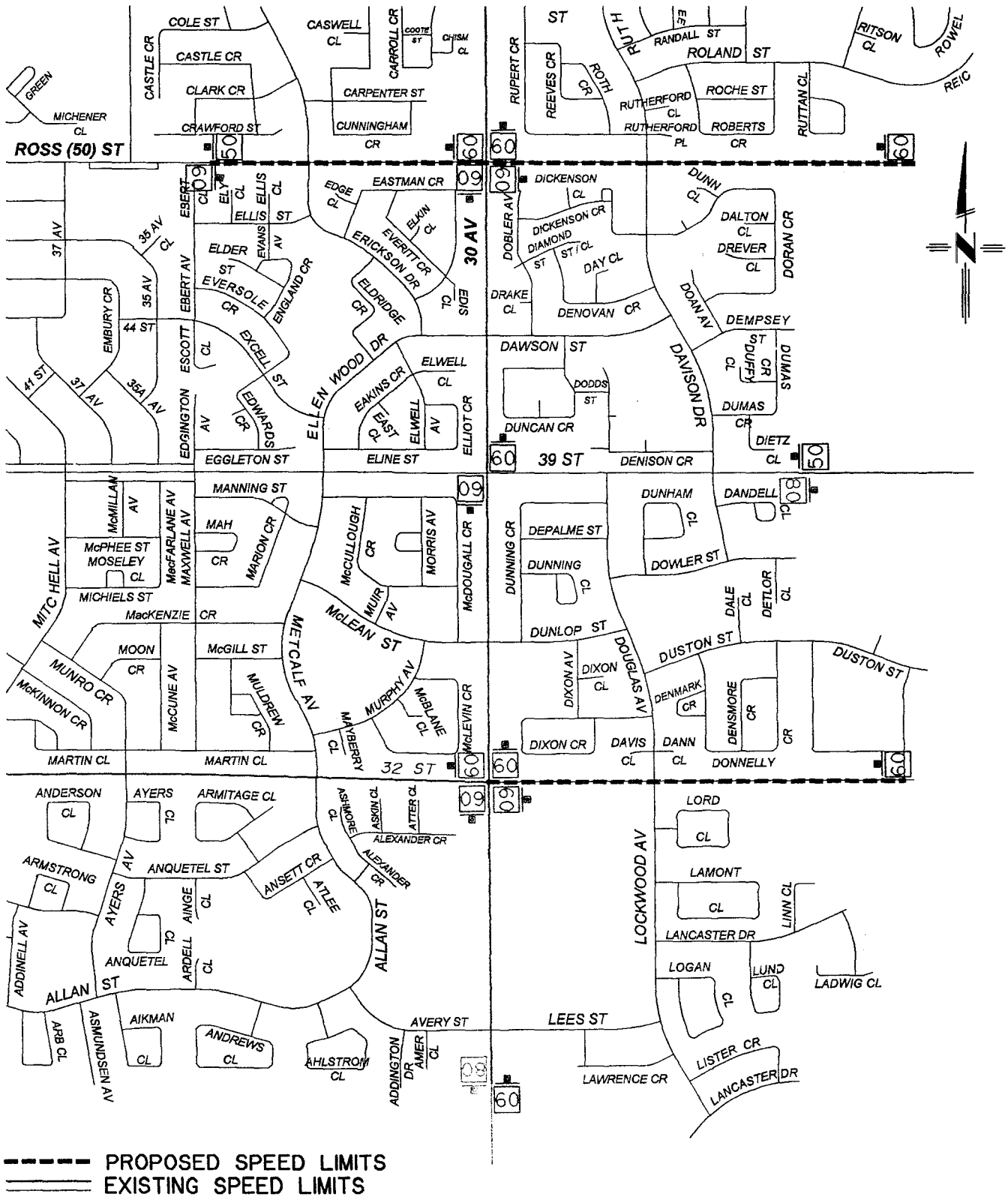
AVENUES

Replace “4. 40 Avenue, from 50 metres south of Alton Street to the South City Limits” with “4. 40 Avenue, from 200 metres south of Austin Drive to South City Limits.

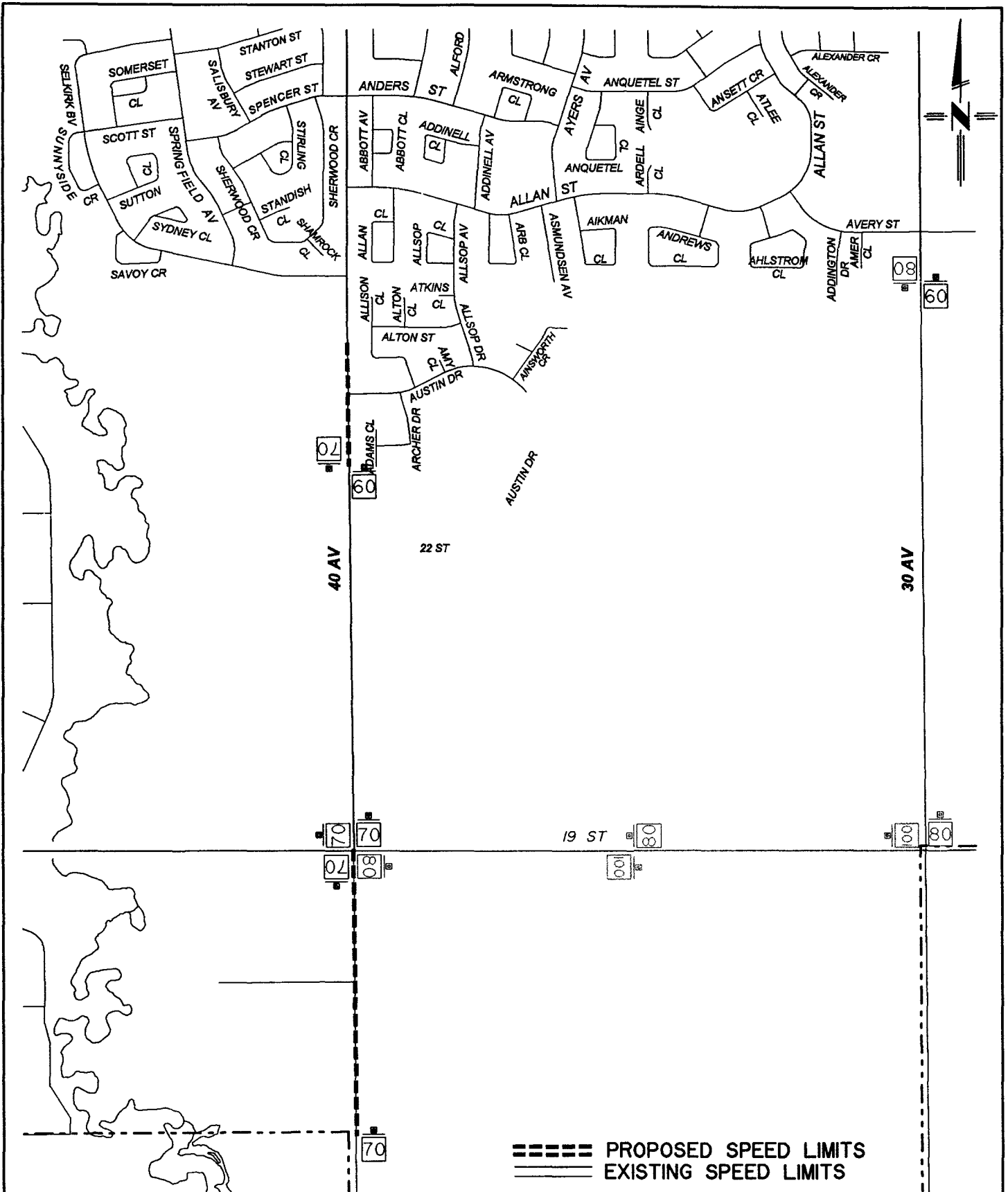
Housekeeping

Schedule B (60 km/h) - AVENUES “4. Gaetz (50) Avenue, from Highway 11S to 150 m north of 59 Street” with “**4. Gaetz (50) Avenue, from Highway 11A to 150 m north of 59 Street**”.

Schedule C (70 km/h) - STREETS “1. 67 Street (Highway 11), between 67 Avenue and Highway 2” with “**1. 67 Street (Highway 11) from 68 Avenue to Highway 2**”.



				PREPARED BY RBH	THE CITY OF RED DEER ENGINEERING DEPARTMENT	APPROVED BY
				DATE Nov./98		
				SCALE 1:15,000	SPEED LIMIT CHANGES	ENGINEER
						EXHIBIT NO.
NO.	DATE	REVISION	APP'D			1 OF 2



				PREPARED BY RBH	THE CITY OF RED DEER ENGINEERING DEPARTMENT SPEED LIMIT CHANGES	APPROVED BY
				DATE Nov./98		
				SCALE 1:15,000		ENGINEER
						EXHIBIT NO.
NO.	DATE	REVISION	APP'D			2 OF 2

DEC - 3 1998

98 DEC 01

TO: Ken Haslop - Engineering Services Manager

FROM: Insp. Gilles Guertin - Officer In Charge Red Deer City RCMP

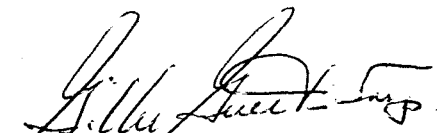
RE: SPEED LIMIT AMENDMENTS

Your memorandum of 98 NOV 26 is acknowledged.

We support the proposed speed changes as enunciated in your plan.

One area of concern that I have is that the signage should be clearly marked on Ross Street, westbound from Erickson and Cornett Drives, to show the change of speed from the 60 km/hr zone to the 50 km/hr zone. Our Traffic Section has noted that the majority of motorists using Ross Street west of Ebert Avenue feel the speed limit is 60 km/hr already. This seems to be a contentious issue with motorists who are checked for speeding.

All other proposals seem to be consistent with the normal traffic flow in these areas.


(Gilles GUERTIN) Insp.
Officer In Charge
Red Deer City Detachment

DATE: December 10, 1998 DEC 11 1998
TO: KEN HASLOP
Engineering Services Manager
FROM: LOWELL R. HODGSON
Community Services Director
RE: SPEED LIMIT AMENDMENTS

In response to your November 26th memo describing your intent to recommend to City Council the speed limits for recently extended major arterial roadways. From a Community Services perspective, we have no particular comment, or at least no concerns with what you are proposing. These roadways were obviously designed for this speed in order to move maximum traffic and this no doubt reflects widely accepted standards.

From a divisional perspective, we have no issues with this proposal.



LOWELL R. HODGSON

:dmg

DEC 11 1998

DATE: December 10, 1998
TO: Ken Haslop, Engineering Services Manager
FROM: Kevin Joll, Transit Manager
RE: SPEED LIMIT AMENDMENTS

In regards to your memorandum dated November 26, 1998, and speed limit amendments, the Transit Department has no concern with the proposal and supports the changes.



Kevin Joll

/kj

Comments:

We concur with the recommendations of the Engineering Services Manager.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Engineering Services Manager
FROM: City Clerk
RE: *Traffic Bylaw Amendment No. 3186/A-99, Amend Speed Limits in
Traffic Bylaw No. 3186/97*

Reference Report: Engineering Services Manager dated January 8, 1999

Bylaw Readings:

Traffic Bylaw Amendment No. 3186/A-99 was given three readings, a copy of which is attached hereto.

Report Back to Council Required: No

Comments/Further Action:

This office will now be updating the office consolidation version of the Traffic Bylaw and distributing the amendments in due course.



Kelly Kloss
City Clerk

/clr
attchs.

c Director of Community Services
 R.C.M.P. Insp. G. Guertin, Officer in Charge, R.C.M.P.
 S/Sgt. D. Derouin
 Sgt. Bob Blair, NCO i/c Traffic
 Bylaw Officers: Joan Henfrey, Terry Morris, Peter Weddell
Transit Manager
Fire Chief/Manager Emergency Services
Inspections & Licensing Manager
Recreation, Parks and Culture Manager
Public Works Manager

MEMO

DATE: January 8, 1999

TO: Kelly Kloss, City Clerk

FROM: Alan Scott, Land and Economic Development Manager

RE: **LAND SALE TO MEADOWGLEN DEVELOPMENTS**
37 TOWNHOUSE PROJECT IN NORTH RED DEER
Road Closure Bylaw 3219/99

The above proposed development was approved by the Municipal Planning Commission on October 19, 1998. To facilitate this residential development, it is necessary to request City Council to approve various lane and road closures (areas shaded in grey on the attached map).

The lands, as outlined on the map, have been purchased from the City by Meadowglen Developments, and all monies for the land purchase have been received.

RECOMMENDATION

The Land and Economic Development Department recommends that Red Deer City Council approve the road closure bylaw as follows:

"All that portion of lane and 55 Avenue as shown on Plan 952-3180
lying within bare land Condominium Plan _____
containing 0.173 hectares more or less."



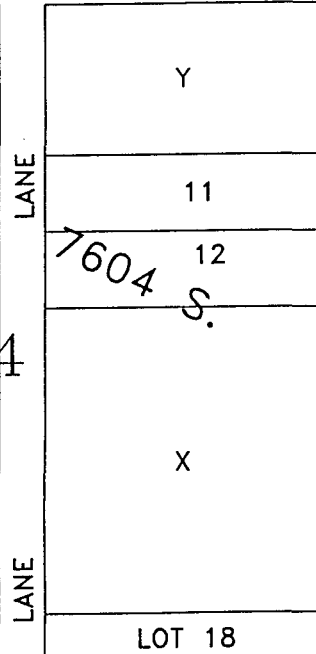
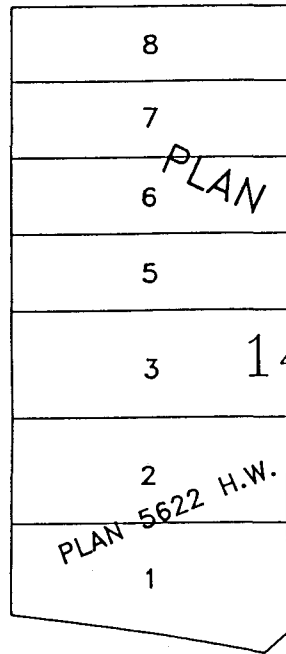
102 Alan V. Scott

PAR/mm

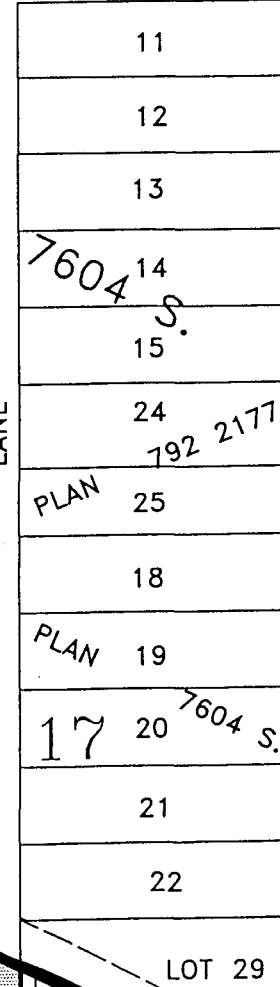
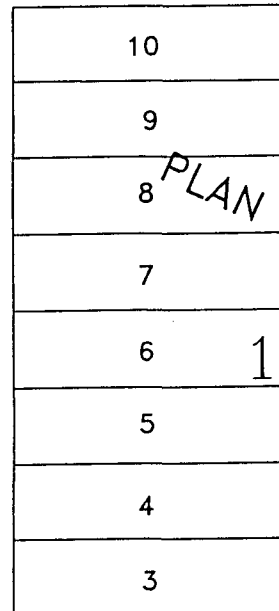
PROPOSED LANE AND ROAD CLOSURE

60th STREET

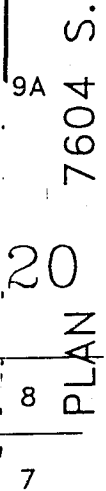
56th AVENUE



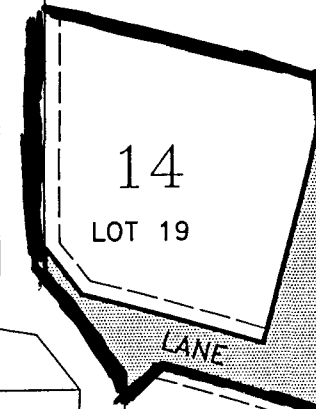
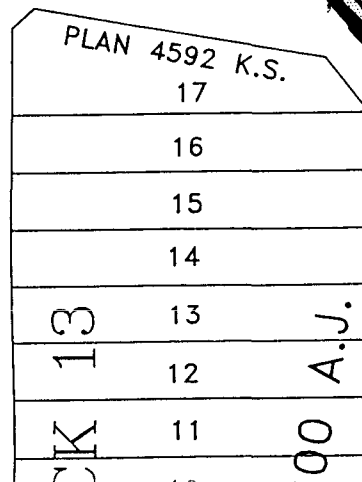
55th AVENUE



54th AVENUE



C. & E. No. 1



BLK.

LOT 27

BLK.

LOT 29

17
LOT 28

LOT 20

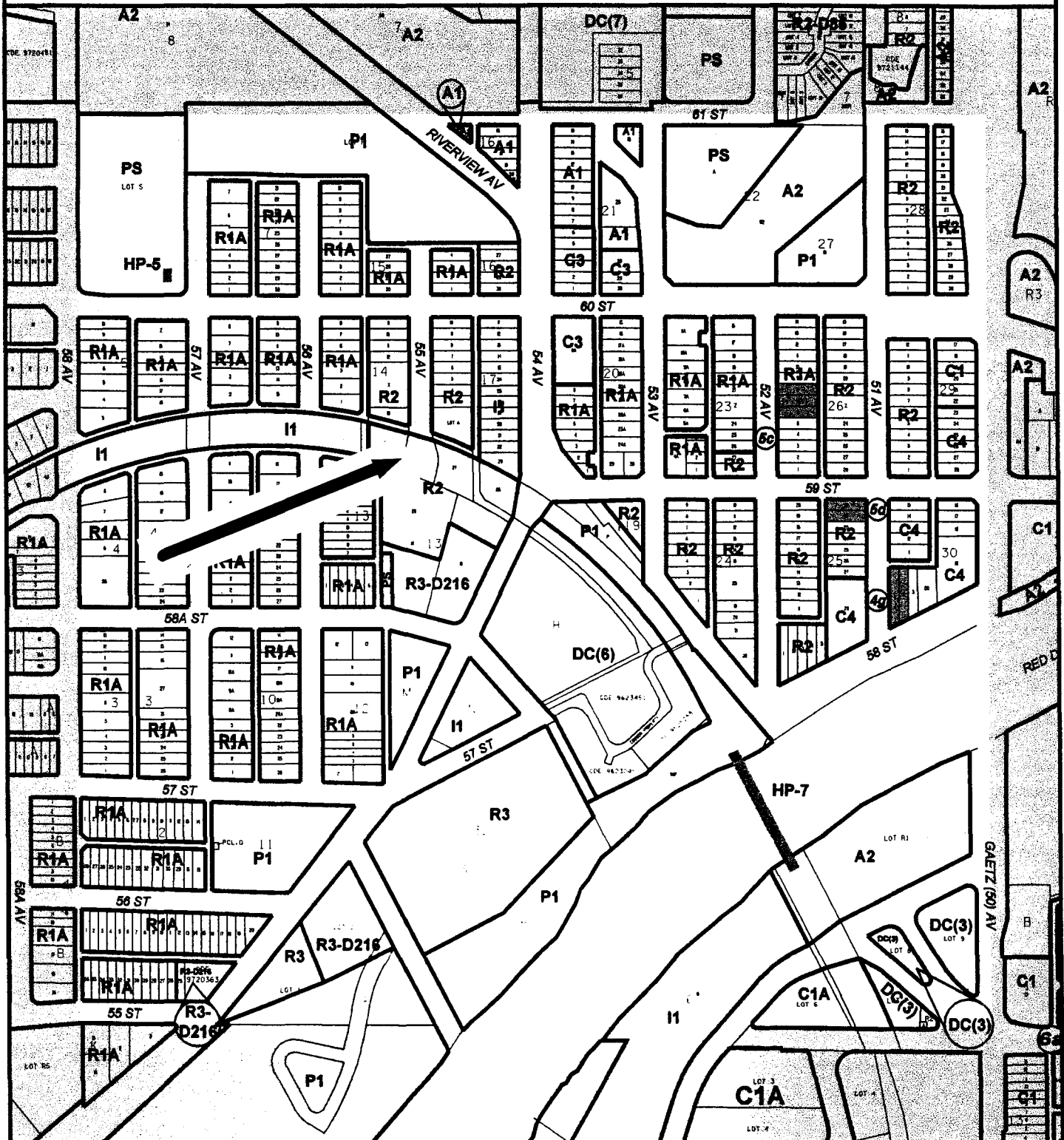
N 952 3180

C. & E. No. 7

THE CITY OF RED DEER - LAND USE BYLAW

LAND USE DISTRICTS

F10



BYLAW NUMBER - 3156/96

AMENDMENTS:

2872 / C - 96 09 - April - 1996
 3156 / A - 96 06 - May - 1996
 3156 / II - 98 05 - Oct - 1998

SEE SECTION SIX FOR
LANDUSE DISTRICT DEFINITIONS

E11	F11	G11
E10	F10	G10
E9	F9	G9



1:5,000
12-NOV-1998

S.E. ¼ -20-38-27-4

Comments:

We recommend that Council proceed with first reading of the bylaw.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager



Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer

FILE

Office of the City Clerk

January 19, 1999

Meadowglen Developments Ltd.
P.O. Box 234
Red Deer, AB T4N 5E8

Att: Mr. Allan Trites

Dear Sir:

Re: Land Sale to Meadowglen Developments Ltd. (37 Unit Townhouse Project in North Red Deer) / Road Closure Bylaw No. 3219/99

At the City of Red Deer's Council Meeting held Monday, January 18, 1999, first reading was given to Road Closure Bylaw 3219/99, a copy of which is attached hereto.

Road Closure Bylaw No. 3219/99 will facilitate the development of the 37 Unit Townhouse Project by Meadowglen Developments Ltd. and provide for the closure of road described as:

"All that portion of lane and 55 Avenue as shown on Plan 952-3180, lying within bare land Condominium Plan _____ containing 0.173 hectares more or less. Excepting thereout all mines and minerals."

This office will now proceed with the advertising for a Public Hearing to be held on Tuesday, February 16, 1999 at 7:00 p.m., or as soon thereafter as Council may determine, in the Council Chambers of City Hall.

The City of Red Deer will be responsible for the advertising costs for the Road Closure Bylaw, in this instance.

If you have any questions or require additional information, please do not hesitate to call me.

Sincerely,

Kelly Kloss
City Clerk

/clr
attchs.

c Principal Planner
 Administrative Assistant, S. Ladwig

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Land and Economic Development Manager
FROM: City Clerk
RE: *Land Sale to Meadowglen Developments Ltd. (37 Unit Townhouse Project in North Red Deer) / Road Closure Bylaw No. 3219/99*

Reference Report: Land and Economic Development Manager,
dated January 8, 1999

Bylaw Readings:

Road Closure Bylaw No. 3219/99 was given first reading, a copy of which is attached hereto.

Report Back to Council Required:


Yes, a Public Hearing has been advertised for Monday, February 16, 1999 at 7:00 p.m., in the Council Chambers.

Comments/Further Action:

Road Closure Bylaw No. 3219/99 will facilitate the development of the 37 Unit Townhouse Project by Meadowglen Developments Ltd. and provide for the closure of road described as:

"All that portion of lane and 55 Avenue as shown on Plan 952-3180, lying within bare land Condominium Plan _____ containing 0.173 hectares more or less. Excepting thereout all mines and minerals."

This office will now proceed with the advertising for a Public Hearing. The City will be responsible for the advertising costs in this instance.


Kelly Kloss
City Clerk

/clr
attchs.

c Director of Corporate Services
 Director of Development Services
 Director of Community Services
 E. L. & P. Manager
 Fire Chief/Manager Emergency Services

City Assessor
Land and Economic Development Manager
Land and Appraisal Coordinator
Administrative Assistant, S. Ladwig

Item No. 3

DATE: January 11, 1999

TO: Council

FROM: City Clerk

RE: ***Committees Bylaw No. 3142/95 - Change in Membership Respecting
The Municipal Planning Commission (Bylaw Amendment No. 3142/A-99)***

At the Senior Management Team's meeting held Thursday, January 7, 1999, the membership on the Municipal Planning Commission was reviewed. It was agreed that the following amendments to the Committees Bylaw be presented for Council's consideration:

1. Delete the *City Assessor or his designate* as a regular member of the Municipal Planning Commission;
2. The *Land and Economic Development Manager or his designate* be added as a regular member to the Municipal Planning Commission.

Rationale


As set out in the Committees Bylaw, *the City Assessor or his designate* is currently a member of the Municipal Planning Commission. At the time the City Assessor was appointed to the Municipal Planning Commission, the Land Department came under the scope of the City Assessor. Subsequent to organizational changes that have occurred, the Land Department is now managed by the Land and Economic Development Manager. Currently the bylaw does not reflect the Land and Economic Development Manager as a member.

It would now be appropriate to replace the City Assessor or his designate with the Land and Economic Development Manager or his designate, as a member of the Municipal Planning Commission. The City Assessor would still be listed as a resource person to the committee as required.

I have attached for Council's consideration proposed Committees Bylaw Amendment 3142/A-99 and an excerpt from the Committees Bylaw respecting the Municipal Planning Commission.

Recommendation

That Council give three readings to Committees Bylaw Amendment 3142/A-99.


Kelly Kloss
City Clerk

/clr
attchs.

24¹ **The "Municipal Planning Commission"**

- (1) The Commission shall consist of not less than eight (8) members as follows:
 - (a) Two (2) Councillors, one of whom shall be the Mayor;
 - (b) the City Manager;
 - (c) the City Assessor or his designate;
 - (d) the Director of Development Services or his designate;
 - (e) the Planning Director of the Parkland Community Planning Services, or designate;
 - (f) Two (2) or more citizens at large, who shall be appointed annually by Council for a term not exceeding one (1) year.
- (2)² Council may appoint a further member of Council to serve as an alternate in the place and stead of the first member of Council appointed when such member of Council is unable to attend or is in a position of conflict in hearing any matter before the Commission.
- (3) Members of the Commission hold office at the pleasure of Council and may be replaced at any time.
- (4) The Commission shall hold such meetings as it sees fit or as Council may direct.
- (5) The Mayor shall act as Chairperson of all meetings of the Commission.
- (6) In the absence of the Mayor, the member of the Commission who is the most senior serving member of Council present shall act as Chairperson. If a member of Council is not present or must leave the meeting because of conflict of interest, the City Manager shall assume the position of Chairperson for the interim.
- (7) The Commission shall not be bound to follow any formal rules of evidence.
- (8) The Commission shall:

¹ 3142/C-98

² 3142/C-98

- (a) have the powers and perform all the duties prescribed for it in the Municipal Government Act, and City bylaws;
 - (b) advise Council on matters relating to the orderly planning and economic development of the City;
 - (c) Act as a Development Authority of the City and make decisions with respect to applications for Development Permits referred to it, and impose such conditions as it deems necessary or advisable in accordance with City bylaws and the Municipal Government Act.
 - (d) decide on all matters referred to it by the Development Officer under the Municipal Government Act, the Land Use Bylaw and any other City bylaws; and
 - (e) decide on all matters referred to the City by the Energy Resources Conservation Board of Alberta.
- (9) The Commission shall be:
- (a) the Subdivision Authority of the City; and
 - (b) make decisions with respect to applications for subdivision approval and impose such conditions as it deems necessary or advisable in accordance with City bylaws and the Municipal Government Act.
- (10) As soon as reasonably possible after the meetings of the Commission, the Secretary shall:
- (a) prepare Minutes setting out the particulars of each application and the decision of the Commission with any reasons given;
 - (b) cause notice of the decision and any reasons given to be mailed to:
 - (i) the applicant;
 - (ii) the objectors of record;
 - (iii) those land owners required by the Land Use Bylaw to be notified; and
 - (iv) to such other persons the Commission considers are affected and who should be notified.

- (v) to all persons required to be given notice under the provisions of the Municipal Government Act.
- (11) The notice referred to in Sub-section(9)(b)(ii) must substantially conform to Form 1 set out in Appendix "K" to this bylaw.
- (12) Any notices of decision posted upon lands proposed to be developed must substantially conform to Form 2 set out in Appendix "K" to this bylaw.
- (13) The Commission may retain the services of such special consultants as may be necessary to its purposes, subject to budget approval by Council.
- (14) After hearing all applicable submissions to any meeting of the Commission, the Commission may deliberate and reach its decision in private, meeting as Committee of the Whole.

Comments:

We concur with the recommendations of the City Clerk.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

DATE: December 16, 1998

TO: Senior Management Team

FROM: City Assessor, Al Knight
Assessment Supervisor, Myron Chilibeck

RE: MUNICIPAL PLANNING COMMISSION MEMBERSHIP

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

In reviewing the existing bylaw that provides the basis of membership on the Municipal Planning Commission, and specifically (c) "the City Assessor or his designate", we do not know the rationalization of the appointment, as this was in place when the current City Assessor commenced employment with the City some 15 years ago.

Whether this should or should not continue is entirely at the discretion of Council, based on what is seen as the need to administer development in the City in the future. We do, however, feel that:

1. If Council chooses to have the City Assessor as a member, we would accept that responsibility.
2. That the City Assessor should have an alternate and that if both were unable to attend, no replacement would be in attendance.
3. That if the "City Assessor" were eliminated from the membership, the position be named as a resource or observer to the meetings. There are benefits, both to the Committee and the Department, in bringing forward information and knowledge and/or providing background to the Assessment Department on developments that are taking place throughout the City.

Thank you for the opportunity to provide comments on this issue.



Al Knight, A.M.A.A.
City Assessor



Myron Chilibeck, A.M.A.A.
Assessment Supervisor

AK/ngl

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

DATE: December 14, 1998
TO: Senior Management Team
FROM: City Clerk
RE: Municipal Planning Commission Membership

On January 1, 1999 the management of the Assessment & Tax Department will be the responsibility of the City Clerk. As the City Assessor is retiring it is an opportune time to review the role of the City Assessor as a member of MPC.

The functions of the City Assessor position, which is a designated officer within the Organization Bylaw, will be split with the overall management duties being that of the City Clerk and the technical/ operational duties being assumed by the Assessment Supervisor Myron Chilibeck. Myron's title will be changed to City Assessor and his job description updated accordingly.

Unless the current membership of MPC is changed, Myron would be assigned as the Assessment representative on MPC.

The Committees Bylaw states that the membership of MPC shall be:

24 The "Municipal Planning Commission"

- (1) The Commission shall consist of not less than eight (8) members as follows:
 - (a) Two (2) Councillors, one of whom shall be the Mayor;
 - (b) the City Manager;
 - (c) the City Assessor or his designate;
 - (d) the Director of Development Services or his designate;
 - (e) the Planning Director of the Parkland Community Planning Services, or designate;
 - (f) Two (2) or more citizens at large, who shall be appointed annually by Council for a term not exceeding one (1) year.
- (2) Council may appoint a further member of Council to serve as an alternate in the place and stead of the first member of Council appointed when such member of Council is unable to attend or is in a

position of conflict in hearing any matter before the Commission.

In speaking with the City Manager, he suggested that I direct a memo to SMT for discussion of:

- Should the City Assessor continue to be a member of MPC;
- Are there other staff that should be part of MPC;
- Should staff positions have designates.

RECOMMENDATION

Direction is requested.

Kelly Kloss
City Clerk

Al Knight

From: Kelly Kloss
Sent: December 14, 1998 4:20 PM
To: Al Knight; Myron Chilibeck
Subject: MPC Membership

Norbert asked that I draft the attached letter for discussion at SMT. If you have any feedback or suggestions regarding the memo please let me know before this Thursday.

Kelly



Dec 14 to SMT - MPC
Membership.doc

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Municipal Planning Commission
FROM: City Clerk
RE: Committees Bylaw Amendment No. 3142/A-99, Change in Membership
Respecting the Municipal Planning Commission (Bylaw No. 3142/95)

Reference Report: City Clerk dated January 11, 1999

Bylaw Readings:

Committees Bylaw Amendment No. 3142/A-99 was given three readings, a copy of which is attached hereto.

Report Back to Council Required: No

Comments/Further Action:

Committees Bylaw Amendment No. 3142/A-99 authorizes the replacement of the *City Assessor or his designate* as a member of the Municipal Planning Commission with the *Land and Economic Development Manager or his designate*. The City Assessor shall still be listed as a resource person to the committee as required. This change shall be effective immediately.

This office will now be updating the consolidated copy of Committees Bylaw No. 3142/95 and distributing same in due course.


Kelly Kloss
City Clerk

/clr
attchs.

c City Assessor
 Land and Economic Development Manager
 Deputy City Clerk
 S. Ladwig, City Clerk's Office
 C. Rausch, City Clerk's Office
 F. McDougall, City Clerk's Office



Date: December 23, 1998

To: Kelly Kloss, City Clerk

From: Frank Wong, Planning Assistant

Re: Land Use Bylaw Amendment 3156/A-99
DC(2) Direct Control District No. 2 – Update
Heritage Business Park

In 1980, City Council designated the area known as "Heritage Business Park" as Direct Control District (2), which has its own unique list of uses and regulations which are specific to individual lots. Over time there have been several lots subdivided and over half the area redesignated to the C4 Commercial District. The DC(2) District has not however been updated to reflect these subdivisions and redesignations.

Bylaw 3156/A-99 proposes to update the DC(2) District to delete reference to those lands which have been redesignated to the C4 District and to insert the proper legal descriptions for those lands which were subdivided.

The specific changes are:

- 130(1) New lot descriptions due to subdivision
- 130(2) Deleted reference to Lot 9, Block 14, Plan 812 3230 due to redesignation to C4 District
- 130(3) Deleted reference to Lot 5, Block 14, Plan 812 0222, Lot 8, Block 14, Plan 852 2172, and Lot 10, Block 14, Plan 812 3230 due to redesignation to C4 District
- 130(5) Deleted reference to Lot 3, Block 14, Plan 812 0222 due to redesignation to C4 District
- 130(6) Deleted reference to Lot 3, Block 14, Plan 812 0222 due to redesignation to C4 District
- 131(1) Regulations revised with updated lot numbers; lands which have been redesignated to the C4 District are deleted; some adjustment in regulations (site coverage) to reflect the subdivided areas

Land Use Bylaw Amendment 3156/A-99...page 2

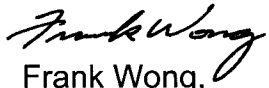
56(2) The municipal addresses are added to the legal descriptions to enable easier identification

The land uses remain unchanged in the DC(2) District

Staff Recommendation

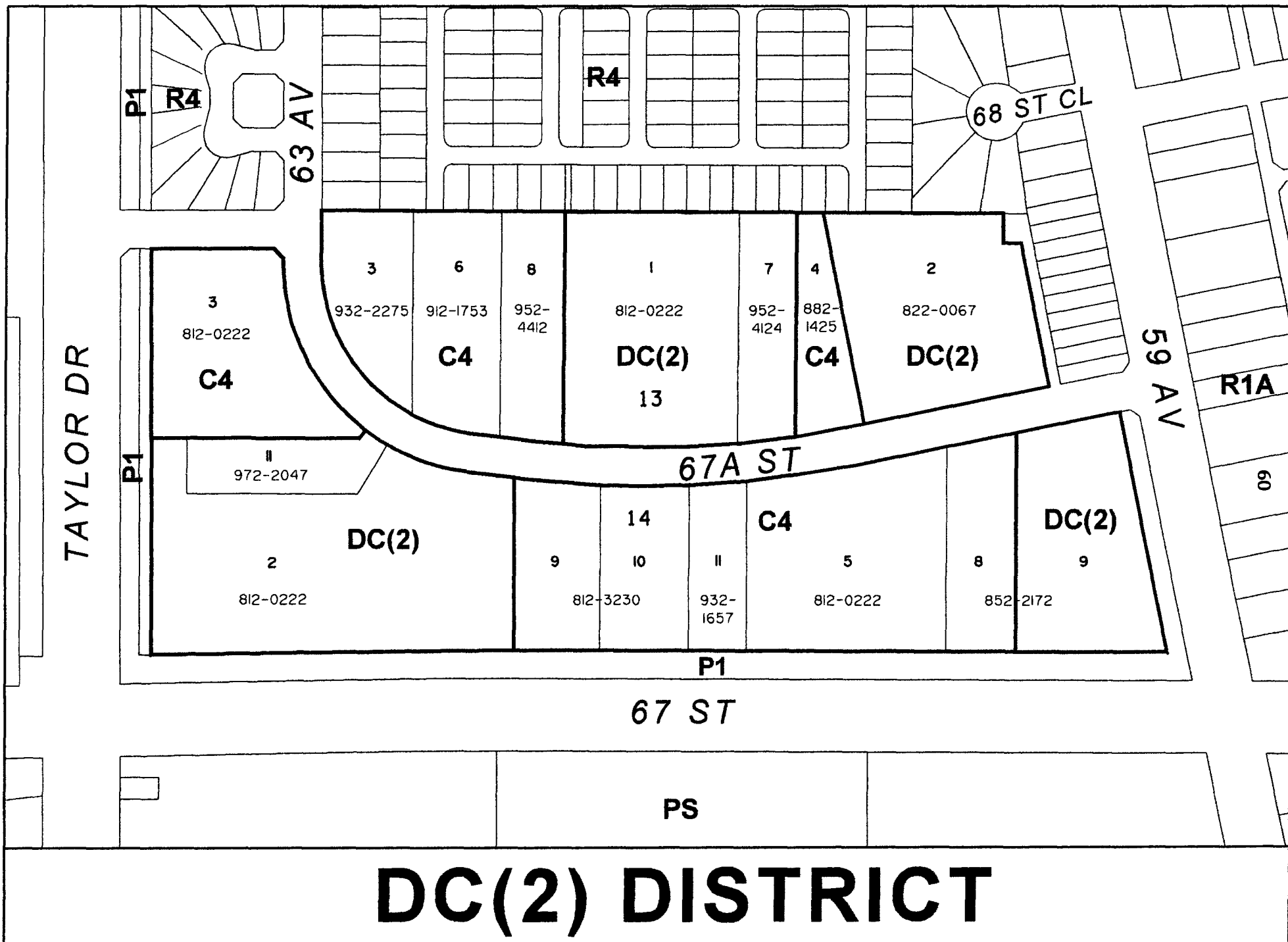
Planning staff recommend that City Council proceed with first reading of Land Use Bylaw Amendment 3156/A-99.

Sincerely,

A handwritten signature in black ink, appearing to read "Frank Wong", written in a cursive style.

Frank Wong,
Planning Assistant

Attachment



S.W. 1/4 -29-38-27-4

Comments:

We recommend that Council proceed with first reading of Land Use Bylaw Amendment 3156/A-99.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Principal Planner
FROM: City Clerk
RE: *Land Use Bylaw Amendment 3156/A-99 / DC(2) Direct Control District No. 2
- Update Heritage Business Park*

Reference Report: Frank Wong, Planning Assistant, dated
December 23, 1998

Bylaw Readings:

Land Use Bylaw Amendment 3156/A-99 was given first reading, a copy of which is attached hereto.

Report Back to Council Required:

Yes, a Public Hearing has been advertised for Tuesday, February 16, 1999 at 7:00 p.m., in the Council Chambers.

Comments/Further Action:

In 1980, City Council designated the area known as "Heritage Business Park" as Direct Control District (2), which has its own unique list of uses and regulations specific to individual lots. Over time, there have been several lots subdivided and over half the area redesignated to the C4 Commercial District. The DC(2) District has not however, been updated to reflect these subdivisions and redesignations. Land Use Bylaw Amendment 3156/A-99 makes provisions to update the DC(2) District to delete reference to those lands which have been redesignated to the C4 District and to insert the proper legal descriptions for those lands which were subdivided.

This office will now proceed with the advertising for a Public Hearing. The City will be responsible for the advertising costs in this instance.



Kelly Kloss
City Clerk

/clr
attchs.

c Director of Corporate Services
 Director of Development Services
 Director of Community Services
 E. L. & P. Manager
 Fire Chief/Manager Emergency Services

City Assessor
Land & Economic Development Manager
S. Ladwig, Administrative Assistant

DATE: January 8, 1999
TO: City Council
FROM: City Clerk
RE: ***Downtown Business Revitalization Bylaw No. 2827/83 - Request for Amendment No. 2827/A-99 to Provide for Terms of Appointment for Council Representatives***

During a recent amendment to the BRZ Business Tax Bylaw No. 3196/98, it was noted that the Downtown Business Revitalization Zone Bylaw, the bylaw that designates the downtown as a BRZ and originally established the Downtown Business Association (Towne Centre Association), requires an amendment. Section 6(5) of Bylaw No. 2827/83 reads as follows:

"6 (5) *The member of Council shall serve for three (3) years, and such term of office on the Board shall coincide with the term of office on Council.*"


Upon researching The Towne Centre Association, as it was once known, it appears that no Council Member has ever held a three year term on that board. However, upon review of the amendments previously made to Bylaw 2827/83 no amendment could be found making provisions for one year terms for Council representatives to this board.

As you are aware, each year at Council's organizational meeting, new appointments are made respecting Council members to the City's various standing and ad hoc committees, boards and societies. This section is inconsistent with that practice as well.

It is requested that consideration be given to Bylaw Amendment No. 2827/A-99. This bylaw amendment would, in essence, provide for the one year terms Council representatives *are currently* appointed for on the Downtown Business Association and would bring this committee's membership appointments in line with the other appointments made annually at the organizational meeting.

Recommendation

That Bylaw Amendment No. 2827/A-99 be given three readings.


Kelly Kloss
City Clerk

/clr

BYLAW NO. 2827/83

- (5) The member of Council shall serve for three (3) years, and such term of office on the Board shall coincide with the term of office on Council.
- (6) Any member may resign from the Board at any time upon sending written notice to Council to that effect, and any member may be removed from the Board by Council at any time, by resolution.
- (7) Where a member ceases to be a member of the Board before the expiration of the designated term, Council may appoint another eligible person for the unexpired portion of the term.
- (8) A member ceases to be a member of the Board when that member fails to attend three (3) consecutive regular meetings of the Board, unless absence is caused through illness or is authorized by resolution of the Board.

MEETINGS

- 7¹ (1) The Board shall hold at least 4 regular meetings per year at a time and place so designated by the Executive Committee.
- (2) The first meeting shall be held in January of each year for the appointment of officers of the Board and conduct any other business deemed necessary.
- (3) Special meetings may be called by the Chairman, with the approval of two members of the Board.
- (4) If the Chairman is absent or refuses to call a special meeting when requested by any member of the Board, the Secretary to the Board shall call

¹ 2827/A-92

Comments:

We concur with the recommendations of the City Clerk.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Council File
FROM: City Clerk
RE: *Downtown Business Revitalization Zone Bylaw Amendment No. 2827/A-99 -
Terms of Appointment for Council Representatives on the Downtown
Business Association of Red Deer*

Reference Report:

City Clerk dated January 8, 1999

Bylaw Readings:

Downtown Business Revitalization Zone Bylaw Amendment No. 2827/A-99 was given three readings.

Report Back to Council Required: No

Comments/Further Action:

This bylaw amendment provides for the one year terms Council representatives *are currently* appointed for on the Downtown Business Association. As well, this amendment brings this committee's membership terms of appointment in line with appointments made annually at Council's organizational meeting to the other standing and ad hoc committees of Council.



Kelly Kloss
City Clerk

/clr
attchs.

c Ms. Diana Rowe, Manager
Downtown Business Association of Red Deer



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570
e-mail: pcps@telusplanet.net

Date: January 6, 1999

To: Kelly Kloss, City Clerk

From: Frank Wong, Planning Assistant

Re: Land Use Bylaw Amendment 3156/B-99
Lot 1, Block 3, Plan 912 3660 and
The remainder of the SW ¼ 30-38-27-4
Edgar Industrial Park
The City of Red Deer

The City of Red Deer request the redesignation of Lot 1, Block 3, Plan 912 3660 and the remainder of the SW ¼ Sec. 30-38-27-4 from A1 Future Urban Development to I1 Industrial (Business Service) District. The request will add approximately 14.7 ha (36.3 ac) of light industrial land for development in the southern portion of the Edgar Industrial Park.

The proposal complies with the Northwest Area Structure Plan.

Staff Recommendation

Planning staff recommend that City Council proceed with first reading of Land Use Bylaw Amendment 3156/B-99.

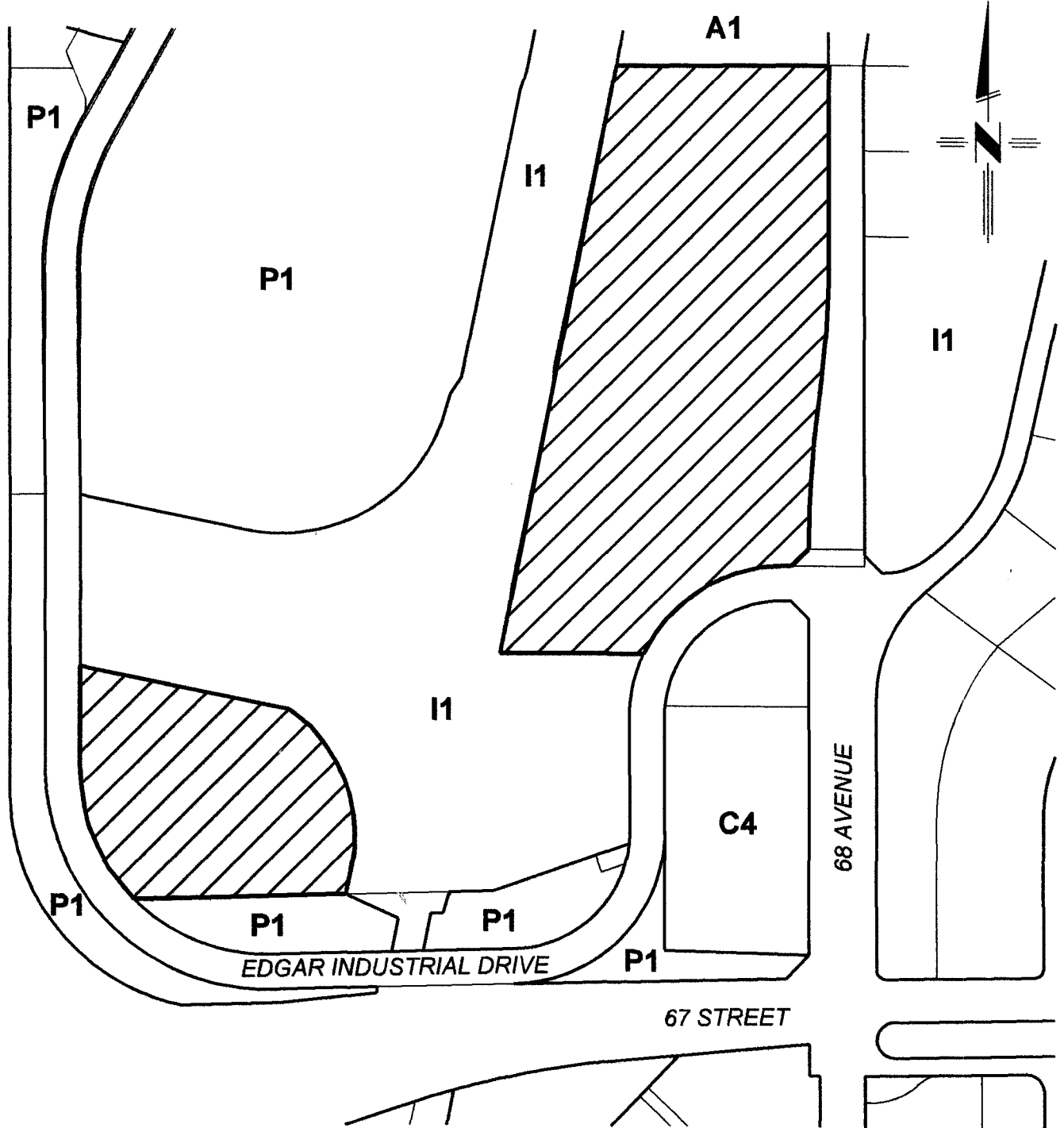
Sincerely,

Frank Wong,
Planning Assistant

Attachment

The City of Red Deer

PROPOSED LAND USE BYLAW AMENDMENT



Change from: A1 to I1 

AFFECTED DISTRICTS:

A1 - Future Urban Development

I1 - Industrial (Business Service)

MAP No. 1 / 99

BYLAW No. 3156 / B - 99

Comments:

We recommend that Council proceed with first reading of Land Use Bylaw 3156/B-99.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Principal Planner
FROM: City Clerk
RE: *Land Use Bylaw Amendment No. 3156/B-99, Lot 1, Block 3, Plan 912-3660 and Remainder of SW ¼ 30-38-27-4 / Edgar Industrial Park / The City of Red Deer*

Reference Report:

Frank Wong, Planning Assistant, dated
January 6, 1999

Bylaw Readings:

Land Use Bylaw Amendment 3156/B-99 was given first reading, a copy of which is attached hereto.

Report Back to Council Required:

Yes, a Public Hearing has been advertised for Tuesday, February 16, 1999 at 7:00 p.m., in the Council Chambers.

Comments/Further Action:

Land Use Bylaw Amendment 3156/B-99 provides for the redesignation of Lot 1, Block 3, Plan 912-3660 and the remainder of the SW ¼ 30-38-27-4 from A1 Future Urban Development District to I1 Industrial (Business Service) District. This will add approximately 14.7 ha (36.3 ac) of light industrial land for development in the southern portion of Edgar Industrial Park.

This office will now proceed with the advertising for a Public Hearing. The City will be responsible for the advertising costs in this instance.



Kelly Kloss
City Clerk

/clr
attchs.

c Director of Corporate Services
 Director of Development Services
 Director of Community Services
 E. L. & P. Manager
 Fire Chief/Manager Emergency Services

City Assessor
Land & Economic Development Manager
S. Ladwig, Administrative Assistant

Item No. 7

Date: December 15, 1998

To: City Clerk

From: Paul Meyette
Principal Planner

**RE: PUBLIC PARTICIPATION PROCESS
FOR OUTLINE PLANS / NEIGHBOURHOOD AREA STRUCTURE PLANS**

The City of Red Deer Strategic Plan provides a mandate to seek public input on levels of satisfaction and service levels for facilities, programs and services. The long term goal in Section 3.1 is

“To gather information and input from residents with respect to facilities/ programs/ service priorities and levels of service, and to supply information on performance.”

Strategy 3.1.1 states

“Develop and use a variety of appropriate public input processes to determine public preferences on facilities/ programs/ service priorities and levels of satisfaction with City services.”

In order to implement this Goal and Strategy, Parkland Community Planning Services proposed, through our business plan to use a neighbourhood survey to measure public satisfaction with the neighbourhood public participation process. This memo outlines the results of that survey.

BACKGROUND INFORMATION

The City of Red Deer has developed an extensive public participation process for Neighbourhood Area Structure Plans. After adopting the original process in 1992, the process has been modified annually to better respond to the needs of residents in developing areas. Innovations introduced include a meeting notice delivered door to door, a follow-up newsletter when the process is complete and a better process for addressing neighbourhood concerns. Briefly, the purpose of the City's public participation process in planning is to

- provide an opportunity for neighbourhood input which will result in improved neighbourhood planning documents
- ensure that people understand what is proposed in their neighbourhood
- provide a less formal process for neighbourhood input than the City Council public hearing
- provide a consistent approach to public participation in terms of planning
- advise neighbourhood residents people how their input was incorporated in the final decision regarding neighbourhood area structure plans

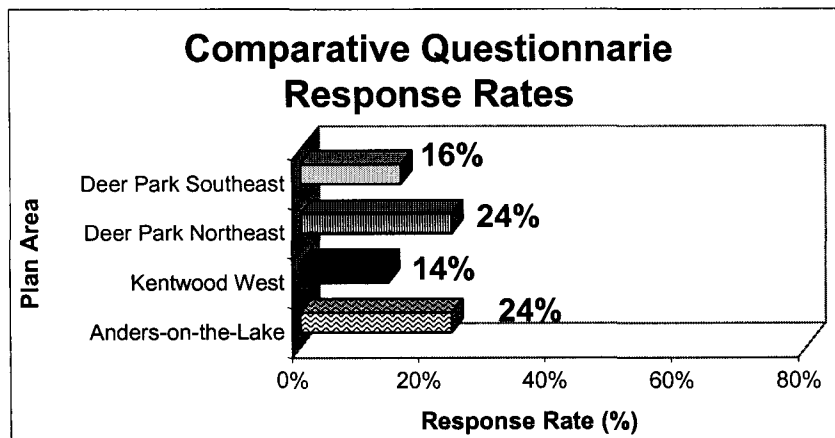
SELECTION OF NEIGHBOURHOODS

Four neighbourhoods were selected to participate in the survey. These neighbourhoods were not selected at random. Three of the neighbourhoods were selected because of major issues that surfaced during the planning process; our purpose in selecting these neighbourhoods was to assess how well we respond to neighbourhood concerns. The fourth neighbourhood had few issues through the planning process and was selected to assess residents' perceptions in the absence of major issues. The neighbourhoods selected for the survey were:

Anders on the Lake
Deer Park Northeast (Ratzke)
Deer Park Southeast (Devonshire)
Kentwood West

OUR EVALUATION PROCESS

To obtain public input, a short questionnaire was developed along with two open-ended questions. The questionnaires were distributed door to door. In three of the neighbourhoods a postage paid self addressed envelope was attached for responses while in Kentwood West, the questionnaire was designed to be folded over, and sealed with tape; The return address and postage were enclosed. The response rates are shown below.



FINDINGS

Each questionnaire was initially analysed independently. These independent analyses were compiled to create this summary report of the findings.

Throughout all of the questionnaires, there is strong support for the public participation process but there is room for improvement.

An element of the process which has very strong support is the community newsletter with 90% of the respondents indicating that the door to door newsletter was an effective way of informing neighbourhood residents. The neighbourhood public meeting was found effective by 54% of the respondents however over 70% of the respondents that actually attended the public meeting found that it was effective. Only 6% found the public meeting ineffective. The Council public hearing was deemed effective by 54% of the respondents while 12.5% found the public hearing ineffective.

Improvements that were suggested through the questionnaires were:

- expand the area where the newsletter is distributed – currently homes within 2-3 blocks of a proposed development are notified about an upcoming plan.
- more newsletters to explain the progress of a new neighbourhood – currently we only distribute newsletters when there are planning issues – no updates are provided.
- allow a longer period of notice for a public meeting – currently 5-7 days notice is given.
- allow additional opportunity for public input – currently meetings have a fixed starting time and do not allow people to drop in if they are not available at the time of the meeting.
- a follow-up public meeting should be held if there are significant changes made after the first public meeting – currently there is no requirement for a second public meeting although in practice we have implemented this recommendation (Kentwood West)
- contact the Community Association in an affected neighbourhood and invite the Association to participate in the public participation process – currently this is our practice.

It is interesting to note that where there were significant planning issues, there was a higher response to the questionnaire.

It is also interesting to note that there was substantial criticism in Deer Park about the lack of consultation, which occurs around non planning issues.

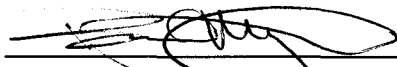
RECOMMENDATION

Planning staff recommend the following changes to the Public Participation Process:

1. The newsletter distribution area will be expanded to include residents further away from the development.
2. Neighbourhood newsletter updates will be considered to keep residents apprised of the progress of their subdivision. These updates will not however be a priority due to our workload and will be done as time and budget permits.
3. There will be a longer period of notice for a public meeting. We will strive to give 10 days notice.

4. In order to provide greater access, we will try on a pilot basis to combine an open house with a public meeting. This will extend the hours that people can comment on a planning issue.
5. In order to provide maximum opportunity for people to comment on a plan, a renewed effort will be made in the newsletter to encourage people to phone, fax or drop in to our office if they are unable to attend the meeting.
6. A follow-up public meeting / open house will be held if there are substantial changes made after the first public meeting.
7. The Community Association will be consulted, where it exists, when seeking neighbourhood input.
8. The use of door to door newsletters will continue to be used to advise of any planning issues and to advise of the outcome of a decision.
9. Public meetings will continue to be used as the primary means of neighbourhood input. Public meetings allow for an interchange of opinions and ideas – something which is not possible in other forms of public input.
10. It is recommended that the City consider a policy, which clearly outlines when neighbourhood public consultation is required for issues, which are not planning related.

Planning staff will continue to evaluate the planning process including the public participation component on a periodic basis. Although the questionnaires were an effective tool in measuring satisfaction and identifying issues, it was not particularly effective in discussing alternatives and improvements. In order to address these issues we may use focus groups in the future to further evaluate the public participation process.



Paul Meyette, ACP, MCIP
Principal Planner

/tb

enc.

Appendix A – Components of the Public Participation Process

Components of the Public Participation Process

Notification

When a Neighbourhood Area Structure Plan is proposed or amended, it is circulated to City Departments, utility companies and government agencies. Once any issues are resolved from this referral, the public participation process is commenced.

When a new plan is proposed, the affected parties are notified about the plan through two methods – a newspaper advertisement and a hand delivered door to door neighbourhood newsletter. The newspaper advertisement is intended to notify anyone in the City that may have an interest in the property. The newsletter is directed at nearby residents (within 0.4 Kilometres) who are the most affected by the plan.

The newspaper advertisement generally contains a map and notification of a public meeting while the newsletter contains additional information.

Public Meeting

A public meeting is the preferred forum to discuss a Neighbourhood Area Structure Plan. Planning staff have experimented with open houses, phone in comments and other forms of public participation but the public meeting is the only effective method to ensure that people understand the issues, understand each other, share ideas and discuss solutions. When significant issues are identified at a public meeting, the use of focus groups or a representative community group have been used, to work with planners and the developer to define an acceptable plan.

The public meeting is always hosted by planning staff with the developer responsible for presenting the concept to the community. At all public meetings, the attendees are requested to fill out comment sheets indicating their satisfaction or dissatisfaction with the proposal. If the plan is acceptable to the public, the plan proceeds to the Municipal Planning Commission for a recommendation and then to City Council. If major issues are identified, the plan is reformulated and a new public meeting held. Additional newsletters are distributed as required.

When the plan is forwarded to City Council for consideration, all of the individual handwritten public meeting comment sheets are forwarded to Council on a confidential basis. A report which summarizes the comments is provided to Council on the agenda.

The new Neighbourhood Area Structure Plan process requires that City Council give first reading to a Bylaw to adopt the plan. A public hearing is held four weeks later.

Public Hearing

The public hearing at City Council is a very formal process whereby Council listens to opposing views on an issue and decides whether to adopt, with or without amendments, the Neighbourhood Area Structure Plan. This process can be confrontational and divisive if problems are not resolved in an earlier stage of the public participation process.

Feedback

Once a decision has been made, it has been our practice to distribute another door to door newsletter explaining how the neighbourhood input was incorporated into the final adopted plan and answering any questions that surfaced during the planning process. A final copy of the land use plan is also forwarded with the newsletter.

Comments:

This is submitted for Council's information. The recommendations will be incorporated into our administration policy relative to public consultation.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 20, 1999

TO: Principal Planner

FROM: City Clerk

RE: *Public Participation Process For Outline Plans and Neighbourhood
Area Structure Plans*

Reference Report: Principal Planner dated December 15, 1998

Resolution: N/A

Report Back to Council Required: No

Comments/Further Action:

I trust you will now add this document to your departmental policies. If you feel this policy should be included in The City's Administration Policy Manual, as it affects more than one department, please discuss same with Lowell Hodgson to arrange to have an appropriate policy drafted and submitted to this office.



Kelly Kloss
City Clerk

/clr

c Director of Community Services

Item No. 8

MEMO

DATE: January 04, 1999

TO: CITY COUNCIL

FROM: RYAN STRADER, Manager
Inspections & Licensing Department

RE: ONE HOUR FREE PARKING ZONE

A request was received from the Telus Corporation to have the above zone extended to their street. The request was considered by the Downtown Planning Committee which passed the following resolution:

"THAT the Downtown Planning Committee recommend to City Council that the current parking meters on the south side of 51 Street between 48 Avenue and 49 Avenue be converted to one hour free parking meters, subject to approval of businesses located on the north side of the street, and that if businesses on the north side of the street have the same request, that members of the Committee would not object."

The Downtown Business Association contacted the businesses located on 51 Street, between 48 Avenue and 49 Street which had the following response:

NO

MacSween Capeling Law Office
Hair Heaven
Mason Martin - No Response

YES

Canadian Western Bank
Classicuts - Only South Side of Block
Emo Computing
Bonding Education Centre
1st Class Professional Education Services
Telus

In view of the concern expressed from four of the businesses, we suggest that only the south side of 51 Street, between 48 Avenue and 49 Avenue be converted to free one- hour parking.

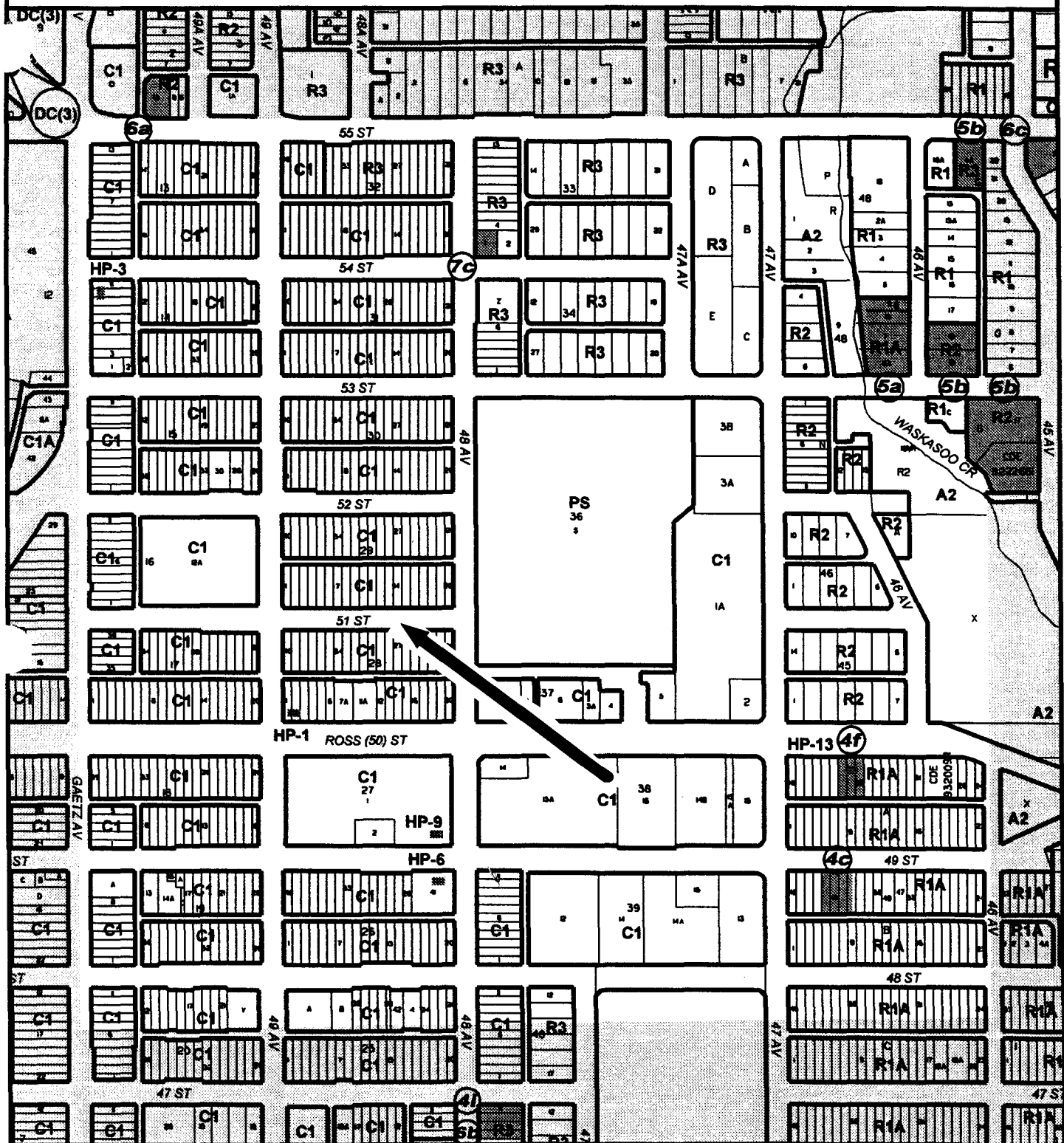

RYAN STRADER
Inspections & Licensing Manager
INSPECTIONS & LICENSING DEPARTMENT

RS:kb

THE CITY OF RED DEER - LAND USE BYLAW

LAND USE DISTRICTS

G9



BYLAW NUMBER - 3156/96

AMENDMENTS:

SEE SECTION SIX FOR
LANDUSE DISTRICT DEFINITIONS

F10	G10	H10
F9	G9	H9
F8	G8	H8

N.W. ¼ -16-38-27-28

SCALE 1:5000
21-NOV-1997

Comments:

We concur with the recommendations of the Inspections and Licensing Manager and the Downtown Planning Committee that the One Hour Free Parking Program be extended to the south side of 51 Street. We do feel however, that this creates a customer service issue as it may create confusion in the customer's minds because the parking requirement will differ between two sides of the same street.

We recommend that the Downtown Business Association be asked to work with those businesses that have objected to this being extended to the north side of the street to overcome their objections so the entire street can be designated *one hour free parking*. This may be an opportunity for use of the Parking Tokens Program offered by the Downtown Business Association.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 20, 1999

TO: Inspections and Licensing Manager

FROM: City Clerk

RE: One Hour Free Parking Zone - 51 Street Between 48 Avenue and 49 Avenue

Reference Report:

Inspections and Licensing Manager dated January 4, 1999

Resolution:

"RESOLVED that Council of The City of Red Deer, having considered report from the Inspections and Licensing Manager dated January 4, 1999, re: One Hour Free Parking Zone, hereby agrees that both sides of 51 Street between 48 Avenue and 49 Avenue be converted to one hour free parking, and as presented to Council January 18, 1999."

Report Back to Council Required: No

Comments/Further Action:

I trust you will now be contacting all the businesses along this roadway regarding Council's decision to have 51st Street between 48th and 49th Avenues declared a one hour free parking zone. It would be appreciated if you would provide this office with a copy of that correspondence for the Council file.



Kelly Kloss
City Clerk

/clr

c Downtown Planning Committee
Downtown Business Association

Item No. 9

DATE: January 11, 1999**TO:** City Council**FROM:** City Clerk**RE:** ***Downtown Business Association's 1999 Budget***


The Downtown Business Association's 1999 Budget will be considered at the Council Meeting of January 18, 1999 at 7:00 p.m., or as soon thereafter as Council may determine.

Individual notices were mailed out to every person assessed for business purposes in the Business Revitalization Zone, advising of the date and place at which the proposed budget will be considered.

Please find attached for your information the Downtown Business Association's 1999 Budget.

Recommendations

That, following any presentations, Council may approve the Downtown Business Association's 1999 Budget.



Kelly Kloss
City Clerk

/clr
attchs.

January 4, 1999

Dear Sir/Madam:

**Re: *The Downtown Business Association of Red Deer - 1999 Business
Revitalization Zone Budget***

Each year the Downtown Business Association's Board of Directors prepares the Association's budget and submits it to City Council for their approval. On behalf of the Association, we are providing you with a copy of the proposed budget. Members wishing to submit written comments regarding the Association's budget are asked to forward them prior to January 11, 1999 to the:

Office of the City Clerk
4914 - 48 Avenue (Box 5008)
Red Deer, AB T4N 3T4

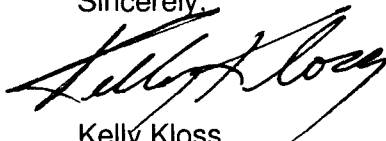
Any member of the Association who would like to speak to Council concerning the budget will be given the opportunity at the Council Meeting to be held:

Date: Monday, January 18, 1999
Time: 7:00 p.m.
Location: Council Chambers, 2nd Floor, City Hall

Please use the west (park side) doors when you come to City Hall. The Commissionaire will direct you to the Council Chambers upon your arrival.

Questions regarding the budget can be directed Ms. Diana Rowe, Manager, Downtown Business Association at (403) 340-8696. Questions regarding the Council Meeting can be directed to myself at (403) 342-8132.

Sincerely,



Kelly Kloss
City Clerk

/clr
attchs.

c City Assessor
Downtown Business Association Manager, Ms. Diana Rowe

82

Red Deer Downtown Business Association

#9, 4921 - 49 St., Red Deer, Alberta, T4N 1V2, Phone: (403) 340-8696, FAX: (403) 340-8699 / rd.downtown@rttinc.com

RED DEER DOWNTOWN BUSINESS ASSOCIATION 1999 BUDGET

	1999 Budget	1998 Budget
REVENUE		
BRZ dues	112,000	116,400
Environmental maintenance contract	43,500	43,500
Christmas grant	5,700	5,400
Project revenue	<u>4,500</u>	<u>4,000</u>
TOTAL BUDGETED REVENUE	<u><u>165,700</u></u>	<u><u>169,300</u></u>
EXPENSES		
Administration	65,700	76,000
Marketing and communication	50,800	44,400
Christmas decoration program	5,700	5,400
Environmental maintenance contract	<u>43,500</u>	<u>43,500</u>
TOTAL BUDGETED EXPENSES	<u><u>165,700</u></u>	<u><u>169,300</u></u>

Red Deer Downtown Business Association

#9, 4921 - 49 St., Red Deer, Alberta, T4N 1V2, Phone: (403) 340-8696, FAX: (403) 340-8699 / rd.downtown@rttinc.com

December 7, 1998

Mayor Surkan and
City Council Representatives
City of Red Deer

RE: 1999 Proposed BRZ Budget

Dear Mayor and Council:

The Downtown Business Association is pleased to submit our 1999 budget for your approval. The budget contains no increase in fees for service, BRZ tax levy or other contract fees. In fact, we have chosen to take a conservative approach in our BRZ revenue projections. We are both optimistic and positive about the future of downtown development, or perhaps the better term is re-vitalization.

It is the intention of the Downtown Business Association to establish lines of communication with the business community to identify areas of opportunity. I have had various opportunities, since my involvement with the Downtown Business Association, to discern information from various sources and individuals, sources who, incidentally, are much more informed and expert than I in the area of downtown revitalization. To provide training / information sessions on identifying and contacting potential customers is a high priority to many small business owners. Another is the need to establish an identity for downtown.

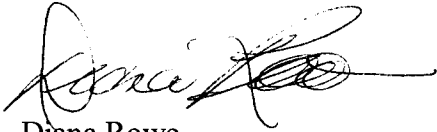
We are considering an expansion of the BRZ boundary, in response to requests from businesses on the perimeter. The levy portion requested in this budget provides no change to individual business members and any new assessments have not been included in this budget figure. However, should the BRZ boundary be extended, the overall BRZ assessments would reflect the increased revenue.

... page 2

Our expenditures reflect fixed administrative costs and project costs which include new program opportunities as identified.

The Downtown Business Association is the agent that will stimulate or precipitate development or change in our Downtown community. We are committed to the success of Downtown !

Sincerely,

A handwritten signature in black ink, appearing to read "Diana Rowe", with a stylized flourish extending to the right.

Diana Rowe
Manager
Downtown Business Association

Comments:

We concur with the recommendations of the City Clerk.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

DATE: January 12, 1999
TO: City Clerk
FROM: Tax Collector
RE: 1999 PROPOSED DOWNTOWN BUSINESS REVITALIZATION ZONE
(BRZ) BUDGET - BYLAW #3196

The Downtown Business Association must submit their annual budget for Council approval, and Council must pass a Rate Bylaw to collect the BRZ (Business Revitalization Zone) tax on their behalf.

In review of the 1999 Business Assessment Roll that will be utilized to collect the BRZ tax, a rate of .61% will generate the required levy to meet the Downtown Business Association's budget request of \$112,000.00. The BRZ rate used for the 1998 tax year was .62%.

RECOMMENDATION

1. Council give 1st, 2nd, and 3rd readings to amending Bylaw #3196 for the levy of BRZ tax rate of .61%.



Norman Ford
Tax Collector

NF/ngl

c.c. Director of Corporate Services

ASSESSMENT ROLL

- 3 The Assessor shall prepare a business tax assessment roll showing the business tax assessment for each business operating within the Business Revitalization Zone.

CALCULATION OF BUSINESS ASSESSMENT

- 4 The business assessment shall be a sum equal to 100% of the gross annual rental value of the premises occupied by the business.

BUSINESS REVITALIZATION ZONE TAX

- 5 Each person carrying on business within the boundaries of the Business Revitalization Zone established under Business Revitalization Zone Bylaw 2827/83 shall pay annually as a business tax a sum equal to 0.62% of the business assessment of that business or the sum of \$100.00, whichever is the greater sum.



OBLIGATION TO PAY BUSINESS TAX

- 6 Every person operating a business in the City shall pay the full amount of the business tax at the office of the City Tax Collector on or before the 31st day of March of the year stated in the business tax notice.

Comments:

We concur with the recommendations of the Tax Collector.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

DATE: January 8, 1999
TO: Norm Ford
FROM: Charlaine Rausch
RE: 1999 BRZ Mailing List

FILE
BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL
Council agenda
of Jan-18/99 CR

On January 4, 1999, I mailed out all the notices to the BRZ membership regarding the Downtown Business Association's budget. Over this past week, I received back a number of those notices that were undeliverable due to address changes or businesses no longer in existence.

Attached are two lists. The first list contains the updated addresses of the businesses I located using the phone book and Directory Assistance. These notices were all re-mailed on January 8, 1999.

The second list attached contains a listing of businesses that cannot be found. They are either out of business and the owners cannot be located or they have moved out of the BRZ area, in which cases I could not/did not re-send the notices. I have filed these lists with the Council agenda in case anyone ever questions the reason for not receiving a notice.

Please do not hesitate to contact me should you require any further information or have any questions regarding these lists.

Charlaine

Charlaine L. Rausch
City Clerk's Office

/clr
attchs.

c City Clerk

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

Skyreach Equipment Ltd.
104, 6439-67 Street
Red Deer, AB T4P 1A3

Mr. Doug Robinson,
Robinson Massage Therapy
4,5116-52 Street
Red Deer, AB T4N 6Y4

Kok's Euromotors Inc.
2325 - 50 Avenue
Red Deer, AB T4R 1M7

Rusty Pelican
2079 - 50 Avenue
Red Deer, AB T4R 1Z4

Pat Moore
(Private Label)
15 Wells Street
Red Deer, AB T4N 5Y2

Parkland Illustrators
4,4917-48 Street
Red Deer, AB T4N 1S8

Mr. Norman Cavanagh &
Mr. Robert Oxman Prof.Corp.
116, 4814-50 Avenue
Red Deer, AB T4N 4A3

Penny Pinchers
Bay 1,4605-62 Street
Red Deer, AB T4N 2R4

Mr. Marcus Sirman,
Shock Waves
11, 4616-62 Street
Red Deer, AB T4N 6T3

RBC Dominion Securities
Inc.
301, 4901-48 Street
Red Deer, AB T4N 6M4

Mr. James Pilkey,
Backyard Dreams
4945 - 54 Avenue
Red Deer, AB T4N 6J3

Notices Not Re-Mailed

Ron Gudge - Somerset Sales
Bay 2, Burnt Lake Business Centre

Shelly McCrimmon,
Northern Hot Tubs

Jack Mieras,
Sheepskin Speciality Shop

Parkland Reporting Ltd.

Jean Kennedy,
Specialized Reading Service

James McIntosh,
The Night Shadows

Juay Tiedemann,
Snip and Clip

Unfried Chicken Canada Ltd.

Clean City Ltd.

D A M McDonald Realty Inc.,
McDonald Realty

Al Chenard,
Al's Boat Repair

Alberta Oilfield Maintenance Ltd.

Ben Frank, Janice & Trevor Price,
J Gaul Superior Unfried Chicken

Gary Moore,
Lazer Runner Family Fun Centre

Tamara Pitre,
Doggone-It Pet Service

Garth Larsen,
Arctic Battery

Ann Berry,
Ann's Café

Dave Mundy,
Mundy Roofing (Now runs out of Blackfalds, AB)

Clifford Grant,
Almont Rose Centre for Learning

Council File
99 Jan 18
RL

FILE

Date: January 14, 1999
To: Norm Ford
From: Charlaïne Rausch
Re: *Attachment to Memo of January 8, 1999 -
1999 BRZ Letters Returned with Incorrect Addresses*

The following letter was returned for a second time and will not be re-sent:

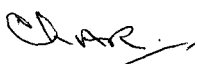
Kok's Euromotors Inc.
2325 - 50 Avenue
Red Deer, AB T4R 1M7

The following letters were returned with incorrect addresses and not re-sent due to the fact that they would not be received prior to the Council Meeting:

Alberta Public Works *Incorrect Address*
Supply Service Realty Division
19th Floor, 8215-112 Street
Edmonton, AB T6G 5A9

Gre-Am Marketing Ltd. *Incorrect Address*
8211-238 Fairmont Drive
Saskatoon, Saskatchewan S7M 4P5

This is submitted for your information and follow-up regarding address changes on your system.


Charlaïne L. Rausch
City Clerk's Office

/clr

attchs

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

mailing list for
BRZ Budget/Letters

mailed 99 Jan 04 *OK*

BRIAN A ADAIR BARRISTER &
SOLICITOR- SOLE PROP
STE 3 4909 48 ST 2ND FLR
RED DEER ALBERTA
T4N 1S8

490
+ city assessor

WALK 42

491

OK

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FILE

Council file
ch 99.01.18.

DON ADAMS WELDING LTD
6749 65 AVE
RED DEER ALTA
T4P 1X5

WALK T1



ie City
of
d Deer

ox 5008
Deer, AB
4N 3T4

ANDREA HAWIUK
KNOWN AND OPERATING AS
ACADEMY OF PROFESSIONAL
HAIR DESIGN
4929 49 ST
RED DEER AB
T4N 1V1

WALK 41



e City
of
Deer

x 5008
Deer, AB
N 3T4

ACHIEVE EXCELLENCE
INVESTMENTS INC AKA
ASSOCIATED FINANCIAL PLANNERS
4802 51 AV
RED DEER AB
T4N 4H3

WALK 47



City

Deer

008
r, AB
T4

ACCESS DENTURE
ACCU DENTURE LTD
301 4820 50 AVE
RED DEER ALTA
T4N 4A4

WALK 42



City

Deer

008
r, AB
T4

KAREN GALL & DONNA HALL
KNOWN AND OPERATING AS
ACADEMIC EXPRESS
502 5000 50 AV
RED DEER AB
T4N 6C2

WALK 47



City
f
Deer

5008
er, AB
3T4

THE SUPERINTENDENT OF
TREASURY BRANCHES
100 4911 51 STREET
RED DEER ALBERTA
T4N 5G1

WALK P1



City
f
Deer

5008
er, AB
3T4

PETER GIESBRECHT/SOLE PROP.
A&A UPHOLSTERY
25 GILCHRIST CRESCENT B
RED DEER AB
T4P 2K5

WALK 8



City
of
Deer

5008
Deer, AB
T4N 6H8

AGRINET MANAGEMENT &
EMPLOYMENT SERVICE LTD
204 4711 51 AV
RED DEER AB
T4N 6H8

WALK 47



City
of
Deer

x 5008
Deer, AB
T4N 6H8

GARY BRESEE
KNOWN AND OPERATING AS
AGPRO CONSULTING & APPRAISALS
201 4909 48 ST
RED DEER AB
T4N 1S8

WALK 42



City

Deer

5008
Deer, AB
T5J 4L4

ALBERTA PUBLIC WORKS
SUPPLY & SERVICE
15 FLR COMMERCE PLACE
10155 102 ST
EDMONTON AB
T5J 4L4



City

Deer

5008
Deer, AB
T6G 5A9

ALBERTA PUBLIC WORKS
SUPPLY SERVICE REALTY DIV.
19TH FLR 8215 112 STREET
EDMONTON ALBERTA
T6G 5A9

12

AIM INSURANCE SERVICES LTD
301 4943 50 ST
RED DEER AB
T4N 1Y1

ALBERTA ART & DRAFTING
SUPPLIES LTD
4709 49 AVE
RED DEER ALTA
T4N 3W9

WALK 46

WALK 41

LAWRENCE BALLA
KNOWN AND OPERATING AS
ALBERTA BARBERS
103 4929 50 ST
RED DEER AB
T4N 1X9

ALBERTA OILFIELD
MAINTENANCE LTD
1A 7860 49 AV
RED DEER AB
T4P 2B5

WALK 46

WALK 1

ROCKY VANDERHOEK
KNOWN AND OPERATING AS
ALBERTA ROCKYVIEW THERAPEUTIC
MASSAGE CLINIC
5015 50 ST
RED DEER AB
T4N 4B2

ALBERTA TREASURY BRANCH
304 4911 51 ST
RED DEER AB
T4N 6V4

WALK 47

WALK 45

ALBERTA YOUNG
KNOWN AND OPERATING AS
ALBERTAS RED DEER THRIFT STORE
4908 50 ST
RED DEER AB
T4N 4A8

AL TERRA ENGINEERING LTD
202 4708 50 AV
RED DEER AB
T4N 4A1

WALK 42

WALK 47

4

LIZ MUNRO AKA ALL IN 1
4831 53 STREET
RED DEER ALTA
T4N 2E7

ALLIED COMMUNICATIONS LIMITED
10548 82 AVENUE
EDMONTON ALBERTA
T6E 2A4

WALK 45

SUSAN K ALLISON
4919 48 ST
RED DEER AB
T4N 1S8

WINNIE STREIT AKA ALLURE
COSMETICS
A3 4805 48 STREET
RED DEER ALTA
T4N 1S6

WALK 42

WALK 41

MICHELLE PIERIK & INEZ PIERIK
KNOWN AND OPERATING AS
ALLEY KATZ
7 4921 49 ST
RED DEER AB
T4N 1V1

CLIFFORD GRANT
KNOWN AND OPERATING AS
ALMONT ROSE
CENTRE FOR LEARNING
9919 MANNING AV
FORT MCMURRAY AB
T9H 2B8

WALK 41

AL CHENARD
KNOWN AND OPERATING AS
AL'S BOAT REPAIR
B 7860 49 AV
RED DEER AB
T4P 2B5

ALTVATER LAW OFFICE
101 4815 50 AV
RED DEER AB
T4N 4A5

WALK 1

WALK 42

BARBARA CONNELL AKA AMOS &
ANDES IMPORTS
4911 50 AVE
RED DEER ALTA
T4N 4A6

RICHARD ANDRUSIAK
KNOWN AND OPERATING AS
ANDRUSIAK FINANCIAL SERVICE
203 4711 51 AV
RED DEER AB
T4N 6H8

WALK 42

WALK 47

LILA REBER
KNOWN AND OPERATING AS
ANGEL D'S COURIER
2A 5202 54 AV
RED DEER AB
T4N 5K8

WALK 50

ANN BERRY
KNOWN AND OPERATING AS
ANN'S CAFE
3803 50 ST
RED DEER AB
T4N 5E2

WALK H2

MONICA SCHMIDT
KNOWN AND OPERATING AS
SCHATZIE'S COIFFURES
4929 50 ST.
RED DEER ALBERTA
T4N 1X8

WALK 46

APPROPRIATE INDUSTRIAL
EQUIPMENT LTD
4734 50 ST UPPER
RED DEER AB
T4N 1X2

WALK 41

GARTH LARSEN
KNOWN AND OPERATING AS
ARCTIC BATTERY
6837 52 AV
RED DEER AB
T4N 4L2

WALK 5

ARLINGTON HOTEL RED DEER LTD
4905 51 AVE
RED DEER ALTA.
T4N 4H4

WALK 47

FAS GAS REALTY LTD
KNOWN AND OPERATING AS
AROUND THE CLOCK GAS
236 4919 59 ST
RED DEER AB
T4N 6C9

WALK 37

ARRISSA HAIR GROUP LTD
103 4815 50 AV
RED DEER AB
T4N 4A5

WALK 42

ARTISTRY IN GOLD DESIGN STUDIO
LTD
4928 49 STREET
RED DEER ALTA
T4N 1V3

WALK 41

LANCE & MAUREEN KADATZ
KNOWN AND OPERATING AS
ASHLEY & FRIENDS
59 DUSTON ST
RED DEER AB
T4R 2L6

WALK T2

ASSOCIATED CHIROPRACTIC CLINIC
DR G DIDRIKSON SOLE PROP
5415 49 AV
RED DEER AB
T4N 3X5

WALK 45

406952 ALBERTA LTD
KNOWN AND OPERATING AS
ASSOCIATE CLINIC
4705 48 AV
RED DEER AB
T4N 3T1

WALK 41

AUDIO WEST
RED DEER AUDIO SALES LTD
4715 49 STREET
RED DEER ALBERTA
T4N 1T6

WALK 41

BPS DESIGN INC
4819 48 AV
RED DEER AB
T4N 3T2

WALK 41

CAROL ANTONY AKA BACK DOOR
HAIR STORE
4407 48 AVE
RED DEER ALTA
T4N 3S4

WALK 48

JAMES PILKEY
KNOWN AND OPERATING AS
BACKYARD DREAMS
2 4768 RIVERSIDE DR
RED DEER AB
T4N 2N7

WALK 54

BANK OF MONTREAL
P O BOX 429
FIRST CANADIAN PLACE
TORONTO ON
M5X 1E3

BANK OF NOVA SCOTIA
BOX 696
RED DEER AB
T4N 3Z5

WALK 48

BARGAIN KASH & KARRY AKA
DIAMOND THAWER & AMIR HASSAM
5009 50 AVE
RED DEER ALBERTA
T4N 2B4

WALK 36

PETER & JOHN BARTHEL AKA
BARTHEL 1 HR PHOTO
4910 50 AVE
RED DEER ALTA
T4N 4A8

WALK 42

10

L L BAWTINHEIMER AKA LES &
NEILS CYLINDER HEAD REPAIRS
4925 48 STREET
RED DEER ALBERTA
T4N 1S8

WALK 42

DONNA LYNN FEDORAK
KNOWN AND OPERATING AS
BEACHES
102 4912 50 ST
RED DEER AB
T4N 1X7

WALK 46

742806 ALBERTA LTD
KNOWN AND OPERATING AS
BELL FEVER LOUNGE
4620 50 AV
RED DEER AB
T4N 3Z8

WALK 47

BETTENSON'S CARTAGE CO. LTD
4320 52 AVE
RED DEER ALTA
T4N 4J9

WALK 48

HUSSEIN BOGA
KNOWN AND OPERATING AS
BETTER BARGINS
5205 50 AV
RED DEER AB
T4N 5Y1

WALK 29

DR G N BHADRESA PROF CORP
4801 54 ST
RED DEER ALBERTA
T4N 2G5

WALK 45

BILL RANFORD
KNOWN AND OPERATING AS
BILL SR'S SPORTSCARDS
106 4785 49 ST
RED DEER AD
T4N 1T6

WALK 41

CHERI PURPUR, SHARYNE FRASER &
TRINDA GAJEK AKA
THE BIRTH PLACE
5415 49 AV UPPER
RED DEER AB
T4G 1G8

BISHOPS WESTERN DRUGS MART #1
DRUGS BY BISHOP LTD
4810 ROSS ST
RED DEER ALBERTA
T4N 1X5

WALK 46

DRUGS BY BISHOP LTD
4810 ROSS STREET
RED DEER ALBERTA
T4N 1X5

WALK 46

BLOCKBUSTER VIDEO
ENTERTAINMENT CANADA INC
C/O 191 THE WEST MALL STE 800
ETOBICOKE ONTARIO
M9C 5K8

BOB THOMPSON KNOWN & OPERATING
AS BOB'S BARBER SHOP
5024 49 STREET
RED DEER ALBERTA
T4N 1V5

WALK 42

BOB RADGOWSKI KNOWN &
OPERATING AS
BOB'S COLLISION REPAIRS
5 7611 49 AV
RED DEER AB
T4P 1M3

BONDING EDUCATION CENTRE
11 4836 51 ST
RED DEER AB
T4N 2A5

WALK 4

WALK 45

MADELINE RAYNARD
KNOWN AND OPERATING AS
BOOKS ETC
2 4931 49 ST
RED DEER AB
T4N 1V2

DAVE HERMARY
KNOWN AND OPERATING AS
BOOKWORMS DEN
5003 50 ST
RED DEER AB
T4N 1Y2

WALK 41

WALK 47

BOOTH & SCOTT
201 4901 48 ST
RED DEER AB
T4N 6M4

17 AVE DENTURE CLINIC LTD
KNOWN AND OPERATING AS
BOWMONT DENTURE TIME
5 4929 50 ST
RED DEER AB
T4N 1X9

WALK 42

WALK 46

ALAN J BOWERS CMA
204 4805 48 ST
RED DEER AB
T4N 1S6

592712 ALBERTA LTD
KNOWN AND OPERATING AS
BRANDON COUNTY SALOON
4608 50 AV
RED DEER AB
T4N 3S8

WALK 41

WALK 47

DR. W T BRATTLEY PROF CORP
302 4822 ROSS STREET
RED DEER ALBERTA
T4N 1X4

WALK 46

WAYNE LYNN & EUNICE MUNRO
KNOWN AND OPERATING AS
BREWED AWAKENINGS
102 4911 51 ST
RED DEER AB
T4N 2A8

WALK 45

BROWN SMITH & OWEN C/A
4921 47 ST.
RED DEER ALBERTA
T4N 1R4

WALK 47

T MAXWELL BROWN PROFESSIONAL
CORP
4924 52 STREET
RED DEER ALTA
T4N 2C8

WALK 45

BUFFALO HOTEL 1973 LTD.
5031-50 ST.
RED DEER ALTA.
T4N 1Y2

WALK 47

SUE YEE KNOWN & OPERATING AS
BUFFALO HOTEL DINING LOUNGE
5031 ROSS STREET
RED DEER ALBERTA
T4N 1Y2

WALK 47

HEYWOOD HOLMES & PARTNERS
500 4911 51 STREET
RED DEER ALTA
T4N 2A8

WALK 45

JIM FREHLICH
KNOWN AND OPERATING AS
CDT'S THE MUSIC RECYCLER
5007 50 AV
RED DEER AB
T4N 2B4

WALK 36

SUNWAPTA BROADCASTING LTD
KNOWN AND OPERATING AS
CFRN 1260
BROADCAST HOUSE
BOX 5030 STN E
EDMONTON AB
T5P 4C2

CAFE KALIMBA LTD
5001 50 ST
RED DEER AB
T4N 1Y2

WALK 47

800792 ALBERTA LTD
KNOWN AND OPERATING AS
CAFE LATTE'
45 20 ALFORD AV
RED DEER AB
T4R 1G8

CANADA LIFE ASSURANCE CO
300 UNIVERSITY AVENUE
TORONTO ONTARIO
M5G 1R8

WALK 22

CANADIAN COMPUTER TRAINING
CENTRE INC
4901 48 ST LOWER
RED DEER AB
T4N 6M4

CANADIAN IMP BANK OF COMMERCE
MUNICIPAL TAXATION DEPT
BOX 122 COMM CRT PSTL STATION
TORONTO ONTARIO
M5L 1A2

WALK 42

CANADIAN IMP BANK OF COMMERCE
MUNICIPAL TAXATION DEPT
P.O. BOX 122 COMM CRT STATION
TORONTO ONTARIO
M5L 1A2

CANADIAN WASTE SERVICES INC
6207 47A AV
RED DEER AB
T4N 6V8

WALK 54

CANADIAN WESTERN BANK
5013 49 AV
RED DEER AB
T4N 3X1

JOANNE WALOKOFF & RICHARD ROTH
KNOWN AND OPERATING AS
CANWEST TRAVEL COMPANY
5229 49 AV
RED DEER AB
T4N 6G5

WALK 45

WALK 45

CARE CHIROPRACTIC CLINIC LTD
4A 4910 45 ST
RED DEER AB
T4N 1K6

H & R BLOCK CANADA INC
KNOWN AND OPERATING AS
CASHPLAN FINANCIAL CENTRE
200 340 MIDPARK WAY SW
CALGARY AB
T2X 1P1

WALK 48

747416 ALBERTA LTD
KNOWN AND OPERATING AS
CATWALK
4618 50 AV
RED DEER AB
T4N 3T8

WALK 45

NORMAN CAVANAGH & ROBERT OXMAN
PROF CORP.
5202 48 AVE
RED DEER ALTA
T4N 3T9

WALK 45

694987 ALBERTA LTD
KNOWN AND OPERATING AS
CENTER CITY HUSKY SERVICE
4505 49 AV
RED DEER AB
T4N 3W7

WALK 48

TRUDY SEYKORA
KNOWN AND OPERATING AS
CENTRAL ALBERTA REPORTING
505 4808 50 ST
RED DEER AB
T4N 1X5

WALK 46

CENTURY 21 ADVANTAGE CORP
905 4747 67 ST
RED DEER AB
T4N 6H3

WALK 10

801669 ALBERTA LTD
KNOWN AND OPERATING AS
CHADS BISTRO ON GAETZ
1 4810 50 AV
RED DEER AB
T4N 4A3

WALK 42

CHAFEKAR VINAY PROF CORP DR
302 4822 50TH STREET
RED DEER ALTA.
T4N 1X4

WALK 46

KEN BAKER
KNOWN AND OPERATING AS
CHAMELEONS
4942 50 ST
RED DEER AB
T4N 1X7

WALK 46

CHAPMAN RIEBEEK SIMPSON
CHAPMAN WANLESS
208 4808 50 ST
RED DEER ALTA
T4N 1X5

WALK 46

799331 ALBERTA LTD
KNOWN AND OPERATING AS
CHARLIES
4819 48 AV
RED DEER AB
T4N 3T2

WALK 41

K B WAINCKO
KNOWN AND OPERATING AS
PHEONIX CHELATION CLINIC
206 9509 156 ST
EDMONTON AB
T5P 4J5

CHEESECAKE CAFE
MIDWAY CAFE INC.
4320 50 AVE.
RED DEER, AB
T4N 3Z6

WALK 48

JAMES & ROSE-MARIE SHERMAN
KNOWN AND OPERATING AS
CITY CENTRE VACUME
5317 50 AV
RED DEER AB
T4N 6G3

GORDON & CHARLENE PEEL
KNOWN AND OPERATING AS
CITY ROAST COFFEE
4940 50 ST
RED DEER AB
T4N 1X7

WALK 52

WALK 46

TERRI NICOLAYCHUK & LAURIE ROB
KNOWN AND OPERATING AS
CLASSICUTS
9 4836 51 ST
RED DEER AB
T4N 2A5

CLEAN CITY LTD
303 4820 50 AV
RED DEER AB
T4N 4A4

WALK 45

WALK 42

DRUGS BY BISHOP LTD
KNOWN AND OPERATING AS
CLINIC PHARMACY
4705 48 AV
RED DEER AB
T4N 3T1

CLUB CAFE RED DEER LTD.
5019-50 ST.
RED DEER ALTA.
T4N 1Y2

WALK 41

WALK 47

COMCARE (CANADA) LTD
502 4808 50 ST
RED DEER AB
T4N 1X5

LORNA WATKINSON-ZIMMER
KNOWN AND OPERATING AS
COMFORTS THE SOLE
4812 50 AV
RED DEER AB
T4N 4A3

WALK 46

WALK 42

SUSAN UITERWIJK
KNOWN AND OPERATING AS
COMPLEXIONS BY SUSAN
4813 54 ST
RED DEER AB
T4N 2G5

WALK 45

WILL KEATON
KNOWN AND OPERATING AS
COMPUSOFT
4919 48 ST
RED DEER AB
T4N 1S8

WALK 42

COMPUTER TRAINING CENTRE INC
#34 4917 48 STREET
RED DEER ALBERTA
T4N 1S8

WALK 42

CO OPERATIVE INSURANCE
SERVICE LTD AKA
CO OPERATORS
4901 48 ST
RED DEER AB
T4N 1S8

WALK 42

CO-OPERATIVE INSURANCE
SERVICE LTD
200 4901 48 ST
RED DEER AB
T4N 6M4

WALK 42

NORTHCOTT MANAGEMENT LTD
KNOWN AND OPERATING AS
COPIES NOW
7 4801 51 AV
RED DEER AB
T4N 4H2

WALK 47

R TED STINSON AKA
CORNER STONE MANAGEMENT & REAL
ESTATE SERVICES
4813 47 STREET 3RD FLOOR
RED DEER ALTA
T4N 1R3

WALK 41

COTTON THREADS QUILT
COMPANY LTD
5020 50 AV
RED DEER AB
T4N 4B1

WALK 47

BRIAN & LEILA WEST AKA
COUNTRY CUPBOARD GIFT SHOP
(1996) LTD
5022 50 AV
RED DEER AB
T4N 4A9

WALK RET

CRAWFORD COUNSELING SERV INC
102 4802 51 AV
RED DEER AB
T4N 4H3

WALK 47

FRANCES LOWE
KNOWN AND OPERATING AS
CREATIVE ARTS & FRAMES
201 4734 50 ST
RED DEER AB
T4N 1X2

WALK 41

DUHAMEL MANNING FEEHAN
WARRENDER GLASS
2ND FLOOR, 5233 49 AVE
RED DEER, AB
T4N 6G5

WALK 45

CUTHBERTSON SANDALL & PARTNERS
4817 48 STREET
RED DEER ALTA
T4N 1S6

WALK 41

RAYMOND WOK
KNOWN AND OPERATING AS
DJ'S SPORTS CARDS COMICS &
COLLECTABLES
112 4929 49 ST
RED DEER AB
T4N 1V1

WALK 41

DAIRYWORLD FOODS - NU-MAID DIV
P O BAG 550
RED DEER ALTA
T4N 5G4

WALK P1

BOB GRAVERSON
KNOWN AND OPERATING AS
DANSING DRAGON TATTOOS
5425 50 AV
RED DEER AB
T4N 4B7

WALK 50

DAVIES ELECTRIC CO LTD
1003 11 ST SW
CALGARY AB
T2R 1G2

KEN MORGAN KNOWN
& OPERATING AS
E & M PAWN SHOP
4920 50 ST.
RED DEER AB
T4N 1X7

WALK 46

626372 ALBERTA LTD
KNOWN AND OPERATING AS
DENTACARE GROUP
101 5018 45 ST
RED DEER
T4N 5E4

WALK H4

KEVIN DENT
KNOWN AND OPERATING AS
DENT'S SUPERIOR VACUME
5101 50 AV
RED DEER AB
T4N 4B4

WALK 47

WENDY MESSNER
KNOWN AND OPERATING AS
DESIGN TO FIT
101 4781 49 ST
RED DEER AB
T4N 1T6

WALK 41

DAVE REINBOLD
KNOWN AND OPERATING AS
DEVOES NEW & USED
5018 50 ST
RED DEER AB
T4N 1Y3

WALK 47

DIAGNOSTIC IMAGING ASSOCIATES
4705 48 AV
RED DEER AB
T4N 3T1

WALK 41

DINO'S FAMILY RESTAURANT
336723 ALBERTA LTD
4617 50 AVENUE
RED DEER ALBERTA
T4N 3Z9

WALK 47

TAMARA PITRE
KNOWN AND OPERATING AS
DOGGONE-IT PET SERVICE
6789 52 AV
RED DEER AB
T4N 4K8

WALK 6

DR EUGENE V DOLINSKY PROP CORP
4615 48 AVE
RED DEER ALTA
T4N 3S8

WALK 47

LANG-HODGE HOLDINGS INC
KNOWN AND OPERATING AS
DOMINO'S PIZZA
103 5018 45 ST
RED DEER AB
T4N 1K9

WALK 47

DOMINIUM APPRAISAL GROUP INC
301 4702 49 AV
RED DEER AB
T4N 6L5

WALK 41

P.J. DONNELLY PROF CORP
REGINA DONNELLY PROF CORP
4917 46 STREET
RED DEER ALBERTA
T4N 1N2

WALK 47

DON SORDAHL KNOWN & OPERATING
AS DON'S APPLIANCE REPAIRS
5417 50 AVENUE
RED DEER ALBERTA
T4N 4B7

WALK 50

595028 ALBERTA LTD
KNOWN AND OPERATING AS
DOTS DESIGNER DISCOUNT
10235 112 ST
EDMONTON AB
T5K 1M

DOWNEY SWAINSON ROTH
100 4708 50 AV
RED DEER AB
T4N 4A1

WALK 47

DOWNTOWN ESSO & MR LUBE
M & N LUBE LTD
4619 49 AVENUE
RED DEER ALBERTA
T4N 3W8

DOWNTOWN IGA STORE
MAYFAIR FOODS RED DEER LTD
4719 49 AVE
RED DEER ALBERTA
T4N 3W9

WALK 41

WALK 41

602598 ALBERTA LTD
KNOWN AND OPERATING AS
DOWNTOWN LIQUOR STORE
4610 50 AV
RED DEER AB
T4N 3S9

DUNKLE KEYS MCBEATH
201 4708 50 AV
RED DEER AB
T4N 4A1

WALK 47

WALK 47

CROSS CITY CORP
KNOWN AND OPERATING AS
DURABAK
3 4801 78 ST
RED DEER AB
T4P 1N5

SOREN HANSON
KNOWN AND OPERATING AS
EAGLE AUTOMOTIVE
4720 51 AV
RED DEER AB
T4N 4H1

WALK 1

WALK 47

CHRIS HELMER AKA
ELECTROLYSIS CENTRE
4781 49 STREET
RED DEER ALTA
T4N 1T6

CLAIRE DESGAGNE
KNOWN AND OPERATING AS
ELITE SECRETARIAL SERVICE
4927 48 ST
RED DEER AB
T4N 1S8

WALK 41

WALK 42

EZZEDINE MUFTI
KNOWN AND OPERATING AS
EMO COMPUTING
4834 51 ST LOWER
RED DEER AB
T4N 2A5

WALK 45

VERNA HASSEN & DEBBIE BUCK
KNOWN AND OPERATING AS
ENCHANTING ANTIQUES & CRAFTS
4938 51 ST
RED DEER AB
T4N 2A7

WALK 45

EILEEN SAUER
KNOWN AND OPERATING AS
ENGRAVEABLES & KEYS
A 5016 50 AV
RED DEER AB
T4N 4H5

WALK 50

GORDON JOHNSON
KNOWN AND OPERATING AS
ESKIMO BILLIARDS
5129 50 AV
RED DEER AB
T4N 4B3

WALK 47

FELICIA SZKURA - SOLE PROP.
KNOWN & OPERATING AS
EURO MODE CLOTHING STORE
4806 50 AVE.
RED DEER AB
T4N 1X7

WALK 46

EVENTIDE FUNERAL CHAPELS RED
DEER LTD
4820 45 STREET
RED DEER ALTA
T4N 1K5

WALK 48

ALAN EASTMAN
KNOWN AND OPERATING AS
EXCEL COUNSELING &
HYPNOTHERAPY SERVICE
203 4909 48 ST
RED DEER AB
T4N 1S8

WALK 42

KWAN TONG
KNOWN AND OPERATING AS
FAMILY SHOE REPAIR
5018 49 ST
RED DEER AB
T4N 1VS

FANTA HOMES LTD
4810 50 AV
RED DEER AB
T4N 4A3

WALK 42

FARGEY'S FLOORS AND INTERIORS
LTD
4705 50 AVENUE
RED DEER ALBERTA
T4N 4A2

WALK 47

JAMES L DIXON PROF CORP
4811 48 ST UPPER FLOOR
RED DEER ALBERTA
T4N 1S6

FIELDS STORES
A DIV OF ZELLERS INC
3751 VIKING WAY
RICHMOND B C
V6V 1W1

WALK 41

RICHARD LEMAIRE RANDY PREDIGER
AKA 1ST CLASS PROFESSIONAL
EDUCATION SERVICES
4836 51 ST
RED DEER AB
T4N 2A5

FAMILY FIRST FINANCIAL SER INC
MN 4901 48 ST
RED DEER AB
T4N 6M4

WALK 45

WALK 42

GOLDBAR DEVELOPMENT LTD
C/O JACK ENGLE
300 4808 50 ST
RED DEER AB
T4N 1X5

STAN VANDENBROEK
KNOWN AND OPERATING AS
FISH OVER THE MOON
4903 54 ST
RED DEER AB
T4N 4B8

WALK 46

WALK 50

LARRY PROCYSHEN
KNOWN AND OPERATING AS
FIXERS FURNITURE REFINISHING
5010 48 AV
RED DEER AB
T4N 3T6

FLANAGAN SULLY & SURKAN
PARTNERSHIP
200 PARK PLACE 4825 47 ST
RED DEER ALBERTA
T4N 1R3

WALK 45

WALK 41

FLETCHER PRINTING LTD
4838 52 ST
RED DEER ALBERTA
T4N 2C5

KAREN JACOBS
KNOWN AND OPERATING AS
A FLORAL AFFAIR
4928 50 ST
RED DEER AB
T4N 1X7

WALK 45

WALK 46

RANDY DAVIS
KNOWN AND OPERATING AS
FOREVER YOUNG CLASSICS
1 6213 46 AV
RED DEER AB
T4N 6Z1

WALK 54

BOB & VENETA FORTNER
KNOWN AND OPERATING AS
48 TH ST THRIFT SHOP
1 4805 48 ST
RED DEER AB
T4N 1S6

WALK 41

CLIFF SIMPSON
KNOWN AND OPERATING AS
49 TH STREET CAFE
4917 49 ST
RED DEER AB
T4N 1V1

WALK 41

JIM FREEMAN (PSYCHOL THERAPIST
LTD
4805 48 AVE
RED DEER ALTA
T4N 3T2

WALK 41

DAN WILKINS
KNOWN AND OPERATING AS
FULL MOON DELIVERIES
A 4834 52 ST
RED DEER AB
T4N 2C5

WALK 45

DAN WILKINS
KNOWN AND OPERATING AS
FULL MOON DELIVERY SERVICE
1 5425 50 AV
RED DEER AB
T4N 4B7

WALK 50

DAVID GLADUE IN BUSINESS AS
FUN & VIDEO GAMES LTD
4909 50 AVE E
RED DEER ALBERTA
T4N 4A7

WALK 42

DIAMOND THAWER
KNOWN AND OPERATING AS
THE GALLERY
174 MOLLY BANISTER DR
RED DEER AB
T4N 1N9

WALK 35

G & H HARLEY- DAVIDSON
AUTUMN ENTERPRISES INC AKA
5129 48 STREET
RED DEER ALTA
T4N 1T1

WALK 47

PAMELA MIERS
KNOWN AND OPERATING AS
GAETZ AVENUE BARBER SHOP
5020 50 AV
RED DEER AB
T4N 4B1

WALK 47

THE GALLERY ON ROSS INC.
4919 50 ST.
RED DEER AB
T4N 1X8

742806 ALBERTA LTD
KNOWN AND OPERATING AS
GENTLEMENS CLUB
4026 50 AV
RED DEER AB
T4N 3Z8

WALK 46

WALK 47

DEREK MCNANELY AKA
MR. GEORGE'S
4309 37 STREET
RED DEER ALTA
T4N OT9

GLENAL MANAGEMENT LTD
KNOWN AND OPERATING AS
GERIG HAMILTON NEELAND
501 4901 48 ST
RED DEER AB
T4N 6M4

WALK 42

GOALIES EDGE LTD
300 4808 50 ST
RED DEER AB
T4N 1X9

WAI LING LEUNG
KNOWN AND OPERATING AS
GOLDEN DRAGON RESTAURANT
4916 50 ST
RED DEER AB
T4N 1X7

WALK 46

WALK 46

GOSPEL BOOK N MUSIC 1983 LTD
4909 48 STREET
RED DEER ALBERTA
T4N 1S8

630871 ALBERTA LTD
KNOWN AND OPERATING AS
GRABBAJABBA
4814 49 ST
RED DEER AB
T4R 2G4

WALK 42

WALK T2

GRE-AM MARKETING LTD
8211 238 FAIRMONT DR
SASKATOON SASKATCHEWAN
S7M 4P5

T D SECURITIES INC
AKA GREEN LINE INVESTOR SERV.
REAL ESTATE OPERATIONS
P O BOX 1 T D CENTRE
TORONTO ONTARIO
M5K 1A2

GROUP 2 ARCHITECTS
200 4706 48 AVE
RED DEER ALTA
T4N 6J4

DON A GROSS & KLAUS G RUSCHIN
274 4919 59TH STREET
RED DEER ALBERTA
T4N 6C9

WALK 41

WALK 37

GUNDYS TIRE SERVICE 1971 LTD.
5122 48 ST
RED DEER ALBERTA
T4N 1T2

H & R BLOCK CANADA INC
107 4711 51 AV
RED DEER AB
T4N 6H8

WALK 47

WALK 47

VIRGINIA MCKENZIE KNOWN &
OPERATING AS HAIR HEAVEN
4814 51 STREET
RED DEER ALBERTA
T4N 2A5

TERESA BOWLBY
KNOWN AND OPERATING AS
HAIRPORT
6005 54 AV
RED DEER AB
T4N 6B8

WALK 45

WALK 37

HALDANE APPRAISALS CO LTD
202 4929 50 ST
RED DEER AB
T4N 1X9

701503 ALBERTA LTD
KNOWN AND OPERATING AS
HAPPY HARRYS
USED BUILDING MATERIALS
5044 45 ST
RED DEER AB
T4N 1K9

WALK 46

WALK 47

MARTIN D HERBERT
203 4811 48 ST
RED DEER AB
T4N 1S6

JOHN HUNTER
KNOWN AND OPERATING AS
HEMPNSTEAD
4785 49 ST
RED DEER AB
T4N 1T6

WALK 41

WALK 41

KATHERINE GALE
KNOWN AND OPERATING AS
HERITAGE CHARM HOME & GARDEN
4902 53 ST
RED DEER AB
T4N 2E9

WALK 45

HIGH AND MIGHTY MENS WEAR
(RED DEER) LTD
KNOWN AND OPERATING AS
HIGH AND MIGHTY
3 4910 45 ST
RED DEER AB
T4N 1K6

WALK 48

LINARRA CORNELL
KNOWN AND OPERATING AS
HIGHLAND HOUSE CATERING
12 5580 45 ST
RED DEER AB
T4N 1L1

WALK 40

SHERRIE NIELL
KNOWN AND OPERATING AS
HIS & HAIRS
LOWER MALL
4901 48 ST
RED DEER AB
T4N 6M4

WALK 42

HOEDEL HOLDINGS LTD
70 ARMITAGE CL
RED DEER AB
T4R 2K6

WALK T3

DR NORMAN H HOFFMAN PROF CORP
& DR TERESA HOFFMAN AKA
HOFFMAN CHIROPRACTIC CLINIC
4702 50 AV
RED DEER AB
T4N 4A1

WALK 47

J C RATHWELL
KNOWN AND OPERATING AS
HOMEFINDERS
35 4917 48 ST
RED DEER AB
T4N 1S8

WALK 42

HONGKONG BANK OF CANADA
REAL ESTATE SERVICES DEPART.
885 WEST GEORGIA STREET
VANCOUVER B.C.
V6C 3E9

JOSE & MIU SA WONG
KNOWN AND OPERATING AS
HONG KONG SUPERSTORE
4815 48 AV
RED DEER AB
T4N 3T2

WALK 41

HOUSE OF CLOCKS LTD
4901 46 ST
RED DEER AB
T4N 1N2

WALK 47

HR RECRUITING & EMPLOYMENT
SERVICE INC
3 5000 51 AV
RED DEER AB
T4N 4H6

I B M CANADA LTD
C/O RE LEASING H2/633
3600 STEELES AVENUE EAST
MARKHAM ONTARIO
L3R 9Z7

WALK 50

I W C INCORPORATED
304 4805 48 ST
RED DEER AB
T4N 1S6

IAN P MACKIN & ASSOC. INC.
405 4901 48 ST.
RED DEER, AB
T4N 6M4

WALK 41

WALK 42

INDEPENDENT BUSINESS PRODUCTS
DIV OF 249406 & 289988 AB LTD
5201 GAETZ AVE
RED DEER ALBERTA
T4N 4B4

ING & MCKEE INSURANCE LTD
P O BOX 698
RED DEER AB
T4N 5G9

WALK 47

WALK RET

692889 ALBERTA LTD
KNOWN AND OPERATING AS
ITS ALL GREEK TO ME RESTAURANT
4746 50 ST
RED DEER AB
T4N 1Z2

GLADYS HARRISON & DOROTHY
ASMUNDSON AKA J CHOCOLATE &
COMPANY & WEDDING BELLS
4715 49 AVE
RED DEER ALTA
T4N 3W9

WALK 43

WALK 41

JULIE DIONNE
KNOWN AND OPERATING AS
J D'S FABULOUS FEET
132 4752 50 ST
RED DEER AB
T4N 1X2

BEN FRANK &
JANICE & TREVOR PRICE AKA
J GAUL SUPERIOR UNFRIED
CHICKEN
C 3450 50 AV
RED DEER AB
T4N 3Y4

WALK 41

WALK 25

J & J CUSTOM TARPS LTD
9 4616 62 ST
RED DEER AB
T4N 6T3

JENNYS ARTS & CRAFTS 1994 LTD
4909 48 ST
RED DEER AB
T4N 1S8

WALK 54

WALK 42

GERALD E DANHAUER
KNOWN AND OPERATING AS
THE JERRY CAN
5005 50 AV
RED DEER AB
T4N 4B2

JOHNSTON MING MANNING
4943 50 STREET ROYAL BANK BLDG
RED DEER ALTA
T4N 1Y1

WALK 47

WALK 46

LINA SOLURI
KNOWN AND OPERATING AS
JULIUS TAYLOR SHOP
4 4929 50 ST
RED DEER AB
T4N 1X9

JUST ASK OUTDOOR PURSUITS INC
100B 6660 64 AVE
RED DEER ALTA
T4P 1Y3

WALK 46

WALK T1

VELMA KARPA AKA KARPA
PSYCHOTHERAPY SERVICES
4805 48 AVENUE
RED DEER ALTA
T4N 3T2

KELSEYS RESTAURANT INC
450 SOUTH SERVICE RD
OAKVILLE ON
L6K 2H4

WALK 41

KENMEX INSURANCE GROUP
4807 50 AV
RED DEER AB
T4N 3C9

KEY FINANCIAL SERVICES INC
202 4909 48 ST
RED DEER AB
T4R 1Y3

WALK 44

WALK 18

KIM LEE & KIM MEYER-LUCAS
KNOWN AND OPERATING AS
KIMMOTION FAMILY DAY HOME
ADMINISTRATION
4826 47 ST LOWER
RED DEER AB
T4N 1R2

WALK 41

LEN NEPHIN
KNOWN AND OPERATING AS
KNIGHT & GAYLES HEALTH & FITNE
27 ABBOTT CLOSE
RED DEER AB
T4P 1P4

WALK 5

KOK'S EUROMOTORS INC
157 2325 50 AV
RED DEER AB
T4P 1M7

WALK 1

STEVE KOVAC KNOWN & OPERATING
AS KOVAC'S SHOE CLINIC
5009 49 STREET
RED DEER ALBERTA
T4N 1V2

WALK 41

LADY FITNESS & HEALTH
DIV OF 361419 ALBERTA LTD
102 4702 49TH AVENUE
RED DEER ALBERTA
T4N 6L5

WALK 41

TRACY WALKER
KNOWN AND OPERATING AS
LA MANE PLACE
1 4801 51 AV
RED DEER AB
T4N 4H2

WALK 47

DRS. LAMPARD RUDYK & LUND
4817 48 ST.
RED DEER ALBERTA
T4N 1S6

WALK 41

GARY MOORE
KNOWN AND OPERATING AS
LAZER RUNNER FAMILY FUN CENTRE
6315 HORN ST
RED DEER AB
T4N 6H5

WALK 51

LEE & SHORT
BARRISTERS & SOLICITORS
4801 49 ST
RED DEER AB
T4N 1T8

WALK 41

LENTZ EQUIPMENT REPAIRS LTD
6309 HEWSON AVENUE
RED DEER ALBERTA
T4N 5M7

WALK 51

LILA KUZINA
KNOWN AND OPERATING AS
LETS DANCE
1 4836 50 ST
RED DEER AB
T4N 3T4

WALK P1

GAIL BAUMBACH
KNOWN AND OPERATING AS
LIFE SKILLS LEARNING &
WELLNESS CENTRE
209 4711 51 AV
RED DEER AB
T4N 6H8

WALK 47

LIFEVEST FINANCIAL SERVICES
LIMITED PARTNERSHIP
104 4826 47 ST
RED DEER AB
T4N 1R2

WALK 41

LITTLE ACRES LAND
CONSULTING LTD
32 4917 48 ST
RED DEER AB
T4N 1S8

WALK 42

GERALD NEUFELD - LAWYER &
GARRY M BORIS - LAWYER
4921 49 STREET # 201
RED DEER ALBERTA
T4N 1V2

WALK 41

MS R HAHN IN BUSINESS AS
LODGE GIFT SHOPPE
4311 49 AVE
RED DEER ALBERTA
T4N 5Y7

WALK 48

HAROLD LONEY PROF CORP
507 4808 50 STREET
RED DEER ALTA
T4N 1X5

WALK 46

TANZANITE HOLDINGS LTD. O/A
THE LOONIE SHOPPE
5009 50 ST
RED DEER AB
T4N 2B4

WALK 36

ROBERT CLARK
KNOWN AND OPERATING AS
LOTTO BOOTH
C 5016 51 AV
RED DEER AB
T4N 4H5

WALK 50

PEOPLES JEWELLERS CORPORATION
KNOWN AND OPERATING AS
MAPPINS
1440 DON MILLS RD
DON MILLS ON
M3B 3M1

GARY PORTER
KNOWN AND OPERATING AS
MACKAY & PARTNERS
201 5018 45 ST
RED DEER AB
T4N 1K9

WALK 47

PATRICIA E B MACSWEEN
4824 51 ST
RED DEER AB
T4N 2A5

WALK 45

RUSS & CATHY HARDY AKA MAIL
BOXES ETC
4 6320 50 AVE
RED DEER ALTA
T4N 4C6

WALK 10

CRYSTAL GLASS CANADA LTD
BOX 4100
SO EDMONTON ALBERTA
T6E 4S8

DIAMOND NANJI OPERATING AS
MAMA DONAIR & PIZZA
500 4747 67 ST.
RED DEER, AB
T4N 2H3

WALK 44

MANUFACTURERS LIFE INSUR CO
900 926 5 AVENUE S.W.
CALGARY ALBERTA
T2P 0N7

719383 ALBERTA LTD
AKA MANHATTAN CLOTHING CO
1 4929 50 ST
RED DEER AB
T4N 1X9

WALK 46

MANOR MANAGEMENT LTD
303 4702 49 AV
RED DEER AB
T4N 6L5

WALK 41

MANPOWER TEMPORARY SERVICE
MANPOWER SERV (CALG) LIMITED
#201 4943 ROSS STREET
RED DEER ALBERTA
T4N 1Y1

WALK 46

662380 ALBERTA LTD
KNOWN AND OPERATING AS
MANZZINI'S PASTA HOUSE
107 5018 45 ST
RED DEER AB
T4N 1K9

WALK 47

MARDAL INDUSTRIES LTD
5 6150 46A AV
RED DEER AB
T4N 6T3

WALK 54

FRANK CAIRO ENTERPRISES LTD
KNOWN AND OPERATING AS
MARVEL HAIR STYLING
10018 106 ST
EDMONTON AB
T4N 1Y3

WALK 47

PETER SWALES
KNOWN AND OPERATING AS
MASSAGE ABOVE ALL
4704 50 AV
RED DEER AB
T4N 4A1

WALK 47

CAMERON KOOLE
KNOWN AND OPERATING AS
MASTERS AUTOMOTIVE
4421 51 AV
RED DEER AB
T4N 4G8

WALK 38

ERIC BUCHFINK
KNOWN AND OPERATING AS
MATTRESS BAD BOYS
5114 48 ST
RED DEER AB
T4N 1T2

WALK 47

MATTS SUPPLIES (1997) LTD
4948 54 AV
RED DEER AB
T4N 5K8

WALK 50

MCAULEY ELECTRIC MOTOR LTD
5301-50 AVE.
RED DEER ALBERTA
T4N 4B6

WALK 50

D A M MCDONALD REALTY INC
KNOWN AND OPERATING AS
MCDONALD REALTY
1 7710 50 AV
RED DEER AB
T4P 2A5

WALK 1

MAX PASLEY ENTERPRISES LTD
KNOWN AND OPERATING AS
MCDONALDS
400 ROCKWOOD SQ
1032 17 AV SW
CALGARY AB
T4T 0A5

MELCOR DEVELOPMENTS LTD
900 10310 JASPER AVE
EDMONTON ALTA
T5J 1Y8

MEYERS NORRIS PENNY & CO
102 4922 53 ST
RED DEER AB
T4N 2E9

608563 ALBERTA LTD AKA
MICROLAN COMPUTER SERVICE
5405 50 AV
RED DEER AB
T4N 4B7

WALK 45

WALK 50

MIDLAND-DOHERTY LTD.
401 4911 51 STREET
RED DEER ALBERTA
T4N 2A8

MIKE DANDURAND REALTY INC
4805 48 AV
RED DEER AB
T4N 3T2

WALK 45

WALK 41

MILESTONE MUSIC LTD
4732 ROSS STREET
RED DEER ALBERTA
T4N 1X2

MILLS TRAVEL LTD
4620 48 AVE
RED DEER ALTA
T4N 3S9

WALK 41

WALK 47

MINIT LUBE LTD
5420 49 AVE
RED DEER ALTA
T4N 5Z7

MINUTE MUFFLER SERVICE LTD
5034 ROSS STREET
RED DEER ALBERTA
T4N 1Y3

WALK 45

WALK 47

MITCHELL & JEWELL LTD
BOX 27010 DOWNTOWN BOX
RED DEER AB
T4N 6X8

744320 ALBERTA LTD
KNOWN AND OPERATING AS
MOHAWK SERVICE STATION
5407 49 AV
RED DEER AB
T4N 3X5

WALK P1

WALK 45

632758 ALBERTA LTD
KNOWN AND OPERATING AS
MONEY MART
5018 45 ST
RED DEER AB
T4N 1K9

WALK 47

225358 ALBERTA LTD
KNOWN AND OPERATING AS
MONSIEUR WONGS
5004 48 ST
RED DEER AB
T4N 5K4

WALK 42

MOONEY INSURANCE AGENCY LTD
1 4910 45 ST
RED DEER AB
T4N 1K6

WALK 48

716009 ALBERTA LTD
KNOWN AND OPERATING AS
MR MONUMENT
5118 48 ST
RED DEER AB
T4N 1T2

WALK 47

DAVE MUNDY
KNOWN AND OPERATING AS
MUNDY ROOFING
4 7459 49 AV
RED DEER AB
T4P 1N2

WALK 4

BLAIR MURRAY & SCOTT MURRAY
KNOWN AND OPERATING AS
MURDAWG APPAREL
217 4747 67 ST
RED DEER AB
T4N 6H3

WALK 10

FRANK E MURPHY QC
201 5008 ROSS STREET
RED DEER ALBERTA
T4N 1Y3

WALK 47

JOHN MURRAY ARCHITECT LTD
2 5000 51 AV
RED DEER AB
T4N 4H6

WALK 50

JOHN & BEV CAMPBELL
KNOWN AND OPERATING AS
MUSTANG LAUNDROMAT
6830 59 AV
RED DEER AB
T4P 1B4

WALK 9

MUTUAL LIFE ASSURANCE CO.
BRANCH PREMISES DEPT
BOX/CP 1601
WATERLOO ONTARIO
N2J 4C5

NALCO/EXXON ENERGY
CHEMICALS CANADA INC
201 4825 47 ST
RED DEER AB
T4N 1R3

WALK 41

CARMEN BAIN
KNOWN AND OPERATING AS
NEIGHBOURS CONVENIENCE STORE
3330 50 AV
RED DEER AB
T4N 3Y2

WALK 25

GERALD NEUFELD
207 4921 49 ST
RED DEER AB
T4N 1V2

WALK 41

NEW DIMENSIONS FAMILY DAY CARE
HOME PROGRAMS INC
4815 54 STREET
RED DEER ALBERTA
T4N 2G5

WALK 45

NEW YORK LIFE INS COMPANY
J MCPHERSON & G L'HIRONDELLE
4821 54TH STREET
RED DEER ALBERTA
T4N 2G5

WALK 45

JAMES MCINTOSH AKA THE NIGHT
SHADOWS
4914 50 AVE
RED DEER ALTA
T4N 4A8

WALK 42

ROBERT HUYNH
KNOWN AND OPERATING AS
NOODLE HOUSE
4923 51 ST
RED DEER AB
T4N 2A8

WALK 45

RON COURTE FINANCIAL
SERVICE INC AKA
NORTH AMERICAN LIFE
4601 50 AV
RED DEER AB
T4N 3Z9

WALK 47

JIMMY WONG
KNOWN AND OPERATING AS
NORTH GARDEN RESTAURANT
4808 51 AV
RED DEER AB
T4N 4H3

WALK 47

SHELLY MCCRIMMON
KNOWN AND OPERATING AS
NORTHERN HOT TUBS
4418 50 AV
RED DEER AB
T4N 3W6

WALK 48

WOOLWORTH CANADA INC
KNOWN AND OPERATING AS
NORTHERN REFLECTIONS
2277 SHEPPARD AV W
WESTON ON
M9M 1L5

NORTHSTAR SPORTS RED DEER LTD
5121 47 ST
RED DEER AB
T4N 1R8

WALK 47

ROXANNE WHITFORD-NUMAN AKA
NUWAY CONSULTING
200 4826 47 STREET
RED DEER ALTA
T4N 1R2

KWAN CHAK TONG IN BUSINESS AS
O K TAILOR
4916 GAETZ AVENUE
RED DEER ALBERTA
T4N 4A8

WALK 41

WALK 42

BRENDA ARB
KNOWN AND OPERATING AS
OKIE CARDS & CONFECTIONARY
48 BOYCE ST
RED DEER AB
T4R 1L3

377697 ALBERTA LTD
KNOWN AND OPERATING AS
O L OPTICAL
2 4929 50 ST
RED DEER AB
T4N 1X9

WALK 24

WALK 46

OLSEN & JOLY CHARTERED
ACCOUNTANTS
2ND FLR. 4620 48 AVE
RED DEER ALTA
T4N 3S9

759864 ALBERTA LTD
KNOWN AND OPERATING AS
ONLY WOMENS FITNESS
1 4725 49 ST
RED DEER AB
T4N 1T6

WALK 47

WALK 41

DR. J.A. ORDMAN
BONE & JOINT SPECIALIST
4914 46 STREET
RED DEER ALBERTA
T4N 1N3

PCS PUBLISHING INC
4820 53 STREET
RED DEER ALBERTA
T4N 2E8

WALK 47

WALK 45

COLLEEN MACLENNAN
KNOWN AND OPERATING AS
PACK & POST
4752 50 ST
RED DEER AB
T4N 1X2

WALK 41

JAMES COWAN
KNOWN AND OPERATING AS
PAGES FURNACE CLEANING
5909 54 AV
RED DEER AB
T4N 4M7

WALK 37

PARAMOUNT INSURANCE &
INVESTMENT SERVICE LTD
5405 50 AV
RED DEER AB
T4N 4B7

WALK 50

JCW CHOMYC ENTERPRISES LTD
KNOWN AND OPERATING AS
PARK HOTEL
4916 50 ST
RED DEER AB
T4N 1X7

WALK 46

PARKLAND AQUARIUM AND
HOBBIES LTD
4709 GAETZ AVENUE
RED DEER ALBERTA
T4N 4A9

WALK RET

PARKLAND BUSINESS COLLEGE
101 4915 54 ST
RED DEER AB
T4N 2G7

WALK 45

PARKLAND DENTURE CLINIC LTD
5011 ROSS ST
RED DEER ALBERTA
T4N 1Y2

WALK 47

GORDON ARTHUR & DWIGHT ARTHUR
KNOWN AND OPERATING AS
PARKLAND ILLUSTRATORS
11 4730 50 ST
RED DEER AB
T4N 1X2

WALK 41

PARKLAND SAVINGS & CREDIT
UNION LTD
6TH FLR
4901 48 ST
RED DEER AB
T4N 6M4

WALK 42

PARKLAND TRANSMISSION 1998 LTD
4702 51 AV
RED DEER AB
T4N 4H1

WALK 47

PARKLAND REPORTING LTD
2ND FLR 4909 48 STREET
RED DEER ALBERTA
T4N 1S5

PARSONS CLINIC
4822 ROSS STREET
RED DEER ALBERTA
T4N 1X4

WALK 41

WALK 46

PEACOCK TAKE OUT STORE
PEACOCK INN LTD
3421B 50 AVENUE
RED DEER ALBERTA
T4N 3Y3

RBC DOMINION SECURITIES INC
403 4901 48 ST
RED DEER AB
T4N 1X4

WALK 25

WALK 46

RBC DOMINION SECURTIES PEMBRTN
403 4901 48 STREET
RED DEER ALBERTA
T4N 6M4

PENNCORP LIFE INSURANCE CO LTD
16B 6120 2 ST SE
CALGARY AB
T2H 2L8

WALK 42

DAN HUTTON
KNOWN AND OPERATING AS
PENNY PINCHERS
1 4912 35 ST
RED DEER AB
T4N 6K6

PERSONAL ALTERNATIVE
FUNERAL SERVICES INC
7016 FARRELL RD SE
CALGARY AB
T2H 0T2

WALK 25

PERSONAL TAX SERVICE LIMITED
BASIC ACCOUNTING RESOURCES LTD
4809 48 AVENUE
RED DEER ALBERTA
T4N 3T2

PETER LEANEYS BIKE &
SKATE SHARP
4820 53 ST
RED DEER AB
T4N 1X2

WALK 41

WALK 41

PIX-A-COLOR RED DEER LTD.
5127-48 ST.
RED DEER ALTA.
T4N 1T1

PLAINS PERFORATING LTD
860 400 5 AV SW
CALGARY AB
T2P 0L6

WALK 47

JEAN & JOE NEIGUM OPERATING AS
POPLAR RIDGE CATTLE LINERS
BOX 531
RED DEER ALTA
T4N 5G1

PRAIRIE OFFICE PRODUCTS-DIV OF
PRAIRIE BUSINESS MACH CO LTD
5032 GAETZ AVE
RED DEER ALBERTA
T4N 4B1

WALK P1

WALK 47

PRESTIGE FINE FURNISHINGS LTD
4 7429 49 AV
RED DEER AB
T4P 1N2

GLEN ANDERSON
KNOWN AND OPERATING AS
PRIMETECH COMPUTER SOLUTIONS
22 6320 50 AV
RED DEER AB
T4N 4C6

WALK 4

WALK 10

GERALD AXELSEN
KNOWN AND OPERATING AS
PRIMERICA FINANCIAL SERVICES
103 4825 47 ST
RED DEER AB
T4N 1R3

JIM THULL
KNOWN AND OPERATING AS
PRIMERICA FINANCIAL SERVICES
504 4808 50 ST
RED DEER AB
T4N 1X4

WALK 41

WALK 46

D L ASSOCIATES
KNOWN AND OPERATING AS
PRIMERICA FINANCIAL SERVICES
4811 48 AV
RED DEER AB
T4N 3T2

PRIORITY ONE SERVICES LTD
201 7429 50 AVE
RED DEER ALBERTA
T4P 1M5

WALK 41

WALK 4

PAT MOORE
KNOWN AND OPERATING AS
PRIVATE LABEL
434 6375 50 AV
RED DEER AB
T4N 4C7

WALK 10

CELESTE WALKER
KNOWN AND OPERATING AS
PROJECT IMPORT
BOX 75
RED DEER AB
T4N 5E7

WALK P1

JOE MAH ENTERPRISES LTD
KNOWN AND OPERATING AS
PROVINCIAL CAFETERIA
4920 51 ST
RED DEER AB
T4N 6K8

WALK 45

LUCILLE DELISLE KNOWN AS
PURE ENERGY WHOLE FOODS &
SUPPLEMENTS
9 4929 50 ST
RED DEER ALBERTA
T4N 1X8

WALK 46

DES HENRY KNOWN & OPERATING
AS PYRAMID REFINISHERS
5125 48 STREET
RED DEER ALBERTA
T4N 1T1

WALK 47

QUALITY CLEANING LTD.
5020 49 ST
RED DEER ALBERTA
T4N 1V5

WALK 42

GREEN APPLE HAIR CO INC
KNOWN AND OPERATING AS
QUICK STOP HAIR SHOP
1 7429 49 AV
RED DEER AB
T4P 1N2

WALK 4

DON MACGOWAN
KNOWN AND OPERATING AS
THE QUICK TIMES HOT ROD CAFE
5114 48 ST
RED DEER AB
T4N 1T2

WALK 47

GUDRIN THOMPSON
KNOWN AND OPERATING AS
QUINTESSENTIALS
4809 54 ST
RED DEER AB
T4N 2G5

WALK 45

APRIL KYNOCH
KNOWN AND OPERATING AS
R A COMMUNICATIONS
202 4943 50 ST
RED DEER AB
T4N 5P7

WALK 52

RENTOWN A DIV OF RTO ASSET
MANAGEMENT INC
10239 178 STREET
EDMONTON ALTA
T5S 1M3

MIKE HODGINS IN BUSINESS AS
RAINBOW PRODUCTIONS
410 10036 JASPER AVE
EDMONTON ALBERTA
T5J 2W2

735032 ALBERTA LTD
KNOWN AND OPERATING AS
RANCHER VALLEY INN
5017 49 ST
RED DEER AB
T4N 1V4

WESTFAIR FOODS
KNOWN AND OPERATING AS
REAL CANADIAN SUPER STORE
5016 51 AV
RED DEER AB
T4N 4H5

WALK 42

WALK 50

REAL CANADIAN LIQUOR STORE
5016 51 AV
RED DEER AB
T4N 4H5

BILL CREIGHTON AKA RECORDS
TO THE RAFTERS
4921 48 STREET
RED DEER ALTA
T4N 1S8

WALK 50

WALK 42

RED-ALTA UTILITY LOCATION LTD
4507 48 AV
RED DEER AB
T4N 3S6

RED CAL INDUSTRIES LTD.
603 4911 51 STREET
RED DEER ALBERTA
T4N 2A8

WALK 48

WALK 45

RED DEER CENTRAL T V LTD
5130 47 ST
RED DEER ALBERTA
T4N 1R8

MARK DIMIRSKY, JAN CHANDLER &
HARVEY BRINK AKA
RED DEER COUNSELLING SERVICE
508 4808 50 ST
RED DEER AB
T4N 1X5

WALK 47

WALK 46

10

THE CENTRE FOR BUSINESS
DEVELOPMENT RED DEER &
DISTRICT BUSINESS DEV. CORP
4815 48 ST
RED DEER AB
T4N 1S6

WALK 41

DEFNSVE DRIVNG SCHOOL OF CAN
INC AKA RED DEER DRIVNG SCHOOL
P.O. BOX 302
RED DEER ALBERTA
T4N 5E9

WALK P1

RED DEER GOLDSMITH LTD
4822 GAETZ AVENUE
RED DEER ALBERTA
T4N 4A4

WALK 42

DON MCKAY & BOB ALLEN
KNOWN AND OPERATING AS
RED DEER IRRIGATION
BOX 321
RED DEER AB
T4N 5E9

WALK P1

CHIP REIT NO 17 OPERATIONS LTD
KNOWN AND OPERATING AS
RED DEER LODGE
4311 49 AV
RED DEER AB
T4N 5Y7

WALK 48

RED DEER MOTORS 1997 LTD
5425 50 AV
RED DEER AB
T4N 4B7

WALK 50

RED DEER POWDER COATING INC
5 7628 49 AVE
RED DEER ALTA
T4P 1M4

WALK 4

JOHN ELVES
KNOWN AND OPERATING AS
RED DEER STAMP & COIN
111 4929 50 ST
RED DEER AB
T4N 1X9

WALK 46

RED FALLS CLEANERS LTD.
4833-46 ST.
RED DEER ALBERTA
T4N 1M9

WALK 47

KINRAT CORPORATION LTD
KNOWN AND OPERATING AS
RENT A WRECK
4705 49 AV
RED DEER AB
T4N 3W9

WALK 41

RENTOWN A DIV OF RTO ASSET
MANAGEMENT INC
10239 178 STREET
EDMONTON ALTA
T5S 1M3

RIVERSIDE DAY CARE LTD
5205 48 AVENUE
RED DEER ALBERTA
T4N 3T7

WALK RET

ROB-RAE CLOTHIERS - VELLNER
LEASEHOLD LTD
4930 50 STREET
RED DEER ALTA
T4N 1X7

DOUG ROBINSON
AKA ROBINSON MASSAGE THERAPY
CLINIC
4924A 52 ST
RED DEER AB
T4N 2C8

WALK 46

WALK 45

RHONDA CURRIE AKA RHODAS PLACE
175 OVERDOWN DRIVE
RED DEER ALTA
T4P 1W6

ROSS STREET PHARMACY LTD
4814 50 STREET
RED DEER ALTA
T4N 1X4

WALK 14

WALK 46

DR JYTTE ROY-POULSEN
4907 48 ST
RED DEER AB
T4N 1S8

ROYAL BANK OF CANADA
4943 50 ST
RED DEER AB
T4N 1Y1

WALK 42

WALK 46

ROYAL LEPAGE REAL ESTATE
SERVICES LTD
4706 48 AVE
RED DEER ALTA
T4N 6J4

PEG EDGAR
KNOWN AND OPERATING AS
ROYAL OAK ACCOUNTING SERVICE
211 4801 51 AV
RED DEER AB
T4N 4H2

WALK 41

WALK 47

GORDON GARDINER OILFIELD CONSU
KNOWN AND OPERATING AS
ROYS ENTERPRISES 1997
2 5002 47 AV
RED DEER AB
T4N 3P7

WALK 43

DR. GORDON J ROZNIK
PERIODONTIST
301 4822 50 STREET
RED DEER ALTA
T4N 1X4

WALK 46

689121 ALBERTA LTD
KNOWN AND OPERATING AS
RUSTY PELICAN
BOX 20011
RED DEER AB
T4N 6X5

WALK P1

JOYCE ROW
KNOWN AND OPERATING AS
SAGIT ARIES COSTUMES
200 4806 51 AV
RED DEER AB
T4N 4H3

WALK 47

SANTO PROPERTY MANAGEMENT INC.
204 4929 50 ST.
RED DEER, AB
T4N 1X9

WALK 46

SARANTOS GIANNIOUDIS
KNOWN AND OPERATING AS
SAROS RESTAURANT
4914 52 ST
RED DEER AB
T4N 2C2

WALK 43

J E SCALZO PROFESSIONAL CORP
4619 48 AVE
RED DEER ALTA
T4N 3S8

WALK 47

SCHNELL MACSWEEN HARDY
PARTNERSHIP
601 4808-50 ST.
RED DEER ALTA.
T4N 1X5

WALK 46

SCOTTSVILLE INSURANCE INC
2A 4720 50 AVE.
RED DEER AB
T4N 4A1

WALK 47

SCOTTSVILLE TRAVEL INC
404 5002 50 AVE
RED DEER ALTA
T4N 6C2

WALK 47

10

SUSAN BARBERREE
KNOWN AND OPERATING AS
SEEKERS
206 4921 49 ST
RED DEER AB
T4N 1X9

WALK 46

MELODY SMITH
KNOWN AND OPERATING AS
THE SERENITY CLINIC
107 4785 49 ST
RED DEER AB
T4N 1T6

WALK 41

SAHJANI & CO PROFESSIONAL
CORPORATION
5007 50 STREET LOWER
RED DEER ALTA
T4N 1Y2

WALK 47

ANH DANG
KNOWN AND OPERATING AS
SHANGRI-LA RESTAURANTS
5017 49 ST
RED DEER AB
T4N 1V4

WALK 42

692143 ALBERTA LTD
KNOWN AND OPERATING AS
SHAUNEY'S DINING & LOUNGE
4909 48 ST
RED DEER AB
T4N 1S8

WALK 42

JACK MIERAS
KNOWN AND OPERATING AS
SHEEPSKIN SPECIALTY SHOP
5 4924 50 ST
RED DEER AB
T4N 1S5

WALK 41

TED SHERBACK
KNOWN AND OPERATING AS
SHERBACK & ASSOCIATES
204 4922 53 ST
RED DEER AB
T4N 2E9

WALK 45

MARCUS SIRMAN
KNOWN AND OPERATING AS
SHOCK WAVES
15 EDWARDS CR
RED DEER AB
T4R 2LZ

SHUMKA, CRAIG & MOORE ADJUSTER
2B 4720 50 AV
RED DEER AB
T4N 4A1

WALK 47

SIEWERT BOTHWELL LAWYERS
PARTNERSHIP
204 5002 GAETZ AVENUE
RED DEER ALBERTA
T4N 6C2

WALK 47

SIM & THORNE PROPERTY
MANAGEMENT LTD
4936 51 ST
RED DEER AB
T4N 2A7

SIMCO DEVELOPMENTS LTD
4819 48 AV
RED DEER AB
T4N 3T2

WALK 45

WALK 41

SISSON FURS LTD.
5013 50 STREET
RED DEER ALBERTA
T4N 1Y2

SISSON WARREN SINCLAIR
600 4911 51 STREET
RED DEER ALTA
T4N 2A8

WALK 47

WALK 45

SKYREACH EQUIPMENT LTD
3 6842 52 AV
RED DEER AB
T4N 4L2

SLAWINSKY FRIESEN
BARRISTERS & SOLICITORS
404 4814 50 ST
RED DEER AB
T4N 1X4

WALK 5

WALK 46

DR LYLE SMITH CHIRPTR
105 4929 ROSS STREET
LOWER MALL
RED DEER ALBERTA
T4N 1X9

DR SCOTT L SMITH
201 4820 50 AV
RED DEER AB
T4N 4A4

WALK 46

WALK 42

JUAY TIEDEMAN IN BUSINESS AS
SNIP & CLIP
5 4820 47TH AVENUE
RED DEER ALBERTA
T4N 6B9

M.R. SODERQUIST APPRAISALS LTD
303 4901 48 ST
RED DEER AB
T4N 1S8

WALK 41

WALK 42

RON GUDGE
KNOWN AND OPERATING AS
SOMERSET SALES
1 7459 49 AV
RED DEER AB
T4P 1N1

722088 ALBERTA LTD
KNOWN AND OPERATING AS
SOURCE ADULT VIDEO
P O BOX 8766
SASKATOON SK
S7K 6S5

WALK 4

MALKIT SINGH
KNOWN AND OPERATING AS
SINGH FOOD STORE
4745 32 ST
RED DEER AB
T4N 5V1

JEAN KENNEDY
KNOWN AND OPERATING AS
SPECIALIZED READING SERVICE
24 4917 48 ST
RED DEER AB
T4N 3T1

WALK 25

WALK 41

RON SPAFFORD
KNOWN AND OPERATING AS
SPEEDPRO SIGNS PLUS
4717 49 AV
RED DEER AB
T4N 3W9

SPEEDY RECOVERIES LTD
401 4814 50 ST
RED DEER AB
T4N 1X4

WALK 41

WALK 46

BEV MCINTOSH
KNOWN AND OPERATING AS
SPOOLS SEWING SHOPPE
5305 50 AV
RED DEER AB
T4N 4B6

KEVIN M SPROULE & PAMELA S
MACNAUGHTON (LAWYERS)
4706 48 AVE
RED DEER ALTA
T4N 6J4

WALK 50

WALK 41

CARMELA CHAN & LORRAINE CHAN
KNOWN AND OPERATING AS
STAMPERS DELIGHT
5 4801 51 AV
RED DEER AB
T4N 4H2

STANLEY ASSOCIATES ENGINEERING
LTD.
605 4808 50 ST.
RED DEER, AB
T4N 1X5

WALK 47

WALK 46

CHERYL STEPHENSON
KNOWN AND OPERATING AS
STEPHENSON MUSCLE THERAPY
& REHAB SERVICE
106 4929 50 ST
RED DEER AB
T4N 1X9

WALK 46

STERLING CLEANERS LTD
BOX 28
RED DEER ALBERTA
T4N 5E7

WALK P1

DR D J STEWART
4926 45TH STREET
RED DEER ALBERTA
T4N 1K6

WALK 48

DAN BODNARUK
KNOWN AND OPERATING AS
STR 8 SHOOTER & GAME STORE
5 4801 51 AV
RED DEER AB
T4N 4H2

WALK 47

TERESA POLSON & JOHN ELTON/
PARTNERS - STUDIO 47 SALON
4813 47 STREET #201
RED DEER ALTA
T4N 1R3

WALK 41

JAN SULTANA OPERATING AS
SULTANA'S BEAUTY CLINIC
4713 50 AVENUE
RED DEER ALTA.
T4N 4A2

WALK 47

380602 ALBERTA LTD
KNOWN AND OPERATING AS
SUBWAY
D 5016 51 AV
RED DEER AB
T4N 2X2

WALK 34

501246 ALBERTA LTD
KNOWN AND OPERATING AS
SUBWAY
BOX 354
THREE HILLS AB
T0M 2A0

380602 ALBERTA LTD IN BUSINESS
AS SUBWAY SANDWICHES
P.O. BOX 460
THREE HILLS ALBERTA
T0M 2A0

SUN LIFE ASSURANCE
COMPANY OF CANADA
BOX 4150
STATION A
TORONTO ON
M5W 2C9

SUNWORKS HOME & GARDEN INC
4924 50 ST
RED DEER AB
T4N 1K7

SUPERIOR ACCEPTANCE CORP. LTD.
403 4808 50 ST.
RED DEER, AB
T4N 1X5

WALK RET

WALK 46

DONNA FEDORAK
KNOWN AND OPERATING AS
SUPER TAN SALONS
102A 4805 48 ST
RED DEER AB
T4N 1S6

THE SUTTER CLUB INC
4733 49 ST
RED DEER AB
T4N 1T6

WALK 41

WALK 41

SUTTON GROUP RED DEER LTD
1 5000 51 ST
RED DEER AB
T4N 4H5

LOUANN MARAGOS
KNOWN AND OPERATING AS
SWEET LIL LOU'S
206 4 6320 50 AV
RED DEER AB
T4N 4C6

WALK 50

WALK 10

SWELL INVESTMENTS LTD
4815 48 AV REAR
RED DEER AB
T4N 1T8

JOAN WADELL
KNOWN AND OPERATING AS
TALK OF THE TOWN 2
4948 50 ST
RED DEER AB
T4N 1X7

WALK 41

WALK 46

SHANNON PENNER & NYRNA EITZEN
KNOWN AND OPERATING AS
TANGLES HAIR STUDIO
4311 49 AV
RED DEER AB
T4N 5Y7

JAMES TAYLOR CO (RED DEER) LTD
100 4825 47 ST
RED DEER AB
Y4N 1R3

WALK 48

T D SECURITIES INC
T D EVERGREEN
REAL ESTATE OPERATIONS
P O BOX 1 T D CENTRE
TORONTO ON
M5K 1A2

TELUS COMMUNICATIONS INC
P O BOX 1552
EDMONTON AB
T5J 2N7

NORMAN L THACKERAY
4922 52 ST
RED DEER AB
T4N 2C8

KELLY MOEN
KNOWN AND OPERATING AS
THE GRIND
4813 48 AV
RED DEER AB
T4N 3T2

WALK 45

WALK 41

SUSAN WIGGINS & SHERRY WHITE
KNOWN AND OPERATING AS
THE HOT POT STUDIO
4804 50 AV
RED DEER AB
T4N 4A3

OLD MILL CUSTOM T SHIRT LTD
5028 50 AV REAR
RED DEER AB
T4N 4B1

WALK 42

WALK 47

KAREN CONNER
KNOWN AND OPERATING AS
THE NAILE SHOPPE
4801 51 AV
RED DEER AB
T4N 4H2

750740 ALBERTA LTD
KNOWN AND OPERATING AS
THE PAYDAY LOANS COMPANY
201 11710 KINGSWAY AV
EDMONTON AB
T5G 0X5

WALK 47

DR'S TITELY AND CARVELL
ACTIVE OPTICAL LTD
P.O. BOX 459 4912 GAETZ AVE
RED DEER ALBERTA
T4N 5G1

TOGETHER DEVELOPMENT CORP
201 4706 48 AV
RED DEER AB
T4N 6J4

WALK P1

WALK 41

10

347492 ALBERTA LTD
KNOWN AND OPERATING AS
TOMMY CHU'S FOOD UNLIMITED
4605 50 AV
RED DEER AB
T4N 3Z9

WALK 47

TORONTO DOMINION BANK
REAL ESTATE OPERATIONS 19 FLR
P O BOX 1 TORONTO DOMINION
CENTRE
TORONTO ONTARIO
M5K 1A2

TOWN CENTRE DAY CARE
401808 ALBERTA LTD
4813 47 STREET
RED DEER ALBERTA
T4N 1R3

WALK 41

GLEN REDELBACK
KNOWN AND OPERATING AS
THE TOY SHOP
76 WIGMORE CL
RED DEER AB
T4N 5Y1

WALK 29

FANTA HOMES LTD
KNOWN AND OPERATING AS
TREASURES AND SMALL PLEASURES
4810 50 AV
RED DEER AB
T4N 4A3

WALK 42

TRUE NORTH REALTY CORP
1 4910 45 ST
RED DEER AB
T4N 1K6

WALK 48

WENDY STANGE
KNOWN AND OPERATING AS
TRULY TASTEFUL GIFTS
4928 50 ST
RED DEER AB
T4N 1X7

WALK 46

TURPLE BROS LTD
5307 GAETZ AVE
RED DEER ALBERTA
T4N 4B6

WALK 50

U.F.A. CO-OP LTD
ATTN KURT MEGLEY
1016 68 AV SW
CALGARY AB
T2V 4J2

UNDER PRESSURE INC
5 4814 50 ST
RED DEER AB
T4N 1X4

WALK 46

10

UNFRIED CHICKEN CANADA LTD
C 3440 50 AV
RED DEER AB
T4N 3Y4

U M A ENGINEERING LTD
4920 54TH STREET
RED DEER ALTA
T4N 2G8

WALK 25

WALK 45

UNIGLOBE DISCOVERY TRAVEL LTD
4824 50 AV
RED DEER AB
T4N 4A3

SHIRLEY DIANE HANSEN AKA
UPPER CUTS HAIR FASHIONS
4 4907 48 STREET
RED DEER ALTA
T4N 1S8

WALK 42

WALK 42

TOWN CINEMA THEATRES (1975)LTD
LANDMARK CINEMAS OF CANADA LTD
522 11 AVE S.W.
CALGARY ALTA
T2R 0C8

VANDEN BRINK & WINSON ELGERSMA
INDIVIDUAL PROF CORPS
402 4808 50 STREET
RED DEER AB
T4N 1X5

WALK 46

ANGIE BUCKINGHAM
KNOWN AND OPERATING AS
VECTOR MARKETING
208 4711 51 AV
RED DEER AB
T4N 6H8

HAELEY GINTER & FAY PORTER -
AKA VICTORIA LANE BRIDES
4736 50 STREET
RED DEER ALTA
T4N 1X2

WALK 47

WALK 41

VIDEO VIEW
AKA VIDEO UPDATE CANADA INC
3100 WORLD TRADE CENTRE
30 EAST 7 ST
ST PAUL MINNESOTA
55101 4913

VIDEO VIEW
AKA VIDEO UPDATE CANADA INC
3100 WORLD TRADE CENTRE
30 EAST 7 ST
ST PAUL MINNESOTA
55101 4913

CHOICES IN COMMUNITY
LIVING LTD AKA
WESTPARK LODGE
811 STRATHEARN DR
EDMONTON AB
T6C 4C8

WESTON BAKERIES LTD
203 58 AVENUE S E
P.O. BOX 5190 STATION A
CALGARY ALTA
T2H 1X3

WESTWOOD PHYSIOTHERAPY LTD
4705 48 AV
RED DEER AB
T4N 3T1

MIKE MOSHENKO CARRYING ON
BUSINESS UNDER WHITE ELNA
SEWING CENTER RED DEER
5017 GAETZ AVENUE
RED DEER ALBERTA
T4N 4B3

WALK 41

WALK 47

MORRIS BLACK
KNOWN AND OPERATING AS
WHOLLY BAGEL
4750 50 ST
RED DEER AB
T4N 1X2

ED HEYWOOD
KNOWN AND OPERATING AS
WICKED WORKS TATTOO
263 OVERDOWN DRIVE
RED DEER AB
T4P 1W7

WALK 41

WALK 51

WILD ROSE ASSESSMENT
SERVICES INC
205 4711 51 AVE
RED DEER AB
T4N 6H8

WISEMAN COUPLAND INS LTD
4932 51 ST
RED DEER ALTA
T4N 2A7

WALK 47

WALK 45

MARLENE FAIRBROTHER & RHONDA M
KNOWN AND OPERATING AS
YE OLD COURTHOUSE CAFE
4836 50 ST
RED DEER AB
T4N 1X4

WALK 46

9

VIDEO VIEW
AKA VIDEO UPDATE CANADA INC
3100 WORLD TRADE CENTRE
30 EAST 7 ST
ST PAUL MINNESOTA
55101 4913

VIDEO VIEW
AKA VIDEO UPDATE CANADA INC
3100 WORLD TRADE CENTRE
30 EAST 7 ST
ST PAUL MINNESOTA
55101 4913

BILL RENOLDS
KNOWN AND OPERATING AS
W R MOBILE WELDING
15 7460 49 AV
RED DEER AB
T4P 1M2

CHARLENE D WAINES
BARRISTER & SOLICITOR
302 4820 50 AV
RED DEER AB
T4N 4A4

WALK 4

WALK 42

THE WARDROBE (1994) LTD
4909 48 ST
RED DEER AB
4TN 1S8

WAWANESA MUTUAL INSURANCE CO
100 4711 51 AVE
RED DEER ALTA
T4N 6H8

WALK 47

DIANE ZEMLAK
KNOWN AND OPERATING AS
WE CARE HOME HEALTH
103 4785 49 ST
RED DEER AB
T4N 1T6

WEDDELL MEHLING & PANDER
ASSOCIATES REALTY LTD
202 5018 45 ST
RED DEER AB
T4N 1K9

WALK 41

WALK 47

WEI'S WESTERN WEAR LTD
5115 50 AVE
RED DEER ALTA
T4N 4B3

WESTERN UNION INSURANCE CO
4802 50 ST
RED DEER AB
T4N 1X5

WALK 47

WALK 46



FILE

January 4, 1999

Box 5008

Red Deer, Alberta

T4N 3T4

Dear Sir/Madam:

**Re: The Downtown Business Association of Red Deer - 1999 Business
Revitalization Zone Budget**

Each year the Downtown Business Association's Board of Directors prepares the Association's budget and submits it to City Council for their approval. On behalf of the Association, we are providing you with a copy of the proposed budget. Members wishing to submit written comments regarding the Association's budget are asked to forward them prior to January 11, 1999 to the:

Office of the City Clerk
4914 - 48 Avenue (Box 5008)
Red Deer, AB T4N 3T4

Any member of the Association who would like to speak to Council concerning the budget will be given the opportunity at the Council Meeting to be held:

Date: Monday, January 18, 1999
Time: 7:00 p.m.
Location: Council Chambers, 2nd Floor, City Hall

Please use the west (park side) doors when you come to City Hall. The Commissionaire will direct you to the Council Chambers upon your arrival.

Questions regarding the budget can be directed Ms. Diana Rowe, Manager, Downtown Business Association at (403) 340-8696. Questions regarding the Council Meeting can be directed to myself at (403) 342-8132.

Sincerely,

Kelly Kloss
City Clerk

/clr
attchs.

c City Assessor
Downtown Business Association Manager, Ms. Diana Rowe

The City of Red Deer

Red Deer Downtown Business Association

#9, 4921 - 49 St., Red Deer, Alberta, T4N 1V2, Phone: (403) 340-8696, FAX: (403) 340-8699 / rd.downtown@rtinc.com

RED DEER DOWNTOWN BUSINESS ASSOCIATION 1999 BUDGET

	1999 Budget	1998 Budget
REVENUE		
BRZ dues	112,000	116,400
Environmental maintenance contract	43,500	43,500
Christmas grant	5,700	5,400
Project revenue	<u>4,500</u>	<u>4,000</u>
TOTAL BUDGETED REVENUE	<u>165,700</u>	<u>169,300</u>
EXPENSES		
Administration	65,700	76,000
Marketing and communication	50,800	44,400
Christmas decoration program	5,700	5,400
Environmental maintenance contract	<u>43,500</u>	<u>43,500</u>
TOTAL BUDGETED EXPENSES	<u>165,700</u>	<u>169,300</u>

Red Deer Downtown Business Association

#9, 4921 - 49 St., Red Deer, Alberta, T4N 1V2, Phone: (403) 340-8696, FAX: (403) 340-8699 / rd.downtown@rtinc.com

December 7, 1998

Mayor Surkan and
City Council Representatives
City of Red Deer

RE: 1999 Proposed BRZ Budget

Dear Mayor and Council:

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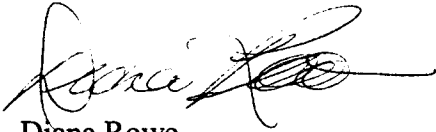
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Sincerely,

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Diana Rowe
Manager
Downtown Business Association



Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer

January 4, 1999

Dear Sir/Madam:

**Re: The Downtown Business Association of Red Deer - 1999 Business
Revitalization Zone Budget**

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4914 - 48 Avenue (Box 5008)
Red Deer, AB T4N 3T4

Any member of the Association who would like to speak to Council concerning the budget will be given the opportunity at the Council Meeting to be held:

Date: Monday, January 18, 1999
Time: 7:00 p.m.
Location: Council Chambers, 2nd Floor, City Hall

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Questions regarding the budget can be directed Ms. Diana Rowe, Manager, Downtown Business Association at (403) 340-8696. Questions regarding the Council Meeting can be directed to myself at (403) 342-8132.

Sincerely,

Kelly Kloss
City Clerk

/clr
attchs.

c City Assessor
Downtown Business Association Manager, Ms. Diana Rowe

Red Deer **Downtown Business Association**

#9, 4921 - 49 St., Red Deer, Alberta, T4N 1V2, Phone: (403) 340-8696, FAX: (403) 340-8699 / rd.downtown@rttinc.com

RED DEER DOWNTOWN BUSINESS ASSOCIATION 1999 BUDGET

	1999 Budget	1998 Budget
REVENUE		
BRZ dues	112,000	116,400
Environmental maintenance contract	43,500	43,500
Christmas grant	5,700	5,400
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City Council Representatives
City of Red Deer

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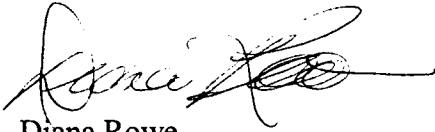
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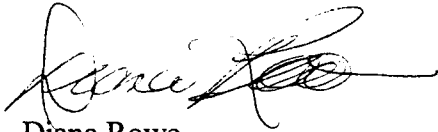
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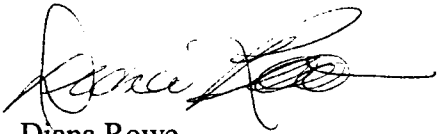
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FILE

Office of the City Clerk

December 11, 1998

Diana Rowe, Manager
Downtown Business Association
#9, 4921 - 49 Street
Red Deer, AB T4N 1V2

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

Dear Ms. Rowe:

Re: Downtown Business Association of Red Deer - 1999 Budget
Business Revitalization Zone Budget

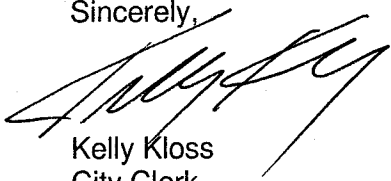
I am in receipt of your letter dated December 7, 1998 regarding the 1999 Proposed BRZ Budget.

The 1999 Downtown Business Association's Budget will be presented for Council's consideration at the January 18, 1999, Council Meeting. Notice of Council's intention to consider this budget at the January 18th meeting will be mailed to each member of the Business Revitalization zone the first week of January, 1999.

Your budget will be considered by Council at 7:00 p.m. Upon arrival at City Hall, please enter the park side entrance and proceed to the Council Chambers on the second floor. I look forward to seeing you there.

If you have any questions or require further assistance, please do not hesitate to contact me.

Sincerely,


Kelly Kloss
City Clerk

KK/fm

Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer



FILE



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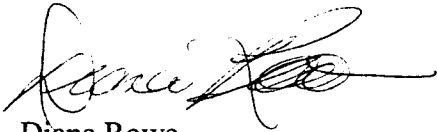
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Diana Rowe
Manager
Downtown Business Association

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 20, 1999

TO: Tax Collector

FROM: City Clerk

RE: *Request to Amend Business Revitalization Zone Business Tax Bylaw
No. 3196/98 (Amendment No. 3196/A-99)*

Reference Report:

Tax Collector dated January 12, 1999

Bylaw Readings:

BRZ Business Tax Bylaw Amendment No. 3196/A-99 was given three readings.

Report Back to Council Required: No

Comments/Further Action:

This bylaw amendment sets the 1999 rate of business tax payable by BRZ members at a sum equal to 0.61% of the business assessment of those businesses.

Please find attached an updated office consolidated version of Bylaw No. 3196/98.


Kelly Kloss
City Clerk

/clr
attchs.

c Director of Corporate Services
City Assessor

FILE

Office of the City Clerk

January 19, 1999

Downtown Business Association
#9, 4921 - 49 Street
Red Deer, AB T4N 1V2

Att: Ms. Diana Rowe, Manager

Dear Ms. Rowe:

RE: Downtown Business Association's 1999 Budget

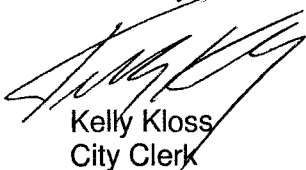
At the City of Red Deer's Council Meeting held Monday, January 18, 1999, consideration was given to your correspondence dated December 7, 1998 and report from the City Clerk dated January 4, 1999 regarding the above. At that meeting, the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered report from the City Clerk dated January 11, 1999, re: Downtown Business Association's 1999 Budget, hereby approves said budget as presented to Council January 18, 1999."

Prior to this meeting, individual notices were mailed out to every person assessed for business purposes in the Business Revitalization Zone advising that the proposed budget would be considered on January 18th.

I wish you all the best for a successful 1999.

Sincerely,


Kelly Kloss
City Clerk

/clr

c Director of Corporate Services
City Assessor



Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer

DATE: January 8, 1999

TO: City Council

FROM: Grant Howell
Personnel Manager

RE: 1999 Salary Treatment for Exempt Staff

It is once again time to address our compensation program for exempt employees.

Last year, The City of Red Deer implemented a new job evaluation plan for exempt staff, and calibrated salaries against the market. It is important that we maintain our policy position of being "at the median of those with whom we compare ourselves."

There has been a clear pattern set around the province and in Red Deer for adjustments in the area of three percent. Some examples of 1999 increases include Calgary Police - 3 %, Edmonton Fire - 4 %, Strathcona County - 3 %, City of Lethbridge - 5 % (some "catch-up" because no increase given last year). Locally, other public sector increases range from 3.5 to 4 %, however it must be noted that most of these organizations are still addressing the issue of previous rollbacks to salaries.

Within our own organization, the following table outlines increases for 1998 and 1999.

Employee Group	98 adj	99 adj.	Comments
A.T.U	1.15 %*	3 %?*	* lump sum payment in 98 ** yet to be ratified
C.U.P.E.	3 %	2.5%	agreement settled in Feb. 97
I.A.F.F.	3 %	??	arbitrated settlement for 98
I.B.E.W.	3 %	3 %	
Exempt	3 %	??	

The most important factor in deciding upon what, if any, increase should be granted to exempt staff is the market for people with the skills we need to make our organization effective. We have observed that the market in both the public and private sector in Alberta is moving upward by approximately three percent. We are also noticing that we are experiencing more difficulty in attracting some of the "higher skill" candidates to replace departing employees.

RECOMMENDATION: At its meeting of December 14, 1998, the Personnel Committee passed the following motion:
...that the Personnel Committee recommend to Council an adjustment of three percent to the wages of Exempt staff, effective January 1, 1999.

This is submitted for Council's consideration and decision.


for Grant Howell

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 19, 1999
TO: Personnel Manager
FROM: City Clerk
RE: 1999 Salary Treatment for Exempt Staff

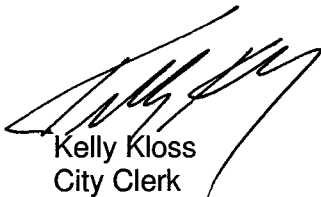
Reference Report: Personnel Manager dated

Resolution:

"RESOLVED that Council of The City of Red Deer, having considered report from the Personnel Manager dated January 8, 1999, re: 1999 Salary Treatment for Exempt Staff, hereby agrees to adjust the wages of Exempt staff by an increase of 3%, effective January 1, 1999."

Report Back to Council Required: No

Comments/Further Action:



Kelly Kloss
City Clerk

/clr

c Director of Corporate Services
Payroll Production Coordinator, P. Kilby



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570
e-mail: pcps@telusplanet.net

Date: January 11, 1999
To: Kelly Kloss, City Clerk
From: Nancy Hackett, Parkland Community Planning Services
Re: Sign Bylaw Amendment 3163/A-99 Update

Since 1996, the number and types of signs used in Red Deer has expanded and changed. The description of these signs within the bylaw requires clarification and updating to ensure that signs continue to be adequately controlled and regulated within the City. The permitted locations also require minor updating. Bylaw 3163/A-99 proposes to update the sign bylaw in this manner.

The specific changes are:

- 2 (1) The definitions of A-board, Awning Sign, Facia Sign, Free Standing Sign, Roof Sign, Rotating Sign, Under-Canopy Sign, and Window Sign have been amended to indicate that these are local advertising signs only. This is necessary to indicate where these signs can be used.
- 2(1) The reference to "Marquee Signs" has been eliminated as it is incorporated into the definition of a Canopy Sign.
- 2(1) The definition of Neighbourhood Identification Signs has been expanded to allow maps to be placed on the signs.
- 2(1) Definitions for "Existing Billboard " and "Local Advertising Sign" have been added. The addition of "Existing Billboard " is necessary to allow the replacement and maintenance of existing billboards.
- 12 (m) A typographical error has been corrected.
- 18 (1) The requirement that signs be located only on private property has been deleted. This will allow the City of Red Deer to place signs on their property. The bylaw will continue to prohibit signs on City owned right-of-ways, easements, and utility lots.


- 31(a) The permitted location for "A-board" signs has been further specified to allow these signs only in front of the business being advertised. This will prevent a proliferation of signs throughout the downtown.
- 37 Billboard sign regulations have been expanded to indicate that, where visible to passing motorists or pedestrians, the billboard may have to be two-faced. This will improve the aesthetics of exposed billboards. Section 37 also states that an existing billboard may be relocated on the same site with the approval of the Development Officer. This will allow for the replacement of older style two pole billboards with the new single pole steel structures and allow some flexibility to move the sign on an existing site.

The balance of the bylaw remains unchanged.

Staff Recommendation

Planning Staff recommend that City Council adopt Sign Bylaw Amendment 3163/A-99.

Sincerely,



Nancy C. Hackett
PLANNER

Attachment

c. Ryan Strader
Don Simpson

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 20, 1999
TO: Principal Planner
FROM: City Clerk
RE: *Sign Bylaw Amendment No. 3163/A-99,
Request to Update Sign Bylaw - Various Amendments*

Reference Report:

Nancy Hackett, Planner, dated January 11, 1999


Bylaw Readings:

Sign Bylaw Amendment No. 3163/A-99 was given three readings, a copy of which is attached hereto.

Report Back to Council Required: No

Comments/Further Action:

This office will now be updating the Sign Bylaw and distributing same in due course.



Kelly Kloss
City Clerk

/clr
attchs.

c Inspections and Licensing Manager
 City Solicitor

Memo

To: City Clerk
From: Paul Meyette
Principal Planner
Date: 01/05/99
Re: Land Use Bylaw Amendment 3156/C-99: Signs

Land Use Bylaw Amendment 3156/C-99 is enclosed. It proposes several amendments related to signs in the City of Red Deer.

The amendments proposed are as follows:

1. In all districts, the words "identification and local advertising on the following type of signs" and the words "general advertising and directional information on the following types of signs" and other such descriptors are deleted. The sign bylaw will feature more explicit definitions which will clarify how these signs can be used.
2. In the C1 and C1A Districts, the term "marquee sign" is deleted as it is already defined in the definition for canopy sign. The term "canopy sign" remains within the bylaw.
3. In the C1, C1A and C4 Districts, the term "existing billboards" is added to the permitted uses; this addition will allow the replacement of existing billboards on the same site and maintenance of existing billboards.
4. In the C1 and C1A Districts, painted wall signs and roof signs are moved to discretionary uses. These uses may not be appropriate in all areas of the downtown and will now be discretionary uses to allow the Municipal Planning Commission the opportunity to review these signs.

Several corresponding changes are made in the Sign Bylaw, particularly in terms of the sign definitions. The amendments to the Sign Bylaw must be adopted prior to the Land Use Bylaw amendments as the Land Use Bylaw amendments are predicated upon adoption of the amendments to the Sign Bylaw.



Paul Meyette ACP MCIP

cc R. Strader
L. Hodgson

Comments:

We recommend that Council proceed with three readings of Sign Bylaw Amendment No. 3163/A-99 and first reading of Land Use Bylaw Amendment 3156/C-99.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager

FILE

Council Decision - January 18, 1999 Meeting

DATE: January 20, 1999
TO: Principal Planner
FROM: City Clerk
RE: *Land Use Bylaw Amendments 3156/C-99, Request for Amendments Related to Signs*

Reference Report:

Principal Planner dated January 5, 1999

Bylaw Readings:

Land Use Bylaw Amendment No. 3156/C-99 was given first reading, a copy of which is attached hereto.

Report Back to Council Required:

Yes, a Public Hearing has been advertised for Tuesday, February 16, 1999 at 7:00 p.m., in the Council Chambers.

Comments/Further Action:

Land Use Bylaw Amendment No. 3156/C-99 provides for several changes related to signs.

This office will now proceed with the advertising for a Public Hearing. The City will be responsible for the advertising costs in this instance.



Kelly Kloss
City Clerk

/clr
attchs.

c Director of Community Services
 Director of Development Services
 Inspections and Licensing Manager
 City Solicitor
 Administrative Assistant, S. Ladwig



OFFICE OF THE COUNTY MANAGER
4758 - 32nd Street, Red Deer, AB T4N 0M8

Phone: 350-2152
Fax: 350-2164

January 6, 1999

Cheryl G. Adams
Council & Committee Secretary
The City of Red Deer
P.O. Box 5008
RED DEER, AB T4N 3T4

Dear Ms. Adams

Re: County Appointment to City of Red Deer Recreation Board

The above-mentioned appointment was once again reviewed at the January 5, 1999, regular meeting of County Council.

After discussion, Council members agreed that the County representation on this Board should be an elected official. Therefore, a resolution was passed appointing Councillor Gregg Johnson as the County representative on this Board until October 1999.

Councillor Johnson may be contacted through the County office at 4758 - 32nd Street, Red Deer, Alberta T4N 0M8, Phone 350-2152, Fax 350-2164 or at his home number 342-7273.

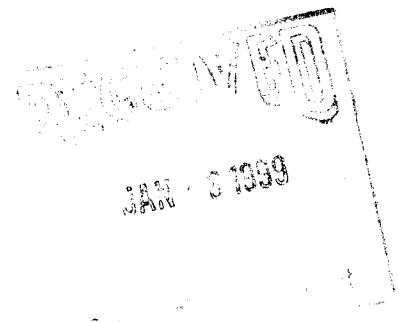
Yours truly

COUNTY OF RED DEER NO. 23



Wes Stambaugh, P.Eng.
County Manager

nel



Comments:

We recommend that Council appoint Councillor Gregg Johnson as the County representative to the Recreation, Parks and Culture Board.

“G. D. Surkan”
Mayor

“N. Van Wyk”
City Manager



Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer

FILE

Office of the City Clerk

January 20, 1999

Office of the County Manager
4758 - 32 Street
Red Deer, AB T4N 0M8

Att: Wes Stambaugh, County Manager

Dear Sir:

Re: ***Appointment of County Representative to The City of Red Deer's Recreation,
Parks and Culture Board***


At the City of Red Deer's Council meeting held Monday, January 18, 1999, consideration was given to your correspondence dated January 6, 1999 requesting the appointment of a County representative to the Recreation, Parks and Culture Board. At that meeting, Council passed the following resolution:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Office of the County Manager dated January 6, 1999, re: County Appointment to City of Red Deer's Recreation, Parks and Culture Board, hereby agrees to appoint Councillor Gregg Johnson as the County representative to the City's Recreation, Parks and Culture Board, for a term to expire October 1999."

Cheryl Adams, the Recreation, Parks and Culture Board's administrative assistant, will be contacting Councillor Johnson to advise him of meeting dates and times for the Board.

Please do not hesitate to contact me should you require any further information.

Sincerely,


Kelly Kloss
City Clerk

/clr

c Recreation, Parks and Culture Manager
Recreation, Parks and Culture Board
Administrative Assistant, C. Adams
Committee Directory Updates, F. McDougall

c Councillor Gregg Johnson
c/o County of Red Deer
4758-32 Street
Red Deer, AB T4N 0M8

Business: (403) 350-2152
Business Fax: (403) 350-2164
Residence: (403) 342-7273



PARKLAND HUMANE S.P.C.A.

P.O. BOX 931 RED DEER ALBERTA T4N 4H3
PHONE 342-7722

September 1st, 1998

Mayor Gail Surkan
The City of Red Deer
4914 - 48th Avenue
Red Deer, AB
T4N 3T4

Dear Mayor Surkan:

I am writing to you in the hopes that the following issue may be brought up in a council meeting.

The Parkland Humane SPCA is very difficult to locate. The address being 7690 - 45th Ave. Close is not found by turning on 76th Street, but by turning on 77th Street. My main concern is people bringing in stray animals on hot days drive around for some time before finding us and they usually have to stop and call us for directions. This is most stressful and dangerous for the animals. I have driven through other cities throughout Canada that have signs erected to indicate the SPCA. I notice that we have a sign that indicates Three Mile Bend, the dogs off leash park, so really do think that the community and the surrounding area would appreciate the posting of an SPCA sign. It could even be posted on the same posts that now have Three Mile Bend on them. Both of the Three Mile Bend signs are on 77th Street, one on the south side and one on the north side. I do think that it would be a good idea to have directional signs indicating the SPCA just like the Hospital signs, but would be delighted if we just had 77th street and one before that (about 67th street), so as to eliminate people turning on 76th.

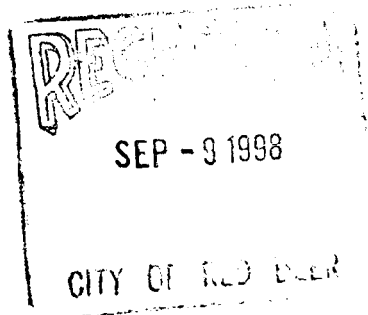
Thanking you in advance for your consideration.

Sincerely,



Clare Harley-Wetzel, CYC
Shelter Manager

342-7736



DATE: January 11, 1999
TO: City Clerk
FROM: Engineering Services Manager
RE: **PARKLAND S. P. C. A. SIGNAGE**

The Parkland Humane S.P.C.A. is requesting signs be installed to guide motorists from 77 Street and 67 Street to the S.P.C.A. at 45 Avenue Close, south of 77 Street.

The S.P.C.A.'s current address is 7690-45 Avenue Close. Visitors assume that they can access this address through 76 Street. In fact, motorists can only access the S.P.C.A. through 77 Street.

The S.P.C.A. does not meet Council's policy for providing guide sign installations. The policy provides for the installation of guide and information signs only for facilities that meet the following criteria:

1. The facility complies with the City Land Use By-law parking requirement.
2. The facility owner/operator provides acceptable proof of attendance over 60,000 people per year.
3. The facility owner/operator pays an initial application fee and a tri-annual renewal fee for the sign installation to cover installation and maintenance costs.
4. The facility is not on a major arterial.
5. The facility does not form part of a larger facility in which directional signs are already provided.

For facilities that met this criteria, guide signs will be provided from the nearest arterial intersection.

Exceptions are the Hospital, the Tourist Information Centre, and the Westerner Exposition. For these facilities, guide signs are provided from major city entrances and intersections. The exceptions were made to the Hospital for safety reasons, to the Tourist Information Centre for its role in providing tourist direction, and to the Westerner Exposition for the large number of out-of-town visitors that it attracts.

City Clerk
Page 2
January 11, 1999

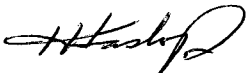
The City adopted this policy for the following reasons:

- a. The City has received numerous signing requests from day-care centres, schools, city parks, grocery stores, industrial parks, business parks, social/athletic clubs, golf courses, ski resorts, hotels, retail stores, Provincial institutions, nurseries, and volunteer organizations.
- b. The advantage of providing more signs is offset by the difficulty drivers have in sifting through the additional information to find directions pertinent to their own trip, while driving at the same time.
- c. While missing a destination sign would increase motorist frustration, missing a warning or regulatory sign could result in a serious traffic accident. This concern caused by excessive road signs has prompted warnings issued by traffic safety agencies like the U.S. Federal Government and Alberta Transportation and Utilities.
- d. Additional maintenance cost and general street appearance.

We believe this problem can be solved by changing the S.P.C.A. address to 4505-77 Street. We discussed this matter with the City Land and Appraisal Coordinator and the S.P.C.A. Manager, Ms. Clare Harley-Wetzel. Her initial reaction was positive and that this would be acceptable; however, she needs to discuss this with the S.P.C.A. Board Members. The City is prepared to change the S.P.C.A.'s address at no cost to the S.P.C.A.. The S.P.C.A. would have to absorb any costs to advertize their new address, change the stationery letterhead, and change the building address numbers.

RECOMMENDATION

In view of the above, we respectfully recommend that Council consider changing the Parkland Humane S.P.C.A.'s address to 4505-77 Street, provided the S.P.C.A. agrees to pay for all associated costs.



Ken G. Haslop, P. Eng.
Engineering Services Manager

AMC/CYL/emr

- c. Land and Appraisal Coordinator
- c. Community Services Director
- c. Inspections & Licensing Manager

MEMO

DATE: January 08, 1999

TO: KELLY KLOSS
City Clerk

FROM: RYAN STRADER, Manager
Inspections & Licensing Department

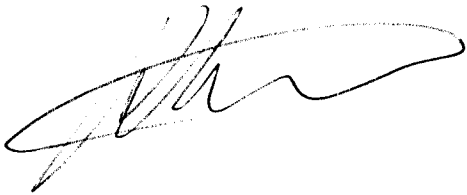
RE: PARKLAND S.P.C.A.

In response to your memo regarding the above, we have the following comments for Council's consideration:

A report regarding location of informational signs on city property was recently completed by the City Engineering Department and adopted as City policy by City Council within the last year. Unfortunately this sign doesn't fit the criteria to be placed adjacent to City roads. We certainly are sympathetic to the SPCA's request and wonder if including a description on correspondence of their location (bottom of 77 Street hill or adjacent to Fletchers) would be of assistance.

RECOMMENDATION:

As the request is not in conformance with City policy, that it be denied.



RYAN STRADER
Inspections & Licensing Manager
INSPECTIONS & LICENSING DEPARTMENT

RS:kb

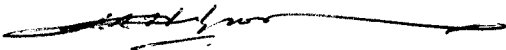
DATE: December 31, 1998
TO: KELLY KLOSS
City Clerk
FROM: LOWELL R. HODGSON
Community Services Director
RE: PARKLAND S.P.C.A. SIGNAGE

It is acknowledged that the Parkland Humane S.P.C.A. address is one that is hard to find. I would begin by encouraging them to advertise on their brochures and promotional material that their location is found just west of Burnco on 77th Street, but also giving the street address. Many places in Red Deer are most recognized by their proximity to something else, as opposed to a very specific address.

Having said this, however, I am sympathetic to their request for some signage on 77th Street. This is a matter that the Engineering Department will no doubt comment on, as significant work was recently undertaken in developing criteria for what signage on city streets is appropriate and what is not.

RECOMMENDATION

That Council of The City of Red Deer, having received a request from Parkland Humane S.P.C.A. for street signage, agrees to encourage the society to publicly advertise its location as being north of Fletcher's Meats or Burnco on 77th Street, and that the matter of additional street signs be considered by the Engineering Department, recognizing that, in most communities, these facilities are considered as providing public service.



LOWELL R. HODGSON

:dmg

- c. Bryon Jeffers, Development Services Director
Ryan Strader, Inspections & Licensing Manager

Comments:

We concur with the recommendations of the Engineering Services Manager.

"G. D. Surkan"
Mayor

"N. Van Wyk"
City Manager



Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer

Office of the City Clerk

December 24, 1998

Parkland Humane S.P.C.A.
P.O. Box 931
Red Deer, AB T4N 4H3

Att: Clare Harley-Wetzel, CYC
Shelter Manager

Dear Madam:

Re: S.P.C.A. Signage

I am in receipt of your letter dated September 1, 1998. Your letter will be placed on the Red Deer City Council Agenda of Monday, January 18, 1999.


Your request has been circulated to City Administration for comments. A copy of the administrative comments will be available to you prior to the Council Meeting and can be picked up at our office on the second floor of City Hall on Friday, January 15, 1999.

If you wish to be present and/or speak at the Council Meeting, please telephone our office on Friday, January 15, 1999 and we will advise you of the approximate time that Council will be discussing this item. Upon arrival at City Hall, please enter the park side entrance and proceed to the Council Chambers on the second floor.

Council Meetings are open to the general public and are televised live on Shaw Cable, Channel 3. Council Meetings commence at 4:30 p.m., adjourn for the supper hour at 6:00 p.m., and reconvene at 7:00 p.m. Council agendas are available to the public and media from the City Clerk's Department.

If you have any questions or require further assistance, please do not hesitate to contact me.

Sincerely,



Kelly Kloss
City Clerk

KK/clr

FILE

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

DATE: December 24, 1998

TO: X DIRECTOR OF COMMUNITY SERVICES
DIRECTOR OF CORPORATE SERVICES
X DIRECTOR OF DEVELOPMENT SERVICES
CITY ASSESSOR
E. L. & P. MANAGER
ENGINEERING DEPARTMENT MANAGER
FIRE CHIEF/MANAGER EMERGENCY SERVICES
INFORMATION TECHNOLOGY SERVICES MANAGER
X INSPECTIONS AND LICENSING MANAGER
LAND AND ECONOMIC DEVELOPMENT MANAGER
PERSONNEL MANAGER
PUBLIC WORKS MANAGER
R.C.M.P. INSPECTOR - c/o Lori Loney
RECREATION, PARKS & CULTURE MANAGER
SOCIAL PLANNING MANAGER
TRANSIT MANAGER
TREASURY SERVICES MANAGER
PRINCIPAL PLANNER
CITY SOLICITOR

FILE

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK

RE: Parkland S.P.C.A. - Signage

Please submit comments on the attached to this office by Monday, January 11, 1999
for the Council Agenda of Monday, January 18, 1999.

"Kelly Kloss"

City Clerk



Box 5008
Red Deer, Alberta
T4N 3T4

The City of Red Deer

Office of the City Clerk

FILE

January 20, 1999

Parkland Humane S.P.C.A.
P.O. Box 931
Red Deer, AB T4N 4H3

Att: Clare Harley-Wetzel,
Shelter Manager

Dear Ms. Harley-Wetzel:

Re: Parkland Humane S.P.C.A. Signage

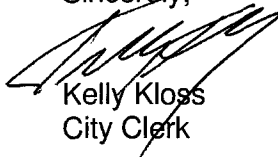
At the City of Red Deer's Council meeting held Monday, January 18, 1999, Council gave consideration to your correspondence dated September 1, 1998 regarding the above. At that meeting, Council passed the following resolution:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Parkland Humane S.P.C.A. dated September 1, 1998, re: Parkland Humane S.P.C.A. Signage, hereby:

1. Approves an address change for the Parkland Humane S.P.C.A. to 4505 - 77 Street, subject to the condition that the S.P.C.A. agrees to pay for all associated costs, (e.g., advertising of new address, change in stationary/letterhead and building address numbers);
2. Agrees that the request for guide sign installations be denied."

Please contact the Engineering Services Manager, Mr. Ken Haslop, at 342-8167 to initiate the change in address for the S.P.C.A. Should you require any additional information regarding Council's decision in this regard, please do not hesitate to contact me at 342-8132.

Sincerely,



Kelly Kloss
City Clerk

/clr

c Director of Community Services
Engineering Services Manager
Land and Appraisal Coordinator
Inspections and Licensing Manager
Insp. G. Guertin, O.i/c R.C.M.P.
Fire Chief/ Manager, Emergency Services

BYLAW NO. 2827/A-99

Being a bylaw of The City of Red Deer in the Province of Alberta, to amend Bylaw No. 2827/83, the City of Red Deer's Downtown Business Revitalization Zone Bylaw.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

That Bylaw No. 2827/83 is hereby amended as follows:

1 By deleting Section 6(5) in its entirety and replacing it with the following new Section 6(5):

"6 (5) The Council representative shall be appointed annually at Council's organizational meeting for a one year term."

READ A FIRST TIME IN OPEN COUNCIL this day of A.D. 1999.

READ A SECOND TIME IN OPEN COUNCIL this day of A.D. 1999.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1999.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1999.

MAYOR

CITY CLERK

BYLAW NO. 3142/A-99

Being a bylaw to amend Bylaw No. 3142/95, the Committees Bylaw of the City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

That Bylaw No. 3142/95 be amended as follows:

1 By deleting Section 24(1)(c) in its entirety and replacing it with the following new Section 24(1)(c):

“24 (1) (c) the Land and Economic Development Manager or his designate;”

READ A FIRST TIME IN OPEN COUNCIL this day of A.D. 1999.

READ A SECOND TIME IN OPEN COUNCIL this day of A.D. 1999.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1999.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1999.

MAYOR

CITY CLERK

BYLAW NO. 3156/VV-98

Being a bylaw to amend Bylaw No. 3156/96, the Land Use Bylaw of the City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 The "Use District Map J6" contained in "Schedule B" of the Land Use Bylaw is hereby amended in accordance with the Land Use District Map No. 35/98 attached hereto and forming part of the bylaw.

READ A FIRST TIME IN OPEN COUNCIL this 7 day of ~~December~~ A.D. 1998.

READ A SECOND TIME IN OPEN COUNCIL this day of A.D. 1998.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1998.

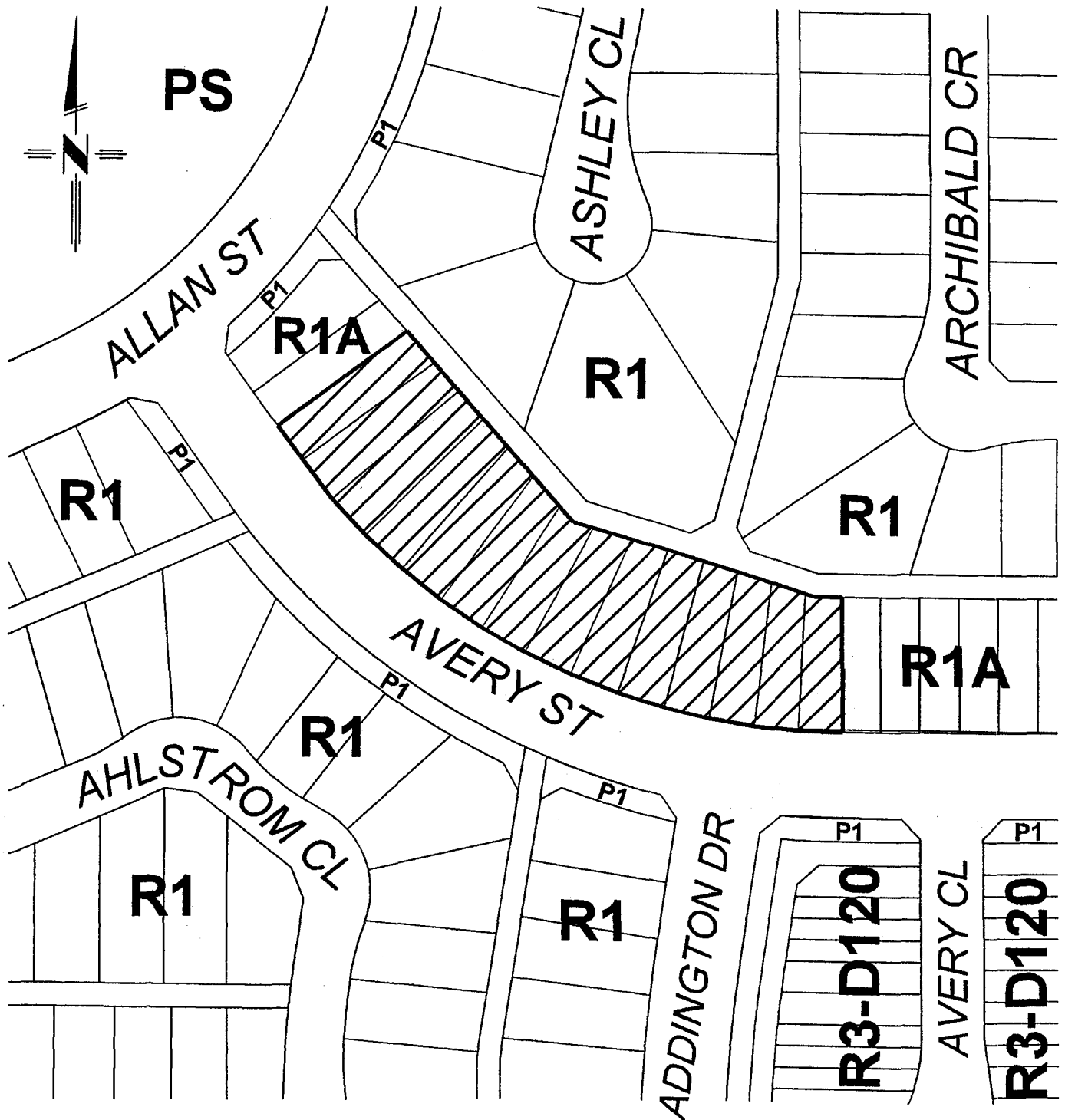
AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1998.


MAYOR

CITY CLERK

The City of Red Deer

PROPOSED LAND USE BYLAW AMENDMENT



Change from: R1A to R1N 

AFFECTED DISTRICTS:

R1A - Residential (Semi-Detached)

R1N - Residential (Narrow Lot)

MAP No. 35 / 98

BYLAW No. 3156 / VV - 98

BYLAW NO. 3156/A-99

Being a bylaw to amend Bylaw No. 3156/96, the Land Use Bylaw of the City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 Sections 130 to 133 DC(2) Direct Control District No. 2 is replaced with the following Sections:

“DC(2) Direct Control District No. 2

130 Permitted Uses

All uses within this Direct Control District shall be governed by the following schedule:

- (1) On the combined total of the remainder of Lot 2, Block 14, Plan 812 0222 and Lot 11, Block 14, Plan 972 2047:
 - (a) Food store with a minimum gross leasable area of 2,322 m² and a maximum gross leasable area of 3,550 m²,
 - (b) Additional permitted and discretionary commercial uses as listed in sections 113 and 114.
- (2) Deleted
- (3) Deleted
- (4) On Lot 9, Block 14, Plan 852 2172:
 - (a) Automotive service centre excluding the sale of any motor fuel product from above ground storage tanks.
- (5) On the remainder of Lot 1, Block 13, Plan 812 0222, Lot 2, Block 13, Plan 822 0067, and Lot 7, Block 13, Plan 952 4124:
 - (a) Sale of:
 - (i) tools, machinery, equipment and other products used in the building and construction industry including but not limited to the following trades: carpentry and cabinet making, plumbing, heating, insulating, roofing,

flooring, drywalling, electrical installation, tinsmithing, painting, wallpapering, landscaping, bricklaying and masonry provided that each use, and in particular the storage of materials is contained solely within the buildings,

- ii) tools, machinery, equipment, and other products used in agriculture industry except bulk livestock food and bulk chemicals and fertilizers.
- (b) Sales and administrative uses ancillary to a permitted or discretionary use,
- (c) Repair, rental or servicing of any article, vehicle, or commodity of which the sale, warehousing, fabrication or processing is permitted in the DC(2) District,
- (d) Warehousing and storage of any article or commodity subject to subsection 132(2)(a),
- (e) Fabrication, processing and manufacturing establishments which meet Industrial Standards of subsection 66(1),
- (f) Distribution of:
 - (i) Automotive tools, parts and accessories,
 - (ii) Industrial tools, parts and accessories,
- (g) Business management, administrative and related services for the petroleum and agriculture service industry except those uses specifically listed herein, provided that this service does not exceed 16% of the maximum permitted floor area:
 - (i) Medical services,
 - (ii) Optometrists,
 - (iii) Chiropractors,
 - (iv) Legal services,
 - (v) Accounting services,
 - (vi) Computer services,

- (vii) Real estate offices,
- (viii) Mortgage brokers,
- (ix) Real estate appraisers,
- (x) Insurance agencies,
- (xi) Travel agencies,
- (xii) Stationery stores.

(6) Deleted

DC(2) Direct Control District No. 2

131 Discretionary Uses

- (1) Identification and local advertising on the following types of signs:
 - (a) Awning, canopy signs,
 - (b) Under canopy signs,
 - (c) Fascia signs,
 - (d) Free standing signs,
 - (e) Painted wall signs,
 - (f) Projecting signs,
 - (g) Roof signs,
 - (h) Wall signs.
- (2) Eating and drinking establishments except fast food with take-out service.
- (3) Above ground storage tanks for motor fuel products including propane and used oil.

DC(2) Direct Control District No. 2**132 Regulations**

- (1) Notwithstanding any provision of this Bylaw, all development within this District shall be in accordance with the following regulations and schedules:

	Lot 1, Block 13, Plan 812 0222 Lot 2, Block 13, Plan 822 0067 Lot 7, Block 13, Plan 952 4124	Combined total of Remainder of Lot 2, Block 14, Plan 812 0222 and Lot 11, Block 14, Plan 972 2047	Lot 9, Block 14, Plan 852 2172
(a) Floor Area: maximum:	46% of site area	6,965 m ²	3112 m ²
(b) Building Height: maximum:	2 storey	1 storey	1 storey
(c) Front Yard	9 m	6 m	9 m
(d) Side Yard	4 m	4 m	4 m
(e) Rear Yard	3 m	18 m	18 m
(f) Landscaped Area	15% of Site Area	15% of Site Area	15% of Site Area
(g) Parking Space	Standard D	Standard A	Standard B
(h) Loading Spaces	Standard C	Standard A	Standard A
(i) Site Area: minimum: maximum:	0.4 ha 1.2 ha	1.8 ha 2.2 ha	0.8 ha 0.8 ha
(j) Frontage minimum:	30 m	30 m	30 m

- (2) In addition to subsection 132(1), the following standards shall apply to the DC(2) District:

(a) Outdoor Storage and Maintenance:

- (i) Where the outdoor storage of raw materials, finished or partially finished products, fuel, salvage material, junk or waste is permitted on a site, such storage

shall be concealed from sight from adjacent sites, streets or lanes by a fence or wall of appropriate design, and sufficient dimension and position such that such materials are not visible from any point 2.0 m or less above grade on any adjacent site, street or lane. Fencing and screening are subject to approval by the Development Authority.

- (ii) This section shall not limit the customary display of any commodities or goods intended and permitted to be sold on the site, or the storage of fuel, oil or gas in tanks connected to a heating plant on the premises.
- (iii) In no case shall any storage of materials as cited in this section be permitted in the required front yard setback of any site.
- (iv) No storage of any kind shall be permitted in the side yard of any site.

(b) Parking Space Requirements:

- (i) Standard A - 1 space for every 12 m² of main floor area plus 1 space for every 50 m² above the ground floor,
- (ii) Standard B - 4 spaces for every 93 m² of gross leasable floor area,
- (iii) Standard C - 5.5 spaces for every 93 m² of gross leasable floor area.
- (iv) Standard D - 3 spaces for every 93 m² of gross leasable floor area.
- (v) A parking space provided pursuant to this part shall be at least 2.6 m in width and 5.5 m in depth.
- (vi) Adequate access to an exit from individual spaces is to be provided at all times by means of unobstructed manoeuvring aisles and to the satisfaction of the Development Officer except where otherwise indicated in this Bylaw.

(d) Loading Space Requirements:

- (i) Standard A - 1 space opposite each loading door with a minimum of one space.

- (ii) Standard B - 1 space for every 1400 m² of floor area,
- (iii) Standard C - 1 space opposite each loading door with a minimum of 1 space for every 1860 m² of floor area.

133 Site Development

- (1) The site plan, the relationship between buildings, structures and open space, the architectural treatment of buildings, the provision and architecture of landscaped open space, and the parking layout, shall be subject to approval by the Development Authority or the Commission.
- (2) If strict adherence to section 132 regulates, prohibits an effective relationship between buildings, structures and open space on the site and adjoining property, the Commission may relax the requirement of the section."

2 Section 56(2) "Areas Specifically Exempted from a Particular Use" is deleted and replaced with the following Section:

"56 (2) On those sites in the Heritage Business Park or portions thereof herein listed, the following uses will not be allowed:

(a) a gaming establishment or licensed lounge:

- (i) Lot 3, Block 13, Plan 832-2275 (6290 67A Street)
- (ii) Lot 6, Block 13, Plan 912-1753 (6284 67A Street)
- (iii) Lot 8, Block 13, Plan 952-4412 (6264 67A Street)
- (iv) Lot 7, Block 13, Plan 952-4124 (6104 67A Street)"

READ A FIRST TIME IN OPEN COUNCIL this day of A.D. 1999.

READ A SECOND TIME IN OPEN COUNCIL this day of A.D. 1999.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1999.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1999.

MAYOR

CITY CLERK

BYLAW NO. 3156/B-99

Being a bylaw to amend Bylaw No. 3156/96, the Land Use Bylaw of the City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 The "Use District Map C12" contained in "Schedule B" of the Land Use Bylaw is hereby amended in accordance with the Land Use District Map No. 1/99 attached hereto and forming part of the bylaw.

READ A FIRST TIME IN OPEN COUNCIL this day of A.D. 1999.

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READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1999.

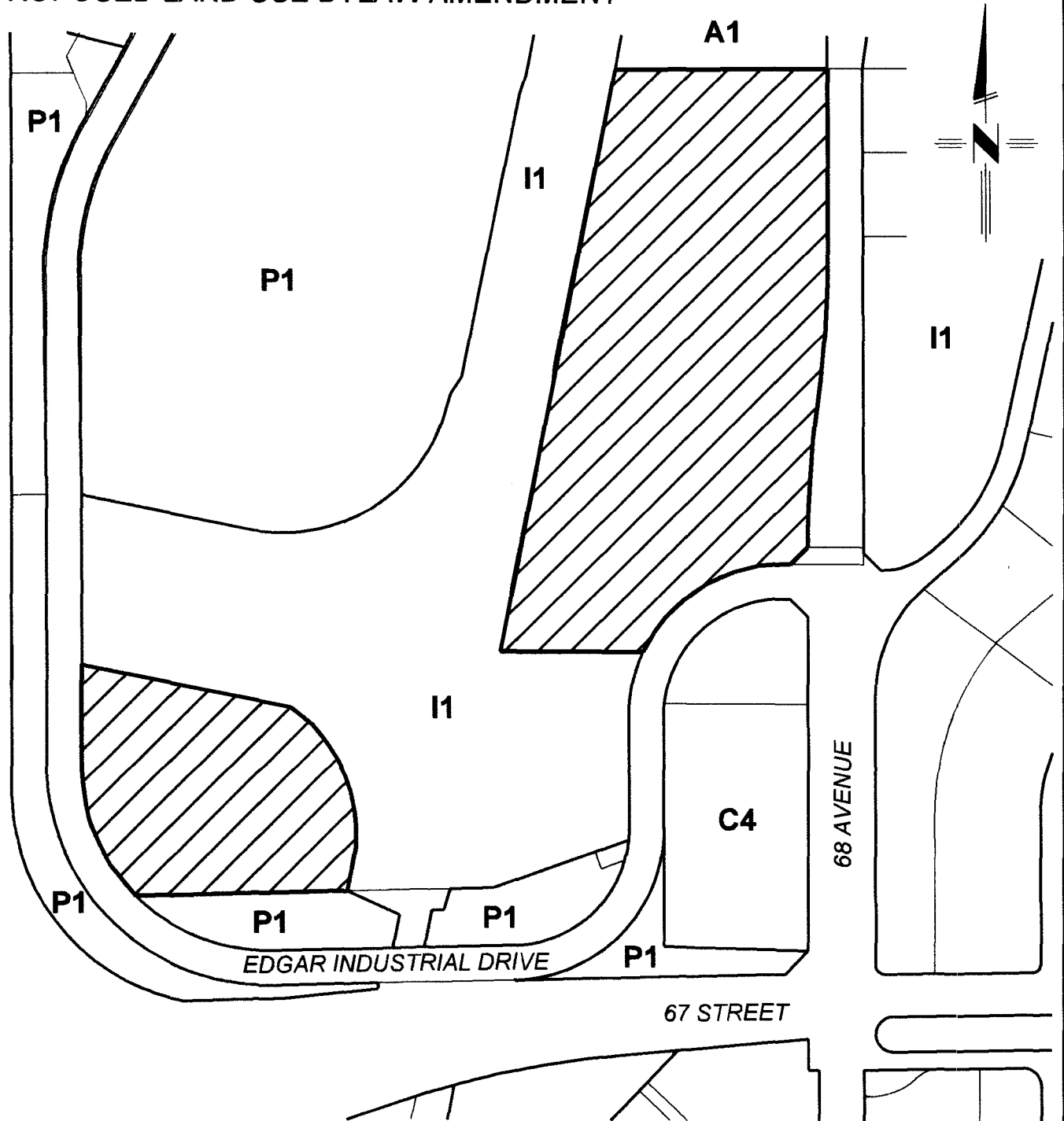
AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1999.

MAYOR

CITY CLERK

The City of Red Deer

PROPOSED LAND USE BYLAW AMENDMENT



Change from: A1 to I1 

AFFECTED DISTRICTS:

A1 - Future Urban Development

I1 - Industrial (Business Service)

MAP No. 1 / 99

BYLAW No. 3156 / B - 99

BYLAW NO. 3156/C-99

Being a bylaw to amend Bylaw No. 3156/96, the Land Use Bylaw of The City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 Subsection 99(10) is hereby deleted and the following Subsection 99(10) is substituted in its place:

"99(10) Signs:
 (a) A-Board signs
 (b) Awning and Canopy signs
 (c) Under Canopy signs
 (d) Fascia Signs
 (e) Free Standing Signs
 (f) Neighbourhood Identification Signs
 (g) Projecting Signs
 (h) Existing Billboards "

- 2 Subsection 100(7) is hereby deleted and the following Subsection 100(7) is substituted in its place:

"100(7) Signs:
 (a) Roof Signs
 (b) Painted Wall Signs
 (c) Wall Signs "

- 3 Subsection 106(7) is hereby deleted and the following Subsection 106(7) is substituted in its place:

"106(7) Signs:
 (a) A-Board signs
 (b) Awning and Canopy signs
 (c) Under Canopy Signs
 (d) Fascia Signs
 (e) Free Standing Signs
 (f) Neighbourhood Identification Signs
 (g) Projecting Signs
 (h) Existing Billboards"

- 4 Subsection 107(10) is hereby deleted and the following Subsection 107(10) is substituted in its place:

▪ 107(10) Signs:

- (a) Free Standing Signs
- (b) Painted Wall Signs
- (c) Roof Signs"

- 5 Subsection 111(6) is hereby amended by deleting the following words:
"Identification, local advertising, general advertising on the following types of signs".

- 6 Subsection 112(9) is hereby amended by deleting the following words:
"Identification, local advertising, general advertising on the following types of signs".

- 7 Subsection 113(4) is hereby amended by deleting the following words:
"Identification, local advertising, general advertising on the following types of signs".

- 8 Subsection 114(9) is hereby amended by deleting the following words:
"Identification, local advertising, general advertising on the following types of signs".

- 9 Subsection 119(3) is hereby amended by deleting the following words:
"Identification and local advertising on the following types of signs".

- 10 Subsection 120(8) is hereby amended by deleting the following words:
"Identification and local advertising on the following types of signs".

- 11 Subsection 124(6) is hereby amended by deleting the following words:
"Identification and local advertising on the following types of signs".

and adding the following:

- (h) Existing Billboards "

- 12 Subsection 125(7) is hereby deleted and the following Subsection 125(7) is substituted in its place:

▪125(7) Signs:

- (a) Billboard Signs except on sites fronting:
 - (i) Gaetz Avenue and Taylor Drive between 28th Street and the southern boundary of the City,
 - (ii) Gaetz Avenue between 77th Street and the northern boundary of the City,
 - (iii) 67th Street between 59th Avenue and the western boundary of the City, and
 - (iv) 19th Street between Gaetz Avenue and Taylor Drive
- (b) Free Standing signs
- (c) Painted Wall Signs
- (d) Roof Signs
- (e) Wall Signs ▪

- 13 Figure 8 is revised to reflect the boundaries referred to in Subsection 125(7).

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MAYOR

CITY CLERK

BYLAW NO. 3163/A-99

Being a bylaw to amend Bylaw No. 3163/96, the Sign Bylaw of the City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

1 In Section 2(1) the definition of:

“A-board’ is amended to include the phrase ‘local advertising’ before the word ‘sign’;

‘Awning Sign’ is amended to include the phrase ‘local advertising’ before the word ‘sign’;

‘Roof Sign’ is amended to include the phrase ‘local advertising’ before the word ‘sign’;

‘Under-Canopy Sign’ is amended to include the phrase ‘local advertising’ before the word ‘sign’;

‘Window Sign’ is amended to include the phrase ‘local advertising’ before the word ‘sign’.”

2 The following definitions are added to Section 2(1):

“Existing Billboard’ means a billboard that has been approved prior to the adoption of Land Use Bylaw No. 3156/96.

‘Local Advertising Sign’ means a sign which advertises the business on the property where the sign is located; in the case of an A-board sign in a C1 or C1A District the A-board sign may be located in accordance with Section 31 of this bylaw.”

3 The existing definitions in Section 2(1) for “Canopy Sign”, “Facia Sign”, “Free Standing Sign”, “Neighbourhood Identification Sign” and “Rotating Sign” are deleted and replaced with the following:

“Canopy Sign’ means a local advertising sign attached to or constructed in or on a face of a canopy or marquee but does not include an under-canopy sign;

‘Facia Sign’ means a local advertising sign attached to, marked or inscribed on and parallel to the face of a building wall but does not include a billboard, a general advertising sign or a painted wall sign;

'Free Standing Sign' means a local advertising sign that is supported independently of a building wall or structure but does not include a temporary sign;

'Neighbourhood Identification Sign' means a sign which states the name of a community area and may contain a logo, symbol or map which is related to the community name;

'Rotating Sign' means a local advertising sign or portion of a local advertising sign which moves in a revolving manner, but does not include a clock."

4 In Section 12(m)(i), the word "situate" is replaced with "situated".

5 Section 18(1) is deleted and replaced with:

"18 (1) No sign structures shall be placed on City owned right-of-ways, easements or utility lots."

6 Section 31(a) is amended to read:

"31 (a) may only be placed on the boulevard or sidewalk in front of the business being advertised within one metre of the face of the curb; and"

7 Section 37 is deleted and replaced with the following:

"37 (a) The land and the sites in and about where the billboards are permitted shall be at all times maintained in a neat and clean manner, free from all loose papers and rubbish. A second face may be required on the billboard where the back of the billboard is visible to pedestrian or vehicle traffic.

(b) An existing billboard may be relocated on the same site with the approval of the Development Officer."

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MAYOR

CITY CLERK

BYLAW NO. 3186/A-99

Being a bylaw to amend Bylaw No. 3186/97, the Traffic Bylaw of the City of Red Deer.

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

Bylaw No. 3186/97 is hereby amended as follows:

- 1 By deleting Schedule "B" in its entirety and replacing it with the attached new Schedule "B".
- 2 By deleting Schedule "C" in its entirety and replacing it with the attached new Schedule "C".

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MAYOR

CITY CLERK

SCHEDULE “B”

Page 1 of 1

60 km/h

AVENUES

- 1 30 Avenue, from 150 metres north of 61 Street to 800 metres south of 32 Street
- 2 40 Avenue, from 32 Street to 200 metres south of Austin Drive
- 3 40 Avenue (Riverside Drive), between 77 Street and the north boundary of SE 33-38-27-4
- 4 Gaetz (50) Avenue, from Highway 11A to 150 metres north of 59 Street
- 5 49 Avenue, between 60 Street and 63 Street
- 6 Taylor Drive from Highway 11A to 200 metres south of 43 Street
- 7 Gaetz (50) Avenue, from South City Limits to 100 metres north of the east leg of 37 Street
- 8 Gaetz Avenue from 130 metres south of 42 Street to 36 Street

STREETS

- 1 32 Street, from West City Limits to 650 metres east of Lockwood Avenue
- 2 55 Street, from 30 Avenue to 20 Avenue
- 3 67 Street (Highway 11), from 68 Avenue to 45 Avenue
- 4 77 Street, between Taylor Drive and 40 Avenue (Riverside Drive)
- 5 Ross (50) Street, from 212 metres east of Deer Home Road to 700 metres east of Davison Drive

SCHEDULE “C”

Page 1 of 1

70 km/h

AVENUES

- 1 Riverside Drive, between the Lions Campground access and 77 Street
- 2 Taylor Drive, from 200 metres south of 43 Street to the South City Limit
- 3 30 Avenue, from 67 Street to 150 metres north of 61 Street
- 4 40 Avenue, from 200 metres south of Austin Drive to South City Limits

STREETS

- 1 67 Street (Highway 11) from 68 Avenue to Highway 2
- 2 67 Street between 45 Avenue and 30 Avenue
- 3 19 Street from the West City Limit to 40 Avenue

BYLAW NO. 3196/A-99

Being a bylaw of The City of Red Deer in the Province of Alberta, to amend Bylaw No. 3196/98, the City of Red Deer's Business Revitalization Zone Business Tax Bylaw.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

That Bylaw No. 3196/98 is hereby amended as follows:

1 By deleting Section 5 in its entirety and replacing it with the following new Section 5:

"5 Each person carrying on business within the boundaries of the Business Revitalization Zone established under Business Revitalization Zone Bylaw 2827/83 shall pay annually as a business tax a sum equal to 0.61% of the business assessment of that business or the sum of \$100.00, whichever is the greater sum."

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MAYOR

CITY CLERK

BYLAW NO. 3219/99

Being a bylaw to close a portion of road in the City of Red Deer as described herein.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

1 The following portion of roadway in the City of Red Deer is hereby closed:

“All that portion of lane and 55 Avenue as shown on Plan 952-3180, lying within bare land Condominium Plan _____ containing 0.173 hectares more or less. Excepting thereout all mines and minerals.”

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