

FILE

DATE: February 13, 1996
TO: All Departments
FROM: City Clerk
RE: PLEASE POST FOR THE INFORMATION OF ALL EMPLOYEES

SUMMARY OF DECISIONS

FOR THE REGULAR MEETING OF RED DEER CITY COUNCIL

HELD IN THE COUNCIL CHAMBERS, CITY HALL

MONDAY, FEBRUARY 12, 1996

COMMENCING AT ***4:30 P.M.***

- (1) Confirmation of the Minutes of the Regular Meeting of January 29, 1996

DECISION - CONFIRMED AS TRANSCRIBED

PAGE #

- (2) **UNFINISHED BUSINESS**

1. Land and Economic Development Manager - Re: Former CP
Rail Lands - Downtown Area

.. 1

**DECISION - AGREED TO DIRECT THE ADMINISTRATION
TO GATHER INPUT FROM VARIOUS ORGANIZATIONS
PRIOR TO ENTERING INTO ANY FORM OF OPTIONS ON
SAID LANDS**

2. Director of Community Services/Recreation, Parks and Culture
Manager - Re: Heritage Ranch/Recreational Uses . . 4

**DECISION - AGREED THAT ALTERNATE PROPOSALS FOR
HERITAGE RANCH NOT BE CONSIDERED AT THIS TIME
AND A COMMITTEE BE STRUCK TO REVIEW VARIOUS
ALTERNATIVES**

(3) PUBLIC HEARINGS

1. City Clerk - Re: Land Use Bylaw Amendment 2672/A-96 - Pines
Shopping Plaza, Lot 10, Block 1, Plan 633 N.Y., From C4 to C2
/ Deletion of Exceptions Dealing With Personal Services and
Health Care on Site . . 47

(4) REPORTS

1. Parkland Community Planning Services - Re: Home
Occupations Study . . 49

**DECISION - AGREED TO TABLE THIS ITEM FOR TWO
MONTHS AND FORM A COMMITTEE TO REVIEW AND
REFINE RECOMMENDATIONS**

2. Director of Corporate Services - Re: Reduction of the
Commercial Deposit to a Two-Month Billing Level / Utility Bylaw
Amendment 2960/A-96 . . 57

DECISION - BYLAW DEFEATED AT 1ST READING

3. Fire Chief - Re: Training Business Plan, Emergency Services
Department . . 60

**DECISION - AGREED TO TABLE THIS ITEM FOR UP TO
TWO MONTHS PENDING RECEIPT OF A BUSINESS PLAN**

4. City Clerk - Re: Automated Ballot Counting/Names of
Candidates on Ballot . . 62

DECISION - REPORT RECEIVED AS INFORMATION

5. Assistant City Clerk - Re: 1995 General Election - Operational
Overview . . 69

DECISION - REPORT RECEIVED AS INFORMATION

(5) CORRESPONDENCE

1. Red Deer Chamber of Commerce - Re: Red Deer Industrial
Airport / Concept of Airport Authority / Statement of Forecasted
Operations . . 75

**DECISION - AGREED WITH THE CONCEPT OF
ESTABLISHING AN AIRPORT AUTHORITY AND TO DIRECT
THE ADMINISTRATION TO WORK WITH ALL PARTIES TO
ADDRESS OUTSTANDING ISSUES. A REPORT TO BE
PRESENTED TO COUNCIL AT A FUTURE DATE**

2. Alberta Urban Municipalities Association - Re: R.C.M.P.
Negotiations . . 91

**DECISION - AGREED TO FORWARD VARIOUS CONCERNS
AND RECOMMENDATIONS TO A.U.M.A.**

3. UMA Engineering Ltd./C.T. Suchy - Re: Amendment to the S.E.
Clearview Outline Plan / Land Use Bylaw Amendment 2672/B-
96/Map No. 2/96 . . 102

DECISION - BYLAW GIVEN 1ST READING

4. Residents of 4827 - 55 Street - Re: Snow Removal . . 121

DECISION - AGREED NOT TO INCREASE LEVEL OF SERVICE AND DIRECTED THE ADMINISTRATION TO PREPARE AN APPROPRIATE BYLAW AMENDMENT TO INCLUDE THE R3 ZONE DOWNTOWN UNDER THE SIDEWALK SNOW REMOVAL POLICY

5. Glendale Parent Council - Re: Children Crossing 77 Street . . 125

DECISION - AGREED TO PROVIDE FUNDS FOR A PEDESTRIAN ACTIVATED SIGNAL AT THE INTERSECTION OF 77 STREET and NORTHEY AVENUE

6. The Winroc Corporation/Bill Lalonde - Re: Winroc Inspection Fees . . 133

DECISION - AGREED TO NO CHANGES TO THE INSPECTION FEES

(6) **PETITIONS AND DELEGATIONS**

(7) **NOTICES OF MOTION**

(8) **WRITTEN INQUIRIES**

(9) **BYLAWS**

1. 2672/A-96 - Land Use Bylaw Amendment / Redesignation of Pines Shopping Plaza from C4 to C2/Deletion Of Exceptions Dealing With Personal Services and Health Care On This Site - 2nd and 3rd Readings . . 138

DECISION - BYLAW GIVEN 2ND AND 3RD READINGS

. . 47

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2. 2672/B-96 - Land Use Bylaw Amendment / Use District Map
No. 2/96 / S.E. Clearview Outline Plan . . 140
.. 102

DECISION - BYLAW GIVEN 1ST READING

3. 2960/A-96 - Utility Bylaw Amendment / Agreement with City to
Allow Disconnection of Utilities Without Notice / Two Month
Deposit Required . . 142
.. 57

DECISION - BYLAW DEFEATED AT 1ST READING

ADDITIONAL AGENDA

1. Community Services Director - Re: Appointment of 1998 Alberta
Winter Games Board of Directors

DECISION - AGREED TO APPOINT 12 MEMBERS TO THE BOARD

A G E N D A

FOR THE REGULAR MEETING OF RED DEER CITY COUNCIL

TO BE HELD IN THE COUNCIL CHAMBERS, CITY HALL

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| 2. Director of Community Services/Recreation, Parks and Culture Manager - Re: Heritage Ranch/Recreational Uses | .. 4 |

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Red Deer City Council
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Committee of the Whole:

- 1) Administrative Matter
- 2) Legal Opinion
- 3) Administrative Matter

ITEM NO. 1

UNFINISHED BUSINESS

DATE: February 5, 1996

TO: Kelly Kloss, City Clerk

FROM: Alan Scott, Land and Economic Development Manager

RE: **FORMER CP RAIL LANDS - DOWNTOWN AREA**

At the regular meeting of Council on November 6, 1995, the City Administration reported on the status of the above parcel of land, and recommended that we meet with various organizations to review all possible uses for the site, paying particular attention to the future development of the downtown. As a result, Council passed the following resolution:

"RESOLVED that Council of the City of Red Deer, having considered the report from the Land and Economic Development Manager dated October 25, 1995, Re: Former CP Rail lands, hereby authorizes the City Administration to work with the development and real estate industries for a period of up to twelve months, to identify the magnitude of interest in proceeding with a condominium project on the former railway lands, and as presented to Council November 6, 1995."

About three months have gone by since that November 6 meeting, and we felt it would be appropriate to update Council on activities to date.

1. We have identified eight to ten groups which we feel can provide useful input for the future development of the site. We have conducted meetings with four of these groups, and have scheduled meetings with two other groups within the next two weeks. We would anticipate meeting with the remaining groups prior to the end of April. In addition, we anticipate going outside the city and interviewing knowledgeable individuals from other communities who have dealt with downtown revitalization or the integration of large sites within a downtown area. This process may take somewhat longer, but nevertheless we would expect to complete that work prior to the end of June.
2. As might be expected, we have also received inquiries from the development community with respect to developing the site. We have received two specific inquiries from developers who are anxious to purchase at least a portion of the site and proceed with a development. One developer is proposing a concept which would contain a number of small boutique-style rental units on a portion of the site. Depending upon demand, the concept could be expanded. This developer is seeking an option on the site at this time to allow him to proceed to the next step in the process.

A second developer is proposing a specific use for a portion of the site - approximately one acre, with additional development to follow, again, depending upon demand.

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Neither of the two developers have specifically made an offer for the property and, indeed, it would appear that there is an expectation that perhaps the City might wish to participate in any proposed development.

As was indicated in our original report, any subdivision of the site and staged development would require a major investment in services. We were estimating those costs in terms of 1996 dollars at approximately \$1.9 million. For this reason, we have been somewhat hesitant to encourage a subdivision, and have preferred to gather as much information as we could on alternate methods of dealing with this site, such as a condominium project.

RECOMMENDATION

Prior to entering into any form of an option on all or a portion of the site, we feel it will be extremely valuable to gather input from the various organizations we have arranged to meet. In the end, this input may well assist Council in making a decision with respect to the disposition of the site. For this reason, we would recommend that Council encourage those developers who have ideas for the site, to bring them to us, but delay making any commitment to a specific developer until we have had the opportunity of completing our meetings with a number of different organizations.

In the event that we receive a specific offer for the site, we would anticipate bringing that forth for Council's consideration.



Alan V. Scott

AVS/mm

COMMENTS:

Council's original direction to Administration was to take up to a year to examine the development opportunities for this site. As the attached material points out, we are now part way through a consultation process intended to assist in that regard. Should Council wish to have the report as early as possible, consultation with local groups could undoubtedly be completed and the report finalized by the end of April. If it is Council's wish to have additional input from communities outside of Red Deer, the timelines for the report would be extended to the end of June. Council's direction is requested.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: February 13, 1996
TO: Land and Economic Development Manager
FROM: City Clerk
RE: FORMER CP RAIL LANDS - DOWNTOWN AREA

FILE

At the Council Meeting of February 12, 1996, consideration was given to your report dated February 5, 1996, concerning the above topic. At this meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered report from the Land and Economic Development Manager dated February 5, 1996, re: Former CP. Rail Lands - Downtown Area, hereby directs the Administration to gather input from various organizations referred to in the above noted report, prior to entering into any form of option on all or any portion of the above noted site.

Council further agrees that the Administration receive additional input from communities outside of Red Deer, relative to this development, and as presented to Council February 12, 1996."

The decision of Council in this instance is submitted for your information and appropriate action. I look forward to a further report being presented to Council in due course.



Kelly Kloss
City Clerk

KK/clr

cc: Director of Development Services

RPC - 5.878

DATE: January 24, 1996

TO: KELLY KLOSS
City Clerk

FROM: LOWELL R. HODGSON, Community Services Director
DON BATCHELOR, Recreation, Parks & Culture Manager

RE: HERITAGE RANCH: RECREATIONAL USES

Based on the Service Analysis carried out by City Council in August 1994 and June 1995, the Recreation, Parks & Culture Department was requested to explore and consider alternate recreational uses at the Heritage Ranch site, and to eliminate all subsidies to the existing equestrian operation. This directive was consistent with the partnering initiatives already completed by the department for the 15 community shelters, Memorial Centre, Festival Hall and the Lawn Bowling Green and was a partial response to reduced funding (\$200,000) from the Province in support of Urban Parks.

Heritage Ranch has operated as an equestrian centre through three different contracted operators since the facility opened in 1984. Public attendance at the ranch for pony rides, trail rides, kids' camp and hay rides has been disappointing, and has not met the expectations set for the ranch when it was developed as part of Waskasoo Park. Attendance has been stable or declining, with only 6,500 people using the equestrian services in 1994. In excess of 70% of these users (4,600 people) were at Heritage Ranch for hay rides. Notice was given to the existing equestrian operator at Heritage Ranch that his contract will expire on February 29, 1996. With the past poor attendance and limited use of the equestrian services subsidized, a proposal call for recreational use and development of Heritage Ranch was advertised across Western Canada in October and November 1995. The proposal call closed on November 16, 1995, at which time, proposals were received for the following recreational uses:

- Rocky Mountain Retreat Ltd.: Seasonal equestrian operation
- Red Deer Native Friendship Society: Active Native village
- Red Deer Pony Club: Training and competition facility for horse jumping
- Korea Veterans Association: Peacemakers Heritage Place (peace and war displays)
- Doug's Exotic Zoo: Animal zoo, pony rides, hay rides, artifacts and museum, interpretive programming

A summary of each of the five proposals received is outlined in Attachment 1, and a copy of each complete proposal (as submitted) is included separately in the agenda package. The proposals vary significantly in terms of capital investment, operational budgets, revenue generation to The City of Red Deer, and readiness for implementation. All five proposals were presented at a public meeting held on November 29, 1995. Approximately 120 people attended the meeting, which included presentations, question and answer period, and an opportunity for everyone in attendance to provide written comments on the five proposals (see Attachment 2 for summary of the public meeting questions and responses). A preliminary review from the County of Red Deer has determined that all five proposals would conform as "discretionary use" under the Recreation Facility District Zoning Regulations.

Kelly Kloss
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Following the public meeting, the five proposals were submitted to four boards for their review and recommendation. The recommendation to the Recreation, Parks & Culture Department at that time was to award a joint contract to Doug's Exotic Zoo and the Red Deer Pony Club, to operate the facility and programs under a partnership agreement. This recommendation was based on 20 evaluation criteria, the comments received at the public meeting, and the strengths and weaknesses of each of the applications (see Attachments 3 & 4). A partnered recreational development/use proposal was considered the most appropriate in view of Council's directive. This partnered recreational use would include:

- A primary recreation contractor and secondary contractor providing a range of recreational activity available to the general public, as would be outlined in an agreement/contract with The City of Red Deer.
- A provision for hay rides as a year-round site activity.
- An opportunity for further site enhancements and recreational uses.
- An active program component, including special events and activities, as well as ongoing programs, for participation by schools, youth groups, seniors and the general public.
- A revenue-sharing agreement based on a flat fee in the first two years of operation, and based on a percentage of revenue generation in the third, fourth and fifth years of a five-year agreement.
- An aggressive marketing and promotion program, both in Red Deer and on a provincial scale.
- Detailed site development plans (short and long term) that clearly outline development setbacks from all natural vegetation areas and the escarpment.

The details and complete report, including recommendations to the boards are outlined in Attachment 3, 4 & 5. The four boards recommended rejection of all the proposals and, furthermore, passed the following resolutions:

"THAT the Environmental Advisory Board recommend to Council of The City of Red Deer, establishment of a board, or that an existing board assume the management of affairs and promotion of Heritage Ranch as a natural area with a heritage theme."

"THAT the Environmental Advisory Board recommend to Council of The City of Red Deer that an equestrian facility be permitted to operate at Heritage Ranch, same to be reviewed after one year by the board that assumes management of Heritage Ranch."

Environmental Advisory Board

"THAT the Recreation, Parks & Culture Board, having considered the five submissions received on the Heritage Ranch Proposal Call, hereby recommend to Council of The City of Red Deer that none of the proposals received be accepted. The board further recommends that provision be made for hay rides in peak seasons and for the opportunity to stage special events, until the existing lease with the Visitor & Convention Bureau expires (two years) and the construction of the Alberta Sports Hall of Fame is scheduled, at which time future recreation uses at Heritage Ranch be reassessed through an ad hoc review committee."

Recreation, Parks & Culture Board

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"That the Visitor Bureau feels that the individual proposals do not fit the Visitor Bureau's perception of the role of Heritage Ranch as a gateway to Waskasoo Park and the city, and further, that the individual proposals do not take full advantage of the potential of the site to provide recreation opportunities for residents and visitors."

Red Deer Visitor & Convention Bureau

"THAT the Normandeau Board hereby reaffirms:

1. That no development be permitted on the lowland area, nor on the escarpment, and that the natural setting be preserved, and
2. That Heritage Ranch be used to provide natural and human heritage interpretive opportunities, and
3. That the Normandeau Board recommends to Council of The City of Red Deer that a task force comprising of representatives of the Recreation, Parks & Culture Board the Red Deer Visitor & Convention Board, the Environmental Advisory Board, and the Normandeau Board be established to review the uses of Heritage Ranch and make recommendations for same to City Council."

Normandeau Cultural & Natural History Society

Based on the written comments received from the public meeting (see attached separately to the agenda package), it appears that there are significant varying opinions and concerns on the different proposals. Regardless of the decision made with respect to the five proposals submitted, there will be some individuals in support and others in opposition to any recreational use and development at Heritage Ranch. The intent from the outset of the City Council Retreat in 1994 was to consider alternate recreation uses at Heritage Ranch, to increase its public use and provide a gateway to the other recreational facilities and services available in the city. Based on the recommendations of the four boards outlined above, it appears that this objective is not shared by the boards, and that the five proposals that have been received would not provide the appropriate or desired recreational use and development at Heritage Ranch. Public opinion, however, is quite different in terms of the proposals; there has been a number of letters and a petition in support of Doug's Exotic Zoo, while others have expressed strong opposition to a zoo in close proximity to the natural wildlife in the river valley.

The alternatives that were considered in looking at the submitted recreational proposals included:

1. Support a single proposal.
2. Support a partnership of two or more proposals.
3. Reject all proposals and contract out a limited equestrian operation that requires no subsidy.
4. Support operation of the facility in whole by the Visitor & Convention Bureau.

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5. Reject all proposals and re-evaluate the appropriate and potential uses at Heritage Ranch in two years, and consider re-tendering after that time. A non-subsidized hay ride/equestrian service would operate at Heritage Ranch in the interim, and the public would have access to the riding areas and trails with their own horses.

The Service Analysis directive from City Council in 1994 and 1995 would tend to favour the first two alternatives; however, in light of the four boards and segments of the population being in opposition to all the proposals, the intent of an alternative use at Heritage Ranch at this time should be reconsidered. It is significant to note, however, the proposal that has accumulated the most support, yet is the most controversial, is, Doug's Exotic Zoo.

The third alternative is possible as an interim measure to ensure that hay rides are offered to the public on a seasonal basis. Clearly, the public have indicated that hay rides are desirable and that they would be supported on a seasonal basis.

The fourth alternative is the recommendation of the Red Deer Visitor & Convention Bureau, as submitted December 12, 1995. The bureau is a tenant, paying \$1,500 per annum to the City for rent of the Heritage Ranch facility. The current lease expires December 31, 1997. To consider accepting this proposal would be in conflict with the proposal call procedure, as the deadline for all submissions was clearly advertised as November 16, 1995. The Visitor Bureau has taken a proactive interest in the Heritage Ranch Proposal Call and has submitted a comprehensive proposal after having full knowledge of the five other proposals. Although there are merits to this proposal, accepting it would jeopardize the integrity of the public participation process, the five proposals received by the deadline date and the evaluation/recommendation process. Since November 16, 1995, two other individuals and a local Service Club have also expressed interest in putting forward proposals. We have not accepted any of these to date; again to be fair to the process. We believe these cannot be considered unless we are prepared to re-advertise and open the entire process again.

The fifth proposal is a compromise for a period of two years. The Recreation, Parks & Culture Department would contract a limited equestrian service (seasonal hay rides) and continue operations of the Heritage Ranch facility. This proposal would be monitored for a period of two years, after which time, the schedule start/completion date for the Alberta Sports Hall of Fame & Museum may be further identified and the existing lease with the Red Deer Visitor & Convention Bureau would be evaluated in terms of their continued operation from the Heritage Ranch facility, in the Alberta Sports Hall of Fame or in some other location.

In the fall of 1997, a reassessment of the operations at Heritage Ranch could be undertaken to determine the future of Heritage Ranch, such as:

1. Continue with existing operations.
2. Accept proposals for a specified list of recreational uses.
3. Accept proposals for an unrestricted list of recreational uses.
4. Negotiate with community agencies, groups and organizations to develop a partnership for the operation of Heritage Ranch.

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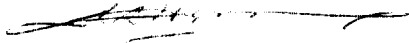
The last alternative acknowledges the recommendations of the four boards and is responsive to the public comments and concerns that have been expressed regarding the future of Heritage Ranch.

RECOMMENDATIONS

1. THAT City Council reconsider its directive to accept alternative recreation development at Heritage Ranch at this time, in favour of considering a subsequent proposal call in the fall of 1997.
2. THAT City Council reject the five proposals received as part of the proposal call as well as the late submission of the Red Deer Visitor & Convention Bureau.
3. THAT, based on the recommendation of the four boards and the general public, operation of Heritage Ranch continue under the direction of the Recreation, Parks & Culture Department, with a limited equestrian operation (hay rides), with no subsidy from The City of Red Deer and, furthermore, that this operation and future recreational uses at Heritage Ranch be reassessed in the fall of 1997, for consideration of a recreational use proposal call.

AN ALTERNATIVE

1. THAT City Council reconfirm its directive to consider alternate recreational uses at Heritage Ranch and approve a partnership development and recreational use at Heritage Ranch, involving Doug's Exotic Zoo and the Red Deer Pony Club.
2. THAT City Council direct the administration to facilitate this partnership and prepare the necessary agreements with the City Solicitor.



LOWELL R. HODGSON



DON BATCHELOR

:dmg

Attachments

- c Recreation, Parks & Culture Board
- Environmental Advisory Board
- Normandeau Cultural & Natural History Society
- Red Deer Visitor & Convention Bureau
- Harold Jeske, Recreation Facilities Supt.
- Ed Morris, Recreation Development Supt.
- Paul Meyette, Principal Planner, P.C.P.S.

**HERITAGE RANCH PROPOSAL CALL
SUMMARY OF SUBMISSIONS
Proposal Call Closed
November 16, 1995 - 2:00 p.m.**

1. RED DEER NATIVE FRIENDSHIP SOCIETY:

- Would consider partnering with the Pony Club
- Would provide security services
- Create an active Native Village
- Public admission and participation
- Restaurant operation - Native Canadian cuisine
- Craft store
- Native Village:
 - performances
 - trail rides, maybe hayrides
 - winter camping
- Advertising of Village
- Available for special events
- Net Income (profit):
 - 1996 (\$108,590)
 - 1997 (\$159,390)
 - 1998 (\$142,190)
- Would be year-round operation
- Require stable, tack room and corrals
- Would consider bringing buffalo for public viewing
- Would want the house and a portion of the Visitor Centre to conduct programs and operation
- Demonstrations on native traditions, crafts, culture and tools/implements
- The Parsons House would be sold to help finance the project
- Rent payment to the City would be \$8,000 for each of 1996/97, and \$10,000 in 1998.
- Contact: Brigitte Fagan, 340-0020
Leo Goodstriker
Wes Jones

***2. RED DEER PONY CLUB: (RECOMMENDED)**

- Would consider partnering with one of the other proposals submitted
- Cross-country jumping course on lower level
- Sand ring for dressage
- Hunter and stadium jumping course
- Costs for development proposed to be incurred by The City of Red Deer and The Province of Alberta, but a major emphasis will be placed on establishing donors, contributors and corporate sponsors
- Competition facility requires \$84,000 for development (could be phased development)
- Will offer training and competition for Prince Phillip Games, Tetrathlon (pentathlon), show jumping, dressage, eventing (steeplechase, roads and track, cross-country, jumping)
- Instruction on Wednesdays, April to September
- All existing equestrian buildings to be used; some relocated to the north end of the pasture
- Redevelopment and seeding of pasture could occur
- Would not use the Visitor Centre, picnic grounds or baseball diamond
- Lower area (Plan Areas A & B) require the development of four cross-country courses

- Lower Heritage Ranch would have to be closed to the public during major competitions (i.e., three per year)
- Lower pasture to be used as steeplechase track
- Request The City to mow the grass once per annum on all turfed areas; all other maintenance would be the responsibility of The Pony Club
- May subcontract hayrides and trail rides
- Paddocks and trails open for public use
- Nominal \$100 per diem fee split 50/50 with The City
- Would consider entering an agreement clearly outlining financial contributions by the Pony Club, sponsors, and local provincial sponsors.
- Water and power supplied by The City to the paddock area
- Contact: Barry Tyerman, 886 - 4876 (H) 343-0505 (W)
Randy Sisson

***3. DOUG'S EXOTIC ZOO FARM: (RECOMMENDED)**

- Would use the house and provide security services for the entire park area (house rent negotiable)
- Lease existing buildings as is, would use for pony rides, hayrides, gate entrance, some animal displays and administration
- Operation of zoo year round
- Minimum 3-year lease
- Phased development over three years
- Includes:
 - animal species displayed - approximately 30 species year one and 50 species - year three
 - pony rides (first phase)
 - mini golf (second phase)
 - antique museum (semi-trailer & antique tractor modified to meet City standards)
 - school programs
 - tours, day camps
 - hayrides (first phase)
 - Nativity scene (Christmas)
 - rides
 - camping
- Some modifications to fencing and large game animal fencing would be used where possible
- Anticipated visitors - 75,000 in first year
- Compatible with Visitor Centre and restaurant
- Seven days per week operation - year round, 10:00 a.m. - 9:00 p.m. (dusk in winter)
- The City pays utilities in first three years of lease
- Would take over operation of the restaurant
- Negotiate an extension after three years, when The City would at that time obtain a share of gate receipts (City to get no portion of gate receipts in the first three years of lease)
- Surplus operations:
 - 1996 \$2,000
 - 1997 \$53,500
 - 1998 \$224,000

- Will consider % of gross gate receipts as rent to the City, after three years of operation
- Contact: Doug Bos, 784-3400
Debra Rowland

4. EQUESTRIAN FACILITY:

- Would consider a partnership with some of the other proposals submitted, except not the Native Friendship Centre
- Guided trail rides and hayrides; fees to be annually reviewed with the City; the fees will be closer to market value than present (i.e., \$5.00 - hayrides, \$15 - trailrides)
- June 1 to September 5, and November 1 to January 3 annually (11:00 a.m. - 6:00 p.m.)
- Capital maintenance would be the responsibility of The City
- House rental payment to The City of \$400/month for 12-month period; water and sewage, utility costs to be paid by S. Kradke (applicant)
- 2-year term
- Capital maintenance of structures would be the responsibility of the City
- Security services (opening and closing the gates) would only be during the operation periods (June 1 - September 5 and November 1 - January 3)
- No custodial or janitorial services are proposed.
- Contact: Stan or Conrad Radke, 340-3971

5. CANADIAN PEACEMAKERS HERITAGE PLACE:

- Would consider partnerships with other proposal applicants for joint site development and operation.
- Transfer terms and conditions of Edgar Industrial Park parcel (3.77 ha site on 67 Street) to the Heritage Ranch Site and extend the terms of the agreement to August 31, 1996
- Require 3.77 ha of land in the northwest portion of the pasture
- National Peace Park to be developed from donations and grants; operations and maintenance is to be covered by revenues generated; the facility is to be managed on a non-profit basis
- Lease request for 25 years at \$1/year
- Lease area to be maintained by lessee
- All improvements and services are the responsibility of the lessee
- Museum of War and Peace artifacts, complete with a teaching/learning centre and library
- Compatible with all existing and proposed uses
- Capital costs are projected at \$2,000,000; present C.P.H.P. status is \$10,000.
- Intend to be seasonal operation until a cover is built over the top of displays, then it would be a year-round operation.
- Contact: Gerald Steacy, 340 - 3216
Ed Remin, 342-5240 Doug McNelly

Heritage Ranch Proposals

The following are questions that were posed to individual vendors following their presentations at the Heritage Ranch Public Information Meeting.

Rocky Mountain Retreats

- Will rent be paid for the Heritage Ranch property by the vendor?
- How much rent will be paid for the house?
- Would the Alberta Sports Hall of Fame proposal be in the way or interrupt the proposal from Rocky Mountain Retreats?
- Would prices for equestrian services increase, if so, by how much?
"Those that have will pay, and those that don't have won't do it."
- Would you keep ponies and goats?
"Not if I can help it."
- How many horses do you keep during the summer?
- Will you run summer camps (equestrian camps, youth camps)?
"It depends."
- By increasing prices will you be expecting a subsidy?
"The reason for getting out of this is to do away with a subsidy."
- What is the current subsidy?
- Will access to Heritage Ranch be changed or impeded?
- Do you think that with the increasing costs you will have increased use?
- Would your operation be willing to partner with any of the other applicants?
"We could talk about it."

Red Deer Native Friendship Centre

- Your presentation for interpretive programs is good, have you thought of trail rides, does your proposal include trail rides or equestrian services?
Answer was long and drawn out and not specific.
- Are you willing to partner with any other applicants?
"That's up to the Board, but there is a probability to do that."
- Would you be using the whole area?
- You have ambitious plans, do you have a business plan - would you have any type of facility or activity charge?
"Some of our activities might have a charge, some of them might be drop-in."
- If you sell Parsons House, what effect will that have on native people in town? What provisions will be made for programs and access for them?
"Buses could run, we could keep administration downtown maybe we could have some programs offered downtown as well."
- Do you have any indication as to how the Duncan, BC or other programs are funded?
"The start up funding is done on a federal basis and then they become self-sustaining."
- Would you employ a number of people or volunteers? Would you need to build additional housing at the ranch site?
"We'd have some volunteers and we'd have some paid staff. With the house that's out there and the space that we could have in the ranch buildings, we wouldn't have to build any housing."
- How does this relate to the purpose of the RDNFC?
- Pioneers to include hayride / trail rides and have a riding club.

Red Deer Pony Club

- What kinds of activities are you offering the community? It seems that everything is oriented to membership and not the community.
"Generally we are a club oriented activity. We'd only need the facility for special events and one night a week, after that the facility could be used by anyone."
- Are you selling yourselves short? I think that your program is excellent and you should tell us more about some of the people that have been through your program and the numbers.
- Are you environmentally friendly? Are you going to kill the gophers when you develop the new paddock areas?
"As we level and seed the short grass the paddock area, the gophers will leave and go down into the valley because gophers don't like short grass."
- What if children cannot afford a horse?
"Some instructors lease horses to riders at a reasonable cost."
- Gophers do prefer short grass, what additional trails are you going to put in, how much wider are you going to have to make the existing trails?
"Most of the trails we have in now are not noticed or people aren't aware of them."
- How much more are you going to have to widen the existing trails at the lower end of Heritage Ranch?
"Again, many of the trails that are existing are only 4-6 metres wider than the rest of the trails and will not affect any of the natural area."
- How many belong?
"1 000 kids / 20 years."
- What is cost?
"\$100 / season."
- Must be able to get an ambulance in the trails.

Korean Veterans Association - Canadian Peace Makers Heritage Place

- Will this fit into the southeast corner of the property? (Clarification down in the paddock adjacent to the ranch house).
- How many acres do you require for the park?
"Approximately 9 acres."
- Does that include a parking area?
"We've located this so that the parking area that exists would support any activity at the park."
- What are the dimensions of the walls with the names on?
"The walls are approximately 7' high and made of black granite. They contain names of various places where Canadian forces have served as well as names of people who have given their lives in peacekeeping service."
- Would you charge admission to get into the peace park?
"Yes, we'd have to look into that. There would likely be a small admission."
- Is this unique in Canada?
"Not a museum, but a peace park."

Doug's Exotic Zoo

- Would you have sleigh rides?
"We're not in the sleigh ride business, but we'd be more than interested in partnering with someone that could provide an equestrian service."
- Are you going to provide pony rides?

- "Yes, we provide pony rides but our ponies are hand led, not on a pony wheel."
- Will the high traffic noise from highway 2 affect the health of the animals in the enclosures?
"No, we've found that the health of the animals is not affected by high traffic noise, but in fact their reproductive rate thrives. Our animals are regularly attended to by a veterinarian and if animals were showing any health problems, they would be taken to our other facility."
- Is there a standard or an accreditation that you must attain and how does that come from?
"Alberta Agriculture and Fish & Wildlife have standards and inspections that we must meet in order to be in business as a game farm or zoo. In addition, Canada Agriculture requires us to carry out regular health examinations of the animals."
- Concern was expressed about the possibility of transmission of disease between the zoo animals and wild animals that may be in the Heritage Ranch environs.
"Again, the animals are regularly inspected by a veterinarian and must pass Agriculture Canada tests. If they are ill, they are taken to our other facilities to recover or they are destroyed. It's important to us that the animals are in the very best health, because that is our business."
- A perimeter fence will interrupt the atmosphere of the park. At present I ride through the trails and it would seem that it would fence us in.
"The perimeter fence would just go around the paddock area that is now fenced and does not impact on the trails or any of the woodland."
- What will you do with the excrement? I'm concerned about it getting into our water system.
"We have a facility by Alix where we grow our own crops and grains. We would truck the manure there and use it for manure on the crops, it's very good manure. There would be less environmental impact from the zoo animals than from the horses that already exist there because they're wild animals, they have a more efficient digestive system."
- How many different species would you have here?
"We wouldn't have a large variety of animals and we may rotate them on a regular basis depending on season. Normally we would keep probably 30 species in pairs. We wouldn't have a number of animals of one specie but two or three only so people can see the variety."

Following a break, the meeting was reconvened with a general question and answer session being opened. A synopsis of those questions are as follows:

1. Shirley Hocken asked about partnering and the initiatives from the City and the various boards. How did each of the vendors feel about the possibility with one or more of the other applicants?
2. How would the mechanics of partnerships be worked out if this were the direction that the proposals were to go?
3. How does the Visitor & Tourist Bureau operation impact on the operations of any of the vendors providing proposals?
4. Have you considered what this would do to the traffic flow in and for Westpark, Riverview Park and Westpark Estates? (there was a great deal of back and forth on this point)
5. Who's responsible for the maintenance of the buildings at Heritage Ranch now?
6. Concern was expressed over the access to the highway from 43 street and again it was linked back to the question about traffic flows around Westpark.
7. Special events at Heritage Ranch have been very popular. Will special events for the City be preserved at Heritage Ranch site? What will happen with the parking for them? Parking at the present time has become a problem.
8. What do the applicants have in mind for funding? What will they do to provide the City with revenue?

Meeting ended. Social question and answer period with groups followed.

RPC - 5.826

DATE: December 5, 1995

TO: RECREATION, PARKS & CULTURE BOARD
ENVIRONMENTAL ADVISORY BOARD

FROM: DON BATCHELOR, Recreation, Parks & Culture Manager
HAROLD JESKE, Recreation Facilities Superintendent
ED MORRIS, Recreation Development Superintendent

RE: HERITAGE RANCH:
PROPOSED RECREATION DEVELOPMENT/USE

Based on the service analysis carried out by City Council in August 1994 and June 1995, the Recreation, Parks & Culture Department was requested to further explore the elimination of subsidies to operate the Heritage Ranch Facility. This directive was consistent with the partnering initiatives already completed by the department for the operation of the following facilities:

- Memorial Centre - Central Alberta Theatre
- Festival Hall - Red Deer Cultural Heritage Society
- Lawn Bowling Green - Red Deer Lawn Bowling Club
- Community Shelters - 15 Community Associations

Heritage Ranch has operated as an equestrian centre through three different contracted operators since the facility opened in 1984. Public attendance at the ranch for pony rides, trail rides, kids' camp and hay rides have been disappointing and have not met the expectations set for the ranch when it was developed as part of Waskasoo Park. Attendance has been stable or declining, with only 6,500 people using the equestrian services in 1994. In excess of 70% of these users (4,600 people) were at Heritage Ranch for hay rides. Notice has been given to the existing equestrian operator at Heritage Ranch that his contract will expire February 29, 1996. A new or revitalized recreational use and development must be considered by the respective advisory boards and City Council early in 1996, to ensure that there will be recreation/leisure activities on this site in 1996. With the past poor attendance and limited use of the equestrian services that were receiving a significant subsidy from the City, a proposal call for recreational use and development of Heritage Ranch was advertised across Western Canada in October and November. The proposal call closed on November 16, 1995, at which time proposals were received for the following recreational uses:

- Rocky Mountain Retreat Ltd. - seasonal equestrian operation
- Red Deer Native Friendship Society - active Native village
- Red Deer Pony Club - training and competition facility for horse jumping
- Korea Veterans Association - Peacemakers Heritage Place (peace and war displays)
- Doug's Exotic Zoo - animal zoo, complete with pony rides, hay rides, artifacts and museum.

Recreation, Parks & Culture Board
 Environmental Advisory Board
 Page 2
 December 5, 1995

A summary of each of the five proposals received are outlined on Attachment I. The proposals vary significantly in terms of capital investment, operational budgets, revenue generation to The City of Red Deer, and readiness for implementation. All five proposals were presented at a public meeting held November 29, 1995. Approximately 120 people attended the meeting, which included presentations, question/answer period and an opportunity for everyone in attendance to provide written comments on the five proposals (see Attachment II for summary of the public meeting questions and responses). A preliminary indication from the County of Red Deer has determined that all five proposals would conform as "discretionary use" under the Recreation Facility District Zoning Regulations.

The Recreation, Parks & Culture Department have evaluated the five proposals based on the twenty (20) evaluation criteria outlined on Attachment III. Based on this evaluation, the public responses received at the public meeting and the strengths/weaknesses of each of the applications, it is recommended that a partnered recreational development/use proposal be considered. This partnered recreational use should include:

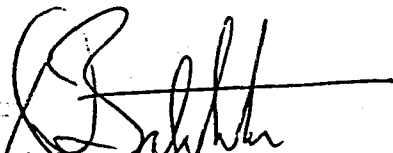
- a primary recreation contractor and secondary contractor providing a range of recreational activity available to the general public as would be outlined in an agreement/contract with The City of Red Deer.
- a provision for hay rides as a year-round site activity.
- an opportunity for further site enhancements and recreational uses.
- an active program component, including special events and activities, as well as ongoing programs for participation by schools, youth groups, seniors and the general public.
- a revenue-sharing agreement based on a flat fee in the first two years of operation and based on a percentage of revenue generation in the third, fourth and fifth years of a 5-year agreement.
- an aggressive marketing and promotion program, both in Red Deer and on a provincial scale.
- detailed site development plans (short and long term) that clearly outline development setbacks from all natural vegetation areas and the escarpment.

Based on the written comments received from the public meeting (see attached under separate cover), it appears that there are significantly varying opinions and concerns on the different proposals. Regardless of the proposal or proposals approved to proceed on site, there will be some opposed and some in support of the recreational development and use. The review of all the proposals by the four advisory boards will ensure all viewpoints, factors and concerns are taken into consideration before a recommendation is forwarded to City Council. The recommendation outlined below is believed to be the most exciting for the site and for the public to use and enjoy. The recreational development and use would be strictly regulated through an operating agreement that would ensure that all regulations and bylaws are adhered to while the river valley escarpment and natural areas continue to be protected and preserved.

Recreation, Parks & Culture Board
 Environmental Advisory Board
 Page 3
 December 7, 1995

RECOMMENDATION:

1. That the Environmental Advisory Board and the Recreation, Parks & Culture Board, after considering all five proposals received for Heritage Ranch, recommend to City Council that a partnership between Doug's Exotic Zoo Farm and the Red Deer Pony Club be negotiated as the successful applicants in the Heritage Ranch proposal call.
2. That the Environmental Advisory Board and the Recreation, Parks & Culture Board recommend to City Council that a detailed agreement be prepared by the City Solicitor to include the provisions negotiated by The City with Doug's Exotic Zoo Farm and the Red Deer Pony Club and that this agreement include provision for the items outlined in this report dated November 6, 1995.
3. That the applicants be advised to contact the County of Red Deer to determine development and building permit application requirements of the Recreation Facility District zoning regulations outlined in the County Land Use Bylaw.


 DON BATCHELOR


 HAROLD JESKE


 ED MORRIS

DB/ad

Atts.

- c. Mayor Gail Surkan
 City Council
 City Manager
 Kelly Kloss, City Clerk
 Lowell R. Hodgson, Community Services Director
 Reeve, County of Red Deer
 Development Officer, County of Red Deer
 Tourist & Convention Bureau
 Normandeau Cultural & Natural History Society
 Paul Meyette, Principal Planner, Parkland Community Planning Services
 Sports Hall of Fame & Museum

**HERITAGE RANCH - PROPOSAL CALL
APPLICATION - EVALUATION CRITERIA**

1. Compatibility with the river valley, escarpment, natural areas & wildlife.
2. Conformity to the objectives of Waskasoo Park.
3. Compatibility to the proposed Alberta Sports Hall of Fame & Museum.
4. Provision for the continued operation of the Red Deer Visitor & Convention Bureau on site (willingness & physical agility)
5. Ability to draw residents and tourists to Heritage Ranch and into the city on a repeat basis.
6. Nature and heritage interpretation opportunity.
7. Provision of a trailer dump facility.
8. Aesthetics and appearance.
9. Maintenance and operational standards.
10. Type and variety of recreational uses proposed.
11. Conformity to the County of Red Deer "Recreational Facility" District regulations.
12. Impact on surrounding residential areas, traffic generation/parking.
13. Revenue to City annual rent.
14. Reduced City annual operating expenditures.
15. Stability of applicant (financial & historical success)
16. Readiness for implementation.
17. Capital investment by City.
18. Site security and surveillance.
19. Public response.
20. Willingness & ability to partner with other proposals.

ZOO PROPOSAL SUMMARY

We are writing to address some of the concerns that have been brought up in regards to Heritage Ranch. As a result of their meetings, the four advisory boards involved were unable to reach a decision in respect to any of the several proposals due to a lack of sufficient information. This is, of course, understandable as the time limitation for presentation and question and answer period stymied a meaningful discussion. With this in mind, we forward further information for your perusal and consideration.

As members of the Canadian Association of Zoological Parks and Aquariums (CAZPA), we are recognized as professionals by our peers, as well as by the Dept. of Environmental Protection, Agriculture Canada and numerous educational institutions. At our existing facility, we offer educational programs for all ages; day camps, luncheon tours, guided tours and special programs for seniors and handicapped groups. Since Oct. 1/95, we have been requested to and attended 76 schools to give a presentation on wildlife and conservation. These presentations have been instrumental in the education of over 3,000 students. We have also hosted a Regional Beaverce and had youth groups of all kinds participate in our programs. A work experience program for the mentally challenged has been very well received at our zoo, also. Our peers do not consider us to be a roadside petting zoo and because we offer an on-going and wide variety of educational and community service programs, we are not perceived as such by the public. Our standard of education is high and we plan on carrying over this professionalism to Heritage Ranch to create a facility that the employees and volunteers of the zoo and the City of Red Deer itself will be proud to have helped create.

At Heritage Ranch, our interpretive walks will focus on the many indigenous species that we now display; badgers, prairie dogs, black bear, cougar and bald eagles to name a few. Although not native to this area, we do display the European Red Deer and this lends for interesting discussions on how the City of Red Deer got its name. However, we have found in dealing with other zoos that if only indigenous and domestic animals are displayed, the patronage of the facility is minimal. Having animals such as the Siberian tiger, zebras, monkeys, coatimundi, and Serval cat serve as major attractions for people and do enhance and round out the facility. The Saskatoon Forestry Farm Park wishes they could change their mandate from indigenous species to include non-indigenous because of overwhelming request from their patrons.

The rustic ranch look is an ideal setting and we extend our compliments to the designer. The existing development will remain and be maintained in its present condition. We will cross-fence the large horse pasture for our enclosures, but will utilize materials that will not conflict with nor obstruct the view of the surrounding areas.

We have many activities at our present facility that will be available at Heritage Ranch. These include pony rides, hay rides, miniature golf, an antique museum, a playground and animal demonstrations to name a few. We plan on adding to these with craft demonstrations in the courtyard, cow milking in the children's farm animal display area and

a miniature western town for a playground. We will work with and enhance all existing community events that are currently taking place at the Ranch.

The impact that our zoo will have on the environment will be no greater than that which the existing operation has already placed upon it. We have seen a great increase in animal populations here in Central Alberta. Deer, moose, even cougars and bears have been seen in great numbers in this area, which shows that even with more and more human habitation and development, wildlife can exist and even thrive alongside it. In fact, Fish and Wildlife consider us an appropriate home for numerous orphans and injured wildlife which they bring to us every year. With the enclosure designs proposed for Heritage Ranch, Ron Bjorge, Regional Wildlife Biologist for Fish and Wildlife in Red Deer, has no concerns about disease transmittal to surrounding wildlife or the environmental impact upon the area. Another consideration is that we are proposing a short term lease. If the venture does not prove viable, we will dismantle and return all animals and materials to our existing zoo and the land at Heritage Ranch would be reclaimed.

If it is not feasible to work out an agreement with the Red Deer Visitor and Convention Bureau concerning the main building, we would consider alternative plans for our concession/service areas. We are offering consistency and a high standard of customer service, which will reflect positively upon the City of Red Deer. Our projected first year budget of \$500,000 will be injected back into the community in the form of wages, advertising, supplies, etc. The City would also be relieved of the responsibility for insurance, grounds maintenance and snow removal. The zoo will be protected by 24 hour security. The lease will be reviewed after a short period and if the decision is made to withdraw, the facility will be returned to its present condition.

RPC - 5.844

DATE: December 18, 1995

TO: KELLY KLOSS
City Clerk

FROM: MONICA BAST, Chair
Recreation, Parks & Culture Board

RE: HERITAGE RANCH RECREATIONAL USE PROPOSAL CALL

The Recreation, Parks & Culture Board discussed at length the five proposals received for recreational uses/development at Heritage Ranch. At this time, the Board cannot support any of the proposals submitted, and at their regular meeting of December 12, 1995, the following motion was passed:

"That the Recreation, Parks & Culture Board, having considered the five submissions received on the Heritage Ranch Proposal Call, hereby recommend to Council of the City of Red Deer that none of the proposals received be accepted. The Board further recommends that provision be made for hay rides in peak seasons and for the opportunity to stage special events, until the existing lease with the Visitor & Convention Bureau expires (2 years) and the construction of the Alberta Sports Hall of Fame is scheduled, at which time future recreation uses at Heritage Ranch be reassessed through an ad hoc review committee."



MONICA BAST

DB/ad

- c. Lowell R. Hodgson, Community Services Director
Environmental Advisory Board
Red Deer Visitor & convention Bureau
Normandeau Cultural & Natural History Society

RPC - 5.843

DATE: December 18, 1995

TO: KELLY KLOSS
City Clerk

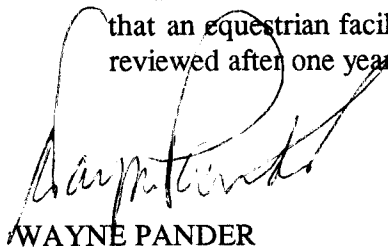
FROM: WAYNE PANDER, Chair
Environmental Advisory Board

RE: HERITAGE RANCH PROPOSALS - ENVIRONMENTAL CONCERNS

In order for the Environmental Advisory Board to consider the five recreational proposals received for the Heritage Ranch site, a special meeting was held on December 13, 1995. At this meeting, the Board took into consideration the recommendations from the administration, the input received from the public meeting of November 29, 1995, and a number of environmental concerns before passing the following resolutions:

"That the Environmental Advisory Board recommend to Council of the City of Red Deer establishment of a board, or that an existing board assume the management of affairs and promotion of Heritage Ranch as a natural area with a heritage theme."

"That the Environmental Advisory Board recommend to Council of the City of Red Deer that an equestrian facility be encouraged to operate at the Heritage Ranch, same to be reviewed after one year by the board that assumes management of Heritage Ranch."



WAYNE PANDER

DB\ad

- c. Lowell R. Hodgson, Community Services Director
Environmental Advisory Board
Red Deer Visitor & Convention Bureau
Normandeau Cultural & Natural History Society

Minutes From Normandeau
Society Jan 18, 1996

4.3 Board Orientation Session, January 11, 1996

Councillor Watkinson-Zimmer stated that the session provided good information and board members Connie Barnaby, Eileen Ford and Geoff Hazlett noted that it was worthwhile to attend each year as pieces came together more fully.

4.4 Board Appreciation, January 11, 1996

Board members expressed thanks to the Executive Director for the excellent meal that he provided and noted that it was enjoyable to have this opportunity to visit with retiring members.

4.5 Normandeau Board Committee Directories

It was noted that the Directories for the Normandeau Board, Normandeau Board Standing Committees, and Meeting Dates had been distributed with the agenda. The Normandeau Board Directory was recalled for changes and new directories will be distributed with the minutes.

ACTION: RENICK

4.6 Heritage Ranch Proposal Call

Following consideration of the agenda package information, a memo from the Executive Director, and general discussion, it was moved by Shirley Hocken, seconded by Eileen Ford,

"THAT the Normandeau Board hereby reaffirms:

- (1) that no development be permitted on the lowland area nor on the escarpment and the natural setting be preserved, and
- (2) that Heritage Ranch be used to provide natural and human heritage interpretive opportunities, and
- (3) that the Normandeau Board recommends to Council of the City of Red Deer that a task force comprising of representatives of the Recreation Parks and Culture Board, the Red Deer Visitor and Convention Board, the Environmental Advisory Board, and the Normandeau Board be established to review the uses of Heritage Ranch and make recommendations for same to City Council.

MOTION CARRIED
ONE AGAINST (KENNEDY)

MEMORANDUM

Date: December 21, 1995

To: Kelly Kloss
City Clerk

From: Wendy Martindale
Manager
Red Deer Visitor and Convention Bureau

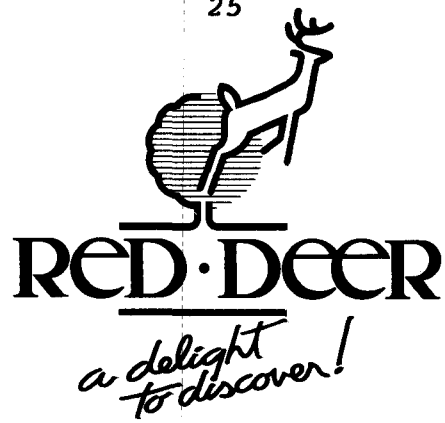
Subject: Heritage Ranch Proposals

The Red Deer Visitor and Convention Bureau considered the five proposals for Heritage Ranch at a meeting held on December 12, 1995. After reviewing the proposals, the following resolutions were passed:

That the Visitor Bureau feels that the individual proposals do not fit the Visitor Bureau's perception of the role of Heritage Ranch as a gateway to Waskasoo Park and the City, and further that the individual proposals do not take full advantage of the potential of the site to provide recreation opportunities for residents and visitors.

That the Visitor Bureau offers to coordinate the delivery of recreation opportunities at Heritage Ranch, in order to provide an appropriate gateway and showcase for the community, provide additional leisure opportunities for residents and visitors, and draw in community partners, as outlined in the accompanying submission.

cc Lowell Hodgson
Environmental Advisory Board
Recreation, Parks and Culture Board
Normandeau Cultural and Natural History Society



Recreation Opportunities at Heritage Ranch

**Accepted by the
Board of Directors
Red Deer Visitor and Convention Bureau
December 12, 1995**

RED DEER VISITOR AND CONVENTION BUREAU
VISITOR INFORMATION CENTRE, HERITAGE RANCH

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4
TEL: (403) 346-0180 FAX (403) 346-5081

1. Intent

The Red Deer Visitor and Convention Bureau proposes to manage and coordinate the delivery of a range of recreation opportunities for residents and visitors, in association with other non-profit organizations and businesses, and in a manner consistent with the original intent for this node of Waskasoo Park. These additional opportunities would compliment and enhance the visitor information and associated services the Visitor Bureau currently provides at Heritage Ranch. They would be fully compatible with current recreational use of Heritage Ranch and the future development of the Alberta Sports Hall of Fame and Museum.

2. Role of Heritage Ranch

Heritage Ranch is a highly visible node of Waskasoo Park. With its siting adjacent to Highway 2 and the location of the region's major visitor information centre there, Heritage Ranch is a major gateway to the City of Red Deer and to the remainder of the park. Heritage Ranch is also an important natural area, with excellent opportunities for wildlife viewing and nature interpretation.

The Visitor Bureau intends to provide additional recreation opportunities which would attract visitors and residents to this portion of Waskasoo Park. The Visitor Bureau recognizes the importance of the ranch atmosphere and the natural beauty of the area in attracting visitors to the site. We are well aware of the strong positive impression this gives visitors, even those who stop only briefly, of our community and our province.

3. Recreation Opportunities

Equipment Rental

Many visitors who might be interested in exploring the park during their stop at Heritage Ranch are not travelling with the necessary equipment. The Visitor Bureau proposes working in partnership with a local business to make equipment such as bicycles, fishing rods, cross country skis and snowshoes available on a rental basis. Secure storage space on site is necessary in order to provide this service. A portion of the space currently occupied by the equestrian centre could be used for this purpose. Rentals would be handled by the Visitor Bureau staff.

Hay and Sleigh Rides

The Visitor Bureau proposes working in partnership with a local operator to offer hay and sleigh rides, on a pre-booked basis. This operator would provide the horses and equipment, be responsible for their care and maintenance, and would maintain the necessary liability coverage. The Visitor Bureau would handle bookings and arrangements with customers on the operator's behalf, and monitor service.

- 2 -

Petting Zoo

The importance of domestic animals in drawing visitors and repeat use by local residents is clear. A petting zoo in the stable and corral areas currently used for the equestrian centre fits both the theme of Heritage Ranch and the expectations of visitors. It also provides an educational opportunity for school and youth groups.

The Visitor Bureau proposes to work in partnership with a local business, to base a petting zoo featuring domestic animals at Heritage Ranch during the summer months. A petting zoo in such a public and highly visible location must maintain high standards in the care and presentation of its animals. Revenue generating opportunities for the petting zoo operator may include offering pony rides, cart rides, food for the animals, group tours and activities.

Public Programming

Heritage Ranch has in recent years become the home for two major annual events, Winter Fest on the Family Day weekend, and Country Thanksgiving. Other events such as the Terry Fox Run, the SPCA's Spook-Tacular Hallowe'en fundraiser and the Dawe Run are staged here. However, the full potential to offer public programming at Heritage Ranch remains to be explored.

The Visitor Bureau suggests that programming at Heritage Ranch could be focussed on three major areas:

- Natural history
- Farming and ranching
- Native culture

The growing interest in each of these topics is clearly documented. A number of groups in the community are imminently capable of offering programs for the public at Heritage Ranch. This includes, but is not limited to the following:

- Kerry Wood Nature Centre
- Red Deer Native Friendship Centre
- Red Deer and District Museum
- Sunnybrook Farm

Imagine the appeal of a native village set up in the area which is currently a little used sports field. Think of the strong positive impression left with the visitors who encounter a ropemaker demonstrating his craft in the courtyard. Consider how much greater our appreciation of the Ranch's unique natural environment would be if opportunities were available to learn about them first hand.

The Visitor Bureau proposes to work with the organizations named and others who may be interested, to encourage and facilitate such programming. Visitor Bureau staff on site would assist in coordinating and promoting such activities.

- 3 -

Equestrian Use

This proposal would allow for continued public use of the area for riding. It would also be compatible with use of the area by the Red Deer Pony Club for club activities and competitions.

Ice Skating

The possibility of establishing a small skating area has been suggested by visitors. The feasibility of providing this opportunity would be investigated.

4. Marketing and Promotion

The Visitor Bureau currently promotes the Heritage Ranch Visitor Information Centre at the place for visitors to call, write or visit to obtain information on Red Deer and area. This promotion takes a variety of forms, including tourist publications, consumer displays, print and radio advertising. It reaches national, provincial and local markets.

The Visitor Bureau would expand this promotion to include additional recreation opportunities available at Heritage Ranch. It would also increase local promotion of recreation opportunities, through appropriate media such as newspaper and radio advertising. The possibility of expanding media sponsorship already in place for Winter Fest and Country Thanksgiving can also be explored.

By maintaining the western heritage theme of Heritage Ranch, and providing more recreational opportunities, the potential to attract organized groups is increased. Heritage Ranch already receives some use by out of town groups, conventions and motor coach tours, who want a western ranch experience as part of their visit.

5. Facility Improvements

The Visitor Bureau requests that the City consider incorporating the following items into its long term facility enhancement plan:

- development of a larger playground area in the upper portion of the site, in association with existing picnic facilities
- trail extension to link Heritage Ranch with Fort Normandeau

The Visitor Bureau would work with the City to find funding sources for these projects.

6. Revenue to the City

In addition to rent, under its current lease the Visitor Bureau pays a percentage of gross food and facility rental revenue to the City. The dollars returned under this lease will automatically increase as additional recreational opportunities draw more visitors to Heritage Ranch.

- 4 -

To facilitate implementation of the new recreational opportunities, the Visitor Bureau does not foresee making any additional payment to the City, on revenue generated through new activities, for the first two years. However, when the lease renewal is negotiated, the Visitor Bureau's payment would include a percentage of the gross revenue from these areas, with the percentage to be determined at that time.

7. Implementation

Time Frame

The provision of hay rides and rental of recreation equipment would be in place for this spring.

Additional programming can also be implemented for this spring. Discussions with groups who can provide such programming will occur over the winter months. Some new opportunities will be provided this spring and summer, and evaluated based on public response.

Provision of a petting zoo is contingent on reaching agreement with an appropriate operator, but could proceed by this summer.

Coordination

The Visitor Bureau proposes establishment of an Advisory Committee for Heritage Ranch, to provide guidance and advice as this proposal is implemented. The committee would consist of the following:

- One representative from Red Deer Visitor and Convention Bureau
- One representative from Recreation, Parks and Culture Board
- One representative from Environmental Advisory Board
- One representative from Normandeau Cultural and Natural History Society
- Three citizens at large
- Manager, Red Deer Visitor and Convention Bureau (advisory, ex officio)
- Manager, Recreation, Parks and Culture (advisory, ex officio)

The committee would initially be established for a one year period, to guide the implementation of this proposal. At the end of this year, the committee would make a recommendation on the need for an ongoing committee.

- 5 -

8. Budget**1996**

Revenue		Expenditure	
Food ¹	3,150	Food Costs	2,775
Retail ¹	3,150	Retail Costs	2,525
Hay Rides - Booking Fee ²	1,500	Facility Rental Costs	900
Facility Rental ³	1,500	Advertising/ Promotion	2,000
Equipment Rental - Handling Fee ⁴	<u>400</u>	Salary/Wages	<u>1,500</u>
	9,700		9,700

¹ Increase in sales, based on a 10% increase in use of Heritage Ranch

² Based on 15% for booking and promoting

³ Increase in use of covered deck by groups

⁴ Based on 20% handling fee

APPENDIX I

From Community Services Master Plan

Approved by City Council December 9, 1991

The Community Services Master Plan is the policy framework for the coordination and delivery of recreation, culture, parks, and social services in the City of Red Deer.

The Community Services Master Plan was prepared within the context of the City's Mission Statement and Goals, as articulated in the Vision 2020 Policy document.

The Community Service Master Plan established the following policy direction for Heritage Ranch:

- Heritage Ranch should be actively promoted as a tourist attraction in the region and a gateway to Waskasoo Park. The facility shall serve as the city's year-round Visitor Information Centre, operated under agreement with the Red Deer Tourist & Convention Board.
- Heritage Ranch should be promoted as the focus of equestrian activities within Waskasoo Park, and the equestrian trail system should be maintained to a high standard.
- The City should strictly enforce the bylaw prohibiting dogs in Heritage Ranch, except on the bicycle/pedestrian trail system.
- The City should support the further development of "The Crossing" concept at Heritage Ranch by the Red Deer Tourist and Convention Board.
- The City should reaffirm its support for the bid to locate the Alberta Sports Hall of Fame in Red Deer, with the preferred site on Highway 2 at Heritage Ranch.

Liz Hagel, Red Deer, 08:20 AM 2/5/96 , comments to city counsellors
--

1

Date: Mon, 05 Feb 1996 08:20:24 -0600 (MDT)

From: "Liz Hagel, Red Deer College, (403) 342-3368" <LHAGEL@ACDM.RDC.AB.CA>

Subject: comments to city counsellors

To: kkloss@supernet.ab.ca

X-VMS-To: RDC::IN%"kkloss@supernet.ab.ca"

Note: Mail transport via Red Deer College

I am writing to express my concerns over plans to develop the Heritage Ranch site. This is park land! It is an incredible resource for the city of Red deer. Why are you even considering development of this land? At a time when many cities and countries all over the world are paying a lot of money to try and reclaim natural areas the city of Red deer is thinking about destroying it? and to replace it with a petting zoo (which is essentially what Doug Bos's "zoo" is). I think it is shameful that you would destroy natural habitat (I have seen hawks, weasels, deer all at the Ranch site) to put up a roadside attraction. It is a very backward step. People will not be drawn to a petting zoo. People are much more sensitive and sophisticated about such things. It may have been the thing to do in the 1950's but it is the 90's now.. I hope that city council will show some leadership in regards to their stewardship of this wonderful resource.

Sincerely,

Elizabeth I. Hagell "lhagel@rdc.ab.ca" or 432-3368(W), 341-5914(H) or
23 Selkirk Blvd. Red Deer, Ab. T4N 0G

Please cc this note to all city counsellors. Thanks.

Jan. 28

Dear Mayor Surkan,

I am writing in response to all the proposals for Heritage Ranch. I think that Doug's Exotic Zoo Farm is the best idea because it is the only thing that a diverse group could all enjoy. Zoos are popular among many people, so I believe that people would come to Red Deer to visit the new location even if they have been there before. I know I would, as would many others. I work in a convenience store, and have recently been discussing the proposal with many customers. (as we have a petition on our counter) and they feel as I do! Not only that, but Doug's Exotic Zoo Farm is the only proposal that can offer to pay revenue back to the City of Red Deer. In conclusion, I feel nothing else should be considered for this park, as the answer to whom should, is obvious.

Amber Sacks
Red Deer

Dear Mayor Surkan:

My name is Charity Carleton. I am writing in regards to the proposal of Dolgo's Exotic Zoo Farm taking place of Heritage Ranch. I am very impressed with this idea.

I have two young sons and I would appreciate the opportunity to expose them to such a unique experience. I am positive business would thrive because there is nothing like it in Red Deer.

The location is perfect. Since I have no vehicle, this location would make it possible for us to get there.

I thank you for your time and consideration.

Sincerely,

Charity Carleton
Charity Carleton

MAYOR OF RED DOOR

DON DAWSON

Box 411

BLACKFATHS AD.

Tom 050

403-885-5726

IN REFERENCE TO DOUG'S EXOTIC 202 FARM.
FOR APPLICATION TO THE CITY OF RED DOOR.
IT WOULD BE A GREAT DRAWING CARD
TO THE CENTRAL ALBERTA AREA

THE CONCEPT OF A FRIENDLY
FAMILY CITY WOULD BE GREATLY
ENHANCED BY THIS VENTURE

I BELIEVE YOU WOULD BE DOING THE
CITY OF RED DOOR AND AREA A GREAT
SERVICE BY ALLOWING SUCH A VENTURE
TO BE PART OF RED DOOR'S HISTORY +
HERITAGE

THANK YOU



36
Doug's yea!
Exotic yea!
Zoo yea!

Red Deer alta
BOX 5008
T4N 3T4

ZOO!

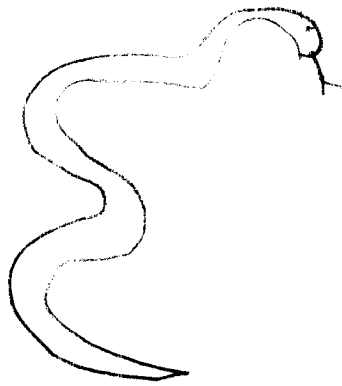
Dear Mayor Gail Surkan,

I am eight years old I
go to Grandview School.
my brother and ~~I~~ would
like to have Doug's Exotic
zoo come to Heritage
Ranch

from

Tyson

+ Carlee neez





ALBERTA DISPLAY (RED DEER) LTD.

2310 Gaetz Avenue, Red Deer, Alberta T4R 1C5
Phone: (403) 347-7144 Fax: (403) 340-8195

DISPLAY CONSULTANTS AND CONTRACTORS

January 25, 1996

*Gail Surkan, Mayor
City Hall, City of Red Deer
Box 5008
Red Deer, AB T4N 3T4*

Dear Madam,

Please accept this letter of reference regarding Mr. Doug Bos and Ms. Debbie Rowland in their bid for the location at Heritage Ranch, Red Deer, Alberta.

We have known Doug and Debbie for approximately six years. We first worked with them during their "Exotic Animal Shows" at the Westerner. They are extremely hard working, friendly, motivated and honest people. We have always envied their focus and drive when it came to their business and the welfare of their animals.

Doug and Debbie's dreams of the "Exotic Zoo" were in the early stages at the point when we first met. Janet and I made several trips to Clive in the early years and were absolutely boggled at the work that they had planned for the Zoo. Over the past few years, we have been amazed at the progress and expansions that have occurred at Doug's Exotic Zoo. The Zoo is well run, very clean, professional and educational. Doug and Debbie take great pride in their business and are totally devoted and committed.

Our views regarding who we think should be selected to expand the use of Heritage Ranch is obviously biased towards Doug's Exotic Zoo because of our relationship to the owners. However, we also feel that of the proposals put forward to date, Doug's Exotic Zoo would best serve the needs of the City of Red Deer, it's residents and tourists. Animals, in particular "Exotic Animals" are a dynamic draw as far as attracting tourists and entertaining local people, as well as educational to all. If the intent of the Heritage Ranch complex is to expand

Gail Surkan, Mayor

January 25, 1996

Page 2

the use to more general audiences, as well as to commit the "tourist" or visitor to spend more time in Red Deer, then we feel that the Zoo concept would best serve this purpose.

Along with the broader scope of audiences comes added revenue for Red Deer. The more general the attraction, the likelihood of success is obviously increased. It goes without saying that a successful effort results in revenue and profit.

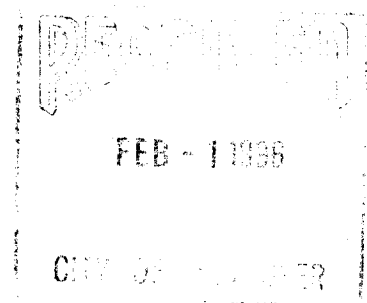
Thank you for your time and interest. As we mentioned, "This is just our opinion". Please call us personally should you require any further information.

Kindest regards,

Gail and Janet

Gail and Janet Billon
Managers/Owners

EB:ts



Fairview Elem. School
30 Fairbank Road
Red Deer, Alberta
T4N-4K7

Feb. 1, 1996

Dear Mayor Durkan,

I am writing this letter on behalf of Doug's Exotic Zoo Farm. I am a grade one teacher at Fairview School. Two weeks ago, Debbie came to our school to do a presentation about the Farm. It was wonderful and the kids were fascinated. It was a valuable experience for the children, and they enjoyed the slide show and "Venom," the live snake.

Last summer was the first time that my family and I went to visit the farm. (We always thought of going but it was too far away.) We were fascinated at the variety of animals. We were able to watch them bottle feed a week old fawn, an experience my 5 yr old daughter will never forget.

My concern is that having the Farm relocate to Heritage Ranch would be a valuable move in many ways. It would be a wonderful tourist attraction, as presently, there is not much to see or do at the Ranch if you don't ride horses. The facility is centrally

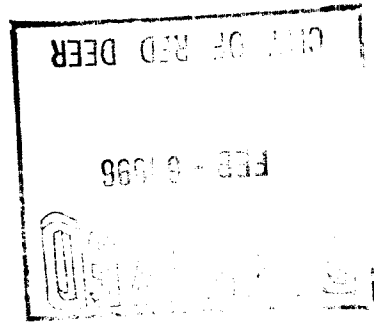
located. As a school teacher, we usually venture on field trips to Edm (go), Calgary, (go), Drumheller (museum) or Craig Head (Farm) (there are mostly out of town, and with the route to education, very limited.

It would be very beneficial to be able to visit the exotic farm, right here in town. We could even take the city bus. Not only is it an excellent experience for children, but it would be a big support for Education. Studying a farm to animals (it is with our necessary units taught in 1, 3, and 5 Science. Having been on a field trip as well, can lead to many other areas of the curriculum as well: language arts - writing reports, or what you can at the farm, and Social Studies - tolerance and care for life.

As you see, I am very much in support of having Doug's Exotic Zoo Farm come to the park. I have included a few of my grade 1 children's creative writing samples of seeing Belue's presentation.

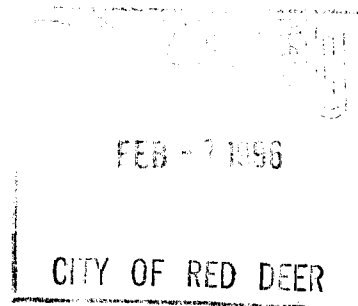
Sincerely,

Mrs. Judy Stephenson.



Jan. 28

Dear Mayor Surkan,



I am writing in response to all the proposals for Heritage Ranch. I think that Doug's Exotic Zoo Farm is the best idea because it is the only thing that a diverse group could all enjoy. Zoos are popular among many people, so I believe that people would come to Red Deer to visit the new location even if they have been there before. I know I would, as would many others. I work in a convenience store, and have recently been discussing the proposal with many customers (as we have a petition on our counter) and they feel as I do! Not only that, but Doug's Exotic Zoo Farm is the only proposal that can offer to pay revenue back to the City of Red Deer. In conclusion, I feel nothing else should be considered for this park, as the answer to whom should, is obvious.

Amber Sacks
Red Deer

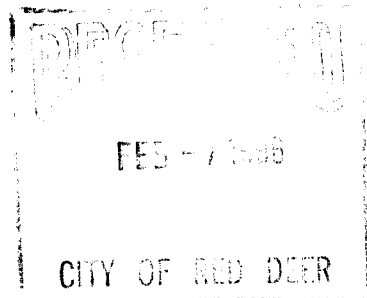
Dear Mayor Surkan:

My name is Charity Carleton. I am writing in regards to the proposal of Dougs Exotic Zoo Farm taking place of Heritage Ranch. I am very impressed with this idea.

I have two young sons and I would appreciate the opportunity to expose them to such a unique experience. I am positive business would thrive because there is nothing like it in Red Deer.

The location is perfect. Since I have no vehicle, this location would make it possible for us to get there.

I thank you for your time and consideration.



Sincerely,
Charity Carleton
Charity Carleton

Alain Fauré
 3515 45 ave
 Red Deer
 T4N 3K7

Red Deer February 5 96

City Council of Red Deer
 City Hall
 Red Deer

Dear City Council

This letter is to voice my opinions as well as my two children, against any new development on City Park Land. Once there is concrete somewhere, it never comes off. Please keep our park system as is, no zoos with miserable animals, no sport hall of fame, no road through the park, no mini golf.

The benefits of relaxation by walking through the park, petting the horses, watching wild life can not be counted in numbers or dollars. It is time to preserve that space free of commercial enterprises, for the future generations. Please don't commit now.

Thank you Alain Fauré.

DOUGS EXOTIC ZOO FARM

Reference : Heritage Ranch

Attention : Mayor Gail Surkan

Please give a copy to all City Council Members

Just a word of support in **FAVOR** of Dougs Exotic Zoo Farm taking over the operations at Heritage Ranch.

My family and I have been driving out to Dougs Zoo at least eight times per year since it was set up. I have volunteered my time to work at the Zoo and would consider doing so even more if it were in Red Deer. There have been many young people driving themselves or having their parents drive them out to the Zoo at their own expense from Red Deer, Blackfalds, Ponoka, Clive, and Lacombe to volunteer their time and services.

The Zoo setting up at Heritage Ranch can mean many things:

a) Major **TOURIST ATTRACTION** off of highway #2 drawing many people into the city that might not normally stop benefiting many businesses.

b) A chance for people to be **INVOLVED** directly with the zoo as **VOLUNTEERS**. Where can any person get this type of experience?

c) Benefiting the City in the way of additional **REVENUE**, Helping to support our great parks system.

d) Helping to **EDUCATE** our school children and anyone else interested with educational programs. How many bus loads of children are sent from Central Alberta per year to the Calgary Zoo ?

e) Encouraging the people of Red Deer to **USE THE TRAIL SYSTEM** to get to the Zoo.

I believe with Dougs Exotic Zoo Farm at Heritage Ranch this will truly become **THE GATEWAY** to the Parks System.

Please take note of the **THOUSANDS** of people supporting Dougs Zoo proposal and vote **YES** to put the zoo into Heritage Ranch now.

Thank you for your consideration.

45

DOUGS EXOTIC ZOO FARM

Sincerely yours

Randy Kanten

Randy Kanten
#27 Olympic Green
Red Deer, AB
T4P 1S7
346-7675 RES.
343-6422 BUS.

I will be at the February 12, 1996 council meeting
supporting the Zoo if you have any questions.

COMMENTS:

It is apparent from the input we have received to date, that there are two widely varying positions in the community regarding the appropriateness of future development at Heritage Ranch. Accordingly, we concur with the recommendations of the Administration. We further recommend that Council, within the two year period, arrange to have completed, an independent environmental study to determine the sensitivity of the site to various recreational uses and establish some guidelines for development. We recommend that such a study be undertaken by a qualified professional.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

COUNCIL MEETING OF FEBRUARY 12 , 1995

**Additional Information Received
After Delivery of Agenda Re:**

HERITAGE RANCH



Memorandum

To: Kelly Kloss
City Clerk

From: Wendy Martindale
Manager
Red Deer Visitor and Convention Bureau

Date: February 10, 1996

Subject: Heritage Ranch Proposals

We were concerned to read, in the information presented to Council on this matter, the reference to a late submission by the Visitor Bureau in response to the proposal call.

This paper was not prepared in response to the proposal call. It is a result of the Visitor Bureau's recommendation to Council that none of the five proposals received be accepted. In making this recommendation, the Visitor Bureau felt some responsibility to put forward an alternative. We felt that, because we have an existing operation at Heritage Ranch, we might be in a unique position to offer a short term solution which provides a reasonable level of recreation opportunity for residents and visitors.

We did not expect that this suggestion would be considered unless Council made a decision not to accept any of the five proposals received. We did not expect that it would be considered without the same level of public review received by the five proposals submitted. We do intend to propose this alternative, if Council does not accept any of the proposals received in response to the proposal call.

WM/dl

35 Werwick Drive
Red Deer, AB T4N 6L4
February 9, 1996

To The Mayor and City Council,

The future of Heritage Ranch is still in question. My belief along with 3,845 citizens who signed a petition to retain Heritage Ranch as natural parkland and as a western-type recreation facility, oppose development that would destroy the serene atmosphere of this public park and also the existing wildlife habitat.

To allow a zoo and accompanying mini-golf to locate at Heritage Ranch would not only jeopardize the natural environment and its wildlife but would also be seen as a regression in city planning. Without a doubt, the present untouched beauty and tranquility found at Heritage Ranch would be highly valued in any large city.

A suggestion to allow the Pony Club to work in conjunction with Doug's Exotic Zoo at the site could be seen as a further exploitation of the natural parkland, particularly the lower area. Furthermore, since the club appeals to only a select few, the venture could not be considered a public service.

A growing number of residents seem to support the preservation of Heritage Ranch as parkland and oppose the destruction of any natural habitat. Rightly so. Parkland is a non-renewable resource that a city should cherish and respect today, for future generations.

Yours sincerely,

Colleen Weir
Colleen Weir

THE CITY OF RED OAK
CLERK'S DEPARTMENT

RECEIVED	
TIME	2:30 PM
DATE	9/02/09
BY	JK

February 4, 1996

Jeffrey Dawson
PO Box 26001
Red Deer, AB T4N 6X7
(403) 347-8603 Home
(403) 346-2885 Fax

Ron Bjorge
Fish & Wildlife Biologist
(403) 340-5142
(403) 340-5575 Fax

Re: Heritage Ranch site for a zoo

There have been some concerns voiced about the suitability of a zoo being located at the Heritage Ranch site in Red Deer. If you can, please answer the below questions, as well as provide any other relevant information you think will be helpful.

1. Disease transmittal from zoo animals to native wildlife?
2. The zoo's impact upon environment at Heritage Ranch?
3. Reclamation of the land if the zoo were to be dismantled. ie: how long would the land take to revert back to it's natural state?
4. The possible effects on; Deer migration patterns, gopher populations, predators which feed upon gophers?
5. The increase in activity at the Heritage Ranch, how would the additional 70 to 80,000 persons per season affect the wildlife?

Thank you for your assistance, if a site diagram is required to help in your determination, please contact Don Batchelor at Red Deer Recreation, Parks & Culture, his number is 342-8165.

Sincerely;


Jeffrey Dawson
Councillor, City of Red Deer



Fish and Wildlife Management
Suite 404, 4911 - 51 Street
Red Deer, Alberta
T4N 6V4

February 9, 1996

Mr. Jeffrey Dawson
Councillor, City of Red Deer
P.O. Box 26001
Red Deer, Alberta
T4N 6X7

Dear Mr. Dawson:

This letter is in response to your February 4, 1996 correspondence regarding the proposed zoo for the Heritage Ranch site.

From the outset I wish to emphasize that I am neither for nor against this proposal. The following is my professional opinion as a Wildlife biologist.

A) Question re disease transmission

As I am not a disease expert, I recommend contacting the Federal Veterinarian located in Red Deer.

A perimeter fence, which separated animals in the zoo from those on the outside, would be an important step in dealing with this issue.

B) Zoo impact on the native habitat/environment

It would be very important that no additional native habitat be altered to accommodate this proposal. Assuming this would be accomplished, loss of native habitat would not be an issue.

Further questions regarding the impact on the environment are dealt with under D) below.

C) Reclamation of the land - should the proposed zoo be dismantled.

Reclamation would be relatively easy as the site being proposed is basically a cultivated area currently seeded to tame grass, and fenced.

Reclamation would involve removing fixtures and reseeding grass. This would take 1-2 years to be restored to the pre-zoo stage.

D) Effects on deer migration, gopher populations, predators

Concerning deer movement, the most important issue is that the native habitat to the north and east of the proposal be maintained in its current state. A second consideration to ensure continued movement of deer and other wildlife, is that there be some setback from native habitat and any fixtures associated with any development. Deer may, at times, travel across the current horse pasture but I doubt very much if it is an important travel route.

Concerning gophers, the current over-grazed horse pasture is a haven for gophers but it is a very poor example of grazing management. I am sure some of this type of habitat would continue to exist if a zoo were developed here. Thus, there would always be some gophers and food for their predators.

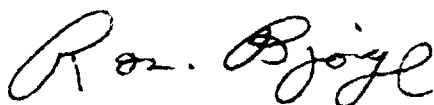
Personally, I would like to see any unused portion of the current heavily grazed horse pasture restored to native grass. At the very least the grazing pressure should be reduced.

E) Impact of increased visitor numbers

From the wildlife perspective, the most important issues are that there be ample trails, that the trails be well marked, that people are encouraged to stay on the trails and to keep their dogs on a leash. There are lots of good examples of this management working positively for wildlife. The best local example is the management of Gaetz Lakes Sanctuary.

Please contact me should you have further questions or concerns.

Sincerely,



Ron Bjorge, Regional Wildlife Biologist
Parkland Region, Red Deer

RB/JP



Agriculture
Canada

Food Production Direction générale,
and Inspection Branch Production et inspection des aliments
#1 4910-59th Street
Red Deer, Alberta
T4N 2N1

Your file Votre référence

Our file Notre référence

8 February 96

To Whom it May Concern:

The establishment of zoos in natural areas such as that proposed for Heritage Ranch has been an acceptable practice for a number of years.

Double fencing, practical health management, along with Agriculture Canada's and others' control of origins with appropriate testing has made these operations a very low disease risk to surrounding native populations.

C.C. Jensen, DVM
Red Deer D.O.

CCJ/glm

Canada

Red Deer River Naturalists

P.O. BOX 785, RED DEER, ALBERTA, T4N 5H2

ANSWERING PHONE: 347-8200

85 Selkirk Boulevard

Red Deer, AB T4N 0G6

February 12, 1996

Red Deer City Council
c/o City Clerk
PO box 5008
Red Deer, AB T4N 3T4

Dear Mayor Surkan and Councilors:

re: Heritage Ranch

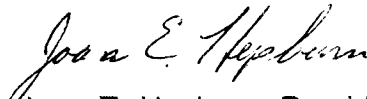
I am writing on behalf of the Red Deer River Naturalists regarding the future of Heritage Ranch.

The position of the RDRN Board is that the lower area of Heritage Ranch must remain natural as an important part of Waskasoo Park, with no vehicle traffic allowed into the lower portion. As for the upper portion of the Ranch, as much as possible, whatever development that is allowed should provide the greatest flexibility for the needs of a changing and growing population in the future. The upper portion should also remain as natural as possible. Once constructed, permanent structures will make it impossible for natural features to be returned to the site.

The Red Deer River Naturalists Society urges you to declare a two year moratorium on development to allow time for an environmental assessment of the Ranch. A moratorium will also give citizens time to consider alternatives and possible combinations of proposals in order that the best use of the Ranch site can be determined and developed for the people of Red Deer and the surrounding area.

Thank you for your consideration of our position and our request.

Yours truly



Joan E. Hepburn, President

Red Deer River Naturalists Society



COUNCIL MEETING OF FEBRUARY 12 , 1996

**ATTACHMENT TO REPORT ON
OPEN AGENDA**

RE: HERITAGE RANCH PROPOSALS

**HERITAGE RANCH PROPOSAL CALL
PROPOSALS SUBMITTED November 16, 1995
and
COMMENT SHEETS FROM PUBLIC MEETING November 29, 1995**

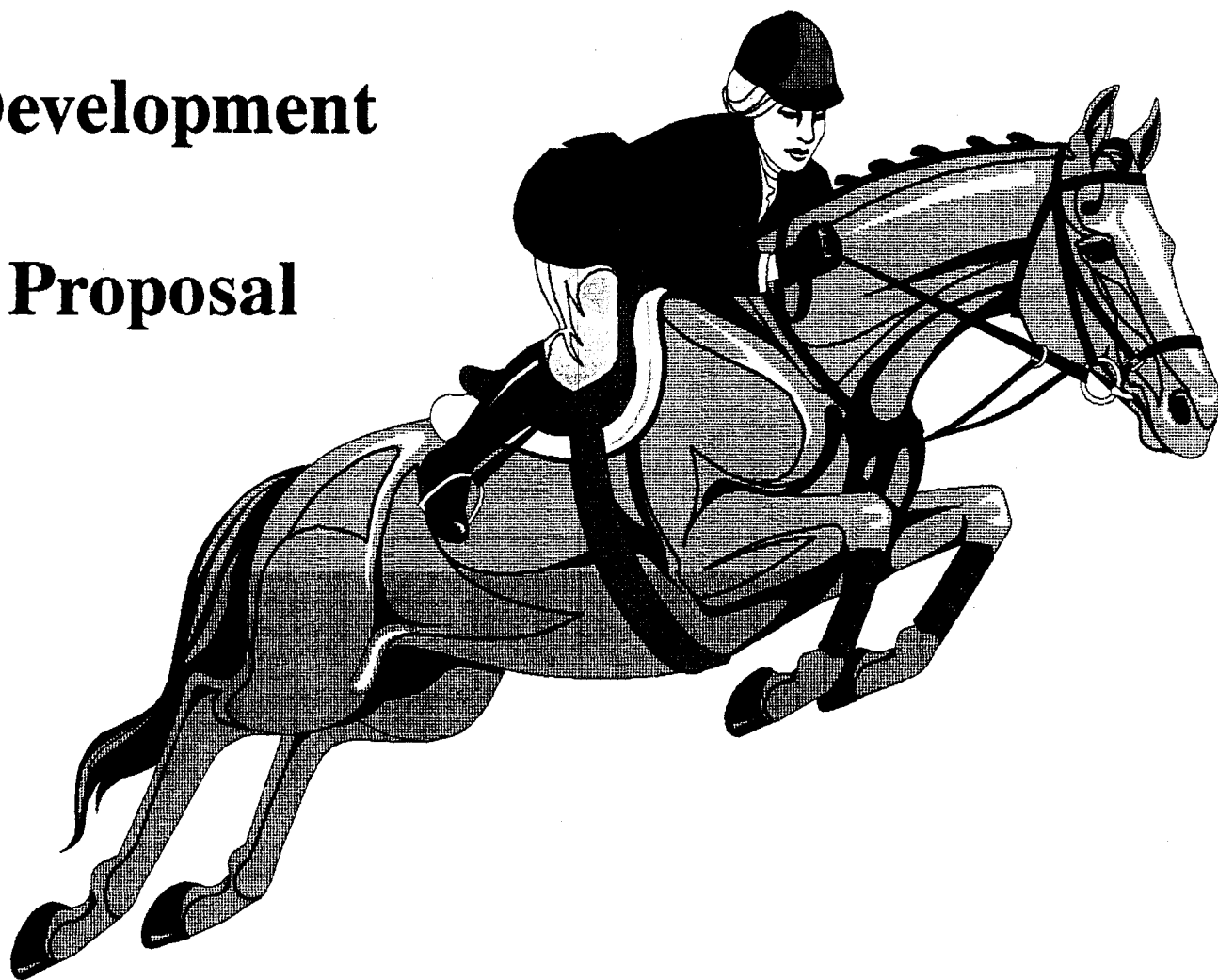
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Heritage Ranch Recreational

Development

Proposal



Red Deer Pony Club

**Heritage Ranch Recreational Development
and Operation
a Proposal from the Red Deer Pony Club**

Summary and salient features

Red Deer Pony Club is Alberta's largest branch of Pony Club, a world-wide organization devoted to the development of horsemanship and animal care in young people as an affordable and enjoyable pastime. It has maintained a healthy 25 year relationship with Wolf Crossing Stables. Wolf Crossing is changing hands, and new arrangements are in order.

The Heritage Ranch site is ideally suited to equestrian use, with its wide and varied terrain and parklike natural setting. This proposal would ensure that public access is maintained and that present land use plans are not adversely affected.

The central location of Red Deer makes it the obvious choice for many central Alberta or provincial sporting events. Heritage Ranch is ideally situated on Highway 2 with excellent trailer access and easy access to the centre of the city, accommodation and shopping. The establishment of such an equestrian facility at Heritage Ranch would make this an attractive destination for many equestrian-related groups as outlined in the proposal. Each competitor usually has several family members in accompaniment: the tourist potential is not insignificant.

The proposal requires construction of a cross country jumping course in Lower Heritage Ranch, as well as a sand ring for dressage work and reseedling of some of the grassed area for hunter and stadium jumping. No building construction is required. As Red Deer Pony Club is a non-profit organization we do not have funds for construction and it is proposed that the costs be borne by local and Provincial government. The included cost estimate for a high quality competition facility is \$84 000. This would be a one-time start-up cost related to new construction only and there would be no ongoing costs as all Red Deer Pony Club-related maintenance will be done by club members.

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map of improvements to Lower Heritage Ranch

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Schedule B - Daryl's Creative Landscaping

supporting letters from prospective equestrian facility users

RED DEER PONY CLUB

Background

Pony Club originated in England in 1928 as a member of the British Horse Society and there are now branches all over the world. In Canada there is a total membership of over 6000 young riders. Some former members are well known internationally, for example, Jimmy Elder, Jimmy Day, Christilot Hansen and Ian Miller. Other up and coming riders from Pony Club include John Simpson, Frank Selinger and Nancy and Linda Southern.

Red Deer Pony Club was established in 1970 as an educational forum for young riders under the age of 21. Since that time Red Deer Pony Club has become the largest Pony Club in Alberta with over 30 active members and 60 associate members.

Aims and Objectives

1. To encourage young people to ride and learn to enjoy all kinds of sports connected with horses.
2. To provide inexpensive instruction in riding and horsemanship and to instill in its members the proper respect for and care of animals.
3. To promote the high ideals of sportsmanship, citizenship and loyalty thereby cultivating strength of character and self-discipline.

Activities

Competitive opportunities exist at the Red Deer Pony Club level as well as Regional, National and International levels. These competitions are designed to foster a strong team environment, allow individuals to challenge their abilities and develop friendships with members from Canada and around the world. The Red Deer Pony Club offers instruction in the following areas:

Prince Phillip Games

This sport is the English riding equivalent of western Gymkhana and is sponsored by Prince Phillip. This is a particularly attractive sport for the young rider because the skills of horsemanship and balance are learned through the playing of games such as pole bending, six flag, barrel racing and ball and cone. In the last ten years Red Deer has won the Provincial title eight times, the western title twice and placed a total of five members on Canada's International team.

Tetrathlon

Tetrathlon is the training ground for the Olympic sport of Pentathlon. It consists of a combination of running, swimming cross country jumping and shooting. Red Deer Pony Club has produced several international competitors: the Lees, Stevensons, Ellenwoods as well as Chris and Jenny Coates.

Show Jumping

Show Jumping is a spectacular sport and one that draws crowds of thousands to world class events such as those at Spruce Meadows. Red Deer Pony Club has had many members compete at Spruce Meadows including Shelly and Mile Bowen and Jillian Carr.

Dressage

Dressage is the "figure skating" of equestrian sports and is itself an Olympic sport. The horse and rider have a set program of manoeuvres and figures that are very demanding for both horse and rider. This is one of the fastest growing equestrian sports in Canada. We have had the good fortune of having some of the best riders in Canada in our club.

Eventing

Eventing combines the three horse disciplines, dressage, show jumping and cross country jumping into one Olympic sport. It is the major area of Pony Club instruction as it develops a rider that can excel in any one of the equestrian sports. The cross country phase is done over a set course of a certain length in 4 timed stages:

- Phase A - a set distance that the horse and rider must complete in a set time
- Phase B - The Steeple Chase, a round course on a track with 6 to 8 jumps
- Phase C - the Roads and Track, a set course of up to 10 km in length with a time limit
- Phase D - the cross country jumping course consists of up to 24 jumps over a set distance on tree-lined paths and through open glades

Pony Club also offers instruction in all areas of horse welfare, care and stable management. Mounted meetings are held once weekly (traditionally Wednesday evenings) beginning when the ground is rideable in spring and ending when the evenings are too short for satisfactory meetings, usually the end of September. There are also local and Provincial competitions, camps, rallies, Quiz and Testing as well as an international member exchange between Red Deer Pony Club and England.

FACILITY USE PROPOSAL

The Red Deer Pony Club, in conjunction with the City of Red Deer and with matching funding from the Province of Alberta, would undertake to develop an International Level Three Day Event facility to be used for Horse Trials, Dressage, Show Jumping and Prince Phillip Games within the Pony Club. It would be used weekly by the Pony Club and would be used several weekends over the year for events, competitions and by other groups. It would be open to general public use at all other times. It would allow many different organizations (Polo Cross, Young Riders, Horse Trials etc) a new venue to hold smaller shows as the Westerner is booked three years in advance.

Existing Buildings and Site Improvements

Stable:

Will be left as it is and moved if necessary, to be used as stalls and storage for visiting competitors and officials.

Tack building:

Will be moved as necessary and used for Pony Club and Show Office as well as storage for small equipment (jump flags, numbers etc).

Corrals:

Removal of the corrals that have subdivided the Gymkhana ring into smaller areas. The Gymkhana ring will need to be resurfaced to make it usable as a Dressage and Jumper ring or a new outdoor sand ring will need to be built.

Fencing:

Left as is for the most part (with the exception of cross fencing in Gymkhana area) or moved to accommodate upper tenant.

Pasture:

Would need to be torn up, levelled and seeded to short grasses. This area has an over abundance of gophers, that would be cleaned up during repairs to the ground. The area would then be usable as a safe controlled area for younger riders as well as a hunter jumper field for shows and a Polo Cross field for competitions. If the back of the Sports Hall of Fame could be built as functional bleachers they would be of great use for stands if the building was positioned properly.

We have no interest in the Visitor Centre, Picnic Grounds, Baseball Diamond, Viewing tower & deck or Play Ground.

Part "A & B" Lower Heritage Ranch and the River Escarpment:

In order to hold Three Day Events, we must build four cross country courses. A cross country course is a grass path with

fences the horses must jump set across the paths at intervals. At the spots where a fence is erected the path must be widened to allow for maintenance and emergency vehicles to manoeuvre around. Some of the existing riding paths would be utilised and all the new paths would conform to the terrain as much as possible and the unused paths left to recover their natural state. The construction of cross country courses will require the removal of some trees but the grass paths will give wild life more glades and game trails to feed on and greater movement around the Ranch.

For public safety, this part of the Ranch would have to be closed to the public on the few weekends during the year that we hold competitions requiring the use of the courses. The rest of the time we would in no way conflict with public use of the trails, picnic site, fishing pond, etc. as long as both riders and walkers use common sense.

The natural field located in the lower Ranch would be used as a steeple chase track during the years that we host a Three Day Event. The rest of the time it would be left open as a place to train for time trials and schooling over fences. The centre area would be left as natural as possible and only the grass in the border area would be cut in order to ride around the outside safely.

We are not in a position to offer trail or wagon rides but have an operator willing to run wagon and sleigh rides on a daily or weekly bases.

Funding of the Improvements and Maintenance

We are of the understanding that in past years the City has subsidised Heritage Ranch. The total cost to develop this facility is estimated to be \$84 000 and is a one time expense that we hope to have split between the City and the Province. The improvements to the upper Heritage Ranch and the Cross Country Course will last in excess of 10 to 15 years at which time some resurfacing and replacement of jumps would be in order. The Red Deer Pony Club would be responsible for the maintenance on the Cross Country Jumps as well as any fences and buildings under their control. We would rely on the City of Red Deer for normal upkeep of grassed areas, walking and bike paths as well as any facilities for public use.

Estimated Usage by Other Groups

Based on the present usage of Wolf Crossing Stables by Red Deer Pony Club there are approximately 30 riders with accompanying parents and instructors using the facility on a weekly basis for 24 weeks. This translates to over 700 users over that time period. Red Deer Pony Club hosts at least four events each summer that attract competitors from all over Alberta. These are the Spring 2-Phase, Horse Trials, Canada Day Show and the Fall Open Championships. Each event draws more than 50 riders and two to four accompanying family members for the weekend event. This represents another 500 to 750 users, many from outside Red Deer. There has also been interest from other equestrian groups including the Provincial Tetrathlon Championships, the Young Riders Dressage and the Alberta Horse Trials. In particular these two groups have expressed interest in Red Deer as a possible site for their North American Championships. These events can bring a sizable cash infusion into the area.

These events would necessitate the closure of the trails to the public in the interest of safety. At all other times the facility would be open to other users. The paddocks would be open to day users as would the trails and cross country jumps. We are unable to provide a trail ride or sleigh ride through the Club but we have had interest expressed from at least one operator to provide these on a pre-arranged basis at the site. These rides will be able to use the Cross country trails as well as they will have been widened to 12 feet to allow access to emergency vehicles.

Red Deer Pony Club is a non-profit club and as such will be unable to make significant contributions to revenue. We propose to charge other equestrian - related groups a nominal fee of \$100 per diem to use the facility for events. This fee will be split 50/50 with the City. Other revenue to the City will be through increased exposure of the City of Red Deer to horse-related tourism.

COSTS

A. Cross country courses (4) by L. Rowan, Builder, as per Sched. A	
Course Design	\$ 3000.00
4 loads of logs	\$10000.00 *
lumber	\$ 1500.00
footing material	\$ 2000.00
revetted material	\$ 4000.00
hardware	\$ 1000.00
water jump sealer and/or filter cloth	\$ 2500.00
misc	\$ 1000.00
labour	\$20000.00 **
excavation	\$ 1000.00

Total \$46000.00

* estimate may be halved or negated if logs donated

** this figure may be less if we can enlist as many volunteers as possible and/ or use minimum security prisoners as labourers

B. Polo Cross, Hunter/Jumper, Games Ring as per Daryl's Creative Landscaping Schedule B

Breaking disc	\$ 1400.00
Regrade, level, seed	\$ 9200.00

Total \$10600.00

C. Sand Ring 70m x 70m

Crushed Limestone (560 yds)	\$14000.00
#5 Brick sand (450 yds)	\$ 6500.00
Excavation & placement	\$ 7000.00

Total \$27500.00

The sand ring is constructed on a clay base with 5" of crushed limestone layer over and packed with water to an almost concrete-like finish. The sand is spread on top to a depth of 4 1/2" as a finish surface. This rings' footings will last forever.

D. Move stable and tack room estimate unavailable

All other work will be done at no cost to the City by Red Deer Pony Club volunteers with the exception of utilities and services (water and power to the paddock area and buildings) which will be supplied by the City.

TOTAL ESTIMATE OF DEVELOPMENT \$84100.00

CONCLUSIONS

In summary, the Heritage Ranch facility is ideally suited to equestrian use. Red Deer Pony Club is a community-based, non-profit organization that has the potential to be a long-term tenant at Heritage Ranch. We will maintain an equestrian facility both for the use of specialized groups and for general public usage. The nature of an international class competition facility has the potential to draw events from around Alberta and as well, national and international events. Public usage both for equestrian and non-equestrian use is ensured because of the area's connection to the Waskasoo Park system.

Construction of an appropriate facility will entail minimal costs to the City for start-up and essentially no ongoing costs.

Red Deer Pony Club CONTACT

Barry Tyerman	home	886 4876
	work	343 0505
	fax	347 0520



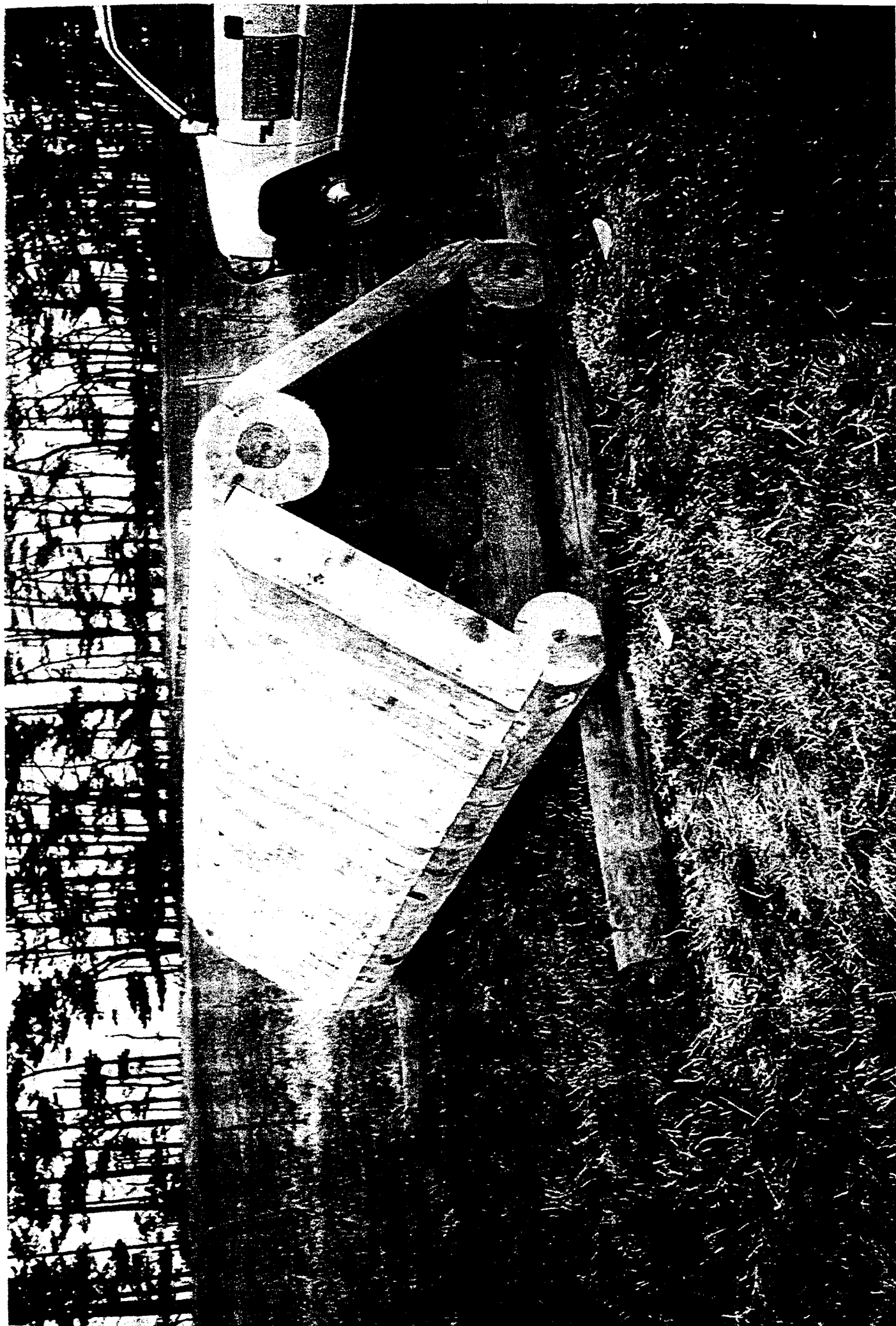
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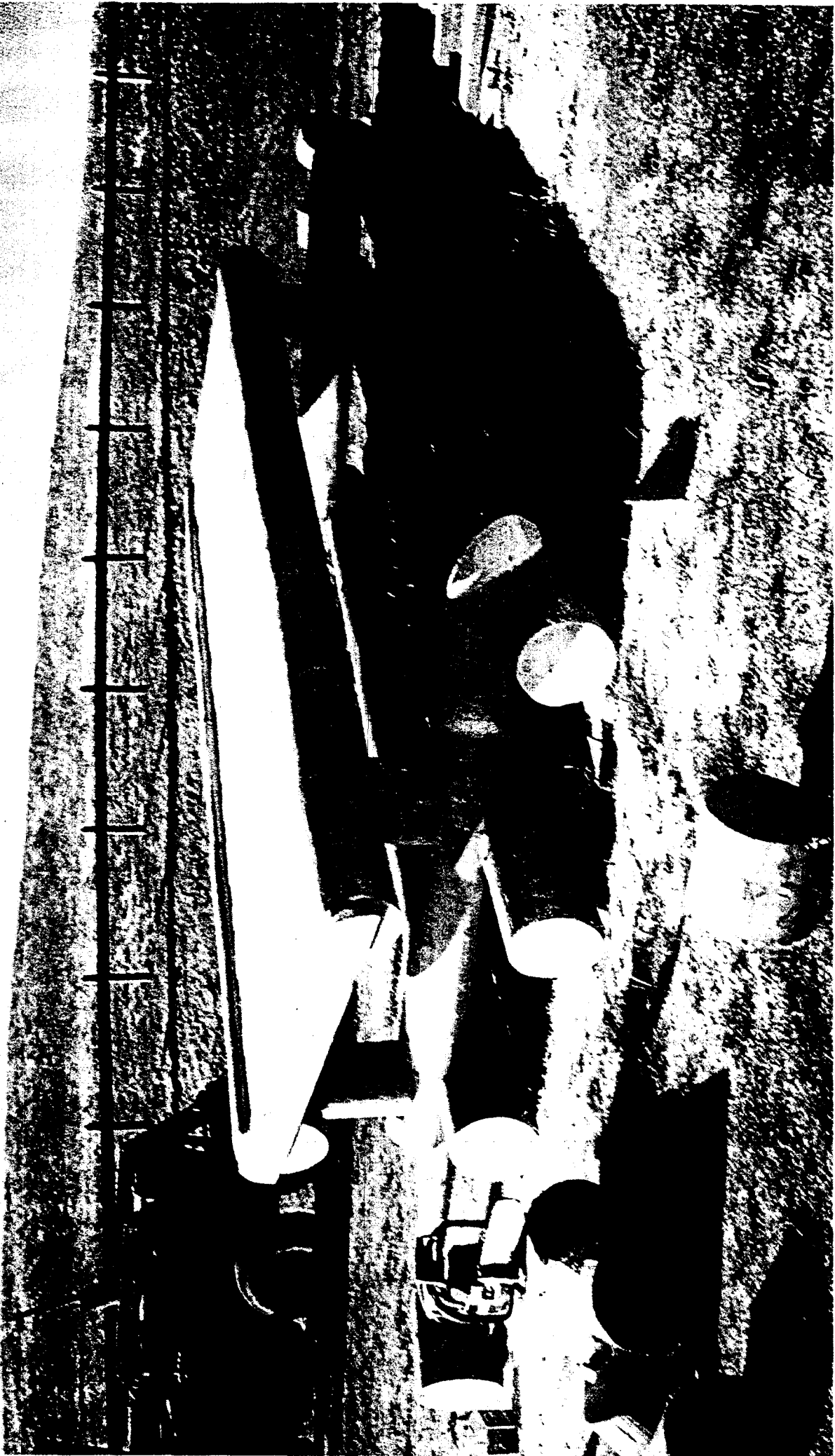
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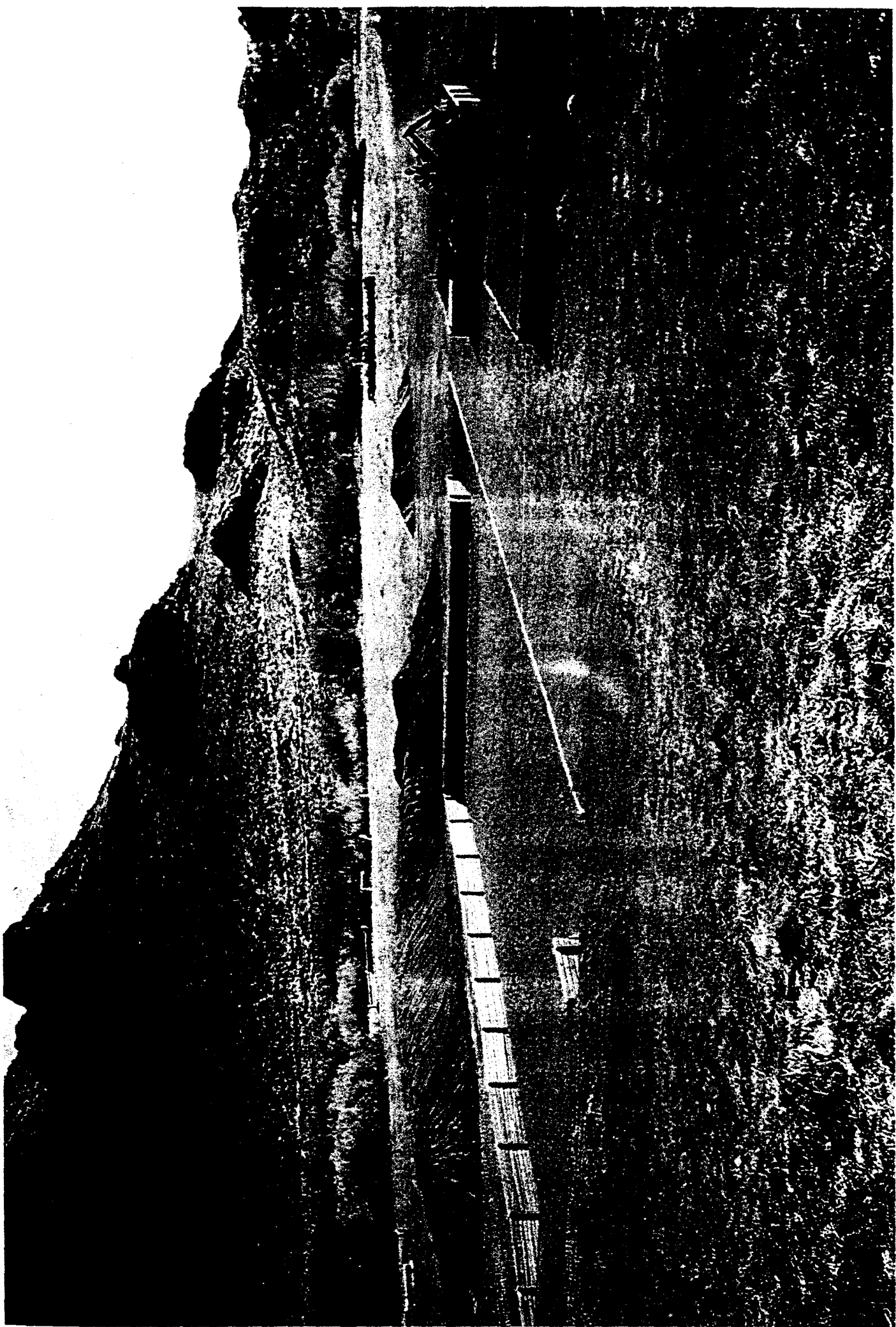


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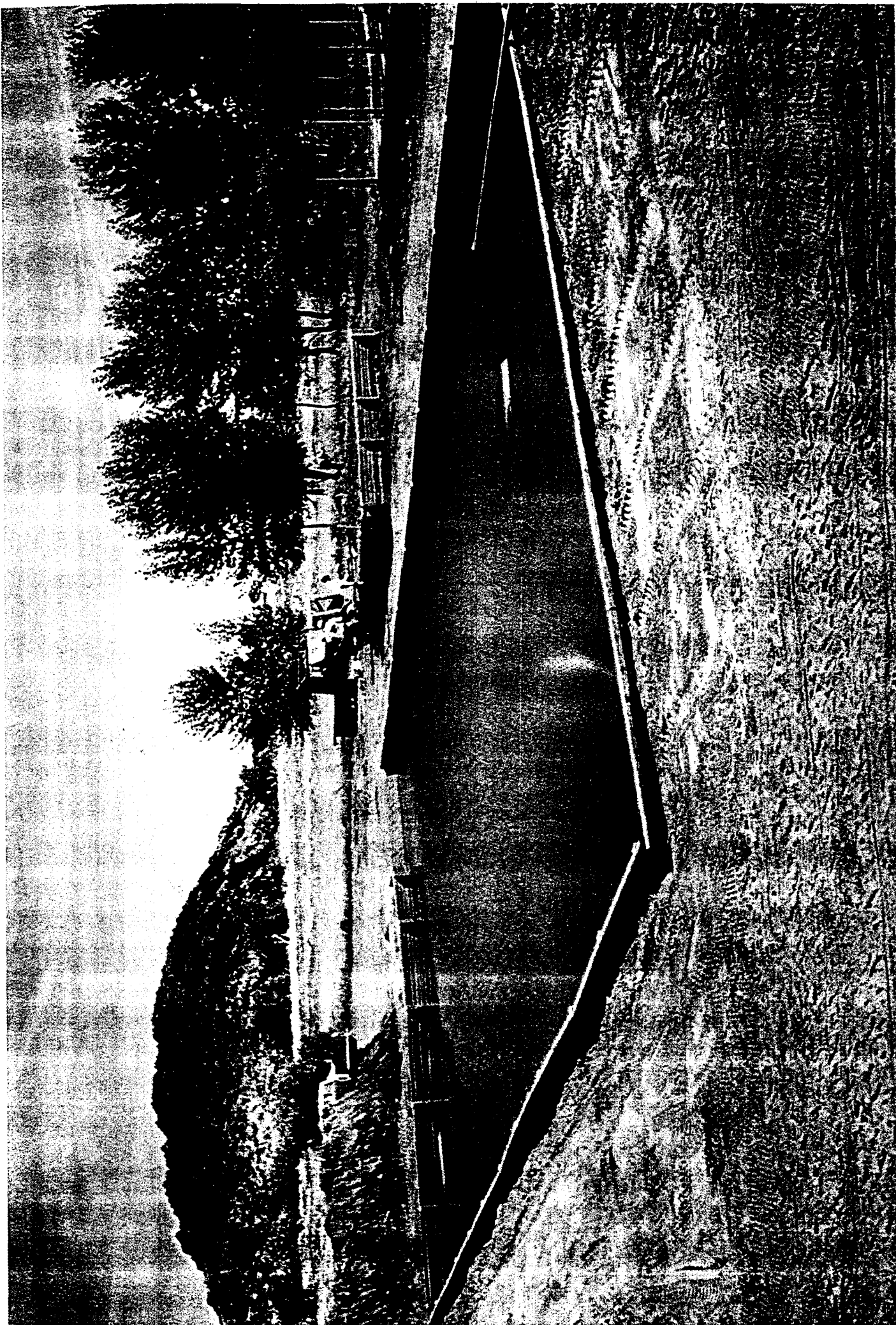
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Laurie M. Rowan,
Site 3, Comp. 21,
R.R.#1, Lumby, B.C., Can.,
VOE 2G0
(604) 547-6545

October 25, 1995`

TO: Randy Sisson
RE: Construction of 4 Cross-Country Courses, Red Deer, ALTA.

Dear Randy,

As requested in our phone conversation Tuesday, October 24, 1995 this is a synopsis for building a cross country course at the Red Deer, Alberta facility. First off I should mention a few very pertinent facts which are important depending on your goals with the course.

From my experience working with Nick Holmes-Smith as course designer he will be more concerned with the number of jumping efforts than he will be with the length of the track. Most good course designers think this way but it should be pointed out that distances between horse trials and 3 Day tracks are quite different.

Running four divisions, Pre-Training, Training, Preliminary and Intermediate makes a total of 100 jumping efforts if the maximum number is used. There is just about always some over lap of the courses but not that much. I would guess this means 90 or so jumps will be built.

One of the things that is unique to my work is that I have many ways of making fences adjustable from one division to another which is very handy when you have to put more than one division through a narrow lane.

The biggest part of the project is always the waterjump. Nothing on the course will attract competitors to your show like a full on, exciting water jump and because of this we believe that no compromises should be taken. A properly built and designed water jump will last forever and have no end to its versatility. It should be positioned so that horses can approach and leave the area from all sides and we usually build shored up or revetted banks around the water jump to use up the material that is excavated out of the water jump itself. This is not only a wise use of this material but makes the water complex more versatile and exciting for both competitor and spectator. Larger water jumps are also safer in that if riders fall off on entry they usually fall on the second stride in the water so if the distance is at least 36 feet they are not so likely to

fall into the revetting on the far side. We also like to make them long enough so that we can run the horses through twice without them interfering with each other even if two horses are in the water at the same time. This not only improves the test for horse and rider but is great for the spectators, especially if the bulk of the course is in forest where you can only see one or two jumps at a time.

Nick and I design and construct the jumps as much as possible to be jumped either way. Of course fences with drop and some other questions are not jumpable both ways but we build them this way as much as possible as it makes the jumps more usable for schooling or clinic situations and makes it possible to reverse the course for future competitions with a minimal amount of work. This is not as important for competition days for Pre-Training and Training levels as horse and rider combinations change or move up to the higher levels but Preliminary and Intermediate Riders tend to stay with the same horse longer and generally do not want to ride the same course over and over. It does not take that much extra time or materials and makes a jump a value plus situation.

We also try to give as many different styles of appearance to the jumps at the Pre-Training level as the Intermediate, so often this is not done and we feel it is an important part of the learning process.

I will also need a place to stay while I'm working. I am usually either billeted out or have a camper or something on site where I can cook and have a shower. I charge expenses for one round trip from home and my fuel while on site. These terms can be discussed at a later date as they should still be within this guideline.

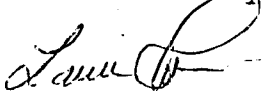
The following estimate is for:

4 cross-country courses with maximum jumping efforts for each division plus 4 steeplechase jumps. (approx 100 jumps)

All obstacles will be solid, inviting and safe.

There will be lots of variations of obstacles built, including ditches, banks, drops, combinations, uphill fences, water, etc., etc.

Yours truly,



Laurie Rowan

Cost estimate from Laurie Rowan to Randy Sisson for Construction of 4 cross-country course, Red Deer Alberta.

Design of courses	\$ 3,000.00
4 loads of logs	\$10,000.00
Lumber	\$ 1,500.00
Footing material	\$ 2,000.00
Revetting material	\$ 4,000.00
Hardware	\$ 1,000.00
Water jump sealer and or filter cloth	\$ 2,500.00
Misc.	\$ 1,000.00
Labor	\$20,000.00
Excavation	<u>\$ 1,000.00</u>
Total	\$46,000.00

Laurie M. Rowan

Proposal

Page NO.

of

pages

023

DARYL'S CREATIVE LANDSCAPING

P.O. Box 159
DELBURNE, ALBERTA T0M 0V0
Phone 347-2343

PROPOSAL SUBMITTED TO <i>Pony Club</i>	PHONE <i>347-4444</i>	DATE <i>Mar 6/95</i>
EST	JOB NAME	
PROVINCE	POSTAL CODE	JOB LOCATION <i>Heritage Ranch</i>
ARCHITECT	DATE OF PLANS	JOB PHONE

I hereby submit specifications and estimates for:

*To regrade level and seed with
with machine work only after discing
Seed catch guaranteed*

*This price is based on approx 20 acres
Seed mixture shall be creeping red fescue
will be seeded at 100 lbs per acre*

We propose hereby to furnish material and labour - complete in accordance with above specifications, for the sum of:

dollars (\$ *9200-00*).

Payment to be made as follows:

All material is guaranteed to be as specified. All work to be completed in a workmanlike manner according to standard practices. Any alteration or deviation from above specifications involving extra costs will be executed only upon written orders, and will become an extra charge over and above the estimate. All agreements contingent upon strikes, accidents or delays beyond our control. Owner to carry fire, windstorm and other necessary insurance. Our workers are fully covered by Worker's Compensation Insurance.

Authorized
Signature

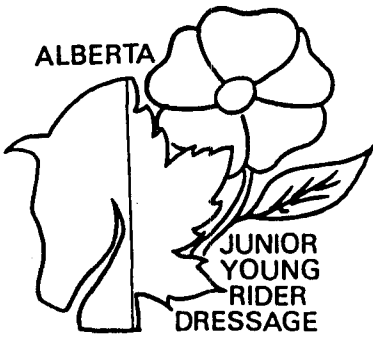
Note: This proposal may be
withdrawn by us if not accepted within _____ days.

Acceptance of Proposal - The above prices, specifications and conditions are satisfactory and are hereby accepted. You are authorized to do the work as specified. Payment will be made as outlined above.

Signature _____

Date of Acceptance: _____

Signature _____



5013 Ross Street, Red Deer, Alberta T4N 1Y2
Phone: (403) 347-4444

The City of Red Deer Oct. 26 1995
Re: Heritage Ranch Proposal from the Red Deer Pony Club.

Dear Sirs;

The Alberta Junior Young Rider Dressage Program is a development arm of the Canadian Equestrian Federation. We are charged with developing young Alberta Dressage riders that show the talent and desire as to some day represent our Country Internationally in the Olympic sport of Dressage. We have only been incorporated for three years but already have had three Alberta riders qualify to represent your country in International Competition, one of which is still a member of the Red Deer Pony Club.

If there was a large sand Dressage ring in the Red Deer area we would utilize it a minimum of one day a month for training and clinics. At the present we hold our clinics in Olds but Red Deer would be much more central for our Northern members. As funding for all of Canada's Sports teams has been drastically cut, any opportunity to come to a facility such as the Pony Club is proposing would be a benefit both to your central area riders as well as the hole of Alberta's Dressage community.

One other side to this development directly related to Dressage is that there is an International competition for young riders called the North American Young Riders Championships. This Championship takes place every year in August and attracts the top riders under the age of 21 from Canada, USA, and Mexico. This Championship is divided into three competition's (Dressage, Show jumping and Three Day eventing), all Olympic sports. The Championships are to be held on a rotation basis (Eastern Canada, Western USA, Western Canada and Eastern USA). At the present they are only being held in Eastern Canada and the USA. If the Cross Country Course's that the Red Deer Pony Club is proposing are built, between the Westerner facilities and Heritage Ranch you would have all the necessary facilities to host this prestigious event. Having been to this event in the past I can attest to the following:

It will attract a major sponsor (in the past the Mar's corporation has put 100's of thousands of dollars into this one competition on a yearly bases).

200 competitors and another 500 support staff come to this event as well as a large public following.

If this development was completed, the Alberta Young Riders Program would support any bid to bring the North American Young Riders Championships to Red Deer.

This is a very exciting proposal and we would support the Red Deer Pony Club 100%.

Alberta Young Riders Dressage Program.

Paul Sison



ALBERTA HORSE TRIALS ASSOCIATION

Marijke Watson
President
Box 80
Priddis, Alberta.
T0L 1W0.

Telephone 403 981 8218
Fax 403 981 2849

October 26, 1995

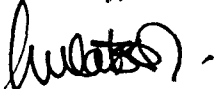
To whom it may concern:

The Alberta Horse Trials Association is pleased to support the application of the Red Deer Pony Club regarding the use of the Heritage Park site for equestrian sport. We would anticipate using the site on a yearly basis for a horse trials (a weekend competition involving between forty and seventy riders) as well as making use of the site for two clinics or instructional formats usually involving twenty riders and a clinician. The site would become a training or schooling destination for riders from the central region as the disappearance of the traditional Wolf Crossing site in Red Deer now leaves them with no training site for cross country jumping. When riders are training or "schooling" fences they are approaching the same jump several times from a short distance away, in order to practice approaching that particular fence while helping the horse to understand the question asked by each individual fence in turn. During these schooling sessions, riders are traveling at a slow pace between fences and should present no problem to either pedestrian or bicycle traffic that may also be using the park.

The addition of this facility in the Red Deer area would also make it an ideal location for the North American Young Riders Championships in the future, and I feel confident that we could support a bid by Red Deer.

The possibility of using this park for equestrian activities is a very exciting opportunity for both riders and spectators from the central region and indeed the province as a whole. We are most interested in assisting this process and invite you to contact our association if you would like any further information.

Sincerely,



Marijke Watson
President

026

Hunter / Jumper
Polo-Cross

Storage

Day Stall(s)

Sand Ring

Office / Small Storage

Sports Hall of Fame
(proposed site)

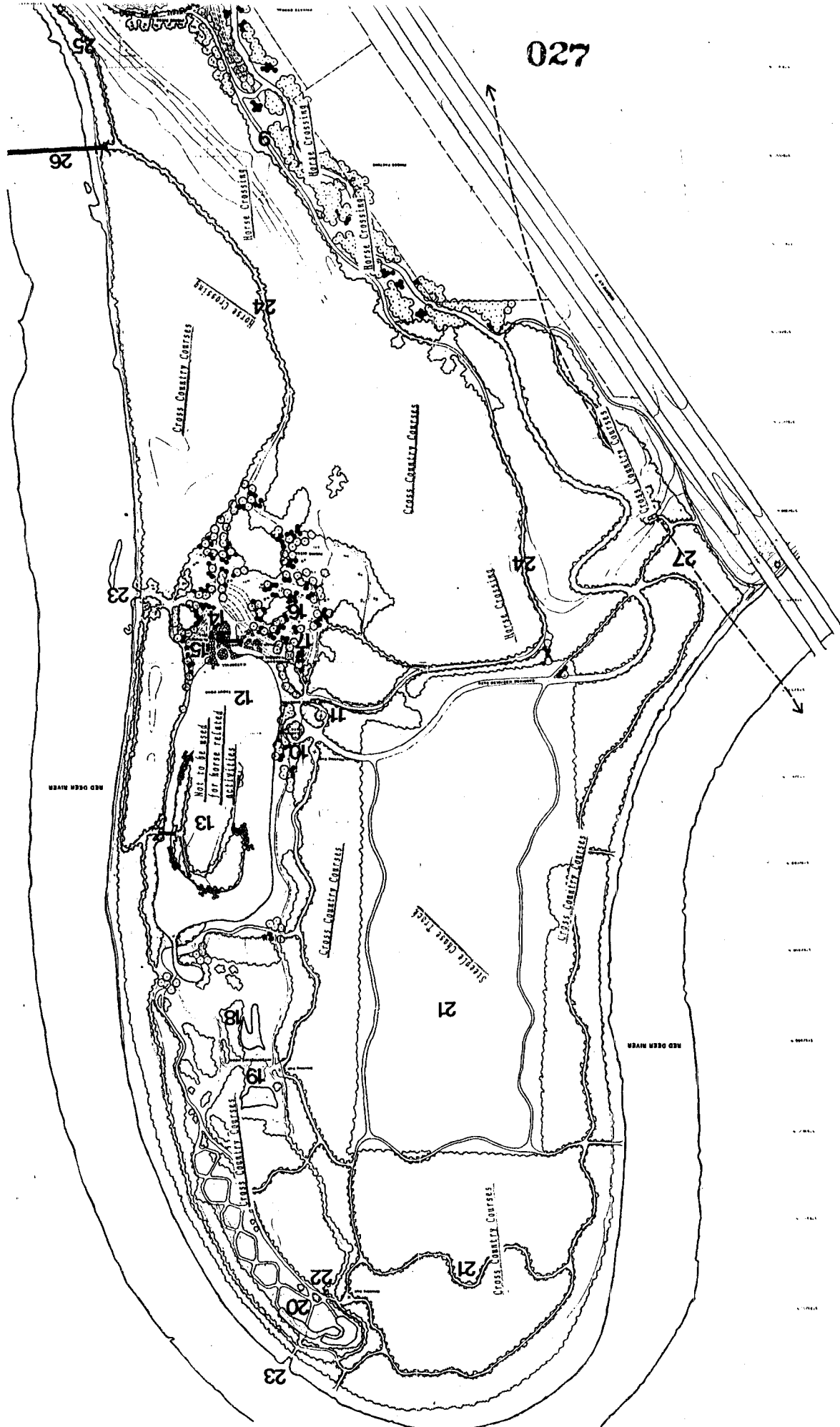
Not to be used for
horse related
activities

ADDITIONS

DEVELOPMENT)

DEVELOPMENT)

IRATIONAL AREA



O P E R A T I O N A L P R O P O S A L

This proposal offers the City of Red Deer, full equestrian services comprised of guided trail rides and hayrides, June 1 - September 5, and sleigh rides November 1 - January 3, by a licensed and bonded outfitter.

All insurance requirements are currently in place.

FACILITIES REQUIRED:

Stable, Tack Building, Corrals, Pasture, Riding Trails, Dwelling

Capital Maintenance and Utilities expense will be the responsibility of the City of Red Deer.

EQUESTRIAN SERVICES OPERATIONAL DATES AND TIMES:

June 1 - September 5
November 1 - January 3

Service will be offered DAILY from 11:00 AM to 6:00 PM, or more as required. Fees are at market value.

RENTAL PAYMENTS:

April 1, 1996 - March 31, 1998

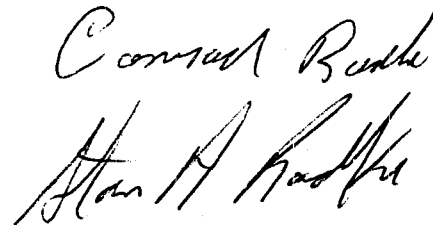
Dwelling Rental - \$400.00 per month plus utilities

City of Red Deer responsible for Capital Maintenance, water and sewage.

TERM OF AGREEMENT:

Two Years - Commencing April 1, 1996

Respectfully Submitted By:



Stan A. Radke and Conrad D. Radke
Box 641
Red Deer, AB T4N 5G6
Telephone: 340-3971

Tender Closing Date: November 16, 1995

PROJECT HERITAGE RANCH

1995 - 1996 PROPOSAL

SUBMITTED TO:

CITY OF RED DEER

CITY COUNSEL

PRESENTED BY:

RED DEER NATIVE FRIENDSHIP SOCIETY

4801 - 49 STREET
RED DEER, ALBERTA
T4N 1T8

(403) 340-0020

RED DEER NATIVE FRIENDSHIP SOCIETY PROPOSAL FOR HERITAGE RANCH

INTRODUCTION:

How did the Native Tribes survive for thousands of years? Do the Native people still exist, and if they do, do they still practice the ways of their ancestors? Native communities of today are wanting to revive the teachings and cultural practices that made their spirit soar. The Red Deer Native Friendship Society believes that respect for all of the creators creations is a way to bridge the gap in friendship with all people.

If friendship means sharing, understanding and acceptance, then we will all grow together in harmony. The Red Deer Native Friendship Society would like to take the opportunity to offer educational and cultural teachings to communities throughout Alberta. With our knowledgable leaders and elders, plus the experienced staff the Centre has to offer, we would like to submit this detailed proposal for tender of the Heritage Ranch.

The Centre proposes to create a site that resembles an active native village. The native village would be open to the general public to visit and to participate in activities to teach customs and traditions of the native heritage. This facility will teach and entertain the entire family and promote a stronger understanding of who aboriginal people really are.

OBJECTIVE:

The Red Deer Native Friendship Society will set up a facility which will promote native awareness, cultural beliefs to communities throughout Alberta.

The major components of this facility will be as following:

- (1) a traditional restaurant which will serve traditional native food eg. stew, soup, buffalo burgers, bannock, etc.
- (2) a craft store which would carry a variety of crafts made by natives throughout Canada. These artists showing their talents through their individualities.
- (3) a Native village which will offer the following:
 - a) live wild west performances eg. historical re-enactment of events that happened years ago
 - b) trail riding club
 - c) Interpretive trail which would also include storytelling, various sweat lodges from different tribes
 - d) spiritual ceremonies (these ceremonies could vary from dancing to traditional healing circles)
 - e) winter camping, summer retreats. Activities included would be dog sledding, snow shoeing, canoeing, outdoor cooking
 - f) Native games, handcrafting the materials needed to play
 - g) any individual may request any year round function
 - h) teaching of various handcrafts

Page 2

The facility would be open to any cultural group who would like to share their traditional customs, eg. french maple sugar festival, ukrainian dancing.

By getting other cultural groups involved, this would give the ranch a very strong multi-cultured back ground.

The Centre would provide all these unique customs but would also provide our people with the current programs that are already in effect.

The research which has been conducted within the community has brought the Centre to the conclusion that many non-native people have a thriving desire to learn about our traditional and spiritual customs.

By providing the general public with this facility we will give them a richer understanding of not only aboriginal people but an insight of the historical past.

The ranch of this nature would be a major asset to the community of Red Deer. The facility would promote tourism from across the nation, with a very special type of attraction. These tourists would leave knowing they have learned something not only about natives and nature but an inner look at themselves.

There are two other facilities in Canada which offer the similar concept and have developed into two outstanding cultural facilities.

GENERAL OUTLINE:

Community Activities:

- 1) The tepee village would still like to provide the city with space to hold their annual functions such as: Family Day, Heritage Day.
By providing the City the use of the ranch, it would give more activities to include with their events.
- 2) Other non-profit organizations could gain access to the facility for a minimum charge.
- 3) The Centre would be willing to organize special events for groups of 10 or more. These groups could give a general description of their function and we would handle the set-up.

Page 3

- 4) We would eventually expand our live performances into 2 hour dinner theatres.
- 5) All staff working at the village would be dressed in traditional costume.

If required, more information on the major components listed in the objective, can be provided in more detail.

TOURISM

The Red Deer Native Friendship Society will promote the village throughout Canada by advertising and word of mouth. We would have professional pamphlets made up with all activities included.

We would promote the City of Red Deer by encouraging people to participate in other attractions in the area.

The facility would enhance the tourism in this area year round because of the international events we will hold.

The research that has been taken on the general public about a facility offering these types of services is well received in many communities.

The exceptional support we receive at local community events selling bannock, crafts and our dancing also supports our conclusion.

SUMMARY

The Aboriginal people of Canada are becoming stronger and more knowledgeable in all aspects of their lives.

The Red Deer Native Friendship Society believes that Native people can operate a business of this status with full potential.

It's time the community recognizes us as professionals and able to provide an extraordinary attraction like this to the community.

We have strong dedication and excellent support from various community members and organizations.

The staff and the Board of the Society recognizes the time and money that must be put into a project like this but also recognize the grand reward it will give.

If any additional information on this proposal is needed, please contact myself the Executive Director, Bridgette Fagan, at 340-0020.

PROPOSED PROGRAM BUDGET
FISCAL YEAR APRIL 1999

REVENUE

Canadian Heritage	\$101,190.00	90,000.00	
Sale of Parson's House	100,000.00		159,390.00
Rent Recovery	18,000.00	20,000.00	20,000.00
Aboriginal Affairs	24,000.00	24,000.00	20,000.00
Traditional Restaurant	55,000.00	60,000.00	60,000.00
Craft Store	40,000.00	42,000.00	45,000.00
Native Village	40,000.00	36,000.00	45,000.00
Wild West Performances	30,000.00	36,000.00	45,000.00
Previous Revenue	.00	108,590.00	.00
	<u>\$408,190.00</u>	<u>416,590.00</u>	<u>394,390.00</u>

Revenue After 3rd Year - \$173,290.00

SALARIES

Executive Director	\$ 40,000.00	---	---
Program Director	30,000.00	---	---
Bookkeeper	26,000.00	---	---
Secretary	25,000.00	---	---
Maintenance Person	20,000.00	---	---
Store Keeper	18,500.00	20,000.00	---
Part Time Staff (5)	28,800.00	30,000.00 (8)	---
	<u>\$188,300.00</u>	<u>191,000.00</u>	<u>191,000.00</u>

TRAVEL

Staff	\$ 3,000.00	---	---
Board of Directors	2,000.00	---	---
	<u>\$ 5,000.00</u>	<u>5,000.00</u>	<u>5,000.00</u>

BUILDING

Rent (Payment to City)	\$ 8,000.00	8,000.00	10,000.00
Utilities	2,000.00	---	---
Maintenance	4,000.00	10,000.00	5,000.00
Fire Insurance	1,200.00	---	---
	<u>\$ 15,200.00</u>	<u>21,200.00</u>	<u>18,200.00</u>

TRAINING

Staff	\$ 4,000.00	---	---
	<u>\$ 4,000.00</u>	<u>4,000.00</u>	<u>4,000.00</u>

OFFICE

Supplies	\$ 2,500.00	---	---
Telephone	2,500.00	---	---
Photocopy	2,000.00	---	---
Postage	600.00	---	---
Equipment Rental	1,500.00	---	---
Office/Equipment	2,000.00	---	---
	<hr/>	<hr/>	<hr/>
	\$ 11,100.00	11,000.00	11,000.00

PROFESSIONAL SERVICES

Auditing	\$ 8,000.00	---	---
Legal	2,000.00	---	---
Insurance	2,000.00	---	---
	<hr/>	<hr/>	<hr/>
	\$ 12,000.00	12,000.00	12,000.00

MISCELLANEOUS

Workshop/Meeting	\$ 4,000.00		
Printing	2,000.00		
Advertising/Promotion	8,000.00	7,000.00	5,000.00
	<hr/>	<hr/>	<hr/>
	\$ 14,000.00	13,000.00	11,000.00

START-UP COST

One Time Cost	\$ 50,000.00
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TOTAL BUDGET

	<u>Revenue</u>	<u>Expense</u>	<u>Net Income</u>
First Year	\$ 408,190.00	\$ 299,600.00	\$ 108,590.00
Second Year	416,590.00	257,200.00	159,390.00
Third Year	394,390.00	252,200.00	142,190.00

In 3 years we become solely self sufficient.



035

Canadian Peacemakers Heritage Place

Sponsored by the Korea Veterans Association of Canada (K.V.A. Can.) Inc.

November 14, 1995

71 Selkirk Blvd.
Red Deer, Alberta
T4N 0G5

City Clerk
The City of Red Deer
P.O. Box 5008
Red Deer, Alberta
T4N 3T4

Dear Sir:

Re: Recreation Development/Operational Proposals
Portion of Heritage Ranch Site

1. The Korea Veterans Association of Canada (KVA) as sponsors of the Canadian Peacemakers Heritage Place (CPHP) respectfully submit a proposal for the transfer of an existing agreement between the KVA and the City of Red Deer to encompass a portion of land within the Heritage Ranch proposal.
2. The following documents are attached to substantiate the CPHP proposal:
 - a. Accompanying bid deposit of \$500.00.
 - b. Option to Lease Agreement, City of Red Deer, dated October 26, 1994.
 - c. Letter of extension, City of Red Deer, dated June 12, 1995.
 - d. CPHP Proposed site, Heritage Ranch - Attachment III.
 - e. CPHP Executive Summary.
 - f. CPHP Financial Situation.
 - g. CPHP Drawings and description of project.
 - h. CPHP Recommended field dimensions.
3. Future contact KVA members:

Gerald Steacy (340-3216)

Until November 30, 1995

Ed Remin (342-5240)

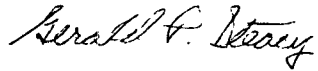
62-39026, Range Road 275
Red Deer County
T4S 2A9

Doug McNeely (346-7485)

135 Anders Close
Red Deer, Alberta
T4R 1C2

Please advise us of any further considerations or concerns. Your consideration will be greatly appreciated.

Yours sincerely,

A handwritten signature in cursive script, reading "Gerald P. Steacy".

Gerald P. Steacy
President KVA No. 67

1. REASON FOR CPHP

The KVA have proposed the creation of an area that will preserve the traditions of the Canadian Armed Forces who so diligently strived to maintain Canadian and World Peace. Canada has never been instrumental in promoting armed conflicts to increase its borders or to gain control of any area that would benefit the economics of this country. Canada is a peaceful country that has a standard of living and way of life that is envied throughout the world. If this existence is threatened or other democratic countries have or are about to loose their freedom, Canada has without delay responded to the call of freedom in either the role of Peacemaking or Peacekeeping. The Canadian Forces have obtained an honourable and respected reputation created from the time the Forces were established and presently continue to do so with the United Nations. To preserve these tremendous achievements in which so many Canadians have successfully contributed to, the KVA propose a facility that will show the type of equipment and conditions in which the army, navy and air force performed. This facility will include a teaching, film, library structure in order that planned programs may be offered to school systems, programs prepared for distribution and an area that enables individuals or groups to become familiar and knowledgeable of Canadian military heritage. Other functions such as military or legion memorials will be offered along with study programs for those groups that wish to increase their knowledge on UN or other military operations. The CPHP will also be open for those that just wish to view the facility or be able to hold in reverence their feelings for those families or comrades that gave their lives for freedom.

2. GENERAL

The KVA wish to point out the CPHP is not interested in submitting a proposal to encompass the use of the present existing Equestrian Operations, Red Deer Visitor and Convention Bureau, Visitor Information Centre, Public Park or infringe upon the proposed site of the Alberta Sports Hall of Fame.

Presently the KVA have an option to lease 3.77 ha of land from the City of Red Deer at the junction of Hwy 2 and 67 Street (north side). Due to the heavy levies imposed for payment of services to the site, the KVA are forced to consider alternative locations.

Considering the City location, central within the Province, the background and history of the Heritage Ranch, this location meets the requirements to assist in making the CPHP a desirable place for people to visit. The theme of the CPHP would blend in with the proposed Sports Hall of Fame thus giving the City of Red Deer two major attractions in the same location. A very important aspect when trying to encourage visitors into an area.

3. TERMS OF OPTION

The KVA have successfully negotiated with the City of Red Deer for the 67th Street site. In this respect, the KVA request that a parcel of land not more than 3.77 ha. in the northwest corner of the pasture, indicated in area "C", upper level of the Heritage Ranch be allotted to the KVA in lieu of the 67th Street site. The terms of the negotiated 67th Street agreement are requested to be applied to the Heritage Ranch pasture as marked on attachment III. One further change is requested on the existing lease, the final acceptance date (See letter of extension) be extended to August 31, 1996. This increase will allow the KVA time to proceed with the fund raising campaign and site development. See attached copy of the City of Red Deer and KVA lease agreement.

The enclosed plans, drawing and description indicate the magnitude of the CPHP. To allow year round operation a structure will be designed to enclose the complex - this is not shown in the drawings. Bearden Engineering have been contacted for the architectural and engineering consulting. The 1st Canadian Engineer Unit of the Canadian Forces will, on call, supply a management team to supervise the project. As funding is assembled the building and site development will proceed. It is felt the existing outlined parking facilities would be adequate at this time. Further parking can be planned with the 3.77 ha.

4. REASON FOR CHANGE




1. The CPHP cannot afford the additional levies the City of Red Deer applied to the 67th Street site for services.
2. The Heritage Ranch site is more appropriate to the type of construction planned for the CPHP.
3. Expansion is possible if required by the CPHP.
4. The CPHP will be a visual attraction from both sides of Hwy 2 thus enticing visitors to visit Red Deer.
5. The side by side location of the CPHP and Sports Hall of Fame can support each other by encouraging visitors to stop and visit two locations in one stop and not having to drive long distances to visit either one. The two organizations are different in nature but represent two types of human categories that have in the past and will continue to involve all types of Canadians. This type of layout concerning the two configurations is not evident anywhere else in Canada.
6. The release of the 67th Street site will allow the City eventual sale of the property for revenue.

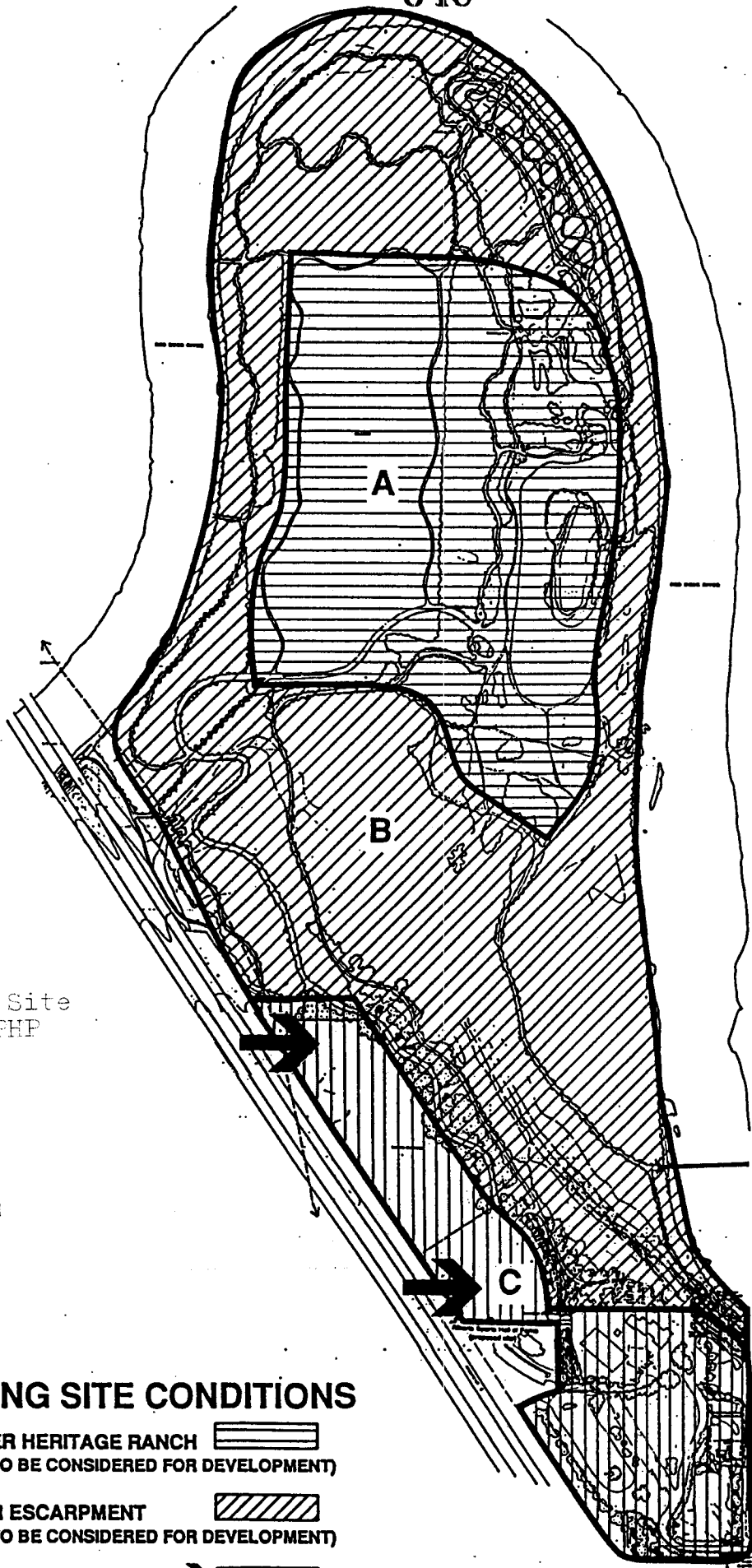
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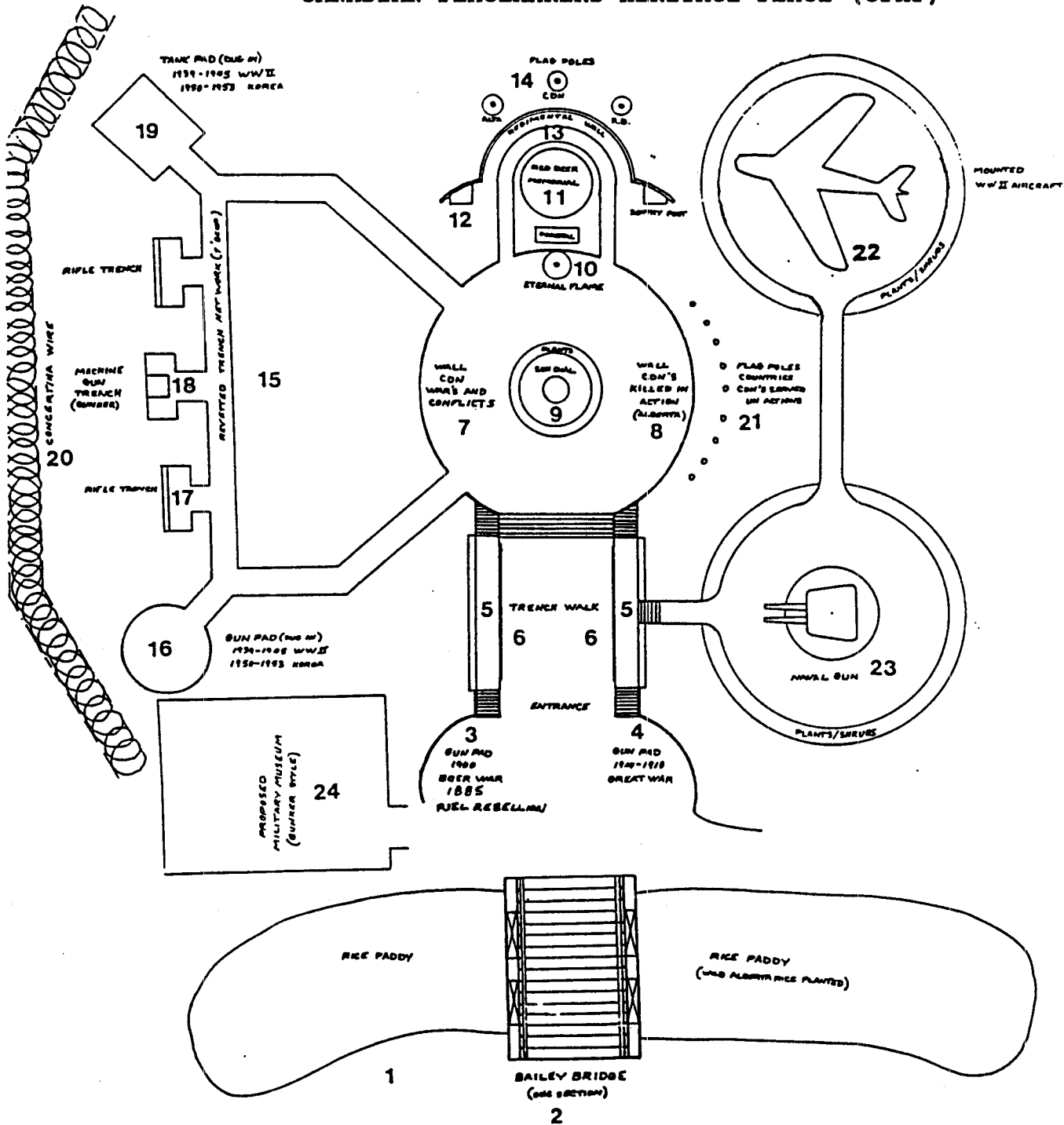
Proposed Site
of the CFHP



EXISTING SITE CONDITIONS

- A** LOWER HERITAGE RANCH 
(NOT TO BE CONSIDERED FOR DEVELOPMENT)
- B** RIVER ESCARPMENT 
(NOT TO BE CONSIDERED FOR DEVELOPMENT)
- C** UPPER LEVEL 
PROPOSED DEVELOPMENT/OPERATIONAL AREA

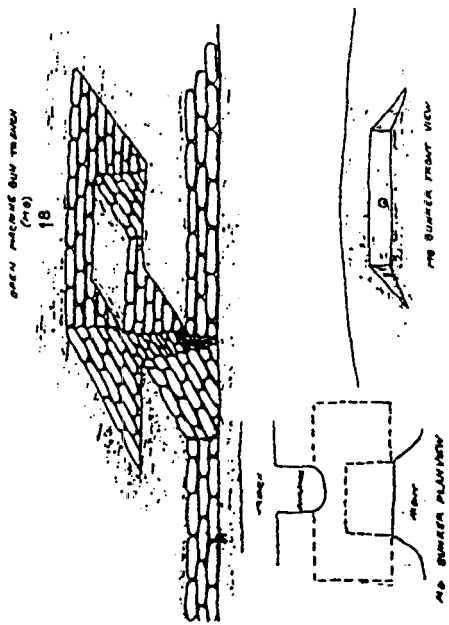


CANADIAN PEACEMAKERS HERITAGE PLACE (CPHP)

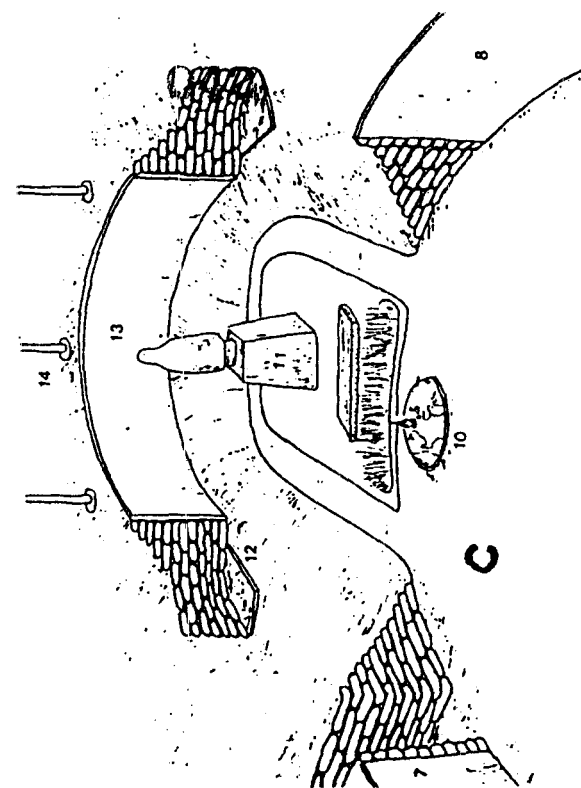
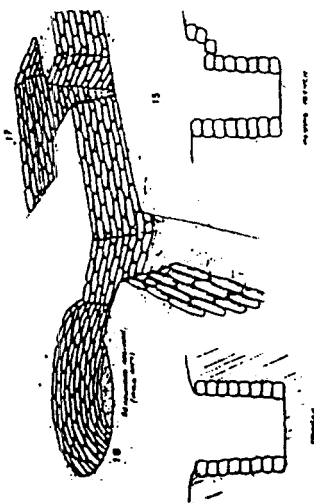
Proposed by the Korea Veterans Association of Canada

Big Horn (KVA) No. 67

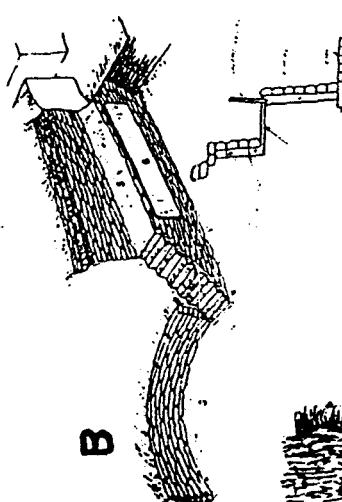
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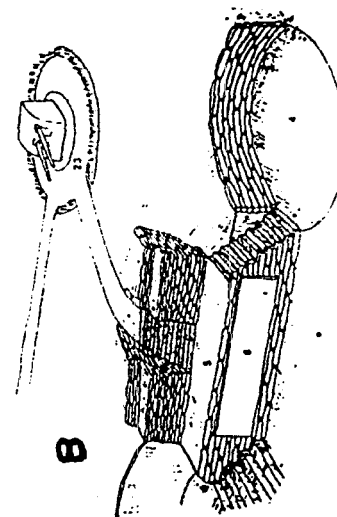
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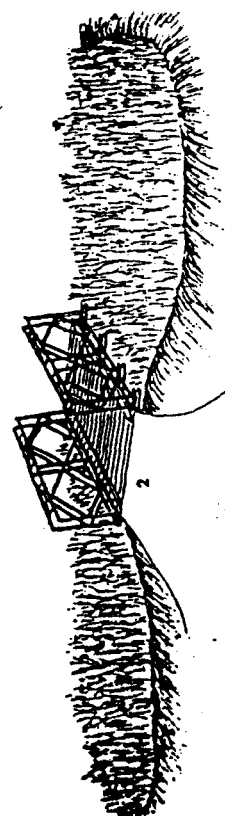


B



B

A



CANADIAN PEACEMAKERS HERITAGE PLACE
(CPHP)
NUMBER DESCRIPTION

1. RICE PADDY Represents Canadians who fought in Hong Kong and Korea. Approximate length 63' by 25' wide.
2. BAILEY BRIDGE Represents the Canadian Engineers and Support Services. Will be named after an RCE member who served in W.W.11 (Infantry) and Korea (RCE). One section of bridge required.
3. MUZZEL LOADING
RIFLE -
9 POUNDER Representing the North West Rebellion 1885 and the Boer War 1900. Mounted at entrance.
4. FIELD GUN Representing W.W. 1 1914-1918. Mounted at entrance.
- 5,6.TRENCH WALK Represents trench warfare 1914-18. Battle honours of all wars are engraved in granite on both sides. Total depth 11'6".
7. WAR AND
CONFLICT WALL Will show all the wars and conflicts Canada has been involved in. The wall is 7' high by 30' long. The wall is faced with black granite.
8. SUPREME
SACRIFICE WALL This wall shows all Alberta service members that paid the supreme sacrifice in all wars 1885 to date. The wall is 7' high by 38' 6" long and faced with black granite.
9. SUN DIAL Represents the passing of time.
10. ETERNAL FLAME Represents the flame of life. Mounted in a half world with the UN world symbol imprinted on the surface.
11. RED ^{DEER} CENOTAPH The city cenotaph to be moved and mounted. The statue is of a W.W. 11 soldier. The statue is mounted on a 8' base whereas the statue is the height of 5'11" man.
12. SENTRY POST Used for Nov. 11 parades.
13. REGIMENTAL
WALL This wall will show all navy, airforce squadrons, service and support units. Combat arms - infantry, armoured, artillery Regts. The wall is 7' high and 44' long; faced with black granite.
14. FLAG POLES Two poles will fly the Canadian and Alberta flag whereas the third pole can be used by any organization or Regiment that may wish to use the memorial.

15. DEFENSIVE POSITION
This area is created to represent a basic dug in infantry and supporting arms position. The trenches are 6' deep by 5' wide at the top by 4' wide at the bottom. All areas are revetted with sandbags. This represents the dug in positions in Korea. It is being considered to honour the PPCLI for their action at Kapyong in 1951.
16. 25 POUNDER POSITON
The dug in 25 pounder represents the artillery regiments that served in W.W.11 and Korea.
17. RIFLE TRENCH
Represents a fire trench.
18. MG BUNKER
The MG bunker is constructed with a Vickers MG mounted. The MG would be sealed in a clear cube for protection.
19. DUG IN TANK
It is proposed to dig in a Sherman tank as if in support of the infantry position .
20. CONCERTINA WIRE
The concertina wire will demonstrate the wire defences put out in front of a position.
21. UN FLAG POLE & UN ARMoured VEHICLE
Flag poles will be erected to represent all countries that Canada has served in with the UN. It is proposed to acquire a tracked vehicle, painted white with UN letters on it's side-parked behind the flag poles.
22. MOUNTED AIRCRAFT
The proposal is to mount an F86 Sabre jet, This aircraft was used in combat very effectively in Korea and one of the first jets since W.W.11. Canada had 22 pilots attached to U.S. Air Force of which one is living in Red Deer. He was a fighter pilot in W.W.11 flying Spitfires and credited downing eight aircraft. When in Korea he was credited with downing three MIG's. He was decorated with the DFC in Europe and U.S. DFC in Korea. It is the intention to dedicate this aircraft to him.
23. NAVAL MEMORIAL
Representing the naval participation, it is hoped to obtain a naval gun, anchors or such items that represent their participation.
24. PROPOSED MUSEUM
Consideration can be made at a later period of time to set up military museum that would show an underground command post, living quarters. Further space can be provided for other items of interest.

- a. The plan of the Memorial is such that it can be switched to any design to suit the contours of the land available.
- b. All revetted sandbags are coated with a solution of concrete - for preservative measures.
- c. All descriptive walls are constructed of concrete and faced with black or grey granite.
- d. Granite description blocks will be placed at all points of interest, ie. entrance, field guns, aircraft, etc.
- e. Area will be made accessible for wheelchairs.
- f. Coble stones will be laid in the entrance and bowl area.
- g. The Red Deer Cenotaph will be moved from downtown to the Memorial.
- h. Lighting will be placed to provide proper illumination on all points of interest.
- i. All field guns, vehicles, etc. will be secured on concrete pads.
- j. Natural gas will be piped in to the eternal flame.
- k. The Memorial will be laid out to allow proper drainage.
- l. Sufficient parking will be allotted.
- m. The Vickers Machine Gun will be encased in a clear damage proof enclosure within the bunker. The MG will be removed during the winter months. A concrete base will be constructed in order to secure the MG.

May 1995

CPHP FINANCIAL SITUATION

1. Estimated construction costs.

\$2 million

2. Equipment obtained for CPHP.

\$340,000.00

3. Cash on hand from casinos and bingos (approximately).

\$10,000.00

4. City of Red Deer has allotted the CPHP 9.4 acres for the memorial.

\$149,000.00 (approximately)

5. On completion of the project, care and maintenance costs will be funded through a maintenance trust, admission and further donations.

6. CPHP is a charitable organization and has been allotted a tax deductible number (#1013408-50).

PROPOSAL
for the
Development of a Private Zoo

I. Introduction

Doug's Exotic Zoo Farm, Inc. has prepared a proposal to take over the operation of Heritage Ranch for two purposes:

- * the operation of a zoo on the premises
- * the continued maintenance and operation of the free bike/walking/riding paths presently available to the public.

In developing this plan for a private zoo, a number of different types of financial and business information were used:

- * financial and marketing data from the present zoo facility
- * a commitment by the City of Red Deer to maintain the facility in some form
- * estimates based on lowest reasonable revenues and highest reasonable expenses.

Critical Assumptions:

- * the zoning of that piece of property is appropriate for the intended purpose
- * the facility is available for lease for a minimum of three (3) years
- * the lease would be automatically renewed by the City of Red Deer if conditions/criteria of the original lease had been met.

II. Three Year Plan Summary

The intention is to develop the zoo in several stages. The first phase will require three (3) years to complete. During that time a zoo will be developed with all requisite fencing, animal housing, etc. In addition to the public displays, the zoo will develop a variety of educational and public service programs. The bike paths will be kept open and the adjacent areas maintained free of charge.

III. Long Term Summary

After the first three years, the zoo will be adequately established. At this time, the zoo would seek a long term lease arrangement with the City of Red Deer. This lease arrangement would allow the zoo to:

- * offer further educational programs, volunteer programs and training programs to help young people gain work experience with animals to prepare them for careers in veterinary and/or animal health technology
- * expand the zoo facility
- * take over the cost of maintaining the grounds and facility
- * offer the City of Red Deer a percentage of the gross gate receipts.

IV. Marketing Background

A. Present Facility

Doug's Exotic Zoo Farm is presently located near Clive, AB just off Highway 12. It became operational as a private zoo open to the public in 1992. The zoo owns a large variety of animals, both exotic and indigenous. Gate attendance for 1993 was 12,000 people, for 1994 was 16,000 people and for the first six (6) months of 1995 was 25,000 people.

Gate fees are: \$5.50 for adults

\$5.00 for seniors

\$4.50 for children under 15

Children 2 and under are free

\$20.00 for single season pass

\$60.00 for family season pass

Admissions also include pony rides, mini-golf and an antique museum. Winter rates and group rates are also available.

The zoo offers school programs, guided tours, day camps, free camping, mini-golf, antique museum, pony/camel/hayrides, live Nativity play at Christmas and mobile animal displays for area fairs, promotional events, etc. The busiest months are from March until September, with Christmas time being busy as well.

B. Proposed Facility

The facility at Heritage Ranch could expect to have at least triple the volume of traffic as the present facility. Such high visibility and easy access would make it a viable recreational trip even through the winter months.

The animals that require heat and extra care in the winter would be housed in Clive during that time, with cold-weather species on display in Red Deer. During the spring, summer and early fall the placement of the animals would be rotated, giving visitors to both locations - especially the Heritage Ranch site - the opportunity to enjoy and learn about a large variety of animals.

Doug's Exotic Zoo Farm will make use of the existing buildings and fences with minimal modification to them at this time. Some rail fences and corrals will be replaced. The existing parking will be utilized as well.

C. Consumers

This facility would meet the need of a large segment of the population. The five major groups are listed below with their expected priority rating of the various services offered. (#1 denotes highest priority; #5 denotes least priority)

	Singles	Groups	Families	Tourists	Schools
Convenience	1	4	2	1	4
Reliability*	2	2	4	2	1
Price	4	1	1	4	3
Owner Expertise	5	5	5	5	2
Other Services**	3	3	3	3	5

*Reliability denotes truth in advertising: ie. animals that are to be on display generally are; activities that are advertised are available; restaurant and public conveniences are clean and maintained; prices do not change without prior notice; etc.

** Other Services denotes volunteer programs; educational programs; restaurant; rides; etc.

While groups show different levels of price sensitivity, no group will turn away from the activity so long as the cost remains in an acceptable price range.

The numbered priorities on the grid show that convenience and reliability are considered to be the most important factors. The present facility at Clive has already demonstrated the owners' reliability. The Heritage Ranch location provides the best in convenience.

Increase in other services/activities would be offered at later stages of the zoo's growth and development.

D. Competition

At present there is no real competition for this type of facility in the immediate area. The present facility at Clive is not competition, as it is part of the same operation, and the animals would be "shared" between the two facilities. The change of animals would provide variety for both exhibit areas and make maximum use of the higher potential traffic at the Heritage Ranch site.

The following are statistics from the 1995 membership directory of the Canadian Association of Zoological Parks and Aquariums (CAZPA).

ZOO	ATTENDANCE	POPULATION BASE
Calgary Zoo	692,000	730,000
Valley Zoo (Edmonton)	197,000	760,000
Kamloops Wildlife Park	70,000	70,000
Okanagan Game Farm	not published	50,000
Vancouver Game Farm	100,000	2,000,000
Assiniboine Park Zoo	581,200	675,000
Forestry Farm Park	73,721	190,000

The Heritage Ranch site has a better location than all the western Canadian zoos listed above. While Red Deer's population base is not as large as some, there is an extremely good opportunity for "drive-in" tourist traffic that is not present at any of the other zoos.

V. Company Strengths

Essentially this facility will be competing for disposable income generated in the Red Deer area and from tourist traffic. Therefore it needs to be marketed as being superior in value for dollar to other recreational and/or educational facilities available.

A. Location - Heritage Ranch is an excellent location for such a facility; in fact it has a better potential site than any other zoo in western Canada. Department of Transport figures show that traffic averages 17,900 vehicles/day on the highway adjacent to this site. This is not as seasonably variable as other locations - May 1st to Sept. 30th there are 20,500 vehicles/day. Good signage and a clean appealing appearance from the highway can be expected to help draw at least 75,000 visitors in the first year.

B. Physical Facility - The site will be set up with all the appropriate fencing and housing for the animals. The grassy areas beside the existing bike paths will be maintained (free of charge) outside the perimeter fence. It is an established fact that the more activities available at an attraction such as this, the more visitors will stop in and the more revenue will be generated. Therefore, the plans to continue the restaurant and the Tourist Information Center will be a positive factor in attracting attendance. Also plans to add rides, mini-golf and the Alberta Sports Hall of Fame should draw even larger crowds that in turn will provide a great deal of spin-off business for the rest of Red Deer.

C. Reputation - The owner of the present facility has a valid provincial zoo license, and has successfully put into operation the existing facility at

Clive. Mr. Bos works cooperatively with the Fish & Wildlife Department and has served on a provincial board to set new legislation governing and protecting captive exotic wildlife. The owner is at present working on full zoo accreditation with CAZPA, and as such would operate under the same code of ethics and standards of practice as other accredited zoos.

VI. Operational Procedures and Maintenance Standards

The proposed zoo would operate using the same hours as the existing zoo, which is 7 days a week year-round, 10:00 AM - 9:00 PM Summer Hours and 10:00 AM - Dusk Winter Hours. See attached employee training manual for detailed procedures and maintenance standards.

VII. Key Assumptions

A. The initial lease will be for three (3) years, an adequate amount of time for the zoo and some other activities to become established.

B. The City of Red Deer will continue general maintenance of the property and pay the utilities for the term of the first lease.

C. The Lessee would have access to Ranch Board surplus inventory (garbage cans, picnic tables, etc.) in return for which the Lessee would ensure that the area was available for a variety of group and/or fund-raising events.

D. The Lessee would take over the restaurant facility as soon as it became available, and henceforward would operate it at no cost to the City of Red Deer.

E. The Lessee would be allowed to add a wide range of family type additional services and/or activities that could be enjoyed on-site. In this way, more of the physical space will be utilized and the facility could expect to attract large numbers of visitors over a very long period of time.

F. At the end of the first lease, it is expected that the City of Red Deer and the Lessee would enter into a new long-term lease that will provide the City of Red Deer with no-cost maintenance of the park, (excluding the existing buildings) and a share of the gross gate receipts; and the Lessee with the stability to continue to expand and enhance the facility over a period of ten (10) to twenty (20) years.

VIII. Company Objectives

A. To maintain and enhance Heritage Ranch in a manner that is commensurate with the theme in existence, while providing maximum public access to the area.

B. To develop a private zoo, open to the public, that would display exotic as well as indigenous animals

C. To provide a recreational and educational facility that is appealing to all ages and groups of people.

D. To develop and maintain a viable business that will directly and indirectly benefit both the owner and the people of Red Deer, economically and socially over a long period of time.

E. To develop an alternative recreation that is both enjoyable and educational, and is within the budget of virtually all the paying public.

F. To serve as a resource center for schools and individuals, and to work cooperatively with Kerry Wood Nature Centre, Red Deer River Naturalists and other groups in the development of various programs for the public.

CASH FLOW CHARTProject Name: Heritage Ranch Proposal

REVENUE	Year 1	Year 2	Year 3
Surplus from Previous Year	Ø	2,000	53,500
Admissions	300,000	420,000	588,000
Concession Receipts	75,000	105,000	147,000
Store Receipts	65,000	105,000	147,000
Misc. Revenue			
Total Revenue	440,000	632,000	935,500

EXPENSE			
Deficit from Previous Year	Ø	Ø	Ø
Manpower Costs	160,000	175,000	200,000
Feed & Supplies	100,000	125,000	167,000
Maintenance & Capital Development	10,000	65,000	95,000
Debt Service	75,000	100,000	100,000
Advertising	25,000	35,000	35,000
Accounting	3,000	3,500	3,500
Animal Rental	25,000	25,000	25,000
Insurance	15,000	20,000	30,000
GST	25,000	30,000	56,000
Total Expenses	438,000	578,500	711,500

Yearly Surplus or Deficit	2,000	53,500	224,000

DAY CAMPS

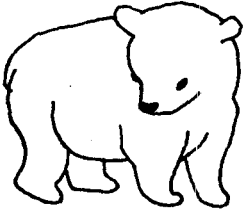
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AT DOUG'S EXOTIC ZOO

Promoting Conservation & Preservation "through" Education & Recreation

Let your child experience a unique day camp where they will be able to take part in the everyday tasks of a zoo! They will have the opportunity to learn what it takes to care for Tigers, Giraffes, Monkeys, Zebras, etc. This will be a fun-filled and *educational* day that your child will remember forever!!!

EXAMPLES OF FEATURED ACTIVITIES



- * Help the zookeeper feed the animals
- * Guided tour of the zoo
- * Educational hands-on display of the animals
- * Bottle-feed the baby animals
- * Endangered species awareness presentation
- * Pony rides and other special activities
- * Arts, crafts and games



SAFARIDAY CAMP

- For children ages 5 years and up
- Transportation and lunch/snack provided
- A fun-filled educational day involving a variety of featured activities

ZOOKEEPER CAMP

- For children ages 10 years and up
- Lunch and snack is provided
- For children interested in animals and what it's like to be a zookeeper for a day, they will spend the entire day with the zookeeper

VETERINARY CAMP

- For children ages 10 years and up
- Lunch and snack is provided
- For children interested in becoming a vet, they will spend the entire day assisting a certified veterinarian



ALL CAMPS ARE BY PRE-REGISTRATION ONLY
REGISTER BY PHONE AT (403)784-3400 OR (403)342-6760

Tear here and mail to Box 39, Clive, AB. T0C 0Y0

REGISTRATION FORM

Medical Report:

Attach an additional note regarding past or present conditions requiring treatment or special care (if any)
IN CASE OF EMERGENCY every reasonable effort will be made to contact parents or guardians. In the event that I cannot be reached, I hereby give permission to the physician selected by the camp to provide proper treatment for my child. HEALTH CARE # _____ Parent Signature _____

NAME: _____ SEX _____ AGE _____

MAILING ADDRESS _____

PHONE _____ BIRTH DATE _____ AMOUNT PAID _____

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DATE OF CAMP ATTENDING _____

DEFINING THE BEST ZOO

BY CATHARINE BELL



Which is the best zoo in America? After extensive research, I've finally found an answer to this controversial question.

Whether the topic is zoos, universities, doctors or even dry cleaners, the public wants to know which is best. Over the years, a barrage of surveys have attempted to pinpoint the "top 10" zoos yet these lists never seem to agree. What's a status-conscious zoogoer to do?

Both the survey results and the methods used to measure and rate each institution need to be carefully examined. After all, surveys and statistics are very scientific matters. As a long-time zoo aficionado, I decided to do some of my own research to seek out the truth. Surely there must be one zoo that we can consider the country's finest.

According to the American Association of Zoological Parks and Aquariums, approximately one million animals live on the 25,056 acres devoted to accredited zoos and aquariums in the United States. More than 100 million people visit these 159 institutions each year. The combined number of persons attending professional football, baseball, basketball and hockey games would not match zoo attendance figures. Although all zoological parks differ in size and features, today their premise is pretty much a

shared one: zoos exist to promote the conservation of wildlife, to educate their visitors and to provide fun for families.

Is one element more important than the others? And who does it best? During the course of my research I spoke with scores of people, from zoo professionals to zoo visitors. I asked each of them what makes a zoo great. Many responded that a commitment to conservation was essential: for many endangered species, zoos are a last refuge. The more endangered species and number of Species Survival Plans to be found in a zoo the better. Others asserted that a zoo was only as strong as its education efforts. Where else can the vast majority of people learn about the diversity of wildlife and habitats but at the zoo? And where better to gain an appreciation for the world's wildlife than at zoos, where you can see "the real thing," living, breathing animals, right before your eyes? Still others I queried felt that zoos are simply great places to spend an entertaining day with their families.

It was difficult to dispute anyone's answers. But how could they all be right? I sat down and critically examined my data. Which is the best zoo in America? Is it the biggest one? The one with the most animals? Is it the oldest zoo? The newest one? The most-visited zoo? The most well-known zoo? Or is it a small zoo, one quietly making a big impression?

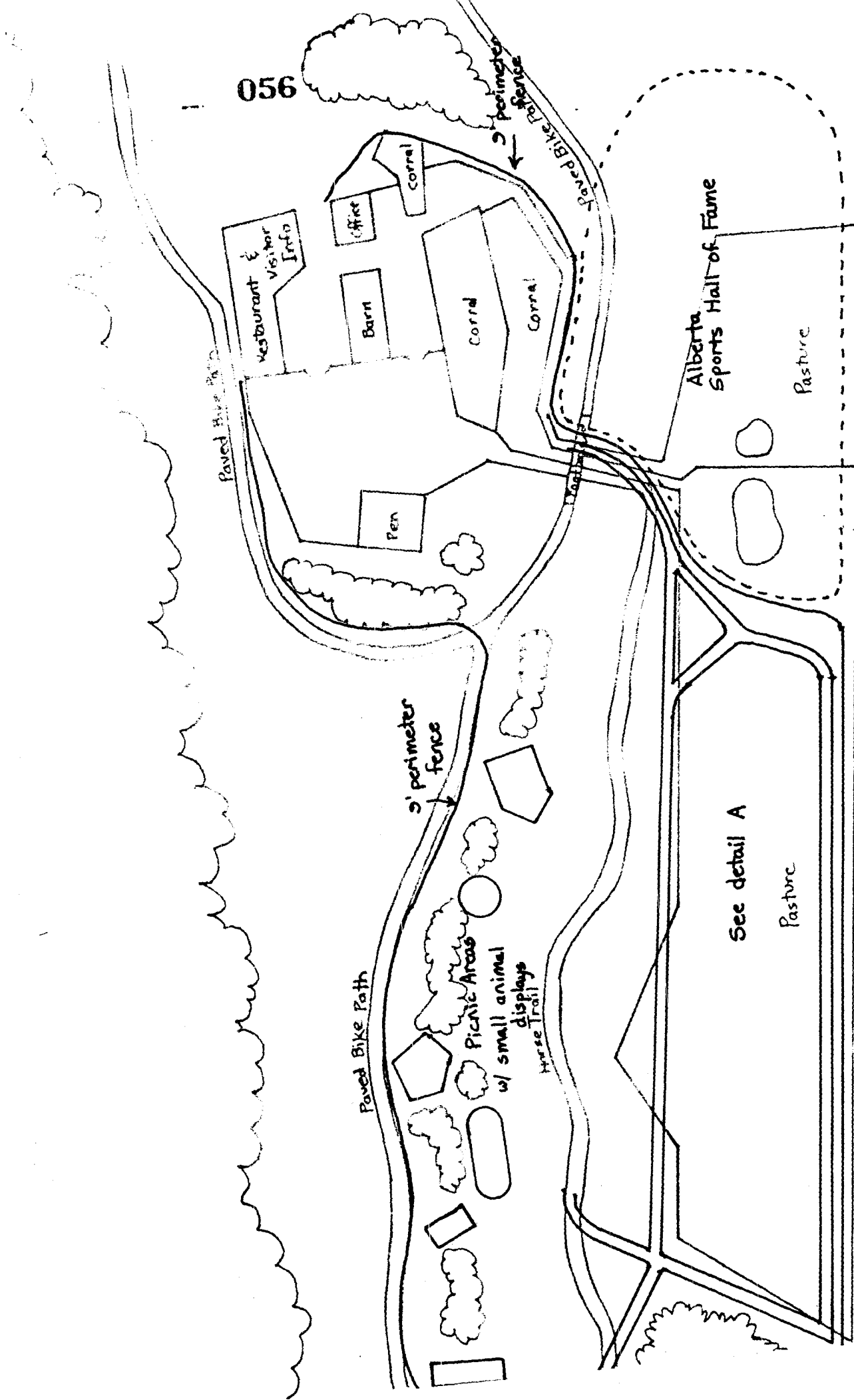
Suddenly the answer was clear to me. The best zoo in America is your zoo. It's the one that makes a meaningful difference to you and your family, right in your community. Where education programs offer you the opportunity to participate in a living classroom. Where local conservation efforts have a global impact, connecting you to an international network of wildlife survival. Where you can discover species you may never see in the wild—and visit them time and again. Where you can spend a relaxing afternoon with your family or by yourself. Where you can see more habitats in an afternoon than most people do in a lifetime.

The measure of America's best zoo is not its size or age or number of animals. Rather, it's your participation in it. If your zoo doesn't measure up to your standard of "best," make a contribution—whether in time, money or ideas. Learn from it. Enjoy it. It's the zoo you work at, volunteer for, or support. You make it the best it can be.

The next time you see one of those "top 10" surveys, just remember: Of all of America's zoos, the best one may not be too far from your own back yard. □

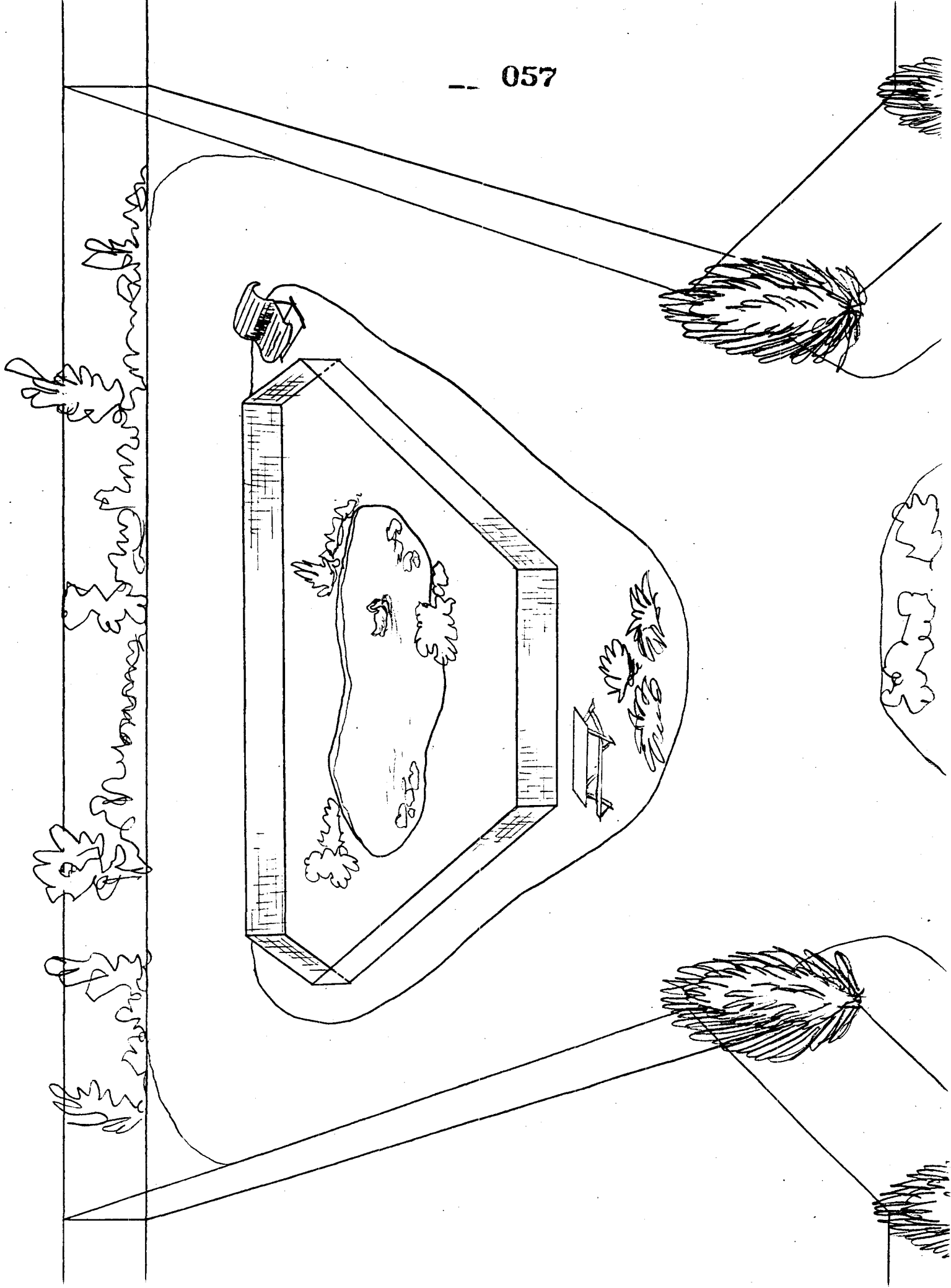
Catharine Bell is a Chicago-based photojournalist specializing in conservation and the environment. Three of America's best zoological institutions are in her community: Lincoln Park Zoological Gardens, Brookfield Zoo and John G. Shedd Aquarium.

Existing Layout - Heritage Ranch
Proposed Outline of Zoo Area



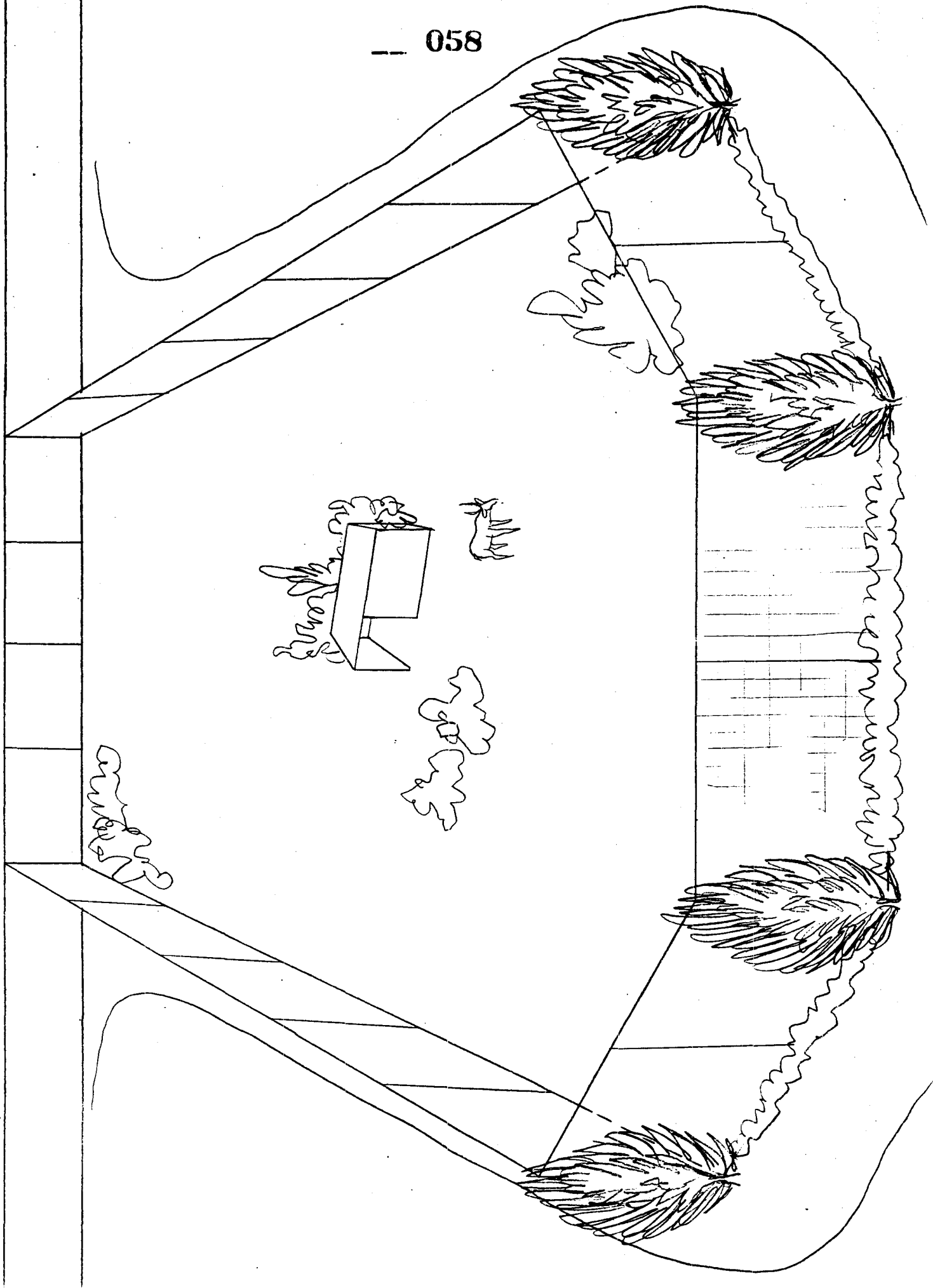
View of Small Animal Enclosure (a)

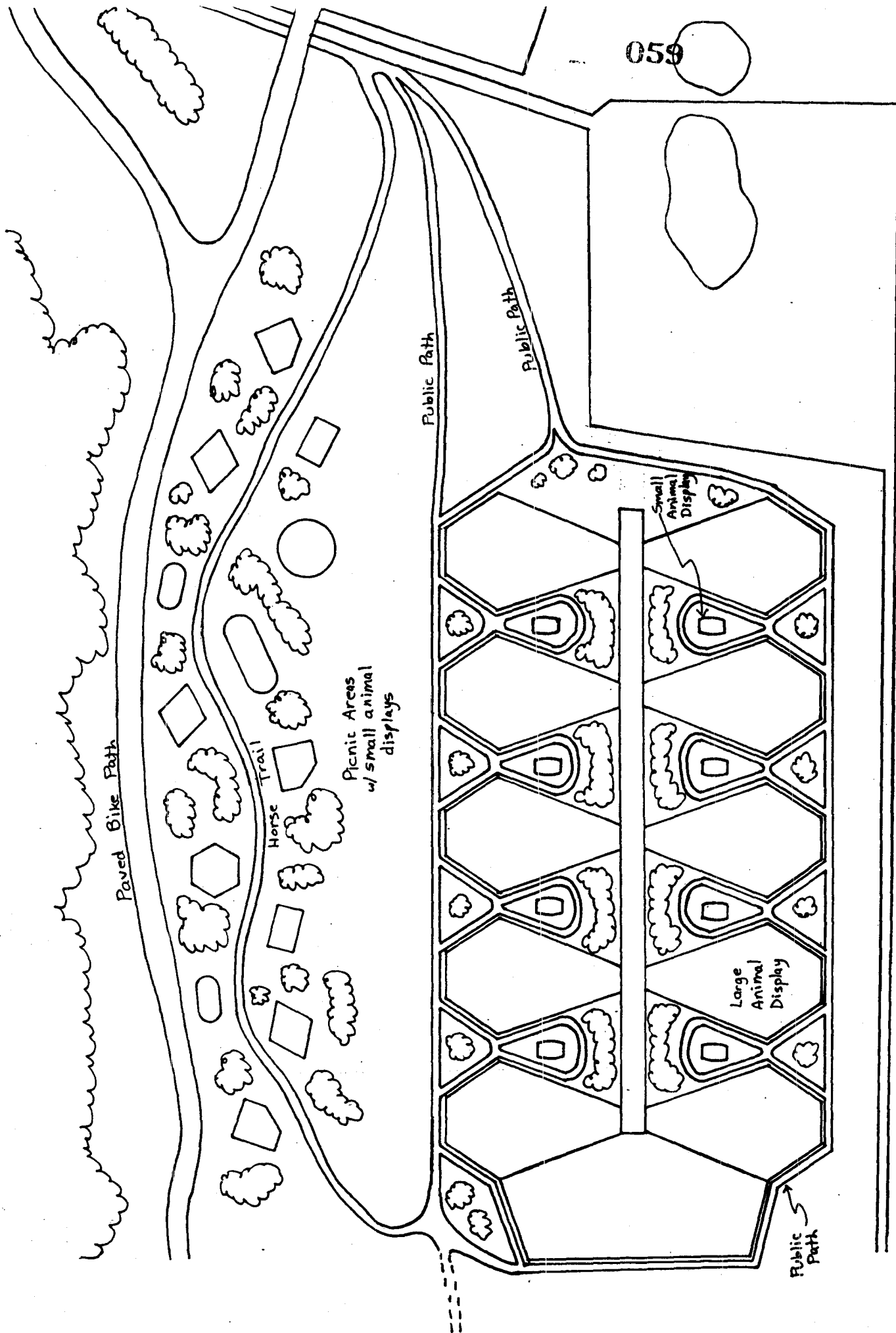
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View of Large Animal Enclosure

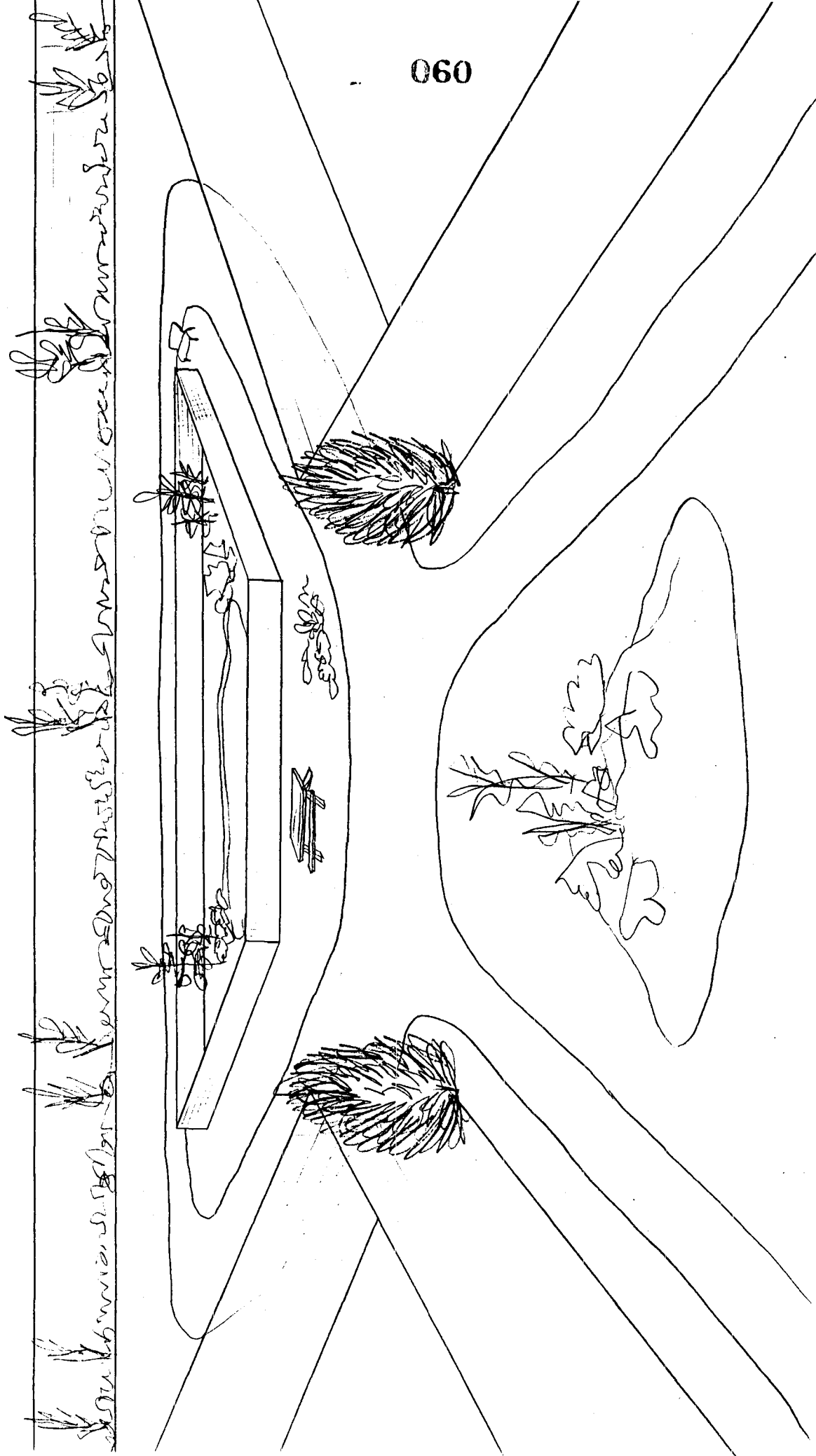
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DETAIL A - VICINITY OF PARKING DECK

View of Small Animal Enclosure (b)



060

INTRODUCTION

Welcome to Doug's Exotic Zoo Farm!

This manual is intended to introduce our new employees to the basic policies of our zoo and also to be used as a reference for existing employees. Each new employee will be required to read this manual and ensure that they understand and agree to follow all of the rules and regulations written herein. Some of these procedures may change occasionally, at which time the employees will be given a written update. These procedures are written to ensure maximum safety for you, the employee, the animals and the patrons of the zoo, so please read this carefully and follow them in your day to day operations.

JOB DESCRIPTIONS

Note: Management refers to President, Secretary and Head Zookeeper

A) Head Zookeeper

- 1) The head zookeeper reports directly to management and is responsible for the training and work scheduling of all zookeepers.
- 2) He/She is responsible for the health and well-being of all the animals.
- 3) He/She will work closely with the veterinarian concerning diets and any medical attention of the animals.
- 4) He/She is responsible for compiling records kept by the zookeepers and preparing monthly reports for management.
- 5) He/She shall supervise ALL handling and movements of animals.
- 6) He/She must have a current First Aid and CPR training certificate and must maintain it.
- 7) The head zookeeper is in charge of the entire zoo operation in the absence of other management.
- 8) He/She is on call at all times.

B) Zookeeper

- 1) Zookeepers report directly to the Head Zookeeper.
- 2) He/She is responsible for the feeding and cleaning of the animals in their designated area and for minor repairs to enclosures and shelters.
- 3) He/She is responsible for reporting any major repairs or maintenance work required as well as any change in habits of the animal(s) to the head zookeeper.
- 4) He/She is responsible for the record keeping of the animals in their designated area (eg. diets, births, deaths, injuries, vaccinations, deworming, changes in habits, medical attention, general remarks.)
- 5) He/She must have a current First Aid certificate and must maintain it.
- 6) He/She will administer medications under direct supervision of the head zookeeper.
- 7) He/She will handle routine daily movements of animals without supervision.
- 8) He/She will assist the head zookeeper in seasonal movements of animals.
- 9) He/She is responsible for emergency movements of animals if head zookeeper is not available. Whenever possible, consultation with management must be made prior to moving the animals. (eg. hail, rain or snowstorms predicted or animal injury).
- 10) He/She is on call at all times.

C) Apprentice Zookeeper

- 1) Apprentices report directly to the Head Zookeeper.
- 2) He/She is responsible for the feeding and cleaning of the animals in their designated area and for minor repairs to enclosures and shelters.
- 3) He/She is responsible for reporting any major repairs or maintenance work required as well as any change in habits of the animals to the head zookeeper.

- 4) He/She is responsible for the record keeping of the animals in their designated area (eg. diets, births, deaths, injuries, vaccinations, deworming, changes in habits, medical attention, general remarks.)
- 5) He/She must have a current First Aid certificate and must maintain it.
- 6) Apprentices will undergo a one year training program at the end of which they will have a written and practical test. Management and the head zookeeper will then meet and decide if the apprentice qualifies for promotion to zookeeper.
- 7) Apprentices will not move or handle animals, administer or prescribe any medications or alter any animals' diets without permission and supervision of the head zookeeper.
- 8) He/She will be on call at all times.

D) Maintenance Personnel/Groundskeepers

- 1) Maintenance personnel and groundskeepers report directly to management.
- 2) They are responsible for the general repair and upkeep of all fences, shelters, feeders, buildings and vehicles.
- 3) They are responsible for the cleanliness and neatness of the grounds including mowing, weeding, trimming, garbage collection, etc.

E) Day Camp Supervisors

- 1) Supervisors are in charge of all children attending the day camps. They are also the liason with the parents, collecting registration forms, fees and providing name tags for the children.
- 2) Organize and supervise the whole day camp, including zoo tour, crafts, snacks, lunch and assisting with animal demonstrations.
- 3) Supervisors are responsible for getting feedback from the children about the camp.
- 4) Supervisors must have control of and know where every child is at all times. They must never lose patience with the children.
- 5) Supervisors are responsible for the children from the time of their arrival until they leave on the bus or in parents' vehicles.

ALL EMPLOYEES ARE RESPONSIBLE FOR THE CLEANLINESS OF THE ZOO

All employees must remember that they are in the public eye and use the following rules whenever they are talking to the public.

- a) When speaking to patrons, be cheerful and polite and speak in a positive manner.
- b) Give a complete informative answer. If you do not know the answer to a question, don't make up answers. Tell the person that you will find out for them, then ask another employee or management.
- c) When approached by the media or asked a controversial or awkward question, refer them to management immediately.
- d) If any patrons ask unusual questions or behave in an unusual manner, report to management immediately.

SAFETY PROCEDURES

A) Employee/Patron Emergency Plan

In the event of an emergency situation such as fire, patron injury or an animal escape, there are certain procedures to follow. The first things to remember are:

Do NOT panic

Inform another employee(s) so they may be able to phone for help, evacuate patrons or enlist more aid.

Proceed with the actions required for the situation

Follow up after the event to analyze and evaluate the actions.

- 1) In the event of a less serious patron injury, such as scrapes, bumps, stings or minor cuts, the following steps should be followed:
 - a) Escort the patron to the first aid treatment area and notify the employee who is trained in first aid.
 - b) Help keep patron calm and assist in first aid treatment if necessary.
- 2) In the event of a more serious patron injury, such as a heart attack, animal bite or broken bones, the following steps should be followed:
 - a) Ensure the patron is out of danger (eg. in the case of an animal bite, make sure patron is out of range of the animal.)
 - b) Notify the employee trained in first aid and remain with patron until that person arrives.
 - c) Follow orders of the first aider and enlist more help if they require it. (eg. someone to phone for an ambulance or doctor, someone for more crowd control if necessary).
- 3) In the event of a fire:
 - a) Notify another employee to phone the fire department.
 - b) Have all patrons WALK to the nearest exits and proceed to the parking lot.
 - c) Ensure that everyone has evacuated the building immediately, employees included.
 - d) Remain on the scene at a safe distance until the fire department arrives and give fire department personnel any information which they require.
- 4) In the event of an animal escape, quickly assess the risk and notify other employees(s) of the situation.
 - a) Non-dangerous animal escape
 - i) Ask patrons to evacuate the immediate area.
 - ii) Secure the area so that the animal(s) cannot gain access to open gates or to other patrons.
 - iii) Wait for assistance from other employee(s) before attempting recapture. This will also give the animal(s) time to settle down. See safety manual for specific instructions on recapturing procedures for each animal.

b) Dangerous animal escape

- i) Assess risk and notify other employee(s) to close appropriate gates.
- ii) Ask patrons to evacuate the area to the nearest area of safety such as their personal vehicle, the concession/office area or the barn. Present a calm, orderly manner when doing this to help avoid or minimize panic among patrons.
- iii) Secure the immediate areas and areas surrounding it.
- iv) Do NOT attempt recapture until adequate assistance has arrived, the area has been secured and all patrons evacuated to a place of safety.

B) Employee Safety While Handling Animals

- 1) NO zookeeper/employee shall at any time enter the enclosure of a large carnivore/omnivore (eg. bears, tigers, cougars, etc.) without ensuring the animal(s) are securely locked in a separate area.
- 2) NO zookeeper/employee shall enter an animal enclosure where they are not familiar with that animal or the procedures for handling that animal.
- 3) Zookeepers shall not leave a construction worker, maintenance person or other employees unattended in any area or enclosures where there are animals.

See page 3 of the Safety Manual

C) Public Safety When Displaying Animals

- 1) Whenever an animal is being displayed by a zookeeper outside of its enclosure, there must be a barrier and a void area between the public and the handler.
- 2) There must be a minimum of two people who are trained in the handling of that animal present whenever the animal is on public display.
- 3) Under NO circumstances will any public handle the animal.

D) Animal Safety

ALL PENS ARE TO BE KEPT LOCKED AT ALL TIMES

- 1) Indiscriminate feeding and handling of animals is not allowed at any time by patrons or employees.
- 2) All tools and equipment shall be picked up and removed from animal enclosures and from around animal enclosures when they are not in use and shall be put back in their proper location.
- 3) Garbage found in and around animal enclosures shall be picked up IMMEDIATELY.
- 4) All enclosures shall be inspected on a regular basis to ensure that they are in a good state of repair and pose no threat to the safety or health of the animal(s). All climbing or playing apparatus in the enclosure should likewise be inspected.

ANIMAL CARE

A) General Care of Animals

- 1) This includes basic care such as feeding, watering, cleaning and bedding, but also includes vaccinating, deworming, hoof trimming and providing any supplements that are required.
- 2) The keepers must also be able to recognize any change of attitude or habits which may indicate the beginning of an illness or disorder. They must also recognize the signs of an ill or injured animal that is starting to respond to medical aid.
- 3) Knowing the animals' emotional and psychological needs is also an important part of animal care. For example: whether the play apparatus needs to be restructured or in separating a timid animal from another more aggressive animal.

B) Feeding Procedures

1) General procedures

- a) Remember at all times that ALL animals are capable of causing an injury to you. Some are more aggressive by nature, some can become unpredictable as they get older or during breeding or birthing.
****NO ANIMAL CAN BE TOTALLY TRUSTED****
- b) Whenever feeding any animal, the keeper must be aware of where the animal is in the enclosure before entering. Safety for the keeper is the first concern.
- c) Note if feed has been totally or partially consumed from the previous day's feeding.
- d) Specific procedures may change on an on-going basis and most of this training will be on the job.
- e) Observe the condition of the pastures and fences. (eg. over- or under-grazing, stripped trees, damaged fences, animals digging under fences)

2) Procedures for feeding dangerous animals

- a) When feeding large carnivores/omnivores, never enter the feed area without locking the animal in the outer pen first.
- b) Count all animals before entering the feed area. Be aware of where they are located at all times.
- c) Ensure that feed and water dishes are clean. If they are not, clean them or replace them with clean dishes.
- d) When leaving the enclosure, ensure that the gate is locked behind you **BEFORE** you open the gate to allow the animal into the feed area.

3) Procedures for feeding non-dangerous animals

- a) Observe whereabouts and count all animals.
- b) Enter the enclosure keeping your attention upon the animals.
- c) Carry out the feeding, watering and cleaning while still maintaining eye contact with the animals.
- d) **NEVER** turn your back on any animal.
- e) Check to make sure you have locked the enclosure after exiting.

C) Moving Animals

- 1) Animals should be moved after or before public hours. Only under emergency situations should they be moved while the zoo is open to the public and all safety procedures have been followed.
- 2) Inform other staff that you will be moving animals, so that they are aware of all proceedings.
- 3) All gates and doors must be closed and latched properly in the event of an animal getting loose into another area.
- 4) When moving animals from one pen to another, make sure that any alterations are done to the new pen BEFORE the animal is moved into it to avoid any additional stress. Also, check to ensure that the waterer in the pen is appropriate for the animal(s) that you are moving into it.
- 5) Make sure there are no patrons or other persons not involved in the move in the secured area.
- 6) While moving the animal, go slowly and quietly to avoid scaring the animal.
- 7) If tranquilizing is required, a veterinarian shall prescribe the necessary drug and dosage and if needed will be on hand to administer it.
- 8) Recapturing
 - a) Non-dangerous animal escape
 - i) In the event of a non-dangerous animal escaping outside of the perimeter fence, notify management and head zookeeper immediately. Recapture will be attempted by herding, netting or tranquillizing.
 - b) Dangerous animal escape
 - i) Notify management and head zookeeper immediately. If the animal can be safely tranquillized without any danger to the public, then it should be done. If public safety is at all in question and tranquillizing is not a viable option, then the animal is to be shot as soon as possible.

C) Recordkeeping

- 1) Recordkeeping is essential to the overall health of the animal collection and is required to be part of international zoo programs such as ISIS and SSP.
- 2) All information is to be recorded, such as birthdates, deaths, sex, age, diet, medical records, acquisitions, disposals, moves, transfers and general comments about habits and behaviours.

D) Vaccinations

- 1) All animals have a regular vaccination program and the zookeeper is in charge of keeping the records of these vaccinations and informing the head zookeeper when these vaccinations are due.
- 2) All vaccinations are to be done with consultation from the veterinarian and under the direct supervision of the head zookeeper.

GENERAL HOUSEKEEPING

The following general housekeeping rules apply to all employees of the zoo.

- a) GARBAGE KILLS ANIMALS. Ensure that garbage is picked up at all times.
- b) When you complete any job all tools, equipment and garbage are to be cleaned up and stored or disposed of properly.
No job is complete until the cleanup is done
- c) All appropriate signage is to be in place (Do not enter, Animal may bite, Stay back from fence, etc.)

Large animal enclosures

- i) All garbage and debris that may enter the enclosures should be removed immediately.
- ii) Manure should be cleared away from feed areas on a daily basis.
- iii) Waterers should be cleaned a minimum of twice a week or more often as needed. Old water is to be dumped, waterer is to be scrubbed clean and refilled with fresh water. No waterer is to have slime, leaves or debris of any kind left in it.
- iv) Shelters are to be kept painted and in good repair.
- v) Pastures are to be mowed and trimmed if necessary.
- vi) Excessive deadfall and rocks are to be removed from pens.
(eg. branches that were put in for animals to browse on should be removed when stripped, leftover produce and bread, etc.)

Small animal enclosures

- i) These should be cleaned daily with all manure removed.
- ii) All garbage must be kept out of the pen and out of reach of animals at all times.
- iii) Feed and water dishes shall be cleaned daily.
- iv) The enclosure should be kept looking neat and tidy at all times.
- v) The grass around the small enclosures is to be kept trimmed.

Kitchen Area

- i) Kitchen area is to be kept clean at all times. When preparing food, wipe down counter and rinse dishes immediately after preparation is completed.
- ii) Non-usable meat is to be thrown in a separate garbage pail and disposed of properly. (NOT in garbage trailer.)
- iii) Dishes should be done during the day and not all left until the end of the day.

- iv) Everything is to be put back in its proper place, counters, fridges and shelves should be wiped and the floor swept and mopped at the end of each day.

Dry storage areas

- i) NO smoking is to be allowed in or around feed storage areas.
- ii) All feed must be kept off the ground (stored on pallets or in containers with lids.)
- iii) All twine, empty feed bags or other garbage must be disposed of immediately.
- iv) All meat being thawed must be stored in a closed, waterproof container.
- v) All dirty meat pails must be cleaned immediately after use and other feed pails must be cleaned daily.
- vi) NO amount of hay or straw is to be stored in the main barn.
- vii) The floor areas are to be kept clear of obstacles at all times.
- viii) Water hoses are to be stored properly and shut off when not in use.
- ix) Feed bins are to be refilled at the end of each day.
- x) Ensure that you write down on the board whatever feed or supplement supplies are getting low.

Equipment storage areas

- i) All equipment and tools are to be returned to the proper place when not in use.
- ii) The floor space is to be kept clear of obstacles at all times.

Public pathways

- i) All pathways are to be kept clear of obstacles and garbage.
- ii) Any hay or straw spilled on any pathways is to be cleaned up immediately.
- iii) Any manure from animals being moved along pathways must be cleaned up immediately.
- iv) Grass along pathways must be kept trimmed.
- v) All pathways must be kept relatively level and smooth - free of stumps, holes, ruts or anything that may cause a patron to stumble or fall. (eg. fill gopher holes, remove big rocks, etc.)

Garbage storage

- i) All garbage receptacles must be secured so that they cannot be blown or knocked over.
- ii) All garbage receptacles must be emptied daily or more often as required (they should not exceed 3/4 of their capacity).
- iii) Garbage receptacles should be washed and disinfected as often as is needed.
- iv) The garbage trailer is to be kept clean. All garbage is to be

bagged and tied, all boxes are to be collapsed and stored neatly in the trailer.

Campground

- i) The campground must be monitored on a regular basis during the day.
- ii) All grassy areas are to be kept mowed and trimmed along the fences.
- iii) All garbage pails are to be emptied daily or as needed.
- iv) All firepits are to be cleaned out as needed.
- v) Any damage to the campground is to be reported to management.
- vi) Gravel pads and driveways are to be kept free of weeds and unwanted plant growth.
- vii) Rodent holes are to be filled as required.

David Thompson Country

071 *Promoting Tourism*
in
Central Alberta

Tourist Council

"Old Court House" 4836 Ross Street, Red Deer, Alberta, Canada T4N 5E8 • Phone (403) 342-2032 • Fax (403) 346-1290

December 7, 1995

TO WHOM IT MAY CONCERN

This letter is to confirm the support of the David Thompson Tourist Council for the proposal by **Doug's Exotic Zoo Farm** to establish a zoo on the Heritage Ranch site in Red Deer.

The Council's Executive is of the opinion that such a facility would present a very significant draw to the thousands of visitors on Highway 2, and could only be of great benefit to the existing and planned facilities at Heritage Ranch.

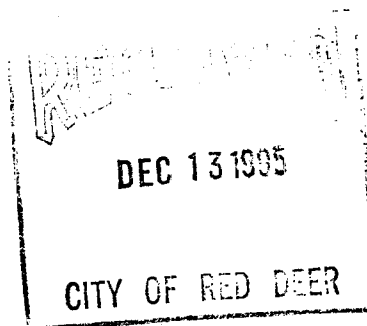
Sincerely,

DAVID THOMPSON TOURIST COUNCIL

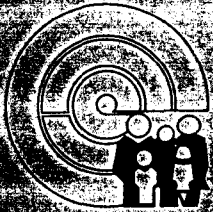


Tony Maxwell
Manager

TM:wm



Making Tourism Work For You..



eastview community school

3929 - 40 avenue red deer alberta T4N 2W5

343-2455
fax 342-7638

Mr. Don Batchelor
c/o The City of Red Deer
4914-48 Ave.
Box 5008
Red Deer, AB
T4N 3T4

BEST ATTAINABLE
IMAGE

Dec. 4th

Dear Don

I was excited to learn about the proposal submitted by Doug's Exotic Zoo regarding the operation of Heritage Ranch. As a science teacher, I have utilized Doug's Exotic Zoo as a teaching resource for many of my classes over the past three years. From the class field trips to the zoo and guest speaker presentations at our school, the staff of Doug's Exotic Zoo have greatly enriched the learning experience for hundreds of my students. The staff have shown a commitment to education as they are willing to tailor their program to meet the needs of students and teachers of various grade levels. The staff also demonstrates care for the health and treatment of their animals. I base this on my observations while at the zoo with school groups and other visits with my own family. Each year I've noticed that the facilities for the animals have been upgraded.

As budgets for education decrease and transportation costs increase, class field trips outside of the city become somewhat of a luxury. If a branch of the zoo was located at Heritage Ranch these highly educational programs would be available to more students and teachers. This can be based on the population of Red Deer and surrounding towns which are all experiencing a steady population growth.

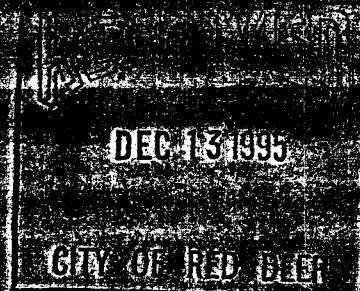
In addition, Doug's Exotic Zoo demonstrates a commitment to the tourism industry of Central Alberta. This is evidenced by the addition of several new facilities such as: an antique museum exhibit, mini golf, a children's playground and a picnic area. I have also noticed their promotions in the media and at various trade shows and events throughout the area. I believe that the location of a branch of the zoo at Heritage Ranch has a great deal of potential as far as tourism is concerned.

As a regular user of the Heritage Ranch facility, I am very pleased that the current buildings on site will be utilized and the aesthetics and natural setting will be preserved according to the proposal.

Furthermore, I fully support the proposal submitted by Doug's Exotic Zoo and hope that the recreation board will support this proposal as well.

Sincerely,

Daryl Zilinski
Science Department Head
Eastview Community School
Red Deer



MISSION

Through the pursuit of excellence in a positive environment, we are committed to developing healthy, caring, responsible, successful and tolerant citizens.



Agriculture
Canada

-- 073

Food Production Direction générale,
and Inspection Branch Production et inspection des aliments
#1 4910-59th Street
Red Deer, Alberta
T4N 2N1

Your file

Votre référence

Our file

Notre référence

15 November 95

To Whom It May Concern;

I have had departmental contacts with Doug Bos for over ten years and he has operated Doug's Exotic Zoo at Clive, Alberta since April 1992. My visits have found the animals to be well managed and in good health. He has maintained a good public image throughout this time and has a very competent staff who are constantly attending educational seminars. I am confident that the same professionalism will continue in the future.

Respectfully,

C.C. Jenson, DVM
Red Deer D.O.

Canada

Natural Resources Service
Fish & Wildlife Services
First Red Deer Place
#404, 4911-51 Street
Red Deer, Alta
T4N 6V4

File No.

November 7, 1995

To Whom It May Concern:

Subject: Reference for - DOUG BOS
DOUG'S EXOTIC ZOO FARM
BOX 39
CLIVE, ALBERTA T0C 0Y0

Doug Bos has operated a zoo in the Red Deer Fish and Wildlife District, near Clive, since April of 1992. Since that time I have worked with Mr. Bos on numerous occasions and had many dealings with him.

While conducting his zoo operations he has been required to submit a comprehensive development plan, amendments to the development plan, monthly inventory records, annual inventory records as well as other documents. These reports and records have been completed on a timely basis with the required information.

In my opinion, Doug is very honest and sincere in his efforts to operate a reputable zoo facility. He has been extremely helpful by providing assistance and care to injured and orphaned wildlife. Doug is very co-operative when working with Fish and Wildlife.

If you require additional information, I can be contacted at the Red Deer Fish and Wildlife Office (phone 340-5142).

Sincerely,



Stan Markham
District Officer

SM/kas



PARKLAND SAVINGS & CREDIT UNION LTD.

"A Complete Financial Service Owned and Operated by Central Albertans"

LACOMBE BRANCH, 5020 - 51 St., Box 1720, LACOMBE, ALBERTA T0C 1S0 Phone (403) 782-3388 Fax (403) 782-5511



November 9, 1995

City of Red Deer
Red Deer, AB

Dear Sir/Madame:

RE: DOUG'S EXOTIC ZOO FARM

Please be advised Parkland Savings & Credit Union Ltd. has been the financial institution for the above mentioned since February 3, 1993. They have had dealings with us to an amount of a mid 5 figure balance and have operated the account in an extremely satisfactory manner.

I trust the above to be satisfactory to you. Should you require additional information about this account, please do not hesitate to contact our office.

Sincerely,

PARKLAND SAVINGS & CREDIT UNION LTD.

Grant Fulton per
Grant Fulton,
Branch Manager

/js

Wild West Veterinary Services

PHONE/FAX (403) 347-1711

R.R. #1 BURNT LAKE TRAIL, RED DEER, AB. T4N 5E1

12 November 1995

To Whom It May Concern:

Over the past three and a half years, Doug Bos and the zoo east of Clive, have been clients of my practice. In addition to individual veterinary care for the animals, we have established a preventative health care program which includes routine veterinary visits to the zoo. This facility is managed with both the interests of the animals and the viewing public being taken into consideration.

In my professional opinion, the establishment of a second facility at Heritage Ranch, could easily be undertaken with the animal collection that Mr. Bos presently possesses. The additional advantage to having two geographically separate facilities, is that the Heritage Ranch location would serve strictly as a public display area and the Clive location would allow for breeding, rehabilitation, and medical care of the collection. This approach ensures that only the best and healthiest animals in the collection are being viewed by the public.

I feel that Mr. Bos has shown caring and initiative in developing a private zoo which strives to meet the standards of public zoos in North America. I believe that the addition of a zoo would be a distinct asset to the City of Red Deer, and am fully supportive of Mr. Bos' bid to establish such a facility at Heritage Ranch.

If you require further information, please feel free to contact me at 347-1711.

Sincerely,



J. Lynn Tait DVM





**Waskasoo
Park**

Interpretive Program

Mailing Address
#1 - 6300 - 45th Ave.
Red Deer, Alberta, Canada
T4N 3M4
Telephone 403 346-2010
Fax 403 347-2550

30 October 1995

e-mail: kwnc@supernet.ab.ca
our file: C:\letters\D-Bos

Doug Bos
Doug's Exotic Zoo Farm
Box 39
Clive, AB T0C 0Y0

Dear Mr. Bos,

Thanks for your fax on Monday last week.

As many of our objectives are compatible, if your proposal is accepted by the City we would be eager to work with you at the Heritage Ranch site.

No matter what happens at Heritage Ranch, we should still be able to work together on other projects: we may be able to bring your staff and animals into special programs in Waskasoo Park, or may be able to bring groups out to your existing zoo near Clive.

Let's keep in touch!

Yours truly,

Jim Robertson
Head of Interpretation
for Waskasoo Park



078

November 1, 1995

Mr. Doug Bos
Doug's Exotic Zoo Farm
Box 39
Clive AB T0C 0Y0

Dear Doug:

Your recent letter was considered by our Board of Directors at their regular meeting last week. The Board was pleased to learn of your plans to submit a proposal to the City of Red Deer for Heritage Ranch. They look forward to an opportunity to review all of the proposals received, following the November 16 deadline.

In the meantime, we would be happy to provide any information we have on the Heritage Ranch site or tourism in Red Deer which may be useful in developing your proposal.

Thank you again for advising us of your plans.

Yours truly,

Wendy Martindale
Manager
RED DEER VISITOR AND CONVENTION BUREAU

WM/lc

079

LACOMBE ACTION GROUP

5, 5285 - 46 Street
Lacombe, AB
T4L 2A2
Phone: 782-5531
Fax: 782-7073

Box 1133
Stettler, AB
T0C 2L0
Phone: 742-2340

November 29, 1995

Don Batchelor
Manager
Recreation, Parks & Culture Dept.
Red Deer, AB

Dear Mr. Batchelor:

Re: Proposal from Doug's Exotic Zoo

Please accept this letter of support for expanding Doug's Exotic Zoo in to Heritage Ranch, Red Deer, Alberta.

The Lacombe Action Group provides support services for individuals with a developmental disability. Our Individual Funding Program and Community Options Program has recently had the experience of accessing the zoo as an opportunity for our individuals to prepare for the "World of Employment." The zoo and its staff have assisted our support staff to learn the skills of caring for the animals. The Lacombe Action Group staff then assist individuals to learn those skills as well as other employment related skills such as; taking direction, team work, arriving on time, appropriate social behavior and an increased work ethic.

The Zoo has been beneficial for individuals who have an interest in animals and their care. As well, options are available to further interests in horticulture and yard care. The Zoo has provided an alternative to working indoors and the opportunity to care for the animals has given the reward of giving of ones self.

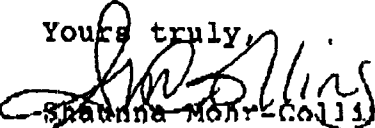
We all have the need to be contributing members of society no matter how small the contribution or in what way we contribute. We all need an arena in which to develop our skills for employment. For some individuals it is a trade school, university, on the job training or Doug's Exotic Zoo.

.... /2

080

We would endorse an expansion of the Zoo in to Red Deer,
and the opportunities it may provide for personal and
professional growth and development.

Yours truly,



Shatana Mohr-Collins
Program Coordinator
Individual Funding Program

/sjm

cc Doug Bos
Douga Exotic Zoo



PARKS AND
RECREATION

MAILING ADDRESS:
P.O. BOX 2359
EDMONTON, ALBERTA
T6J 2R7

Mr. Don Bachelor
Manager,
Recreation, Parks and Culture Department
City Of Red Deer
4914 - 48 Avenue Box 5008
Red Deer, AB, T4N 3T4

Dear Mr. Bachelor:

Re: Proposals for Heritage Ranch

The front page headline of the Red Deer Advocate of Friday, Nov. 17, 1995 reports that the City of Red Deer has invited proposals for the use of Heritage Ranch. Among these proposals is one advocating the opening of a zoo. Please allow me, as General Curator of Edmonton's Valley Zoo, to share my views of the benefits the presence of a zoo may bring to a community.

The Valley Zoo has been operated by The City of Edmonton Parks and Recreation Department since 1959, and is numbered among the department's Major Attractions, along with Fort Edmonton Park, Kinsmen Sports Centre, Muttart Conservatory and Commonwealth Stadium. The zoo's annual attendance is slightly over 200 000 within a population base of about 700 000.

Only at a zoo can people see and touch animals that they normally only read about or watch on television. For children it matters little if these animals are goats or rabbits, cheetahs or elephants. People simply are attracted to animals. One of the most, if not the most, popular thing at any zoo is the "animal encounter", a chance to come close to even to touch a tamed wild animal being carried or led around by a handler. I believe that this first hand contact builds a greater appreciation for the animal world and the conservation ethic.

The number of people who enjoy and value zoos by far outnumber those few who are opposed to them on philosophical grounds. A few months ago a motion was put forward by our City Council to ban animal acts of all kinds. This motion (although eventually defeated) specifically excluded zoos from the proposed bylaw - a recognition of the public's affection for zoos.

A zoo is a place for families to spend time together. People like to be at a zoo because it is entertaining, relaxing educational and safe.

A well operated zoo provides education opportunities for both children and adults through the animal exhibits themselves, informative signs, and especially through interpretive programming. Drawing on our own experience we have seen a 50% increase in bookings for animal related programs, particularly those oriented to children aged 6 to 12 since 1994! There is a large demand for this service among parents, driven by a strong interest in and concern for the natural world.

-2-

A zoo offers people an opportunity for volunteer involvement. Volunteers come from all age groups and diverse backgrounds. Some volunteer to build up their skills toward a future job, others to become involved usefully in their community. Volunteer work ranges from helping to care for animals, offering guided tours and programs to directing visitors on special event days. People with disabilities can also find enjoyment and satisfaction from performing volunteer work with certain harmless animals.

A zoo benefits the local economy. It purchases local services, products and materials and creates employment. A zoo is a consumer of animal feed, tools, equipment and machinery, fencing and building supplies, work clothing, souvenir items, printed material and advertising services, repair and leasing services, waste disposal and food services. Our expenditures on outside vendors total 21 % of our operating cost. A zoo provides employment for animal care and grounds maintenance staff, ride and concession operators, cashiers, interpretive programmers, marketing and promotions specialists and various administrative and clerical workers. Labour and salaries total 68% of our operating costs.

And finally, a zoo is a tourist attraction. Our most recent customer survey identified 33 % of our visitors during the summer peak season as coming from out of town. I note that the Valley Zoo is not as favourably located along a major highway as is the Heritage Ranch. The impact on the tourist market depends on the strength of advertising and promotion, as well as a good location.

These are some of the economic and social benefits to a community which supports a well operated zoo. I would be pleased to respond to any further questions on this matter. Thank you for your time and patience in reading this letter.

Yours sincerely



David Leeb
General Curator
Valley Zoo

083

November 27, 1995

City of Red Deer
Box 5008
Red Deer, Alberta
T4N 3T4

Attention: Mr. Don Batchelor
Recreation, Parks & Culture Dept

Dear Mr. Batchelor:

I would like to voice my support of the proposal for an interactive zoo as put forward by Doug's Exotic Zoo Farm as an alternative to the program in place now at Heritage Ranch.

As a parent and cub-scout leader, I have taken my children to Doug's facility in Olive. The results have always been enthusiastic and educational. I have found his staff to be knowledgeable about the animals under their care and able to convey their appreciation of the world we live in. An annual visit has been mandatory but has never been enough.

Sincerely truly



Paul Dorion

Holiday Inn
RED DEER

November 24, 1995

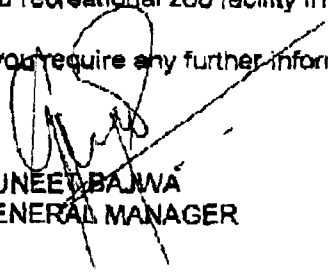
City of Red Deer
4914 48 Avenue
Red Deer, AB T4N 3T3

Re: Doug's Exotic Zoo Farm

To Whom It May Concern:

I would like to express my support of Doug's Exotic Zoo Farm to provide an educational and recreational zoo facility in the Red Deer area.

If you require any further information do not hesitate to contact me at 342-6567.


GUNEET BAJWA
GENERAL MANAGER

"Stay with someone you know" •

6500 - 67 Street, Red Deer, Alberta T4P 1A2 • (403) 342-6567 • Fax (403) 343-3600 • Worldwide Reservations 1-800-HOLIDAY



November 30, 1995

Mr. Don Bachelor
City of Red Deer

Fax: 347-4636

Re: Heritage Ranch

On behalf of Travelodge - Red Deer I would like to take this opportunity to inform the City of Red Deer of our support for Doug Boos' Exoctic Zoo to be located at Heritage Ranch.

We feel that having a zoo located at the ranch would draw more tourists into the city, thus, providing the hotel industry with more customers. This in turn provides more employment and generated dollors for the city.

We also feel that a zoo would be a great attraction for local residents, providing entertainment for families at an affordable price.

We hope that the City of Red Deer will consider the proposal put forth by Mr. Boos.

Sincerely,

A handwritten signature in cursive script, reading "Barb Moon".

Barb Moon
Sales Manager
Travelodge - Red Deer

RED DEER

2807 - 50 AVENUE, RED DEER, ALBERTA T4R 1H6 • (403) 346-2011 • Fax (403) 346-1075 • For Reservations Call 1(800) 578-7878

PRINCIPAL Wayne Hampton
ASSISTANT PRINCIPAL Grant Smith



5414 50 St., Lacombe, AB. T4L 1G4
Telephone (403) 782-7410
Fax (403) 782-7400

Wolf Creek Regional Division No. 32

November 22, 1995

City of Red Deer
4914 48 Avenue
Red Deer, Alberta

Dear Sirs:

Re: Submission by Doug's Exotic Zoo

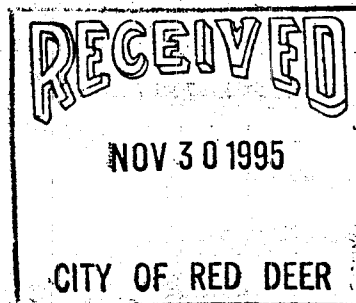
Please accept this letter in support of Doug's Exotic Zoo to relocate to the Heritage Ranch site.

As principal of Lacombe Upper Elementary School, we feel very privileged to be able to take advantage of the services provided by Doug's Exotic Zoo. Not only have students from our school had the opportunity to visit the zoo, but personnel from the zoo have given free one hour educational presentations to all classes at Lacombe Upper Elementary. These activities have given students the opportunity to learn about numerous different animals, and how they are adapted to survive in their environment. Such first-hand learning opportunities truly make learning the science curriculum a "real life experience" for our students.

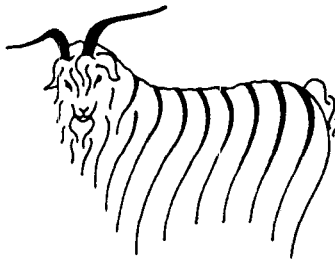
The relocation and proposed expansion of this zoo to the Heritage Ranch site would make service to our school just that much better. Also, I think this would be a wonderful attraction for people travelling Highway No. 2. as it's a perfect spot to stop and take a break. What a super way to bring tourist dollars into Red Deer and area!!

Sincerely yours,

W. J. Hampton, B.Ed., Dip.Ed., M.Ed.,
Principal



087



WHELP BROOK FARM

RR 3 Ponoka

Alberta T0C 2H0

Don Batchelor,
Manager, Recreation and Parks Dept.,
City Hall,
Red Deer.

4 Dec. 1995.

Dear Mr. Batchelor;

Doug Bos tells me he has submitted a proposal for a zoo at the present site of the Heritage Ranch. I believe this type of development would be well received by the people of Red Deer and it has the potential to become a major tourist attraction.

Doug is anxious to provide an educational experience for the visitors to his zoo. He believes it is important to give the public the opportunity to enjoy animals and learn about their habits and requirements. The Heritage Ranch is an ideal location to set up a centre designed to develop a better understanding of animals and wildlife conservation. This type of facility could cover many topics related to wild and domestic animals.

I am interested in working with Doug to set up a Fleece and Fibre section. It would consist of the following sections:

1. An exhibit of fibre producing mammals, such as, various breeds of sheep, goats (wild and domestic) camels, Yak, Musk Ox, Llamas, Alpaca, and rabbits.
2. Describes the history of fleece bearing mammals and fibre.
3. Demonstrate the properties of the various fibres and the stages of processing from harvesting to the finished product.

It would be a hands on experience. Visitors would be encouraged to take part in handling the manageable livestock and the fibre.

I set up a mobile Fleece and Fibre display for the Science Council of Alberta and it is currently touring provincial libraries and schools.

I hope you will be sympathetic to Doug's proposal as I believe it will be an asset to Red Deer.

Sincerely, Dorothy Broadbent.

Dec. 22/95

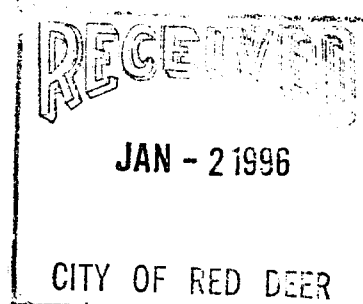
Attention: Don Batchler
Recreation Manager

It has been rumoured that Doug's Exotic Zoo has put in a proposal to locate at Heritage Ranch. I would like to let you know that everyone that I talk to is very excited about the plans that would see something so family oriented right here in Red Deer. I was at the Zoo this week for their Christmas play and talked to the owners and asked what I could do to make this plan a fact. Heres the letter to let you know that we feel there could be no better plan for this City owned land. They would have to look after the land or it would be detrimental to the safety of their animals. It is also something that could make the city some much needed revenue. There are many families just like mine who would benefit from something so wonderful for our children and ourselves. Please recommend that this goes through to be a reality.

Thank you for your time,

Tracy Annable

Tracy Annable
512-6834-59 AVE
Red. Deer, Ab
T4P-1C9



Dec. 22/95

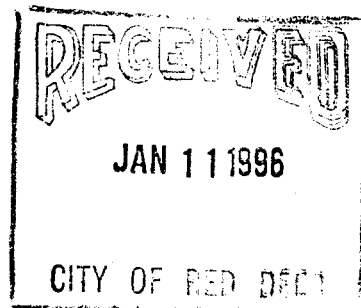
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Recreation Manager

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Thank you for your time,

Debbie Annable

Debbie Annable
504-6834-59 Ave
Red Deer, Ab.
T4P-1C9



Dec. 22/95

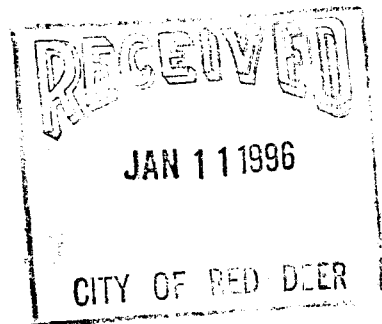
Attention: Don Batchler
Recreation Manager

It has been rumoured that Doug's Exotic Zoo has put in a proposal to locate at Heritage Ranch. I would like to let you know that everyone that I talk to is very excited about the plans that would see something so family oriented right here in Red Deer. I was at the Zoo this week for their Christmas play and talked to the owners and asked what I could do to make this plan a fact. Here's the letter to let you know that we feel there could be no better plan for this City owned land. They would have to look after the land or it would be detrimental to the safety of their animals. It is also something that could make the city some much needed revenue. There are many families just like mine who would benefit from something so wonderful for our children and ourselves. Please recommend that this goes through to be a reality.

Thank you for your time,

Irene Durksen

Irene Durksen
502-6834-59AVE
Red Deer. Ab.
T4P-1C9



P.S. I had my 78 yr old mother with me & she enjoyed the Zoo so much I feel many seniors in Red Deer would take advantage of this as well. For children who are underprivileged this would be a real wonderful thing to have. There are schools & service groups who would take these children there. They would otherwise not have this chance.

Don Batchelor
F.Y.I.

Jan. 9/96

Mayor Gail Durksen,

Re: Heritage Ranch Redevelopment.

I would like to voice my concerns in this matter.

As there are a large number of children who never get beyond the city limits I would like to see the Clive Zoo located at the ranch.

I believe that schools and service groups, grandparents and others would see these children get to the Zoo. This would give underprivileged children a chance to see what they may not see otherwise.

Also being a parent and grandparent I am very aware of the drawing card something like this is. We have travelled in B.C. and have made unscheduled stops and spent money in places we never planned but the children saw a sign "Zoo" etc. and there we were.

I believe this would draw a great number of travellers into the city of Red Deer and thus generate money.

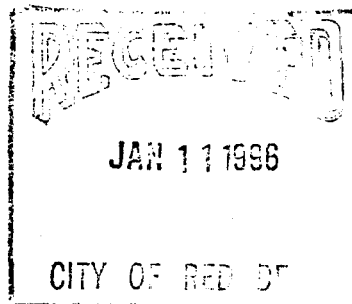
This would also be appreciated by our seniors who are not able to get out much.

Please consider the Zoo when making your plans.

Thank you for your time,

Irene Durksen

Irene Durksen
502-6834-59 Ave.
Red Deer, Alta.
T4P-1C9



April 4, Duwayne Silver
886-5433

phoned Nov 4/95 to
declare their support for
Dunp's Exotic Zoo.

To Don
Date Friday Time _____

WHILE YOU WERE OUT

M. Mike Houchie
of 240-3200
Phone No. 752-5605

TELEPHONED	<input checked="" type="checkbox"/>	PLEASE CALL	<input type="checkbox"/>
WAS IN TO SEE YOU	<input type="checkbox"/>	WILL CALL BACK	<input type="checkbox"/>
WANTS TO SEE YOU	<input type="checkbox"/>	URGENT	<input type="checkbox"/>
RETURNED YOUR CALL	<input type="checkbox"/>		

Message Wanted you to know
that a Zoo was a
good idea.

Message taken by _____

To D
Date Dec 4 Time 12:40

WHILE YOU WERE OUT

M Dorothy Brower
of 4 Clarence
Phone No. 347-1440

TELEPHONED	<input checked="" type="checkbox"/>	PLEASE CALL	<input type="checkbox"/>
WAS IN TO SEE YOU	<input type="checkbox"/>	WILL CALL BACK	<input type="checkbox"/>
WANTS TO SEE YOU	<input type="checkbox"/>	URGENT	<input type="checkbox"/>
RETURNED YOUR CALL	<input type="checkbox"/>		<input type="checkbox"/>

Message Appt for zoo.
Hope that we'll get it -
Handled.

Message taken by HP

** Printed on reused paper

To Don
Date Friday Time 9:30

WHILE YOU WERE OUT

M Joan McIntosh
of _____
Phone No. 347-1552

TELEPHONED	<input checked="" type="checkbox"/>	PLEASE CALL	<input checked="" type="checkbox"/>
WAS IN TO SEE YOU	<input type="checkbox"/>	WILL CALL BACK	<input type="checkbox"/>
WANTS TO SEE YOU	<input type="checkbox"/>	URGENT	<input type="checkbox"/>
RETURNED YOUR CALL	<input type="checkbox"/>		<input type="checkbox"/>

Message She phoned to
say a zoo would be a
wonderful idea - The
S.H. Flynn should
be mentioned.

Message taken by _____

** Printed on reused paper

093

Public Information Meeting
for
Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

In light of the petition which supported retaining Heritage Ranch as Natural PARKLAND and also supported the sight as a western-type recreation facility - only 2 proposals appealed to me and would meet the wishes of the 3836 individuals who signed. First the Rocky Mountain Retreat would meet the expectations for a western-type recreation facility. Second the Red Deer Native Friendship Society would maintain Heritage Ranch as Parkland - complementing the Waskarso Park System. Ideally - the two proposals could blend together and provide an enhancement to the park system without further disturbing the natural habitat.

- The Pony Club - All they seem to want is a larger place for their activities without offering anything to the general population - only a very small number. If

(over)

I would like to receive more information related to this issue when it becomes available:

Name Colleen Weir Phone # 3479161
Address 35 Warwick Drive Postal Code T4N 6L4

Group Represented _____

the Club is not offering economic growth to the city, I don't understand why the proposal was considered. Also the increase in traffic to lower area concerns me especially during mints. Will bleachers be set up? How will the viewers get to lower region?

oups Exotic Zoo - Definately not. Too close to the highway for the animals. Also in representation of the 3836 people who signed the petition, this proposal would not maintain the Ranch as a Natural Parkland. - Too much activity i.e. mini-golf, pens

War Memorial - I like to be respectful and like the idea that it is a park-like ~~area~~ ^{facility} - but it also would destroy more of the natural habitat.

In the past months after my Oct. 10 presentation, many residents approached ^{me} concerned that the battle to preserve our parkland would ~~not wane~~ ^{not wane}. Many individuals, not only West Park residents, appreciate Red Deer's beautiful park system and want to keep it that way - as parkland. However they feel that an elite group makes the decisions oblivious (or ignorant) to the wishes of the public. In the case of the proposals it seems that the present operators teamed with the Native Friendship Society would be most in keeping with public approval.

Public Information Meeting

for

Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

After listening to the 5 proposal I would have to agree to the Native Center taking over the Heritage Ranch with Radke as a sub contractor, they would compliment each other. Neither of these two want to dig trenches, widen the paths or create danger for walkers or bikers on the trails, or install tall fences which would change the appearance and disturb the wildlife freedom of the open space which now exists. The Native Friendship would entertain all ages not just a select few who can afford an \$800 dollar horse, failing to add that there

I would like to receive more information related to this issue when it becomes available:

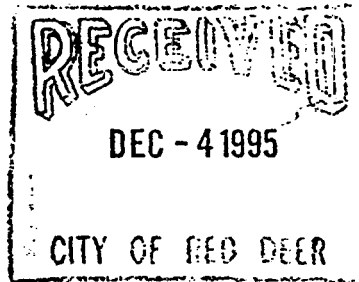
Name Jeannette Jones Phone # 703-346-6488
Address 153 Nash St. Red Deer Postal Code T4P 1N3

Group Represented _____

2) equipment, wear and tear is mentioned
and of this horse which runs £200 and up
a month.

097

I think that better promotion and
increased signage on Hwy for the
Heritage Ranch would decrease the
Westpark residence concerns.



Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

- o RADKE PROPOSAL SHOULD BE REJECTED - INCOMPETENT
- o FRIENDSHIP CENTRE CONSIDER SHORT TERM WITH PERFORMANCE
BOND AND RENEWAL OPPORTUNITY PROVIDED HAY RIDES
STRAIGHT RIDES & TRAIL RIDES ARE INCLUDED.
- o PONY CLUB USE CONFORMS TO ORIGINAL CONCEPT.
NOMINAL RENTAL SHOULD BE CHARGED AND NO ADDITIONAL
IMPACT ON LOWER AREA SHOULD BE PERMITTED. PROPOSED
CHANGES TO PASTURE AREA SHOULD NOT INTERFERE WITH
OTHER USES. eg DAY STALLS SAND PING ETC.
- PROPOSED MAJOR EVENTS WOULD REQUIRE VEHICULAR ACCESS
TO LOWER AREA AND SHOULD NOT BE PERMITTED.
- o KVA SHOULD BE REJECTED - MAJOR CONFLICT WITH
ORIGINAL & OTHER PROPOSAL USES.
- o ZOO PROPOSAL SHOULD BE CONSIDERED PROVIDED TRAIL RIDES/
HAY RIDES ARE INCLUDED OR PROVIDED FOR.

I would like to receive more information related to this issue when it becomes available:

Name Don Moore Phone # 346-3086
Address 11 FULMANN CR Postal Code T4R 2C7
Group Represented ME

OVER →

OTHER COMMENTS

--- 099

THIS AREA IS JUST AS WORTHY OF SUBSIDY AS BOWER PONDS, FT NORMANDELL, OR NATURE CENTRE. THEY ARE ALL MAJOR ASSETS TO THE CITIZENS AND ALL MAKE A SIGNIFICANT CONTRIBUTION TO OUR TOURISM POTENTIAL.

SUGGEST THAT THE ORIGINAL CONCEPT BE RETAINED AND ENHANCED.

SUGGEST A SOCIETY BE FORMED TO ASSUME RESPONSIBILITY FOR MANAGEMENT AND OPERATION. IF MANAGED AND OPERATED AS WELL AS THE RIVERBEND PROJECT AND THE NORMANDELL SOCIETY PROJECTS - SUCCESS WOULD BE ASSURED.

NONE OF THE OPERATORS TO DATE HAVE SHOWN ANY IMAGINATION OR MANAGEMENT SKILLS.

A STRONG MANAGER WITH SUPPORT OF CONCERNED SOCIETY MEMBERS AND COMPETENT SPECIALISTS COULD PROVIDE AN OPPORTUNITY FOR REDDEAR CITIZENS & VISITORS WITH A WORTHWHILE COUNTRY EXPERIENCE FOR URBAN DWELLERS.

SUGGEST CONVEENE A WORKSHOP ~~WAS~~ ATTENDED BY CONCERNED & INTERESTED CITIZENS TO EXPLORE POSSIBILITIES FROM WHICH A BUSINESS PLAN COULD BE DEVELOPED: INCLUDE REE BOARD, ENVIRONMENTAL COMMITTEE, AGENCY REPS & OTHER INTERESTED CITIZENS.

Public Information Meeting
for
Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.

Thank you.

My first comment is to commend the city for a well run meeting.

We would like to have the Ranch kept and operating as it is by the present operators. With all the 'cut backs' why not hold the line on more expense by making all the changes at the time. Better to shut it entirely and leave things vacant for the time being. Once the Sports Hall of Fame is completed and operational then take another look at the situation as to usage.

The R.D. Nature Friendship Society has been in financial operating problems according to any news media. It is hard to visualize them even thinking of such an expense. PLEASE visit the Ranch site area.

In regard to the Zoo - also a no - policy would to locate R.D. further in the country side not near our trails. over

I would like to receive more information related to this issue when it becomes available:

Name Heath Phone # 342-1518
Address 174 Wilton Lane R.D. Postal Code T4N 6B2

Group Represented _____

we are proud of our Park system why
must we change even a small area to a
commercial zone? 101

As for the Korean War Group it seems to us
it would be economically more feasible to
stay in their present location -- No to the
Ranch location.

The Pony Club using the Ranch would
be fine as long as it does not interfere
with the present trail system and did not
put any financial cost to the taxpayers.

Public Information Meeting
for
Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

After reviewing the five proposals
and the concerns of the Westpark
residences I would like to see the Native
Friendship Society take over the Heritage Ranch
and then have the Native Center make a deal
with Mr Radke. I would also like to see
the city of Red Deer, the Native Friendship
Society and the residences of Westpark
sit down and try to work something out.

I would like to receive more information related to this issue when it becomes available:

Name WES JONES Phone # 346-6488
Address 153 WASH ST Postal Code T4P 1N3
Group Represented NATIVE FRIENDSHIP SOCIETY

Public Information Meeting
for
Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I and my family the 3 families of Robicheau
would like Doug's Zoo and the Red Deer
Native Friendship Society to gether at
Heritage Ranch Project.

Then the fellow that is their with the
horse and the Pony Club and the Korean
Accossication. Our first pick is Doug's Zoo
and the Red Deer Native Friendship Society.
We feel not enough Canadian know about the
Native Culture of our natives.

I would like to receive more information related to this issue when it becomes available:

Name Cecelia and John Robicheau Phone # 347-8584
Address 3629-51 avenue Postal Code T4N-4G3
Group Represented Private Citizen

Coral Gill - Heritage Ranch Comment
 Task

Wants Jays Exotic Zoo.

- Youth Program
- low income access
- local opportunity
- Work With Perry Wood Centre

taken By Ed M
 4 Dec 95

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

As an active member of Red Deer Pony Club, I am in full support of this clubs under taking in the need for a new facility. Heritage ranch provides an amazing landscape for the equestrian sport. It is my feeling that pony Club has nothing but education and positive activities for todays youth. I provides responsibility, morals, and a respect and nature through horses. This land is best suited for equine usage, in conjunction with any other organization that can work with the sport involved. Pony Club will not take from the land or the city but give a continuance of equestrian sport to Alberta and surrounding areas.

Jacob Tyerman

I would like to receive more information related to this issue when it becomes available:

Name Jacob Tyerman Phone # 886-4876
Address RR # 1 Penhold Postal Code Tom. IRO
Group Represented R.D.P.C

Public Information Meeting
for
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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

The PRO DEER PONY CLUB'S IDEA FOR THE PARK
IS BY FAR THE BEST USE OF BOTH THE EXISTING
AND FUTURE DEVELOPMENTS. IT SEEMS THAT
THIS PROPOSAL WILL HAVE THE SMALLEST IMPACT
ON THE NATURAL BEAUTY OF THE PARK.
THE ZOO WOULD REMOVE ALL OF THE TOP PART
OF THE PARK FROM PUBLIC USE AND MAKE IT
A COMMERCIAL FACILITY AND WOULD BE MY LAST CHOICE
A JOINT USE OF THE PONY CLUB & NATURE'S WOULD
BE THE BEST CHOICE.

I would like to receive more information related to this issue when it becomes available:

Name _____ Phone # _____

Address _____ Postal Code _____

Group Represented _____

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.

Thank you.

It has been so wonderful having a place where we + our children can ride.

I do not want a zoo. They are by + large sad places + at times dangerous. I have known a zoo to lose an anaconda and the public were terrified all through one summer.

I have paid taxes to Red Deer for 20 years. Most of the projects our taxes went to pay for, are for hockey. If you are not in hockey or its supplementary activities you do not get any benefit from all the tax money being spent.

Heritage Ranch is the only facility we have enjoyed in Red Deer.

The pony club is exclusive \$200 per month per child after you buy your \$4000.00 horse. I

I would like to receive more information related to this issue when it becomes available:

Name _____ Phone # _____

Address _____ Postal Code _____

Group Represented _____

don't want my children (grand children) to -- 108
break their necks either.

I want Heritage Ranch as is or at least
some semblance of it

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I feel the proposal for use of the facility by Red Deer Pony Club is in keeping with the Heritage Trust intended use as an equestrian facility. We would have a very minimal impact on the environment yet still provide a facility for all the public to use.

The competitions and shows would draw tourists & competitors from all over western Canada.

Red Deer Pony Club has provided 25 years of enjoyment to many families in the Red Deer area. The development of this facility would ensure the continuation

I would like to receive more information related to this issue when it becomes available:

Name K PLAUDIS- O'CONNELL Phone # 886-4310
Address RR #4 Red Deer Postal Code T4N 5E4
Group Represented Red Deer Pony Club

of the club activities. - 110

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

As a past member of the Red Deer Pony Club I would like to express my support for the proposal that is being put forth. The club has had use of portions of the 'Ranch' for several years and would be a very valuable portion with the right organizations at the 'Ranch'. As the club's use of the facility would be limited to Wednesday rides and competitions throughout the year it does not appear that use of the general ~~area~~ ^{area} of the 'Ranch' would be hindered. The facility upgrades that Pony Club is proposing will very much improve the overall general appearance of the park and also the look of our city's edge from the highway. The competitions that would be facilitated would also bring more of an audience to Red Deer by the equestrian world which would in turn bring money into our tourism industry. The horse industry in Alberta has a lot of financial clout with

I would like to receive more information related to this issue when it becomes available:

Name Brenda Thompson Phone # 340-2341
Address 5421-38 St Red Deer, AB Postal Code T4N0X5
Group Represented Red Deer Pony Club

regard to money spent on various related inductions.

Several different groups already take advantage of the facility as an equestrian training site - they would still be welcome and even encouraged to utilize the facility. With all of the member support the club has with regard to maintenance they would definitely be able to aid in the upkeep of the Park.

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Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Red Deer Native Friendship Society
would provide community involvement
as well as cultural awareness.

Penny club may be a good coupling.

Upholstery Display is not appropriate.

The zoo, Calgary zoo is the largest in
western Canada so it would not be feasible.

I would like to receive more information related to this issue when it becomes available:

Name _____ Phone # _____

Address _____ Postal Code _____

Group Represented _____

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I, on behalf of my family, would like to express my support of the Red Deer Pony Club's proposal for the Heritage Ranch. Our family got involved in the Red Deer Pony Club fifteen years ago and have benefited from its specialized training over those years. My children, because of membership in the RDPC have: a) learned all aspects of horse care b) competed locally, provincially, nationally and internationally (U.S.A., England, Scotland and Ireland) c) developed friendships in all areas where they have competed and with those that have come to the RDPC. The influence of the RDPC was sufficient to keep all of my family in equestrian related even though we are no longer actively involved in the RDPC.

The Pony Club's proposal will allow ^{us to} Red Deer attract equestrian activities from all levels (locally, provincially, nationally and even internationally)

(over)

I would like to receive more information related to this issue when it becomes available:

Name David Coates Phone # 342-0475
Address Site 3 Box 6 RR 3 Postal Code T4N 5E3
Group Represented Red Deer Pony Club

If the ROPony Club is successful, the Alberta Modern Pentathlon Association would also utilize the developed areas for stadium jumping and running at our Provincial Championships (with approval from the ROPony Club)

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I appreciate having the opportunity to hear the five proposals this evening. I strongly believe that Red Deer ^{has} ~~has~~ a very unique area in Heritage Ranch. It is highly beautiful and an area that wildlife is in abundance. I am against any proposal that would increase traffic in that area. Introducing other species (ie: a zoo) is completely unacceptable and a commercial venture such as a mini golf would ruin the natural beauty of the area. The veterans memorial is also not appropriate in the site. I am concerned over the Native Friendship proposal in ^{that} their plan seems to be well intentioned but very grandiose. Couldn't Fort Normandeau be used for their proposal? The Pony Club and the current operators would have low environmental impact on the area as well as provide a unique service to the community. To feel that a co-operation between these two groups would ➡

I would like to receive more information related to this issue when it becomes available:

Name MARILYN MANN Phone # 347-9868

Address 12 Riverview Park RD Postal Code T4N 1G3

Group Represented Individual concerned citizen.

be the most suitable plan for Heritage Ranch.

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* Heritage RANCH : NOT a place
to have the Sports Hall
of Fame.

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Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

As a current user of the park,
I am most concerned that ambitious
commercial ventures that appear to
need to expand beyond the area of the
park we spoke of this evening will restrict
public use of the park. Is it not possible
to allow a slight commercial impact
organization that will not restrict
use to a great extent to form a partnership
with non-commercial users who will
have very little impact on the public
or the natural setting. If the object is
to eliminate cost to the city yet allow the
broadest base of use to citizens of Red Deer, I
believe this course of action will accomplish this goal.

I would like to receive more information related to this issue when it becomes available:

Name W.D. Taylor Phone # 887-~~4~~108
Address RR #1 Red Deer Postal Code T4N5E1
Group Represented Red Deer Pony Club

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I believe that the Red Deer Pony Club's plan would be most beneficial to the City of Red Deer. There are few public equine facilities that are open to the public to ride in, it would be fun. I also think that it would be beneficial to the City to have a "Public" facility that is not a boarding facility where cross-country events could be held.

I am very concerned, however, about the plan presented by Doug's Exotic Zoo farm. I think that the animals they intend to keep there would be in danger of going deaf!

I would like to receive more information related to this issue when it becomes available:

Name _____ Phone # _____

Address _____ Postal Code _____

Group Represented _____

Public Information Meeting
for
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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I believe that the Red Deer Pony Club would be the best club for the facility. They will gladly share the facility with another group and will be encouraging keeping the park natural as the more trees etc. The better for them, they will not disturb the park or wildlife such as Doug's Zoo and they will not put up any permanent structures affecting the Parks Natural State.

RDPC (Red Deer Pony Club) ALL THE WAY!!

I would like to receive more information related to this issue when it becomes available:

Name Chris Lyman

Phone # 886-4816

Address RR #1 Pinhold, Alta

Postal Code T0M 1R0

Group Represented _____

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

This proposal is a great opportunity to give R.D.P.C. a permanent home, with the future prospect of building a world class equestrian facility. This facility would include a dressage ring, cross country jumps and a stadium course.

Pony club provides a wonderful opportunity for children ^{ages} 8-21 to learn about horses. The skills learned build self-esteem in our children. It teaches them responsibility, grooming horses, taking care of tack, recognizing

I would like to receive more information related to this issue when it becomes available:

Name Lee Anne Dyerson Phone # 886-4876
Address RR1 Penhold Postal Code T0M1R0
Group Represented Red Deer Pony Club

illness in horses, how to feed etc.

Pony^{Club} is wonderful ¹²² for teaching good sportsmanship. Pony club kids are competitive but are known for cheering others on + aiding other riders at camp or at an event. Pony club keeps children busy and out of trouble, off the streets and learning skills which make good citizens + ^{building} leadership skills. One of the main reasons ^{for} ^{ca} ^{Pony} to provide fun + socialization. Friends made at Pony club are usually lifelong. My children are 14 + 16. They've grown into responsible focused young people. My son went on a Pony club exchange to England last summer. ^{sheaterpiece}

We need an equestrian centre in Alberta to house major events. We can continue to build on this goal year by year. This will create more public interest and make more dreams come true for children who love horses. This would

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I think that out of the five proposals offered, the ones from The Native Friendship Centre, Red Deer Pony Club and Doug's Exotic Zoo offer the most beneficial uses for Heritage Ranch. Economically, I believe that Pony Club and the Zoo would bring great benefits to Red Deer. As far as using the existing facilities, the Pony Club has used and developed many trails + the steepchase track for quite a few years since at least the early 1980's. The opportunities to hold international competitions like the North American Young Riders Event (as in 1980), will bring great coverage and inflow of people to Red Deer as an upperclass riding facility in North America. Riding as an inexpensive sport has been greatly on the rise in the last 5 years. Pony Club teaches sportsmanship, horsemanship skills, interaction skills and is a very educational program for young people (ages 7-21) and parents alike. With the shows we hold and could hold

I would like to receive more information related to this issue when it becomes available:

Name Audrey Mayer Phone # 346-2258
Address 5259 76ST Red Deer Postal Code T4P 2J4
Group Represented Red Deer Pony Club

additionally would bring a lot of revenue to the city much like hockey tournaments. Pony Club also holds many different levels of camps and competitions to provide learning experiences which are open to anyone.

Another viable option is the Zoo which also sounds like a very good educational system. I am not sure I am not sure how the zoo will impact the environment though. The Native Centre also offers a very good option for use of the facilities but I am not sure what the level of interest is in the society + how many people it would attract!

I find these 3 all acceptable uses for the facilities and I hope that Pony Club will be able to use them in conjunction ~~with~~ with any of the other clubs.

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Public Information Meeting
for

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Please leave it as a Wildlife Reserve -
and please do something about the
traffic flowing thru West Park.
Make the road more convoluted -

I would like to receive more information related to this issue when it becomes available:

Name _____ Phone # _____

Address _____ Postal Code _____

Group Represented _____

Public Information Meeting
for
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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

As a rider, I would love to see portions of the upper level developed to host equestrian competitions and pleasure riding. ~~The~~ As a citizen, I realize the need to utilize the whole Heritage Ranch facility to promote tourism to the City and offer programs or services to the public (something that the Pony Club proposal does not do on its own). So, I sincerely hope that City Council considers combining the Pony Club proposal with another proposal to fully utilize the ranch.

It would be nice if whatever uses go in stay within the theme of "Ranch". The Sports Hall of Fame has already, in my opinion, broken ranks, but I'd ~~hope~~ hate to see development of a war & peace exhibit/monument to further

I would like to receive more information related to this issue when it becomes available:

Name PATTY CADLEY Phone # 346-2146

Address 3606-41 AVE, RED DEER Postal Code T4N 2X8

Group Represented PARKLAND AREA ALBERTA DRESSAGE ASS'N.

foundling — 127
dilute the ideas of Heritage Ranch.

I like the Nature Friendship Society proposal, and it sounds like it could work with an open equestrian facility. I'd be concerned that on its own, their proposal may limit public equestrian use and hampers development of the bottom trails for riders (especially Pony Club).

I don't like the idea of a zoo in Red Deer, especially so close to the highway, not when such an excellent zoo exists in Calgary.

Something that really bugged me during the presentation was an undercurrent of concern for the gophers presently living in the pasture. Significant environmental impact is of course a concern, but I sure hope gophers don't block any of these proposals.

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Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

- Advisory board (public) regardless of which project is approved is necessary
- Although I empathize with West Park residents, they don't own the area.
- Which group is best connected to the Sports Hall, ie do they complement or conflict?
- Flood public input.

I would like to receive more information related to this issue when it becomes available:

Name Allan Falden Phone # 342-1325

Address 127 Chapel Dr Postal Code T4P 2R7
Red Deer

Group Represented _____

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Interesting Evening.

I hope all interested groups
can work together. It would be
an exciting "Ranch" if we can
work out proposals. A great
opportunity to bring multi event
together.

Zoo may be to commercial.

I would like to receive more information related to this issue when it becomes available:

Name Lil Boulton Phone # 347-1449
Address RR #4 Postal Code T4N 5E4
Group Represented Red Deer Pony Club

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

I think that the Best Deer Pony Club is
definitely a good choice for the facility
combined with 1 or 2 or 3 or even 4
other groups they aren't asking for
very much, only 2 hours once a
week for 6 months, and a couple
of weekends a year for shows. We
have no show jumping operations in
this area and I would enjoy
watching this type of event and I
believe that it would be beneficial
to our beautiful city.

I would like to receive more information related to this issue when it becomes available:

Name Jamie Boulding Phone # 347-1449

Address RR#1 R.D Postal Code T4N 5E4

Group Represented _____

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

- 1) The Grobman's Baller farm should NOT be located @ Heritage Ranch. This is the wrong location and must be overruled regardless of City Council's stand.
- 2) A Zoo should not allowed. It brings too many problems of logistics and also environmental concerns. The park should not be used for commercial purposes.
- 3) The Pony Club proposal should receive favorable consideration and will complement other uses such as Trail Ride operations.
- 4) Korean War Exhibit should remain where

I would like to receive more information related to this issue when it becomes available:

It is proposed.

Name R. WEBER Phone # _____

Address _____ Postal Code _____

Group Represented _____

We need to renew ~~and~~ and refresh
what the Park was established
for in the first place.

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Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Red Deer provides for its residents a natural sanctuary, wilderness opportunity second-to-none in Canada.ample options for walking, running and biking are available as is the unique opportunity for equestrian based recreation activities

Pony Club is an international riding organization providing equestrian skill and horsemanship theory on a world-wide agreed system. Member riders are committed to work to highest standard of equine care. Many Pony Club riders go on to careers in riding - some including

I would like to receive more information related to this issue when it becomes available:

Name Robert Young Phone # 886-5360
Address RR 4 Red Deer Postal Code T4N 5E4
Group Represented Canadian Pony Club

Jan Miller, Neil Greenough, Leslie Reed,
 Tom Bayford and many other Canadian
 Olympic riders.

Competitions, rallies, quiz, Junior Philip
 James being riders from all over Alberta.
 And Pony Club members have been ambassadors
 of the sports in Australia, Japan, America,
 Mexico, and Great Britain.

Athlete development is a primary focus
 of Pony Club but ambassadorship & Public
 Relations play an important part in raising
 the profile of the group. The Red Deer
 area

Riding related activities could be
 promoted to potential members or
 horse owners looking for a "groomed" and
 well maintained riding unit.

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Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Should be kept in Equestrian
as much as possible
and
Native Heritage

I would like to receive more information related to this issue when it becomes available:

Name Bob Leggette Phone # 403 2272398
Address Site 2 Box 10 RR#4 Innisfail Postal Code T4G 1T9
Group Represented Red Pony Club

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

All of these proposals are really good. I think that the city should be looking at two or 3 of these ideas together, such as pony club and something else. The pony club doesn't need a large amount of space or time.

I would like to receive more information related to this issue when it becomes available:

Name Linda Leggett Phone # 221-2399

Address Site 2, Box 10 R.R. #4 Postal Code T4G 1T9

Group Represented Innisfail Pony Club

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Based on the presentations I support

1) Native Centre

2) Zoo

3) War Info Centre

} Hopefully they could
work a partnership.

I only support the Pony Riders to the extent
that they could use other areas not
used by the others.

I would like to receive more information related to this issue when it becomes available:

Name Bill Heinsen Phone # 346-3981

Address 1 Shamrock Ct Postal Code T4W 0A1

Group Represented Citizen

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Kadke's proposal - should be supported in conjunction with R.D. Pony Club. Equestrian use is appropriate for the area and the equestrian industry is important economically to the ~~central~~ central Alberta region. The nature friendship proposal is probably consistent with this. I cannot see how the return on the zoo fit into this idea and should be rejected out of hand.

I would like to receive more information related to this issue when it becomes available:

Name NEIL BERG Phone # 347.9741
Address 16 PANSONS CROSS RD Postal Code T4P 2C8
Group Represented R.D. Pony Club

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

*I think the native friendship center have a
really great proposals which will be good for
Red Deer. They have many ~~the~~ good ideas for people
to have fun*

I would like to receive more information related to this issue when it becomes available:

Name Stuart Soam Phone # 346-7120

Address [#]907-4920 47st Postal Code T4N-1R5

Group Represented Red Deer Native Friendship center

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Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

NO ZOO PLEASE!

I DO NOT FEEL A ZOO IS IN KEEPING WITH THE CONCEPT
AND ORIGINAL INTENT OF THE AREA. THE INTENSITY OF USE,
AND IMPACT OF HIGH USAGE WOULD BE DETRIMENTAL TO THE
OVERALL AREA. ECOLOGICALLY, I BELIEVE THE HOUSING OF ANIMALS.
THIS CLOSE TO HIGHWAY 2 IS INHUMANE AND UNACCEPTABLE
FOR OUR CITY TO SUPPORT.

~~I FEEL A COOPERATIVE USE BY~~

I SUPPORT THE NATIVE FRIENDSHIP SOCIETY PROPOSAL MOST.
I FEEL THEIR PROPOSAL IS "KEEPING WITH OUR "HERITAGE"
AND THE^{THE} MOST VIABLE. I DO FEEL THAT THE N.F.S.
PROPOSAL IS WORKABLE WITH THE K.V.A. AS A JOINT
VENTURE, IF THE K.V.A. CAN MODIFY THEIR LAND USE PROJECTS.
THE PONY CLUB'S PROPOSAL OUTLINED THEIR
PROPOSED USAGE OF THE AREA BUT LACKED OVER →

I would like to receive more information related to this issue when it becomes available:

Name BRIAN BARR.

DAY: 340-5978.

Phone # EVENINGS: 347-8318.

Address 23 FOREST CROSE, RED DEER. Postal Code TAN 4Z7

Group Represented DAILY USER OF THE AREA,

PLEASE CONTACT ME WITH DATES, TIMES AND PLACE OF

BEST ATTAINABLE
IMAGE

ANY INFORMATION ABOUT HOW THEY WOULD MANAGE
THE AREA. THE COMMENTS MADE THAT THEY
DID NOT HAVE THE TIME, ENERGY OR INTEREST
IN ~~EXAMINING~~ EXPLORING THE MANAGEMENT OF
OTHER TYPES OF ACTIVITIES IS WORRYSOME.

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Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

- meeting well attended and well run.
- proposals were adequate (except for Radke presentation) but were light on creativity and financial info.
- all have minimal environmental impact.
- all will generate traffic which was the major contentious issue but is inevitable.
- Pony Club, Native F.C. and CH Park could all co-exist. (Only Zoo requires full pasture area)
- I favour zoo least even though it generates revenue to City (We have Calgary only 2 hours south) (over)

I would like to receive more information related to this issue when it becomes available:

Name M. Fluorvelling Phone # 343-6844
Address Bon 800 R.D. Postal Code T4N 5H2
Group Represented City Council / Normandean Soc.

- I have concerns about capital funding for Native project.
- War/Peace memorial is neutral for capital / operating as is the Pony Club.

BEST ATTAINABLE
IMAGE

Public Information Meeting for Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

The Red Deer Native group, the present operations
Stan & Conial Radke in a smaller scale and the zoo
all working together, I feel would make a great
recreation area for all citizens of Red Deer and not
only the majority. The sleigh rides, pony rides are a
big part of our heritage and well as the Native group.
The zoo is very educational. The Sports Hall of fame
should be located at the fairgrounds area where more
sports people gather and not commercializing the
area. The pony club is getting back to
commercial and benefiting the average citizen
like the Native Centre Group, Radkes & the Zoo make
The Veterans Ass. is not suited for most citizens
perhaps a monument could be down at City
park like the air force one.

would like to receive more information related to this issue when it becomes available:

Name ART FINCH

Phone # 346-5944

Address 5868-6957 DR

Postal Code T4P-1C4

Can call Jack Hanson's sister

Dec 2/98

I feel we should not use Park land
and recreation land for commercial
developments, we should keep our parks
and green areas. instead of putting it
into cement. Please Don't.

Art Finch

Received 4 Dec 91
EG

ART FINCH
5868 - 69 Street Drive
Red Deer, Alberta T4P 1C4
Phone 346-5944

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CITY OF RED DEER

BEST ATTAINABLE
IMAGE

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

- The Zoo is not suitable - animal habit settings would be unrealistic on the flat treeless pasture. Disease is a major concern and not with the danger to wildlife. Birds and small mammals ^{could} interact with captive and stressed animals; stresses from highway, railway. Gopher habitat would be destroyed.
- War Memorial: too artificial and ~~they~~ ^{they} free land seems to be the objective.
- Suggest joining of present horse facility with the Native Friendship idea. Both deserve funding assistance. ^{When did Info Centre get prolonged use of buildings?}
- Pony Club had opportunity for 15 years to do something, their use of the whole lower area, widening trails, crossing bike paths, encouraging unsupervised use is not suitable. Would appear to be incompatible with ground squirrel habitat, and trail widening could spoil woodpecker habitat. They clearly are antagonistic to present operator. This is a private club.
- Present horse operation ^{type} has support of 3,800 who signed petition and it attracts many people who don't actually use - i.e. pay for rides.
Subsidy should be reinstated and City should assist with programming

I would like to receive more information related to this issue when it becomes available:

Name Michael O'Brien Phone # 346-6814

Address 20 Riverview Park Postal Code T4N 1E3

Group Represented _____

The War Memorial would appear as a nine acre billboard. The huge inflexible bubble would be incredibly conspicuous and quite out-of-keeping with the wildlife and natural aspect of this portion of the park. The north half of the pasture is the most important end for gopher habitat and ~~would~~ since that is the area ^{the vets} ~~they~~ want - "for maximum visibility", ~~at~~ the proposal should not be entertained.

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Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Canadian Peace Heritage Place - Not at all suitable
for our park system. I don't want to like or like
and how to go by trees and other memorabilia
Even worse than Spirit Valley Farm.

Zoo and all the other commercial ideas
presented not at all suitable for our precious
park. No animal education part may be of
value but it comes with too much commercial
activity. Attracting 100's of people from
outside our city is not a way to add to
the quality of life of our citizens.

(over)

I would like to receive more information related to this issue when it becomes available:

Name Charlene Peel Phone # 347-0893

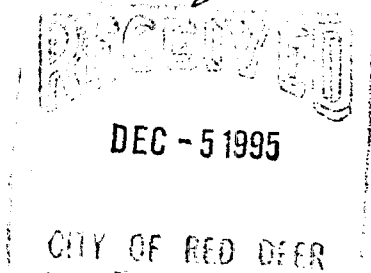
Address 19 WALLACE CLOSE Postal Code T4N 5K8

Group Represented Longtime Red Deer Citizen who
uses the park's a great deal.

Poney Club

Too much activity, ¹⁴⁹ in the inner part of the park - This should be kept natural with no development and no motorized vehicles.

Native Association - Much of their proposal has merit - good ideas but it doesn't look planned out enough as to the financial aspect of such a venture - Too many nebulous ideas - Needs a lot more planning and thought put into it.



BEST ATTAINABLE
IMAGE

Questions

Policy now in place, is no motorized vehicles in the park. Will the city allow charges to this? I would hope not as it is the only part of our park system that can only be reached by public or foot. Do not charge this policy.

I could not support any of the proposals. Not one of them could make a go of it if City were not providing the land free. Don't give our parks away. I use our park system a great deal and consider them to be our city's greatest asset.

150
Public Information Meeting
for
Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

Proposals not appropriate in public Park called
Heritage Ranch.

- need some thing that welcomes people to the
city. not Harnas.
- something that creates a good first impressions

I would like to receive more information related to this issue when it becomes available:

Name A. Smith Phone # 3421063

Address 4202 Ross St Postal Code T4N1W8

Group Represented Self.

151
Public Information Meeting
for
Heritage Ranch Operating Proposals

Comment Sheet

Your comments are valuable to us in planning for future Recreation, Parks & Culture Development.
Thank you.

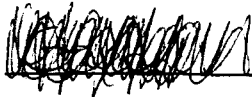
NONE OF THE PROPOSALS SUIT MY WANTS
FOR OUR PARK SYSTEM. THE PROBLEMS I HAVE
RANGE FROM LIMITED FINANCIAL PLANNING TO
DETRIMENTAL PHYSICAL IMPACT TO THE HEART
OF THE PARK SYSTEM.

IS YOUR DEPARTMENT BEING UPFRONT WITH COSTS
TO THE CITIZENS OF RED DEER? WHO WILL PAY FOR
UPGRADED ACCESS AND SERVICES REQUIRED TO
SUPPORT THE WLD ESTIMATES OF PEOPLE ATTRACTED
TO THIS HIGHWAY SIDE SHOW?

PLEASE LEAVE OUR PARK SYSTEM IN ITS
NATURAL FORM.

I would like to receive more information related to this issue when it becomes available:

Name

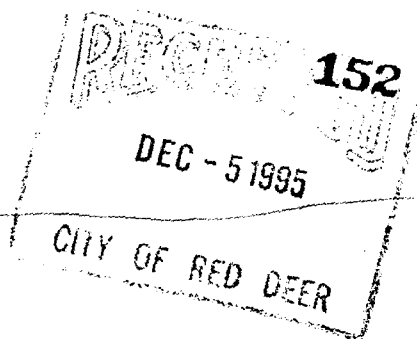


Phone #

Address

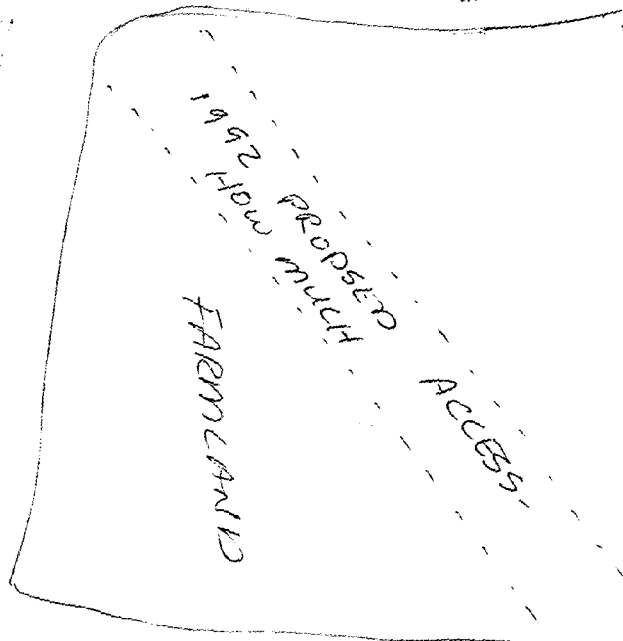
Postal Code

Group Represented



32 ST
OVERPI

HIGHWAY 2



COUNTY
RESIDENCE

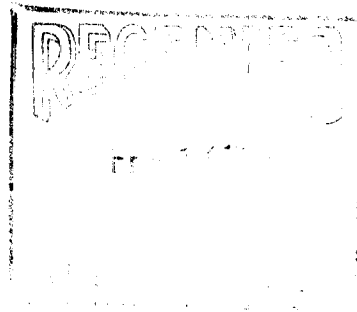
HERITAGE
RANCH

Council of Red Deer.

As a resident of Red Deer for forty years and as a tax payer I feel I should have something to say about Hunter Ranch. It was created as a park for families to enjoy as we have been able to do in past years. I am opposed to the Hall of Fame being there. Why not put it up town. You will never have better way to re-vitalize the up town.

A concerned citizen
Bertha Walker

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL



ZOO at HERITAGE RANCH

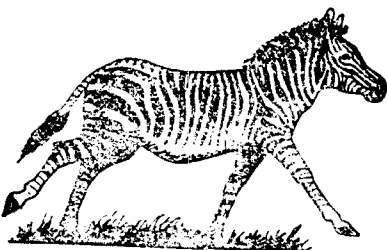
PETITION

Submitted To City Council

Date: Feb 12/90

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

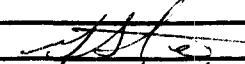

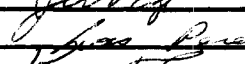
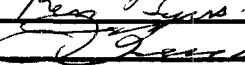
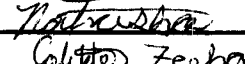
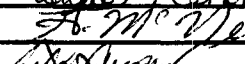


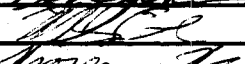
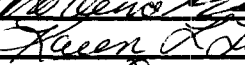
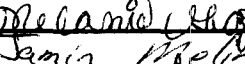
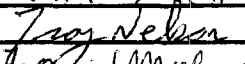
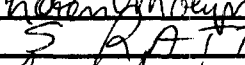
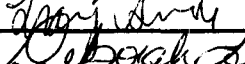
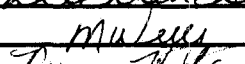


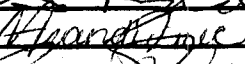
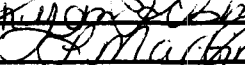







NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Darlene Babich	<i>Darlene Babich</i>	5718-71 ST. RD.	343-9506
RON PAGE	<i>Ron Page</i>	6815-63 AVE R.D.	343-1955
Kevin Goodwin	<i>Kevin Goodwin</i>	3309-41ST R.D.	346-1732
GARTH LLOYD	<i>Garth Lloyd</i>	4907 49 AVE SYLVAN LAKE	487-4526
Heidi O'Connor	<i>Heidi O'Connor</i>	#1 Kee Close Red Deer	346-1171
Don Stafford	<i>Don Stafford</i>	Box 243 Blackfalds	885-2054
Karen Marshall	<i>Karen Marshall</i>	11 ERICKSON DR	342-7143
TERRY COUTTS	<i>Terry Couts</i>	72 CUNNINGHAM CR.	346-9529
D. BONIN	<i>D. Bonin</i>	Box 993, Blackfalds	885-4132
M Baker-Baker	<i>M Baker</i>	6824-63 Ave	346-7106
Ken Kondratoff	<i>Ken Kondratoff</i>	40 EDGEDALE DR NW	239-6033
Ed Babich	<i>Ed Babich</i>	2621-52 AVE Lacombe	782-5892
Ammy Fleming	<i>Ammy Fleming</i>	18-7920-50 AVE	342-2897
KYLE ANDERSON	<i>Kyle Anderson</i>	3726-46 ST B.D.	340-8569
		90 Cunningham Cr.	346-4777
Mike Crabb	<i>Mike Crabb</i>	3514 45th Ave Red Deer.	343-6855
TORBEN VIGLING	<i>Torben Vigling</i>	RR3 Lacombe	782-5663
Leo Martin	<i>Leo Martin</i>	Sylvan Lake	882-5030
LEO SNOW	<i>Leo Snow</i>	200-11456 9th Ave	488-7288
Murrough Guiding	<i>Murrough Guiding</i>	Lacombe	782-4746
Dallas Seeman	<i>Dallas Seeman</i>	Sylvan Lake	391-3309
Heather Lemmon	<i>Heather Lemmon</i>	Red Deer	746-3458
WAPE HOCKELL	<i>Wape Hockell</i>	RED DEER	342-7911
Brian Shaw	<i>Brian Shaw</i>	"	346-7559
Keith Wilson	<i>Keith Wilson</i>	Red Deer	340-2726
Donelda Day	<i>Donelda Day</i>	Box 782 Blackfalds	885-2447
BETSY LOUISE ARMSTRONG	<i>Betsy Louise Armstrong</i>	RED DEER AB	347-6853
Kay McGargar	<i>Kay McGargar</i>	RR2 Lacombe	347-7644
Carey Tchir	<i>Carey Tchir</i>	Tunstall AB.	227-8940
Bill Bishop	<i>Bill Bishop</i>	Tunstall AB.	227-1168
Tamara McIntyre	<i>Tamara McIntyre</i>	Red Deer AB.	342-2931
Christina Nielsen	<i>Christina Nielsen</i>	252 Edmund PK Red Deer	341-4555

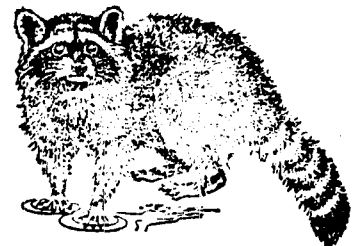
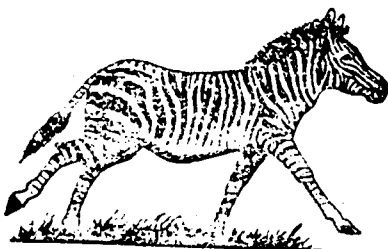


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
GERARD STARK		25 Glens Green Calgary	2460086
TERRI TOLLESON		Stam	Stam
JASON PAGE		5510 & 52 Archambault	782-7670
LOIS PERESSINI		33 Edge Ct	347-0313
Ken Tross		RR#1 Blackfalds	885-5397
JOE BENOTT		RR#4 Red Deer	886-4629
NATASHA MORRIS		71 Allan St	347-3247
ROLETTE FEENHALL		48 Alsop Close	347-6837
GORDON McNEIL		#274-5344-76 St	3426905
WARREN FORGAY		4466 SPAINSBET DAVE	746 6400
WADE OPER		514 MUSTANG ACRES	347-4806
Wade Oper			
Roy Johnson		15 ARMSTRONG CLOSE	342-1057
Michel Gauthier		92 Anquetel St	340-0740
Marene MacLennan		47-5935-62nd St	342-1736
KAREN TURNER		Box 71 BENALTO	746-3775
Melanie Gigg		BOX 100 Drumheller	823-4219
Jamie Melin		" " "	" " "
Troy Nelson		3702 50 Ave. RD	346-3261
Lois Molyneux		5625 42 St.	347-1621
STARRA		5110-42 Ave	343-3999
Tacy Grantlaski		Red Deer	
Deborah Delonge		3310 49 Ave	341-3863
Melina Wells		7108 59 AVE	347-5054
Ryan Hubi		RR#3 Eckville	746 5883
Ron Plamond		RD	341-3058
Kathy Melan		RR#3 Innisfail	227-4236
S KIDD		6710-42 AVE	672-0477
Brandi Kohnec		Taylor Heights R.D	347-4963
Ken Plamond		Taylor Heights	
Larae Martin		Eastview Estates	342-4887
Martina Fredine		RD County	347-7527

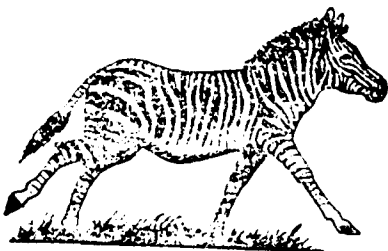


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kathy DANAARD	Andy Danaard	4622 51st	343-7812
Shannon Cameron	Shannon Cameron	Box 146	4147-2474
Menda Macke	Menda Macke	Rt 1 Rm H B	845 2798
Jim Barnett	Jim Barnett	P.R. 1 Red Deer	343 3228
Kinky Schmidt	Kinky Schmidt	R. Deer	342-1875
Florance Fether	Florance Fether	R. Deer	7-5837
April Levasseur	April Levasseur	R. M. H.	845-5790
MARILYN CAMPBELL	M. W. Campbell	Box 38 Thorne	749-2557
Shirley Duff	Shirley Duff	4601 47 Ave Olds	556 1436
Darren Johnston	DARREN JOHNSTON	Box 566 Blackfalds	885 5574
Jim Forde	Jim Forde	5702-47 Avenue Stettin	742-5696
BRIGIE Forde	Brigie Forde	5702 47th Ave Stettin	742 5696
Suzanne Hermans	Suzanne Hermans	30 Atkins Close Red Deer	343-8316
D. Lorraine Davis	D. Lorraine Davis	TH-35 Red Deer College	342-8456
Bernard Lafond	Bernard Lafond	TH-35 Red Deer College	342-8456
MYL MATTILIAS	M. L. Mattilias	10 Watson St. RD	343 3283
W. HOGAN	W. Hogan	Laanbrook B.C.	426-6009
Mike Gough	Mike Gough	72 Argyle St	343-0205
Dave Foss	Dave Foss	Lacombe	350 2520
Jan Kerkeshe	Jan Kerkeshe	ECKVILLE	796 2875
Keith Brant	Keith Brant	Nanton	646-2692
Suzanne Thatcher	Suzanne Thatcher	25 Martin Close P.D.	343-3495
Allan O'Car	Allan O'Car	4824 47th Ave Invermay	227 4625
EVERETT SHATYS	Everett Shatys	Box 1466 Lumsden	638 3432
Ethel Dufva	Ethel Dufva	15 Kirby St	343-3161
Martin Gaudet	M. Gaudet	108 37th Ave Close	340-4446 8622
Karen Davick	Karen Davick	" " " "	" " " "
Val Cambridge	Val Cambridge	89 Baird St RD	341 6025
Michelle Dawe	Michelle Dawe	4 Addison Ave	343-6750
Judy Dawe	Judy Dawe	" " "	" " "
Shane Sniderman	Shane Sniderman	5906 42 Ave Stettin	742-2720
Stelma Worman	Stelma Worman	4401-15th St Stettin	742-3880

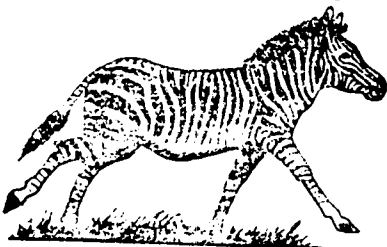


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Jessica DeClerck	Jessica DeClerck	4910-47 ave Sylvan Lake	887-4060
Lori Sibbald	Lori Sibbald	54 Grant St Red Deer	340-3386
Wendy Hall	Wendy Hall	57 B. Eastman Crescent	347-1671
L. Gordon	L. Gordon	#11 Abbott Rd.	317-7817
B. Chute	B. Chute	Sylvan Lake	887-4324
Harold	Harold	Red Deer	343-1343
BERNIE ENGLISH	B. English	284 Barnett Drive	846-5420
Russ Austin	Russ Austin	511 Mountain Drive	886-4195
Don Chute	Don Chute	41 Newell	886-4195
Sammy Seaman	Sammy Seaman	6 Range, Calgary	547-5007
Donna Power	Donna Power	R.D. County	347-0837
Craig Moroz	Craig Moroz	#230 Box 85111 Red Deer	346-7219
Jane Ostrander	Jane Ostrander	#33 B. Box 511 Red Deer	342-5174
NELL LARSON	N. Larson	19-Oldburyway R.D.	347-1902
MERLE DOAN	M. Doan	Box 84 Halkirk	884-2346
John R Campbell	J. Campbell	RR # 4 Red Deer	347-7662
Pino Gigliotti	P. Gigliotti	4218 43 Ave RD	343-6064
A. S. Womack	A. Womack	111 Allan St R.D.	346-7045
DAWN MACLEOD	D. Macleod	7 HAMMOND CR.	347-9866
Peter Pollard	P. Pollard	628 Elm	742-2774
Wade Hunter	W. Hunter	Box 43 B. Valley	876-2783
Michael W. Toomey	M. Toomey	68 Ave Rd	341-5653
Marvin Seaman	M. Seaman	98 Ramsey Ave R.D.	347-8127
Amy Flexman	A. Flexman		
JEFF FLEXMAN	J. Flexman		
Jim Ovanis	J. Ovanis	2313-16 St Didsbury	335-3554
TANNER	T. Tanner	4846-55 St	357-4006
Korthea Neil	K. Neil	#271-534 70 St	342-6905
Lori Abel	L. Abel	RR 4 Innisfail	227-1936
Doris Kuzikman	D. Kuzikman	3501-50 Ave, Innis	227-5887
Elaine Weiss	E. Weiss	Box 62 Rummey	368-2225
Holly Bromling	H. Bromling	Box 693 Eckville	746-3317

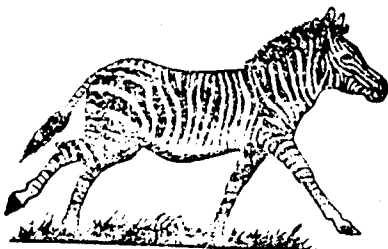


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Ken Thoen	<i>Ken Thoen</i>	Site 6 Box 15 RR#4 Ennis	556-5442
Shirley Ringer	<i>RANGER</i>	RED DEER	N/A
Kyle VanHuyke	<i>Kyle VanHuyke</i>	Red Deer	346-5132
BEN Andersen	<i>Ben Andersen</i>	Red Deer	347-6821
Melanie Law	<i>M. J. Law</i>	6414-100th St. Edm. T6H2V4	438-1210
Harold Lund	<i>Harold Lund</i>	Red Deer	347-0392
Deb Goodley	<i>Deb Goodley</i>	Red Deer	346-1897
Duane A. Bulmer	<i>Duane A. Bulmer</i>	Red Deer	886-5510
R. KANDALL	<i>R. Kandall</i>	Box 297 Red Deer	749-3870
B. MEIER	<i>B. Meier</i>	RR#2 Red Deer	347-0016
Denise Boyd	<i>Denise Boyd</i>	5922-50th Ave Stettler	742-8549
Ken Wilson	<i>Ken Wilson</i>	4713-50th St Vegreville	632-7785
Joyce Thompson	<i>Joyce Thompson</i>	2705 Borne St Red Deer	341-4902
Vita Rautus	<i>Vita Rautus</i>	RR#1 Ponoka	763-2726
Barry Nichols	<i>Barry Nichols</i>	#9 Kananis St Red Deer	347-1001
Donna Dwyer	<i>Donna Dwyer</i>	Red Deer	342-5069
John Dwyer	<i>John Dwyer</i>	Red Deer	347-2776
Chris Hume	<i>Chris Hume</i>	Red Deer	347-2776
Allan Engel	<i>Allan Engel</i>	Box 716 Castor Alta	882-3745
Craig Cann	<i>Craig Cann</i>	54 Grant St Red Deer, AB	340-3386
Brenda Otacamp	<i>Brenda Otacamp</i>	2,4026 Ross St. R.D.	343-1940
Tyler	<i>Tyler Wilson</i>	Box 404 R.D.	888-880-2501
Justin Hall	<i>Justin Hall</i>	Chall.	346-1671
John Dwyer	<i>John Dwyer</i>		
Joanne Island	<i>Joanne Island</i>	83 Nyman Cres	346-6908
Rory Island	<i>Rory Island</i>	83 Nyman Cres	346-6908
Henry Braum	<i>Henry Braum</i>	Box 1615 Didsbury, AB	335-8447
D. Courcier	<i>D. Courcier</i>	Red Deer	341-3895
E. Roberge	<i>E. Roberge</i>	Red Deer	346-0191
Jessica Roberge	<i>Jessica Roberge</i>	Red Deer	346-0191
D. Henkelman	<i>D. Henkelman</i>	5007-63rd Ave Ponoka	783-5299
ANDY Paw-yk	<i>ANDY Paw-yk</i>	4 Haliburton Cr	343-0889

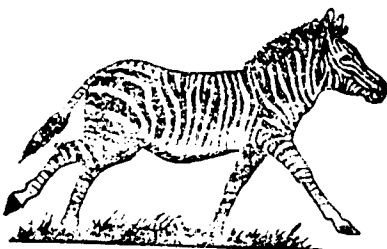


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Arlene Fite	<i>Arlene Fite</i>	<i>Heritage Ranch</i>	227-3832
Glen G. Sinclair	<i>Glen G. Sinclair</i>	Red Deer, Alberta	346-7604
Gloria J. Hurst	<i>Gloria J. Hurst</i>	Rocky Mt. House	845-5697
Sherry L. Prowse	<i>Sherry Prowse</i>	Red Deer, Alberta	343-7172
P. McPherson	<i>P. McPherson</i>	R.D.	347-1121
BRYAN & EDENIS	<i>Bryon</i>	RED DEER, ALBERTA	343-8699
Beth Edens	<i>Bryon</i>	Red Deer, AB	343-8699
S. Eykelbach	<i>S. Eykelbach</i>	Edmon. AB	487-0869
E. Hinzmann	<i>E. Hinzmann</i>	Edmon. N.B.	487-0869
Jane Hawkey	<i>Jane Hawkey</i>	Red Deer	347-9948
JODI GOODRICK	<i>Jodi Goodrick</i>	Red Deer, AB	340-2490
Cyndy Bakker	<i>Cyndy Bakker</i>	LACOMBE, AB	782-4875
DIANE STEWART	<i>Diane Stewart</i>	RED DEER	341-4623
BARRY TORRA	<i>Barry Torra</i>	Red Deer	343-3351
TERESA ROBLIN	<i>Teresa Roblin</i>	LACOMBE	347-5265
LOZNI Begiu	<i>Lozni Begiu</i>	PANISIARI ALIA	227-1855
Sharon Adler	<i>Sharon Adler</i>	Wetaskiwin	352-9688
ED WARREN	<i>Ed Warren</i>	40 Mile Red Deer	342-6922
S. STIKLING	<i>S. Stikling</i>	9714, 75 Ave. N. R.D.	632-3405
Michael Kuly	<i>Michael Kuly</i>	31 Hoodale R.D.	342-7673
D. QUARTLY	<i>D. Quartly</i>	RED DEER	347-7904
J. Scally.	<i>John Scally</i>	Red Deer	346-7925
Wilhelmina Phil	<i>Wilhelmina Phil</i>	Clive	784-3420
Lucill Willington	<i>Lucill Willington</i>	Lacombe	782-4894
D. Quartly	<i>D. Quartly</i>	Red Deer	347-7994
M. Sears	<i>Mark Sears</i>	Red Deer County	347-0857
K. Skstrom	<i>K. Skstrom</i>	Red Deer	342-6446
Heidi Wollenberg	<i>Heidi Wollenberg</i>	Red Deer	347-6838
Angela Valenza	<i>Angela Valenza</i>	Hay Lakes AB	878-3840
Bob Cole	<i>Bob Cole</i>	Hay Lakes AB	878-3840
Cody German	<i>Cody German</i>	Red Deer	343-7814
Eldon Fardie	<i>Eldon Fardie</i>	Calgary	241-8665

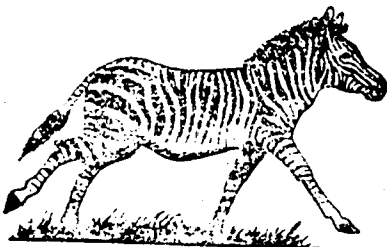


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Eileen Spagnard	<i>E. Spagnard</i>	75 Wensmore Cres	343-3498
Kris Waldo	<i>K. Waldo</i>	144 Parnaby Ave.	342-2345
MARLA	<i>Marla</i>	Conant	
S. HYDE	<i>S. Hyde</i>	67 NEWCOMBE	343-6110
Wegman	<i>Wegman</i>	Windsor Hill	227-1835
DMENARA	<i>DMenara</i>	ST. ALBERT AB.	458-3526
PAT KENNELS	<i>P. Kenne</i>	RED DEER AB	777-2536
MARIE DUHN	<i>M. Duhn</i>	RED DEER AB	2-7368
BOB STEVENSON	<i>B. Stevenson</i>	RED DEER AB	0-8259
Alissa Evans	<i>A. Evans</i>	Red Deer AB	347-5783
HELEN LAWRENCE	<i>H. Lawrence</i>	Conant	578-3165
Susan Augst	<i>S. Augst</i>	Red Deer	
KEVIN HANCOCK	<i>K. Hancock</i>	Red Deer	343-0316
TRINE BISSICK	<i>T. Bissick</i>	" "	
M. Vettmayer	<i>M. Vettmayer</i>	Red Deer	341-3593
R. BAUENDINE	<i>R. Bauendine</i>	Red DEER	340-8023
Ruth Hawley	<i>Ruth Hawley</i>	Red Deer Alta	
DEBER HOLZER	<i>D. Holzer</i>	RED DEER	347-0907
Blond Reiten		Red Deer	343-0298
John Hopkins	<i>J. Hopkins</i>	Red Deer	845-3936
Jill Hutchinson	<i>J. Hutchinson</i>	RED DEER	346-9165
Josephine Desbrow	<i>J. Desbrow</i>	R.D.	347-5744
Walter Dehlsen	<i>W. Dehlsen</i>	R.D.	347-5744
CHRIS GERMAN	<i>C. German</i>	SYLVAN LAKE	887-2899
Janet Ogles	<i>J. Ogles</i>	R.D.	346-8703
Jennifer Toule	<i>J. Toule</i>	Box 6181	227-5057
STEVEN KNAUS	<i>S. Knaus</i>	Red Deer	346-8508
KELLY KNAUS	<i>K. Knaus</i>	33 Wallace Close RD.	346-8508
Mr. Beauchemin	<i>M. Beauchemin</i>	B. Valle	226-3760
Kirk Carratt	<i>K. Carratt</i>	RR4 Red Deer	347-2062
L. Edwards	<i>L. Edwards</i>	Sylvan	887-5455
K. Myers	<i>K. Myers</i>	Red Deer	

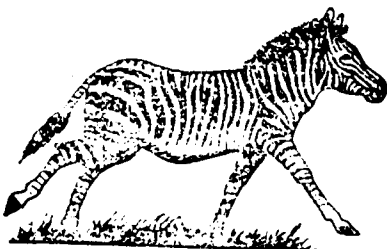


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Reel Deer.

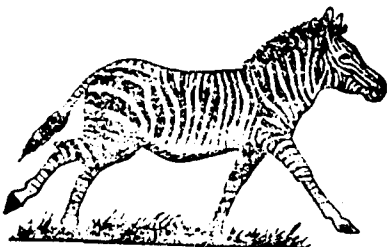
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
TERRY HOLLMAN	<i>T Hollman</i>	Box 553 Penhold	886-4122
Lynette Scott	<i>Lynette Scott</i>	RR#1 Penhold	886-4789
Colin MacBorski	<i>Colin MacBorski</i>	#14809 52nd Cds AB	556-5481
ED WARDEN.	<i>Ed Warden</i>	41 Campbell Ave	342-5686
Joy Van Hagen	<i>Joy Van Hagen</i>	223 Bennett Dr.	343-6228
TRACEY BLUNDELL	<i>J. Blundell</i>	71 ADDINZLE CLOSE	342-5407
Leonard Ashe	<i>Leonard Ashe</i>	1401 Vista Village Rd	346-1688
TERRI ANDRICHUK	<i>T. Andrichuk</i>	APT. 203 5134-43 ST.	340-2891
Denise Pfeiffer	<i>Denise Pfeiffer</i>	67 Bruns Cres Lacombe	782-7817
Loanne Gys	<i>Loanne Gys</i>	4294-46 Ave	342-0318
DEAN HALL	<i>Dean Hall</i>	5019 51st St.	782-7619
Maude Elliot	<i>Maude Elliot</i>	5734-49th St Oas Ty Hk	556-7235
Mavis Courts	<i>Mavis Courts</i>	122 Cornett Dr	340-3285
MIKE WOODS	<i>Mike Woods</i>	Box 145 Parkville	886-4831
Theresa Jamieson	<i>Theresa Jamieson</i>	5234-53 St	782-4513
Clint Jamieson	<i>Clint Jamieson</i>	Box 83 Leclerville	729-2469
Charlene Crutelman	<i>Charlene Crutelman</i>	Box 83 Leclerville	729-2869
Jim Pratt	<i>Jim Pratt</i>	Box 211 RIMBEY	843-3602
MARTIN MURPHY	<i>Martin Murphy</i>	29 Roberts	342-0512
Lori Thorsen	<i>Lori Thorsen</i>	93 CAMERON CRES.	347-2938
VERONICA ROBERTS	<i>Veronica Roberts</i>	APT 303 4732 54th	340-1581
MIKE THORNAER	<i>Mike Thornaer</i>	4602 48 ST.	341-5520
ALICE FISCHER	<i>Alice Fischer</i>	4602 48 ST	341-5520
Joyce Munster	<i>Joyce Munster</i>	6821-59 Ave	346-0399
Ann Patterson	<i>Ann Patterson</i>	#7 Kirkwood Cres	347-2266
Sheri Dunn	<i>Sheri Dunn</i>	5311-35th St Innistail	227-3080
Brian Webb	<i>Brian Webb</i>	111 Nyman Centre	310-1379
Boyd Green	<i>Boyd Green</i>	106-7108 PARK AVE	343-8961
Clara Nichols	<i>Clara Nichols</i>	419-15 Park Hill Rd	343-8355
MAYNARD U. BURDA	<i>Maynard U. Burda</i>	4223-42 Ave R.W.	343-7608
Randy Spagrud	<i>Randy Spagrud</i>	4993-48 AVE. RD.	343-7608
		35-Densmore Cres	343-3498



ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
CALVIN W. PAUL	<i>[Signature]</i>	6506-172 EDM. ALTA	484-6970
CANDACE DAYCHIEF	<i>[Signature]</i>	6506-172 St Edm. AB	484-6970
Guy. Deschamps	<i>[Signature]</i>	313 EDMOND PK RD	346-4173
M. J. Sholke	<i>[Signature]</i>	1 Starling Cr.	346-7529
W. KURATIS	<i>[Signature]</i>	5716-53 AVE LACONTE	782-4269
L Warner	<i>[Signature]</i>	12, 3606 St Ave	340-2045
M. WARNER	<i>[Signature]</i>	5811-38 St. Close RD	343-6734
Alice Greenewald	<i>[Signature]</i>	25 Ohio Close R.D	346-6566
Floyd Greenewald	<i>[Signature]</i>	25 Ohio Close RD	346-6566
Karen Gilbert	<i>[Signature]</i>	68 Barrett Dr.	346-1496
Brian Lowes	<i>[Signature]</i>	41 Roland St.	341-5859
BRAD KUN	<i>[Signature]</i>	63 Full St.	342-4880
LOCKY MORTON	<i>[Signature]</i>	5402 3720 52 AVE	342-7934
Anne Dibbert	<i>[Signature]</i>	RR1 Blackfalds	885-4578
MIKE TIBBERT	<i>[Signature]</i>	RR1 BLACKFALDS	885-4578
NANCY WILLIAMS	<i>[Signature]</i>	Red Deer	343-0225
CAROLYN BENNETT	<i>[Signature]</i>	Red Deer	342-2461
George Bell	<i>[Signature]</i>	Red Deer	347-1238
Lois Pickett	<i>[Signature]</i>	Red Deer	342-6823
Debbie Butler	<i>[Signature]</i>	Red Deer	341-5301
N. Macintosh	<i>[Signature]</i>	Red Deer	342-1980
C Macintosh	<i>[Signature]</i>	Red Deer	340-1748
YVONNE MORRIS	<i>[Signature]</i>	Red Deer	344-5905
Randy Bell	<i>[Signature]</i>	Ennis	773-3134
CAROL BELL	<i>[Signature]</i>	Ennis	773-3134
PAUL KAHLEBT	<i>[Signature]</i>	Red Deer	347-7871
JILL WALLACE	<i>[Signature]</i>	Red Deer	347-7871
Bonnie Bendfeld	<i>[Signature]</i>	Niagara	889-2159
Shane Lagette	<i>[Signature]</i>	45 Metcalfe Ave	343-8635
Shauna Ferris	<i>[Signature]</i>	305-474055 Street	340-7244
KEVIN SRECHENKO	<i>[Signature]</i>	4103-227-2927	480-4957
Tamela Anderson	<i>[Signature]</i>	403 227 2927	480-4957

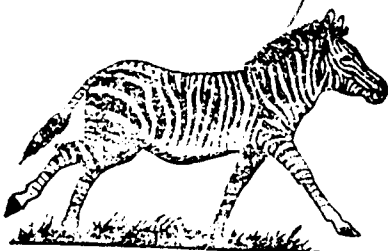


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
LOIS STROMSCHEIDT	<i>[Signature]</i>	3209-55 Red Deer	347-3857
AT PARENT	<i>[Signature]</i>	3942-38A AVE	346-7444
JANE PARENT	<i>[Signature]</i>	36 STEWART ST	346-4906
S. Maggiora	<i>[Signature]</i>	347-2043	
Daisy Adorey	<i>[Signature]</i>	347 5943	
BEN MAGGARI	<i>[Signature]</i>	347-2043	22 DUNCAN CR. R.D.
RAY BURGESS	<i>[Signature]</i>		
TODD MORGAN	<i>[Signature]</i>	347-5323	1 MACLEOD CR. R.D.
MONICA SPAIN-LOTT	<i>[Signature]</i>	16 ANDERSON ST	343-2162
BARB MADDISON	<i>[Signature]</i>	190 DINKER ST	343-2858
David Maddison	<i>[Signature]</i>	190 Dinker St	343-2858
Bev Greter	<i>[Signature]</i>	9 Martindale	346-4665
Don Keppner	<i>[Signature]</i>	Red Deer	340-1815
Don Blair	<i>[Signature]</i>	Red Deer	342-7673
Margene Chyke	<i>[Signature]</i>		782-7020
Kevin Stoman	<i>[Signature]</i>	85 DIXON RD.	347-0495
Dean Cameron	<i>[Signature]</i>	Box 254 Petrol	886-2711
Larry Kondra	<i>[Signature]</i>	Annisfield	227 6550
Sage ZBell	<i>[Signature]</i>	Leithbridge, AB	381-4260
B. Capuiston	<i>[Signature]</i>	Red Deer	343-6172
T. Wolff	<i>[Signature]</i>	Red Deer	346-9206
Yvonne BOSS	<i>[Signature]</i>	Red Deer	342-1162
PETER M. CLIMAN	<i>[Signature]</i>	Red Deer	346 9922
Karen Swanson	<i>[Signature]</i>	Olds	556 1616
Twila Bamford	<i>[Signature]</i>	Lacombe	782-4145
Joanne Wright	<i>[Signature]</i>	Lacombe	782-7085
HELENA LINTON	<i>[Signature]</i>	Red Deer	343-6431
Penny Roth	<i>[Signature]</i>	Red Deer	347-6065
Ed Demchuk	<i>[Signature]</i>	109 Woodland Rd	346-3229
ANN DEMCHUK	<i>[Signature]</i>	109 Woodland Rd	346-3229
W.C. FIFE	<i>[Signature]</i>	5039-47th St, Inglewood	227-3832
B. Suchy	<i>[Signature]</i>	13 Macleod Cr. R.D.	347 5094

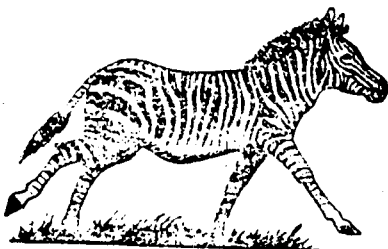


ZOO at HERITAGE RANCH

PETITION

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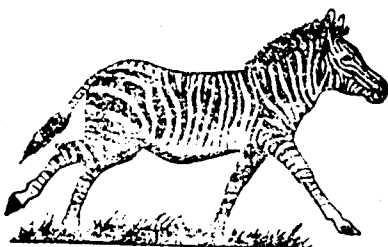
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Lorna Kells	Lorna Kells	127 MacKenzie Cres	346-9670
EDITH IRWIN	Edith Irwin	63 MacKenzie Cres	346-8141
Ben Cartwright	Ben Cartwright	94 Kennings Cres	345-3732
Heather Plets	Heather Plets	3107 6209 60 th	347-0181
Nellie Perlitz	Nellie Perlitz	27 Edgington Ave	346-1269
Bea PERLICK	Bea Perlitz	" " "	" "
Don Ford	Don Ford	159 MacKenzie	343-3009
VICTORIA RIDLEY	V. Ridley	803-3522 49 th Ave	346-4199
LORNE McLAUGHLIN	L. McLaughlin	75 Sylvan Dr. Sylvan Lk, AB	887-3758
Cherie McNeill	Cherie McNeill	3339 46 th Red Deer	346-3321
Thomas Stetler	Thomas Stetler	5501 37 th RD	340-8274
Donna Fox	Donna Fox	5501-37 th RD	340-8274
JOAN E ANDERSON	Joan E. Anderson	3515-43 Ave. RD	347-4230
CAROL BEARY	Carol Beary	#3-5943-60 th RD	346-0356
Aisha Beary	Aisha Beary	" "	" "
Kisha Beary	Kisha Beary	" "	" "
Chrissy Crimm	Chrissy Crimm	4101 51 st Street	347-3909
Jean Barrett	Jean Barrett	3518-39 th	347-3993
Brett Gerlitz	Brett Gerlitz	5844 52 nd Ave	340-8150
Gillian Currie	Gillian Currie	16 Spencer St	342-6845
PAT LATCHELL	Pat Latchell	87 CASTLE CRESC	341-6016
Cheryl Arnold	Cheryl Arnold	#103 Vista Village	343-3701
Gina Stoesz	Gina Stoesz	Box 357 Bowden	344-3266
Gordon Ortwine	Gordon Ortwine	8 Neal Close RD	347-7951
Rudolf Weifink	Rudolf Weifink	RR4 Red Deer	346-0311
Koss Ramsay	Koss Ramsay	13 Cunningham Cres	346-1360
Fred & Irene Wood	Fred & Irene Wood	4005-37 th Ave Red Deer, AB	347-3052
B. ELERSON	B. Elerson	20, Spence Hill, Calgary	239-4862
PAUL VICKERMAN	Paul Vickerman	CR26 AR 5	263-6698
ELAINE NOLKIS	Elaine Nolkis	170 Poplar Dr.	346-7124
HOLLY BUENOW	Holly Buenow	Alix AB	747-2891
Arleen Ness	Arleen Ness	7 STIRLING CLOSE	346-5978



ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Ray Senn	[Signature]	4021-Fraserway Cr	343-0327
Eden Engen	[Signature]	Eden Engen	746-2177
Candy Engen	Candy Engen	Eden Engen	746-3459
Shelley Engen	Shelley Engen	Eden Engen	746-2177
ELKE FUHRER	Elke Fuhrer	Barrehead	785-3381
M. FUHRER	M. Fuhrer	Red Deer	343-0700
D.M. CARLYLE	D.M. Carlyle	RED DEER	
Barbara McNeiland	[Signature]	R.D.	342-1897
CARLA SONJENBERG	Carla Sonjensberg	18 Laurel Ave RD	342-4654
A. COLLINS	Arde Collins	Banana	224-2214
J. WADE	J. Wade	Red Deer	347-5234
H. BARBER	H. Barber	Canmore	577-2358
J. ROZIC	J. Rozic	Red Deer	346-6518
BARB ROZIC	Barb Rozic	Red Deer	346-6518
Shannon GUSEK	Shannon Gusek	Edmonton	439-9410
Marla Knapp	Marla Knapp	Red Deer	343-6903
RUBY LINKLATER	Ruby Linklater	Red Deer	347-9384
B. HEYWOOD	B. Heywood	Edmonton	227-1948
Robin Gore-Stewart	Robin Gore-Stewart	Edmonton	885-2774
Ross Goodwin	Ross Goodwin	Blackfalds	N/A
[Signature]	[Signature]	110 EVERSOLE CRES.	347-9763
L. Salomons	L. Salomons	Red Deer	347-9763
EMALORE	Emalore	Red Deer	342-5380
Boughton	J. Boughton	Red Deer	347-9452
Jaqueline Green	[Signature]	Red Deer	341-4443
MARK GREEN	[Signature]	Red Deer	341-4943
Wayne Berg	[Signature]	Red Deer	
Denise Berg	[Signature]	Red Deer	342-5813
Bruce Hicks	Bruce Hicks	RED DEER	347-4684
Gladys Batten	Gladys Batten	Rocky	845-3101
Ed Batten	Ed Batten	Rocky	845-3101
Leanne Brown	[Signature]	Red Deer	346-2409



ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kammy Key	<i>Kammy Key</i>	RR#3 Lacombe	783-3537
MAURICIO VALENZUELA	<i>Mauricio Valenzuela</i>	204-310 47 Ave. R.D.	341-4542
Darcy Mac Donald	<i>Darcy Mac Donald</i>	6300-45 AVE RED DEER	341-7831
Billy Stennes	<i>Billy Stennes</i>	308-50 McLevin St Red Deer	342-7113
Joe E Har Luth	<i>Joe E Har Luth</i>	67 Bowd	342-7113
JUAN TORQUERA	<i>Juan Torquera</i>	#6-5910, 57 AVE.	346-0492
BARIS BERILD NIMCHUK	<i>Baris Berild Nimchuk</i>	307 10 STANTEN ST.	340-3843
Janet Longacre	<i>Janet Longacre</i>	10041 Markville	728-3198
JAYCE TURNER	<i>Jayce Turner</i>	5 M th Budeck	343-6429
JANDY BARNES	<i>Jandy Barnes</i>	60 ELLIOT CRESC	343-2097
Lee Sinclair	<i>Lee Sinclair</i>	Box 204 Carbon	570-3112
CECIL SINCLAIR	<i>Cecil Sinclair</i>	207- Red Deer	343-1269
TRAVIS WILKE	<i>Travis Wilke</i>	Innisfail ALTA.	227-3859
JOSEPHINA SCHMIDT	<i>Josephina Schmidt</i>	120 Donnelly Cres	342-1360
CORA KRILLGER	<i>Cora Krillger</i>	264 Cornelia dr	03587
WELSH AND KIRSHARA	<i>Welsh and Kirshara</i>	6204 60 St	340-3720
HERMAN & SANDRA STAM	<i>Herman & Sandra Stam</i>	14 COMFORT CL. R.D.	342-2510
Kevin Dzuba	<i>Kevin Dzuba</i>	52 Hermy St.	341-5680
Julie Sand	<i>Julie Sand</i>	Slave Lake, AB	1403-849-6385
Laura Hingsburger	<i>Laura Hingsburger</i>	Caloune AB	403-722-3125
Beverly Edmundson	<i>Beverly Edmundson</i>	#104 4447-35 Ave Cl.	340-3786
Angelobirke	<i>Angelobirke</i>	301 B Greenham Dr.	347-8145
ALYCE JONES	<i>Alyce Jones</i>	3121 55 AVE R.D.	343-0116
SHANNA HINES	<i>Shanna Hines</i>	5821-58A ST RD.	346-1810
Wendell Jones	<i>Wendell Jones</i>	618 Maple & Springbrook	886-2427
Bathy Checkel	<i>Bathy Checkel</i>	#916 Coronation	578-3018
Terry Checkel	<i>Terry Checkel</i>	Coronation	578-3018
Glenda Collin	<i>Glenda Collin</i>	13-39026 Rge. Rd. 275	340-3986
Brett Laukell	<i>Brett Laukell</i>	RR#1 Bowden, AB.	556-7598
Shauna Lee	<i>Shauna Lee</i>	151 Overdown Dr.	347-6382
Marcia & Bob Ellis	<i>Marcia & Bob Ellis</i>	Box 434 Breton, AB	696-2472
Angela Tonia Lee	<i>Angela Tonia Lee</i>		

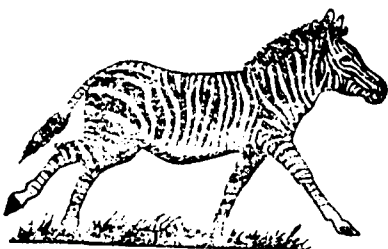


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Jim Kelly	[Signature]	#2, 5951 Westpark Road	341-6950
Sandra Peice	[Signature]	Box 151 Pine Lake AB	886-2767
Randy Nelson	[Signature]	RR4 R. Deer AB	342-0306
Phyllis Anderson	ELAINE ANDERSON	108 TAMARAC BLVD SPRINGBROOK	886-2891
Chris McDonald	Chris McDonald	Apt. 205, 6 Storden St.	342-0731
Shona Bellamy	Shona Bellamy	Pool Doon	347-0745
Dave Bellamy	[Signature]	" "	" "
Edna Kastrup	[Signature]	1255 Lake Fraser Way	271-1007
Denise Hurin	[Signature]	RR#3 ECKVILLE AB	746-5883
Pat Nielson	PAT NIELSON	RL3 INNISFAIR	2274230
Shelley Jolley	Shelley Jolley	5159 36th St Close	227 2902
Judy Campbell	[Signature]	12-1 E. St. R.D.	342-0692
Claudette Beier	[Signature]	11 Edwards Cres Red Deer	346-2656
Sandre Gohren	[Signature]	4 Drake close R.D.	346-4708
Cathi Gommeringer	C. Gommeringer	Box 546, Alix, Alberta	747-2033
Laurie Clements	[Signature]	Box 656 Alix, ALTA	747-2641
John MacRymmon			
JOHN MACRYMMON	[Signature]	Box 849 BLACKFAIR ALTA	885-4557
Ken Leber	[Signature]	154 Johnson Ave. AB	782-7916
Kim Leber	[Signature]	154 Johnson Ave College Hgts	782-7916
Lorne O'Brien	[Signature]	2 Pearson Cres. R.D.	347-9908
Michelle Robertson	Michelle Robertson	3820 D 45th	342-1620
B. Carlson	[Signature]	10-4827-46st	346-1443
DARCY REIA GOOD	[Signature]	R.R. 4 Red Deer	347-0282
Carol Anne Robinson	[Signature]	Golf Lake	7484846
Uel Komarowski	U Komarowski	5345-42 A Ave, RN	342-2438
Holly Moldauer	Holly Moldauer	5726 54th St Rocky Mt Hgts	845-2847
MARIE McCANN	[Signature]	86 Doug Jar Ave	342-6451
Drew Thayer	DREW THAYER	49 #B Eastman Cres	341-6886
ANNA WAHID	[Signature]	33 W. Fairview Blvd. Red Deer	347-8570
SARAH WAHID	[Signature]	33 W. Fairview Blvd. R.D.	347-8570
CODY Thayer	Cody Thayer	#19 B Eastman Cres	341-6836

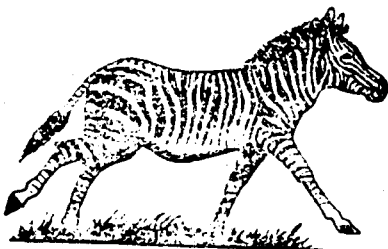


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DON BATTRAY	<i>Don Battray</i>	Red Deer	342-5984
LYNN TANNER	<i>L. Tanner</i>	"	343-0206
Cindy Coffey	<i>Cindy Coffey</i>	"	343-8059
Tracey Heaman	<i>TRACY HEAMAN</i>	"	343-6990
Debra Brown	<i>Debra Brown</i>	2696 Holman	347-3610
Jim Heaman	<i>Jim Heaman</i>	RED DEER	341-6990
Robinson Jill	<i>Jill Robinson</i>	Red Deer	343-7975
MIKE GOSVEL	<i>Mike Gosvel</i>	Red Deer	347-9405
ARLETHA GOSVEL	<i>Arletha Gosvel</i>	Red Deer	347-9405
Jan Kerp	<i>Jan Kerp</i>	RED DEER	343-0778
Alex Homer	<i>Alex Homer</i>	RED DEER	347-3652
Stu Henry	<i>Stu Henry</i>	Red Deer	346-3843
Sharon Fowler	<i>Sharon Fowler</i>	Red Deer	347-2664
Jim Shier	<i>Jim Shier</i>	Red Deer	341-3241
DARWIN McINTYRE	<i>Darwin McIntyre</i>	Provoost	753-6694
Dixie Grooms	<i>Dixie Grooms</i>	Red Deer	340-2526
Teresa Grooms	<i>Teresa Grooms</i>	Red Deer	340-2526
JASON HUNTER	<i>Jason Hunter</i>	RED DEER	343-3404
B. HAMMERBACH	<i>B. Hammerbach</i>	"	"
Rick Mulhull	<i>Rick Mulhull</i>	Red Deer + (camp ground)	347-8551
Sherry Mulhull	<i>Sherry Mulhull</i>	Red Deer	347-8551
PAUL LABELLE	<i>Paul Labelle</i>	RED DEER	343-1310
DARLENE KRASKO	<i>Darlene Krasko</i>	Red Deer	346-1352
TONI MAIER	<i>Toni Maier</i>	RED DEER	341-3388
E. White	<i>E. White</i>	Red Deer	346-2663
J. Grover	<i>J. Grover</i>	Lacombe	782-5001
Ben Heaven	<i>Ben Heaven</i>	Bawden	224-3013
ROBIN CARET	<i>Robin Caret</i>	JASPER	N/A
HAIMISH McHERSON	<i>Haimish McHerson</i>	JASPER	852-7722
Karen Mcbey	<i>Karen Mcbey</i>	Innisfail	227-5017
Caroline Graham	<i>Caroline Graham</i>	Red Deer	343-1425
David Graham	<i>David Graham</i>	Red Deer	343-1425



ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
M. J. JALUSON	<i>M. J. J.</i>	PINOKA AB	783-5779
Lily Labelle	LILY LABELLE	Red Deer	343-1310
Mike Smith	<i>Mike Smith</i>	Red Deer	346-8231
J. MILNE	<i>J. Milne</i>	✓	341-5391
ERNEST ROBINSON	<i>E. R.</i>	SYLVAN LAKE	887-3300
Dennis Redman	<i>D. Redman</i>	Red Deer	343-1068
Brenda Redman	<i>Brenda Redman</i>	Red Deer	343-1068
Dad Metzger	<i>Dad Metzger</i>	Red Deer	342-8546
Chloe	<i>Chloe</i>	Red Deer	341-1267
Vicki Blawie	<i>Vicki Blawie</i>	Red Deer	346-9880
JEAN ANDERSON	<i>Jean Anderson</i>	Red Deer AB	343-1594
Pat Kehoe	<i>Pat Kehoe</i>	"	
Marcel Bella	<i>Marcel Bella</i>	Red Deer	347-0947
Quella Knutson	<i>Quella Knutson</i>	Red Deer	340-1790
John Scheffelmair	<i>John Scheffelmair</i>	Red Deer	343-1995
MART ANASTAS	<i>M. A.</i>	RED DEER	886-5915
Blanche MacDonald	<i>Blanche MacDonald</i>	Red Deer	347-9444
Betty Fitzsimons	<i>Betty Fitzsimons</i>	Red Deer	341-6017
Lorwe Heck	<i>L. H.</i>	Red Deer	342-1721
Muriel Key	<i>M. Key</i>	RED DEER	340-1176
Beth Poolman	<i>B. P.</i>	LACOMBE	783-3537
SEAN CURRAN	<i>Sean Curran</i>	Red Deer	346-2822
Wanda Baker	<i>Wanda Baker</i>	RED DEER	7-3828
MARA BAKER	<i>Mara Baker</i>	Red Deer	7-4537
Vicki Becker	<i>Vicki Becker</i>	Red Deer	7-4537
Erin Smitten	<i>Erin Smitten</i>	Red Deer	
Bobbi Jo Roese	<i>Bobbi Jo Roese</i>	Camrose	678-4381
Melissa Dyer	<i>M. Dyer</i>	Camrose	678-4696
Misty Roese	<i>Misty Roese</i>	Red Deer	343-7621
Adriel Lantz	<i>A. L.</i>	Olds	556-1658
Bill Hank	<i>Bill Hank</i>	PINOKA	783-5335

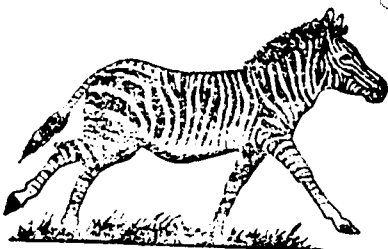


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Reel Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Jane McDonald	J. McDonald	15 Waghorn Ct.	347-1777
MARIAN MILNE	M. Milne	33 Kee Close	343-8257
Allison Land	Allison Land	Box 612 Stetter	742-4682
LITA FICHTER	Lita Fichter	48 Connors Cr.	340-8646
DAVE FICHTER	Dave Fichter	48 Connors Cr.	340-8646
MILN TETIK	M. Tetik	45 Northway Ave.	346-8071
HARRY CONWAY	H. Conway	5131-44 St.	746-2161
Sandy Conway	Sandy Conway	341-5841	391-5841
J. Sainsbury	J. Sainsbury	428-5423 57 St	347-6311
J. Sainsbury	J. Sainsbury	428-5423 57 St	347-6311
J. Fern	J. Fern	2C Oak St.	343-7844
A. Richelhoff	A. Richelhoff	40 Davis Ct.	341-6613
Dean Leischner	Dean Leischner	31 Venting Way NE	291-5338
Willee Weite	Willee Weite	143 4311 Ave R.D.	340-8794
Terry Leischner	Terry Leischner	5110 44 St	340-0092
Fenny Young	F. Young	Rd #2 Lacombe, ab.	885-4768
Tricia Young	Tricia Young	Rd #2 Lacombe	885-4768
Brenda Spawert	B. Spawert	145 Rutherford Dr	343-6071
DEBRA JORGUEH	Debra Jorgueh	#6-5910, 57 Ave Red Deer	346-0492
DAWSE MANN	D. Mann	208 10640 81 Ave	433-4809
JASON WREGET	Jan Wreget	5934-63 St Red Deer	347-2509
Thomas Macdonald	Thomas Macdonald	Rd #413 5925-63 St.	347-3613
Dennis Macdonald	D. Macdonald	413-5925-63 St	347-3613
Donna Schaefer	Donna Schaefer	Thrustburg	583-2138
DEENNIFEL	D. Deennifel	3206 58 RT	342-7621
R. BAK	R. Bak	3 STANHOPE AVE	342-8071
Z. SZOKE	Z. Szoke	5202-109 AVE EDM.	468-5017
D. SZOKE	D. Szoke		341-6056
LORNE McLEOD	Lorne McLeod	311 Barrell Dr R.D.	342-5733
Robert Forbes	R. L. Forbes	3 McKinnon Cres R.D.	347-6101
Forbes Coralea	C. Forbes	3 McKinnon Cres	347-6101
Linda Pope	L. Pope	5616 51 St Ave Lacombe	782-7336

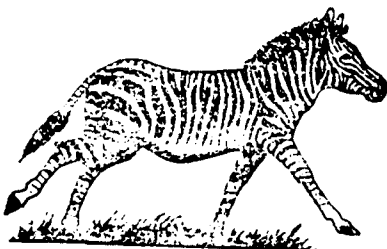


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
Dana Fuller	Dana Fuller	12A-11935-JASPER AVE	452-1475
DAVE BRETTELE	Dave Brettele	31 Alford AVE Red Deer	342-6441
Chris INNES	Chris Innes	4235 42 AVE Red Deer	342-7906
JOAN INNES	Joan Innes	4235 42 Ave Red Deer	342-7906
Lynn Nyberg	Lynn Nyberg	30 A CROWLEY AVE	347-3761
DEAN NYBERG	Dean Nyberg	30A CROWLEY AVE	347-3761
DERK FOLKENS	Derk Folken	Box 43 Spruells	728-3182
Majors John	Majors John	Box 42 "	"
Trevor Schatschneider	Trevor Schatschneider	*350 103 Hermans	340-2501
Laurie Jansen	Laurie Jansen	RR1 Ponoka AB	783-5658
J. Heape	J. Heape	3907-4th AVE Ponoka	783-5460
KENGARBEAU	Kengarbeau	Rocky Mt house	245-7575
JEFF BARKER	Jeff Barker	#1 4526 47th Rd	342-0805
Tracey Barker	Tracey Barker	" "	" "
Dave Murray	Dave Murray	203 3047 49A	347-2622
Annette Shyback	Annette Shyback	Box 431 Sundre AB	638-2273
TERRIE HUFF	Terrie Huff	5119-60th. Close Laimbe	782-3852
Justin Peterson	Justin Peterson	60 20 59 AVE	396-1902
Ted Harbridge	Ted Harbridge	Box 24 Blackfalds	885-4013
Chris Purdie	Chris Purdie	Box #2 Red Deer	347-7146
Sheila Pack	Sheila Pack	4741 1st St. Red Deer	343-0219
Akim Dzuba	Akim Dzuba	52 Dorman St	341-5684
Ben Kobin's	Ben Kobin's	12 Dorman St	341-6030
DON LUDWIGSON	Don Ludwigson	Box 6 site 2 RR2 HARMONY	885-2240
Sharon Juppensen	Sharon Juppensen	" "	" "
M. Coultter	M. Coultter	295 Bonanza Dr	342-2087
B. Wrench	B. WRENCH	RED DEER.	340-1392
M. G. Vase	M. G. Vase	RED DEER	347-4539
Queen Czarnota	Queen Czarnota	CORONATION	518-3108
Perry H. Ryshubger	Perry H. Ryshubger	Caroline	722-3125
ED Stefanowich	Ed Stefanowich	Sundre	638-4897
MATILDA Stefanowich	Matilda Stefanowich	Sundre	638-4897



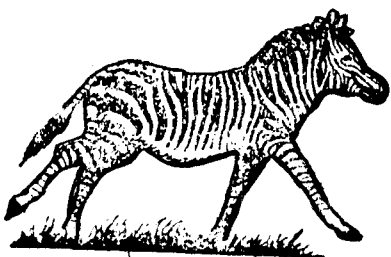
ROYAL SERVICE
GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

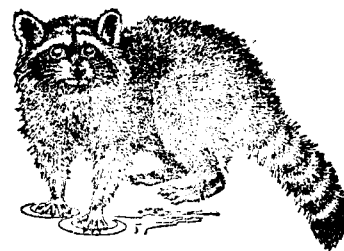
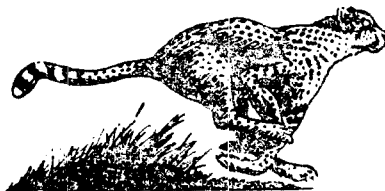
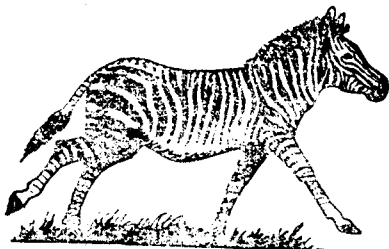
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DAVID LEBLANC	David LeBlanc	427-5317 76 ST	346-5707
DALE WALLER	DALE WALLER	155 OVERLOOK DR	346-9146
G.D. LOGAN	G.D. Logan	306-5812 61 ST	347 0013
J. Gummow	J Gummow	Red Deer	346-0665
L. Gummow	L. Gummow	Red Deer	346-3488
David Krause	David Krause	Red Deer	346-3488
DAVID MULDOON	Jeff Muldoon	RED DEER	346-7275
Jeff Muldoon	Jeff Muldoon	RED DEER	346-7275
GERALD AVERY	Gerald Avery	#3 182 HERMAN ST.	347-3490
DARLENE UNDERSHUTE	Darlene Undershute	5 Marten Close	347-6836
Cheryl Bourassa	Cheryl Bourassa	5871-69 St. Dr.	342-6816
WENDY Young	Wendy Young	25 Malcolm Cres	347-3584
KEN WASH	Ken Wash	3541-43 AVE	346-7592
MILLIE TINKOW	M. Tinkow	Sylvia Lake	887-2884
Brenda Schmitt	B. Schmitt	500 37535 Rte 10	343-0200
Steve Mucken	Steve Mucken	6023-5351 R.D.	341-3048
Cynthia Dara	Cynthia Dara	916 Grant St RD	346-2721
Thina James	Thina James	7 McPhee St RD	342-1676
Thina James	Thina James	11 Street Rd	342-5002
Holly Isaacs	Holly Isaacs	4119 Rose St	346-5564
Walt Miller	Walt Miller	#34 Parkland Cres	782-3395
Sara Miller	Sara Miller	16 Hart Cir	347-1531
Roger Walter	Roger Walter	28 Kirkland Dr	347-0886
YVETTE BRADEN	Yvette Braden	5 Stanton St.	unlisted
Terry Walter	Terry Walter	10911 121st Ave	342-1229
TERRY ROSTER	Terry Roster	#105-40 Carolina Ave	341-3349
Grace Ruttan	Grace Ruttan	57 Fern Rd	342-0257
R. Tait	R. Tait	851 Sandman Cres	347-2469
Kathy Fleming	Kathy Fleming	W527-56st	347-9389
M. Smith	M. Smith	Red Deer	
SIKANDER GREWAL	Sikander Grewal	RED DEER	346-5456
KEVIN MARTIN	Kevin Martin	RED DEER	341-6109



ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
KIM M. INTASH	<i>[Signature]</i>	4914A 50 Ave	347-5788
Billie Jo Cockerlan	<i>[Signature]</i>	4835 St.	782-6725
JOHN BARTHEL	<i>[Signature]</i>	2 MAXWELL AVE	346-7883
DEBBIE BERLINGUETTE	<i>[Signature]</i>	34 ABE AVE	346-7018
TERRY BAILEY	<i>[Signature]</i>	4928-49 St	343-6544
Mike Pahn	<i>[Signature]</i>	88 Wilson Cr	340-2223
TAMMY MONTGOMERY	<i>[Signature]</i>	44-2111 Rd	
GARY STAFFORD	<i>[Signature]</i>	4122-38 St RD	343-745
O JAVOBSEN	<i>[Signature]</i>	6 STANTON ST	346 4252
Jim Millard	<i>[Signature]</i>	14 Abbott Ave	
MEL MILLAR	<i>[Signature]</i>	240 37-41 Ave	347-7975
Janet Thomson	<i>[Signature]</i>	57 CUNNINGHAM CRSS	342-2795
Bob Huff	<i>[Signature]</i>	4122-50 ST. R.D.	347-2815
Curry Hingberg	<i>[Signature]</i>	143 Eldon St	346 1819
Don Bostin	<i>[Signature]</i>	4117 36 St	346-3387
M. Hindmarsh	<i>[Signature]</i>	3402-46 St	343 8918
Bob Brown	<i>[Signature]</i>	145 EASTMAN CRSS	346-3946
FRANK B. HARRISON	<i>[Signature]</i>	Red Deer	N/A
Lynn Cardinal	<i>[Signature]</i>	145-Eastman Crss	346-4357
Johnnie Greaves	<i>[Signature]</i>	4101-36 St	
JO RANDALL	<i>[Signature]</i>	4813-53 Street	347-0840
Shirley Haversall	<i>[Signature]</i>	46 Welliver St	346 9378
Kim Oliphant	<i>[Signature]</i>	301 441 40 Ave	don't have one
Amanda Oliphant	<i>[Signature]</i>	4109 39 St	345-7890
WARREN HOBBS	<i>[Signature]</i>	4009 39 St	341-4112
Leanne White	<i>[Signature]</i>	Red Deer	347-4112
PAIRICK O.	<i>[Signature]</i>	4550-47 ST	347 4121
		REODEER	347 9121



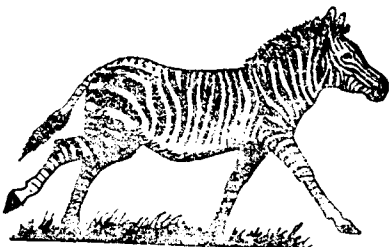
ZOO at HERITAGE RANCH

Express 24
103 Greenham Drive

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
ARRY WRELAND		101 SO. GILCHRIST CREK	346 1458
JAMES LENNIE		76 Grant St.	747-5337
MARY deSeng		303-49 Guelig Cir.	342-7319
BREANNE ISAAC		3 KEMP AVE.	340-8189
DAN SAUVEE		313 GURSON CLOSE	346 7034
Crystal Jackson		1405 Blackhills	885 2452
G. COLLINS		Red Deer	342-0870
D. Van Sack		R.D.	247-5691
W. JOHNSTON		15 F. GRANT ST.	343-8155
E. CRESSMAN		117 GILBERT RD	341-5974
T. Hofman		168 GILCHRIST	347-2554
A. BLOOMFIELD		5007 44th St	347-3395
J. JOSEPHSON		5831 71st Rd	346-3567
DAN GARRETT		90 GREENHAM DRIVE	346-7116
RON SETHN		43-63 GREENHAM DR	340-8499
Jerry MacDonald		185- Northey Ave	340-8091
Jeff Cole		19 Glendale Blvd	340-0891
VINCENT Boucher		35 Greenham Close	7-5724
DERICK SMITH		57 Garden St	346-1485
PAT KAROWICH		5619 76 St.	340-1439
Cindy O'Neil		89 Greenham Dr	347-7874
Charity Carleton		79 Northey Ave	341-5047
KEK SEASON		12 NORBY CR	341-5840
Cathy Kessler		89	343-7907
Jan Friedel		9 Greig Close	347-9109
Doreen Duthorne		83 Greenham Dr	343-8672
DEREK G. CAWES		910 GOODCREES	340-8976
LARIC HOEBLER		72 Kirby St	341-4375
NEW NAKWEEZAN		25 Guelig Drive	340-0204
JAMES CHURCH		22 KINGSTON DR.	342-6468
KEVIN ZENZLER		37 Gilbey	343-0746
WILLIAM ROBERTSON		169 Northey Ave	



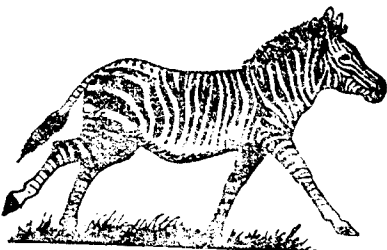
ROYAL SERVICE ZOO at HERITAGE RANCH

PETITION

GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DON LEE	<i>Donald Lee</i>	Betha w	372-4142
B. CAMERON	<i>B. Cameron</i>	Syl. LAKE	343-6009.
JOE PREFORTAINE	<i>Joseph J. Prefortaine</i>	23 MacArthur Dr.	342-0236
MIKE ROSS	<i>Mike Ross</i>	103 HERMARY ST. R.D.	346-3944
Douglas Robak	<i>Douglas Robak</i>	Sylvan Lake	847-3140
<i>Frank</i>	<i>Frank</i>	Sylvan Lake	847-3140
Daryl Piebich	<i>Daryl Piebich</i>	RED DEER	346-4054
Robin George	<i>Robin George</i>	Red Deer, Alta	346-4054
Darryl Marotte	<i>Darryl Marotte</i>	RED DEER AB	346-7134
EUSTAVO PEREZ	<i>EUSTAVO PEREZ</i>	RED DEER AB	346-9517
EDUARD CUELLAR	<i>EDUARD CUELLAR</i>	RED DEER AB	341-4583
RAY CHRISTENSEN	<i>RAY CHRISTENSEN</i>	RED DEER AB	347-8296
Bryce Burkart	<i>Bryce</i>	Red Deer AB	346-9371
Brian McCutcheon	<i>Brian McCutcheon</i>	Sylvan Lake	342-0839
<i>Al Denny</i>	<i>Al Denny</i>	Red Deer	343-1561
PETER FISHER	<i>Peter Fisher</i>	41 HALGREN R.D.	none
REG. BARRETT	<i>REG. BARRETT</i>	Red Deer	342-7420
MELVIN OTTO	<i>Melvin Otto</i>	Lacombe	346-7571
ENID OTTO	<i>Enid Otto</i>	Lacombe	885-4343
GEORGE STAUENWHITE	<i>GEORGE STAUENWHITE</i>	Red Deer	885-4343
Mike Laszuta	<i>Mike Laszuta</i>	Gen Del. Blackfalds	886-2619
GUANO CRATE	<i>GUANO CRATE</i>	RR#3 Eckville	343-2051
BELLE COOPER	<i>BELLE COOPER</i>	" "	746-3460
CAROL COLLOCK	<i>CAROL COLLOCK</i>	3618 51 st R.D.	" "
PAUL MILLER	<i>PAUL MILLER</i>	RR#1 BLACKFALDS	346-8514
Kathy Tyess	<i>Kathy Tyess</i>	Red Deer	342-2241
Carol Knox	<i>Carol Knox</i>	Red Deer	342-2241
Donna Gordon	<i>DONNA GORDON</i>	#104-6821-59TH AVE	346-2847
ELSIE BRYAN	<i>ELSIE BRYAN</i>	Lacombe	282-6931
Chantale Sauve	<i>Chantale Sauve</i>	69 niven st R.D.	3408395
Stephane Sauve	<i>Stephane Sauve</i>	" "	" "

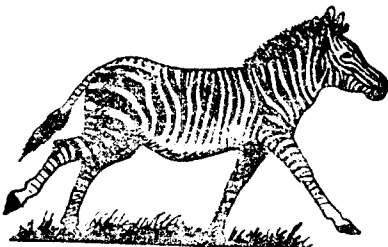


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Colleen Overs	Colleen Overs	14 McCullough Cres	343-7642
LATHY DERRY	Lathy Derry	4-5344-126 ST	340-2581
Susan Mitchell	Susan Mitchell	#3 3602 57 th Ave	347-8410
Tracey Graham	Tracey Graham	Lacombe Woodlands	782-6937
Rhonda Belmore	Rhonda Belmore	Lacombe	782-5987
Kevin Rodway	Kevin Rodway	#1-Norris Close	342-0300
Dianne L'Hernault	Dianne L'Hernault	#1-Norris Close	342-0300
John Porter	John Porter	2466-70 ST SE	213-8346
DANIEL GAUTHIER	Daniel Gauthier	3431 Spruce Drive Red Deer	347-9738
Corry Whitney	Corry Whitney	4706-50 Ave R.D.	343-7642
DEREK THOMPSON	Derek Thompson	45 Russell Cres, Red Deer	346-8604
Cory Schnepp	Cory Schnepp	2156 PARK AV	341-3278
David Richter	David Richter	#13530 47th Ave	346-0409
Rob WABSON	Rob Wabson	#5114 485th R.D.	343-2756
Mike VanSlyke	Mike VanSlyke	4619A 49th R.D.	340-1882
Stacy Hones	Stacy Hones	86 Nichols Cr	340-8243
Joseph Giesler	Joseph Giesler	460346 th Sylvan.	887-8193.
WAYNE ADAMS	Wayne Adams	5708-60 AVE	
W.D. Preston	W.D. Preston	RR4-Sitell Box 18 R.D.	346-7732
G.R. Preston	G.R. Preston	#8 Freemont Ave	342-5418
A.T. Preston	A.T. Preston		
Leon Cardinal	Leon Cardinal	RR449-4721-55th R.D.	346-4339
Jim Paesch	Jim Paesch	284 Cornett Drive	346-9639
Susan Hall	Susan Hall	5857 Westpark Cr	340-3918
John Lindblad	John Lindblad	Box 417 Delburne	749-3943
Marna Lindblad	Marna Lindblad	Box 417 Delburne	749-3943.
ROBERT PIERRE	Robert Pierre	3742-43 AVE REDDEER	341-4111
Delia Veld	Delia Veld	21 Morris Ave Red Deer	340-8712
Courtney Grant	Courtney Grant	Box 20 Site 7 RR4	347-8412
Alayton Grant	Alayton Grant		
Heather Grant	Heather Grant		
Lori Tucker	Lori Tucker	72 Boyce St. R.D.	343-6257

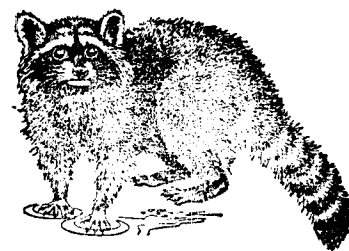
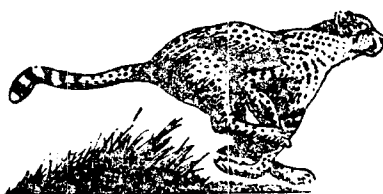
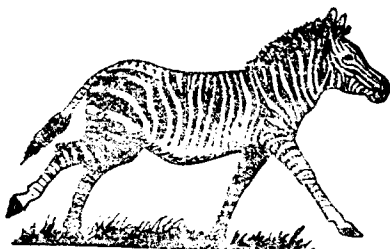


ZOO at HERITAGE RANCH

PETITION

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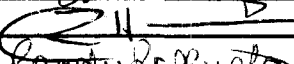
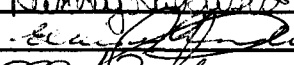
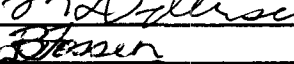

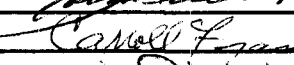
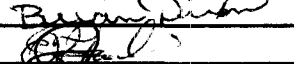

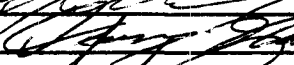
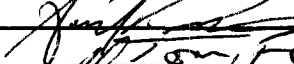

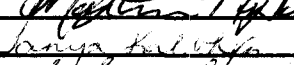
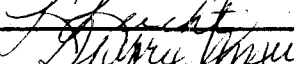
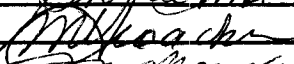
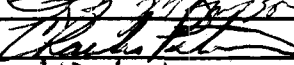







NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
M. Thant	Michelle Khatib	81 Cameron Cres	343-8290
R. Fitch	[Signature]	5439A 39th	347-7244
D. Hein	[Signature]	15 Fox Crescent	
D.C. Hoffman	D.C. Hoffman	RR4 Red Deer	886-4320
B. DeWinnat	[Signature]	Box 699 Alex	747-3242
Mike & Rod	[Signature]	7128 Park Ave	54
C. Nurnick	[Signature]	16 Northern Tor Road	347-7250
W. JENSEN	[Signature]	Red Deer	347-0242
E. R. RIE	[Signature]	RED-DEER	7-5447
Wynne	[Signature]	RR#3 RD	347-4203
John Derksen	[Signature]	6824-63 Ave RD.	346-7016
Jana Miller	[Signature]	#21-10 Fairbank RD	347-0055
Trish Jones	[Signature]	7 Scott St ED	346-6687
J. Lee Jones	[Signature]	7 Scott St Rd	346-6687
RA Smeleka	[Signature]	Red Deer	
ROBERT GUEST	[Signature]	Kid On	346-9032
Rose Jones	[Signature]	Red Deer	302-0276 (al)
MARCE REID	[Signature]	Penhold	886-5216
VANCE HERMAY	[Signature]	RED DEER	
Shirley Murray	[Signature]	Red Deer	346-9803
J. Severson	[Signature]	Sylvan Lake	887-2105
Don SAVAGE	[Signature]	Spruce View.	728-3421
Bernie Surenson	[Signature]	Innisfail	227-6911
Marlene Ruble	[Signature]	Red Deer	357-2222
Terese Foxsmith	[Signature]	Red Deer	347-1390
SIMONE LEDER	[Signature]	Sylvan Lake	887-3780
W. Rebein	[Signature]	Ball Lake	748-4846
Debra Kitten	[Signature]	R.D.	347-8087
RUSS LITZAU	[Signature]	R.D.	347-8087
Dawn McMahon	[Signature]	Red Deer	342-1045
Gaston Gervais	[Signature]	Red-Deer	342-0322
NICOLE FRATER	[Signature]	R.D.	347-3696

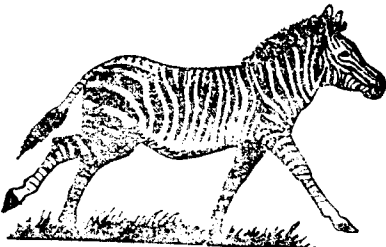


ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
TERREY McGRATH		188 Duffer St.	346-1531
MARK MUNICE		16 3122 57 Ave	342-6198
JOINTY McNEIL		92 Birchwood Cres	347-8257
Maui Johnson		GENDER RIMBER	843-3864
Lois MacDonnell		4233 53 St	341-4782
Don Murdoch		4730 68 St	347-8677
Melanie Strome		31 Nolan St R.D.	342-542
HAZEL SHANTZ		Box 2920 Lacombe	885-4333
LARRY HENDERSON		WASKASIN ESTATES	346-7346
RANDY LAKOTA		RED DEER	342-7725
ELAINE ANDERSON		91 Oak St. R.D.	342-1711
Mike Petersen		108 Parkland Acres Lacombe	782-7603
BRANDY FOSSEN		Delisted AB	583-2333
Drian Nadon		155 TAMARACK	886-2231
JOHN FUCHS		42 McFarlane Ave	346-2900
Carroll Frank		412 Waskasin Estates	343-7833
Brian Dine		3 Phelan Close	342-0386
QUENTIN FARMER		Bentley	748-3069
DAVE PARSONS		Red Deer	346-7208
Marco Gilbert		Red Deer	342-5062
Darcy Nash		Gull Lake	748-3045
Gerard Purvis		Red Deer	342-7036
TOM FOX		RED DEER	340-2975
GARY MARTENS		62 PAIGE AVE, R.11.	343-1693
Martin Thilchuk		155 Tamarack Blvd.	886-2231
Louise Leicht		60 Richards Ct Red Deer AB	342-6679
SHERKIE MULLIN		3739 Joubert Rd K2S2	340-0176
MIKE COACHER		#27-96 Holmes St	346-9652
TOO MAGUISSON		1702-4709 33 St	357-7860
CHARLES PETERSEN		80 DUNHAM CRE	346-7262
Tin Vander Roest		26 Langley Close Lacombe	782-2226

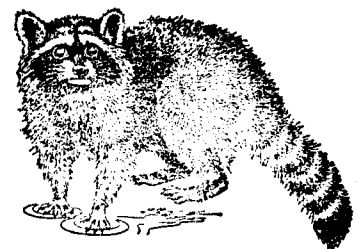
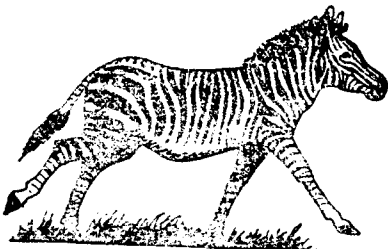


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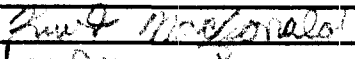



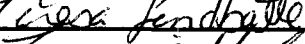
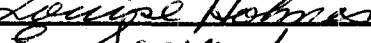







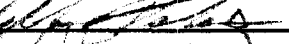
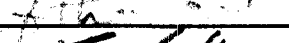



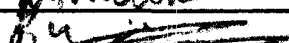




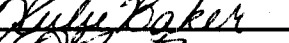
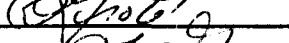
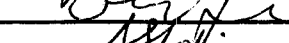
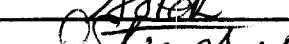

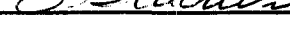


NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
Charles Wilcox	Charles Wilcox	Box 9057 Caroline, AB	350-3969
Rob Westcott	Rob Westcott	508 Woodland Rd SE Calgary	225-2246
S. Mulligan	S. Mulligan	Box 943 R.D. T4N5H3	342-5990
Mike Williams	Mike Williams	1801 16th Ave NW R.D.	343-1221
Mary Williams	Mary Williams	219 Piper Drive R.D.	343-1502
Ann Hyatt	Ann Hyatt	11	11
Cheryl Trudel	Cheryl Trudel	137 Kern Ave R.D.	347 5035
KEVIN PEARSON	Kevin Pearson	*163 Vista Village R.D.	343-3701
TONY JACOB	Tony Jacob	255 Nyberg Ave R.D.	343-3246
MAXINE WATSON	Maxine Watson	68 6000 CRAV	242-6586
Dim Lysik	Dim Lysik	74 Polaris Ave R.D.	346-1029
Will Lysik	Will Lysik	RED DEER AB	342-1323
Ben Gillis	Ben Gillis	RED DEER AB	342-1323
Jessie G. Hoesch	Jessie G. Hoesch	704 Stone & Red Deer	340-1259
Colleen Ferguson	Colleen Ferguson	RED DEER	340-0642
JANET COOK	Janet Cook	RED DEER	346-1109
Dean Richards	Dean Richards	2-31 NORDEGG CRES. RED DEER	340-2186
LES RICHARDSON	Les Richardson	Red Deer	347-3761
GEORGE LSKA	George Lska	RR#1 CIRC AB	340-3807
Beth LSKA	Beth Lska	Red Deer	342-1741
BATHY SOWER	Bath Sower	" "	" "
MARGUERITE BATH	Marguerite Bath	Eckville AB	746 2962
Bob Roth	Bob Roth	BENALTO AB	746 3540
Perry McKinlay	Perry McKinlay	BENALTO AB	746 3340
Colin Sobkowich	Colin Sobkowich	Locombe, AB	782-6801
Devon Wenger	Devon Wenger	Red Deer	346 7469
Devin Wenger	Devin Wenger	Red Deer	342-1842
Loyal Smith	Loyal Smith	Red Deer	343-2080
JEN WIERERKORE	Jen Wiererkore	Blackfalds	885-5662
SHIRLEY CARTER	Shirley Carter	Blackfalds	885-5662

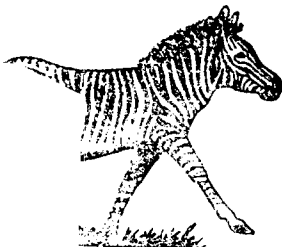


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kurt Macdonald		64 Barnett Dr	342-6968
LEE ANN TAYLOR		6009 164 St	342-9181
_____	_____	_____	_____
BK Tanwell		10 Rutledge Ln	346-2691
Marlene Engman		Red Deer	346-9251
Teresa Lindballe		Red Deer	317-3697
LOUISE HOBMES		12 Fair St	342-7916
E. Scribnr		841-6834-54 Ave	343-0367
JOE KING		5425-57 St #521	588-1867
JULIE KING		Box 209 Inwald AB	886-4063
LEONARD CORMAN		521-5425-57 St Red Deer	343-1867
OPPY TAKAHASHI		#D4 35-NASH ST	341-3094
JACELYN LUDWIG		#D4-35 NASH ST	342-7485
CLARENCE SARA		Red Deer	3472408
MARC KENLY		Red Deer	346-6846
John Peters		#217 8102 76 Ave	341-2115
Annita Phagoo		Red Deer	346-2878
Don Johnson		Red Deer	346-2643
Krista Hageman		Red Deer	346-2643
Jolene Curry		Red Deer	347-6657
WAYNE Mc Gowan		Red Deer	342-5068
Ben Wilkins		Red Deer	340-0705
Kevin Wilkins		Red Deer	340-0705
LOREANE STEINMETZ		RD	346-6344
Ryan Petersen		RR	347-9932
GORDON HOLMES		RR	343-7916
JULIE BAKER		Reddeer AB	341-6814
Dianne Grote		Red Deer	347-4295
CHUCKS GROTE		Red Deer	347-4295
Allona Stendie		Red Deer	3408985
Dennell Stendie		Red Deer	3408985
Charlene Glicker		Red Deer	341-3528

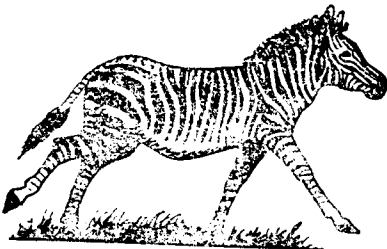


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Chris Mackinnon	<i>Chris Mackinnon</i>	4463-32 Ave	340-2791
Al Ness	<i>Al Ness</i>	10 Denison Cres.	342-5137
RON CHAPMAN	<i>Ron Chapman</i>	75 PIPER DRIVE	347-8091
REG DAVIDO	<i>Reg Davido</i>	138 GREENHAM DR	340-1309
Joe-Marie Sherman	<i>Joe-Marie Sherman</i>	27 Hill Crescent	340-0386
Allen Coulson	<i>Allen Coulson</i>	210 Cornett Dr	346-4920
John Panorquin	<i>John Panorquin</i>	3205, 44 Ave	346-2107
Naomi Payer	<i>Naomi Payer</i>	3957-36 Ave R.P.	343-2729
Brian Matthews	<i>Brian Matthews</i>	95963-60 05T	342-5123
Dennis Young	<i>Dennis Young</i>	74 Fern Road	342-2660
Emma Mroczkowski	<i>Emma Mroczkowski</i>	3110-47 Ave	441-3638
Margie Mroczkowski	<i>Margie Mroczkowski</i>	3110-47 Ave	341-3632
L. Marek Mroczkowski	<i>L. Marek Mroczkowski</i>	3110-47 Ave	341-3638
ATINY PATERNA	<i>Atiny Paterna</i>	26 Metcalf Close	887-3307
V. Kopp	<i>V. Kopp</i>	32 Glenvale Blvd.	342-6504
J. BAKER	<i>J. Baker</i>	4847 C1	3408214
John Wilson	<i>John Wilson</i>	RR#4 Red Deer	347-4599
MAGGI SPROULE	<i>Maggi Sproule</i>	RR2 Lacombe	885-2408
RAY MORRIS	<i>Ray Morris</i>	36X 205 RIMBEY	343-6141
CHARLOTTE DRUMMOND	<i>Charlotte Drummond</i>	#20, 1 King St. R.D.	343-0516
Val Liivam	<i>Val Liivam</i>	RR1 Eckville	746-5717
FL NICOLAYCHUK	<i>Fl Nicolaychuk</i>	#46-5435-035 R.D	342-2604
Rob Penachuk	<i>Rob Penachuk</i>	#53 A Cameron Cres	346-9735
Helvie Burton	<i>Helvie Burton</i>	#3492-35 ST R.D.	346-9006
Mark Henderson	<i>Mark Henderson</i>	Minnon Rd	788-2091
CRAIG MACKENZIE	<i>Craig Mackenzie</i>	108 Wynne Ave	346-2932
Maureen Mulchen	<i>Maureen Mulchen</i>	RR#1 Bashali	372-2371
SHAWNA BALL	<i>Shawna Ball</i>	RR#1 Makenzie	716-2589
BLAD BALL	<i>Blad Ball</i>	" "	" "
MARILYN MARI	<i>Marilyn Mari</i>	Box 523 Stettin	742-5978
ARA Cameron-Davison	<i>Ara Cameron-Davison</i>	61 Roberts Cres	346-3096
PAT Mulrooney	<i>Pat Mulrooney</i>	61 Roberts Cres	346-3096

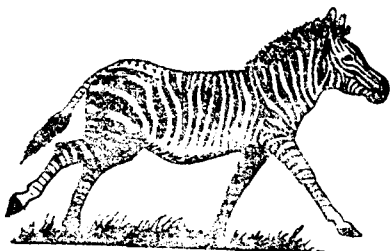


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Sean Thomson	<i>Thomson</i>	#614-5925 63rd TYN-610	346-0350
Laurie Johnson	<i>Laurie Johnson</i>	644 Maple Cres. Springbrook	886-2468
David Johnson	<i>David Johnson</i>	" Springbrook	886-2468
Joanne Koller	<i>Joanne Koller</i>	7941 150th Ave	346-5571
Tracy Silvester	<i>Tracy Silvester</i>	179-400thwood estate	340-1391
Dan Scott	<i>Dan Scott</i>	41 OVERDOWN DR	341-9848
Brent Walters	<i>Brent Walters</i>	" "	357-4919
Sharon Campbell	<i>Sharon Campbell</i>	15021 56th	343-7231
Glynn Moore	<i>Glynn Moore</i>	Rimby	748-2863
R. Kinsome	<i>R. Kinsome</i>	28 Adamson Ave.	7-1577
BRENDA WHEELER	<i>Brenda Wheeler</i>	SYLVAN LK RD	887-2062
Sherry Barnett	<i>Sherry Barnett</i>	Red Deer, AB	347-0159
LINDY CLARK	<i>Lindy Clark</i>	303-100th Ave. Red Deer	343-1712
BARBARA PICKRE	<i>Barbara Pickre</i>	RR#1 Innisfail	728 2337
Jimmie High	<i>Jimmie High</i>	4625-47 Street Sylvan	887-4399
Shirley Robinson	Shirley Robinson	5546 71st	547-1035
Verona Delimont	<i>Verona Delimont</i>	Box 699 Olm.	747-2242
Lorna Bernabe	<i>Lorna Bernabe</i>	68 Olsen St	343-9518
Robert Fries	<i>Robert Fries</i>	3201-55th	340-3309
RANDY ARTHUR	<i>Randy Arthur</i>	168 Decker St	347-7819
Dale Nelson	<i>Dale Nelson</i>	3617-41 Ave R.D.	347-6104
Gail Linden	<i>Gail Linden</i>	26 Malcolm Cr. R.D.	340-3006
Barry Ness	<i>Barry Ness</i>	600 Dale Benalto	346 3797
Carolyn Frost	<i>Carolyn Frost</i>	Box 611 Eckville AB	746-3755
MacBarnes	<i>MacBarnes</i>	201 Cameron Cres. AB	341-6052
Janet Postma	<i>Janet Postma</i>	115 Allan, Red Deer	346-3776
Marybeth MacDonald	<i>M. MacDonald</i>	5313-50 Ave. Invermay AB	782-6438
High MacDonald	<i>High MacDonald</i>	5313-50 Ave " "	782-6438
Gloyd Phillips	<i>Gloyd Phillips</i>	4808 46 Ave Innis	227-3870
Pete Psyrski	<i>Pete Psyrski</i>	6318 Horn St	342-5574
Glenn Richardson	<i>Glenn Richardson</i>	32 Whitecap Blvd. R.D.	887-4224

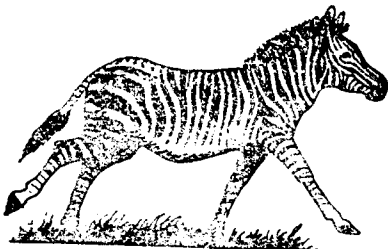


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NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
Debbie Nikke	Debbie Nikke	Penhold	
Wayne Cryderman	Wayne Cryderman	"	
Van Butler	Van Butler	Penhold	
Ken Chisson	Ken Chisson	Penhold	
Anne LaFayette	Anne LaFayette	Penhold	
HARLEY WOLANSKI	HARLEY WOLANSKI	PENHOLD	
BRENDA FARWELL	BRENDA FARWELL	PENHOLD	
GEORGE FITZPATRICK	GEORGE FITZPATRICK	PENHOLD	
DEAN GOBEL	DEAN GOBEL	Penhold	
Sheryl Gundersen	Sheryl Gundersen	Penhold	
DARLENE HOLT	DARLENE HOLT	Penhold	
Jody Casey	Jody Casey	Penhold	
LORET CHISSON	LORET CHISSON	Penhold	
DEAN OWSEN	DEAN OWSEN		
FORST TRIEBULL	FORST TRIEBULL	PENHOLD	886-2944
Shelley McFarlane	Shelley McFarlane	Penhold	
Guy Ina	Guy Ina	Red Deer	
TINA TAYLOR	TINA TAYLOR	Innisfail	327-4657
LEN LAMB	LEN LAMB	Penhold	
Sue Hingley	Sue Hingley	Penhold	
Paul Pearson	Paul Pearson	Penhold	
Lynn Lee	Lynn Lee	Penhold	
CATHERINE CAMERON	CATHERINE CAMERON	Penhold	
BRENDA ANDREWS	BRENDA ANDREWS	Penhold	
Lola Hoffman	Lola Hoffman	Penhold	886 4314
Rob Gray	Rob Gray	Red Deer	347-1218
B. Reslie	B. Reslie	Penhold	4355
EDWARD NEUFELD	EDWARD NEUFELD	SPRINGBROOK	886-2460
GRANT KING	GRANT KING	PENHOLD	
SEAN SINTON	SEAN SINTON	Penhold	886-4378
J. Parker	J. Parker	Penhold	886-5130
P. Wade	P. Wade	Penhold	886-2372



If you would like to write your Name Please turn sheet over →

ZOO AT HERITAGE RANCH

PETITION

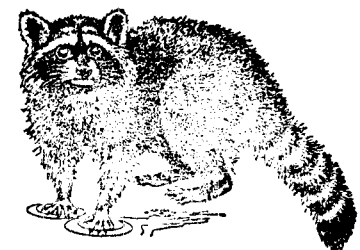
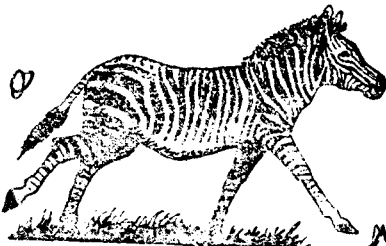
NAME	SIGNATURE	ADDRESS	PHONE NO.
Sharon Jersey	Sharon Jersey	Box 338, Penhold, AB	886-4491
Julie Snodden	Julie Snodden	Box 529, Penhold, AB	886-5261
Dean Owen	Dean Owen	Box 529, Penhold, AB	886-5261
Donna Mault	Donna Mault	37 Church St, Penhold, AB	346-5944
Geoff Milton	Geoff Milton	3736 50A AVE CRES, Innisfail	227-6558
Corlene Gow	Corlene Gow	Box 363 Penhold	886-5619.
Terry Gow	Terry Gow	" "	11.
Scott Carson	Scott Carson	Box 672 Penhold	886-5572
Howard Blomgren	Howard Blomgren	60 Noble Ave RD	346-1827
CHARLES SCOTT	Charles Scott	Box 221 - Bowden	224-3419
Bob Frank	Bob Frank	Penhold.	886-2155
WANDA JOHNSTON	Wanda Johnston	Box 687 Penhold	886-4186
Jeff Kachor	Jeff Kachor	508 Oak St, Springbrook	886-2074
B Mayberry	B Mayberry	RR#4	886-4740.
Melissa Mayberry	Melissa Mayberry	" "	11
Donna Stansall	Donna Stansall	Box 14 Penhold AB	886-2892
Teresa Truscott	Teresa Truscott	Box 383 Penhold	886-4281
Sam Gramlich	Sam Gramlich	R24 C/D 1 RD	886-4370

ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
CHRIS MALO	Chris Malo	TINNISFAIL, AB	327-6462
Darrin Pedde	Darrin Pedde	Red Deer	346 9150
LEOTA W. SANDOZAS	Leota W. Sandozas	TINNISFAIL	227-1329
KEN NELSON	Ken Nelson	Red Deer	343-2793
Rob Sandstra	Rob Sandstra	Penhold	886-2035
Dorothy McInnes	Dorothy McInnes	Red Deer	340-8673
Kelly Galloway	Kelly Galloway	Red Deer	886-2424
RANDY REILLY	Randy Reilly	Base	886-2956
Bruce Mazon	Bruce Mazon	Red Deer	347-8268
ED MEZIELINSKI	Ed Mezielinski	Rx 3	316 2285
M. HARRIGAN	M. Harrigan	SPRING BROOK	886 2534
PALE ROBINSON	Pale Robinson	Red Deer	347 2109
Michelle Koster	Michelle Koster	Penhold	227-1521
LEA CHURCHILL	Lea Churchill	Red Deer	346 5778
mel Swinston	Mel Swinston	Penhold	886-2455
ALP Palka	Alp Palka	Penhold	886-5208
MADGE REID	Madge Reid	Penhold	886-5216
Fay Mykolashyn	Fay Mykolashyn	Penhold	886-2488
Tom Malo	Tom Malo	TINNISFAIL, AB	227 6462
DIANE GRAY	Diane Gray	Penhold	886-5453
Charlie Clabine	Charlie Clabine	Red Deer	346-1324
Tommy Brown	Tommy Brown	Penhold	886-2752
Linda Foulie	Linda Foulie	MARKHAM	886-5324
Elizabeth Stole	Elizabeth Stole	Penhold	886-5324
Sharon Linder	Sharon Linder	Penhold	886-5324
LINDA GREENFIELD	Linda Greenfield	Penhold	886-5324
HORST FRIEDRICH	Horst Friedrich	Penhold	886-5324
Sam Halkovich	Sam Halkovich	Box 342 Penhold	886-5324
MIKE FLISCHER	Mike Flischer	Box 557, Penhold	886-5324
Gerald Breen	Gerald Breen	Box 1 Penhold	227-2887
DAVID GROBE	David Grobe	9 Balm G Springbrook AB	886-2152

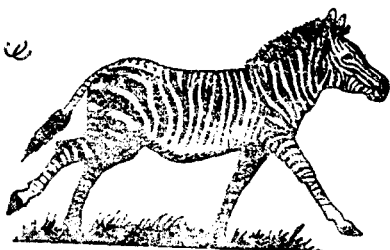


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DOUG BAKER	<i>Doug Baker</i>	RR1 Red Deer TYNSEI	346-5465
DAGG HOWE	<i>Dagg Howe</i>	#409-33R ST Ave C1	340-3008
Sharon Opp	<i>Sharon Opp</i>	43 Andes Close	346-9544
PAM BAKER	<i>Pam Baker</i>	Box 270 Penhold	227-6273
CARL BAKER	<i>Carl Baker</i>	Box 35 Penhold	886-4365
Brenda Klatt	<i>Brenda Klatt</i>	Box 15 Penhold	886-2251
Jim Nienhuis	<i>Jim Nienhuis</i>	RR 4 Red Deer	886-5858
MIKE SHANTZ	<i>Mike Shantz</i>	261 4752 ROSS ST	391-0354
Ernie Redford	<i>Ernie Redford</i>	Box 267 Penhold	886-2574
David McEwen	<i>David McEwen</i>	RR#4 Red Deer	
M. DOLYNEK	<i>M. Dolynek</i>	RR#4 RED DEER	
Denise Watson	<i>Denise Watson</i>	Box 557 Penhold	886-5381
Mildred Larson	<i>Mildred Larson</i>	Box 481 Penhold	886-2389
BARRY CLINE	<i>Barry Cline</i>	Box 848 Penhold	886-5470
Laurie Petkey	<i>Laurie Petkey</i>	Box 731 Penhold	886-5208
GORDON AUBERT	<i>Gordon Aubert</i>	5000 5th Ave	227-6355
East Darcy Cornell	<i>East Darcy Cornell</i>	RR#4 Red Deer	886-2652
Brian Helset	<i>Brian Helset</i>	Box 167 Penhold	886-4490
Earl Parker	<i>Earl Parker</i>	RR1 Penhold	" 5214
GREEN CARSON	<i>Green Carson</i>	Box 1955 Penhold	886-5564
TONY WILSON	<i>Tony Wilson</i>	Box 666 PENHOLD	886-5564
ANNE LAYDEN	<i>Anne Layden</i>	Box 220 "	886-4454
Pack Lawson	<i>Pack Lawson</i>	Box 24 Red	" 220
CINDY SHOCK	<i>Cindy Shock</i>	RR#4 Red Deer	886-2686
DOUG WEIR	<i>Doug Weir</i>	Box 827 Mark	
George McNABB	<i>George McNabb</i>	Box 888 Penhold	886-2599
Florence Sept	<i>Florence Sept</i>	Box 112 Penhold	886-5180
Peggy Bailey	<i>Peggy Bailey</i>	Box 528 Penhold	886-4841
Robert Paul	<i>Robert Paul</i>	RR1 Red Deer	347-2489
Shirley Short	<i>Shirley Short</i>	P.O. Box 600 Penhold	
JAMIE MOORE	<i>Jamie Moore</i>	Springbrook 9 Papaw	886-2152
RALPH	<i>Ralph</i>	RR#4 Red Deer	243-3022

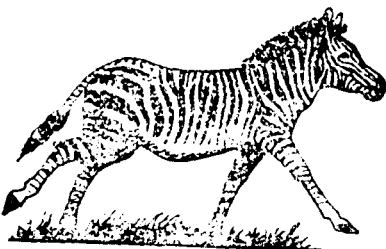


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Darcy Bellamy	<i>Darcy Bellamy</i>	Box 834 Blackfalds	357-0040
Andy Holzak	<i>Andy Holzak</i>	Box 972 Blackfalds	885-4021
Carol Griner	<i>Carol Griner</i>	Box 654 Blackfalds	785-5053
Janice Henkel	<i>Janice Henkel</i>	6 Gish St. Red Deer	343-8843
Jane White	<i>Jane White</i>	Box 954 B.F.D.S.	885-2398
KRIS Perrin	<i>Kris Perrin</i>	Box 411 Blackfalds	885-4652
MERCINE MALIN	<i>Mercine Malin</i>	Box 88 "	885-4127
ELISA Hug	<i>Elisa Hug</i>	Box 275 Blackfalds	885-2368
DEBBIE HUG	<i>Debbie Hug</i>	Box 27 Blackfalds	885-2298
Billy-Jo Hessman	<i>B. Hessman</i>	Box 475 Blackfalds	885-2061
Victoria Kessel	<i>Victoria Kessel</i>	Box 327 Blackfalds	885-5839
Gloria Wessner	<i>Gloria Wessner</i>	Box 231 Blackfalds	885-5387
KIRK KENNEDY	<i>Kirk Kennedy</i>	Box 933 Blackfalds	885-2624
Irma Giesbrecht	<i>Irma Giesbrecht</i>	Box 644 Blackfalds	885-2626
Deanne Bell	<i>Deanne Bell</i>	Box 453 Blackfalds	885-5017
DRENT KADIS	<i>Drent Kadis</i>	Box 647 Blackfalds	885-5252
MICHELLE PHOTIADIS	<i>Michelle Photiadis</i>	General Blackfalds	" 2374
Jim Halson	<i>Jim Halson</i>	" " "	885 2374
Carrie Bajema	<i>Carrie Bajema</i>	Box 677 Blackfalds	885-5091
Jakoby Douglas	<i>Jakoby Douglas</i>	Box 483 Blackfalds	885-2172
Cindy Braak	<i>Cindy Braak</i>	Box 113 Blackfalds	782-4991
Shirley Samsel	<i>Shirley Samsel</i>	Box 274 Blackfalds	885-4772
Mrs C Kovacs	<i>Crystal Kovacs</i>	Box 922 Blackfalds	885-5093
L. Burdick	<i>L. Burdick</i>	Red Deer	
Allen Buchanan	<i>Allen Buchanan</i>	Box 772 Blackfalds	885-5691
Michelle LeGunn	<i>M. LeGunn</i>	Box 475 Blackfalds	885-2061
Kim Gustafson	<i>Kim Gustafson</i>	Box 344 "	" 2815
Peggy Martin	<i>Peggy Martin</i>	Box 509 Blackfalds	885-4558
KAREN MILETTE	<i>Karen Milette</i>	38 Sunridge Ave	885-5266
KELLY JENSEN	<i>Kelly Jensen</i>	Box 918 Blackfalds	885-5057
Rick Carson	<i>Rick Carson</i>	Box 263 Blackfalds	885-4025
Chelsea Mason	<i>Chelsea Mason</i>	Box 526 Blackfalds	885-5872

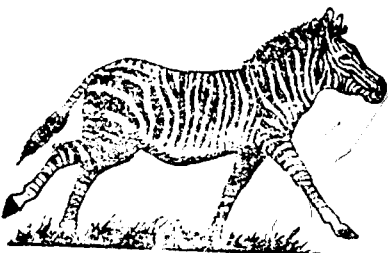


ZOO at HERITAGE RANCH

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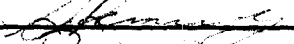
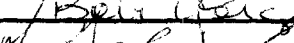





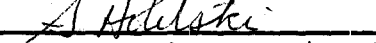
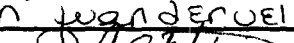
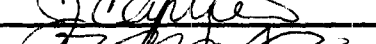







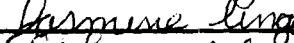




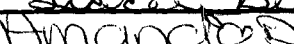
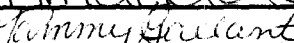



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Perry Babiuk	<i>Perry Babiuk</i>	20 NovaStar Dr	782-6477
Lundy Wanta	<i>Lundy Wanta</i>	Box 1030 Blackfalds AB	885-5059
Lynne Fehr	<i>Lynne Fehr</i>	Blackfalds	885-2260
Theresa Stodt	<i>Theresa Stodt</i>	Blackfalds AB	885-4564
Cody Picketts	<i>Cody Picketts</i>	Box 187	885-2014
Jammy Baughman	<i>Jammy Baughman</i>	Box 345	885-5744
Mary Mackenzie	<i>Mary Mackenzie</i>	Box 602 Blackf.	885-5007
Dee Wignere	<i>Dee Wignere</i>	Box 1034 Brflds	885-5210
Terry Tyess	<i>Terry Tyess</i>	Box 331 Blackfalds	885-5823
D. WILKIE	<i>D. Wilkie</i>	5328 ASPEN DR	885-2048
B. Smith	<i>B. Smith</i>	5328 ASPEN DR	885-2048
D. BROUIC	<i>D. Brouic</i>	4018-4455	783-4933
BRENT TIEKEN	<i>Brent Tieken</i>	5721-5751 R.D.	341-6035
Darren Ekland	<i>Darren Ekland</i>	75 McLean Cr. R.D.	7-2212
Tracy Ekland	<i>Tracy Ekland</i>		
Amanda Picketts	<i>Amanda Picketts</i>	Box 187 TOM O'SO	885-2014
Bailey Capenham	<i>Bailey Capenham</i>	Box 373 Tom O'SO Blackfalds	885-5416
Jacquie Strapp	<i>Jacquie Strapp</i>	Box 420 Blackfalds	885-3825
Pam Williamson	<i>Pam Williamson</i>	Box 105 Blackfalds	885-4996
Jean Boeckler	<i>Jean Boeckler</i>	Box 340	885-2485
Jacquie Strapp	<i>Jacquie Strapp</i>	5312-1anschen H. Blackfalds	885-2142
PAM JOHNSON	<i>Pam Johnson</i>	Box 387	885-4611
CAROL MONTYURE	<i>Carol Montyure</i>	Box 997	885-4922
MIKE MONTYURE	<i>Mike Montyure</i>	Box 997	885-4922
Jean Boeckler	<i>Jean Boeckler</i>	Box 386	885-4045
MARILYN MORGAN	<i>Marilyn Morgan</i>	Blackfalds	885-2603
CELYANE PETERSEN	<i>Celyane Petersen</i>	Blackfalds	885-5306
TRACY STONE	<i>Tracy Stone</i>	RR2 Lacombe	885-4518
I.P. Freely	<i>I.P. Freely</i>	Box 111	885-4742
Ivona Tinkle	<i>Ivona Tinkle</i>	Box 666	885-2317
MIKE HUNT	<i>Mike Hunt</i>	Box 234	885-7214

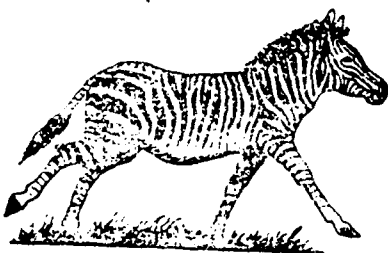


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
RICK LEDIARD		Red Deer R.D.	343-6352
ETRA JOHNSTON			340-2356
Jennifer Macmillan		Red Deer	343-7771
Kimberly Hawkman		Red Deer	347-9934
Shannon ROSS		Red Deer	346-0001
Janet Kennedy		Red Deer	349-3233
Doni Gor		Blackfield	555-2057
Malcolm Gularowski		41 Russell Cres	342-5646
Cady Stewart		Red Deer Red Deer	347-0374
Adam Newman		Red Deer	347-1848
Pat Gwynn		Red Deer	3413159
VIRGINIA McILWAIN		R.D.	340-1991
Lianne L'Hergault		R.D.	342-0300
Shelley Holitski		R.D.	341-7848
Joyce Vandervelden		Red Deer	343-0264
Dianne Cartier		Sylvan Lake	887-3356
DARREN McILWAIN		R.D.	346-7424
ELWBA Douglas		Deerburg	(w)347-6666
Caroline Johanson		Sylvan Lake	887-3892
Don Wilson		Sylvan Lake	887-5183
Danielle Lediard		Red Deer	346-7424
Craig Carlwright		Coil Lake	341-9766
Sian Evans		Innisfail	227-5794
Barb McLaughlin		Red Deer	347-8678
Jasmine Lingard		Deer B.C.	340-8182
Delvin Lingard		Red Deer	340-8133
James Stewart		Red Deer	347-0374
JOHN DUNSCHE		Red Deer	347-6374
SHAWN BLEHM		Red Deer	343-0541
Tracey Blehm		Red Deer	343-0541
Amie Semler		Reddeer	346-3714
Jimmy Gallant		Deer Lake	340-1953



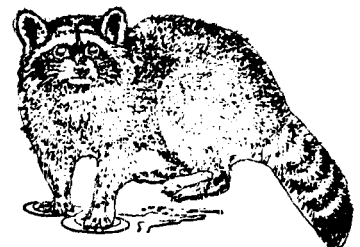
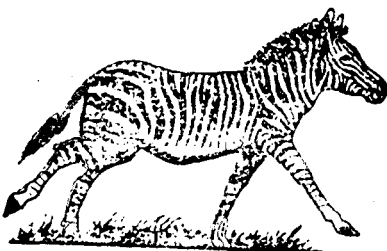


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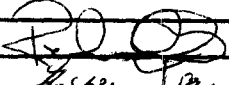
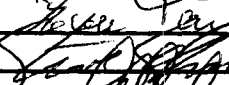
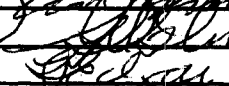
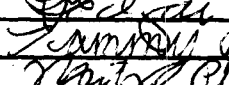
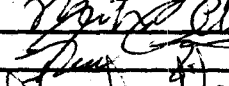
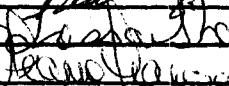
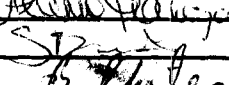
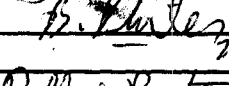

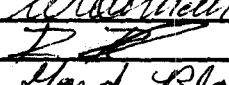
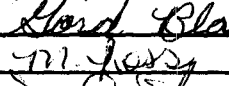
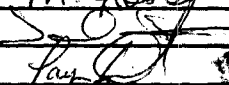
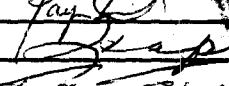
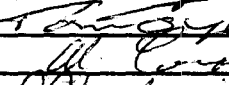
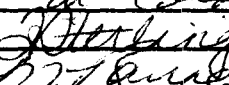
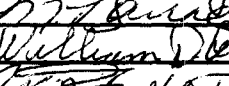
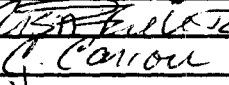
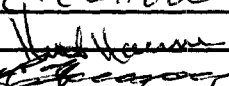
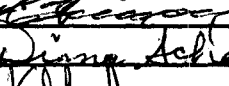
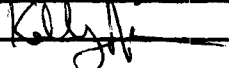












NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Steve McLaughlin	<i>Steve McLaughlin</i>	R Deer	247-8643
LEY GABERT	<i>Ley Gabert</i>	RR2 LACOMBE	885-4471
JACKY PODJAN	<i>Jacky Podjan</i>	R Deer	342-2145
Rph Granger	<i>Rph Granger</i>	Red Deer	341-5174
CAROL FORD	<i>Carol Ford</i>	Red Deer	341-5174
DAT SOLTIS	<i>D. Soltis</i>	Red Deer	346-7112
Berni Smithman	<i>Berni Smithman</i>	R. Deer	346-7681
Will Snelgrove	<i>Will Snelgrove</i>	Springbrook	856-2900
Nicole Richardson	<i>Nicole Richardson</i>	Red Deer	346-6852
P. SCHULTZ	<i>P. Schultz</i>	28 Dickens Lane	782-7328
LES LAPOINTE	<i>Les Lapointe</i>	RR #1 CLIVE	784-2220
LUCIE WISCHER	<i>Lucie Wischer</i>	48 Dickens Ln.	347-5841
Peggy Goodwin	<i>Peggy Goodwin</i>	Red Deer	346-9576
DANIELLE LEONARD	<i>Danielle Leonard</i>	Red Deer AB.	346-7424
MURRAY SMITH	<i>Murray Smith</i>	#RR1 Red Deer	887-5830
E. HOLZER	<i>E. Holzer</i>	R-R-1 Red Deer	347-7236
JOAN DOWLING	<i>Joan Dowling</i>	25 Green Drive R.D. 200	341-4375
JAMIE SELFORS	<i>Jamie Selfors</i>	5805 Westpark Cr.	341-4587
LIA SLEPICKA	<i>Lia Slepicka</i>	RR# Lacombe	885-4067
Pauline Scott	<i>Pauline Scott</i>	Box 89 Penhold	886-4916
Roma Gallant	<i>Roma Gallant</i>	R. Deer	340-2707
Nan Sheridan	<i>Nan Sheridan</i>	R. Deer	340-2707
Paul KENNEDY	<i>Paul Kennedy</i>	SYLVAN LAKE	887-3259
KRISTINE	<i>Kristine</i>	RED DEER	347-0069
Selena Hawkins	<i>Selena Hawkins</i>	Red Deer	347-0691
Janet Leibel	<i>Janet Leibel</i>	Red Deer	343-1548
Bandy Russell	<i>Bandy Russell</i>	Box 262 Blackfalds	885-4584
John Pellerin	<i>John Pellerin</i>	Red Deer	346-6166
Jack Hughes	<i>Jack Hughes</i>	Red Deer	887-3356
Rick Ledford	<i>Rick Ledford</i>	Red Deer	343-6352
Carol Hunt	<i>Carol Hunt</i>	RED DEER	343-3274
ACQUIE CUMMINGS	<i>Acquie Cummings</i>	RR1 Lacombe	3-6178

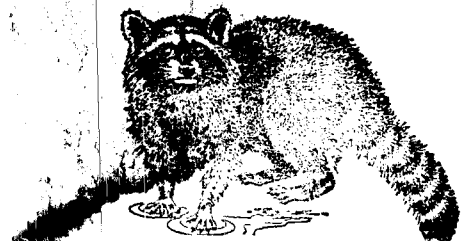
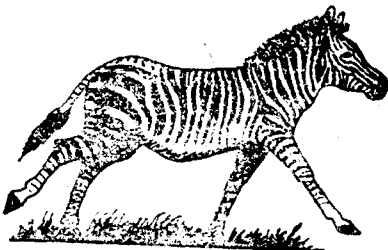


ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Richard Neigum		43-7124 Gray Dr.	
EVA TANG		5909-525T RD	
Steve Schaefer		Box 1017 RR1 Sylvan Lk	
Gill Osland		Box 1188 Red Deer	346-6342
PEG EDGAR		RR#1 REDDEER	
Larry Edgar		RR#1 Red Deer	
Michael Clark		29 Mulcahy Cres.	346-8428
Wendy Ludwig		12 WENTLEY AVE	
F. Shackle		Red Deer	
Joanne Langrath		802-8352 ALBERTA	343-2560
JOTTI SMITH		#910350 (C)ST	347-1024?
Brend Phillips		75 Hermann St	347-6673
A. Campbell			547-2605
D. Bateman		6819-63 Ave	347-6095
M. McWhorter		11727-6058	342-1155
R. Sirk		163 OTTAWA ST.	343-7935
GORD BLACKS		55 OVERDOWN DR	346-3882
Michelle Ross		Backsides AB	585-2791
JOHN BONTJE		65 NEVILLE C. R. D.	343-1778
Layne Durand		20 Hill Cres	346-0487
Shap Phillips		45 STEANBURY CRES	347-4323
Tom Gress		4606 47 Ave RD	346-5732
Al Cioke		210 Corn of 10	346-4830
Donny Sterling		9A HERMARY S	346-8274
MICHELLE BOURNIE		249 Glenora Blvd. rd	342-2941
Bill Bennett		6315-67 Ave RD	340-8857
Fuller		165 OVERDOWN DR	
C. CARBU		#2 5922-59 AVE	543-0476
Heath Neumann		1238 Red Deer	
L. Zogor		4465-59 Ave RD	346-6480
DIANA SCHAPANSKY		Box 27093 Red Deer	343-6585
Kelly Johnson		522 Terraceport	343-2541

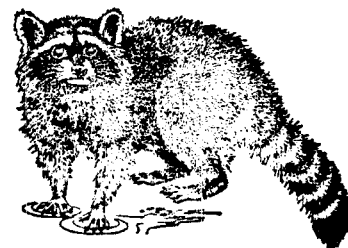
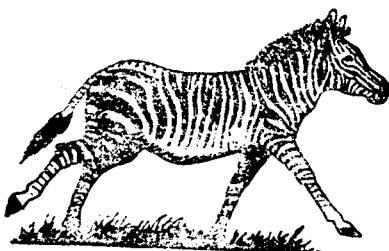


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
CARMEN EDGINGTON	<i>Carmen Edginton</i>	PO Box 549 Penhold	886-5624
KHUNDA JOHNSON	<i>R. Johnson</i>	Box 821	886-4601
KATHY JOHNSON	<i>Kathy Johnson</i>	Box 821 Penhold	886-4061
SHAWN MACGILLURE	<i>Shawn MacGillure</i>	Box 838 Penhold	886-2071
Deborah Setter	<i>Deborah Setter</i>	Box 382 Penhold	886-2940
Melissa Gunderson	<i>Melissa Gunderson</i>	Box 184 Penhold	886-4996
Marion Rodwell	<i>Marion Rodwell</i>	Box 298 Penhold	886-2216
Allen Shorten	<i>Allen Shorten</i>	Red Deer	
Julie Whitehouse	<i>Julie Whitehouse</i>	Box 182 Penhold	886-4331
LENGIRSON	<i>L. Lengirson</i>	Box 99, Penhold	886-4397
Viggo Stickleland	<i>Viggo Stickleland</i>	R.R. #4 Red Deer	886-4654
Bob Bailey	<i>Bob Bailey</i>	Box 875 Penhold	886-2082
Bob Boss	<i>Bob Boss</i>	Box 804 Penhold	886-5552
Joan Heister	<i>Joan Heister</i>	4804 4855 Innisbrook	227-1283
Barb Murphy	<i>Barb Murphy</i>	Box 201 Springbrook	886-2109
E. Sharitz	<i>E. Sharitz</i>	Box 10 Penhold	2412
Wade Gygis	<i>Wade Gygis</i>	Box 516 Penhold	886-4745
Brian Windrum	<i>Brian Windrum</i>	Box 218 Penhold	886-2276
Bill Templeton	<i>Bill Templeton</i>	Box 561 Penhold	886-2526
B. Seatt	<i>B. Seatt</i>	Box 886 Red Deer	346-4098
K. Skuce	<i>K. Skuce</i>	Box 984 Penhold	886-5194
R. Dardar	<i>R. Dardar</i>	312 Spruce St Springbrook	886-2067
Shane Steele	<i>Shane Steele</i>	Box 429 Penhold	886-5152
PAULINE HOLWARTH	<i>Pauline Holwarth</i>	Box 569 penhold	886-2223
Wendy Johnson	<i>Wendy Johnson</i>	Box 271 Penhold	886-2107
Gertrude Hingley	<i>Gertrude Hingley</i>	Box 812 Penhold	886-2574
JEAN WOOD	<i>Jean Wood</i>	Box 176 Penhold	886-4026
Sheda Weir	<i>Sheda Weir</i>	Box 390 penhold	886-5876
Rob Puck	<i>Rob Puck</i>	Box 384 Penhold	886-2138
LAVE FREDETTE	<i>Lave Fredette</i>	113 Tamarac Rd SPRINGBROOK	886-2083
Dan Hart	<i>Dan Hart</i>	Box 408 Penhold	886-2255
		Box 235 Penhold	902-3541

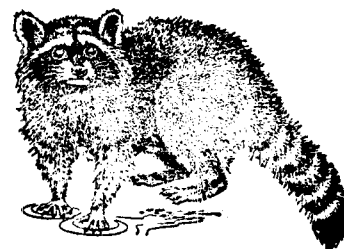
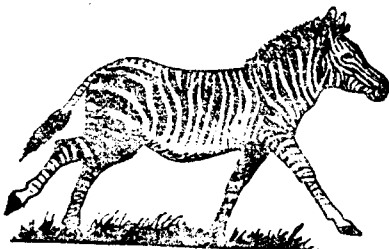


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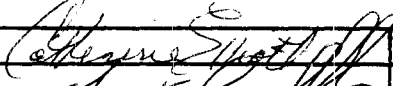

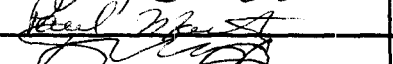
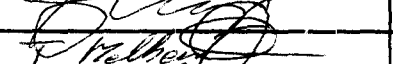
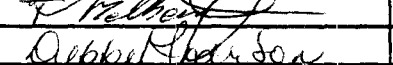
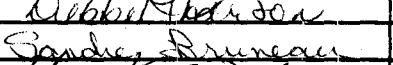
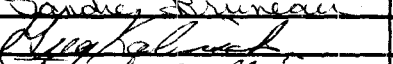
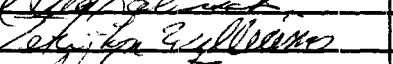
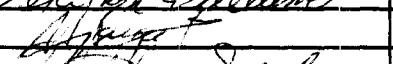
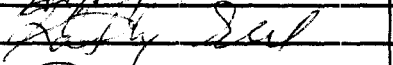
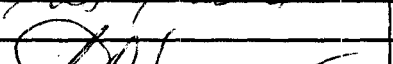
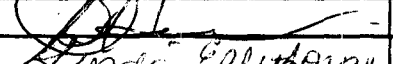
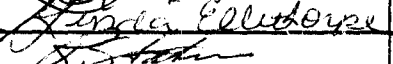
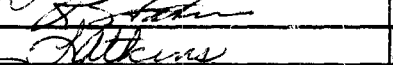
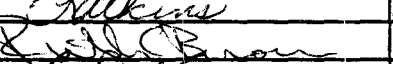
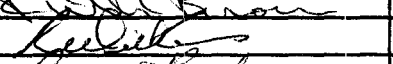
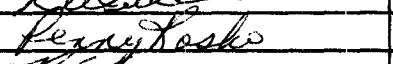
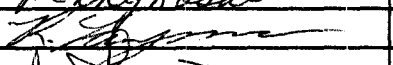
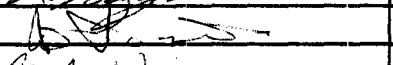
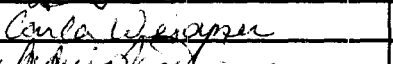
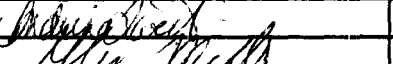
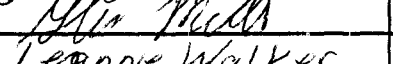
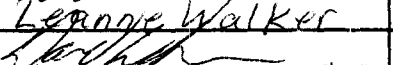

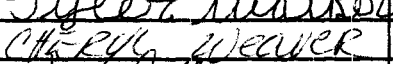
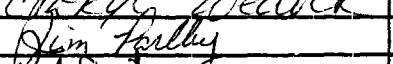
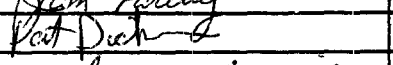
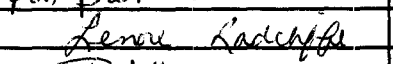
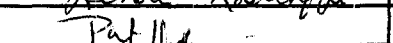



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Sandy Bain	<i>Sandy Bain</i>	454 RD	886-4695
Carla B...	<i>Carla B...</i>	Box 47 Penhold	886-381
Nichelle Brown	<i>Nichelle Brown</i>	Box 293 Penhold	886-5518
Lola Hoffman	<i>Lola Hoffman</i>	Box 498 Penhold	886-4314
Maryann Magnuson	<i>M. Magnuson</i>	Box 472 Penhold	886-5216
L. Hawkes	<i>L. Hawkes</i>	Penhold	886-2069
Kevin Vane	<i>Kevin Vane</i>	Penhold	886-2069
Stan Sinton	<i>Stan Sinton</i>	Penhold	886-2378
Sarahtha Fleischer	<i>Sarahtha Fleischer</i>	Penhold	886-0684
Kexane Sarty	<i>Kexane Sarty</i>	Penhold	11-2833
Bonnie Davis	<i>Bonnie Davis</i>	Penhold	5461
Santa Madson	<i>Santa Madson</i>	Penhold	886-2305
Brad Johnson	<i>Brad Johnson</i>	Box 812 Penhold	886-2574
Christine Boyle	<i>Christine Boyle</i>	Box 743 Penhold	886-5033
Angela Johnson	<i>Angela Johnson</i>	Box 743 Penhold	886-5033
Pam Kuchinich	<i>Pam Kuchinich</i>	Box 788 Penhold	886-4628
Charlene Briault	<i>Charlene Briault</i>	Box 193 Penhold	886-5081
<i>[Signature]</i>	<i>[Signature]</i>	Penhold	886-5312
Shirley Dault	<i>Shirley Dault</i>	"	"
Joanna Thompson	<i>Joanna Thompson</i>	Box 546 Penhold	886-5104
Wanda Little	<i>Wanda Little</i>	Box 209 Penhold	886-2029
Melvin Robinson	<i>Melvin Robinson</i>	Red Deer AB	"
M. HAMMER	<i>M. Hammer</i>	Box 392 Penhold	886-2494
P. TAMASHIRO	<i>P. Tamashiro</i>	Box 868 Penhold	886-2870
D. CAMERON	<i>D. Cameron</i>	Box 183 Penhold	4045
N. Redford	<i>N. Redford</i>	Box 2107 Penhold	886-2546
P. Hussey	<i>P. Hussey</i>	Box 214 Penhold	886-4329
MARILYN ALKENBRACK	<i>Marilyn Alkenbrack</i>	Box 207 Penhold	886-4561
Wendy Tucker	<i>Wendy Tucker</i>	Box 817 Penhold	886-2597
Kay Scribner	<i>Kay Scribner</i>	Box 653 Penhold	886-2457
Ellen Johnson	<i>Ellen Johnson</i>	Box 692 Penhold	886-2941
Matt Price	<i>Matt Price</i>	Box 672 Penhold	886-2924

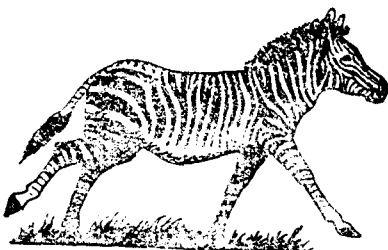


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Catherine Elliott		6260-61 AVE	346-3568
GARY FLEISCHACKER		5824 WEST PARK CRES.	341-6034
PAX MARTIN		Red Deer	342-4488
BORGE DANYAU		RED DEER	347-3593
TED McNEIL		Red Deer	346-7496
D ANDERSON		Red Deer	340-8809
S Bruneau		Red Deer	342-1975
G. Kalinski		Red Deer	347-2514
T Williams		Red Deer	347-2514
STEVE SPECTERMAN		Red Deer	343-6551
Kathy Sney		Red Deer	347-7187
London Lachance		Red Deer	
AL HORNE		Red Deer	340-0593
LINDA ELLITHORPE		Lacombe	347-3254
RAY ATKINS		RED DEER	340-0306
LINDA ATKINS		Red Deer	342-1403
Ruth Brown		Lacombe	782-3442
ROBERT WILKES		Lacombe	782-6546
PENNY ROSKO		Red Deer	346-7937
Robert T Layman		Red Deer	340-8257
Jennifer N. Sam		Lacombe	782-4124
Carla Weidner		Lacombe	782-6071
Andrina Twest		Lacombe	782-2987
Jim Mulla		Red Deer	346-6515
Lennard Walker		Eckville	746-3711
DAVID WALKER		Eckville	746-3711
Tyler Walker		Eckville	746-3711
CHERYL WEAVER		Red Deer	
Jim PARLEY		Penhold	886-2522
PAT DICKSON		#7 KELLY STREET R.D.	346-1924
Lenore Radcliffe		6 Grimsen St	342-2443
PAT HODGINS		34 Gillespie CRES.	343-2389

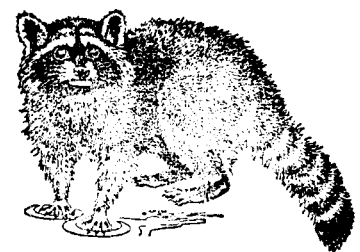
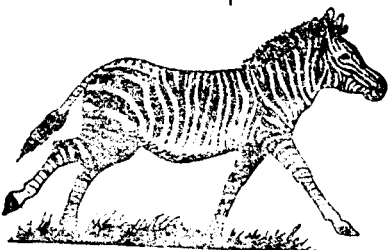


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Luci Thieffault	<i>Luci Thieffault</i>	Lacombe	—
Peggy Garruch	<i>M. Garruch</i>	Red Deer	0-2212
Deanna Bartley	<i>Deanna Bartley</i>	Red Deer	342-2216
RAY BARTLEY	<i>Ray Bartley</i>	Red Deer	342-2216
Tom Swearing	<i>Tom Swearing</i>	Red Deer	3
J. MASTROBUCCI	<i>J. Mastrobucci</i>	Red Deer	340-3970
Sean Kellington	<i>Sean Kellington</i>	Red Deer	—
ALEX STRAAR	<i>Alex Straar</i>	Red Deer	347-5891
KRISTY MAKE	<i>Kristy Make</i>	Red Deer	—
DARLENE BASSANT	<i>Darlene Bassant</i>	Red Deer	343-0529
FRED FARWELL	<i>Fred Farwell</i>	Red Deer	347-8148
CHAD BELL	<i>Chad Bell</i>	R.D.	34
D BRIDGES	<i>D. Bridges</i>	" "	—
D. HARTMAN	<i>D. Hartman</i>	Red Deer 2	346-8065
RUSS ROLP	<i>Russ Rolp</i>	RED DEER	342-5581
SARAH HARGREAVES	<i>Sarah Hargreaves</i>	R.D.	347-8597
Jay Small	<i>Jay Small</i>	R.D.	347-8597
Justin Petersen	<i>J. Petersen</i>	RR 1 Blackfalds	885-5306
Angela Lapierre	<i>Angela Lapierre</i>	Box 795 R.D.	885-4135
Rachel Lapierre	<i>Rachel Lapierre</i>	Box 795 R.D.	885-4135
Theresa Lapierre	<i>Theresa Lapierre</i>	Box 795 R.D.	343-2929
Scott Bonikow	<i>Scott Bonikow</i>	Red Deer	0-1745
Jordan Waller	<i>Jordan Waller</i>	—	346-3810
Chad Hammett	<i>Chad Hammett</i>	—	346-1794
SHANNON HAMILTON	<i>Shannon Hamilton</i>	RED DEER	346-1579
JACK SCHULTZ	<i>Jack Schultz</i>	Red Deer	346-9771
Diane Estier	<i>Diane Estier</i>	Red Deer	340-8949
JOE DANYAU	<i>Joe Danyau</i>	RED DEER	347-3023
—	<i>Cory Stevens</i>	RED DEER	347-5803
MURRAY MILLOY	<i>Murray Milloy</i>	RED DEER	347-3009
Tammy Straw	<i>Tammy Straw</i>	#2-05 Greenham	340-7591

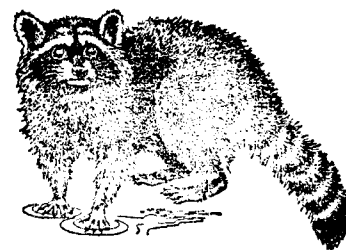
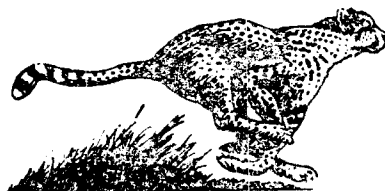
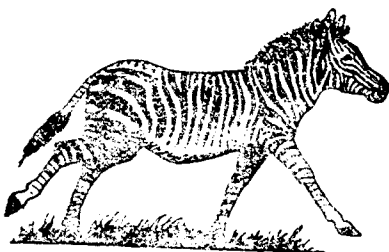


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Grant McEwen	[Signature]	Red Deer	340-0792
Clarke Kent	[Signature]	Metropole City	555-8811
ANDREW WHEAT	[Signature]	1596 HOLMES ST	3479743
W. CANADIAN	[Signature]	RR1 BENTLEY	748-3112
W. WARDROP	[Signature]	178 Douglas Ave	341-4908
Tammy Routley	[Signature]	354 Grantam Drive	340-0883
ALAN DORSEY	[Signature]	BOX 1512 DECBURNE	749-5981
Mike McChammon	[Signature]	5931-104th P.D	346-4662
Samuel O. Boyd	[Signature]	68 King Island	347-9849
GLENDA HEINTZ	[Signature]	20 McBlaine Ct	347-3408
Lik Brown	[Signature]	Red Deer	342-5154
John Brown	[Signature]	RED DEER	342-5154
BOB KEIN	[Signature]	RED DEER	347-2915
LOWELL ASK	[Signature]	RED DEER	347-2536
Carolyn Battle	[Signature]	RED DEER	342-7548
Loise Ashton	[Signature]	Red Deer AB	342-0853
LAURIE MURRAY	[Signature]	RED DEER AB	341-43611
Bill Redishy	[Signature]	RED DEER	342-4154
LAURIE DENSON	[Signature]	165 GREIG DR	343-0262
PETER KRASK	[Signature]	302 41-BENNETT ST	346-1252
Lisa FREATH	[Signature]	5317-47th	343-6123
Lori WISHORE	[Signature]	Box 1034 BLACKHAWK	855-5210
BRIAN PERPELTZ	[Signature]	112 Rutherford Dr.	347-1899
DAVID S. GORDON	[Signature]	RR1 HALLFORD	855-2222
Fred George	[Signature]	26 Eglington St.	346-3103
Terad Sharp	[Signature]	169 G.R.F.L. GDR	343-0262
Ashton Denson	[Signature]	165 Greig Dr.	343-0262
Lori Paken	[Signature]	#136 5423-5751	346-6384
Phil Anderson	[Signature]	#5806 59th	347-5446
Libra Statham	[Signature]	#15705 62nd	346-8111
Deb Boile	[Signature]	RED DEER	340-5544
LUCIEN STATHAM	[Signature]	Grande Prairie	—

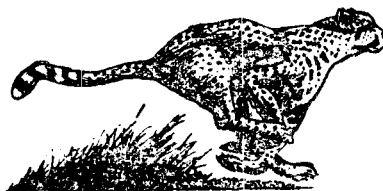
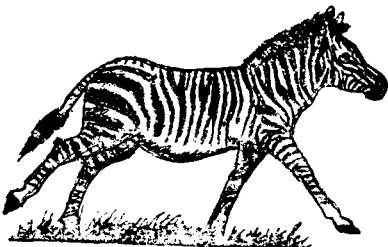


ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
ALICE COOK	<i>[Signature]</i>	R.D.	3477032
Jackie Guilmon	<i>[Signature]</i>	R.D.	342-0562
MARY BREWIN	<i>[Signature]</i>	Lacombe	
AL FENGSTAD	<i>[Signature]</i>	Red Deer	340-8285
Judie-Rae Hatcher	<i>[Signature]</i>	Red Deer	346-8435
Eris Hatcher	<i>[Signature]</i>	Imperial A B	227-3072
Gerry Sogum	<i>[Signature]</i>	R.D.	347-4352
Tammy Weri	<i>[Signature]</i>	R.D.	342-6834
Brian Zins	<i>[Signature]</i>	6727-59 Ave #204	346-1625
Stacey Ziemba	<i>[Signature]</i>	6727-59 Ave #204	346-1625
A. Lewis	<i>[Signature]</i>	5825-45 Ave	346-8143
Al Hartle	<i>[Signature]</i>	17 Gordon St.	
Leslee Hartle	<i>[Signature]</i>	17 Gordon St.	346-4075
Janielle Childs	<i>[Signature]</i>	46 Grant Street	347-3083
HUGH BEGG	<i>[Signature]</i>	18 Griffiths Ave	343-1221
DAN ANDERSON	<i>[Signature]</i>	3110 57 Ave	343-8412
JENNIFER WELLS	<i>[Signature]</i>	#123 5344 76 St R.D.	341-3194
Jerry Wells	<i>[Signature]</i>	#123-5344-76 St. R.D.	341-3194
Tam Wallace	<i>[Signature]</i>	RED DEER	347-2240
MARK GOFFIN	<i>[Signature]</i>	RED DEER	347-9405
ARLETHA BOYCE	<i>[Signature]</i>	RED DEER	347-9405
DANNA BURGIE	<i>[Signature]</i>	Red Deer	347-1197
George Falk	<i>[Signature]</i>	Red Deer	346-0168
MIAMI HANNAH	<i>[Signature]</i>	Red Deer	346-9447
Bill Vossler	<i>[Signature]</i>	Red Deer	347-4066
Holly L. Lohr	<i>[Signature]</i>	R.D.	340-3094
Paul Fob	<i>[Signature]</i>	Parade	783-2732
SUELY LEVIN	<i>[Signature]</i>	Silver Lake	
SHAWN WILKINS	<i>[Signature]</i>	" "	
Melanie Jerrom	<i>[Signature]</i>	RED DEER	340-8306
Charles Copeland	<i>[Signature]</i>	Red Deer	343-0129
MAK McFAR	<i>[Signature]</i>	BLACKFALDS	885-5689

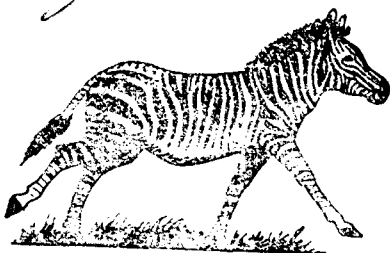
Good
idea



ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Albert Tiffin	Albert Tiffin	4029-47 Street	347-4497
Allen Robinson	Allen Robinson	24752 St	546-4376
Carol Robinson	Carol Robinson	#25009 Ross St	
Sharon Wallner	Sharon Wallner	#711 6834 59 Ave	341-6286
Albert Tiffin	Albert Tiffin	4029-47 Street	347-4497
Pauline Wataha	Pauline Wataha	CRT 306 3920-100	342-6715
JAT WANGSNESS	Jat Wangsness	Red Deer Alta	346-1190
JACK MOREN	Jack Moren	#107-5017-49 ST RED DEER	346-5227 EXT. 107
TRISH STANWAY	Trish Stanway	#117-5017-49 ST R.D.	346-5227 EXT. 117
ERL DWE SWET	Erl Dwe Swet	#19 4812-51 St	347-2458
Blake Crowdis	Blake Crowdis	Red Deer Alta	
Bobby Dugland	Bobby Dugland	Red Deer Alta	346-9646
DAN LAMONTAGNE	Dan Lamontagne	4812 51 Ave RED DEER	347-4918
Lies HICKER	Lies Hicker	4812 51 Ave	341-4634
John Coder	John Coder	4812 51 Ave	340-6290
Tracy Walker	Tracy Walker	4801 51 Ave	340-3232
4606-47 St. R.D.		343-3413	
5020-58 St R.D.		341-4197	
4914 50th Ave.		347-5788	
4702-51 Ave		342-6996	
#1A-5105-50 Ave.		340-2538	
3307 48 Ave Close			
38 Dobler Ave		3420694	
Box 322		340-2778	

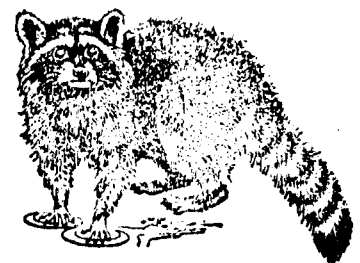
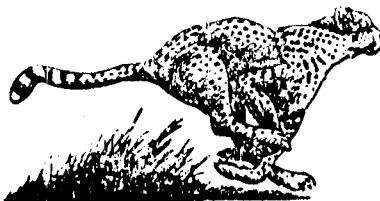
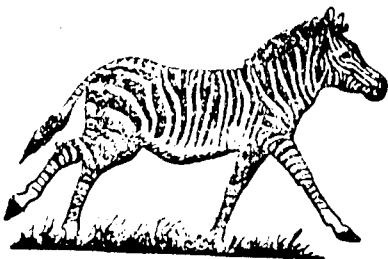


ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DEWAYNE TAYLES	<i>[Signature]</i>	5833-45 AVE RD	346-5762
Ann Smilie	<i>[Signature]</i>	RR3 Lacombe	782-7480
ERIC GUINARD	<i>[Signature]</i>	306 SPRUCE ST SPRINGBROOK	886-2431
Kim English	<i>[Signature]</i>	26-37575 Hwy 2	343-6382
ALLEN ROWLAND	<i>[Signature]</i>	125- Wilson Cres.	346-2426
CLARK KLEYER	<i>[Signature]</i>	Pine Lake	886-4566
SHRI RAO	<i>[Signature]</i>	38 Kinnick St.	347-0080
Adam Pyper	<i>[Signature]</i>	4001-47st.	340-1843
MEL RACHAR	<i>[Signature]</i>	Box 798 Simsbury	843-6972
Danny Proach	<i>[Signature]</i>	RR#1 Innisfail	728 3177
Steve Geddard	<i>[Signature]</i>	5341 76st	347-1901
Kuss Cole	<i>[Signature]</i>	Red Deer	347-2155
FARON SHELTON	<i>[Signature]</i>	SULLIVAN LAKE	887-2109
JOHN NORTH	<i>[Signature]</i>	Red Deer	346-5203
SHARLY LANE	<i>[Signature]</i>	Red Deer	340-1548
BOB JURY	<i>[Signature]</i>	RED DEER	340 8714
Del Koch	<i>[Signature]</i>	Red Deer	347-7297
Dale Rossi	<i>[Signature]</i>	Red Deer	342-0901
Don Austin Harder	<i>[Signature]</i>	RD	342-0901
RICHARD VANCE JONES JR.	<i>[Signature]</i>	RD	340-3917
JADEN HAPSO	<i>[Signature]</i>	RD#4	343-3025
Terry Sanerville	<i>[Signature]</i>	38175 Ave S, Newell Lake	887-3285
Tim Hein	<i>[Signature]</i>	5007-58st Lacombe	782-4678
John John	<i>[Signature]</i>	5433-38st	346-6435
JEFF DANIELS	<i>[Signature]</i>	RR3 Sited Box 38 Poncha	783-5649
Sim Pigeon	<i>[Signature]</i>	99 Park Side Dr	342-2198
SANICE RESCH	<i>[Signature]</i>	185-28342 TWP 384	347-7331
Raymond Henderson	<i>[Signature]</i>		340-1840
Lawrence DALL	<i>[Signature]</i>	#1-201 ALFORD AVE	347-1443
UM. CMCULLOCK	<i>[Signature]</i>	Box 27018 Red Deer	340-1837
Crystal Ellis	<i>[Signature]</i>	RR#1 Red Deer, AB	343-2851
Sheldon Pike	<i>[Signature]</i>	85 Grant St R.D.	547-4829

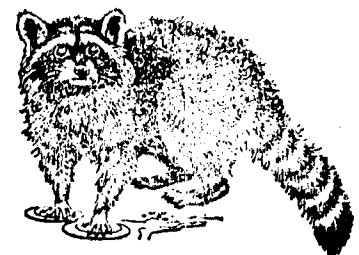
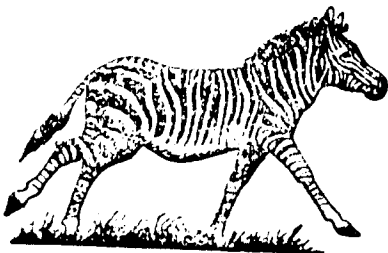


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Evy McDonald	<i>Evy McDonald</i>	47 Nelson St	343-2296
Jason Wilson	<i>Jason Wilson</i>	3832 47st #5	343-0699
Steve Morrisette	<i>Steve Morrisette</i>	64 Cornett Drive	346-9757
Rocky Trautman	<i>Rocky Trautman</i>	#1 Pickering Chase	887 4540
Roger Woolf	<i>Roger Woolf</i>	#11 Nicholas Creek	347 9503
Maria Cardenio		7050 Gray Drive	341-5350
Marge Muir		"	343-0693
Al Muir		"	341-4812
Frankie Muir		"	346 6166
Frankie Muir		"	346 6166
J. Quereau	<i>J. Quereau</i>	R.R. 13x12 Red Deer	341-4802
G. McKean	<i>G. McKean</i>	RR#1 - Lacanhe	885-2075
JEAN KATERON	<i>JEAN KATERON</i>	50 King Ct.	346-5524
Jammy Lee	<i>Jammy Lee</i>	6007-58 Ave	347-8680
Jordy McKenzie		3919-55 Ave.	
Becky Molongie		3981-35 Ave	342-4804
Monique Spronck		3981 35 Ave	342-4204
HOWARD THESSEN		RR#1	340-0119
LEE HAMILTON	<i>LEE HAMILTON</i>	RR#1	342-1188
Amber Davis	<i>Amber Davis</i>	RR#1	347-5600
PAUL HICKA	<i>PAUL HICKA</i>	2800 Grant Green	342-1654
TALB GAWKILUR	<i>TALB GAWKILUR</i>	152 40th St	887-5408
Sean Kanan	<i>Sean Kanan</i>	112 Chapel St Red Deer	346-0540
TERRY SPARROW	<i>TERRY SPARROW</i>	GEN. DEL. BEVER LODGE, ALTA.	359-2023
Mike Detegshy	<i>Mike Detegshy</i>	49 Page Ave	347-0362
Mike Taylor	<i>Mike Taylor</i>	347-0362	MA
Mike Taylor	<i>Mike Taylor</i>	7920 50th AVE RED DEER	340-8807
Shanna Morrisette	<i>Shanna Morrisette</i>	64 Cornett Dr.	346-9757
Chad Murray	<i>Chad Murray</i>	5310-35th #12	346-8976
JAMIE BERRY	<i>JAMIE BERRY</i>	167 Barre H Dr	342-1797
Mark Korman	<i>Mark Korman</i>	13 Rovere Ave	347 5614

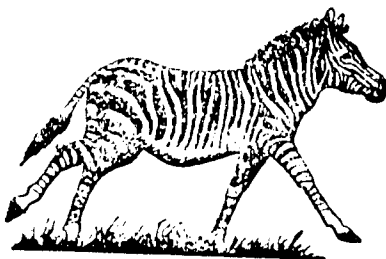


ZOO at HERITAGE RANCH

PETITION

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NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
CATHERINE deBEAUDRAP	Catherine deBeaudrap	Red Deer	341-5337
NATHALIE CARROLL DAVIS	Nathalie Carroll Davis	Perth	346-7708
Shirley C. Chum	Shirley C. Chum	Red Deer	340-1628
Trudy Ballard	Trudy Ballard	Sylvan Lake	887-2552
Nellie Clark	Nellie Clark	Red Deer	346-4161
WAYNE WILVER	Wayne Wilver	Red Deer	341-4620
Sylvia Wilver	Sylvia Wilver	Red Deer	341-4620
Cheryl Rusak	Cheryl Rusak	Sylvan Lake	887-5921
Wayne Stanley	Wayne Stanley	Sylvan Lake	887-5921
LORETTA HARTINGER	Loretta Hartinger	Red Deer	347-4418
DORRIN M. GREGOR	Dorrie M. Gregor	Red Deer	347-4395
S. W. MORRIS	S. W. Morris	Alvinston	788-1428
Carol Jackson	Carol Jackson	Perth	886-2267
Larry Jackson	Larry Jackson	Perth	886-2267
Jack and Olga Robinson	Jack and Olga Robinson	Red Deer	347-0379
Grace Scheffelmair	Grace Scheffelmair	Red Deer	886-5115
Mary Morrill	MARY MORRILL	Red Deer	347-2123
Sally Lachelle	Sally Lachelle	Red Deer	346-1845
BRENDA BARK	Brenda Bark	Red Deer	342-0091
Anne M. Ilaney	Anne M. Ilaney	Red Deer	346-9481
Carol (B. Ilaney)	Carol (B. Ilaney)	Red Deer	342-0091
Grace Higgins	Grace Higgins	Red Deer	347-1715
PAT HIGGINS	PAT HIGGINS	Red Deer	347-1715
ED KRYGER	Ed Kryger	Red Deer	343-6765
William Shuchart	William Shuchart	Spring Branch	886-2531
PAUL PETERS	Paul Peters	3804-50 Ave.	342-1086
Trudy Seatter	Trudy Seatter	48-Neel Close	342-2462
Margie Torwalt	Margie Torwalt	5 Hazlett Cove	343-3294
Dennis Birk	Dennis Birk	5816 58 Ave	342-0091
Rosemary Nelson	Rosemary Nelson	64 Brooks Red Deer	343-0426
William Nelson	William Nelson	64 Brooks Red Deer	343-0426



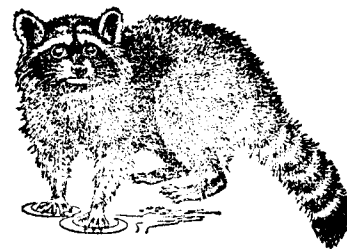
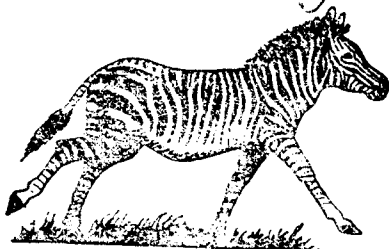
ROYAL SERVICE
GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA.
T4P 3N4

ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DAVE HANSEN	<i>[Signature]</i>	221 OVEN DOWIN	346-6720
Douglas Soley	<i>[Signature]</i>	48 Pearson Cr	342-0458
A. LIFT	<i>[Signature]</i>	1305-9740-106 ST	421-0612
C. JONSEN	<i>[Signature]</i>	LYNN VALLEY	346-4896
Syd Townsend	<i>[Signature]</i>	26 Langley Ct Lacombe	782-2226
Kevin House Chuck	<i>[Signature]</i>	315 Over Down DR	343-6531
High groups	<i>[Signature]</i>	70 NIVEN ST	342-7262
John Elby	<i>[Signature]</i>	Box 5642	782-5181
Gerard Austin	<i>[Signature]</i>	163 Gladale Blvd Red Deer	341-5942
GORD TEED	<i>[Signature]</i>	3417 46 ST RED DEER	346-7976
KICK Bouchard	<i>[Signature]</i>	129 CAMPUS ST RD	347-5699
S.L. Oxlaby	<i>[Signature]</i>	RR 2 Innisfail AB	342-3005
Steve Gasser	<i>[Signature]</i>	71 Baines Cts	342-1774
BERT DAYDAY	<i>[Signature]</i>	#26 NORTHSTAR LAC	782-2770
Wayne Wickham	<i>[Signature]</i>	Box 967	885-5157
WARRY FAHMAN	<i>[Signature]</i>	141-2839-TWP RD 84 RD	346-2957
LEITH DOMINICK	<i>[Signature]</i>	RR 1 PEWOLD	391-849
BOB FRENCH	<i>[Signature]</i>	2762 Lacombe	782-5688
<i>[Signature]</i>	<i>[Signature]</i>	11 Mt Chick Creek	347-9503
DON LARSON	<i>[Signature]</i>	5071 GAETZ AVE	346-1555
Bayan Johnson	<i>[Signature]</i>	147 Douglas Ave	347-6803
M. KUZAIL	<i>[Signature]</i>	63 Gordon St	346-3698
Spencer Johnson	<i>[Signature]</i>	221 Over Down Dr	346-6720
Todd Schutte	<i>[Signature]</i>		887-2655
DARCY Grover	<i>[Signature]</i>	Rupert Cres	343-8596
Travis Hanna	<i>[Signature]</i>	Calg. AB	277-8832
M. Trimble	<i>[Signature]</i>	121 Mountain Park Dr SE	257-2832
G. WIEBE	<i>[Signature]</i>	9711 GAETZ AVE	343-0711
S. Smith	<i>[Signature]</i>	401 Broadway	2103
ERWIN COMIS	<i>[Signature]</i>	#7 OVEN CRES. R.D.	340-0973
John Jones	<i>[Signature]</i>	#4 5301 CIRCLE Red Deer	342-1670
Susan Bigelow	<i>[Signature]</i>	CALGARY	274-8534



ROYAL SERVICE ZOO at HERITAGE RANCH

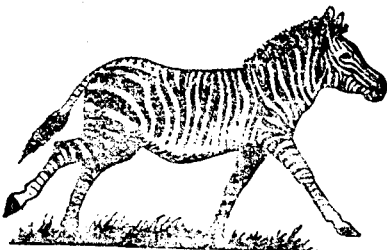
GAS & OIL LTD.

PETITION

#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Lee Hamilton	[Signature]	RR #1	347-5600
MIKE H. SANDERSON	[Signature]	RR 1	347-6889
Doreen Pickett	[Signature]	RR #1	885-5786
Sandy Potolocki	[Signature]	43 Northwood	346-2647
ERIC POTOLOCKI	[Signature]	131 3344 76 ST	340-0119
Carol Skates	[Signature]	REINHOLD AB	886-4878
William Benson	[Signature]	RR #1	342-2933
BOB WIDDERS	[Signature]	Box 601 SYLVAN LAKE AB	746-2077
Sharmen Sandall	[Signature]	5515 45 Ave.	347-4228
Kim Pickett	[Signature]	3812 46th St.	342-1128
Doreen Elder	[Signature]	RR #1	343-7364
STEVE CARNEY	[Signature]	RR #1	346-0243
Grant Moxley	[Signature]	#9 Sutton Close.	340-1140
JOHN RANOLD	[Signature]	14-27 305 SWP 3R 1	347-6853
Gordon HALLS	[Signature]	RR #1 Red Deer	347-5973
Doreen Halls	[Signature]	4106 ST 1st	347-0260
Ken MacLeod	[Signature]	RR1 Lacombe	885-2075
DILONGACRE	[Signature]	Red Deer	347-8498
Don Whitecotton	[Signature]	RR #1	843-3839
BARB ROBINSON	[Signature]	Red Deer	340-9096
Doreen DALLS	[Signature]	RR #1	341-4197
Koss HELLING	[Signature]	RR 3 RIMBY	843-6395
John Roth	[Signature]	3911-55 Ave Red Deer	347-4108
Pat Dieganek	[Signature]	Box 211 Bentley	748-3257
Bill Gobin	[Signature]	5832-51 St	350-5310
Jamie Siger	[Signature]	" "	342-5289
ERIC KRAUS	[Signature]	172 DIXON CR.	346-7584
Koss Vale	[Signature]	437 Garden Valley	352-0358
Darren McElwain	[Signature]	24A Cameron Cres	346-7424
KEITH LYNN	[Signature]	103-4734-55 ST	341-2381
Martin P. Meyer	[Signature]	Central Park RD	346-0188
Rob Hyponak	[Signature]	121 RUPERT CRES	342-1139



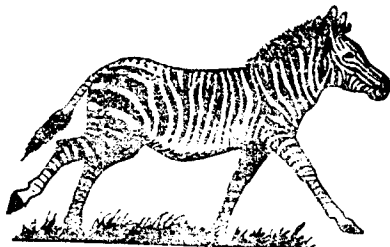
ROYAL SERVICE
GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
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T4P 3N4

ZOO at HERITAGE RANCH

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NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
ERIC HOET	<i>[Signature]</i>	Blusham Industrial	341-6211
FRED WILSON	<i>[Signature]</i>	RR#1 Red Deer	347-5737
ROBERT HOFHUIS	<i>[Signature]</i>	Box 759 Blusham Industrial	805-5778
ALISON HORN	<i>[Signature]</i>	5433-38 RR#1	346-6435
Brian Cummings	<i>[Signature]</i>	#54845-79 ST R.D.	340-8850
Daryl Goings	<i>[Signature]</i>	#6 Cedar Close	782-5354
Jerry Kennedy	<i>[Signature]</i>	RR#1 R.D.	342-6781
Jim Cowan	<i>[Signature]</i>	5412 60th Ave.	342-6115
D.F. Hanson	<i>[Signature]</i>	Laconia	782-5866
JOHN CHARLES	<i>[Signature]</i>	RR#1 Red Deer	347-7520
Barry St. Pierre	<i>[Signature]</i>	7920 50th Ave	346-9019
Daryl St. Pierre	<i>[Signature]</i>	5545-36 ST #B	342-1221
Pascale O'Neil	<i>[Signature]</i>	346-59 #105 740 Park Ave	546-5993
TODD CAMPBELL	<i>[Signature]</i>	534476 #1	340-0278
JAMES LYONS	<i>[Signature]</i>	#52 Westwood Drive	882-9749
CAROL PRASER	<i>[Signature]</i>	91 Mance Ave	341-3804
HAROLD WEBB	<i>[Signature]</i>	#124 North Ave R.D.	346-0497
Kirk Halvors	<i>[Signature]</i>	#66 50184 Ave R.D.	346-4393
JIM DEVOUZE	<i>[Signature]</i>	5317 42nd AVE	342-0083
Jim Dondy	<i>[Signature]</i>	RR#2 R/D	340-8302
Wade Knorr	<i>[Signature]</i>	#203 12 Noble Ave.	346-6025
Dms Giesse	<i>[Signature]</i>	Box 589 Bentusi	748-4519
Kelly ASHON	<i>[Signature]</i>	Red Deer	347-0569
Brian R	<i>[Signature]</i>	Red Deer	
TRAVIS GANLIN	<i>[Signature]</i>	3832 47th ST	343-0699
Jill SAKS	<i>[Signature]</i>		342-1596
Jenns Taylor	<i>[Signature]</i>	88P orient green	342-1654
CHRISTINA	<i>[Signature]</i>	280 orient green	342-1654
WOODY RANDELL	<i>[Signature]</i>	SYLVAN LAKE	
T.K. McBRIDE	<i>[Signature]</i>	Red Deer	350-5131
ALICE KUMIN	<i>[Signature]</i>	Red Deer	341-4887
ED FLETT	<i>[Signature]</i>	RED DEER	341-4865

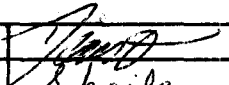


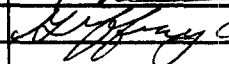
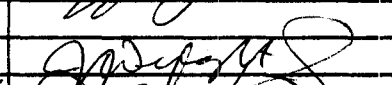
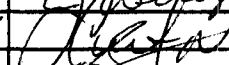
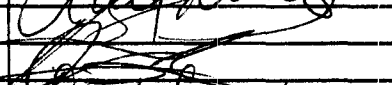

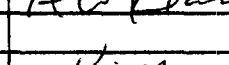
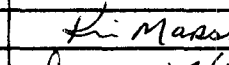
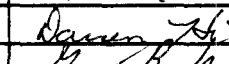
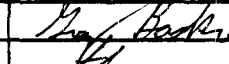
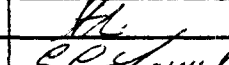
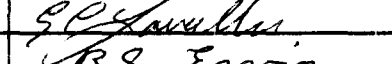
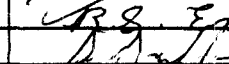
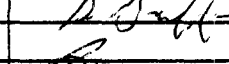

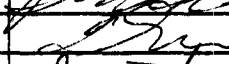
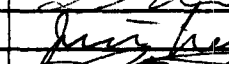
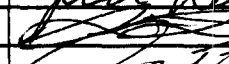
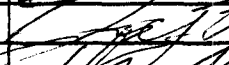

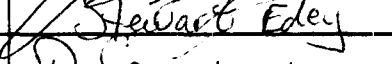
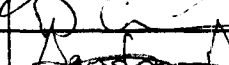

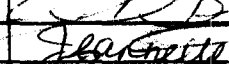
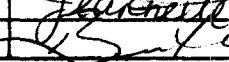







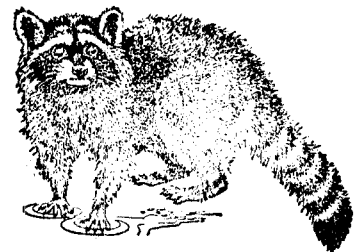
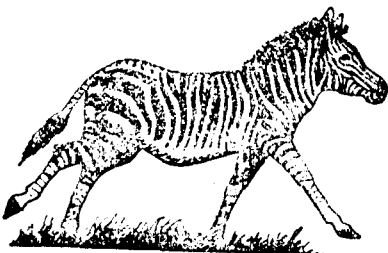
ROYAL SERVICE
GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
KEVIN WATTS		7889 68 AVE	347-8018
Sheila Gueffroy		2 7920 50 AVE	346-5476
ALAN AND PAMPA		70 KING ST. S. RED DEER	340-1357
Keith Wilson		7959-50 AVE	343-0155
Goffrey Ogilvie		Box 1188	346-6342
Janice Thorne		Red Deer	341-6833
John Wright		Red Deer	347-9470
Just NORRIS		KENDERLEY ST	306-463-4216
Bill Ladouceur		Locomoto	782-6747
Jeff Cummins		Red Deer	347-8477
DAVID KLAMN		Red Deer	343-6255
Anna Yuen		RR 1 Line	782-2050
Kim MARSH		Box 72 Red Deer	347-7410
Darren Hilsendager		7920 -50 AVE	341-3471
Greg Baskin		121 Rutland Drive	342-1776
Andrew Wier		3028 3-4 AVE SE	272-7713
Ed LAVALLEE		28 NIELSEN CLOSE	349-1043
Stacy Ervin		Dinner Hill Rd	340-0946
Steven Griffiths		4429 40th Ave	343-6782
Hermon Seib			347-2771
Bill Smith		Box 406 Blackfald	885-2400
LEBEN		Red Deer	343-2728
Jim Tentlove		RR1 Red Deer	347-6839
Kevin Arcion		Red Deer	346-9065
Cheryl Benney		RED DEER	342-1797
Dan Streppel		RED DEER	341-3153
Stewart Edey		Red Deer	347-8835 or 346-3441
Dany Carstensen		Ponoka	783-0085
Sandra Critchley		4429 40th Ave	343-6782
Dale Berry		U. A. A.	011-23-682-7634
Jeanette Slat		Red Deer	343-0705
Bert Oman		799 6838 54 Ave	342-6074

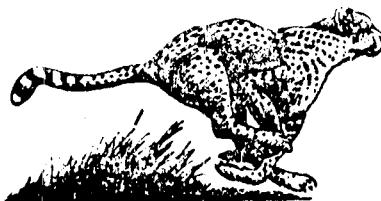


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
JUNI SALITA	<i>J. Salita</i>	#203 31 BENNETT ST	341-6462
PETER BRACONNIER	<i>P. Bracconier</i>	RR2 DELBURN	749-2386
CY NGUYEN	<i>Cy Nguyen</i>	#177 310 47 Ave	340-3829
Sharon Smuland	<i>Sharon Smuland</i>	#54-31 W. Main Ave	347-8016
RON MAH	<i>R. Mah</i>	87-PATERSON CRES	346-2810
JEAN ULANICKI	<i>Jean Ulanicki</i>	35 HALL CRES	346-3979
NORMA	<i>Norma</i>	5011	347-4111
Solene	<i>Solene</i>	112 Wilson	343-7584
VERA EDGEWORTH	<i>Vera Edgeworth</i>	5501-36	886-4040
U. BAILEY	<i>U. Bailey</i>	Box 430 Penfold	347-8831
G. CAMPBELL	<i>G. Campbell</i>	14 Nicholas Cres	347-8831
RAY STUART	<i>Ray Stuart</i>	3907-45 St	886-2454
C. BAILEY	<i>C. Bailey</i>	Box 57 Penfold	347-8831
Bonnie FRY	<i>Bonnie Fry</i>	RR#1 R.D.	347-8831
L. FRY	<i>L. Fry</i>	*54-31 Alfred Ave	342-4797
John RAY	<i>John Ray</i>	RR#1 R.D.	342-7993
Peter Wodchis	<i>P. Wodchis</i>	50 Murphy Ave	342-7993
CHRIS McKay	<i>C. McKay</i>	45 Kee Close	342-7993
Roberta Holmes	<i>R. Holmes</i>	12 First Red Deer	342-7993
LARRY L. MCKAY	<i>Larry L. McKay</i>	45 KEE CLOSE RD	342-7993
TRACY MCKAY	<i>Tracy McKay</i>	"	"
Kayne Fox	<i>Kayne Fox</i>	28 McKee Close RD	342-6421
Pat Weston	<i>Pat Weston</i>	204-17 DUNDAS STREET RD	343-8559
Ala Weston	<i>Ala Weston</i>	5344 76th #119	340-1857
CHAD TEBBLE	<i>Chad Tebble</i>	28 McBEAN CL.	342-6421
Don VanDusen	<i>Don VanDusen</i>	35 Hall	346-3979
Andrew Morrison	<i>Andrew Morrison</i>	Box 132 Delburne	749-3681
Robert McAulay	<i>Robert McAulay</i>	5845-41ST. CR. RD	347-9472
Thora Fyfe	<i>Thora Fyfe</i>	112 Wilson Red Deer	347-4111
Joanne Sparka	<i>Joanne Sparka</i>	5501-36 Red Deer	343-7584
GRANT DUNNE	<i>Grant Dunne</i>	Box 83 Blackfalds	885-5754
	<i>W. Dunne</i>	BLACKFALDS	391-2614

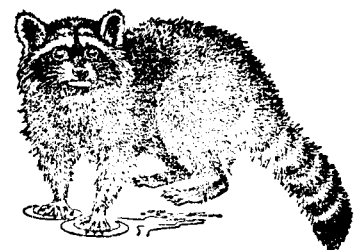
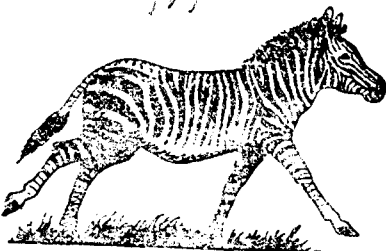


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Maxine Barlem	<i>Maxine Barlem</i>	Box 1 SITE 9 RR3 OLDS	224-3966
FRANK VOLUNTY	<i>Frank Volunty</i>	17-26534 TWP RD 314	347-2929
Sharon Cooper	<i>Mrs. Sharon Cooper</i>	33 Wilkins Green-Red Deer	347-4739
Larry Hunt	<i>Larry Hunt</i>	216 28342-283RD Rd	346353
Helene Coolen	<i>Helene Coolen</i>	#69 Elmwell Close Red Deer	347-1627
Walter Phillips	<i>Walter Phillips</i>	45 CATERBURY	347-4323
Gordon Wright	<i>Gordon Wright</i>	41 Otterbury Ave	347-2431
Jennifer Healdman	<i>Jennifer Healdman</i>	3313 Spruce Drive	347-2718
Jodi McPherson	<i>Jodi McPherson</i>	35 Otterbury Ave	347-6325
Marc Lambert	<i>Marc Lambert</i>	35 Otterbury Ave	347-6325
Dennis HOWELL	<i>Dennis Howell</i>	31 Otterbury Ave	343-6169
GORDON GIBBEN	<i>Gordon Gibben</i>	27 Otterbury Ave RD	347-4592
A. H. H. H.	<i>A. H. H. H.</i>	23 CATERBURY AVE RD	343-7657
T. Wilson	<i>T. Wilson</i>	30 CATERBURY AVE	346-9774
Julia Silas Penna	<i>Julia Silas Penna</i>	42 CATERBURY	343-8165
Lee Silas Penna	<i>Lee Silas Penna</i>	440 CATERBURY AVE	347-1950
Walter T. Tennant	<i>Walter T. Tennant</i>	11 FERN ROAD	343-0716
WILLIAM TENNANT	<i>Wm. Tennant</i>	13 FERN ROAD	343-0716
Carol Tennant	<i>Carol Tennant</i>	13 FERN ROAD	343-0716
M. G. R. H. H.	<i>M. G. R. H. H.</i>	11 FERN	3-8513
Rollie H. H.	<i>Rollie H. H.</i>	33 FAIRWAY AVE	347-2741
AL HEEWERYER	<i>Al Heeweryer</i>	31 FAIRWAY AVE	346-7945
EMIL BAI-HACH	<i>EMIL BAI-HACH</i>	29 FAIRWAY AVE	346-4463
Angie Baulala	<i>Angie Baulala</i>	29 FAIRWAY AVE RD	346-4463
W. D. D. D.	<i>W. D. D. D.</i>	27 FAIRWAY AVE	347-6461
R. H. H. H.	<i>R. H. H. H.</i>	15 " "	342-0980
E. Robinson	<i>E. Robinson</i>	5 FAIRWAY AVE	346-9191
W. H. H. H.	<i>W. H. H. H.</i>	5 FAIRWAY AVE	346-7874
DOUGLAS W. HELM	<i>Doug Helm</i>	16 FAIRWAY AVE RED DEER	346-6785
ROB SAAR	<i>Rob Saar</i>	18 FAIRWAY AVE RD	347-1283
P. L. H. H.	<i>P. L. H. H.</i>	20 FAIRWAY AVE	346-2394

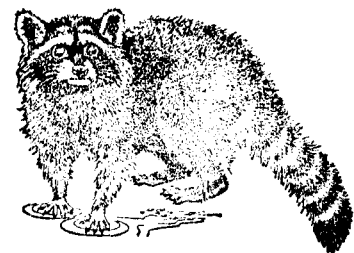
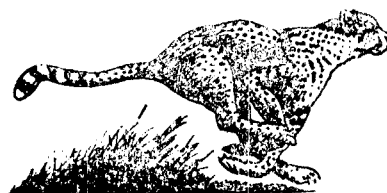
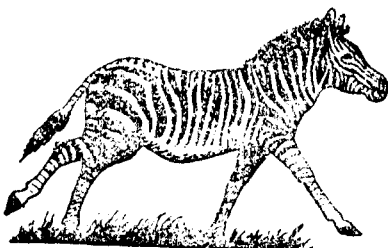


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
VICTOR WILLOUGHBY	<i>Victor Willoughby</i>	178 Noran Creek RD	347-4220
Dale King	<i>Dale King</i>	12 A Ottawa St	347-8944
JOHN PITT	<i>John Pitt</i>	5916 55 AVE RD	842-6253
Larry Anderson	<i>Larry Anderson</i>	115 S. 11th K Rd	346-0114
Wayne Howell	<i>Wayne Howell</i>	5848 WEST PARK Cres.	347-2570
C. L. Lebecke	<i>C. L. Lebecke</i>	3511 59 Ave Cres.	347-5188
Lorna Kauppi	<i>Lorna Kauppi</i>	2421A-52 Ave.	347-2926
JOHN LAMBERT	<i>John Lambert</i>	29 Oden Ave Red Deer	343-0902
ROB M'WADE	<i>Rob M'Wade</i>	R.R.#1 Red Deer	887-2566
DENSE COATES	<i>D. Coates</i>	R.R.#3 Red Deer	342-1725
Don Zak	<i>Don Zak</i>	203, 5904-51 AVE RD.	343-1286
Randy Dupley	<i>Randy Dupley</i>	191 Piper Drive	347-9537
B. Bishop	<i>B. Bishop</i>	71 David St RD	346-8527
JAN RUSHTON	<i>Jan Rushton</i>	#D 6331-59th AVE RD.	343-3864
Tanya Kammerer	<i>Tanya Kammerer</i>	C 6030 58A St RD	340-8537
Alyson Damanis	<i>Alyson Damanis</i>	72 B OAK St RD	343-8966
Sue CURRIE	<i>Sue Currie</i>	#8-5506-41st St RD	347-0847
C. Blandford	<i>C. Blandford</i>	5720-A 56 Ave.	343-1432
Mala Chaula	<i>Mala Chaula</i>	86 Maxwell Avenue	342-5992
H. MUSTELA	<i>H. Mustela</i>	5912-55 Ave Rd	341-4137
B. Murray	<i>B. Murray</i>	30117D Wagonway St.	341-7816
N. Hindmarsh	<i>N. Hindmarsh</i>	127 Rutherford Dr.	340-1529
L. Harbrough	<i>L. Harbrough</i>	636 6940 63 Ave	347-2543
S. Wiley	<i>S. Wiley</i>	#3-5922-59 AVE	346-4562
Gloria Collier	<i>Gloria Collier</i>	5840 A-71st	342-2379
Carol Trandt	<i>Carol Trandt</i>	4 Stanley Cres	346-3759
Christine Dube	<i>Christine Dube</i>	#6, 96 Holmes St.	347-9743
Kirsi Laitinen	<i>Kirsi Laitinen</i>	602547 St Clos e Im.	227-6529
Vala Hanks	<i>Vala Hanks</i>	103 Rich Cres	346-0981
Delphine Heng	<i>Delphine Heng</i>	57 Hallgren	347-1694
BRIAN LINGKEN	<i>B. Lingken</i>	36 Cornell Ct.	346-3653
Karen Tennant	<i>K. Tennant</i>	#56 DUSTON ST	341-8977



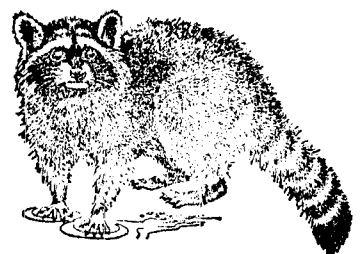
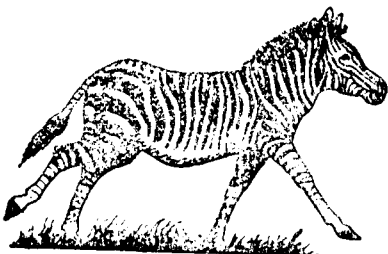
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#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
KEN FORBES	[Signature]	Red Deer	
Gerald Weldon	[Signature]	Box 291, R.D. AB	
Brad McKay	[Signature]	10230 116 Ave Edmonton AB	471-1498
melanie Noble	[Signature]	*204 11903-162 Ave. Ed. AB.	475-3320
J. STRANDE	[Signature]	#15772-50 Ave RD	343-7165
L. Reid	[Signature]	Box 386 BENTLEY	748-4888
J. Sweet	[Signature]	Box 405 Blackfolds.	885-2400
Ang KETIMETER	[Signature]	222 MUSTANG	342-1712
Dore St. Marie	[Signature]	Red Deer	347-0689
Gabe Sawyer	[Signature]	171 PIPER DR	342-4824
ROBERT BIRNELL	[Signature]	Red Deer	
DARREN HIRSENAULT	[Signature]	6161 Hamilton DR	347-4617
N. Kuran	[Signature]	190-2837-27 HRD 384 Red Deer	7-9016
Doug Saunders	[Signature]	Red Deer	346-3100
Michelle Chiermyk	[Signature]	#12 3765 GROVE CR.	346-1937
BOB MCKENNA	[Signature]	#124-1110-1112	343-1289
MIKE ASTLEY	[Signature]	5528-45 AVE R.D.	347-2482
ERIC GIMMONS	[Signature]	306 SPRUCE Springs Brook	886-2431
Scott Shaw	[Signature]	11 Norris CL RD	346-1274
Lionel Larson	[Signature]	#10 GREGSON LANE RD	346-0694
Don Dawson	[Signature]	Box 411 ALLENFORDS	885-5006
MIKE ROSS	[Signature]	103 HERMARY ST. R.D.	346-3944
Lurtis Fries	[Signature]	Site - 5. RR2	783-8932
MARVIN MARSHALL	[Signature]	Box 796 Blackfolds.	885-5843
GERALD HUNTER	[Signature]	#16 PARKVIEW AVE	342-5779
Andy LeGault/Hillier	[Signature]	#64 RICHARDS AVE	341-6654
John Mackay	[Signature]	6834-59 Ave.	347-0335
[Signature]	[Signature]	Red Deer	78-0513
[Signature]	[Signature]	GRANBY PARK RD	522-2458
TREOR HILLIS	[Signature]	RR4 Parkoka	783-3199
TREOR FRENCH	[Signature]	5918 55 AVE	346-5515



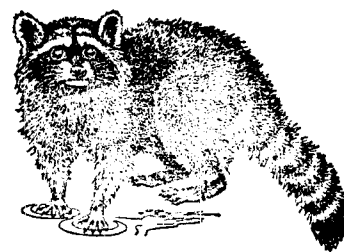
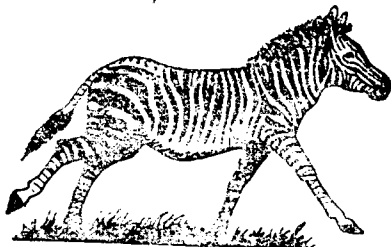
ROYAL SERVICE GAS & OIL LTD. #25 - 7920 - 50 AVENUE RED DEER, ALBERTA T4P 3N4

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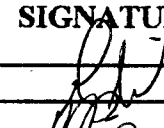
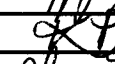
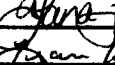

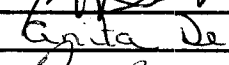

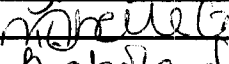
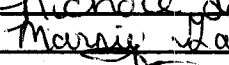

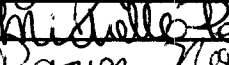
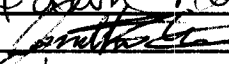
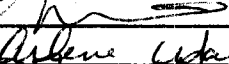
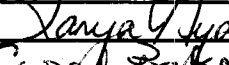


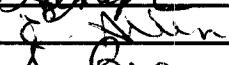
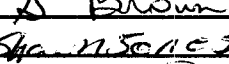
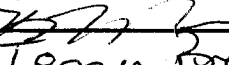
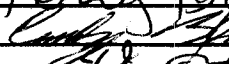
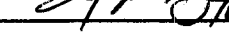





NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Janet Newton	<i>Janet Newton</i>	RR#1 Red Deer	346-4495
JOANNE W. COOK	<i>Joanne W. Cook</i>	RR#1 Smoky	783-5109
Jim Fox	<i>Jim Fox</i>	#44 STEWART ST.	346-9736
Jackie Fritz	<i>Jackie Fritz</i>	31 OGDEN AVE	347-8374
R FRITZ	<i>R Fritz</i>	31 OGDEN AVE	347-8374
Rory Park	<i>Rory Park</i>	55 Kirsch	347-2562
Ephie Cooks	<i>Ephie Cooks</i>	RR1 Red	346-3039
Albert Bos	<i>Albert Bos</i>	4633 - 46 ST	348-0826
Frank Zappa	<i>Frank Zappa</i>	Red Deer	
Billie	<i>Billie</i>	Red Deer	887-1390
DEBBIE WILSON	<i>Debbie Wilson</i>	7857 Hairy Glen	340-2724
Scott Nelson	<i>Scott Nelson</i>	7920 50 AVE #11	347-8841
Fred Skutar	<i>Fred Skutar</i>	Kamloops B.C.	577-3396
Lisa Buer	<i>Lisa Buer</i>	Benalta	746-254
Cynthia Jones	<i>Cynthia Jones</i>	Red Deer	342-1670
Wayne Miner	<i>Wayne Miner</i>	#205 48 Holmes Street	341-6928
ROBERT HUNT	<i>Robert Hunt</i>	SLAVE LAKE AB	849-4504
Ryan Redelback	<i>Ryan Redelback</i>	Red Deer #11	342-7697
Kevin Kuchler	<i>Kevin Kuchler</i>	Red Deer	348-3805
V CONNELL	<i>V Connell</i>	Red Deer	347-0350
Bonnie Zeng	<i>Bonnie Zeng</i>	Red Deer	343-7684
DEBBIE SIMSEN	<i>Debbie Simsen</i>	RED DEER	343-7394
Scott Wilson	<i>Scott Wilson</i>	Red Deer	340-2726
Verna Souda	<i>Verna Souda</i>	Red Deer	346-5696
JACK CAMPBELL	<i>Jack Campbell</i>	Red Deer	347-5941
JOHN MCALLUM	<i>John McAllum</i>	4708 44 SYLVAN LAKE	887-4195
KEN MASHFORD	<i>Ken Mashford</i>	RR #1	346-6898
PEARL VENABLES	<i>Pearl VENABLES</i>	Box 810 Blackfoot	885-5217
Doug Gamache	<i>Doug Gamache</i>	Sylvan Lake	887-5454
Bert Higgins	<i>Bert Higgins</i>	Red Deer	346-1188
Monty Larcieult	<i>Monty Larcieult</i>	Sylvan	887-4943

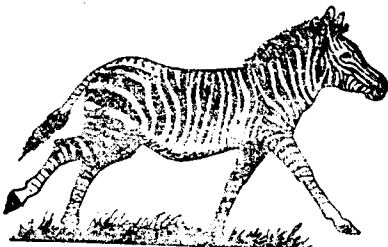


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Darwin Midwida		#20 Duston St	347-8977
Melinda Faller		# 20 Fern Rd	346-9640
Ken Faller		# 20 Fern Rd	346-9640
Alana Forsberg		67 Grant St.	341-5425
Tyler Kostnyk		67 Grant St	341-5425
Dee Forsberg		201-4746-3051	342-0218
KARI Batmer		#16320 58 Ave	347-3742
Anita DeLemus		82 Metcalf Ave	346-5918
Pat Brandson		3905-57A Ave	346-5261
Tammy Carlson		Rt#1 Bentley	346-0869
Monique Cress		Alex	747-2119
Nichole Jassen		6758 59 Ave	342-5937
Marnie Gaalaas		3310-43 Ave.	346-4205
Don Montgomery		Bx939 Blackfalds	895-5449
Can Lezassat		318 Greenham Dr	340-1309
Michelle Perreault		36 B Orient Green	346-2543
Dawn Normoyle		7180 Papke Ave	346-3967
Jessitha Ego		32 Neville Close	346-8724
Maria ABRAHAM		34 GISH Street	347-0058
Arlene Waldner		1215120 62 St	341-6553
Tanya Nydokus		#202 4744-54 St Red	346-0516
CAROL BAKER		B3-35 Noah St Red Deer	342-2803
Julie Huss		4311 51 Ave Red Deer	340-2152
K. Penner		5344 76 St	346-2640
L. Schep		51 Patterson Cres	346-1834
G. Allen		Park Ave	341-5180
S. Brown		Park Ave	341-6763
S. Jones		Park Ave Square	340-1353
A. Mayberry		24 Greenham Dr	341-1525
T. Bodur		45 Bulge	346-4541
Cindy Black		4502-63 Ave	346-2939
John Carr			347-0326

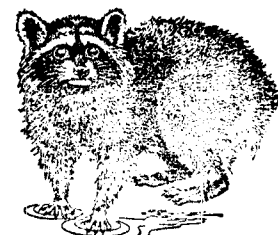
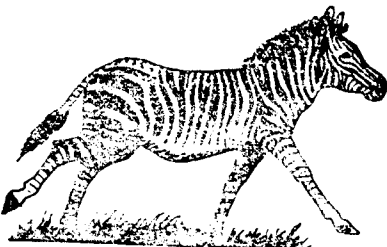


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
J. SAUMAKER	<i>J. Saumaker</i>	31 FERN RD.	346-8575
C. VIK	<i>Candace Vik</i>	214 48 HOLMES ST	346-7615
T. Herbert	<i>T. Herbert</i>	37 TRULIPGROVES	347-5835
B. WELLS	<i>B. Wells</i>	916 B OAK ST.	340-1554
AUDREY LAFOND	<i>Audrey Lafond</i>	5017-49 ST RD	346-5227
JUNE BYERS	<i>June Byers</i>	RED DEER INN	346-6671
Shirley Clark	<i>Shirley Clark</i>	136 Tamarac Springbrook	886-2174
KARLA THACKERAY	<i>K. Thackeray</i>	#3203 3420 52 AVE	343-3569
TINA KELLGREN	<i>T. Kellgren</i>	#303 3620-52 AVE	347-0957
AL WILSON	<i>Al Wilson</i>	4325 39 ST R.D.	347-7718
M. Dunbar	<i>M. Dunbar</i>	3913 51 A ST RD	340-0343
Tracie Bratt	<i>Tracie Bratt</i>	#303 6311 58 AVE	343-7283
Jenny Jones	<i>Jenny Jones</i>	5418 49 AVE	347-7694
Debbie McLaughlin	<i>Debbie McLaughlin</i>	3939 45 ST	343-3424
Heather Reib	<i>Heather Reib</i>	RR 4 Red Deer	342-5145
Paula Petten	<i>Paula Petten</i>	#2 55 Nyberg Ave.	343-3246
TANYA SHAPKA	<i>Tanya Shapka</i>	147 Kemp Ave	343-1891
ADRON DEVINE	<i>Adron Devine</i>	5916 51ST AVE	346-7155
Phillip Jay Smith	<i>Phillip Jay Smith</i>	3930-52 Ave RD	347-1548
Paul A Smith	<i>Paul A Smith</i>	3930-52 AVE RD	347-1848
Luna Holland	<i>Luna Holland</i>	123 Barents Wren	340-7143
GAIL JAGAN	<i>Gail Jagan</i>	23 BURNCRESC.	343-0209
Nick SAGAN	<i>Nick Sagan</i>	" " "	" " "
Corrina Fingler	<i>Corrina Fingler</i>	#304-4413 51 AVE	340-1394
Eddie Brantley	<i>Eddie Brantley</i>	304 4413 51st	340-1394
JASON BEADLE	<i>Jason Beadle</i>	111 OAKSSE	343-9181
Dorion, Kai	<i>Dorion, Kai</i>	2103 1616 Bowden	344-3211
PERRELLA KARLA	<i>Perrella Karla</i>	127 McLevin Cres.	341-4427
Chris Leedholm	<i>Chris Leedholm</i>	127 m-Levin Cres	341-4427
Tracy Good	<i>Tracy Good</i>	117 Duncan Cres.	347-0665
AKEN DERBYSHIRE	<i>Aken Derbyshire</i>	463 7140 Park Ave	343-3879
GARY WORKHORN	<i>Gary Workhorn</i>	440, 1088 Kelly Bramstead	340-0057

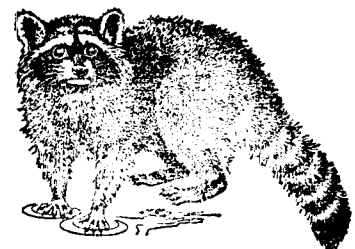
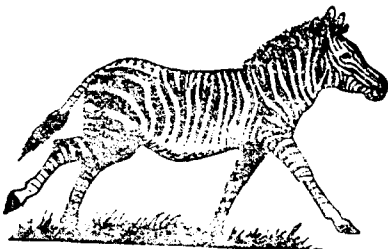


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Andy Riou	<i>Andy Riou</i>	Sylvan Lake	887 3797
Julie Riou	<i>Julie Riou</i>	" "	" " "
Robert Riou	<i>Robert Riou</i>	Clive Alta	784-3005
Cindy Huntergine	<i>Cindy Huntergine</i>	Lacombe Alta	782-6924
El Brooks	<i>El Brooks</i>	RR#1 CLIVE	784-3606
Darlene Lane	<i>Darlene Lane</i>	3701-42 AVE R.D.	340-8929
Jim Bloomer	<i>Jim Bloomer</i>	#2 Heritage Dr. Lac.	782-2827
LaVell Sultz	<i>LaVell Sultz</i>	#22 Housings St. N.C.D.	782 2889
Bard Morris	<i>Bard Morris</i>	Box 42 Clive	784-2157
Diane Weatherly	<i>Diane Weatherly</i>	Box 130 Bolton	742-3921
Barry Park	<i>Barry Park</i>	Red Deer	341-6084
Leanne Gistason	<i>Leanne Gistason</i>	Lacombe	782-3200
Robert Thompson	<i>Robert Thompson</i>	Innisfail	827-1901
SALE BROWN	<i>SALE BROWN</i>	RR 5 Lacombe	782-2439
ARSEN VIKEREDVE	<i>ARSEN VIKEREDVE</i>	RED DEER	343-1237
LYNN TAIT	<i>LYNN TAIT</i>	RED DEER	347-6184
RANDY STACHURSE	<i>RANDY STACHURSE</i>	CLIVE	784-3841
TERI JOHNSON	<i>TERI JOHNSON</i>	RED DEER	346-0087
DAVID PAKER	<i>DAVID PAKER</i>	RED DEER	357-3146
DWAYNE GALLANT	<i>DWAYNE GALLANT</i>	Red Deer	740-1478
JO ROLOFF	<i>JO ROLOFF</i>	RED DEER	340-3580
Christy Marchuk	<i>Christy Marchuk</i>	Red Deer	346-9207
Dave Hough	<i>Dave Hough</i>	✓	346 5602
TAM SCOTT	<i>TAM SCOTT</i>	Red Deer	346 8875
D BRIDGES	<i>D BRIDGES</i>	RED DEER	347-4417
S.L. Allen	<i>S.L. Allen</i>	Red Deer	347-4721
Sheldon GYGI	<i>Sheldon GYGI</i>	Red Deer	346-1947
Greg Noote	<i>Greg Noote</i>	Red Deer	347-1943
Kevin Kelly	<i>Kevin Kelly</i>	Red Deer	347-7324
Theresa Lang	<i>Theresa Lang</i>	156-53 1476 HST	341-3842
Dennis Hunt	<i>Dennis Hunt</i>	5344-76 st	340-0225
Habia Cordeiro	<i>HABIA CORDEIRO</i>	5344-76 st	341-5850



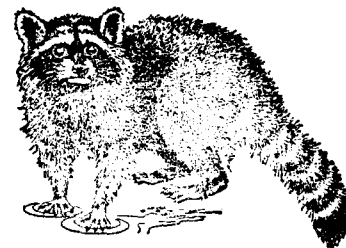
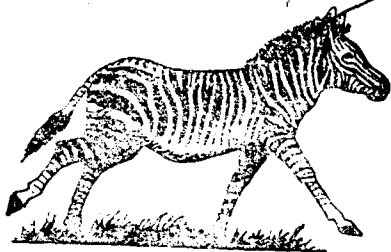
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ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Don Meyer	[Signature]	#23A G. Dean Ct	7-7180
Scudgell Williams	[Signature]	170 Herbyway	7-4856
Toni Poliville	[Signature]	318, 37 Holmes St	1-4285
Walter J. [unclear]	[Signature]	12 North Ct	346-4448
Alex B. [unclear]	[Signature]	16, [unclear] Close	347-7579
LOUIE MATH	[Signature]	87 PATTERSON CR.	346-2810
[unclear]	[Signature]	Red Deer	346-4511
Andrew Hanning	[Signature]	RR#1 R.D.	1-1900
Irish [unclear]	[Signature]	40 [unclear] Dr. [unclear]	782-6583
ABER FARMER	[Signature]	71 N. 26th St	340-3944
Gl. Woodman	[Signature]	5344 76th St	340-1851
IRVIE BRADY	[Signature]	105 NORTHLY AVE	347-6087
Vivie Lounis	[Signature]	26 Dixon Cres	346-2119
[unclear]	[Signature]	71 [unclear] St	346-2944
[unclear]	[Signature]	39 Dawson Cr	346-1732
[unclear]	[Signature]	57 [unclear] Cr	346-1732
Boyd Blackburn	[Signature]	#26 Dixon Cr	340-0019
CROSSEN	[Signature]	LYNN Valley	346-4896
Martin Meyer	[Signature]	CENTRAL Park R.D.	346-0188
[unclear]	[Signature]	2996 87th St	342-6074
Shirley White	[Signature]	#9 North Ct RD	347-6108
CAPT WICKS	[Signature]	#9 [unclear] Ct RD	347-6108
ABER FARMER	[Signature]	[unclear]	885-5819
G. Wilson	[Signature]	Box 291 Red Deer	347-8810
Brian Ziegler	[Signature]	8 [unclear] Close	346-6086
C. [unclear]	[Signature]	Red Deer	347-3952
Ed. [unclear]	[Signature]	5813-44th RD.	347-2467
P. Bakstrom	[Signature]	79 Patterson Ct	340-0926
Shannon Steman	[Signature]	Red Deer	341-6408
IAN COOY	[Signature]	Red Deer	343-8024
Allison McLean	[Signature]	Calgary	
JANE BERRY	[Signature]	Red Deer	357-0376



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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
MAXINE WATSON	<i>Maxine Watson</i>	74 PACE AVE. R.D.	346-1029
PATRICIA ALLEN	<i>Patricia Allen</i>	#4 Chalmers Close	347-7722
ROB SMITH	<i>Rob Smith</i>	3614 42 AVE	346-6884
Tim Kennedy	<i>Tim Kennedy</i>	#23-96 Holmes	343-3232
Cass Deen Ooster	<i>Cass Deen Ooster</i>	Rd 3 Lacombe	782-4762
GARFIELD BURTON	<i>Garfield Burton</i>	86 BELL ST	341-3293
Dawn Scriver	<i>Dawn Scriver</i>	3634 41 Ave.	346-6965
Peter Hoffman	<i>Peter Hoffman</i>	R.R. 516 BOX 16 RD	347-1002
Janice McCauley	<i>Janice McCauley</i>	25 McCauley Cres	347-3699
IKRISTIANSON	<i>IKRISTIANSON</i>	78 MITCHELL AVE RD	341-4648
L. NEUMANN	<i>L. NEUMANN</i>	1/2 WESTWALK AVE RD	343-0515
Myra Mason	<i>Myra Mason</i>	292 BARRETT D.R.D.	342-0623
GLEN MASON	<i>Glen Mason</i>		
Judy Jones	<i>Judy Jones</i>	4401-35 Ave R.D.	346-2474
Kari Bernadell	<i>Kari Bernadell</i>	302-25 Howard R.D.	347-0821
Hollman Lawrence	<i>Hollman Lawrence</i>	15# Heath Close	347-5722
Dennis Dixon	<i>Dennis Dixon</i>	3017 41 AVE	347-6104
Mike Taylor	<i>Mike Taylor</i>	R.R. #1, 1/2, 1/4, 1/8, 1/16	728-3671
H.T. BAHANI	<i>H.T. BAHANI</i>	Big Valley	772-5720
James Cabwell	<i>James Cabwell</i>	Big Valley	11-11
Paul Spiltoon	<i>Paul Spiltoon</i>	9 Winkler Ave. R.D.	343-7884
		R.R. 11 P.O.	729-2144
Barbara Bradshaw	<i>Barbara Bradshaw</i>	Condon	729-2812
William Wilson	<i>William Wilson</i>	Red Deer	346-6249
Raymond	<i>Raymond</i>	Sylvan Lake	887-5264
Sharon Wilson	<i>Sharon Wilson</i>	Red Deer	340-3010
Ed McNeill	<i>Ed McNeill</i>	Red Deer	340-3010
Craig Morrow	<i>Craig Morrow</i>	#202 4719 335T Red Deer	342-4780
Sharon Macnulty	<i>Sharon Macnulty</i>	34 Lakeview Cres Sylvan Lake	887-2790
Lori Krause	<i>Lori Krause</i>	56 Lakeview Cres Sylvan	887-5936
Kevin Knight	<i>Kevin Knight</i>	4005 40th Sylvan	887-3318
Wendie Rowley	<i>Wendie Rowley</i>	5916 51 AVE R.D.	R.D. 342-0241
Jean Alwood	<i>Jean Alwood</i>	507 37543 ENGLAND WAY RED DEER CO.	347-1599



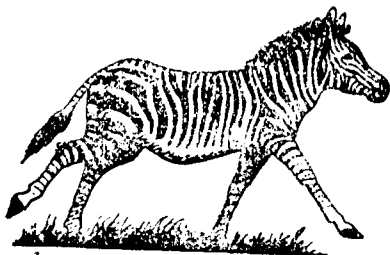
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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Brett Lawless	<i>Brett Lawless</i>	22 Pion Drive	346-6332
Brett Cummings	<i>B. Cummings</i>	RR#4 Red Deer	343-2874
Karin Myhre	<i>K. Myhre</i>	115 Anquetel St	346-5757
Banks	<i>Banks</i>	RR2 Assung	744-2813
Lisa Morne	<i>Lisa Morne</i>	91 McLean St	347-5239
Lisa Morne	<i>Lisa Morne</i>	5827 50th St	347-5802
John Brown	<i>John Brown</i>	82 1st Ave N	347-2530
Lisa McPherson	<i>Lisa McPherson</i>	77 Welton Cr	346-6292
Jeremy Casoff	<i>Jeremy Casoff</i>	70 Welton Cr	346-6293
Jason Morne	<i>Jason Morne</i>	3827 50th St	347-8221
Graeme Co	<i>Graeme Co</i>	21 1st St	346-2865
Peter Brown	<i>P. Brown</i>	6321 50th Ave	347-3657
Robbie Oppen	<i>Robbie Oppen</i>	Box 25 (3rd Ave) 1st St	346-3574
Marlon Baskin	<i>Marlon Baskin</i>	167 2nd St	346-3457
Jason (Tracy)	<i>Jason (Tracy)</i>	36 Armstrong Avenue	346-3999
Jason (Tracy)	<i>Jason (Tracy)</i>	2716 Holmes St	346-9652
Cassie Ell	<i>Cassie Ell</i>	1-720 50 AVE	341-4286
MARK TIGHE	<i>Mark Tighe</i>	3701-42 Ave	340-8939
Brad Ball	<i>B. Ball</i>	RR2 Innisfail	728-3437
Russ Cole	<i>Russ Cole</i>	RR1 Red Deer	347-2155
Ken Baskin	<i>Ken Baskin</i>	71 Sherwood Crescent	347-6437
Alfred (Uncle)	<i>Alfred (Uncle)</i>	Ken Valley Centre	347-4044
Dean Flenett	<i>Dean Flenett</i>	RR#9 Fickville	746-3003
John Elvbs	<i>John Elvbs</i>	Box 425 Blackhead	885-4902
L. Germsheld	<i>L. Germsheld</i>	SS11-37th RD	"
TOM REYNOLDS	<i>Tom Reynolds</i>	Clive	784-2063



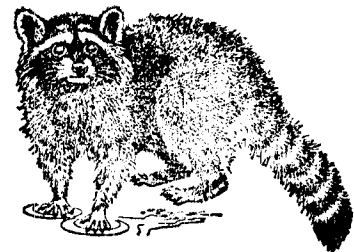
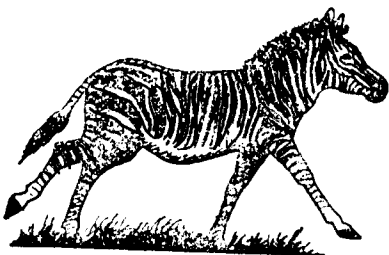
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ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Curt Norree	<i>Curt Norree</i>	Box 416 Kenderley SA	306 463 4216
Mike Whelan	<i>Mike Whelan</i>	175 W. Main St.	340-8375
Christal Jorgensen	<i>Christal Jorgensen</i>	42 FIELDSTONE BLVD.	782-5201
Dave Olson	<i>Dave Olson</i>	6 Gordon St RD	347-4175
RANDY REYNOLD	<i>Randy Reynold</i>	90 Westview Dr.	887-2630
Tim Callen	<i>Tim Callen</i>	STPH/100 AB	
MURRAY HEPNER	<i>Murray Hepner</i>	4905 50 AVE Red Deer	340-0843
Dave Hepner	<i>Dave Hepner</i>	4905 50 AVE Red Deer	340-0843
Jim Hepner	<i>Jim Hepner</i>	7205 V Road	122-5851
M.G. McArthur	<i>M.G. McArthur</i>	#16 1022 THWOOD	340-0363
Carmen Brooks	<i>Carmen Brooks</i>	125 M4 DUGALL CRES	347-7775
GREG WILSON	<i>GREG WILSON</i>	13 GARDEN COURT	887-4187
John Giesbrecht	<i>John Giesbrecht</i>	9804 78A ST. F.S.J.	785-1904
Harley Supernant	<i>Harley Supernant</i>	Fort St. John	787-2482
Walter Bealm	<i>Walter Bealm</i>	Box 319 Rm	863-6851
CAROL SEARS	<i>CAROL SEARS</i>	23 CLIFF CL.	343-1596
ANDR KOTOWICH	<i>ANDR KOTOWICH</i>	#306 32 Holmes ST	346-6372
Paul	<i>Paul</i>	3924 38 Ave	347-8862
DIANNE ANDERSON	<i>DIANNE ANDERSON</i>	Box 38 Wagon	788-2332
EMILY SMITH	<i>EMILY SMITH</i>	5622-54 AVE LAE.	782-3770
TERRY WINGENBACH	<i>TERRY WINGENBACH</i>	5330-47 AVE R.D.	341-5340
MIKE LANG	<i>MIKE LANG</i>	5458-50 AVE. LA	782-5641
BROCK KUMM	<i>BROCK KUMM</i>	95-39200 RE. RD. 282 RD	341-4884
Jeremiah Newton	<i>Jeremiah Newton</i>	36 Cumming Av.	342-4342
Sharon Granger	<i>Sharon Granger</i>	159 Valley Ridge Green	288-2234
Philip MAROSE	<i>Philip MAROSE</i>	11 Erickson Drive	342-4143
IMB NAITCOMB	<i>IMB NAITCOMB</i>	4040-78 ST CRES.	346-5040
Stewart Edey	<i>Stewart Edey</i>	13 Stirling Close	347-8835
DARRELL GALLAGH	<i>DARRELL GALLAGH</i>	5215-WATSON BLACKFALD	885-2519
Ronald KAIT	<i>Ronald KAIT</i>	RR4 E. 26	746-2749
Brenda Moric	<i>Brenda Moric</i>	3916 50 AVE	347-8221
Scott Hendrick	<i>Scott Hendrick</i>	3916 50 AVE	347-8221



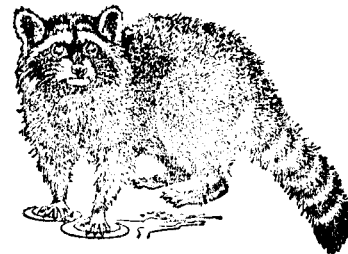
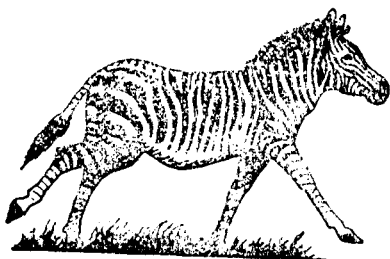
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ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
MILHOUSEN	<i>[Signature]</i>	24 STEWART ST	347-2851
MILHOUSEN	<i>[Signature]</i>		
SANCHE	<i>[Signature]</i>	3701 - Ross St	347-1418
HENRY	<i>[Signature]</i>	RR3 Rocky Mtn Area	545-1481
HENRY	<i>[Signature]</i>	RR3 Rocky Mtn Area	545-4481
KAREN	<i>[Signature]</i>	#403, 7406 Glenview	343-3899
TRICK	<i>[Signature]</i>	#354, 5020 34th St	347-3652
BRIAN	<i>[Signature]</i>	#65 Boyce St	340-8267
Maria Nysgaard	<i>[Signature]</i>	#2 4514 48 Ave	347-3813
Charmaine	<i>[Signature]</i>	#65 Boyce St	340-8267
		#305 - 100th St	343-1478
LEONARD	<i>[Signature]</i>	22 Hill St	
Heddyne Krumm	<i>[Signature]</i>	25 Clerville Cres	343-1766
Carl Schick	<i>[Signature]</i>	Box 463 Red Deer	
Donna H. Smith	<i>[Signature]</i>	3706 22nd St	340-3712
Donna H. Smith	<i>[Signature]</i>	RR3 22nd St	342-2025
Donna H. Smith	<i>[Signature]</i>	3934-11th St	346-1214
JOHN T. Smith	<i>[Signature]</i>	3412 22nd St	347-1418
J. FIEBE	<i>[Signature]</i>	Box 364 Red Deer	340-2777
JOHN M. DEAN	<i>[Signature]</i>	RR#4 Red Deer	556-5557
CIS H. MILLER	<i>[Signature]</i>	RR#1 Edmonia	773-2291
Tony Miller	<i>[Signature]</i>	" "	" "
Audrey Winter	<i>[Signature]</i>	58-26540 Hwy 11 Red Deer	342-5196
Tommy STERLING	<i>[Signature]</i>	79 Hermans St.	346-8274
WITTE EMPSON	<i>[Signature]</i>	35 WOODSWORTH CR.	343-7267
Yen Connolly	<i>[Signature]</i>	4133-4th St	342-4186
HOWARD NORTHEY	<i>[Signature]</i>	RR4	346-8243
BETTY NORTHEY	<i>[Signature]</i>	"	"
Shannon	<i>[Signature]</i>	3995 40th Ave	346-9666
Kris Anderson	<i>[Signature]</i>	125 Welton Cr.	346-8416
MARIE HAMILTON	<i>[Signature]</i>	R.R. #1, Red Deer, Alta.	347-0246
MARK HOLLOWAY	<i>[Signature]</i>	38 Rutledge	340-1608



ROYAL SERVICE ZOO at HERITAGE RANCH

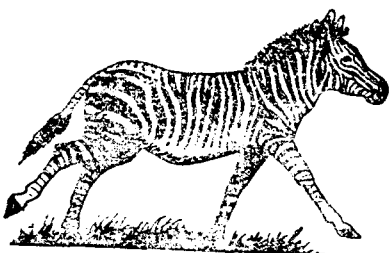
PETITION

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T4P 3N4

Dad

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Jim Macdonald	Jim Macdonald	4902-37th	347-8828
W. HAYES	W. Hayes	3709-13A AVE	347-6098
HAZEL Goodhart	Hazel Goodhart	5020-48 ST	347-3139
DON JACKMAN	Don Jackman	4105-35 ST	346-7059
Donna Bowdler	Donna Bowdler	4014-39-33rd	342-6393
Kenn Bittner	Kenn Bittner	#303 135 HERMARY ST	341-5798
WAYNE LOLO	Wayne Lolo	H 5 3616 1/2 ST	341-6580
Lily Branner	Lily Branner	Valley Hotel	346-5227
Carol Synnott	Carol Synnott	122 Cornett Ave	347-7457
Don Paul Kuntze	Don Paul Kuntze	86 Rutledge	346-2965
Jim Kell	Jim Kell	Red Deer	7-9576
PAULIE BUSTROM	Paulie Bustrom	RD.	7-5549
Muller	Muller	RD.	342-1181
Elizabeth Lellain	Elizabeth Lellain	3720-52 AVE	343-1429
Julie Robillard	Julie Robillard	37 FERN RD. R.D.	346-6396
Katie Krell	Katie Krell	4719-33rd ST	347-9807
MURRAY MORSE	Murray Morse	8 ORCHARD GREEN	346-4032
STEVE ONEILL	Steve O'Neill	4916 50th ST.	346-4121
Greg Wells	Greg Wells	Red Deer	343-0107
Mike Ennis	Mike Ennis	Red Deer	343-0107
Dave Pampster	Dave Pampster	Innistrail	227-6362
Norman Glass	Norman Glass	Red Deer	341-3648
Kevin Boyce	Kevin Boyce	Red Deer	347-0886
Jason Wells	Jason Wells	Red Deer	347-5054
Malcolm McKinnon	Malcolm McKinnon	Red Deer	347-6646
Steve Johnson	Steve Johnson	Sylvan Lake AB	748-4700
CHUCK WHITE	Chuck White	Sylvan Lake	887-4699
Brad Christensen	Brad Christensen	Red Deer	340-1814
LEO GREEN	Leo Green	Red Deer	346-6114
Rob Parenteau	Rob Parenteau	Box 29 RRI Bentley	748-4894
LARRY DYCK	Larry Dyck	Box 324	749-3693
Andrea Ced	Andrea Ced	10520-262nd	465-8746

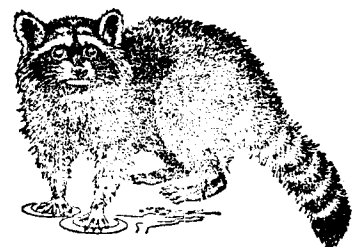
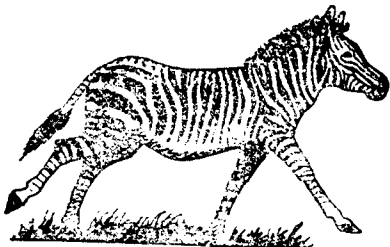


ZOO at HERITAGE RANCH

PETITION

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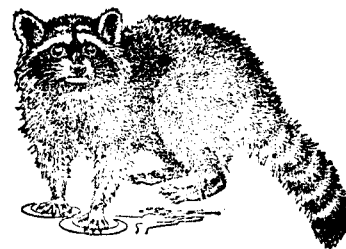
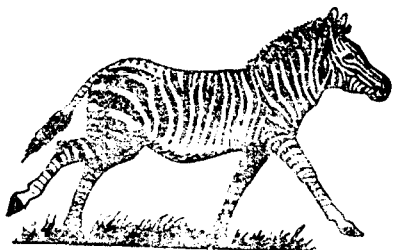
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Brian Higgins	Brian Higgins	59-60	344-1741
Doug	Doug	59-60	344-1741
JENNIFER STUART	Jennifer Stuart	#240 56 Haines St	346-1952
Ron Scheurer	Ron Scheurer	39 McLevin Cres.	340-1008
ROB MARTENS	R. Martens	5326 47 Ave.	342-7679
N. Martens	N. Martens	Red Deer	342-7648
Roger Harrison	R. Harrison	4812-51 Ave - 14	340-0946
ROGER HOVLAND	R. Hovland	4812-51 Ave - 7	340-0946
SYD MOSERBACH	Syd Moserbach	PENICULT, ALT 7	886-5034
K. Moserbach	K. Moserbach	Red Deer	347-0258
Betty Harrison	Betty Harrison	Red Deer	342-1323
ROXY SHORTEN	Roxy Shorten	R.D.	341-3418
MARJI CURRAN	Marji Curran	R.M.H.	
RON BRENNER	Ron Brenner	R.M.H.	
ROXY HIRSCH	Roxy Hirsch	Red Deer	340-2976
Colin Guder	Colin Guder	Red Deer	342-5331
Kevin Guder	Kevin Guder	Red Deer	342-5331
Elaine Hirsch	Elaine Hirsch	Red Deer	340-2976
Janet Hirsch	Janet Hirsch	Red Deer	
Lila CARRY	Lila Carry	Red Deer	342-5176
Jean LaPorte	Jean LaPorte	Red Deer	343-7499
R. DAVIES	Rose Davies	Red Deer	340-8309
Paul Korman	Paul Korman	Red Deer	340-3614
Marie Hanson	Marie Milligan	Lacombe	782-3573
KULWAOT SAINI	K. Saini	Red Deer	346-9137
KATHY NELSON	Kathy Nelson	Red Deer	342-6195
Gail Ganger	Gail Ganger	Red Deer	342-1515
Shayna Dorette	Shayna Dorette	Red Deer	340-2109
Allan Bowe	Allan Bowe	" "	343-1271
Wesley Jensen	Wesley Jensen	Sylvan Lake	887-5267
Cindy Carson	Cindy Carson	4703-50 Ave.	347-0324



ZOO at HERITAGE RANCH PETITION

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NAME	SIGNATURE	ADDRESS	PHONE NO.
(Please print)			
Rita Post	Rita Post	Red Deer A13	347-4349
Erik Hansen	Erik Hansen	Penchold	886-5529
Henry Post	Henry Post	Red Deer	347-4349
BARRY DILLON	B.C. Dillon	Red Deer	347-6104
DALE DILLON	Dale Dillon	Red Deer	347-6104
Dale	Dale	10 STANTIN ST	347-8945
Phil Wallner	Phil Wallner	Delburne	749-2423
Mary Wallner	Mary Wallner	Delburne	749-2423
Carol Wallner	Carol Wallner	RD	—
Sharon Wallner	Sharon Wallner	RD	—
Dale Wallner	Dale Wallner	RD	—
Suzanne Wallner	Suzanne Wallner	RD	—
Angela Melin	Angela Melin	Red Deer	342-0025
BOB NETHERA	Robert Nether	21 Greenmount Ave	347-5872
Jayce Nether	Jayce Nether	21 Greenmount Ave	346-5770
Heather Gauthier	Heather Gauthier	847-6834 59 Ave	346-5869
LYNNEL FIDLER	LYNNEL FIDLER	847-6834-59 Ave	346-5869
Terry Cave	Terry Cave	729-2014 Box 11	LESLIEVILLE
Walter BISHOP	Walter Bishop	729-2920	LESLIEVILLE
Hal Smith	Hal Smith	746-3676	Renault
Cindy Cave	Cindy Cave	729-2014	Leslieville
Richard Phelan	Richard Phelan	Apt 4	Red Deer
Urviah Koch	Urviah Koch		Red Deer
Rick Pierce	Rick Pierce	3709	Red Deer
John G. Gage	John G. Gage	Red Deer	347-4374
Walter Post	Walter Post	417	347-4374
Barbara Korman	Barbara Korman	R.D.	347-0323
Brenda Haddock	Brenda Haddock	R.D.	346-2061
BARRY WIESE	BARRY WIESE	R.D.	346-2061
DARREN SAHLEN	Darren Sahlen	B.C.	N/A
KATHY FLANAGAN	Kathy Flanagan	Red Deer	346-2061
Mel Swinston	Mel Swinston	Penchold	886-2455



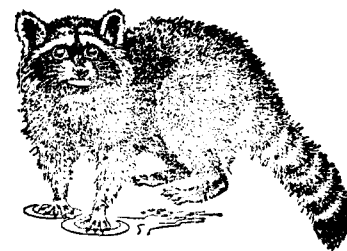
"Dad"

ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Bernice Henn	Bernice Hamm	4607 52 St. S.	342-0194
Maureen Kelly	MAUREEN KELLY	4812-16 St. Ave.	341-4634
WARREN HALM	Warren Halm	6033-78th St.	347-5521
V. DELICAT	V. Delicat	5026-17th Ave	347-9200
M. Lauritsen	M. D. Lauritsen	R.R. #1 Olds, AB	556-6689
Mike Jantzen	Mike Jantzen	R.R. #1 Olds, AB	556-6689
Myrtle Swinston	Myrtle Swinston	C-5822 52nd Ave. R.D.	341-6652
Duff Taylor	Duff Taylor	214 Westwood Court, Nfld	229-8943
GLORIA LARSON	Gloria Larson	Vernon, B.C.	
Betty Morgan	Betty Morgan	4009-52 St. R.D.	347-3116
E. Regner	E. Regner	79 Patterson Cr.	341-5047
FRED LINDSELL	Fred Lindsell	3626-51 Ave. R.D.	347-2715
Doris Linder	Doris Linder	3626 51 Ave R.D.	347-2715
BRYAN MOORE	Bryan Moore	Box 694 Elnora Alta	773-2202
J. SCOTT	J. Scott	81 FOREST CR.	347-6989
Ed Ruberry	Ed Ruberry	Box 539 Marwayne	347-3992
Susan Ruben	Susan Ruben	4733 W. Dwyer	849-3992
Amy Kodelbach	Amy Kodelbach	Red Deer	342-7697
Armen Kodelbach	Armen Kodelbach	19-8008 Burnt Nk. RD	342-7697
Evelyn Buswell	Evelyn Buswell	103 Northway Ave R.D.	347-7784
Marcia Schreier	Marcia Schreier	9810-60th (Munroe)	672-0645
Aisha Bowman	Aisha Bowman	RR#3 Lacombe	782-5217
Edmund Bowman	Edmund Bowman	RR#3 Lacombe	782-5217
Barb Bowman	Barb Bowman	RR#3 Lacombe	782-5217
Harold Langer	Harold Langer	Valley Hill Rd	346-5227
Theresa Langer	Theresa Langer	Box 59-60	346-60
Kelvin Phillips	Kelvin Phillips	4615-50 St	341-8620
KELLY LEGG	Kelly Legg	4742-55 St	341-4181
Doug Tiffin	Doug Tiffin	3605 92nd Ave	342-1418
Ken Davis	Ken Davis	#2 5105 50 Ave	342-4422
KAREN SWANSON	Karen Swanson	31- EVERSOLE CR.	342-4720
DAN LARALLE	Dan Laralle	47413-58 St	3413509



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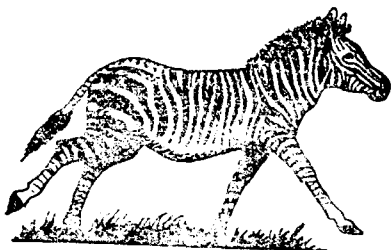
ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
C. G. DEPTARAL	<i>C. G. Deptaral</i>	3602-52 AVE	342-3470
<i>John Deegan</i>	<i>John Deegan</i>	5015-51 ave	347-6750
<i>John Deegan</i>	<i>John Deegan</i>	48 DEER C1.	392-1826
<i>John Deegan</i>	<i>John Deegan</i>	48 DEER C1.	392-1826
DOUG HAY	<i>Doug Hay</i>	#403-10 STANTON ST.	347-8945
Jane BEHN	<i>Jane Behn</i>	5757 West Park C.	6-8422
Tim Johnston	<i>Tim Johnston</i>	"	"
Kelly Leithbridge	<i>Kelly Leithbridge</i>	4822-51 ST	NO PHONE
Maria Kusnack	<i>Maria Kusnack</i>	4814 ave 1st	392-535
U. Kusnack	<i>U. Kusnack</i>	4814-46 ST 2nd	397-2535
DANA JANIAIC	<i>Dana Janiaic</i>	5-PARKLAND DR	887-4196
SANDRA PATTERSON	<i>Sandra Patterson</i>	5-PARKLAND DR	887-4196
GEORGE BROWN	<i>George Brown</i>	4404-4452	227-5577
MARTA GUST	<i>Marta Gust</i>	RR1 BOX 8 SITE 16 Red Deer	887-3953
DION BOTCHER	<i>Dion Botcher</i>	534-43rd RD	341-5224
Jennifer MacDougall	<i>Jennifer MacDougall</i>	*39 5935 63rd	341-3961
David Heinrich	<i>David Heinrich</i>	RR1 SITE 2	347-0018
DEAN JACKS	<i>Dean Jacks</i>	RR1 RED DEER	347-8356
KEVIN SEIFERT	<i>Kevin Seifert</i>	536-45 ave	343-5531
<i>Kevin Seifert</i>	<i>Kevin Seifert</i>		
ELSA CANDELARIO	<i>Elsa Candelario</i>		
J. TICHKOWSKY	<i>J. Tichowsky</i>	LATE CONSB AB	782-4261
Dion Hollen	<i>Dion Hollen</i>	LESLIEVILLE	779-2588
JOHN WALLISER	<i>John Walliser</i>	RD	-
W. GREEN	<i>W. Green</i>	RD	340-6584
Christine DeBruyn	<i>Christine DeBruyn</i>	Three Hills	443-7282
Lenelle Metzger	<i>Lenelle Metzger</i>	Urban	572-3162
Herri Bartle	<i>Herri Bartle</i>	Sylvan Lake	881-3615
Melanie McCreagh	<i>Melanie McCreagh</i>	Sylvan Lake	887-3615
Lynnette Seba	<i>Lynnette Seba</i>	Sylvan Lake	347-2711
GILBERT BEAN	<i>Gilbert Bean</i>	Sylvan Lake	887-3615
Kelly Harrison	<i>Kelly Harrison</i>	Springbrook	886-2117



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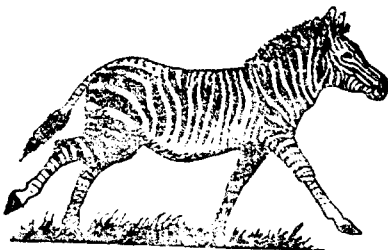
ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
PALE N BERG	<i>PALE N BERG</i>	401-5029-34 ST	341-7810
Sandra Waples	<i>Sandra Waples</i>	Highway Lake	887-3966
DR. GREN'S	<i>DR. GREN'S</i>	3967 EXETER ER	343-1874
Collette Weiss	<i>Collette Weiss</i>	221 Northwood estates	347-1087
James Armstrong	<i>James Armstrong</i>	179 Overdown Drive	343-2119
ELMER JENSEN	<i>ELMER JENSEN</i>	7106 Washington Dr	885-4691
Anna Jensen	<i>Anna Jensen</i>	Box 4 Blackford	885-4681
C. J. Jensen	<i>C. J. Jensen</i>	4507 48 Ave	887-4185
R. Jean Scott	<i>R. Jean Scott</i>	5220-50 A ALEX	887-3410
DONNA MCNAULS	<i>DONNA MCNAULS</i>	29 Wildrose Drive	887-3857
Bruce Burt	<i>Bruce Burt</i>	Beverly road	555-1531
Rex Bousinger	<i>Rex Bousinger</i>	RR 44 RED DEER	347-7610
Troun	<i>Troun</i>	40 2248 51 St	347-7567
Lowell Burt	<i>Lowell Burt</i>	RR 4 Red Deer	347-7536
John Burt	<i>John Burt</i>	Box 125 Parkland	886-4351
Clutcherson	<i>Clutcherson</i>	1746-30 St #105	347-7976
CHRIS KUCHIRKA	<i>CHRIS KUCHIRKA</i>	5921 WEST PARK CRES	346-3809
GO CHONG	<i>GO CHONG</i>	82 Ken Cross	341-8202
DEREK KIRKALL	<i>DEREK KIRKALL</i>	#13 ELLENWOOD DR	347-4944
RUTHAN M. ISAAC	<i>RUTHAN M. ISAAC</i>	3 KENNEDY AVE	340-2869
WILLIAM J. JEN	<i>WILLIAM J. JEN</i>	Red Deer	343-6531
MURIEL MANZER	<i>MURIEL MANZER</i>	5746 WEST PARK CROS	343-8218
BRENDA CECER	<i>BRENDA CECER</i>	5814 43 Ave REDDEER	342-6581
MARY H. H. H.	<i>MARY H. H. H.</i>	3000-39 St	
George Blum	<i>George Blum</i>	Red Deer	711-4113
Sharon HARRIS	<i>Sharon HARRIS</i>	Red Deer	343-8140
Beverly H. H.	<i>Beverly H. H.</i>	Logan	782-9942
Vivian Sam	<i>Vivian Sam</i>	Red Deer	343-5615
Logan H. H.	<i>Logan H. H.</i>	1472 Northwood	346-3488
Norm Crossman	<i>Norm Crossman</i>	47 Denison Cres	346-7057
ALAN F. H.	<i>ALAN F. H.</i>	161 HILL ST	346-7300



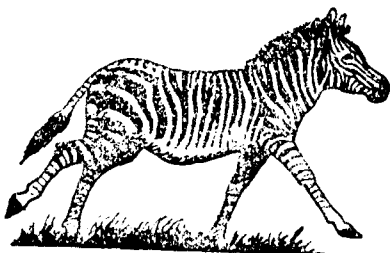
ROYAL SERVICE
GAS & OIL LTD.
#25 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
REHIE AVAILABLE	[Signature]	Box 529 ELNORR	773-2261
Lynn Thompson	[Signature]	4101 51st	346-2897
WILL KAPAKA	[Signature]	Red Deer	341-6493
Kevin Olsen	[Signature]	152 Dundee Cr Park	886-5458
Helen M. Galloway	[Signature]	152 Dundee Cr Park	886-5458
Paul Ayotte	[Signature]	#43 BEATTY CR	859-6793
BIRBIRIA CLARK	[Signature]	#51-5935-63ST.	346-1959
JOYCE ROSIN	[Signature]	#51-5935-635	342-4355
Sharon Hollingshead	[Signature]	137 MAXWELL AVE	343-8681
Craig Romain	[Signature]	198 Glendale Blvd	346-1000
BOB METZGER	[Signature]	21 Fitzgerald Pl	341-5878
ELA ASSANT	[Signature]	Red Deer	346-8078
Bob Metcalf	[Signature]	27 HEATHCL	342-4793
Bob Metcalf	[Signature]	21 Fairmont Rd.	346-5776
Penny Goodland	[Signature]	5715-56th Ave	346-0110
Walter	[Signature]	5715-56th Ave	347-4552
Louise Savory	[Signature]	5915-55th Ave	346-8215
FRED-NIECOM	[Signature]	5620-8-42-ND RD	347-8320
WARREN Goodland	[Signature]	5713 60 AVE 3	347-3139
Steven Andrew	[Signature]	Box 269 BACKFALDS	885-5647
Wendy Whittier	[Signature]	31 WINGE CR. RED DEER	347-8376
BARRY MANDRUSIAK	[Signature]	12 Parnassus Close R.D.	343-6287
Paul Proke	[Signature]	301 Parnassus Close	660-928
City of Red Deer	[Signature]	12 Parnassus Close RD	2-6287
Chris Decker	[Signature]	12 Parnassus Close RD	346-1297
Margaret Brown	[Signature]	6333 Haddon Rd	346-5422
Bob Herbert	[Signature]	5505/58th Ave	343-1746
TRISH STRIMWY	[Signature]	346-5727	
Tom CRIBBIE	[Signature]	Red Deer	
KORNE STRATE	[Signature]	Red Deer	346-5227
Larry Keady	[Signature]	Red Deer	341-6287
CAROL WALKER	[Signature]	Red Deer	340-1357

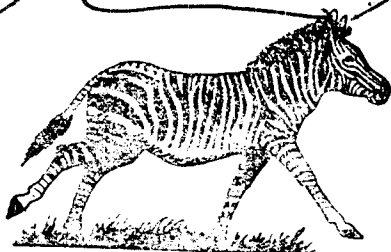


ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kim Simon	<i>[Signature]</i>	11-45 St. Cres Sylvan	887-2286
Laureen deWaal	<i>[Signature]</i>	5-39026 RGE RD 075 Red Deer County	346-0185
Marjorie Hamilton	<i>[Signature]</i>	160 Austin Ave	347-7112
Alan Labuc	<i>[Signature]</i>	164- Pamela Ave R.D.	346-1126
Carol VandenBrink	<i>[Signature]</i>	Box 177 Bentley R.D.	748-4437
Fred Davis	<i>[Signature]</i>	6808-63 R.D.	346-6207
Adele Etzell	<i>[Signature]</i>	Box 262 Blackfalds	885-4584
Garry Rehbein	<i>[Signature]</i>	Box 10, Site 2, R.R.1	748-4876
Chris Dwyer	<i>[Signature]</i>	37 C/Sen Street	343-0253
Colleen Rice	<i>[Signature]</i>	16109 51 Ave R.D.	343-0443
PAUL-NE CADE	<i>[Signature]</i>	59 W. Nightman	347-6236
Katherine Stalwick	<i>[Signature]</i>	62-35 Wash St RD	346-9752
WADE MANNING	<i>[Signature]</i>	R.R. 4, Rimbey AB	843-6154
Vicky Olson	<i>[Signature]</i>	Bentley, AB	748-3236
BARRY NOYES	<i>[Signature]</i>	17 04 Church St	347-4856
DARREL QUINLAN	<i>[Signature]</i>	48 W. 10th St. R.D. 1	889-3906
Grie Greer	<i>[Signature]</i>	Box 116 Rocky Mtn Hse	845-4927
James Greer	<i>[Signature]</i>	Box 116 Rocky Mtn Hse	845-4927
Jeff Coatesh	<i>[Signature]</i>	192 Down St	347-0825
Michelle Hill	<i>[Signature]</i>	1417 McAlpine St. Carstairs	337-2935
Elcize Reutoma	<i>[Signature]</i>	203-7021 Grande	346-8538
Gayle Wood	<i>[Signature]</i>	48 Fairway Dr. Lacombe	782-2432
Mary Matthews	<i>[Signature]</i>	#4, 6322-58 Ave	346-8685
Lee Calvert	<i>[Signature]</i>	3341-41 Ave Red Deer	342-0030
Marilyn Pleadwell	<i>[Signature]</i>	5834-38 St. Close	347-1413
Callan Horan	<i>[Signature]</i>	35534 37th Street	347-1413
TINA NOYES	<i>[Signature]</i>	#1-5135 50th Innisfail	227-1426
Doug Noyes	<i>[Signature]</i>	"	"
DONIE PALLOCK	<i>[Signature]</i>	Parkland	
MOSS	<i>[Signature]</i>	Lacombe	
HEIDMANN	<i>[Signature]</i>	Red Deer	342-6885
	<i>[Signature]</i>	Red Deer	347-6756

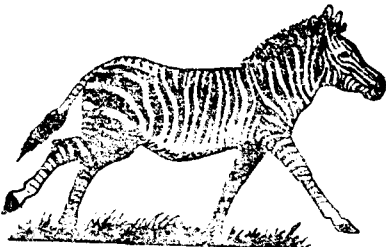


ZOO at HERITAGE RANCH

PETITION

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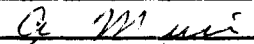
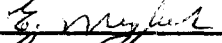
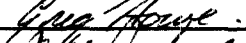



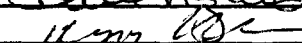








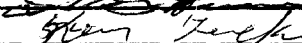

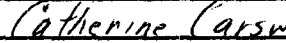

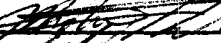






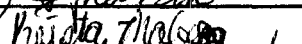



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Joyce Fleming	J. Fleming	11 Oakley Close	343-6785
Lillian Hall	Lillian Hall	5857 Westmont	340-3918
Stacey Howes	Stacey Howes	301-5610-5557	346-1708
Karen Hyers	Karen Hyers	3401-6209-60 St.	340-8841
Kym Johnson	Kym Johnson	RR1 Red Deer	3476184
Heidi Lewis	Heidi Lewis	5217 Aspen Dr. Blackfoot	885-2558
Kimberly Kingston	Kimberly Kingston	7(B) Parklands Dr. Sylvan	887-1179
Ruth Delucier	Ruth Delucier	3934 52 Avenue	343-6702
Ruben Rivera	Ruben Rivera	3934 52 AVE Red Deer	343-6702
Deborah Brown	Deborah Brown	17 McGee Close RD	347-0178
Wynn Stuchey	Wynn Stuchey	402 Terrace Park	347-8296
Doug Falls	Doug Falls	4003 51 Ave. Fennville	227-3980
Matt LaCusta	Matt LaCusta	64 Dinton Cres	346-7200
Craig Beckett	Craig Beckett	Lacombe	782-4825
CARIE BROOKHART	CARIE BROOKHART	Lacombe	782-4825
Stacy Thomson	Stacy Thomson	Red Deer	342-2189
LAADNAYSKI	R. Ladnayski	37 Binning Cr.	346-6430
JOHN GRIGAT	John Grigat	48-B Cosgrove	347-9843
Brandi Mills	BRANDI MILLS	5016 Katelyn Ave #A	N/A
TARA WENGER	Sara Wenger	#104A 7180 Locke Ave.	342-1842
Lense Lyons	Lense Lyons	57 Westview Drive	887-4749
W. Conley	W. Conley	153 Baul Close	341-5348
Norman & Holly Walden	Norman & Holly Walden	RR1 Clive	784-2017
Travis Thomson	Travis Thomson	43rd St.	845-9901
Dan Harris	Dan Harris	5451 Rocky Mtn. HSE.	845-5933
Donna Fleming	Donna Fleming	25-27272 Top Rd 392, RD County	340-3528
Doyle Kattal	Doyle Kattal	5332 46 St	341-5501
Ken & Jackie Miller	Jackie Miller	Box 681, Elnora	773-2496
BCamp PRIDE	BCamp PRIDE	124 Westview Dr.	887-3746
Guy Bowen	Guy Bowen	1A MOON	347-6334
Elmerine Yoder	Elmerine Yoder	RR1 Red Deer	343-0509
Graeme Digniel	Graeme Digniel	53 D CAMERON CR.	346-0087

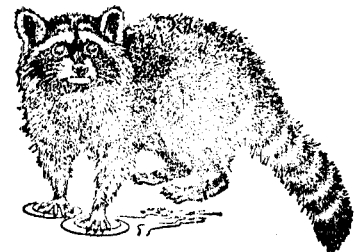
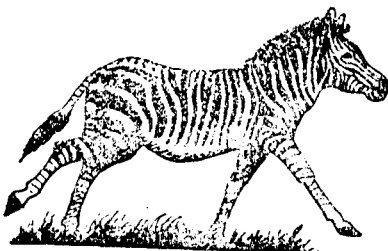


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kevin Anson		5812 56 AVE #3	357-3106
Andy Mann		7920 50 AVE	343-0693
ED MISHAK		111 Kings Ave	340-6641
GREG HOWE		#36 27264-TWP 392	340-1511
David Simpson		76 Gullisville Crescent	346-0913
Cheryl Vance		#103-4734 ST	340-2381
BILL WILLIAMS		#212-4809-544	341-2356
Dave Hazard		15 Nolan St	343-7429
Dwayne Bezanter		19 4805 99 AVE	887-5783
Paul Hulse		Tofre	885-2652
Pick Bonclaw		129 Gump St SE	350-5100
Lyle Kallis		RR4 Red Deer	346-8265
Geoff Senior		32 Alamy (1) RD.	747-6045
Karl Lauritzen		3625 10th St.	340-1857
CHRYL S235		#27 GILMAN PK RD	342-7545
DARYL ANDERSON		60 CARPENTER ST	342-6726
SARAH DOYLE	SARAH DOYLE	RR1 Site 15 Par 2	346-8758
STAN SHANNON		#71 OLSEN ST	347-9556
Ken Truchamp		5409 B 38 St	347-0787
Paul Pungall		BOX 1036 RD	342-2443
Catherine Carswell		Box 1036 RD	342-2943
C. S. S. S.		RED DEER	
Nick Hetu		Red Deer	346-0633
GRANT KNIDSON		Red Deer	343-6761
Ben Price		RED DEER	347-1955
Clayton Cassidy		Red Deer	341-4618
KOREN JOHNSON		RD	342-0058
Stacy Gramlich		Red Deer	346-3083
Ed C. Hill		RD	347-1861
FISH ANDERSON		RD	343-1787
Christa Moberg		RD	340-1153
Amanda Tuppitt		RD	347-5356

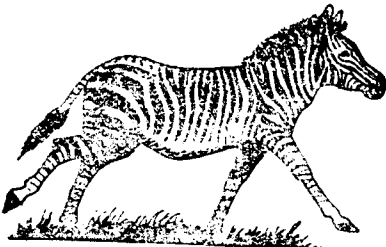


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Bonnie Dunlop	Bonnie Dunlop	59 Oak St	346-3819
Don Black			
KAC BLACK	Ken Black	247 OVERDOWN	343-0091
Jammy Black	Jammy Black	247 Overdown	343-0091
Rebecca Jensen	Jensen	#6 5553-36st	347-8073
Shawna Dunlop	Shawna Dunlop	11 Gillespie Cres.	343-2840
Dylan Barker	Alm Barker	61 NAYLOR Close	342-2425
Brian Reike	Brian Reike	5045 45th Ave	343-8006
Tanya Kraemer	Tanya Kraemer	Red Deer	347-5856
Martha Pearce	Martha Pearce	Red Deer	341-3648
D. Allen	D. Allen	Blackfalds	885-5482
LATIMUS THURSON	by STEVENSON	#45-5935-6357	346-1426
Amanda Houser	A. Houser	#70 Castle Cres.	340-1396
Jade Carter	Jade Carter	#301-5415-48AVE	341-4537
Gail Groka	Gail Groka	"	"
Roxanne Siering	Roxanne Siering	3654 41 Ave RD	346-6965
B. Chomeakwich	B. Chomeakwich	104 Brown Red Deer	342-7116
D. Hardy	D. Hardy		
Leon Mikulich	Leon Mikulich	Box 384 - Red Deer	357-0911
Jim Mikulich	Jim Mikulich	58 Campbell Close	347-1030
Bill Hunter	Bill Hunter	1840-76 AVE CALLAGY	720-0181
GARY COLEDALE	GARY COLEDALE	9716-87 AVE EDM	433-3305
Eric Tolis	Eric Tolis	Delburne Area	749-2097
Tanya Zettel	Tanya Zettel	Red Deer, AB	343-2637
Linda Mikulich	LINDA MIKULICH	26 NORTHERN RD REDDEER	347-3144
Bev Thompson	BEV THOMPSON	Box 612, SUNDRE	335-3779
Bill Barrett	Bill Barrett	Box 308 ALIX AB.	747-3673
Evelyn Clark	Evelyn Clark	136 Tamarac Blvd	886-2174
KELVIN CLARK	Kelvin Clark	3913 51st St	340-0233
Ruth Heyman	Ruth Heyman	REDDEER AB.	346-6840
Kevin Reid	Kevin Reid	1902-9709 33ST	
D. L. A.		M.E. GILMAN RD	347-3696

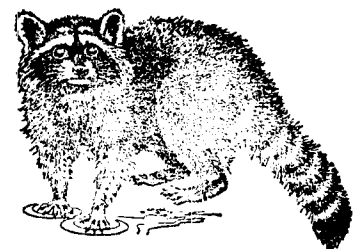
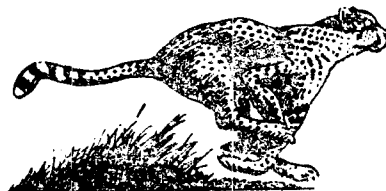
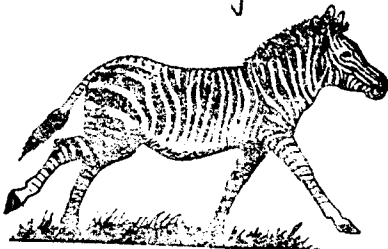


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Rob McDougall	Rob McDougall	4335 St	357-0665
Andrew Taylor	Andrew Taylor	20 Annette Close	342-2825
IRINA GRENIER	Irina Greiner	65 CRAWFORD ST.	347-9906
Adam Turner	Adam Turner	5911 55 Ave	346-9168
Chris Rudek	Chris Rudek	247 36 Holmes St	340-0446
Elisha Forrier	Elisha Forrier	3837-47 St.	346-9434
Sarah Wostenberg	Sarah Wostenberg	48 Halladay Ave.	342-8519
Heather Pitt	Heather Pitt	5 Hepworth Cl.	347-3623
Heather Newton	Heather Newton	20 Castle Cres	341-3592
RAY FORSYTH	Ray Forsyth	RR#1 RED DEER	347-0927
Debbie Lawthorpe	Debbie Lawthorpe	RR#1 Red Deer	347-0927
MURRIE STODDARD	Murrie Stoddard	RR#4 Innisfail	227-6886
Kim Stumpf	Kim Stumpf	5325 42A Ave	346-1940
Terra Brink	Terra Brink	3935-38th Ave	343-9297
Beverly Thomas	Beverly Thomas	Red Deer, AB.	341-0709
Don Grassick	Don Grassick	Drumheller AB.	823 7164
Don Holliday	Don Holliday	347 LAWETT DA	347-9718
BOB WILSON	Bob Wilson	RED DEER	346 4476
Tanja Sagesser	T. Sagesser	4210 Ross St. R.D.	357-8394
Robin Orshuk	Robin Orshuk	15 Horn Cres.	346-0511
Wanda Stoddard	Wanda Stoddard	4708-41 Ave	346-2139
Wendy Brooks	Wendy Brooks	Box 868 Blackfalds	885-2057
Judy Beckley	Judy Beckley	5 Woodsview Close	346-4249
Teresa Crosswell	Teresa Crosswell	3326 41 AVE. R.D.	347-7632
Jim Messervey	Jim Messervey	210-10th Ave N.E.	638-0844
JO-ANNE SMITH	Jo-Anne Smith	#244 Red Deer	347-5933
Kathy Dunham	Kathy Dunham	103-6801 59th Red Deer	347 7687
KURT SNIDER	Kurt Snider	Box 452 PARKLAND ALA.	347-4088
Ray Taylor	Ray Taylor	Box 2, Site 1, RR 1, Bentley	885-4974
Andrea Morgan	Andrea Morgan	1 Overby Dr	346-9542
Vicki Perry	Vicki Perry	66 Ebert Ave	341-4348
Kimberly Holland	Kimberly Holland	Box 461 Blackfalds	885-2041

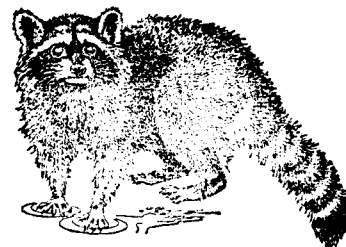
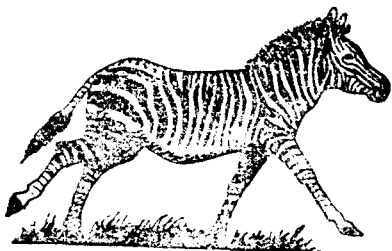


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DEL DERBYSHIRE	<i>[Signature]</i>	14 WELLSER ST. RD	346-2437
C. Hanson	<i>[Signature]</i>	5520 60 AVE	343-0365
BILL LEE	<i>[Signature]</i>	55 Russell Ave	343-0574
Denise Bott	<i>[Signature]</i>	Box 191 Leslieville, AB	729-3891
Shirley Dean	<i>[Signature]</i>	Louisa	749-2223
Verna Bellerive	<i>[Signature]</i>	Louisa	749-2457
MARION LARKHAM	<i>[Signature]</i>	RED DEER - 42 ST.	347-6782
Sue Jewett	<i>[Signature]</i>	5718 41st Cr.	342-0206
Cindy Graversen	<i>[Signature]</i>	Red Deer	343-7179
Susan Posma	<i>[Signature]</i>	RR 1 BENTLEY	748-3274
NORM GOWIE	<i>[Signature]</i>	4302-43rd RD	347-7411
Sherril Kalan	<i>[Signature]</i>	9 Stanhope Ave	347-9042
Kathy Keen	<i>[Signature]</i>	638138 Rye Rd	347-3891
William Keen	<i>[Signature]</i>	Melode Meadows	347-3891
Immy Campbell	<i>[Signature]</i>	#1-5621 56 St	343-7231
Carmen Boardman	<i>[Signature]</i>	6601-42 ave Ponoka	793-3360
GERD GRUBITZ	<i>[Signature]</i>		
HELEN RATIT	<i>[Signature]</i>	110 Dannelly Cr	340-5468
SERRY SUMPTER	<i>[Signature]</i>	RR 2 TROCHUS	442-2655
<i>[Signature]</i>	<i>[Signature]</i>	Red Deer	347-2408
LORNE WETWAY	<i>[Signature]</i>	Box 824 Lethbridge	886-2901
J. Bevans	<i>[Signature]</i>	Box 732 Blackfoot	885-5576
P. RICHTER	<i>[Signature]</i>	26-26534 R.D. County	347-8850
JOSEPH	<i>[Signature]</i>	551 Edmund Park KS	346-6865
L. POUKRA	<i>[Signature]</i>	111 1st Street W.	887-4143
Jean Kella	<i>[Signature]</i>	Lynbrook	887-1173
SANDRA GRAM	<i>[Signature]</i>	15th N.D. N.B.	886-2548
JoAnne Gilmar	<i>[Signature]</i>	#5 Pinewood Close.	343-3646
Vida Niggan	<i>[Signature]</i>	Red Deer	340-0485
Kim Johnson	<i>[Signature]</i>	147 Douglas Ave R.D.	347-6803
Brenda Benz	<i>[Signature]</i>	RR 2 Red Deer	343-9113

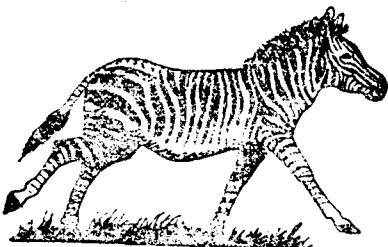


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
John Hill	<i>[Signature]</i>	60 Parsons Close	342-4518
TRENT ROLLINS	<i>[Signature]</i>	RED DEER	342-2850
SCOTT SMITH	<i>[Signature]</i>	RED DEER	346-5502
RICHARD GALL	<i>[Signature]</i>	RED DEER	340-3008
Kevin O'Connell	<i>[Signature]</i>	Edmonton	437-4980
PAUL FERGUSON	<i>[Signature]</i>	3704-50th	340-3028
Charlene Watson	<i>[Signature]</i>	Red Deer	346-4116
Sylvia Baudoch	<i>[Signature]</i>	Red Deer	341-3011
SALLY PRIMER	<i>[Signature]</i>	Red Deer	343-1626
Wendy Prescott	<i>[Signature]</i>	Red Deer	346-1889
SANTA MADSEN	<i>[Signature]</i>	Premhald	886-2205
Linda Schultz	<i>[Signature]</i>	Red Deer	346-3957
BILL FORSYTH	<i>[Signature]</i>	GULF LAKE	740-2482
LOUISE FORSYTH	<i>[Signature]</i>	GULF LAKE	740-2482
HAROLD PHILLIPS	<i>[Signature]</i>	Red Deer	340-2878
Lana Dayman	<i>[Signature]</i>	Red Deer	347-9713
Jenny Squire	<i>[Signature]</i>	Red Deer	346-9314
Judy Bickerton	<i>[Signature]</i>	Red Deer	347-3008
Chris Rasmussen	<i>[Signature]</i>	Red Deer	343-1265
Vivian Rodgerkinson	<i>[Signature]</i>	Red Deer	343-1265
KATIE HOFER	PINEHILL COLONY	R.R. 4 RED DEER	886-4626
TAMMY BROWN	<i>[Signature]</i>	11 NOCAST Red Deer	340-7400
Barbara	[Signature]	Red Deer	346-1200
Kelly Cowan	<i>[Signature]</i>	43 OLYMPIC GREEN	346-7557
KAREN COWAN	<i>[Signature]</i>	✓	✓
Margi Tyass	<i>[Signature]</i>	Box 331 Blackfolds	885-5823
Michael Wetherill	<i>[Signature]</i>	#60-26540 Hwy 11 Red Deer County	347-2451
Loretta Weinhandl	<i>[Signature]</i>	205-7108 Parko Ave.	343-6305
Nicole Evans	<i>[Signature]</i>	28 BOTTLE ST	347-3566
GAYLE OLSON	<i>[Signature]</i>	6121-4th Street Dr	347-9247
KEELY BOOIE	<i>[Signature]</i>	89 Parkland Acres	347-4706
Laura Muller	<i>[Signature]</i>	Red Deer	346-6936

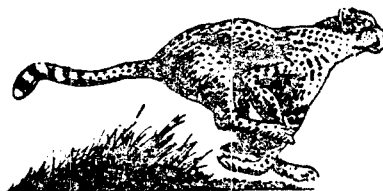
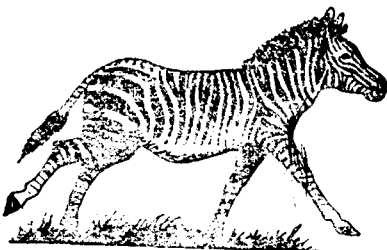


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Deany West	Deany West	Red Deer County.	343-1583
BRENDA J. FETTER	Brenda J. Fetter	17-38135 RR 283 Red Deer	343-9204
PAUL DOXIN	Paul Dixin	CG ROSSER'S CROSS	342-0867
Ed Spratt	Ed Spratt	Erskine Alta	742-0909
Jeff Visser	Jeff Visser	3606-12 Ave Red Deer	343-7421
Walter Hissie	Walter Hissie	39 OVERDOWN DRIVE	343-0107
Dana March	Dana March	10754 29 Ave 1	346-6589
TERRY RUE	Terry Rue	#20-21305 WFP RD 391 R.D. County	343-1583
Bob Fearney	Bob Fearney	#60897 Benhold	886-2048
Rod Coff	Rod Coff	Box 283 Aerial Hair	
STEWART FURCE	Stewart Furce	#67-44 Green DR. RD	347-7438
DEBRA HYNDMAN	Debra Hyndman	#11 Jay Court Lacombe	782-4659
Wally Webster	Wally Webster	13118 Lacombe	342-0000
Rob Brown	Rob Brown	#404 Hawk Hill Rd	343-3652
Willie White	Willie White	3606-12 Ave Red Deer	343-7421
Ann Bilyk	Ann Bilyk	P.O. Box 435 Benhold	886-5506
Otis Gullikson	Otis Gullikson	6822 63 Ave RD	342-1304
Alain Cyr	Alain Cyr	238 Westridge Drive	885-2038
Angela Hunter	Angela Hunter	Box 777 Benhold	886-2512
Debbie Annable	Debbie Annable	509 6834-54 Ave RD	340-8562
KEITH ISAAC	Keith Isaac	RR #1 Wainman AB	694-2519
Larry Ryck	Larry Ryck	Hwy 2 South -	347-8904
Debbie Stent	Debbie Stent	" " "	340-3586
Elaine Burk	Elaine Burk	" " "	346-5731
Angela Babcock	Angela Babcock	Red Deer, AB	346-7941
DAVID FOXE	David Foxe	RED DEER AB	340-0914
Allan Huggins	Allan Huggins	Red Deer AB	343-2735
Pat Bennett	Pat Bennett	Red Deer, AB	341-5380
Tanya Keen	Tanya Keen	Red Deer, AB	342-7762
Leanne Reimer	Leanne Reimer	" " "	"
Debbie Babink	Debbie Babink	Red Deer Alta	342-0598
Lorene Luke	Lorene Luke	Red Deer Alta	340-3699

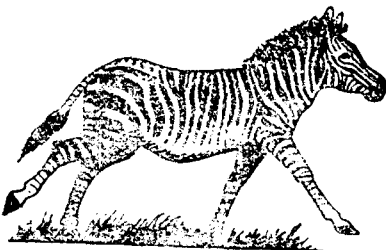


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
WALLY VANCE	<i>Wally Vance</i>		346-3568
BONNIE E. WALLINE	<i>B. E. Walline</i>	SILVAN LAKE	887-2681
MARSH ANGLING	<i>Marsh Angling</i>	Red Deer	346-8736
MARTIN TOUCHETTE	<i>Martin Touchette</i>	RK3 Red Deer	343-7915
ROMAN HUSTED	<i>Roman Husted</i>	Red Deer	340-0172
MAKES CREZIER	<i>Makes Crezier</i>	Red Deer	34-3-7293
RAHUP PALS	<i>Rahup Pals</i>	Conlon	882-2684
DANNY SHEER	<i>Danny Sheer</i>	RED DEER	347-7625
BONNIE TROUSCH	<i>Bonnie Trousch</i>	Red Deer	347-6739
PEGGY BARKER	<i>Peggy Barker</i>	Blackfalds	885-5710
INGRID HARRISON	<i>Ingrid Harrison</i>	Red deer County	886-2080
DOUG WAHL	<i>Doug Wahl</i>	Sylvan Lake	887-4171
KALIANA SOMNISTON	<i>Kaliana Somniston</i>	SILVAN LAKE	887-2193
JOINT SANDNESS	<i>Joht Sandness</i>	Red Deer	346-5247
HELEN SANDNESS	<i>Helen Sandness</i>	Red Deer	347-2789
ED BRUNEAU	<i>Ed BrunEAU</i>	Red	
CATHY SEVERIN	<i>Cathy Severin</i>	Red Deer	
MARK LANDEN	<i>M. P. Langer</i>	SILVAN LAKE	887-2258
JAMES MOOST	<i>James Moost</i>	Red Deer	347-0475
TRISH LEVANN	<i>Trish Levann</i>	County of R D	346-1778
JOHN LEVANN	<i>John Levann</i>	County	346-1778
JAMES SHERMAN	<i>James Sherman</i>	27 HILL CRES	340-0386
Rose-Marie Sherman	<i>Rose-Marie Sherman</i>	27 Hill CRES	340-0386
KEL MICH. ALICKI	<i>Kel Mich. Allicki</i>	35 Hwy	346-9952
MORLEY BARR	<i>Morley Barr</i>	39, 4250-54 AVE	346-0956
ESCHER PETERSON	<i>Escher Peterson</i>	107-35 Bennett St	347-0405
JUDI MASTERS	<i>Judi Masters</i>	206 3417-19th Ave	343-0275
TRACY ARMSTRONG	<i>Tracy Armstrong</i>	6017-59th St	341-2360
SIM NEILSON	<i>Sim Neilson</i>	83-Heath Close	341-5336
PAUL BURGESS	<i>Paul Burgess</i>	RED DEER	347-6019
FRANZ LITTON	<i>Franz Litton</i>	RED DEER	346-4475



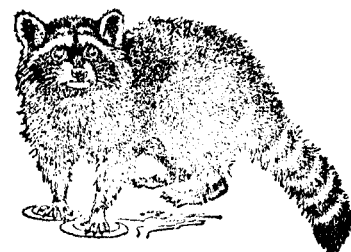
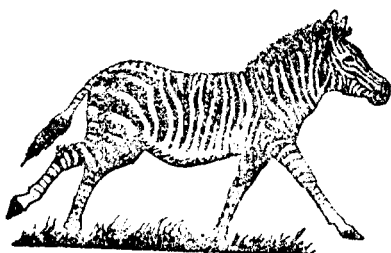
ROYAL SERVICE
GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			

[illegible]

DENNIS REID BONDEN 220-2351



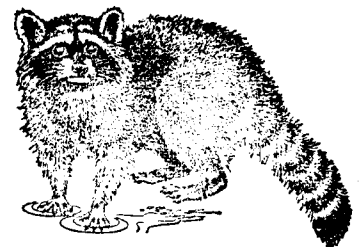
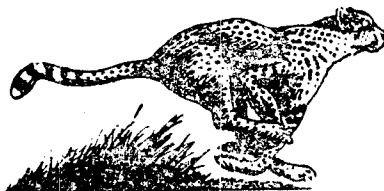
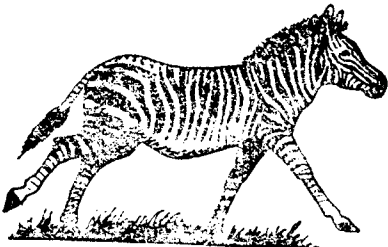
Pages 1-10 Sam Hunt Red Deer 3:10-5:196

ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
ANILE ETHIER	Anile Ethier	Box 717 Penhold	886-4943
CAROL JOHNSON	Carol Johnson	Box 682 Blackfalds	885-5756
JAMES HALL	James Hall	1314-3424-52ND AVE	346-4388
GERTIE YERMANIS	Gertie Yermanis	#125 3110 47 AVE.	346-3643
Jody Miller	Jody Miller	#139 3110 47 AVE	340-2491
P E BURDEN	P E BURDEN	132 WILSON CRES RD	343-7894
MARG MAREK	MARG MAREK	4288-55th St #22	343-3785
Connie Melvin	Connie M. Melvin	RR#1 Sundre, AB	556-2081
Ferry Blain	Ferry Blain	Box 516 Sundre AB	—
Sherry Martin	Sherry Martin	58c Box 5111 Red Deer	342-0491
Pamela Chiverton	Pamela Chiverton	54B Box 5111 Red Deer	346-8883
Christeen Denkala	Christeen Denkala	58D Box 5111 Red Deer	342-0491
Ed Radeke	ED RADEKE	6006, 50 A AVE	7425297
HAL HAROLD	Hal Harold	283 BARRATT DR.	340 3445
Sharolyn Olafson	Sharolyn Olafson	5811-58th Ave Red Deer	346-4798
Colin Anderson	Colin Anderson	Box 101 Penhold, AB	877-2100
Bud Beres	Bud BERES		341 9864
S. Erwin	S. Erwin	277 Pine St Springbrook	886-2333
Brett Hrynawich	Brett Hrynawich	3722-57ave Apt 11	347-9351
Brad Curvis	Brad Curvis	3722-57ave Apt 11	347-9351
ROGER LARSEN	ROGER LARSEN	4616 44 AVE	343-3231
Roger Wente	Roger Wente	310 OXFORD	347 6364
Karen Scheel	Karen Scheel	3517-44 AVE RD	343-2188
Don Pinkney	Don Pinkney	46 EXCELL ST.	347-5847
Bowena Nixon	Bowena Nixon	7 Nolan Street	347-6033
Traci Austin	Traci Austin	2608 Cardinal Ave	347-4186
D.J. PINKNEY	D.J. PINKNEY	46 EXCELL ST.	347-5847
Raye Anne Melo	Raye Anne Melo	21 Wilson Cres	347-6233
Chad	Chad	55 Glenvale P.D	341-4281
Nancy McIndoo	Nancy McIndoo	102 66th 52 AVE. RD.	347-1536
TEMPLE HURRY	TEMPLE HURRY	4756 54th RED DEER	342-1472
N. Barrett	N. Barrett	16 Oxbury St	343 9138

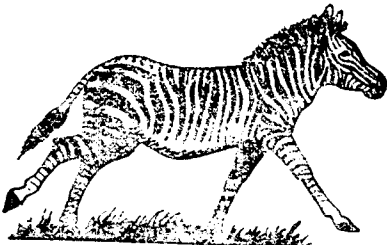


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DAVID REID	<i>David Reid</i>	Mainfair	227-3495
Don Reid	<i>Don Reid</i>	Langford	227-3495
Ken Sanborn	<i>Ken Sanborn</i>	Red Deer	341-5806
Steve Pursey	<i>Steve Pursey</i>	Red Deer	342-5127
RANDY LEICHT	<i>Randy Leicht</i>	Penhold	986-2819
JIM WOODWARD	<i>Jim Woodward</i>	RED DEER AB	340-3719
Jim Dickey	<i>Jim Dickey</i>	RED DEER AB	346-5951
BARR DICKEY	<i>Barr Dickey</i>	RED DEER AB	346-5951
Bill McGal Wail	<i>Bill McGal Wail</i>	Red Deer AB	343-0760
Crystal De Estey	<i>Crystal De Estey</i>	Red Deer AB	347-8326 346-8371
Carl De Estey	<i>Carl De Estey</i>	Red Deer	343-7575
AURA MacKinn	<i>A. MacKinn</i>	Red Deer	3-1289
LOIS PARKER	<i>Lois Parker</i>	Spruce View	728-3104
Cindy Stark	<i>Cindy Stark</i>	Rocky Mtn. Hse.	845-2585
Donna Callan	<i>Donna Callan</i>	Rocky Mtn. Hse.	845-9625
STEVE WEBSTER	<i>Steve Webster</i>	RED DEER	347-8153
Karlson Jensen	<i>K. Jensen</i>	Red Deer, Alta	342-0292
DOUG WINGER	<i>D. Winger</i>	Red Deer AB	346-8444
GEORGE CORNER	<i>George Corner</i>	HALKIRK, ALTA	403-884-2341
Glady's Hehr	<i>Glady's Hehr</i>	Red Deer	342-4479
Candace Albrecht	<i>Candace Albrecht</i>	Red Deer	343-6768
Don neyn	<i>Don neyn</i>	Red Deer	342-5274
Aileen Williams	<i>Aileen Williams</i>	PONOKA	783-6693
JAMES WILLIAMS	<i>James Williams</i>	PONOKA	783-6693
Phyllis Choquette	<i>Phyllis Choquette</i>	Red Deer	341-4206
David Hahn	<i>David Hahn</i>	Red Deer	346-6435
JEREMY REILSON	<i>Jeremy Reilson</i>	RED DEER	313-3230
Mary Strong	<i>Mary Strong</i>	" "	346-4593
Karen Washburn	<i>Karen Washburn</i>	" "	346-8667
Chris Rasmussen	<i>Chris Rasmussen</i>	Red Deer	343-1265
Joe Neigum	<i>Joe Neigum</i>	Red Deer	341-4066
VALYENE KALSTAD	<i>Valyene Kalstad</i>	Red DEER	347-1501

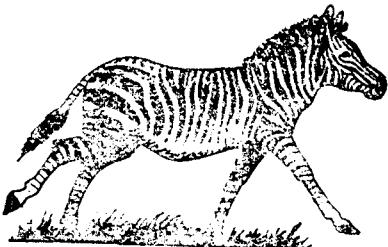


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
GARTH DASIT	<i>[Signature]</i>	155 ALLAN STREET	317-3970
LINDA WIGMORE	<i>[Signature]</i>	Box 665 Bentley A1 to 20	—
Glice Kadke	<i>[Signature]</i>	8 - Berner Ave. Red Deer	340-3117
Evelyn Johnston	<i>[Signature]</i>	Pembury AB	863-6976
ROW MEILLEUR	<i>[Signature]</i>	BENTLEY	
Kim Counts	<i>[Signature]</i>	Red Deer	346-5066
FRANK JOHNSTON	<i>[Signature]</i>	11111 13th	843-6926
Nann Kadke	<i>[Signature]</i>	Red Deer	340 3117
TERESA LINDHOLM	<i>[Signature]</i>	Red Deer	340-3804
A. Lindholm	<i>[Signature]</i>	Red Deer	346 0264
Shelly Nicholson	<i>[Signature]</i>	Delburne	749-2186
C.E. Terner	<i>[Signature]</i>	RED DEER A/B	N/A
LISA TULLER	<i>[Signature]</i>	Red Deer	340 8216
TAMARA GRACE	<i>[Signature]</i>	Red Deer	340 8216
Patty Schmidt	<i>[Signature]</i>	Red Deer	342-7058
MARTY SCHMIDT	<i>[Signature]</i>	Red Deer	342-7058
DAVID STEWART	<i>[Signature]</i>	BLACKFALD	885 2072
JEANETTE	<i>[Signature]</i>	Red Deer	347-6876
J. Foreman	<i>[Signature]</i>	192 - Dixon Cr	342-5491
FRANK J. JOHNSON	<i>[Signature]</i>	LA CORNE	782-5732
Julia Barbey	<i>[Signature]</i>	Olds	556-6119
Ber Barbey	<i>[Signature]</i>	Olds	556-6779
Walter Vik	<i>[Signature]</i>	Red Deer	346-5497
Marion Vik	<i>[Signature]</i>	Red Deer	346-5497
Shelly Atfield	<i>[Signature]</i>	Red Deer	341-6775
Donna Atfield	<i>[Signature]</i>	Red Deer	343-6514
LEONARD ABIN	<i>[Signature]</i>	Red Deer	343-6516
Nicole Calder	<i>[Signature]</i>	Pondoka	783-5117
Paul Dumbach	<i>[Signature]</i>		
Dennis Philpott	<i>[Signature]</i>	117 Rutherford Dr Red Deer	343 0136 342-1534
LISA JOHNSTON	<i>[Signature]</i>	Box 665 BLACKFALD	885-5574

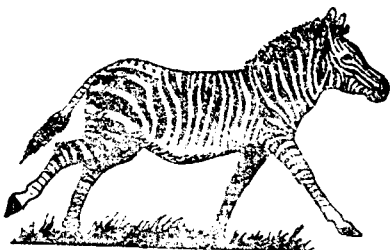


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Gary Perry	[Signature]	68 Dixon Cres	346 0743
Shelley Leinweber	[Signature]	63 GISH ST.	347-6004
[Signature]	[Signature]	27 BSCOTT C.	343-0297.
Michael Hordley	[Signature]	411 Mustang Acres	347-6094
WENDI KIRK	[Signature]	15 NORMAN ST.	343-7429.
Alison Simkin	[Signature]	RR2 Sub B, Box 29	347-2035
Manny Liebeton	[Signature]	RR#1 Tass	783-41053
Kim Brauen	[Signature]	#4 Nyberg Ave	350-7021
Michelle Brausen	[Signature]	6552-58 Ave	347-3999
Beth THIBAUT	[Signature]	137 Mack St	340 1592
SARON WICKMAN	[Signature]	17 MUNRO CRES	343-6273
ROSELINE JOA	[Signature]	11 Opal Ave	347-4594
Ella Lance	[Signature]	28 Barrett Ln.	343-1807
Lynnda Houghton	[Signature]	341 5344 76th	341-5514
Dave Guinchard	[Signature]	311 5344 76th	341-5514
Roberta Hagen	[Signature]	12A Orient Green	346-3579
F. Lu.	[Signature]	6324 HANSON AVE	343-6473
Nirya Perez	[Signature]	2-5818-58A.U.R.D	346 0379
BRENDA VERHEIRE	[Signature]	RR4 PONOKA	783-2584
CRAIG BLAIR	[Signature]	31-96 HOLMES R.D	347-4403
Penny Zazulak	[Signature]	37. Colbeck en R.D.	342-6468
IRENE FONTAINE	[Signature]	#674250-54th RD	341-4358.
DIANE COFF	[Signature]	21 Rollick St Red Deer	346-2884
Kerukine Nielson	[Signature]	22 1/2 Mile Ave Red Deer	347-4844
Harvey Anderson	[Signature]	22 1/2 Mile Ave Red Deer	347-4844
Katherine Hallman	[Signature]	Box 245 Clive Alta	784-3400
LINDA MOCKFORD	[Signature]	RR#1 LESLIEVILLE	729-2210
Sherry Wysocki	[Signature]	RR#1 Leslieville	789-2210
P. McCullough	[Signature]	#303 4130 ROSS. R.D	347 3672
Katherine Aedman	[Signature]	3746 43 Ave	346-7407
Donna Moore	[Signature]	#11-5125-62 St	343-9519
Francis Falk.	[Signature]	6402-38th - Red Deer.	

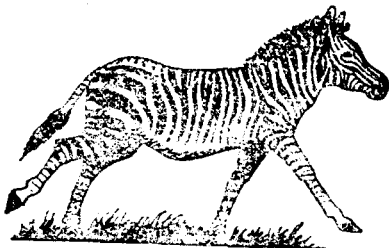


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Shawn Hoedel	<i>Shawn Hoedel</i>	89 Armatage Place	347-8180
Doug Hager	<i>Doug Hager</i>	4014-46 ST RD	347-8928
LARRY HARRIS	<i>Larry Harris</i>	50-3706-Route 375	347-8213
Charles J. Shalton	<i>Charles J. Shalton</i>	RR 14, 2 SITE 13, Hamlet	227-3119
John Taylor	<i>John Taylor</i>	280 Gilchrist Cres.	340-0016
Steve Eley	<i>Steve Eley</i>	13 Stirling Close	347-8835
DEECHER	<i>Deecher</i>	5836-70 ST DR	346-2986
BRUMACAMBE	<i>Brumacambe</i>	13 Woodview Dr. Lacrosse	782-4204
R. Elliot	<i>R. Elliot</i>	42 Gish St Red Deer	346-7429
Red Deer	<i>Red Deer</i>	3509-44A Ave.	346-2417
DOUG COCKS	<i>Doug Cocks</i>	152 Barnwell Dr.	343-3081
DENISE BOS	<i>Denise Bos</i>	44 DB-33 ST	346-0084
K. CHENNESEAN	<i>K. ChenneSean</i>	Box 208 RD.	557-4055
MARK HIGGINS	<i>Mark Higgins</i>	R.D.	346-1823
FRANK WELSH	<i>Frank Welsh</i>	38324 ST 2 D.	343-0029
TOO TAYLOR	<i>Too Taylor</i>	#12-1420-46 Ave. N	250-5857
KECK KLEIS	<i>Keck Kleis</i>	172 TAYLOR CR	279584
HERB NEADRIE	<i>Herb Neadrie</i>	172-5344-76 ST RD	347-9477
RON HENDER	<i>Ron Hender</i>	WATER VALLEY	634-2811
Bruce Tilbrook	<i>Bruce Tilbrook</i>	126 Centennial Dr. W. Wetaskwin	352-6940
HUGH SPENCER	<i>Hugh Spencer</i>	68 Memory ST	557-7565
Steve Brown	<i>Steve Brown</i>	11 Newarth SR	346-6776
BRUCE CLARK	<i>Bruce Clark</i>	22A Cardinal Ave.	340-2139
HENRY CIESLIT	<i>Henry Cieslit</i>		470 0135
M. GIESBRECHT	<i>M. Giesbrecht</i>	R.R. 1 Edmund	746-2501
R. LAMARCHE	<i>R. Lamarche</i>	4760 30th R.D.	347-3056
Y. Lidgett	<i>Y. Lidgett</i>	4607 46 Ave Inn	227-2657
Patricia Rameach	<i>Patricia Rameach</i>	24 Anders Close	342-2694
GLENN SUTHERS	<i>Glenn Suthers</i>	5822 65th St	346-1561
SHEKIE MEILLENE	<i>Shekie Meillene</i>	3739200 Ryer Rd 282	340 0176
Renken Weber	<i>Renken Weber</i>	Box 1068 R.R. 5, Lake	587-2439
Dave Hunter	<i>Dave Hunter</i>	Sylvan Lake	887-3542

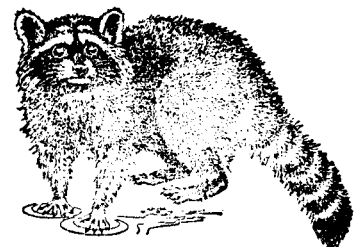


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
RICHARDEE COTTEO	<i>[Signature]</i>	RED DEER	341-5912
HERMAN WALTJER	<i>[Signature]</i>	LALOMBE	482-2064
BEV KNOFF	<i>[Signature]</i>	RED DEER	343-8217
TIM THURSTON	<i>[Signature]</i>	RED DEER	343-8296
Chelsi DeClerck	<i>[Signature]</i>	RED DEER	343-2476
Adrien Hargreaves	<i>[Signature]</i>	RED DEER	346-7502
HAROLD HEDGES	<i>[Signature]</i>	Red Deer	342-5248
LEANNE PITTMAN	<i>[Signature]</i>	RED DEER	346-4885
SAUDRA BALLA	<i>[Signature]</i>	RED DEER	346-8453
Lawrence BALLA	<i>[Signature]</i>	Red Deer	346-8453
EARL BILLON	<i>[Signature]</i>	Red Deer	347-7144
Don Collier	<i>[Signature]</i>	Penhold	886-4773
Don Collier	<i>[Signature]</i>	Red Deer	377-2982
Sharon Delane	<i>[Signature]</i>	Red Deer	346-3423
DAVID PICKERING	<i>[Signature]</i>	Red Deer	347-5478
Jocelyne Duncan	<i>[Signature]</i>	Red Deer	346-6933
Billy GATES	<i>[Signature]</i>	" "	346-9320
Lucy Despins	<i>[Signature]</i>	RED DEER	347-4232
Evelyn Argentini	<i>[Signature]</i>	RED DEER	342-2978
JUDY GREEN	<i>[Signature]</i>	STANISFAIR AB	227-1337
PAT SAWLE	<i>[Signature]</i>	Red Deer	346-8863
Lori Long	<i>[Signature]</i>	Red Deer	343-9089
Leslie Ruthersed	<i>[Signature]</i>	Red Deer	341-6917
Alicia Gilman	<i>[Signature]</i>	Bowden	224-2412
Nicole Weiner	<i>[Signature]</i>	RED DEER	347-6687
CHRIS GONGWORE	<i>[Signature]</i>	Delburne	349-2554
Tressa Johnson	<i>[Signature]</i>	Red Deer	347-0618
Jennifer Giltner	<i>[Signature]</i>	Red Deer	343-0375
Donna HUGET	<i>[Signature]</i>		347-5844
BILL HUGET	<i>[Signature]</i>		347-5844
Kevin Keith	<i>[Signature]</i>	Red Deer	347-7521
Rosemary Nelson	<i>[Signature]</i>	Red Deer	343-0426
Kelda Gahmer	<i>[Signature]</i>		347-6168



ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
A.E. JURY	<i>[Signature]</i>	101 KENNING CR.	
F. TAVARES	<i>[Signature]</i>	343 - New estates	
N. GAY	<i>[Signature]</i>	19 HOOR Crescent	
L. FULLER	<i>[Signature]</i>	105 OVERDAWN DRIVE	
Kevin Potter	<i>[Signature]</i>	404 ALLAN ST	340 2097
M. Brand	<i>[Signature]</i>	Red Deer	
B. GODIN	<i>[Signature]</i>	Red Deer	391-0004
T. OSTIGUY	<i>[Signature]</i>	Red Deer	342-6438
GENE P. TONE	<i>[Signature]</i>	Red Deer	343-8744
B. Griffin	<i>[Signature]</i>	Red Deer 3912-3340	343-0194
L. CLEGG	<i>[Signature]</i>	Red Deer	346-3641
L. MAURIO	<i>[Signature]</i>	Red Deer AB	
B. LeBlanc	<i>[Signature]</i>	Red Deer	2-1641
John McQueen	<i>[Signature]</i>	Red Deer	0-8537
John Hammer	<i>[Signature]</i>	Red Deer	0-8537
Rob Reelie	<i>[Signature]</i>	Red Deer	
Angie Atkinson	<i>[Signature]</i>	Red Deer	
Karen Atkinson	<i>[Signature]</i>	Red Deer	343-6655
Rodney Bennett	<i>[Signature]</i>	Red Deer	347-9246
Bob Perry	<i>[Signature]</i>	Red Deer	7-6133
Stacy Bramlich	<i>[Signature]</i>	Red Deer	6-3083
Mike Clark	<i>[Signature]</i>	Red Deer	6-8478
Fanton Melanphuk	<i>[Signature]</i>	Red Deer	6-6619
Deen Smith	<i>[Signature]</i>	Red Deer	343-7504
Ron Thatcher	<i>[Signature]</i>	Red Deer	341-3612
J. Simmons	<i>[Signature]</i>	Red Deer	341-3789
B. Callahan	<i>[Signature]</i>	Red Deer	343-7316
A. MacPhee	<i>[Signature]</i>	Red Deer	7-6330
Gabe Smith	<i>[Signature]</i>	Red Deer	343-3559
Mike Erickson	<i>[Signature]</i>	Red Deer	
C. Morrill	<i>[Signature]</i>	Red Deer	
Bob Linton	<i>[Signature]</i>	Red Deer	342-6575
Melissa Narvis	<i>[Signature]</i>	Red Deer	346-4807

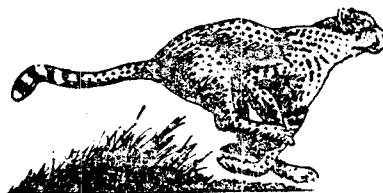
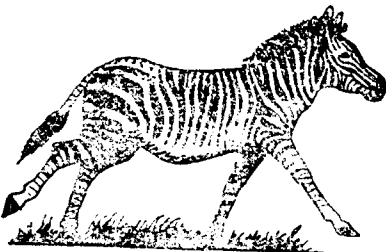


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Nicole Franson	<i>Nicole Franson</i>	474451st Ave 405	340-8793
Tammy Livingstone	<i>Tammy Livingstone</i>	Box 481 Blackfalds AB	885-2638
TRISH KORVER	<i>Korver</i>	59 NORTON AVE Red Deer	342-21020
Cherlyn Forth	<i>Cherlyn Forth</i>	4637 47th Sylvan Lake	887-3476
Taylor Bailey	<i>Taylor Bailey</i>	5518 44 Ave Red Deer	346-8910
Sarah Kent	<i>Sarah Kent</i>	#1, 3722-57 Ave RD	342-7889
JASON GREENLEE	<i>Jason Greenlee</i>	Red Deer	340-1302
Debbi Dagne	<i>Debbi Dagne</i>	Red Deer	342-5147-
Quatzen	<i>Quatzen</i>	RR#4 Red Deer	342-5145
EDWARD Richard	<i>Edward Richard</i>	5625A-42nd St Red Deer	346-5118
Nicole Waldron	<i>Nicole Waldron</i>	5625A-42nd St Red Deer	346-5118
Danna Cunningham	<i>Cunningham</i>	38 Denier Ave	342-0694
Kern Troiano	<i>K Troiano</i>	3306-44 Ave	347-5707
Angie Dickie	<i>A. Dickie</i>	Red Deer	342-4833
Ruth C Brown	<i>Ruth C Brown</i>	RR#1 Clive	784-3455
CECIL STORDY	<i>Cecil Stordy</i>	45 BAILE CLUSE RD	343-8980
KENT McPHERSON	<i>Kent McPherson</i>	4201-19 BOWEN ST RD	343-0079
BILL MATHESON	<i>Bill Matheson</i>	#116-54 Bell St. R.D	342-5101
Alice Joseph	<i>Alice Joseph</i>	#6 Ohio Cl. R.D	341-4147
BLOE HENNINGSTADT	<i>Bloe Henningstad</i>	#19 DUNNING CLOSE RD	346-9191
Stacy Larsen	<i>Stacy Larsen</i>	57 Bayre St. R.D.	343-3401
Karen Duggan	<i>Karen Duggan</i>	37 ROSE CR. R.D	347-2877
Al Smith	<i>Al Smith</i>	24 BETTENDORF ST. R.D.	343-9169
Lamar Bennett	<i>Lamar Bennett</i>	13 Roche St.	313-4311
PETE SEBASTIAN	<i>Pete Sebastian</i>	111 GREEN L. CRES	340-4643
KENT CHAPMAN	<i>Kent Chapman</i>	35-38311 RANGE RD 270	346-6603
DALE DEVEREAUX	<i>Dale Devereaux</i>	60 BROWN CLOSE	342-1010
Don Holmes	<i>Don Holmes</i>	25 RIVERS AVE	342-8622
Blair Gause	<i>Blair Gause</i>	21 Dixon Cres	341-3931
Jim Lumar	<i>Jim Lumar</i>	4434-33A St. R.D.	347-8977
Tom ALFORD	<i>Tom Alford</i>	2 SAUNDY CR RD	347-0558
Tim MacNEILL	<i>Tim MacNeill</i>	3217-SPRUCE DR	346-3358

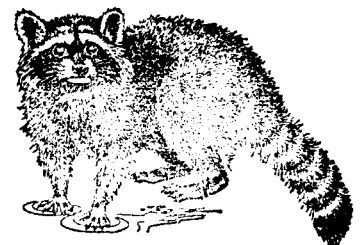
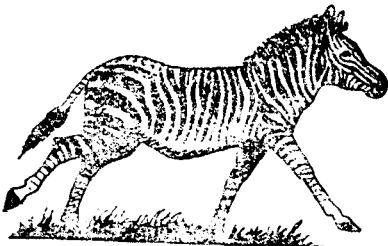


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Paul [unclear]	[Signature]	37 W. [unclear]	346-0736
SCB ROBERTSON	[Signature]	131 EDMUND PARK	341-3071
Geri Tiller	[Signature]	28 OYSTON GREEN	342-0872
Jen Glineck	[Signature]	34 Maxwell Ave	347-8653
Colleen van Kral	[Signature]	1200 [unclear] STREET	341-3233
Michelle VanderLoek	[Signature]	R.R.#1, Blackfolds	885-2087
[unclear]	[Signature]	110 [unclear] Dr.	342-5522
[unclear]	[Signature]	207 [unclear] Dr.	341-2509
LISA KOWAL	[Signature]	51 [unclear] Ave	343-8213
SANDRA WIELE	[Signature]	RR4 REDDEAR	347-0577
Kevin Deeks	[Signature]	49 Huyet Cr	342-1450
PAM BELANGER	[Signature]	11-5530-44 AVE R.D.	342-0927
GREG LAPLANTE	[Signature]	Box 1 3430 55th AVE.	346-0889
WALTER RILEY	[Signature]	642 [unclear] ST. RD	342-5609
ANDEA REID	[Signature]	32 APPLE DRIVE	346-1705
Tanya REID	[Signature]	304 GIL COSGROVE CIES	342-1705
Scott Hillman	[Signature]	6209 60th #1401	347-4269
DEL DERRICKSHIRE	[Signature]	14 WELLMER ST. RD.	346-2437
Jean HIRSHBAUM	[Signature]	8 OSBORNE ST. R.D.	340-1272
[unclear]	[Signature]	H 11-5935 63 St	311-5911
Rhonda Barber	[Signature]	12962-63 Ave R.D.	340-8593
Kal GALLAGHER	[Signature]	3103 6209 60st	342-1734
Tracey Rose	[Signature]	150 Douglas Ave	341-3596
Merle Walker	[Signature]	Box 251 Clive	884-2177
BOB WALKER	[Signature]	" "	" "
MARY LOU SENIO	[Signature]	4001 Embury Cres. R.D.	343-0327
Linda Gaber	[Signature]	3928-52 Ave.	345-1276
Michelle Constant	[Signature]	#2-5819 57 Ave R.D.	341-4935
RON DEZIEL	[Signature]	115 Carpenter	346-9946
MIKE REYDA	[Signature]	#155-ELLENWOOD DR, R.D.	341-3858
Jim RAITZ	[Signature]	6 STirling Ct RD	342-0984
KORRINA SING	[Signature]	31903 50th ST SW Calgary	345-0414

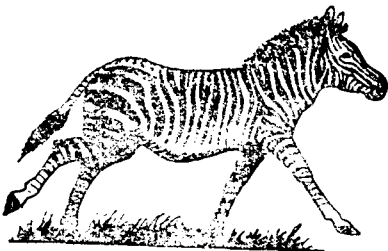


ZOO at HERITAGE RANCH

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NAME	SIGNATURE	ADDRESS	PHONE NO.
(Please print)			
FRED FOOTZ	<i>F. Footz</i>	125 Rutledge Cr.	346-4147
Karen Latham	<i>K. Latham</i>	RR#1 Bowlin	777-1394
Gladys Vane	<i>G. Vane</i>	5701 Westpark Cres	347 8572
Glen G. Sinclair	<i>Glen G. Sinclair</i>	#3, 4625 49th Street	346-7604
RHONDA WALKER	<i>Rhonda Walker</i>	16 WATSON STREET	346-0298
SHERRY TUNSKY	<i>Sherry Tunsky</i>	1011 Maple Cres. (Springbank)	846-2416
HARRY BAIRD	<i>Harry Baird</i>	17 Woodsworth	346 3401
JOE Engelmann	<i>Joe Engelmann</i>	4418-37 St	346-6542
Tom Stuppard	<i>Tom Stuppard</i>	11# River View Park	343-8167
Chad Butler	<i>Chad Butler</i>	42 Himes St.	346-1306
CHERYL JAMISON	<i>Cheryl Jamison</i>	116 Thorby Cres.	343-0428
L.V. TURNER	<i>L.V. Turner</i>	38 O'Hara Hwy. Ave	347-7480
G. Gerschel	<i>G. Gerschel</i>	4125 33rd St. R.D.	6-4779
D. Lienhard	<i>D. Lienhard</i>	#94813-5451 Olds	536-6138
ANGIE NELSON	<i>Angie Nelson</i>	166 Sherwood Cres.	342-0292
Randy Seby	<i>Randy Seby</i>	49 Rogers Cres	341-3780
Shelley Seby	<i>Shelley Seby</i>	49 Rogers Cres	341-3780
Clenden Maylen	<i>Clenden Maylen</i>	59 Baird St	346-3835
ROD HUMPHREY	<i>Rod Humphrey</i>	9 WATSON ST	340-0785
Sharon McManis	<i>Sharon McManis</i>	Peroka	783 8417
Shonda Amari	<i>Shonda Amari</i>	Jerran Park	342 2579
L.V. MILLER	<i>L.V. Miller</i>	RR#1 Red Deer	346-6263
BRENDA STELMAR	<i>B. Stelmach</i>	40 Allwood Cr	343 7457
J. Brozer	<i>J. Brozer</i>	46048 Ave #1	327 1178
ALAN CAREY	<i>Alan Carey</i>	117 BAILE Close	342-8469
Ronald K. Heyfield	<i>Ron Heyfield</i>	119 3110 47 AVE.	342-6087
Orville	<i>Orville</i>	10 459 54 Ave	343-6137
W.K. Lester	<i>W.K. Lester</i>	10 FIR ST	347-3275
Val Johnson	<i>Val Johnson</i>	42 Excelle St.	346-9369
A. Paulis	<i>A. Paulis</i>	3801-47 St	347-7460
Shane Haverfield	<i>Shane Haverfield</i>	#301 4411 48 Ave	343-7896
HAVERNE GREEN	<i>H. Green</i>	92 Beacon St R.D.	347-3489

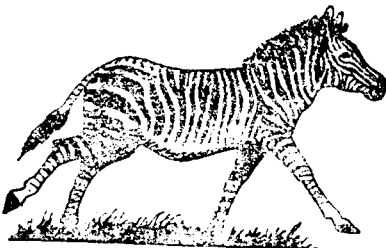


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Shelley Peters	<i>[Signature]</i>	47 Fern Rd	342-2185
CORRIE Peters	<i>[Signature]</i>	47 Fern Rd	342-2185
Jill Patterson	<i>[Signature]</i>	Box 263 Penhold	886-5245
Jep Lund	<i>[Signature]</i>	49 Mitchell Ave	346-9247
MT Garrison	<i>[Signature]</i>	RR#3 Rocky Mt House	722-3043
M Harrison	<i>[Signature]</i>	71 Coles St	340-8454
Clary Fox	<i>[Signature]</i>	Box 8 Caroline	722-2270
Shauna Logan	<i>[Signature]</i>	Box 8 Caroline	722-2270
Myrtle Logan	<i>[Signature]</i>	Box 8 Caroline	722-2270
Terri Jo Beauregard	<i>[Signature]</i>	#106 4405 48 Ave	343-6881
Kevin Martin	<i>[Signature]</i>	" "	" "
Dale Durand	<i>[Signature]</i>	Box 2704 Red Deer	343-2103
CORBEN STEWART	<i>[Signature]</i>	#2 1508-49 Ave	346-2833
Eric Hickman	<i>[Signature]</i>	RR#1 Red Deer	687-5707
J. CRANDALL	<i>[Signature]</i>	27 AINBE CREEK RD	342-6625
H. McAnulty	<i>[Signature]</i>	Red Deer	343-3409
H. NEWSON	<i>[Signature]</i>	233 grand ave Leduc	887-7744
L. JEFFREY	<i>[Signature]</i>	201-41 Bethel St	346-2948
ANNE LAROSE	<i>[Signature]</i>	208-41 Bennett St	346-1304
DAVID BLACK	<i>[Signature]</i>	Rocky Mountain House	845-6544
A BRIGLEY	<i>[Signature]</i>	Red Deer	346-8135
L Marshall	<i>[Signature]</i>	Red Deer County	343-6642
Kathryn Koebel	<i>[Signature]</i>	Red Deer	347-5399
Jan Lightbown	<i>[Signature]</i>	Red Deer	343-7817
Bill Desser	<i>[Signature]</i>	Edville	746-5872
Vanessa Caird	<i>[Signature]</i>	Red Deer	347-7251
KATH ZALESKI	<i>[Signature]</i>	Edville	746-5872
KEVIN BRISKY	<i>[Signature]</i>	RED DEER	347-4015
Ann Maier	<i>[Signature]</i>	Red Deer	347-5785
Pat Maier	<i>[Signature]</i>	Red Deer	347-5785
PATRICK McLANSON	<i>[Signature]</i>	Red Deer	347-4310
JOLENE BOORMAN	<i>[Signature]</i>	Red Deer	340-1482

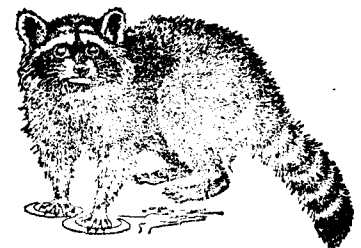
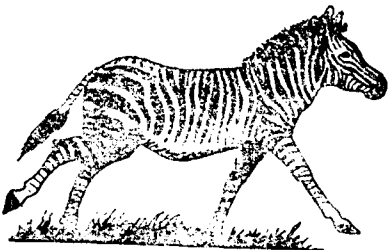


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Lucie Duncan	Lucie Duncan	RR#1	748-2413
Sue Pearson	Sue Pearson	RR#2 Red Deer	347-3299
Malcolm McIlroy	Malcolm McIlroy	RR#2 Red Deer	347-3299
Kim Irving	Kim Irving	18 Spencer St	347-2153
Shawn Skinner	Shawn Skinner	73 BARD ST	341-5220
Darlene McMurray	Darlene McMurray	69 Hugget Cres	346-7389
Mark Wakeley	Mark Wakeley	4 Sullon Ct.	342-1032
MICHELLE ERMANTROUT	MICHELLE ERMANTROUT	6 Russell cres	342-2330
Queen Wagner	Queen Wagner	5729 35th	342-1315
Richard Klassen	Richard Klassen	R.R. 4 Red Deer	347-5095
ANTONIA FIKKIRE	Antonia Fikire	166-54 Bul R. R	347-4489
Connie Forster	Connie Forster	55 Dunning Ct. R.D.	346-7725
GUY RUFFANGE	Guy Ruffange	3506-46th	347-3175
Anna Kiehn	Anna Kiehn		
Mallene Overman	Mallene Overman	54 Cheelin Ave.	347-3896
Valerie Ryan	Valerie Ryan	27 Allan St	343-8814
Brenda Jalonde	Brenda Jalonde	30 Mackenzie Ln.	340-0101
Wim de Voort	Wim de Voort	Griffin	742-0782
Laura Lynn	Laura Lynn	Markerville	728-3461
D. DUBOIS	D. DUBOIS	112 Ruthie Park Dr. Acle	343-0136
GISILLE NEUFELD	Gisille Neufeld	9 Baile Close RD	346-6994
LYLE SELINGER	Lyle Selinger	131 DONNELLY CRES	343-6049
TANIS ARNOLD	Tanis Arnold	Box 52 TRES	747-3107
Myra Cooke	Myra Cooke	R.R. 5 Box 16	782-5853
Gary Mennen	Gary Mennen	RR#1 Red Deer	883-5109
KART WILL	Kart Will	Blackfalds Box 743	885-2259
DAN CABELLA	Dan Cabela	Box 615 BENTLEY	748-2516
Rose Reardon	Rose Reardon	77 Everett Cres R.D.	347-6152
Dale & Stacey Birney	Dale Birney	25 Eastman Cres	340-1564
Norma Thiel	Norma Thiel	RR#1 Box 20	347-0284
Raylene Yuryk	Raylene Yuryk	208 5432 Riverbend Rd. Mark	439-5287
Jennifer Keith	Jennifer Keith	29 Chappel Drive	346-1207

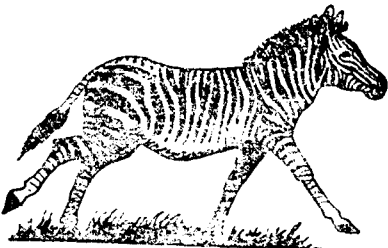


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
PAM MONTGOMERY	<i>P. Montgomery</i>	4320 57 th Ave. Inverwood	227-1373
Susan Talley	<i>Susan Talley</i>	33 Chappel Drive RD	341-4519
Ed Little			754-1111
Raeann Cogan	<i>Raeann Cogan</i>	25 MCGOWAN AVE. R.D.	
Nadine Sparks	<i>Nadine Sparks</i>	27-81026 Rq Rd 275	341-6758
Dave Kirdapp	<i>Dave Kirdapp</i>	41 Dandell Close	347-9449
George Weselak	<i>George Weselak</i>	90 West (Main) Street	887-2526
Tette Weselak	<i>Tette Weselak</i>	90 West (Main) Street	887-2526
Kay Grant	<i>Kay Grant</i>	3926 - 50 th St. A.D.	
Pat Grant	<i>Pat Grant</i>	3926 - 50 th St. R.D.	343-3456
Ken Spencer	<i>Ken Spencer</i>	5-825-43 Ave.	346-4410
NATASHA CHENIERE	<i>Natasha Cheniere</i>		
Helene Noel			
Luc Noel			
Emil Noel			
Simon L.C. Noel			
Maxime Noel			
Lucied Giroux	<i>Lucied Giroux</i>		
Sherry Franklin	<i>Sherry Franklin</i>	#2-15 Sibiria St	341-4866
Kyle-Anne Robinson	<i>Kyle-Anne Robinson</i>	#2 4412 47 th Ave. Sylvan Lake	887-5230
MARILYN KELLINGTON	<i>Marilyn Kellington</i>	3828 Eastwood Dr. Red Deer	347-5473
Lyle KELLINGTON	<i>Lyle Kellington</i>	3828 Eastwood Dr. Red Deer	347-5473
Eni Russell	<i>Eni Russell</i>	#17 5816-53 Ave. Red Deer	346-0342
Kale Myrol	<i>Kale Myrol</i>	#36 Erickson Dr. RD	347-5096
	<i>Kale Myrol</i>		346-7402
DIANA HAYERSTOCK	<i>Diana Hayerstock</i>	63 MARION CRES RD	342-4151
Darlene Klemky	<i>Darlene Klemky</i>	Box 423 Sylvan Lake	887-3101
Cora Kamzeulz	<i>Cora Kamzeulz</i>	13 Weller St	347-9225
Ed Brock	<i>Ed Brock</i>	5 Woodsworth Ch.	346-4249
Laurine McFarlane	<i>Laurine McFarlane</i>	6807 63 rd Ave.	342-5338
Arson My Donald	<i>Arson My Donald</i>	142-3110-47 Ave	346-8736
Theresa Macdonald	<i>Theresa Macdonald</i>	#539-5425 57 St.	342-7146



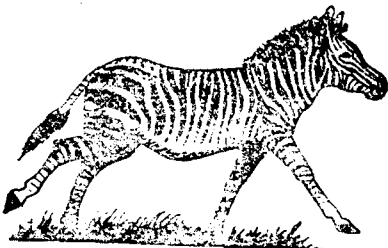
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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
ANDREA MACDONALD	<i>Andrea MacDonald</i>	4 Nancy Close.	347-4673
SUSAN WIENS	<i>Susan Wiens</i>	182 DUNDAS Cres	343-8294.
Denise Atkins	<i>Denise Atkins</i>	6055-4730 E Innisfail	227-1047
MING LUI	<i>Ming Lui</i>	1326 HEWSON AVE.	346-3144
GLORYS HAMMETT	<i>Glorys Hammett</i>	24 Ard Close RD.	346-1794
Bald Paine	<i>Bald Paine</i>	6333-60 Ave. RD	347-5983
LOUISE BECKER	<i>Louise Becker</i>	RR4 Red Deer Ath	347-7656
ELLA SEIDLITZ	<i>Ella Seidlitz</i>	R.R.#3 ECKVILLE	746-5456
BOB SEIDLITZ	<i>Bob Seidlitz</i>	"	"
EVELYN SYMONOS	<i>Evelyn Symonos</i>	161 BAILE CLOSE	347-6038
Cheng Woon	<i>Cheng Woon</i>	9 DUNDAS Cres	782-4669
ROB OWENS	<i>Rob Owens</i>	COCHRANE, ALTA.	932-3800
Gleenn Rhodes	<i>Gleenn Rhodes</i>	413 Terrace Park Red Deer	347-9453
DONNA ENGEL	<i>Donna Engel</i>	87 Anders Close R.D.	343-8663.
Karen Engel	<i>Karen Engel</i>	4201 First Spring Japan	347-6553
JORI BILLECIA	<i>Jori Billecia</i>	119 Dunham Cl.	341-5886
David Blackburn	<i>David Blackburn</i>	4746 20th Apt 302.	343-7163
DARLENE BELL	<i>Darlene Bell</i>	Box	784-2044
Dawn Vessey	<i>Dawn Vessey</i>	23 Burns Cres. N	782-7899
DAWN VESSEY	<i>Dawn Vessey</i>	" " "	" "
Denise Dandura	<i>Denise Dandura</i>	304-122 Cornett Dr	346-7295
Curtis Graham	<i>Curtis Graham</i>	304-122 Cornett Dr	346-2295
Allison Denbury	<i>Allison Denbury</i>	6 3930 55 Ave	343-7821
John Parsons	<i>John Parsons</i>	Lacombe	782-6341
Ben Marchuk	<i>Ben Marchuk</i>	Red Deer	340-0129
ALICE MARCHUK	<i>Alice Marchuk</i>	Red Deer	340-0129
Ortrud Engelmann	<i>Ortrud Engelmann</i>	4418-37 St	346-6542
Trina Stewart	<i>Trina Stewart</i>	52 Crutville Cres. RD	340-8359
Trina Hargreaves	<i>Trina Hargreaves</i>	RR#1 Penhold AB	886-4032
GWYNETH BASSOR	<i>Gwyneth Bassor</i>	212 4809 34 ST REDDEER	340-0541
Donna Wesling	<i>Donna Wesling</i>	RD. 1 STE 13 Box 7 INKWIN	728-2382
DON LYNN	<i>Don Lynn</i>	Box 801 MARKERVILLE	728-3461

I'm sick of glorifying sports, hero's



ZOO at HERITAGE RANCH

PETITION

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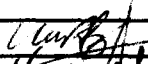
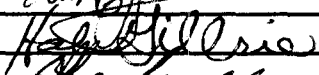
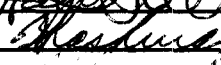
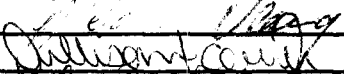
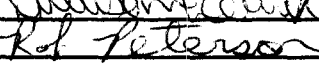
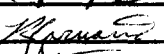
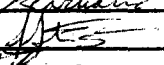
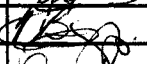
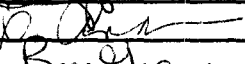
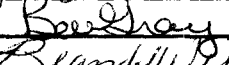
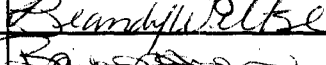


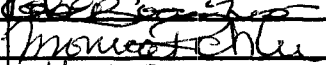
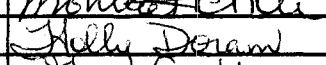
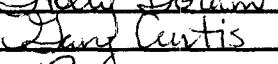
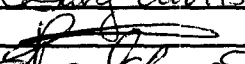
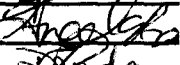
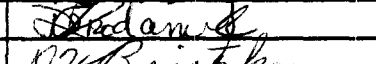
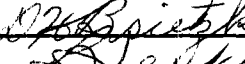
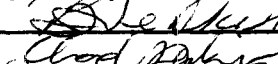

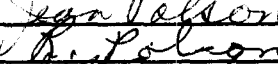
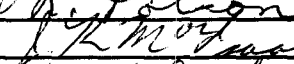
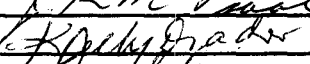
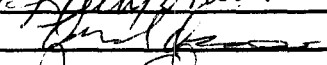
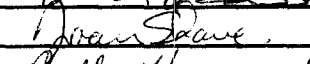
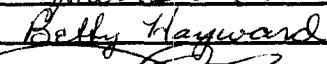



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Rhonda Schmidt	Rhonda Sch	170 Donnelly Cr	342-1360
JASON JACKSON	Jason Jackson	370 Wigmore Ct.	340-1385
RHONDA LAQUETTE	Rhonda Laquette	46 WILKINSON ST. SILVER LAKE	
Brenda Moore	Brenda Moore	3827-50 ST RD.	347-8221
Jeff Johnson	Jeff Johnson	137 Wilshire	347-7408
Shane Klein	Shane Klein	3710 52 Ave R.D.	343-7046
Irene Kenny	Irene Kenny	5838 38th Close R.D.	341-3437
Sue Chacewa	Sue Chacewa	" "	" "
John Johnson	John Johnson	RR#1 Red Deer	317-5168
ALBERT	Albert	27 DUNLOP AVE	342-0989
WILLIAM	William	27 DUNLOP AVE	346-0069
JEFF LEM	Jeff Lem	11-MURDER CR	342-5879
Karen Rouse	Karen Rouse	4617-46 Ave R.D.	340-0267
Jennifer Rouse	Jennifer Rouse	#19 Exatt C. R.D.	347-6721
John Schreiber	John Schreiber	RR#4 Red Deer AB	340-3814
Betty Arthur	Betty Arthur	65 Del Kirk Blvd.	346-4907
Jason Besta	Jason Besta	20 Alford Ave	346-2611
Tracey Egilsson	Tracey Egilsson	20 Alford Ave	346-2641
Penny Callan	Penny Callan	31 Alford Ave	342-4274
Tom Callan	Tom Callan	31 Alford Ave	342-4274
Rita Letton	Rita Letton	4711 Alford Cr	343-0810
Ginny Letton	Ginny Letton	Box 9162 R.M. H. AB	845-5398
Bill Letton	Bill Letton	Box 1773 R.M. H. AB	845-3712
Laura Letton	Laura Letton	Box 499 Alford AB	747-2969
DANE KIRKHAM	Dane Kirkham	6327-61st Ave	346-9305
CHAD MARTIN	Chad Martin	4024 DAWSONY (REDDEEN)	(306) 924-2002
DAN RAPPSON	Dan Rappson	16C ORIENT GREEN	
John Galt	John Galt	" "	
Heather Cardinal	Heather Cardinal	Red Deer	1-4837
TOM BODWELL	Tom Bodwell	Red Deer	343-6004
DARLENE BODWELL	DARLENE BODWELL	" "	
Mary C Soper	Mary C Soper	Box 165 Blackfolds	885-4378

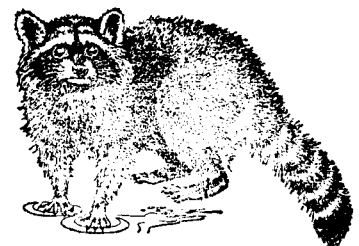
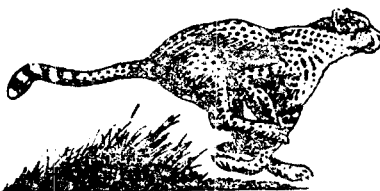
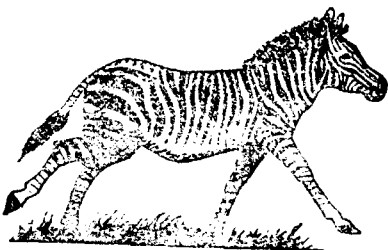


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
MARK BEANINGTON		44 MYNAR CRES. RD	347-2273
HAL GILLER		16 MARKLE CR.	340-1466
BRAD LASHMAR		28 BROOKES CRES R.D	346-9709
WILLIAM LAMM		PO BOX AB	783-1645
Rob Peterson		5504-58 AVE	340-0538
RICHARD CARUANA		217 Pine St	886-2333
Jessie Stinson		75 Nolan St.	340-8858
Connie REGGS		51 BRICKSIDE RD	347-8491
SHEILA ANDERSEN		5035 45 AVE R.D.	347-7873
Bow Gray		13-28342 TWP 384	347-7518
Grandy Wiltse		5809 43 ST	342-1575
Barb Hengeman		10 SYDNEY CLOSE RD	343-5804
PAT WINTERS		5-26375 Hwy 11	347-0149
ROBERT VANNES		5409-56 A ST OLDS	586-7085
Monica Richter		5401-56 A ST OLDS	556-7085
Holly Doran		5730 71st St. R.D.	341-4183
Gary Curtis		3110 Liberty Ave S.	341-7904
Rick Klenke		19 MAY BURY	341-1903
Angela B. Shantz		44-39026 RD 275	346-3029
Diane Pedam		1600 Cameron Cres	347-4632
DON BRIETZKE		11-140 Colby Rd	782-3846
Barb Jenkins		5422 2nd Rd	347-6991
Chad Jenkins		54 Fern Rd	377-6991
Jean Tolson		7 Valley Cres. Rd.	782-2364
Roger Tolson		7 Valley Cres. Rd.	782-2364
Donna MacLean		32 BROWN CLOSE RD.	343-0990
Lindy Grader		91 CUSTON ST	342-2048
Paul Houston		130 X 46 SITE 3	341-4675
Jean Shaw		#304 7146 PARK AVE	342-5554
BETTY HAYWARD		6 NIMMAN CRES RD	340-3068
DAN VAN HYFTE		35- NOLAN ST. RD.	342-6292

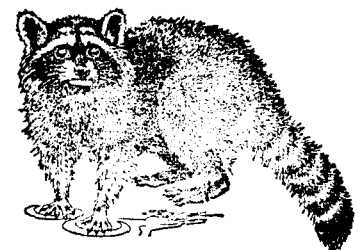
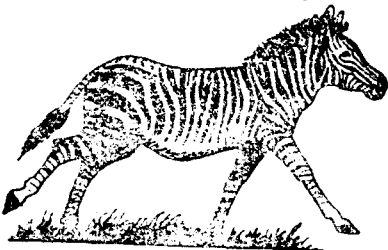


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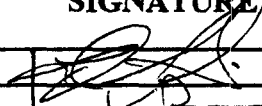

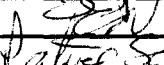
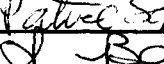
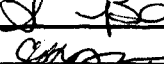

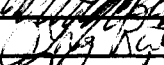
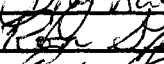
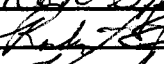
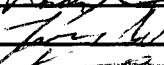

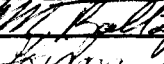
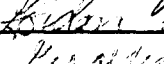
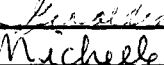
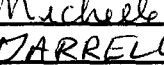
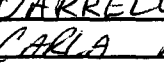
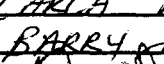
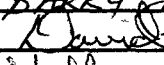
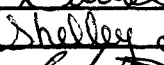
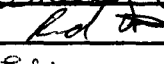
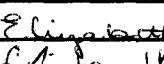

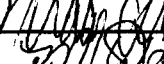

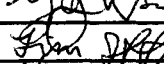
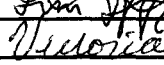
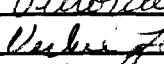
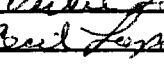
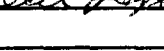



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Bill MacPherson	[Signature]	38 WRIGHT AVE	346-1035
Elaine Harper	ELSIE HARPER	Boisden	334 2160
Ann Ferguson	[Signature]	Idem	782-3535
Chris Morrison	C. MORRISON	Red Deer	346-6224
Marty Taylor	[Signature]	Rock Mountain Hse	845-7352
Jennifer Hebert	Jennifer Hebert	Rocky Mtn. House	845-7352
Berrie Smith	Berrie Smith	Red Deer	347-7858
BRIAN SMITH	[Signature]	✓	✓
JANITA PEDERSEN	Janita Pedersen	INNISFAIR	227-2710
[Signature]	[Signature]		719-2045
Alana Barker	Barker	5840-67 St Drive	341-9820
ART SKAGE	Art Skage	#4 Scott St	347-6129
Lucy SKAGE	Lucy Skage	4 Scott St	347-6129
LAURIE TREVOR	Laurie Trevor	8 McBride Cres	340-8289
Darryl Wiedman	[Signature]	3305 43 Ave	347-3317
Dawn Knudson	D. Knudson	25 Osborne St	343-2740
Jane Bechtold	J. Bechtold	21 Nance Ave	3420618
KAREN COPELAND	Karen Copeland	Red Deer	346-8042
WILFRE WARK	Wilfred Wark	" "	347-5982
BILL MCCARTNEY	Bill McCartney	" "	346-8067
COLIN HILSON	[Signature]	101 WILTSHERE RD	343-6508
BRIAN SMITH	[Signature]	Box 7 RR3 Poncha	7832047
Barbara Bryn	BARBARA BRYN	13 Flavin Cres RD	346-1089
Vincent Corbett	Vincent Corbett	" "	346-1889
Abilly Smith	Abilly Smith	Coronation Alta.	575-2248
BRENDA COVIE	Brenda Covie	Red Deer	347-8095
Vanessa Fillier	Vanessa Fillier	Red Deer	347-8095
Denay Fillier	Denay Fillier	Red Deer	347-8095
Terry Walz	Terry Walz	Red Deer	342-1832
BILL MERCER	[Signature]	Sylvan Lake	287-2490
Ann Wedman	Ann Wedman	Red Deer	3403577
Susanne Tye	Susanne Tye	Red Deer	347-8611

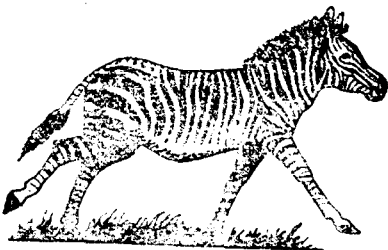


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
LYLE SCHNEPP		BOX 310 BLACKFALD	885-5853
KEVIN PETERSON		91 LINN VALLEY	341-5167
PAUL NEUFELD		Box 94 BLACKFALDS AB	885-4839
Patricia Schoep		Box 143 Blackfalds AB	885-5544
JANDRA BARLOW		Box 687 Blackfalds	885-5608
Carol Jarvis		Box 661 Blackfalds	340 4350
M. H. Matthews		Box 181 "	885-5273
Greg Rietke		Box 872 "	885 5136
RON SPIVAK		Box 689 "	885-2646
Rocky Sauter		Box 1021 Blackfalds	885-2736
Trevor Wheaton		" "	" "
Scott Fitzgerald		Box 10 54th Ave Lacombe	782-3955
Mark Ballantyne		Box 954 Blackfalds	885-2576
GORDON CHILLES		Box 956 Blackfalds	885 4021
GERALDINE CHILLES		Box 956 "	885-4021
Michelle Annas		Box 696 Blackfalds	885-5521
Darrell Posterski		5833-59 ST RED DEER	342-0363
Carla Riley		Box 152 BLACKFALDS	885-2146
Barry Ball		Box 204 ALIX	747-2174
DAVID PARKER		Box 717 Blackfalds	885-2076
Shelley Gallant		Box 915 Blackfalds	885-2849
Rob Edwards		Box 954 Blackfalds AB	885-2398
Elizabeth White		Box 954 Blackfalds AB	885-2398
Linda Unsworth		Box 878 Blackfalds AB	885-2710
TRACY STONE		RR2 Lacombe	885-4518
MARION WASHBROOK		Box 58 Blackfalds	885-4094
GREG WANNET		59 OLSEN ST	346-1897
Tim Saffmy		Box 545 Blackfalds AB	885-5076
Victoria Kessel		Box 327 Blackfalds	885-5839
Uelkie Lampson		Box 35 Bennett St R.D.	343-3975
CECIL LARSON		" " " "	" "
Ken Cameron		#10833-5000 R.A.	140-3865

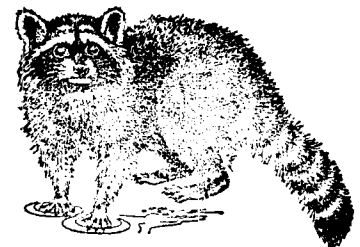
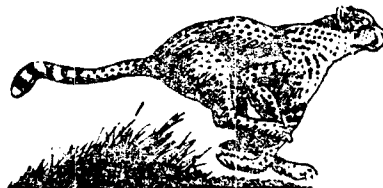
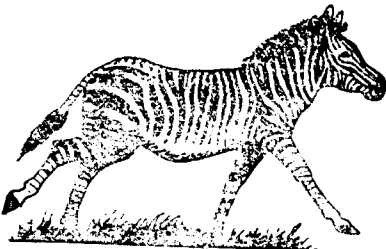


ZOO at HERITAGE RANCH

PETITION

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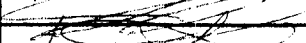

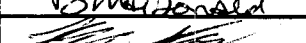






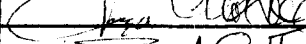
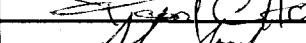

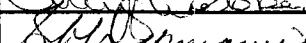
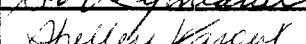




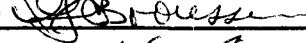

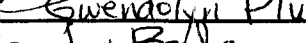
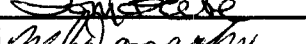
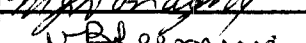




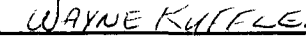



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Wayne Miner	Wayne Miner	#205, 48 Holmes Street	341-6928
Kathleen Simons	Kathleen Simons	5109-38 ST. Red Deer, AB	346-5374
Dave Roberts	Dave Roberts	#314 5344-76 ST. Red Deer, AB	340-0755
Keith Vicker	Keith Vicker	3523-59 Ave. E.	347-1805
Karen Graham-Adair	Karen Graham-Adair	4502-35 ST. Red Deer AB	346-8558
Kelly Armstrong	Kelly Armstrong	35837 60 Ave	347-0478
LARRY CAVANAUGH	Larry Cavanaugh	63 ESCOTT CLOSE	346-5547
KEN STOCK	Ken Stock	66 WISHART ST. RD	343-6464
LIZ CRICKSHANK	Liz Crickshank	RRI Blackfalds	885-2127
KATHANA JOHNSON	Kathana Johnson	4603 46 ST. SYLVAN LAKE	887-2193
James Hogg	James Hogg	34-DAVE GREEN	346-5547
Sheri Kinnear	Sheri Kinnear	51 Rupert Cres	342-6759
J. KLASSEN	J. Klassen	RR#2 Red Deer	347-6407
HEATHER BILBY	Heather Bilby	#291-5344-76 ST. R.D.	340-6676
SANDRA MCKELAR	Sandra McKellar	125 EASTMAN CR. RD.	540-0228
A. MACINTOSH	A. Macintosh	3822-58 Ave. RD	342-1980
ERK MARLOWE	ERK Marlowe	341 OSBORNE ST	347-4762
Lynne McKinnis	Lynne McKinnis	34 OSBORNE ST	347-4762
Jon Seckman	Jon Seckman		349-4455
BIRK MCGINNIS	Birk McGinnis	5104 Lakeshore Dr. Sylvan Lake	887-5804
HELENA-LARDER	Helene Larder	Red Deer	346-6422
Wanda Sweet	Wanda Sweet	3917-50A STREET	343-8058
Robert Rollman	Robert Rollman	99 Newton Ferndale	388-2488
Halga Rollman	Halga Rollman	Box 841, Penhold	886-2438
Hazel Wood	Hazel Wood	#23 Northey Ave	347-2915
Jerry Wood	Jerry Wood	#23 Northey Ave	347-2915
Bas van der Horst	Bas van der Horst	5918-41 St. CRESC. RD	347-5609
GENNIE VAN DEN HEEK	Gennie van der Heek	5918-41 ST. CRESC. RD.	347-5609
Marilyn Van	Marilyn Van	#419-5544-34th RD	347-3120/32
HELEN RODDIS	Helen Roddis	49, 28008 Burnt Lake Tr.	347-8489
DAVE PETERSEN	Dave Petersen	#11 Cottonwood Dr. Sylvan Lake	887-4654
TARA MALONEY	Tara Maloney	11 Cottonwood SYLVAN	887-4654

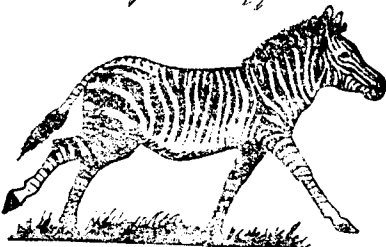


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Janet Nunn		5822 60th St RD	340-0231
JUDY HENDERSON		#150 WOODLARK CRE	
Frank McKen		5855 37th SYLVAN LAKE AB	887-5413
Bill MacDonald		BOX 595 Blackfalds	885-4930
T.D. Skinner		34 Denmark cres.	347-8463
Kevin Stobo		43 Dunning Cres	
FRAN ANDRAS		150 Forest Chase	346-4034
DAVID HARKIN		RR#2 LA COMBE, AB	340-2335
MG BUD ATKIN		4552-WASHINGTON	347-4858
MARK JACOBS		#121 Chappel drive	342-5856
ELENA PER		RED DEER	346-5547
TAYA CHAKKA		6744-59 Ave Red Deer	347-5996
Paul Y. CHAKKA		6244-59 Ave. Red Deer	347-5996
Sylvia Conlay		#294 5341 76 St.	343-9263
Cheryl Webber		65 Fairview Drive Red Deer	340-8443
Sara Dymianuk		4248-34 St. C.	543-1112
Shelly Kinsell		7130-59 Ave.	346-5371
VALERIE ROUSE		19 ESCOTT CL. RED DEER	347-6721
DIANE GARGANT		Red Deer	342-0951
REXELLE MARTIN		817-6834 59ave RD.	346-6765
DARRIN GILLIE		817-6834 59ave RD.	346-6765
Guy Brousseau		3337 41 Ave RD	342-7737
JOE HART		Box 394 Blackfalds	885-2686
Gwendolyn Plumley		#49 5935-63rd	341-6509
TOM Beebe		RR#2 Joffre	
M. DONAGHY		26 ORESTON LL. RD	346-4842
W. Bleeming		916 6834 59 Ave. RD	347-0907
Donna Nolan		Box 718 Penhold	886-2779
RAY MORRISON		142 ROBINSON CRES RD	342-6910
Reg Osborne		59 Edis Close	346-0515
Barbara Nathan		3237-55 Avenue Red Deer	346-9708
Wayne Kuffler		26 Allan Blvd	347-4052



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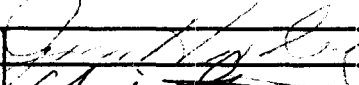
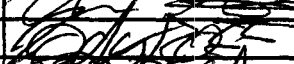

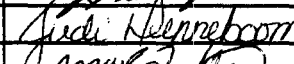
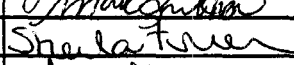
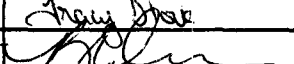
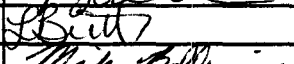
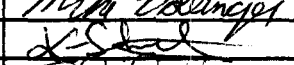
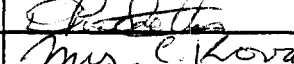
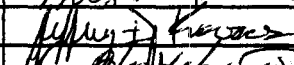


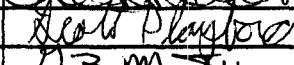
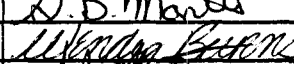

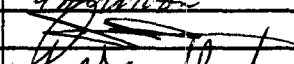
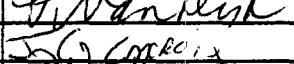








NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
NADINE FOUGERE	<i>Nadine Fougere</i>	Box 921 Blackfalds	—
CHERYL McMURRAY	<i>Cheryl McMurray</i>	Blackfalds	—
Heather Dick	<i>Heather Dick</i>	Box 573 Blackfalds	885-5395
Shula Wiebe	<i>Shula Wiebe</i>	Box 917 Blackfalds	—
Ben McIntosh	<i>Ben McIntosh</i>	Box 691 Blackfalds	885-2783
Jammy Livingstone	<i>Jammy Livingstone</i>	Box 481 Blackfalds	885-2628
Cystal Jackson	<i>Cystal Jackson</i>	Box 1015 Blackfalds	885-2452
Denise Summer	<i>Denise Summer</i>	Box 246 Blackfalds	885-5781
CAREY CAUSEY	<i>Carey Causey</i>	Box 268 Blackfalds	885-5890
STEPHANIE COLMER	<i>Stephanie Colmer</i>	Box 273 Blackfalds	885-2167
Myrna Kappel	<i>Myrna Kappel</i>	Box 327 "	885-5839
Lawrence J. White	<i>Lawrence J. White</i>	Box 954 Blackfalds	885-2398
Rob Edwards	<i>Rob Edwards</i>	Box 954 Blackfalds AB	885-2398
Elizabeth White	<i>Elizabeth White</i>	"	"
Alice Watson	<i>Alice Watson</i>	5020 Indiana St Blackfalds	885-2516
Tim Kanasara	<i>Tim Kanasara</i>	"	"
CHRIS ROWLAND	<i>Chris Rowland</i>		885-5447
MATT HALPIN	<i>Matt Halpin</i>	Box 921 Blackfalds	—
Michelle Gopal	<i>Michelle Gopal</i>	Box 866 Blackfalds	885-2431
Jeanne Moore	<i>Jeanne Moore</i>	Box 541 Blackfalds	885-5435
Kes Hells	<i>Kes Hells</i>	Blackfalds	—
Michelle Hazen	<i>Michelle Hazen</i>	Box 448 Blackfalds	885-2461
Brenda Barry	<i>Brenda Barry</i>	Box 586 Blackfalds	—
PAT FRIESEN	<i>Patricia Friesen</i>	Box 576 Blackfalds	885-2690
Sandra Kentie	<i>Sandra Kentie</i>	Box 1074 Blackfalds	885-2726
Debra Gordon	<i>Debra Gordon</i>	Box 443 Blackfalds	885-2230
Kyl Kellogg	<i>Kyl Kellogg</i>	Box 862 "	885-2572
Merry Calles	<i>Merry Calles</i>	Box 956	885-4020 (great idea)
CALYNNE PETERSEN	<i>C. Petersen</i>	RR#1 BLACKFALDS	885-5806
Lori Gorn	<i>Lori Gorn</i>	584 Blackfalds	885-2817
Thonda Jones	<i>Thonda Jones</i>	Box 56 Blackfalds	885-4307
Linda Felt	<i>Linda Felt</i>	Box 943 Blackfalds	885-5234
GORDON CALLES	<i>Gordon Calles</i>	Box 956 Blackfalds	885-4020
Dave Gans	<i>Dave Gans</i>	Box 657 Blackfalds	885-5828

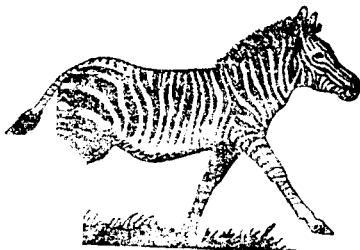


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Chris Gardey		Box 311 Blackfalds	885-2234
Jody Ross		Box 443 "	885-2220
Nathalie Bouchard		Box 634 "	885-5344
Ryan Raudenbush		Box 184 "	885-5491
Judi Denneboom		Box 896 Blackfalds	885-4331
Mark Tait		Box 597 Blackfalds	885-4706
Shula Turner		Box 419 "	885-4889
Tracy Stork		Box 474 "	885-2986
Dorenda Adams		Box 240 "	5-4764
Linda Butt		Box 577 Blackfalds	885-2169
Mike Bollinger		Box 713 Blackfalds	885-2547
Kim Schmitz		Box 429 Blackfalds	885-4624
Diana Picketts		Box 932 B.A.	885-2034
Crystal Kovacs		Box 187 Blackfalds	885-2014
Jeff Kovacs		Box 922 Blackfalds	885-5093
D Hodgkinson		Box 922 Blackfalds	885-5093
Tracy Stone		Box 456 Blackfalds	885-2639
Heleen Gierke		RR2 Lacombe, Tol 150	885-4518
CHRISTINE J. STONE		Box 633 Blackfalds	885-5812
Scott Playford		REDEER COUNTY	342-1942
D.B. MANTIE		Box 749 Blackfalds	885-2358
WENDY BURNS		Box 1074 Blackfalds	885-2726
Ario Moon		Box 624 Blackfalds	885-2791
HERB MOON		Box 832 "	885-5907
Jason Middleton		Box 832 "	885-5907
P. VAN DUSEN		Box 743 Blackfalds	885-2259
J.C. Lark		Box 239 Blackfalds	885-5465
DOUGLASS JR		Box 56 Blackfalds	885-5544
AL SHAW		5301 Blackfalds	885-5544
MARK MILLER		Box 125	885-5755
BOB MCKENZIE		Lacombe	885-2936
			782-4130

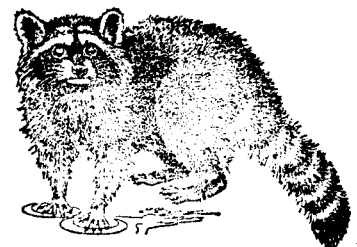
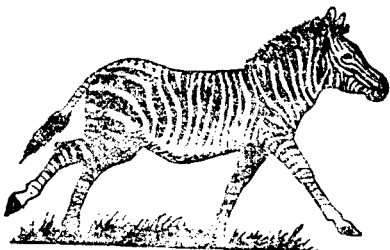


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Melahn Zucker	<i>Melahn Zucker</i>	Box 842 Blackfalds Alta	782 2390
Jane Thompson	<i>Jane Thompson</i>	32 Barner Ave R.D.	342-0031
TREVOR DEBLER	<i>Trevor Debler</i>	Box 713 Blackfalds	885-2547
CARL MILLER	<i>Carl Miller</i>	Box 717 Blackfalds	885-2676
GEORGE PANDER	<i>George Pander</i>	Box 52 Blackfalds	885-4784
DYAN FORDHAM	<i>Dyan Fordham</i>	Box 213 Blackfalds	885-4007
Kelly Ortwein	<i>Kelly Ortwein</i>	Box 42 Blackfalds	885-5426
WILL MCGAUGHEY	<i>Will McGaughey</i>	Box 513 Blackfalds	885-5493
LONNY RICHER	<i>Lonny Richer</i>	Box 927 Blackfalds	—
Clark Kent	<i>Clark Kent</i>	Box 69 Planet Krypton	1-800-Super
PERRY SONNENBERG	<i>Perry Sonnenberg</i>	Box 976 Blackfalds	885-5731
F. Butt	<i>F. Butt</i>	General Delivery Blackfalds	885-4291
DAVE	<i>Dave</i>	Box 69 Blackfalds	885-5000
ARCHIE SALMON	<i>Archie Salmon</i>	—	—
MIKE	<i>Mike</i>	Box 238 Blackfalds	885-2732
KIP E.	<i>Kip E.</i>	Box 682 "	885-5269
Kevin Randeberg	<i>Kevin Randeberg</i>	Box 876 "	885-4331
W. MARYKA	<i>W. Maryka</i>	Box 151 "	885-4170
Ben Dover	<i>Ben Dover</i>	Box 187 "	885-6974
Oliver Closeoff	<i>Oliver Closeoff</i>	Box 666 "	885-3825
Darren Thiem	<i>Darren Thiem</i>	Box 191 Blackfalds	885-5431
Luis Ring	<i>Luis Ring</i>	Box 51 "	885-4807
W. ROEDIGER	<i>W. Roediger</i>	Box 764 "	885-2048
TERRY LARSON	<i>Terry Larson</i>	Box 806 "	885-5101
Ben Montgomery	<i>Ben Montgomery</i>	Box 439 "	885-2125
DAN SALMON	<i>Dan Salmon</i>	Box 587 "	885-2895
Joyce Ruchel	<i>Joyce Ruchel</i>	Box 771	885-4169
JASON MOON	<i>Jason Moon</i>	Box 437	885-907
W. K. OLIVER	<i>W. K. Oliver</i>	Blackfalds	—
Marlene Kafara	<i>Marlene Kafara</i>	Blackfalds	—
Steve Samp	<i>Steve Samp</i>	Penick	783-4486
Tim Strus	<i>Tim Strus</i>	Lacombe, AB	782-5812



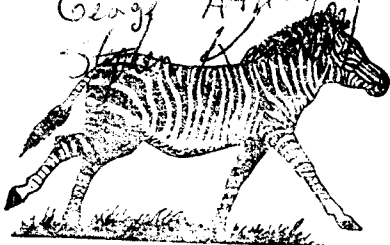
ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
PAT TRUCKER	<i>[Signature]</i>	Box 770 Blackfalds	782-2390
DANIELA TOLLEY	<i>[Signature]</i>	Blackfalds	783-2732
LI J. JACOB	<i>[Signature]</i>	Blackfalds	783-2732
A. Smith	<i>[Signature]</i>	Box 775 Blackfalds	385-2839
JASON RUSSELL	<i>[Signature]</i>	Box 775 Blackfalds	385-2835
Shaunalee Zucotto	<i>[Signature]</i>	Box 914 Blackfalds	885-2008
CLARY CHAW	<i>[Signature]</i>	Laconbe	782-4540
CARMEN WALLACE	<i>[Signature]</i>	Box 766 Blackfalds AB	885-5564
Debi DeBelser	<i>[Signature]</i>	Box 966 Blackfalds	885-2677
Marcy Kennedy	<i>[Signature]</i>	Box 322 Blackfalds	885-4473
Carly Westera	<i>[Signature]</i>	Box 827 Blackfalds	885-5301
Craig James	<i>[Signature]</i>	Box 711 Laconbe	782-7341
LES KOACH	<i>[Signature]</i>	Blackfalds	346-8751
ERIC REBHANN	<i>[Signature]</i>	Red Deer	340-2138
Terry Borchardt	<i>[Signature]</i>	Blackfalds	885-2730
KID LASHMORE	<i>[Signature]</i>	Cremora	637-2082
M. FELLER	<i>[Signature]</i>	Box 1812 Laconbe	782-7171
Kris Makaruk	<i>[Signature]</i>	Box 368 Blackfalds	885-4738
Ron Anderson	<i>[Signature]</i>	Box 352 Blackfalds	885-5596
Margaret Kennedy	<i>[Signature]</i>	Blackfalds	885-4473
WESLEY INTON	<i>[Signature]</i>	Blackfalds	885-2733
Marie Stark	<i>[Signature]</i>	Blackfalds	885-4769
Terry Piche	<i>[Signature]</i>	Blackfalds	885-2014
Dwayne Lyle	<i>[Signature]</i>	Rylvan Lake AB	357-0028
BRUNO FUST	<i>[Signature]</i>	Box 4 Laconbe	885-4585
Darcy Russell	<i>[Signature]</i>	Box 775 Blackfalds	885-2535
Bob Johnson	<i>[Signature]</i>	Box 319 Blackfalds	885-2211
Sylvan Linn	<i>[Signature]</i>	Box 68 Blackfalds	885-2363
GORDON CALLES	<i>[Signature]</i>	Box 956 Blackfalds	885-4020
Gerry CALLES	<i>[Signature]</i>	Box 956 Blackfalds	885-4020
Angie Thompson	<i>[Signature]</i>	Sylvan	357-0025
Georgy Aikman	<i>[Signature]</i>	Box 119 Nisku	747-2417
Sharon K.	<i>[Signature]</i>	Box 301	368-3787



FLIP
→

NAME

SIGNATURE

ADDRESS

PHONE #

Mark DeAetn

Mark DeAetn

125 Wadley St.

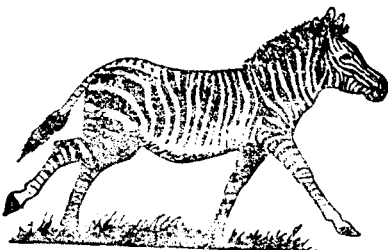
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ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Santana Fresen	<i>Santana Fresen</i>	404 Cameron Cres	346-8615
Caroline de Billy	<i>Caroline de Billy</i>	1134822 54th	341-4952
D. E JACK	<i>D. E JACK</i>	R.R. 4	342-3846
Maryanne Hallet	<i>Maryanne Hallet</i>	95 Eversole cres.	347-6560
Amanda Hallet	<i>Amanda Hallet</i>	95 Eversole cres.	347-6560
Kathy Newlands	<i>Kathy Newlands</i>	87 Davidson Dr	342-5359
Kyle Kobi	<i>Kyle Kobi</i>	87 Davidson Dr	342-5352
J. Mulgate	<i>J. Mulgate</i>	49 Pearson Cu.	343-0786
Melissa Skott	<i>Melissa Skott</i>	100 Boyce St	341-4512
Dustin Williams	<i>Dustin Williams</i>	100 Boyce St	341-4512
Rick Clarke	<i>Rick Clarke</i>	182 Ross St. Red Deer	341-2395
I GRANT STEVENSON	<i>I Grant Stevenson</i>	4702-33rd Red Deer	341-2681
Dellene Twin	<i>Dellene Twin</i>	8 Aikman close RD	347-9931
JASON MUNOZ-LANDA	<i>JASON MUNOZ-LANDA</i>	9 WESTERN BLVD BLK 14	885-2393
Kim Teske	<i>Kim Teske</i>	518 Terrace PK RD	347-7864
Travis Teske	<i>Travis Teske</i>	518 Terrace PK RD	347-7864
Sue Duany	<i>Sue Duany</i>	72 A Oak St.	342-0183
LEADY SPINER	<i>LEADY SPINER</i>	Red Deer Charly	347-458
REMY GREEN	<i>REMY GREEN</i>		
Kyle Guttinger	<i>Kyle Guttinger</i>	3685 41st Ave	348-6790
Ryan Engler	<i>Ryan Engler</i>	22 Edwards	342-9311
Mary Battle	<i>Mary Battle</i>	37 Loggrove Cres	347-1235
Livia Rich	<i>Livia Rich</i>	Trochu	442-2112
Louis Selt	<i>Louis Selt</i>	Louche	442-2112
Kathy Barker	<i>Kathy Barker</i>	36 Haxter St.	888-4264
Judy Barker	<i>Judy Barker</i>	" "	" "
DIANA SAWER	<i>DIANA SAWER</i>	3531-117 St RD	340-3271
Ken Howell	<i>Ken Howell</i>	3631-47th RD	340-3271
Glyn Williams	<i>Glyn Williams</i>	10 Duncan CR RD	340-8912
Rhonda Leslie	<i>Rhonda Leslie</i>	88 McLean St	341-4566
Pam Crawford	<i>Pam Crawford</i>	#507 480 47 Ave	341-4383
Neville Adams	<i>Neville Adams</i>	11	11

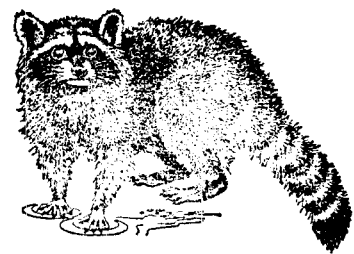
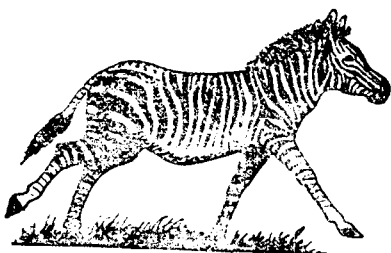


ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Linda Falardeau	Linda Falardeau	4491st close Sullivan Lake	887-2446
Danitra Oak	Danitra Oak	1102 39th 1/2 St Red Deer	347-1879
Dore Wilson	Dore Wilson	111 Komenda Park	340-8101
Joseph Letourneau	Joseph Letourneau	4510 605th Lacombe	782-3800
L. REDEL	L. Redel	RR1 Red Deer	347-0556
Klaus Krenzle	Klaus Krenzle	2107 Rocky Mt Hwy	845-6409
Bob Brewster	Bob Brewster	4819 44 St Janisval	227-1416
S. Vassallo	S. Vassallo	3810 Westport	347-9954
Don Wright	Don Wright	85 57th 63rd RD.	342-1263
Andrea Harmon	Andrea Harmon	3831 Eastwood Cr	340-2557
Jersey Cuff	Jersey Cuff	3409 6209 60st.	347-8927
Joe McNeil	Joe McNeil	4719 117th Ave.	340-1570
Chris Logan	Chris Logan		
Chris Logan	Chris Logan	3916 #8 50 Ave	347-6281
Rob Krush	Rob Krush	53 Dixon Cres	346-0491
Karen Gabeert	Karen Gabeert	47 Ellwell Close	346-2789
MATT RUTHERFORD	Matt Rutherford	81 GREENHAM DR	340-2616
Sue Rutherford	Sue Rutherford	" " "	340-2616
Matt Russell	Matt Russell	5106 Smith St	886-2739
Brian Summers	Brian Summers	237 EVERDAWN DR.	346-0626
DONNA SUMMERS	Donna Summers	" "	" "
MARY CRAIG	Mary Craig	7111 Armstrong Ct	340-2403
LETANO CRAIG	Letano Craig	" " "	" "
Todd Nillo	Todd Nillo	3 Tay Court Lacombe	782-9921
STEVE DAVIES	Steve Davies	RR2 REIDERIC	342-6472
AL BLACKER	Al Blacker	RR4 RED DEER	391-0258
S. SHANAHAN	S. Shanahan	Wms. full	227-2517
Janus Farmer	Janus Farmer	6222511111 Dr Sullivan Lake	887-4941
Trinity Statnyk	Trinity Statnyk	3322 - 49 Ave	346-4172
Isabel Anderson	Isabel Anderson	6834-59 Ave. Box 843	342-4058
Don Aute	Don Aute	5913 - 58 Ave	783-8524
Curtis Aute	Curtis Aute	5913 - 58 Ave	783-8534

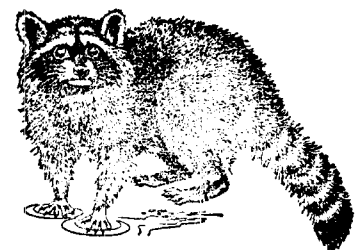
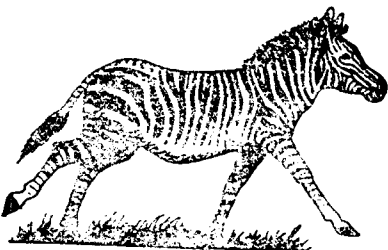


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Alexa Hilman	Alexa Hilman	RR #1 Red Deer	887-5707
Ashley Hilman	Ashley Hilman	4508 48 st Sylvan Lake	887-2749
Roxy Yiu	Roxy Yiu	16 Hart Crescent	347-1531
Logan Yiu	Logan Yiu	16 Hart Crescent	347-1531
Kelly Horning	Kelly Horning	244 Edmund Park	342-5369
J. DECORE	J. Decore	9 McPherson	342-7354
S. White	S. White	Red Deer.	-
Catherine DeBout	Catherine DeBout	Box 914 Forestburg	582-3434
Vicki DeBout	Vicki DeBout	5110-42 Ave	343-3999
Gordon Riedel	Gordon Riedel	RR #1 Red Deer	347-0556
Rafaela	Rafaela	Sylvan Lake	887-4499
Doreen Fyler	Doreen Fyler	Sylvan	"
THELMA WRIGHT	Thelma Wright	85-5935 63 Street	342-1263
Blake Kahan	Blake Kahan	320 Cassperson Cres	346-4761
T. PALKA	T. Palka	5135-43 St. Clear	556-1471
Karen Seelock	Karen Seelock	302-5420 BONS	347-2078
Jimma Tautai	Jimma Tautai	49 Kee Close	343-6647
Marie Rordam	Marie Rordam	#25 KOP Rd Red Deer	347-3582
Lindsey Helmer	Lindsey Helmer	84 Kinnon Ct.	347-9931
E. Winton	E. Winton	3110-47 Ave RD.	3-8039
S. Wintick	S. Wintick	14 Duman Cres.	347-2376
Tracey Lebedoff	Tracey Lebedoff	63 Addinell Ct. RD	342-4932
J. Taylor	J. Taylor	6338 58 Ave	340-2918
S. MacConnell	S. MacConnell	24 Asmundsen	343-3418
C. MacConnell	C. MacConnell	✓	343-3418
M. Armstrong	M. Armstrong	27 Fur Rd	343-0722
ANGELA STEEVES	Angela Steeves	5344 43 Ave	346-5058
B. McLachlan	B. McLachlan	4 Creech Park	342-5309
C. BROWNING	C. Browning	10 Munro Cres	341-6607
A. Deschamps	A. Deschamps	Red Deer	-
S. Beauchamp	S. Beauchamp	RD	347-7266
BOB MATTICE	Bob Mattice	40 ACAM. CRES. RD.	346-8645

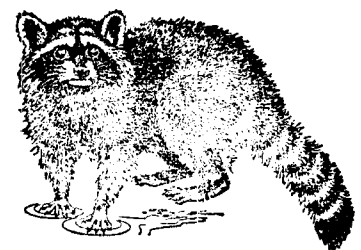
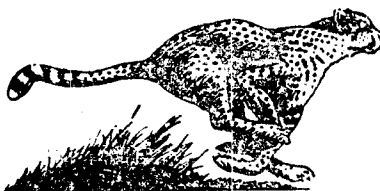
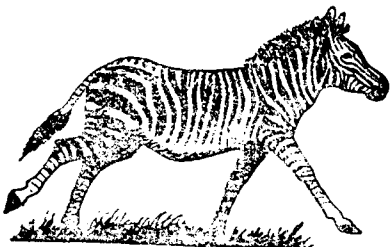


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
MARGARET ZINN	<i>margaret zinn</i>	3205 55 AVE.	346-7255
SHELDON ZINN	<i>Sheldon Zinn</i>		
ROBERT STEPHENSON	<i>Robert Stephenson</i>	Box 412 Birtley	748-3747
Sandra Nelson	<i>S. Nelson</i>	RR1 Red Deer	347-2882
Jim Wajic	<i>Jim Wajic</i>	3-38138 RGERD.	347-0577
Carrie Morris Nguyen	<i>Carrie Morris Nguyen</i>	#307-41 Bennet St	342-7657
DEL DERBYSHIRE	<i>Del Derbyshire</i>	#14 WELLSER SC RD	346-2437
Sandra Blair	<i>Sandra Blair</i>	44 Cote St R.D.	347-5409
Deborah Hark	<i>Deborah Hark</i>	21 Dandell Cl.	342-1445
John Ottomano	<i>John Ottomano</i>	3907 39th Unit 1401	346-1648
MYRNA VIG	<i>Myrna Vig</i>	27 Henington Ln. Lacombe	782-7752
Danni Vig	<i>Danni Vig</i>	27 Henington Ln. Lacombe	782-7752
Deborah Hark	<i>Deborah Hark</i>	70 Englewood St	346-5759
John Ottomano	<i>John Ottomano</i>	458-37543-Englewood	341-6197
Margie Hazlett	<i>Margie Hazlett</i>	RR #2 RD. 6	347-0296
Teresa Donaldson	<i>Teresa Donaldson</i>	640 Maple Crescent Springbrook T4S1V1	886-2394
Bessie Simpson	<i>Bessie Simpson</i>	#1104-4902-87th Rd. Lacombe	341-4584
Paul Isaac	<i>Paul Isaac</i>	#1104-4902-87th Rd. Lacombe	341-4584
Andy Baker	<i>Andy Baker</i>	#1104-4902-87th Rd. Lacombe	341-4584
Don Caston	<i>Don Caston</i>	5844-WESTPARK CR.	342-7284
Pat Chapman	<i>Pat Chapman</i>	5718 West Park Cres.	347-3261
Russell Sicker	<i>Russell Sicker</i>	85 Wright Ave	341-3097
CAROLINE BRANDT	<i>Caroline Brandt</i>	2210 44th Avenue	346-4729
Lena Ferys	<i>Lena Ferys</i>	3913 Ross St	342-7119
Melody Smith	<i>Melody Smith</i>	RR1 Sike/ Box 8 Clive	346-9117
Bill Kuxver	<i>Bill Kuxver</i>	59 Norton Ave.	342-2620
SAY ALONISIO	<i>Say Alonizio</i>	4719 45 St.	343-7638
M. STEWART	<i>M. Stewart</i>	Edmonton	456-9642
J. STEWART	<i>J. Stewart</i>	Edmonton	456-9642
M. White	<i>M. White</i>	75 Barnes Cres Rd	346-5002
F. White	<i>F. White</i>	75 Barnes Cres Rd	346-5002

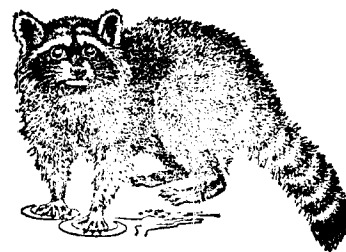
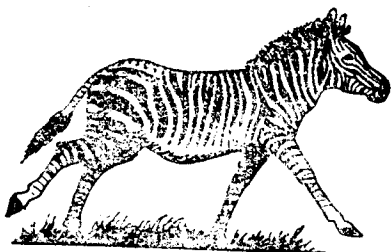


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Carla Dickey	<i>Carla Dickey</i>	6304 Hewson Ave	346-5957
John Kangas	<i>John Kangas</i>	RR#1 Condo A11a	746-5635
Sandra Mun	<i>Sandra Mun</i>	149. Maxwell Ave	346-4016
John Knight	<i>John Knight</i>	Box 36 Tees A11a	784-2867
Daryl Landsiedel	<i>Daryl Landsiedel</i>	Box 667 Blackfalds	885-4698
TRUDY JARVIS	<i>Trudy Jarvis</i>	45A EASTMAN CRES	341-6851
Carlene Brown	<i>Carlene Brown</i>	35 Wishart street	342-0577
Karen Brodie	<i>Karen Brodie</i>	R-1-2 Red Deer	347-0600
Sharon Heck	<i>Sharon Heck</i>	30 Ansett Cr. " "	347-1222
Faye McQuinn	<i>Faye McQuinn</i>	PO Box 1193, Red Deer	347-0813
Bar Beaverhorns	<i>Bar Beaverhorns</i>	Rm 22A RDC Red Deer	342-2822
Angela Rorke	<i>Angela Rorke</i>	R 22 D RDC Red Deer	342-2822
PAM WILLIAMS	<i>Pam Williams</i>	Box 65 Spruce View	784-3116
Lorena Brumhart	<i>Lorena Brumhart</i>	Box 377 Delburne AB	749-2015
Kerry Vincent	<i>Kerry Vincent</i>	Box 29 Pine Lake	346-0859
Terry Vincent	<i>Terry Vincent</i>	Box 29 Pine Lake	346-0859
Norah Klette	<i>Norah Klette</i>	Box 212 Trochu, AB	442-2170
Patricia McDowell	<i>Patricia McDowell</i>	Box 489 Blackfalds AB	885-5937
Crystal Annmyer	<i>Crystal Annmyer</i>	6202-53 Ave Ponoka	783-6239
AUSTIN GRALLAN	<i>AUSTIN GRALLAN</i>	3811 34 Ave	342-1174
Jennifer Johnson	<i>Jennifer Johnson</i>	72 Olsen St.	347-8777
Karen Lawrence	<i>Karen Lawrence</i>	5803-56 Ave RD	347-6611
Tamara Price	<i>Tamara Price</i>	RR#4 RD	343-0183
LES Gustafson	<i>LES Gustafson</i>	39085 Co E St.	343-1398
Laura Mackay	<i>Laura Mackay</i>	5102 38 St	346-0636
Jade Runchuk	<i>Jade Runchuk</i>	3 North Star dr	782-2851
Garnie Jones	<i>Garnie Jones</i>	305, 4734-43 Ave	346-0498
Sian Evans	<i>Sian Evans</i>	5223-45 St Close (m)	227-5794
Shirley Dawley	<i>Shirley Dawley</i>	208, 4134-43 Ave Red Deer	346-2523
Erinn O'Brien	<i>Erinn O'Brien</i>	61 Wiltshire Blvd	342-3354
Griffin Russell	<i>Griffin Russell</i>	51 Hoggingstone	782-5516
Doug Garrett	<i>Doug Garrett</i>	4913-58 St. Lacombe	782-6164

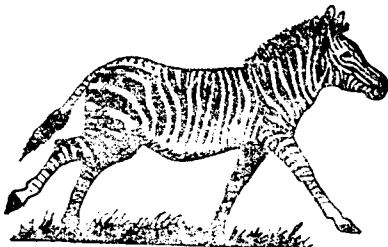


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Howard Nelson	Howard Nelson	Red Deer	342-6597
Dora Gurgens	Dora Lee Gurgens	Red Deer	347-4100
Jamie Jackson	Jamie Jackson	Red Deer	341-1789
Cindi Hall	Cindi Hall	Red Deer	343-0893
Michelle Olsen	Michelle Olsen	Red Deer	343-3521
Adrienne Francis	Adrienne Francis	Red Deer	327-6962
LYNDA VANHOOREN	L. Vanhooren	Red Deer	887-3310
LLOYD WELLS	Lloyd Wells	422-3324	342-0348
Sheri Lehmann	Sheri Lehmann	Red Deer	346-3261
F.S. DOWNEY	F.S. Downey	Red Deer	343-8661
Ran Hussey-Wheeler	Ran Hussey-Wheeler	Red Deer	340-8149
Liv Hayford	Liv Hayford	Red Deer	746-8349
Elaine Warkentin	Elaine Warkentin	Red Deer	347-2211
Pamela Hinton	Pamela Hinton	Red Deer	343-0063
Rachel Wells	Rachel Wells	Calgary	248-8879
Andrew Lemmich	Andrew Lemmich	129 Maxwell Ave	342-4038
Judy Hilde	Judy Hilde	4109-6 Stanton St	342-5852
Birdie Gibbs	Birdie Gibbs	202-49 Bennett St	347-6132
Blanche Lynde	Blanche Lynde	416-28th Ave. N.W.	
Nancy Roberts	Nancy Roberts	3406-49th Ave.	347-5316
R. B. B. B. B.	R. B. B. B. B.	11 Gungor St	346-3601
Jenny Hulak	Jenny Hulak	Red Deer	342-0931
Gibelle Kwon	Gibelle Kwon	Red Deer	343-2833
IRENE MCDONALD	Irene McDonald	Red Deer	346-3822
DARRE DIXON	Darrel Dixon	Red Deer	340-8316
RENDA GIBB	Renda Gibb	Red Deer	346-3021
Michelle Culhan	Michelle Culhan	Red Deer	347-1648
Kevin Foss	Kevin Foss	Red Deer #104 4734 Ave	347-3846
GORDON HURLEY	Gordon Hurley	11 Greig Chase Red Deer	343-3778
LYE CLARK	Lye Clark	32 ASHMANSON AVE	342-4482
Ross Englot	Ross Englot	5321-44 Ave Red Deer	343-9329
Shane Roriant	Shane Roriant	49 Bennett St Apt 201	347-2089

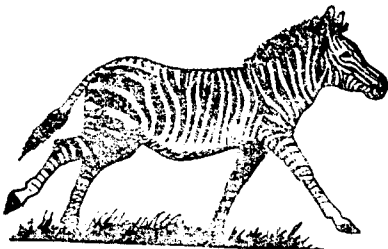


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DEAN Carrie	<i>Dean Carrie</i>	4714 33 St	340-1437
Terry Morris	<i>Terry Morris</i>	" "	" "
Mitch Cl-f	<i>Mitch Cl-f</i>	Innisfail	227-2979
Jim Giles	<i>Jim Giles</i>	Innisfail	227-5303
Justin Nelson	<i>Justin Nelson</i>	4707-46st Innisfail	227-6540
Michael Lereque	<i>Michael Lereque</i>	Innisfail	227-2979
Duffy Holmes	<i>Duffy Holmes</i>	201-5207-39th Rd	347-9742
A. NELSON	<i>Andrew Nelson</i>	202-5207-39th	342-0685
MISS DEE MAURICE	<i>Miss Dee Maurice</i>	3A-5220-50th Ave S.W.	
Hope Maurice	<i>Hope Maurice</i>	1414th 55st Rockwood AB	341-4911
Sherry Darling	<i>Sherry Darling</i>	R.R.#1 Penhold, AB	886-2498
ETHEL SIM	<i>Ethel Sim</i>	3039 49th Ave	343-0937
RYAN BOYD	<i>Ryan Boyd</i>	9 MATHIE ST	342-7384
Tom Sullivan	<i>Tom Sullivan</i>	#101-4911-55st	340-8062
Ray Armstrong	<i>Ray Armstrong</i>	71 Overdown	347-5364
Lorna Armstrong	<i>Lorna Armstrong</i>	71 Overdown	347-5364
JAMES DOUGLAS	<i>James Douglas</i>	Bowden	224-2023
Jim Mitchell	<i>Jim Mitchell</i>	R.R. 28765th Rd	341-5926
Pauline Carroll	<i>Pauline Carroll</i>	51029-41 Street	341-4942
Anne Campbell	<i>Anne Campbell</i>	Box 131 Delburne	749-2059
ROSE & LEN LEWIS	<i>Rose & Len Lewis</i>	80 Wilcox Cv	347-2186
M. & B. B.	<i>M. & B. B.</i>	INNISFAIR	227-3063
N. & J. B.	<i>N. & J. B.</i>	1417A 47th Ave S.W.	857-4473
J. Melne	<i>J. Melne</i>	5606-43rd St Close Olds	556-7142
Ken Winter	<i>Ken Winter</i>	RR2 Rocky Mtn Hse	845-6796
Agnes Winter	<i>Agnes Winter</i>	RR2 Rocky Mtn Hse	845-6796
Blaine Davis	<i>Blaine Davis</i>	RR2 Rocky mtn. Hse	845-7571
Marjorie Davis	<i>Marjorie Davis</i>	RR2 Rocky mtn. Hse	845-7571
Mary Brown	<i>Mary Brown</i>	RR3 Innisfail	224-2023
Lucille Brown	<i>Lucille Brown</i>	OLD 3 ALTA	556-8781
VIVIAN DAVIES	<i>Vivian Davies</i>	R.R. 1 Innisfail	728-3169
BUD DAVIES	<i>Bud Davies</i>	R.R. 1 Innisfail	728-3169

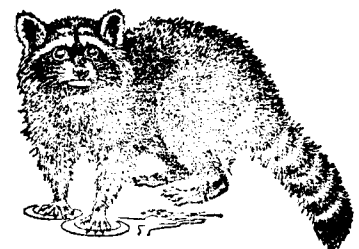
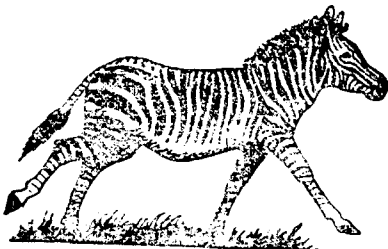


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Leann Beatty	Leann Beatty	24 Hugot Cres	341-4234
LORI BEATTY	Lori Beatty	5876 Westpark Cres	340-1209
WENDY HERTAS	W. Hertas	119-27475 TWP RD 380	343-1372
Glenn Campbell	Glenn Campbell	168 Dixon Cres	346-7770
Red Hays	Red Hays	202 Vista Village	342-1486
Kim Wilkins	Kim Wilkins	3331 - 51 Ave Close	347-0472
W.D. Brewings	W.D. Brewings	21m Bridge Creek	347-2613
S. BENNETT	S. Bennett	RR 2 Innisfail	227-1233
Brandy Kapeller	Brandy Kapeller	13 Baile Close	346-4192
HELEN VANDEBEEK	Helen Vandebek	35 Ayers Close	346-4769
Red Bergdal	Red Bergdal	6001-55 Ave	347-7821
ARCHIE STEARNS	Archie Stearns	Box 705 Blackfalds	885-2353
Irene Stearns	Irene Stearns	Box 705 Blackfalds	885-2353
L. BOSCHMAN	L. Boschman	107-35 BENNETT ST.	347-0805
WG. WAKLEY	W. Wakley	RR #1 Red Deer	346-6685
Doug CARLSON	Doug Carlson	5614 50 Ave T.A.C.	782-5389
Mike Sabo	Michael Sabo	5119-51ST LAC.	782-5725
Scott Marichan	Scott Marichan	4500 Cottonwood Rd	227-1805
ANNETTE BREWER	Annette Brewer	RR #1 Blackfalds	885-8121
David Brewer	David Brewer	RR #1 Blackfalds	885-5121
Terri Fenagstad	Terri Fenagstad	19 Orchard Green	346-6272
D. BOUCHARD	D. Bouchard	6- CHAPEL DR.	341-7837
T. WHITE	T. White	108-40 McLean St.	341-6871
CAROLYN BOLICH	Carolyn Bolich	RR #1 Red Deer	347-7984
Norm Smith	Norm Smith	64 GLE ST.	RED DEER
Ken Boscar	Ken Boscar	Lacombe	782-6997
Angele Morrison	Angele Morrison	Red Deer AB T4N 5E4	347-7615
Clara DAVIES	Clara Davies	Red Deer AB	347-0224
JAMES DAVIES	James Davies	Red Deer	347-0224
April Hand	April Hand	Red Deer	343 8214
A. Hand	A. Hand	Red Deer	346-5978

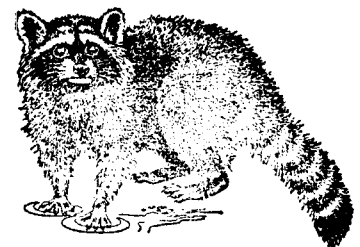
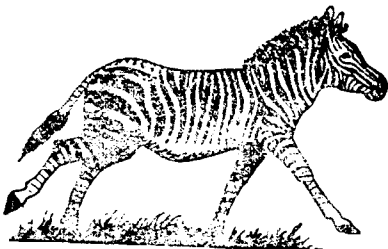


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
WALT MILLAR	<i>Walt Millar</i>	RR1 BLACKHILLS	885-5284
PAUL MAZURKOWICZ	<i>Paul Mazurkowitz</i>	30 EVERSOLE CRES	343-6070
LAREN KNIGHT	<i>Laren Knight</i>	53 BURNIS CRES	782-6020
SUSAN KIRKENDALL	<i>Susan Kirkendall</i>	RED DEER	346-2575
CAROL KERNER	<i>C. Kerner</i>	4634-48 A GARDEN AVE. N. D.	881-5095
Valerie KERNER	<i>D. Kerner</i>	-	887-5095
Dorothy Harrison	<i>D. Harrison</i>	3337-44 A Ave. N. D.	340-3025
F. O'Brien	F. O'Brien	4811-3857, RD	
M. MATHEWSON	<i>M. Mathewson</i>	73 NEWTON TERRACE	886-4274
A. PICKNELL	<i>A. Picknell</i>	60 HERKSTONE DR. LACOMBE	782-5565
LINDA ANDERSON	<i>L. Anderson</i>	17 MacKenzie Cir.	342-2874
Ronanne Ashton	<i>Ronanne Ashton</i>	40 Sandstone - Lacombe	782-6642
Anna DUBA	<i>Anna Duba</i>	Box 21 Bentley	748-3420
BARRY CROOKALL	<i>Barry Crookall</i>	RR1 Lacombe	748-2537
Nancy Mena	<i>Nancy Mena</i>	3813 46th ST	316-0496
Shawna Allwright	<i>Shawna M. Allwright</i>	Red Deer	343-7598
SPANIE Lutz	Spanie Lutz	4138 44th	341-3139
DEWISSE LUTZ	<i>Dewisse Lutz</i>	89 OLIVER R.D.	346-9084
BONNIE TRAWER	<i>Bonnie Traver</i>	#107-7140 PHILLIPS RD	342-1514
Kelly Groebelhaus	<i>Kelly Groebelhaus</i>	4005-51A ST	346-9791
Joyce Koteles	<i>J. Koteles</i>	5946 41st CR. Red Deer	343-8148
D. CHRUSCH	<i>D. Chrusch</i>	5346-57 Ave Olds	556-1463
Ken Yeoman	<i>Ken Yeoman</i>		
Allan Belmore	<i>Allan Belmore</i>		357-3306
Dana Pfeiffer	<i>Dana Pfeiffer</i>	#104 4601-48 Ave Red Deer	341-3321
Val Toole	<i>Val Toole</i>	Rocky Mtn House	245-2048
Stacy Jackson	<i>Stacy Jackson</i>	#148 Westview R.D.	887-3017
CHRIS VALAIRE	<i>Chris Valaire</i>	148 WESTVIEW DR.	887-3617
Hongming Anderson	<i>Hongming Anderson</i>	31-3557 S Hoped RD.	349-1725
Colette Coe	<i>Colette Coe</i>	211-5121-37 ST.	346-5669
Derek Hamilton	<i>Derek Hamilton</i>	5403 55 Ave Apt. 22	346-3194
Evelyn Johnston	<i>Evelyn Johnston</i>	Box 652 Rimbey	843-6598



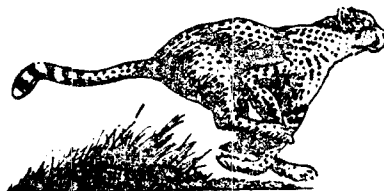
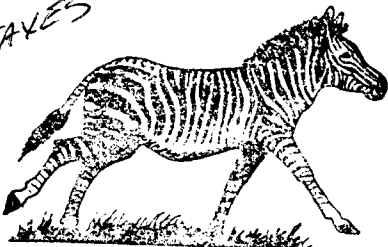
ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
LILA LAMBOURNE	<i>Lila Lambourne</i>	208-35 Bennett St. R.P.	341-3696
DAVID BEU	<i>[Signature]</i>	7342-32 HUNTERS ST.	346-7181
JARVIN KOEN	<i>Jarvin J. Koen</i>	122 Metcalf Ave	346-1238
EUGENE WILHELM	<i>Eugene Wilh</i>	109 Winton Cres.	346-7395
Robert C. Humber	[Signature]	RR2 Red Deer	347-7189
J. Soliman	J. Soliman	34 OTTERBURY DR	346-9353
Kim Gyu	<i>[Signature]</i>	71 Hemming St.	346-8274
Cathy Van Druen	<i>[Signature]</i>	5123 C.K. Trail Lacombe	782-7257
Scott Billen	<i>[Signature]</i>	28 Erickson Drive	343-8206
Tammy Schick	<i>[Signature]</i>	Red Deer	311-6875
Joe Schick	[Signature]	RED DEER	347-3275
RHITA YUHASZ	<i>[Signature]</i>	61 Elwell Rd	346-5111
E. Jenkins	<i>[Signature]</i>	65 Ford Cres	346-5432
CATHERINE LEE	<i>[Signature]</i>	4 Koller St.	346-8489
Sue Carmichael	<i>[Signature]</i>	41 Allsop Ct.	Silent
BARB Allen	<i>[Signature]</i>	Sylvan Lake	887-2774
Margie Andrews	<i>[Signature]</i>	Red Deer	346 0294
OLIVE CHATENAY	<i>[Signature]</i>	R.12.4, Red Deer	886 4632
Lesley Hodgson	<i>[Signature]</i>	5266-41-1/2 Cres R.O.	346-1824
W. Hanson	<i>[Signature]</i>	57 WILSON CRES.	342-4365
Joan Franks	<i>[Signature]</i>	21 Wells St	343 0940
W.B. Stapley	<i>[Signature]</i>	DELBORNE	745-2487
Mary Ann Blen	<i>[Signature]</i>	8125-11th	556-7280
Ada Matta	<i>[Signature]</i>	308-104 Boyce St Rd	346-2246
PERRY MILLER	<i>[Signature]</i>	BOWEN AD	224-2826
MacLennan Grayson	<i>[Signature]</i>	R.2 Langill	827-4213
MARY SHEPHERD	<i>[Signature]</i>	RR#3 Red Deer	586 2028
CAROL KERR	<i>[Signature]</i>	RR#3 Red Deer	586 2025
Sharon Molyneux	<i>[Signature]</i>	#1302 7108 Park Ave Rd	346-8435
Melanie Baker	<i>[Signature]</i>	140 Cameron Cres. Rd	343-7741
Carol Nault	<i>[Signature]</i>	19 OSBORNE ST	346 0170
B.W. Donaldson	<i>[Signature]</i>	5864 Westport Cres.	346-2726

DON'T
RAISE
MY
TAXES

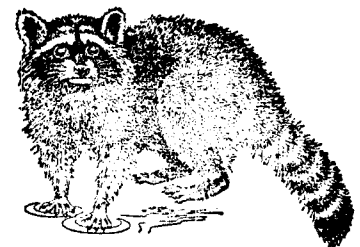
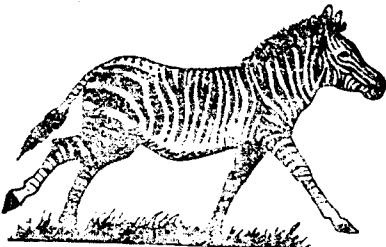


ZOO at HERITAGE RANCH

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
D. MORRISON	<i>D. Morrison</i>	Red Deer	346-5972
T. Lacroix	<i>T. Lacroix</i>	Red Deer	342-6519
E. SAVIGNAC	<i>Chin Savignac</i>	Red Deer	346-3973
D. STEWART	<i>D. Stewart</i>	Red Deer County	886-2552
Linda Van Houtland	<i>Linda Van Houtland</i>	Amnisklag	227-5909
Brent Gallaway	<i>B. Gallaway</i>	31 Maple Bay Lark	782-7442
Karen Green	<i>K. Green</i>	R.R. #1 Red Deer	887-3418
Bob Mills	<i>Robert A. Mills</i>	19-37535 Red Deer	347-8861
Edward Taylor	<i>Edward Taylor</i>	89 Eastman Cres.	342-6469
Edith M. Ouel	<i>E. H. Ouel</i>	Box 386 Pembroke	886-5598
Kandy Effert	<i>K. Effert</i>	5923-61 ave RD	347-8918
Wendy Wright	<i>Wendy Wright</i>	#3 Windsor St RD	0-3024
Donna Auer	<i>Donna Auer</i>	3329-42a Ave	346-4537
Tracy Suddaby	<i>Tracy Suddaby</i>	27 C. Cameron Rd	343-1892
Rick Walsin	<i>Rick Walsin</i>	4745 56 St Red Deer	357-2413
Bill Simason	<i>Bill Simason</i>	7148 ORANGE AVE	347-0816
Sharon Posen	<i>Sharon Posen</i>	3966-35 Ave Red Deer	341-3272
RAEMUND POKIN	<i>R. Pokin</i>	3966-35 Ave Red Deer	841-3272
CLEMENT POTVIN	<i>C. Potvin</i>	4423 EMBURY CRES RED DEER	347-3044
Sandra Hougstol	<i>S. Hougstol</i>	4014-46 St R.D.	347-8928
Candace Svederus	<i>C. Svederus</i>	4302-47th St Red Deer	346-3551
H. BURNHAM	<i>H. Burnham</i>	Box 704 Pembroke	886-5265
Debbie Psiurski	<i>Debbie Psiurski</i>	6318 Horn St R.D.	342-5574
Pete Psiurski	<i>Pete Psiurski</i>	6318 Horn St R.D.	342-5574
Sylvia Horv	<i>Sylvia Horv</i>	25 ELWELL AVE	347-3855
Kevin Redway	Kevin Redway	#1 Morris Close	342-0300
Wendy Herault	<i>Wendy Herault</i>	#1 Morris Close	342-0300
Don Fox	<i>Don Fox</i>	Box 213 Bruden	224-3833
Jim Mansfield	<i>Jim Mansfield</i>	1 Fir St. #8	347-8454
Donna Ottosen	<i>Donna Ottosen</i>	48 Page Ave. R.D.	347-4843
Colleen Thorne	<i>Colleen Thorne</i>	614-5925-63 St	346-0387

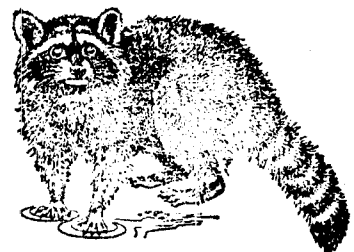


ZOO at HERITAGE RANCH

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NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
T. REYNOLDS	<i>T. Reynolds</i>	Stoffler	742-1247
G. DUNCAN	<i>G. Duncan</i>	Red Deer	340-2118
N. CHIRKOROFF	<i>N. Chirkoroff</i>	Red Deer	340-2118
S. CLARK	<i>S. Clark</i>	Red Deer	343-9439
D. MEIER	<i>D. Meier</i>	Red Deer	347-6835
GORDON ROCK	<i>Gordon Rock</i>	Red Deer	342-4873
CAYNE ROCK	<i>C. Rock</i>	RED DEER	342-4883
D. WEGWITZ	<i>D. Wegwitz</i>	RED DEER	342-1398
G. Hesbe	<i>G. Hesbe</i>	Penoka	
B. ALLEN	<i>B. Allen</i>	SYLVAN LAKE	887-2774
K. Black	<i>K. Black</i>	Robert's	346-4246
BOB KATNE	<i>Bob Katne</i>	Box 27017, N. T. W. P.O.	343-1996
Kandy Lindenberg	<i>Kandy Lindenberg</i>	Lacombe	782-5407
Jerry Lindenberg	<i>Jerry Lindenberg</i>	Lacombe	782-5407
Don Fowler	<i>Don Fowler</i>	Red Deer	346-6944
Michael Scott	<i>Michael Scott</i>	Lacombe	782-4015
JAN RAINIE	<i>Jan Rainie</i>	RED DEER	343-1674
R. S. S. S.	<i>R. S. S. S.</i>	Red Deer	342-6707
Jacki Steppes	<i>Jacki Steppes</i>	Red Deer	347-4527
Nathalie Poulton	<i>Nathalie Poulton</i>	Red Deer	347-3610
Brigitte Babine	<i>Brigitte Babine</i>	Red Deer	347-4950
Jim Laman	<i>Jim Laman</i>	Red Deer	800-9338
Melodie Collins	<i>Melodie Collins</i>	Red Deer	346-4868
Kathy Bayley	<i>Kathy Bayley</i>	R.D.	343-8737
KATHLEEN SISK	<i>Kathleen Sisk</i>	R.D.	343-1103
Henri Regimbald	<i>Henri Regimbald</i>	RED DEER	343-6296
DAN MACDONALD	<i>Dan MacDonald</i>	Red Deer	342-6961
BETTY MACDONALD	<i>Betty MacDonald</i>	Red Deer	342-6968
P. A. GEORGE	<i>P. A. George</i>	RED DEER	343-2973
Gudy Fowler	<i>Gudy Fowler</i>	Red Deer	346-6944
WISLAW RYM	<i>Wislaw Rym</i>	RED DEER	340-1020
Wieslaw Rym	<i>Wieslaw Rym</i>	Red Deer	340-1021

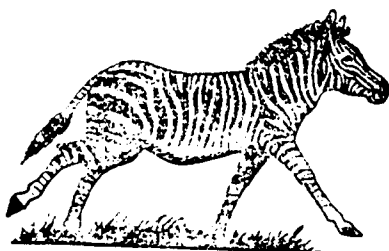


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
BRIAN TAYLOR	<i>B. Taylor</i>	#2 WILDOUSE DR.	887-3252
Brian L. Myhre	<i>Brian L. Myhre</i>	4725-44 st.	887-5407
Christine Mandy	<i>Christine Mandy</i>	11th St. Cres.	342-7374
Trevor Grenier	<i>Trevor Grenier</i>	4927-51st	340-8508
Susan Ginter	<i>Susan Ginter</i>	5709-41 Ave	742-0190
Leah Hansen	<i>Leah Hansen</i>	Box 447 St. Albans, AB	742-5443
MARY SARNECKI	<i>Mary Sarnecki</i>	Box 3 Bluffton AB	843-4134
FRANK RUZEK	<i>Frank Ruzeck</i>	Box 5002 Al	340-5651
INGRID HARRISON	<i>Ingrid Harrison</i>	Red Deer County	886-2080
MIKE FOX	<i>Mike Fox</i>	Calgary, AB	281-7168
PAUL CRISP	<i>Paul Crisp</i>	5925 63rd St. AB	340-1869
TANNIS BITE	<i>Tannis Bite</i>	5925 63rd St. Red Deer, AB	340-1869
Edna Beeber	<i>Edna Beeber</i>	4518 Waskasoo Cr.	346-6848
Donna Damer	<i>Donna Damer</i>	168 Eastman Cres.	343-3263
COLIN GAINER	<i>Colin Gainer</i>		
KIM WALTON	<i>Kim Walton</i>	Canora, AB	783-2908
BEV ISAAC	<i>Bev Isaac</i>	Perth, AB	783-3559
Pam Mitchell	<i>Pam Mitchell</i>	4605 So. Ave. Sylvan Lake	887-4553
Chris Mitchell	<i>Chris Mitchell</i>	4605 So. Ave. Sylvan Lake	887-4553
Teddy Fanning	<i>Teddy Fanning</i>	24 Dunham Cres.	347-3895
Trudy Seytler	<i>Trudy Seytler</i>	48 Neal Close	342-2462
Ronald Seytler	<i>Ronald Seytler</i>	48 Neal Close	342-2462
A.B. Lyslo	<i>A.B. Lyslo</i>	7 McKinnis Lane	782-6233
Mark McBurnett	<i>Mark McBurnett</i>	145 W. Main Street	346-4467
Anny Stephen	<i>Anny Stephen</i>	RD College	346-0166
Charles Denny	<i>Charles Denny</i>	RR1 RD 9	347-4889
Budget Nakamura	<i>Budget Nakamura</i>	Red Deer	347-6275
Karlene McGill	<i>Karlene McGill</i>	Red Deer	347-2144
Susan Waters	<i>Susan Waters</i>	Red Deer	343-3045
Hazel Comeau	<i>Hazel Comeau</i>	Red Deer	346-1723
Benny Bureman	<i>Benny Bureman</i>	69 Mallory Ave	347-2472
Chris Duffin	<i>Chris Duffin</i>	RR 4 Red Deer	342-7445

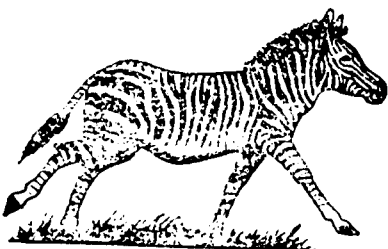


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Dallas Kruger	<i>Dallas Kruger</i>	55 Oberlin Ave	347-1176
Erin Arnold	<i>Erin Arnold</i>	19 Edwards Cres	343-9406
Crystal Pye	<i>Crystal Pye</i>	RRI Penhold	886-4688
Dr. Jytte Roy-Poulsen	<i>Dr. Jytte Roy-Poulsen</i>	16 Hill Grove Red Deer	342-0903
Phil McCracken	<i>Phil McCracken</i>	RRI Penhold	886-4688
Jason Entkin	<i>Jason Entkin</i>	5318 57 th R-dr, Mtn	845-4392
Sandy Reed	<i>Sandy Reed</i>	52 Barrett Dr RD	3474757
Pamela Helm	<i>Pamela Helm</i>	Red Deer	343-2568
Merlin Greaves	<i>Merlin Greaves</i>	1213-3424-52 Ave RD	340-3764
Claudette Luke	<i>Claudette Luke</i>	" "	" "
Don McArthur	<i>Don McArthur</i>	21 Laverne Cres	342-0476
Tom Farthing	<i>Tom Farthing</i>	*3021 Springfield Ave	342-2691
DWIGHT Lee	<i>DWIGHT Lee</i>	#43-28342 Thunder Rd	347-0711
Alicia Stein	<i>Alicia Stein</i>	30 Depelme St RD	342-0209
Kristen Wiesch	<i>Kristen Wiesch</i>	31 Orchard Green	342-6724
Sara Warren	<i>Sara Warren</i>	28 Ogden Ave	346-5489
Monica Gingerich	<i>Monica Gingerich</i>	123 METCALF AVE	343-2932
DAN GINGERICH	<i>DAN GINGERICH</i>	123 METCALF AVE	343-2932
BOB BERGDAHL	<i>BOB BERGDAHL</i>	403, 4601 48 Avenue RD	
Michelle Patterson	<i>Michelle Patterson</i>	General Delivery, Rocky Mtn house	845-7594
ARON ROBINSON	<i>ARON ROBINSON</i>	Box 1455 Rimbey	843-3566
Gerri Robinson	<i>Gerri Robinson</i>	Box 1455 Rimbey	843-3566
Dean Klein	<i>Dean Klein</i>	674 Van Lake	987-4390
AL McAL	<i>AL McAL</i>	11 McMillan Cres Red Deer	341-5741
HERB LAVERGNE	<i>HERB LAVERGNE</i>	23 BERRY AVE RD	346-2819
H. SHANNON	<i>H. SHANNON</i>	3506-49 Ave RD	
Randy Naugle	<i>Randy Naugle</i>	41 Bennett St	250-2894
Barry Bachman	<i>Barry Bachman</i>	17 Dunn Close	341-5606
MAURICE	<i>MAURICE</i>	174 Cornett Dr	347-9143
CORA LYSGO	<i>CORA LYSGO</i>	7 Dickens L	782-6233
Leanne McClatchin	<i>Leanne McClatchin</i>	26 Herbert Ave	346-1353
LINDA KETTLES	<i>Linda Kettles</i>	73 Eggleton St	347-8837

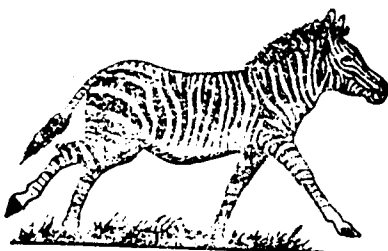


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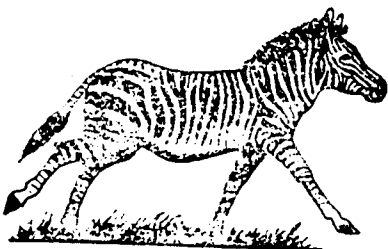
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
ZOE CAREY	Zoe Carey	21 Ray Avenue	346-7698
Trista Carey	Trista Carey	21 Ray Avenue	346-7698
Tony McMillan	Tony McMillan	75 4th Ave	343-3235
Jack McMillan	Jack McMillan	Delburne Alta	748 2368
Jean Gramlich	Jean Gramlich	37 Reeves Cres	342-2263
Chole Anne Nielsen	Chole Anne Nielsen	RR2 Red Deer	340-0325
CHOLE ANNE NIELSEN	Chole Anne Nielsen	RR2 Red Deer	340-0325
HELEN MAKE	Helen Make	R.D.	
TAMMY ROY	Tammy Roy	74 Beaver Dr Whitecourt	778 3602
Carly Henley	Carly Henley	54 Castle Cres	342-7546
CARLYO HENLEY	Carlyo Henley	Red Deer Alberta	342-7546
Chester Belzowski	Chester Belzowski	414 2nd St S 5758-4th Ave	346-0814
Sandy Fleck	Sandy Fleck	#26 Gosh St R.D. T4P2N7	347-4739
Grant Henley	Grant Henley	54 Castle Cres	342-7546
Betty Yoder	Betty Yoder	4737-50 St Olds	556-8822
Chawn Hainstock	Chawn Hainstock	103-5715-56 Ave R.D.	346-9267
Sheree Allen	Sheree Allen	19 Green Ct Sylvan	887-3081
ROBERT DYCK	Robert Dyck	113 Tamarac Blvd SPRINGBROOK	886-2683
Marilyn Berger	Marilyn Berger	4109-115 St Red Deer	343-3633
Ian Keogh	Ian Keogh	37561 Range Road 275 R.D.	347-5713
Dorothy Bindhuille	Dorothy Bindhuille	50 Oberlin Ave R.D.	347-3647
Ingrid Harrison	Ingrid Harrison	Red Deer County	886-2080
P. Pembroke	P. Pembroke	Edville	748-2806
Dale Murray	Dale Murray	Bentley	748-2036
RUBENHILL	Rubenhill	Red Deer	357-3432
K. Bieber	K. Bieber	Red Deer Alta	346-6849
Alice May	Alice May	Kindale AB	542-3535
Donna Jackson	Donna Jackson	RR1 THURFAIR	728-3064
Carolyn Ziegler	Carolyn Ziegler	Drumheller	227-5078
Ueli Foerdere	Ueli Foerdere	Red Deer	343-2217
Juergen Foerdere	Juergen Foerdere	"	"
Hawn Caldwell	Hawn Caldwell	"	343-3150



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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Stan Davis	<i>Stan Davis</i>	36 Chalmers Close	341-5706
Jennifer Davis	<i>Jennifer Davis</i>	36 Chalmers Cl.	341-5706
M. McCallum	<i>M. McCallum</i>	Box 27018 Red Deer	346-1837
SHANE GOUP	<i>Shane Goup</i>	14411 FAIR	727-6672
Emma Bighead	<i>Emma Bighead</i>	" "	" "
Laurence Breen	<i>Laurence Breen</i>	Bentley AB	748-4894
S. PICKERING	<i>S. Pickering</i>	3310-41 4th Ave RD	347-5478
Bruce Craig	<i>Bruce Craig</i>	3313-42 Ave	346-9861
Don Goodwin	<i>Don Goodwin</i>	3313-42-AVE	346-9861
Alfred L. Boucher	<i>Alfred L. Boucher</i>	28 Dixon Ave	341-3472
Frank Bjorn	<i>Frank Bjorn</i>	55 Anders Close	343-7686
DAVE ANDERSON	<i>Dave Anderson</i>	124 Denison Cres	343-8309
Cheryl Anderson	<i>Cheryl Anderson</i>	144 Denison Cres.	343-8309
Dawn LaMontagne	<i>Dawn LaMontagne</i>	Red Deer	343-2982
Bob White	<i>Bob White</i>	Red Deer	347-6536
Barbara Chaille	<i>Barbara Chaille</i>	25 Metcalfe P.D.	347-8536
Martha Kroger	<i>Martha Kroger</i>	#5 38312 Red Rd RD.	347-3966
Brenda Wannstrom	<i>Brenda Wannstrom</i>	#4 Gwinn Av RD	347-9914
Brandi Nelson	<i>Brandi Nelson</i>	26 Wishart St RD	346-4235
Lisa Warner	<i>Lisa Warner</i>	Box 1166 Camrose, AB	672-0813
Brenda Geiber	<i>Brenda Geiber</i>	Gen Del Kelsey AB	375-3965
Leif Bergstrom	<i>Leif Bergstrom</i>	4736 24th St.	346-6734
SOHN HANSUIM	<i>SOHN HANSUIM</i>	#16-37235 Rd RD 265	343-8383
C. Billings	<i>C. Billings</i>	PR. Dewinton	938-2390
Sonia Anderson	<i>Sonia Anderson</i>	5542-37 STREET RED DEER	342-5648
JEREMY WILKIE	<i>Jeremy Wilkie</i>	5020 43rd AVE	343-7412
Wm. McCallum	<i>Wm. McCallum</i>	27613 44th St 121	343-7022
RAYSON YOUNG	<i>Rayson Young</i>	111 TAMAKAC	886-2063
Marynda McCallum	<i>Marynda McCallum</i>	57 Hart Cres	343-3028
Varren Burke	<i>Varren Burke</i>	226 180 Bouce St	346-8237
Jordan Sinclair	<i>Jordan Sinclair</i>	305, 120 Piner Dr.	UNLISTED
Randy Eluk	<i>Randy Eluk</i>	POC 519 Lacville	746-3122



ZOO at HERITAGE RANCH

PETITION

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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Lauretta Williams	<i>Lauretta Williams</i>	106-122 Cornett Dr	341-5239
Saba Gorman	<i>Saba Gorman</i>	106-122 Cornett Dr	341-5239
Peter Underwood	<i>Peter Underwood</i>	42 MTCOPE AVE	341-6340
Annie Salmons	<i>Annie Salmons</i>	5718 - 45 Ave Lacawke	752-3501
MARGARET Lindholm	<i>M. Lindholm</i>	Box 141 Red Deer	286-2507
Mc SPENCER	<i>Mc SPENCER</i>	3720 Ross St	340-1202
Mc SPENCER	<i>Mc SPENCER</i>	" "	340-1202
Flora Lindholm	<i>Flora Lindholm</i>	5519-55 Buehly	845-2481
Patricia Wickle	<i>Patricia Wickle</i>	" "	" "
Donna Rodgers	<i>Donna Rodgers</i>	62 England CR	340-0869
Teresa Lutz	<i>Teresa Lutz</i>	#78 31 A/B Green Ave	347-4463
Dale Edmunds	<i>Dale Edmunds</i>	22 Gummow Ct	343-6361
Jean Hamilton	<i>Jean Hamilton</i>	Lakeview Hall Cou Hills	752-4077
Sue Hamilton	<i>Sue Hamilton</i>	" "	" "
RAJ Hamilton	<i>RAJ Hamilton</i>	" "	" "
John Sabiston	<i>John Sabiston</i>	" "	" "
Mr. Kearney	<i>Mr. Kearney</i>	3714 46 St	346-3327
R. Abell	<i>R. Abell</i>	31 BAINES CRES	346-0502
Dwayne Shirley	<i>Dwayne Shirley</i>	5516 47 A Ave	343-9352
Neilly McKinnon	<i>Neilly McKinnon</i>	" "	" "
Laura Meechuk	<i>Laura Meechuk</i>	#50 Rollis Street	340-3849
Carla Meechuk	<i>Carla Meechuk</i>	#50 Rollis Street	340-3849
Grant Meechuk	<i>Grant Meechuk</i>	231-5029-34st.	346-4327
Bea Mackay	<i>Bea Mackay</i>	✓	✓
L. Harder	<i>L. Harder</i>	41 Bowdell St	346-7206
T. Turner	<i>T. Turner</i>	Medicine Hat	527-4715
D. Grose	<i>D. Grose</i>	RRI Clive	784-3535
Danny Gault	<i>DANNY GAULT</i>	RRI Fern Tost	877-2139
J. Beatty	<i>J. Beatty</i>	Box 128 Gidsbury	335-8057
P. Bombardier	<i>P. Bombardier</i>	46 SANDSTONE	782-5366
Kate Hytha	<i>Kate Hytha</i>	143 Argusman Drive	347-1894
Debbie Young	<i>Debbie Young</i>	41 Walsburne St	342-4304

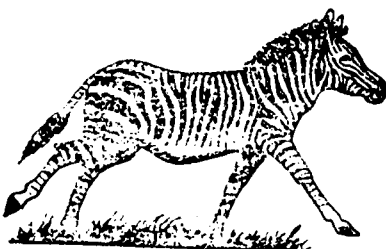


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Marlene Brattberg	Marlene Brattberg	Box 539, Eckville Alta	729-2148
Gale Skjonsberg	Gale Skjonsberg	Box 143, Eckville, Alta	746-5444
KEN OGILVIE	Ken Ogilvie	#2306 3416 52nd Ave	347-5403
Maurcen Banner	Maurcen Banner	2306 3416 52nd Ave	347-5403
Annell Ashfield	Annell Ashfield	#119-3110 47th Ave Rd	342-6087
Doug Murray	Doug Murray	Box 171 Blackfolds	
Barbara Morrison	Barbara Morrison	239 Dawson Dr	347-6174
Barbara Morrison	Barbara Morrison	1 Springfield Ave	347-7801
Rick Mollan	Rick Mollan	39 Eversdale Cres	343-2859
Cathy Schultz	Cathy Schultz	4401 Embury Cres Rd	340-2612
V.A. MULHALL	V.A. Mulhall	8 Oakley Cl Rd	346-7947
Brenda Hoppin	Brenda Hoppin	RR#2 Trochu AB	442-2573
Maurcen Eillard	Maurcen Eillard	#18 Shudstone Ave	782-5442
Ann Ann. Eward	Ann Ann. Eward	#18 Sandstone Ave	782-5443
CARMEN ALVAREZ	Carmen Alvarez	29 Rutledge Cres	343-8069
Arthur Woolley	Arthur Woolley	54-5344 76st	346-3536
Shirley Wood	Shirley Wood	152 McLean Rd	346-6860
Tara Spelman	Tara Spelman	6 Hawthth St	347-264
Lyn Munoz	Lyn Munoz	47 McLevin Cres	346-2242
Shirley Munoz	Shirley Munoz	47 McLevin Cres	346-2242
Riches Daniel	Riches Daniel	606 Rosgrove Cres	343-1125
Shana Korman	Shana Korman	4603-50th Rd Deer	346-4817
JANET CHANT	Janet Chant	#4 Pellicot Lane	782-6621
Sarah McKevitt	Sarah McKevitt	#305 39th 56 Ave	342-7994
CORRINE BURKE	Corrine Burke		346-5731
DWEN SPECHT	Dwene Specht	RR#1 BENNETT	788-3020
KAREN COTEN	Karen Coten	5033-39 ST LACOMBE	782-2180
Hugh COTEN	Hugh Coten	5033-39 ST LACOMBE	782-2180
Karla Cole	Karla Cole	Apt #3403 3420 52 Ave	347-4334
Larry Cozzani	Larry Cozzani	114 34th St. Red Deer	343-0070
Terri Summers	Terri Summers	RR 3 Red Deer	347-7910
Sarah Grabel	Sarah Grabel	K. R. 3 Red Deer	347-7910

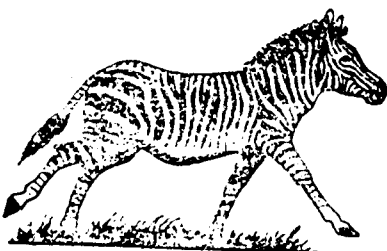


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Wayne Kandel	<i>Wayne Kandel</i>	38 Escott Close	341-2378
Lorella Cole	<i>Lorella Cole</i>	604 Wilmore Ct.	346-9406
STAN Mulligan	<i>Stan Mulligan</i>	36 MURPHY CRES	343-0532
LETAQUAIR	<i>LETAQUAIR</i>	12 M'BRIDE CRES.	342-0601
Clayton Guerin	<i>Clayton Guerin</i>	46 Baird Dr.	340-0563
Ralph Guillaumet	<i>Ralph Guillaumet</i>	RR#1 LACOMBE, AB	885-2174
Symette Guillaumet	<i>Symette Guillaumet</i>	RR#2 Lacombe, AB	885-2174
BRIAN Birch	<i>Brian Birch</i>	3227 Russ'55 Red Deer	343-8549
Melode Banks	<i>Melode Banks</i>	RR#2 Lacombe	749-2813
Julie Dreesen	<i>Julie Dreesen</i>	RR#1 Silk 7 Box 5 Red Deer	885-2147
Merrilee Walton	<i>Merrilee Walton</i>	4618 - 46 St. Clds.	556-8778
J. P. Walton	<i>J. P. Walton</i>	" " "	" " "
Gerrit Ault	<i>Gerrit Ault</i>	Box 908 Innisfail	227-1268
Kathleen Bebeus	<i>Kathleen Bebeus</i>	5139 44 AVE	346-0814
Tony C. Brunasco	<i>Tony C. Brunasco</i>	340-0596 - 305	4760-107
A. MURPHY	<i>Andrew Murphy</i>	RR#4 Innisfail	227-2053
D. Hodgins	<i>Dorothy Hodgins</i>	Wetburne	749-2634
L. Pauls	<i>Lisa Pauls</i>	Red Deer	342-1981
N. Bailey	<i>Nancy Bailey</i>	Red Deer	347-7584
D. BENZ	<i>Dorothy Benz</i>	CAROLINE	722-2375
B. Benz	<i>Brigitte Benz</i>	Caroline	722-2036
A. Irvine	<i>Andrea Irvine</i>	Red Deer	346-4516
D. DIXON	<i>Dorothy Dixon</i>	3 Phelan Ct. R.D.	342-0386
J. Bourne	<i>J. Bourne</i>	Box 636 Red Deer	342-3365
D. Carson	<i>D. Carson</i>	Box 27003 Red Deer	784-2353
J. Bombaerts	<i>J. Bombaerts</i>	3222-57 Ave R.D.	343-0055
J. Bombaerts	<i>J. Bombaerts</i>	3222-57 Ave R.D.	343-0055
J. Brenner	<i>J. Brenner</i>	Box 461 Stettin	876-7712
D. Little	<i>D. Little</i>	106 Glendale Blvd	346-1713
J. Birse	<i>J. Birse</i>	Box 813 Mapleville	728-3450
W. Birse	<i>William Birse</i>	#64A Box 511 R.D.	347-0818
RITCH NICKELL	<i>RITCH NICKELL</i>	299 Red Deer	342-ROCK

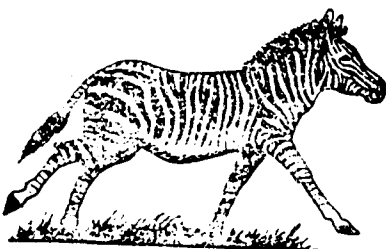


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Maria	Hollman	55 Excell St	347-0574
CARINNE	HANSEN	RR 1 DELBORD	749-2757
PETER	HILKOW	43 PARKSIDE DR	347-7996
SIAM	Hillman	103 3765 HWY 2	346-1277
Theresa	Hillman	RR #3 Rocky Point	845-4724
Phonda Branch	Hillman	SAME	845-5441
SHIRLEY HORN	Shirley Horn	5927-61 AVE RD	347-5749
Nathan Lemke	Nathan Lemke	3208-57 AVE	342-6589
Kellie Collinson	Kellie Collinson	4040 49 AVE INNISFAIR	227-1428
Don Ferdinand	Don Ferdinand	3205-57 AVE	342-6589
A. HENDERSON	A. Henderson	BOX 352 Parkdale	846-4297
Walter Bensen	Walter Bensen	RR 2 214 Wb	1414-7489
KAYE BENSON	Kaye Benson	INNISFAIR	227-1382
Bonnie Benson	Bonnie Benson	Innisfair	227-1382
EVA TANG	Eva Tang	RED DEER	346-5505
M. M. M. M.	M. M. M. M.	Springbrook, AB	
DAVID A. ANDERSEN	David A. Andersen	SILVER LAKE, ALTA	887-2641
GRACE BRUNNEN	Grace Brunnen	Red Deer Alta	347-4794
ISORNIENBERG	Isornienberg	Red Deer AB	347-3783
H. Sonnenberg	HERMAN SONNIENBERG	Red Deer AB	347-3783
Luan Heflich	Luan Heflich	Box 5 Camwood St	465-2716
Jean DeLeeuw	JEAN DELEEUW	125 Orendown drive	346-5756
Alison Findlay	Alison Findlay	4414 40A Ave. RD.	341-3548
Linda Thorne	Linda Thorne	4 NEAL CLOSE	341-6722
TRACEY MIX	Tracey Mix	31 Eliot Cres. RD.	347-2642
GORDON OPEIR	Gordon Opeir	514 MUSTANG ACRES	347-4896
Dwight Beck	Dwight Beck	110 Canat de Red Deer	340-3475
Nicole Aubrey	Nicole Aubrey	3918 43 Ave	347-9943
Karen Aubrey	Karen Aubrey	514 Terrace Park	346-6009
Red Deer	Red Deer	24 Manor Cres	347-7858
Robert Brann	Robert Brann	Box 559	229-2148
Adelle Carlson	Adelle Carlson	5533-3554	343-1157

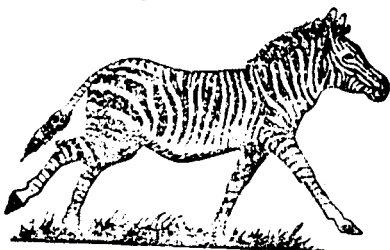


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Russel Hayden	<i>Russel Hayden</i>	3814-39 St	347-9422
Dora Evanshyn	<i>Dora Evanshyn</i>	19 Chalmers Ct	346-4076
Jennifer Moore	<i>Jennifer Moore</i>	7 MacKenzie Cres	347-8702
Lillian McDowell	<i>Lillian McDowell</i>	Carstairs	337-3064
Lauren de Groot	<i>Lauren de Groot</i>	#67 3924-50 Ave	340-2480
Bethy Russell	<i>Bethy Russell</i>	#204-103 Hermann	340-0458
Anne Ursuski	<i>Anne Ursuski</i>	R.R. 1 Penhold	386-4082
Austin Sacrey	<i>MA Sacrey</i>	#3 3834 39st, Red Deer	347-4586
MIKE SNEA	<i>Michael Snea</i>	5822-57 AVE, RED DEER	346-0817
KELLY LARSEN	<i>Kelly Larsen</i>	124 Wilcox Cres	347-7454
Donna Fanti	<i>Donna Fanti</i>	Sylvan Falls	748-2287
Bill Ellis	<i>Bill Ellis</i>	"	748-2276
Kari Olsen	<i>Kari Olsen</i>	4127-49 Ave	227-5797
DAN PERKSEN	<i>Dan Perksen</i>	108 TERRACE PARK	341-5521
PARK RADWINSKI	<i>Park Radwinski</i>	Box 355 Red Dn	347-5551
Garnet Cluff	<i>Garnet Cluff</i>	274 EDmund PARK	346-8199
STEVE BATTENFELDER	<i>Steve Battenfelder</i>	122 RUPERT CRES	342-6961
Bob BATTENFELDER	<i>Bob Battenfelder</i>	Box 14 CAMP CREEK	674-5417
Deena Battenfelder	<i>Deena Battenfelder</i>	122 Rupert Cres.	342-6961
Diage Spencer	<i>D Spencer</i>	Red Deer	341-6752
<i>Alabanda</i>			642-5675
Will Bylcholt	<i>Will Bylcholt</i>	WP8 MANITOBA 1-204-5703	
Henry Vanhanen	<i>Henry Vanhanen</i>	5809-59st R.D.	347-2129
Lynnda Baker	<i>Lynnda Baker</i>	12 Creston Close Rd	340-3460
Reeth Ferchuk	<i>Reeth Ferchuk</i>	21-28342 TWP RD 384	347-7393
Mel Havel	<i>Mel Havel</i>	#9 Hopworth Close	341-3635
M.R. CALLAHAN	<i>M.R. Callahan</i>	23 Stewart St	342-0414
Mrs. HANVOLD	<i>Dan Hanvold</i>	104 Cameron Cres	347-8980
Lillian PETERSON	<i>Lillian Peterson</i>	3209-44A Ave	343-6993
Courtney Paetzer	<i>Courtney Paetzer</i>	45 Sherwood Cres Red Deer	342-1259
Kristin Thorsen	<i>Kristin Thorsen</i>	69 McCullough Cr	341-3487
Terry Markie	<i>Terry Markie</i>	Box 390 Dalpau	749-2633

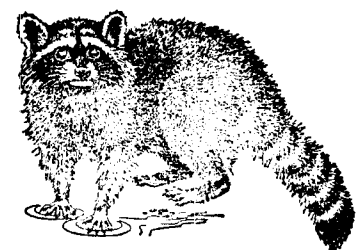
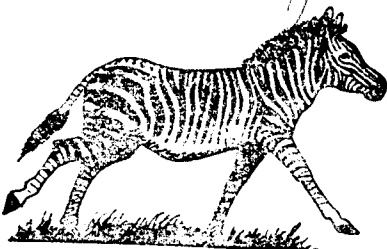


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NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			
Teri McLaren	Teri McLaren	Red Deer	342-5984
Norris Phyll	Donnie Griffin	Red Deer	341-3416
STEPHANIE WHITE	Stephanie White	Red Deer	340-2837
Carl McAnille	Carl McAnille	Red Deer	347-4799
Betty Haskins	Betty Haskins	Red Deer	340-1074
Tim HASKINS	Tim Haskins	Red Deer	340-1074
Caroline Lapp	Lapp	Lacombe	782-6657
Lucy Craven	Lucy Craven	Lacombe	782-3590
KATHY CRAVEN	Kathy Craven	Didsbury	335-3017
CAROLINE SHARP	Sharp	RED DEER	346-3062
JOHN GAUDIO	John Gaudio	RED DEER	343-7999
John Gaudio	John Gaudio	RED DEER	343-7999
Ramona Butler	Ramona Butler	Red Deer	343-8741
ART VAN DER HOFER	Art Van Der Hoffer	R D	343-8741
BERNICE PITTS	Bernice Pitts	Red Deer	340-5887
Rod Hugh	Rod Hugh	Red Deer	347-7269
Ernie Brantley	Ernie Brantley	Red Deer	
TEOY HOBBS	Teoy Hobbs	Swainsville	227-2809
A. W. O'Brien	170 O'Brien Cr	Red Deer	342-0651
Barbara Jo Brown	5554 44 R.D.	Red Deer	342-2246
H. Redman		Elmore	713-2486
J. Johnston	J. Johnston	Red Deer	347-2774
ROXANNE BAUER	R. Bauer	Red Deer	340-7802
Pauline Douglas	P. Douglas	Red Deer	343-6065
Koranne Crisp	L. Crisp	Red Deer	342-4741
Brenda Forgue	B. Forgue	Red Deer	342-7023
SHAUNA HILL	Shauna M Hill	Red Deer	343-7601
WAYNE HILL	Wayne Hill	Red Deer	343-7601
MIKE FARWELL	M. Farwell		
LAURIE MOON	Laurie Moon	Blindfall	885-5907
HAROLD POWER	Harold Power	School Cr	347-2088
Leanne Gyles		Bentley	748-2351

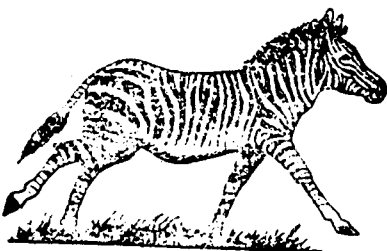


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NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
ALICE KRAWCE	<i>Alice Krawce</i>	5722-71st	346-6617
BONNIE VOLKER	<i>B. Volker</i>	5760 71st	346-5119
Koger Weigum	<i>Koger Weigum</i>	Tramway	442-2561
Andrea Papp	<i>Andrea Papp</i>	98 Allison Cres	340-1428
STAN MAKI	<i>Stan Maki</i>	10 FOX CRES	346-5999
Russ GORDON	<i>Russ Gordon</i>	Bentley Ave	748-4003
TABITHA MOLYNEUX	<i>Tabitha Molyneux</i>	102-50 McLean St	340-7516
Shad Molyneux	<i>Shad Molyneux</i>	102-50 McLean St	346-7516
ROBERT ARP	<i>Robert ARP</i>	Convent Alta	577-3736
Chris App	<i>Chris App</i>	Balsam Alta	241-8172
Rick Holt	<i>Rick Holt</i>	Penhold AB	783-3377
M. LARKHANI	<i>M. Larkhani</i>	RED DEER	347-6782
EDNA BOUTELLER	<i>Edna Bouteller</i>	Penhold Alta	886-4447
Brenda Sackman	<i>Brenda Sackman</i>	126 Rupert cres	346-2944
Kira Hollar	<i>Kira Hollar</i>	5130 49th Olds	536-1000
Val McCune	<i>Val McCune</i>	20127475 TWPRD B80 RD	County 3425715
JODIE CARLA FITT	<i>Jodie Carla Fitt</i>	6345 SONERDOR TUNGER	340-8371
SWAN + DWAYNE BECKWITH	<i>Swan + Dwayne Beckwith</i>	STEELE RD RD	341-5675
RYAN ARNFINSON	<i>Ryan Arnfinson</i>	104 Rutherford Dr.	340-8531
Stephen Broun	<i>Stephen Broun</i>	RR#1 Rocky Mtn Hse	845-6700
Tristina Macdonald	<i>Tristina Macdonald</i>	5618-41 St. Red Deer	346-2928
Lynette Johansen	<i>Lynette Johansen</i>	6 Parkside Dr.	340-3513
Dennis Cote	<i>Dennis Cote</i>	64 Wiggins Close R.D	346-9406
LEN FARDON	<i>Len Fardon</i>	#10 GRAYSON R -	547-7410
Shauna Case	<i>Shauna Case</i>	RR#2 Red Deer	347-9064
Theresa Sommariva	<i>Theresa Sommariva</i>	31 Ardmore	340-3567
Rhonda Basarava	<i>Rhonda Basarava</i>	Penhold	886-2031
STEVE BASARAVA	<i>Steve Basarava</i>	Penhold	886-2031
TRACY SPENCER	<i>Tracy Spencer</i>	Red Deer	341-8760
Lisa GINGRAS	<i>Lisa Gingras</i>	Red Deer	341-6894
Yvonne Salamon	<i>Yvonne Salamon</i>	innsfall AB	227-3588
DEBI McGRATH	<i>Debi McGrath</i>	RED DEER	346-1231

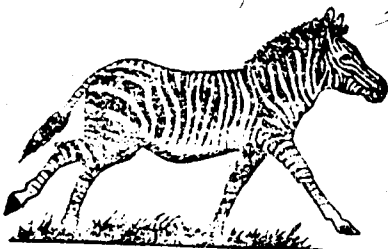


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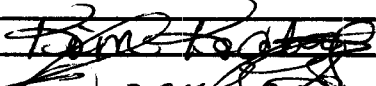

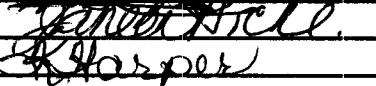
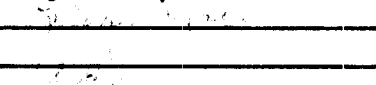
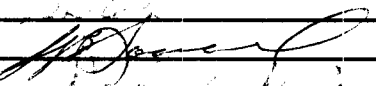
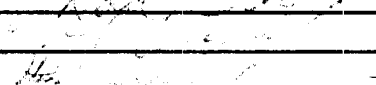
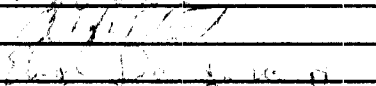
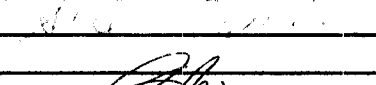
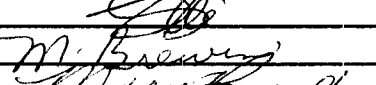
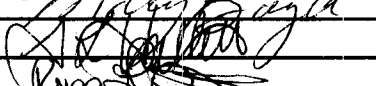
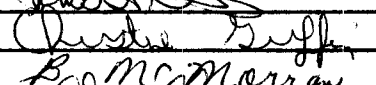
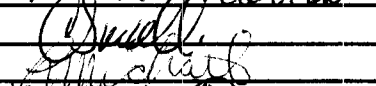

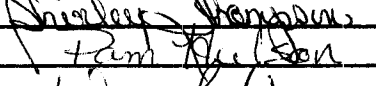
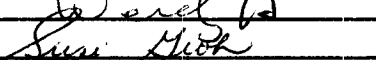




NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
DAN HASE	<i>[Signature]</i>	74 DUNCAN CR	342-4418
CATHY SWINSON	<i>[Signature]</i>	R.D.	7-6562
BEV MARTIN	<i>[Signature]</i>	47-DUSTON ST.	346-5017
Shawn Palm	<i>[Signature]</i>	63 Sylvan Dr.	887-2577
Vanessa Anderson	<i>[Signature]</i>	5253-5351 Lumber Ave	782-5253
Shelley Hicks	<i>[Signature]</i>	39 Nor they Ave Red Deer	346-1340
Kevin Hicks	<i>[Signature]</i>	39 Nor they Ave Red Deer	346-1340
Anita Harnett	<i>[Signature]</i>	217 54 Bell St	347-9495
NORMA WEST	<i>[Signature]</i>	41 CARPENTER ST. RED DEER	342-5759
Karen Knight	<i>[Signature]</i>	Box 36 Tees	704-2067
Tom Tress	<i>[Signature]</i>	4606 47th Ave	346-5732
Alisha Lewis	<i>[Signature]</i>	5 Cardinal ave	341-4984
Christi Luke	<i>[Signature]</i>	53 Randall	341-3208
A. F. TINK	<i>[Signature]</i>	Box 685 Borden	729 3089
Nancy Smith	<i>[Signature]</i>	4010-51st R.D.	347-2360
Jo Davis	<i>[Signature]</i>	14-79 Pathway Cres Rd	2438591
A. TERDINAND	<i>[Signature]</i>	Box 1, R.R.1	728-3224
Jori Ann Dore	<i>[Signature]</i>	51 Roland St Red Deer	342-1730
Donna Harrison	<i>[Signature]</i>	Box 520 Bentley	748-2204
JOE Pokhushsky	<i>[Signature]</i>	Box 171 FENHOLD	886-4365
Richard Hadman	<i>[Signature]</i>	PO Box 2095 Rocky	845-6272
Norm Doucet	<i>[Signature]</i>	#11-37575 RED DEER Cnty	342-7854
Darlene Wouret	<i>[Signature]</i>	#11-37575 R. Deer	342-4854
SHARON BOOBY	<i>[Signature]</i>	22 Cuckoo wood Dr	887-2641
WES E. PETERSON	<i>[Signature]</i>	5103-50A Ave SYLVAN	887-2192
Charla Morrison	<i>[Signature]</i>	41 Bennett str #207	347-6462
RANDI BOWLEY	<i>[Signature]</i>	Rocky Mtn House	845-6198
BILL LUMLEY	<i>[Signature]</i>	4414 40A Ave Red Deer	341-3548
SUZAN OAKLEY	<i>[Signature]</i>	15 ROBINSON CR	347-8782
WADE OPEIC	<i>[Signature]</i>	514 MUSTANG ACRES	317-4896
JEFF BARK	<i>[Signature]</i>	110 COMET DR RED DEER	340-3475
Doug Kraatz	<i>[Signature]</i>	RR 4 Red Deer	

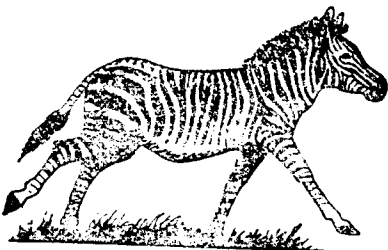


ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

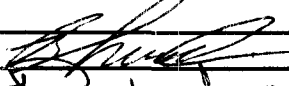


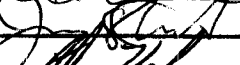

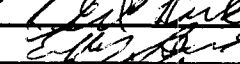
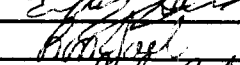
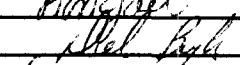
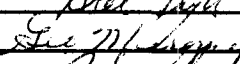
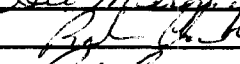
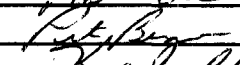

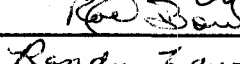
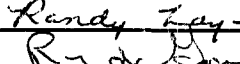

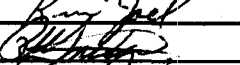
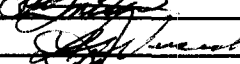
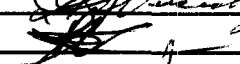
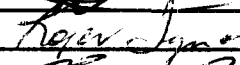
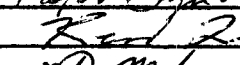
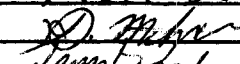

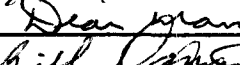




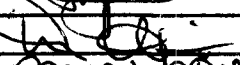
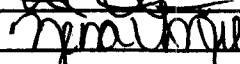



NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kim Keating		601 Niven ST. RD	343-1056
Tracy Walker		5330 72 AVE	346-9912
Willie Hehr		20440 WORTH CLOSE	343-1843
Maria Japp		5752 5423 (311)	346-8019
Janet Dick		RR#3 Red Deer	343-9435
Kelly Harper		Springbrook, AB	886-2259
LARRY TOWNSEND		34145 RECR RD	340-1058
SHIRLEY HALL		5111 T. RD	343-2719
Shelley Divorski		106-31 Alford Ave	347-9184
Marj Brown		8 GEHRKE CLOSE	341-3602
MARY BOYD		19 OVEN CR	342-2768
Arienne Hallett		26 Eastman Cres.	346-4473
Russ Giles		3924 53 Ave RD	343-6259
Christine Griffin		5808 43 Ave	348-3269
Bea McMorran		115-3110-47 Ave	886-2036
Jan Small		1601 333 Penfold	347-8223
CONA MICHAEL		22 Eastman Cres	346-6445
Dorinda Rudke		216 Cordova Ave	346-7942
LARRY CORBETT		23 MACCOLM CR	346-6237
SHIRLEY THOMPSON		38 WILKINS GREEN	543-8872
Pam Hickey		11 Ellenwood Dr	346-5021
Carol Ne		1114-51 St	887-4689
Sue Hick		4523-44-51 Sylvan	

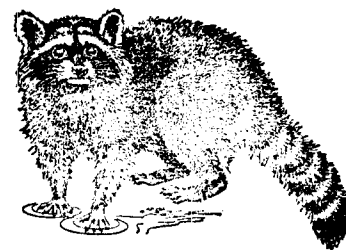
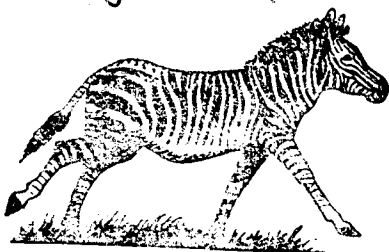


ZOO at HERITAGE RANCH

PETITION For

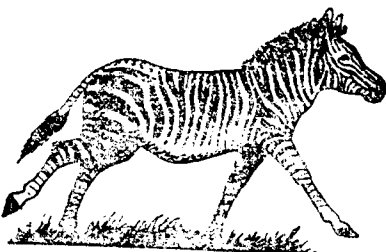
We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
BEN SMITH		5846 41 ST CRES	3-3310
Ron Weiland		17 Rutledge Cres	343-0769
Richard Malcolm		#54-4250-54 Ave	340-2626
Jim Stuck		RED DIER	346-9142
Andrew Hogberg		5337-76 ST	347-3938
Ed Hackman		88 McCullough Cres	346-6742
ELIERY BRANDSON		3905 57 ^{AVE}	346-5261
RON JSE		P.O. Box 832 RD	347-1584
DEL BAYLK		4 RR 4 57 ST	886-2867
GEO MUREAULT		102 RUTHERFORD DR	341-5768
ROBIN CLARK		2-141 RILLAND DR	746-6154
PETER BERGMAN		5425-48 ^{AVE} Sylvan Lake	887-3171
Ken Clark		#1 5809 65 ST	340-0689
ROD BOUCHARD		33 Holt ST	346-3234
RANDY LAYDEN		R.R. 1 MARKERVILLE	728-3033
ROY de GANS		4009-52 ST	347-3116
KEVIN JOEL			313-7516
RON SNIJDER		7-NEPTUNE	343-2382
LLOYD WEISENBURGER		6743 59 ^{AVE}	347-3057
BRIAN STEVENS		101 BUILDEGE CR	340-0975
ROGER THOMAS		RED OLEK	342-0712
KEN LAMB		"	346-9118
DAN METZGER		"	346-2119
TREVOR GAALHAS		15 WILSON C1 SYLVAN LAKE	887-5175
Dean Marriott		60 Sylvan Dr. Sylvan Lake	887-5062
Bill Damsant		25 FAIRWAY AVE RD	343-6155
MERV McODUGHAL		RR2 REDDEER	347-0524
Sharon L...		4301 6209 (ONS)	341-0792
Del McKinley		340 HOWELL AVE RD	347-6963
Lynda Halpin		129 Wadley Close Blackfalds	886-2032
Doug Halpin		129 Wadley Close Blackfalds	
Gina Miller		Box 125 Blackfalds	885-2936



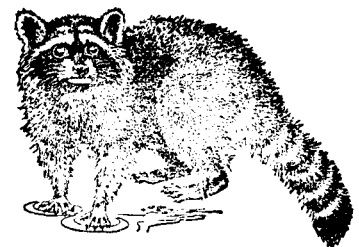
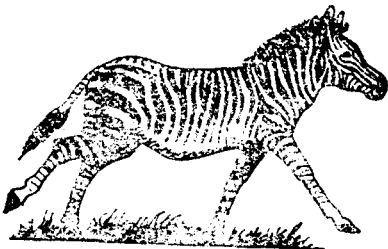
ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

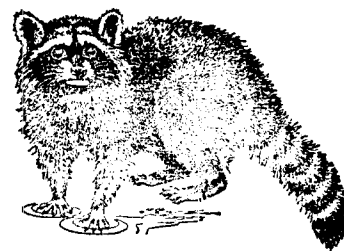
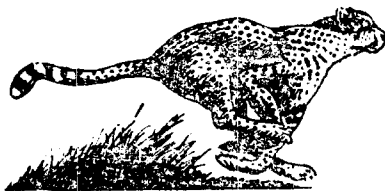
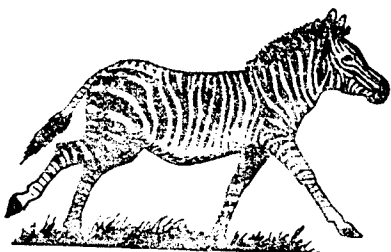
ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

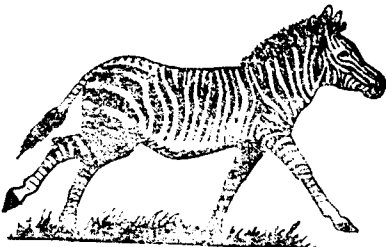
[illegible]

ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

ZOO at HERITAGE RANCH PETITION

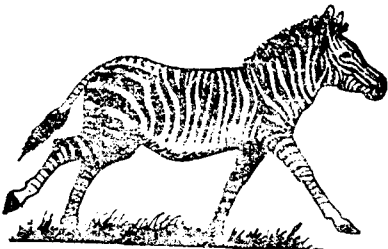
We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME _____

SIGNATURE

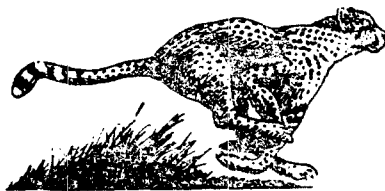
ADDRESS**PHONE NO.**

(please print)

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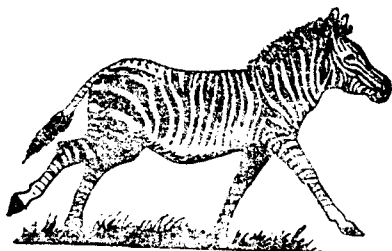
16

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

A black and white line drawing of a zebra in profile, facing right. The zebra is depicted in a running or trotting motion, with its legs extended. Its body is covered in a pattern of vertical black and white stripes. The tail is long and ends in a tuft. The zebra is standing on a small patch of grass.

2)

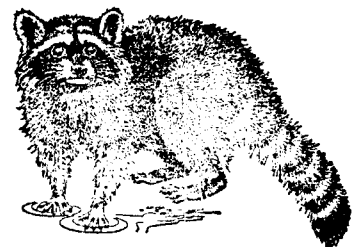
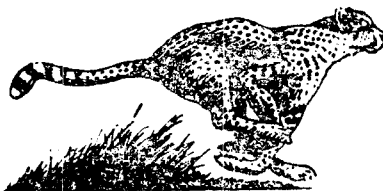
We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

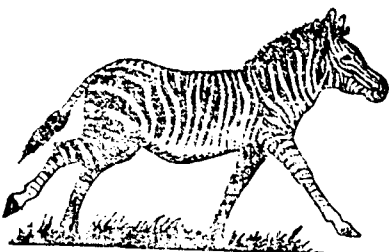
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L16E L72

(please print)



12

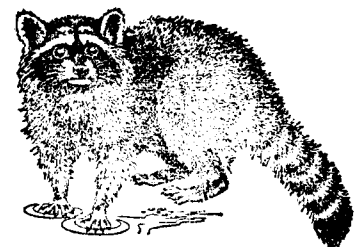
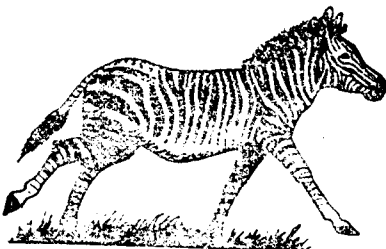
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ZOO at HERITAGE RANCH

PETITION

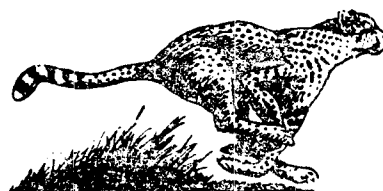
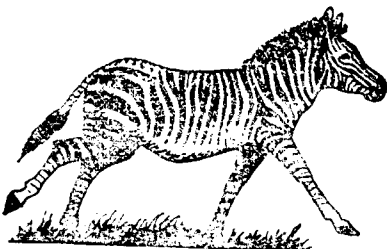
We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
JEFF NICHOLSEN	<i>Jeff Nichol</i>	252 Edmond Park Red Deer	341-4535
Roy Rowan	<i>Roy Rowan</i>	#12 5347 76 St	340-1430
Jeremiah Newton	<i>Jeremiah Newton</i>	29 Connors Cres	2-4347
Willy Wombat	<i>Willy Wombat</i>	33 WOOD DR.	3-3678
ALL THOMAS	<i>ALL THOMAS</i>	7401 THEY AVE	340-2133
BOB PRICE	<i>BOB PRICE</i>	1756 46 ST.	—
TODD NICHOL	<i>TODD NICHOL</i>	CAMONTON	454-8890
Kevin Tennant	<i>Kevin Tennant</i>	Red Deer	347-7657
MIKE TENNANT	<i>MIKE TENNANT</i>	Red Deer	346-0779
PAUL SIERFORS	<i>Paul Sierfors</i>	Sonahle	638-3291
Dan Meyn	<i>Dan Meyn</i>	Red Deer	342-5274
Joey Sumner	<i>Joey Sumner</i>	Red deer	341-4303
PENNY BURDEN	<i>Penny Burden</i>	RED DEER	343-7894
BETTY HAYWARD	<i>Betty Hayward</i>	RED DEER	340-3068
Don Calloway	<i>Don Calloway</i>	Sylvan Lake	881-4781
Todd Scott	<i>Todd Scott</i>	253 Silverdale Cres.	247-3602
Treuer Morris	<i>Treuer Morris</i>	Red Deer	346-8699
DARRELL LEVINS	<i>Darrell Levins</i>	Red Deer	340-3081
PAUL HILDEBRAND	<i>Paul Hildebrand</i>	Lacombe	782-5210
KORY DEUBA	<i>Kory Deuba</i>	Red Deer	3-1903
Renee Floden	<i>Renee Floden</i>	Red Deer	343-6471
Robin Lambert	<i>Robin Lambert</i>	Red Deer	343-7661
JAKE WALTER	<i>Jake Walter</i>	Red Deer	341-6789
Curtis Fines	<i>Curtis Fines</i>	Paroka	783-8932
Scott Kandas	<i>Scott Kandas</i>	R.D.	—
R.J. LATEVNESE	<i>R.J. Latevnesse</i>	10 Oxbow St. Basement suite	342-5776



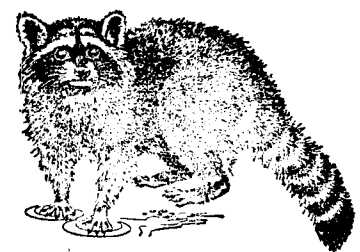
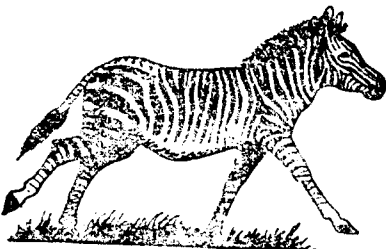
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We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

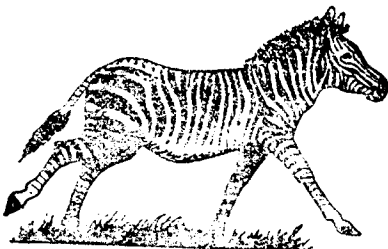
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③

NAME	SIGNATURE	ADDRESS	PHONE NO.
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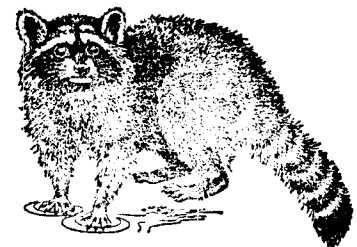
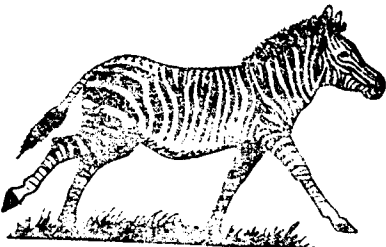
[illegible]

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

13

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

12

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

A black and white illustration of a raccoon standing on its hind legs, holding a small object in its paws. The raccoon has a striped tail and a mask-like face. It is looking towards the viewer. The illustration is simple and appears to be a woodcut or a similar print style.

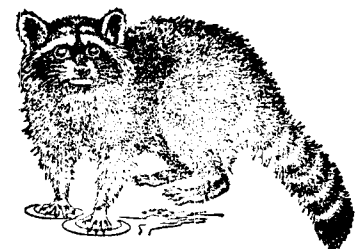
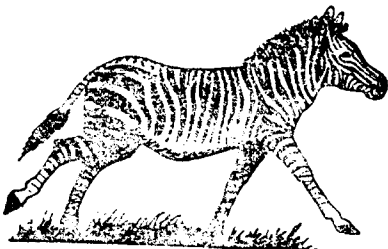
ZOO at HERITAGE RANCH

PETITION

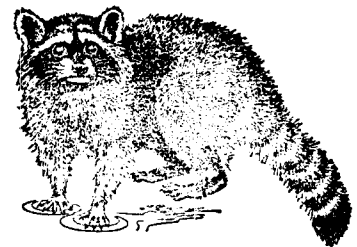
33

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
BARRY McHARD	[Signature]	Red Deer, Alta	340-1752
Sherry Dillo	[Signature]	Red Deer, Alta	886-2575
Darren Boras	[Signature]	Red Deer, AB	347-4993
Sherr Smith	[Signature]	Red Deer, Alta	340-3924
Allan K Ross	[Signature]	Red Deer, AB	341-5841
Janara Steele	[Signature]	Red Deer, AB	346-4723
Janet Fontaine	[Signature]	Red Deer, AB	311-4358
Scott Dickson	[Signature]	✓	343 3564
TALKIE SMITH	[Signature]	✓	346-8878
DANNA MULLANEY	[Signature]	✓	342-5731
Jodi Magnusson	[Signature]	Red Deer, AB	347-4351
KARA WILLMONT	[Signature]	✓	346-5328
ANGEL CAMERON	[Signature]	Red Deer, AB	342-7672
Laura Plisik	[Signature]	Red Deer, AB	347-4164
YVONNE HEISLER	[Signature]	Red Deer	342-5172
ALEXANDRA HUETA	[Signature]	Red Deer, AB	346-6842
Kim Case	[Signature]	Alta, AB	747-2826
PAVE DEKID	[Signature]	Glin, AB	747-2826
Scott Webster	[Signature]	Red Deer, AB	343 0220
WILLIAM ECKES	[Signature]	Eckville, AB	744-2612
MURRAY ROADS	[Signature]	Red Deer, AB	347-8782
Ken Carson	[Signature]	Amniskou, AB	227-5923
Wally Vane	[Signature]	Red Deer	346-6685
Arthur Boras	[Signature]	Red Deer	347-4993
MARK SHARVICK	[Signature]	SYLVAN LAKE	887-5156
WALTER ZAKALUK	[Signature]	Red Deer	347-9622
BARRY HUCIK	[Signature]	Red Deer	342-7926
Dorothea Marance	[Signature]	34 Osborne St. R.D.	347-4762




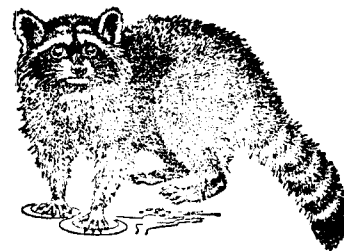
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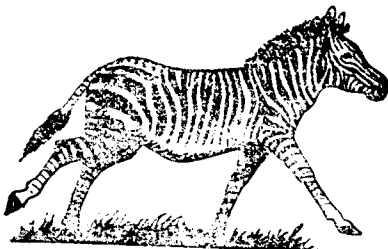
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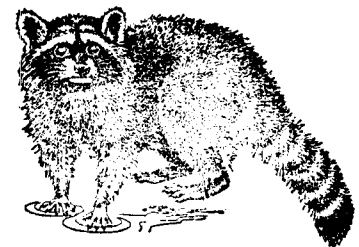
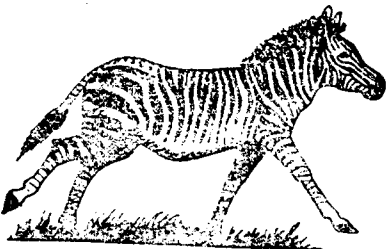
NAME	SIGNATURE	ADDRESS	PHONE NO.
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BRIAN MOORE	Blair Moore	519 TERRACE PARK	342-7147
Michael Hohn	Michael Hohn	Box 331 Delburne	749-3665
Brent Ray	Brent Ray	Box 112 Delburne	749-2368
Dave Wood	Dave Wood	6828 50th Rd Deer	340-3474
Crystal Jackson	Crystal Jackson	281 Westridge Dr Blackp	145-885-2452
ROB HANLUM	Rob Hanlum	74 Hford Ave	346-7589
Ray Oster	Ray Oster	74 Dunlop St	346-7661
DAV KUNDLE	Dav Kundle	Box 412 Penhold	342-7792
SEAN RAEKINS	Sean Raekins	20 NORTHEY AVE	341-5482
Jason Henderson	Jason Henderson	Box 498 Alix	741-2199
EL H. HOGBERG	El H. Hogberg	68 Oaklin Ave	346-6874
LOIS HOGBERG	Lois E. Hogberg	68 Oaklin Ave Red Deer	346-6874



13

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

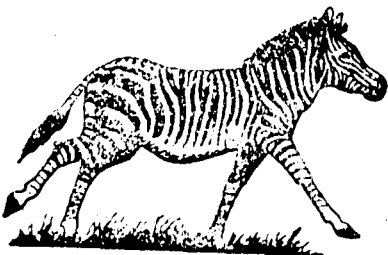
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ROYAL SERVICE
GAS & OIL LTD.
#25 - 7920 - 50 AVENUE
RED DEER, ALBERTA
T4P 3N4

ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Michael Vick	<i>Michael Vick</i>	RK #4 Edenville	746-3517
Bruce Genn	<i>Bruce Genn</i>	13-5935 6354 Red Deer	346-8370
RAT HEWITT	<i>RAT HEWITT</i>	42 RANSETT CR	343-2953
Michael Schalm	<i>Michael Schalm</i>	79 Kemp Ave.	346-3204
Joan Zimmer	<i>Joan Zimmer</i>	30 Stewart Street	346-1575
Doug Penney	<i>Doug Penney</i>	#1427 Wordey CRSS.	342-4193
Susan HEGGE	<i>Susan HEGGE</i>	Box 714 Blackfolds	782-4179
Mary Lyon	<i>Mary Lyon</i>	Gen. Del. Elberta	773-2169
Laurel LeBlanc	<i>Laurel LeBlanc</i>	34 Cameron Cres.	342-6194
VAL CLARK	<i>Val Clark</i>	3914 2nd St. Red Deer	340-1493
Sharon Cook	<i>Sharon Cook</i>	2810 47 St. Red Deer	343-8323



⑦

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
			



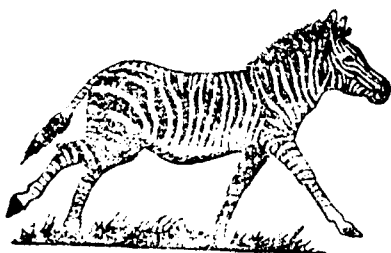
Glendale
School

7.

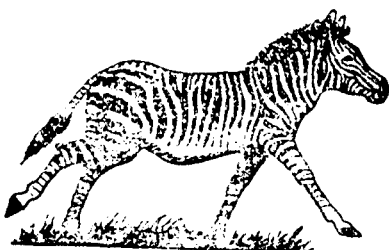


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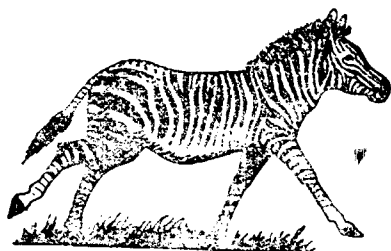
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

[illegible]

3)

[illegible]

23)

[illegible]

⑤

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			

A black and white line drawing of a zebra in profile, facing right. The zebra is depicted in a running or galloping pose, with its front legs extended forward and its hind legs pushing off. Its body is covered in a pattern of vertical black and white stripes. The zebra's mane is short and stands up along its neck, and its tail is long with a tuft at the end. It is running on a small patch of grass.

52

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			

A detailed black and white illustration of a raccoon standing on its hind legs, facing left. The raccoon has its characteristic black and white striped tail, a white mask around its eyes, and a bushy tail. It is standing on a small patch of ground with some leaves or debris.

10)

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

A black and white line drawing of a zebra in profile, facing right. The zebra is depicted in a running or galloping pose, with its front legs extended forward and its hind legs pushing off. Its body is covered in a pattern of vertical black and white stripes. The zebra's mane is short and stands up along its neck, and its tail is long with a tuft at the end. It is running on a small patch of grass.

2

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

A black and white line drawing of a zebra in profile, facing right. The zebra is depicted in a running or galloping motion, with its front legs extended forward and its hind legs pushing off. Its tail is slightly curved and ends in a tuft. The zebra's body is covered in a pattern of vertical black and white stripes. It is standing on a small patch of grass represented by a few blades.

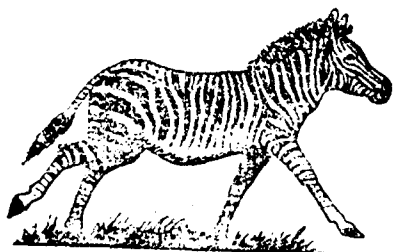
7

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			

Three black and white illustrations of animals. On the left is a zebra standing and facing right. In the middle is a cheetah in a pouncing or running pose, facing right. On the right is a raccoon standing and facing left.

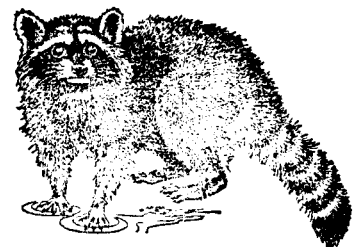
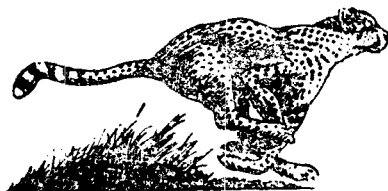
ZOO at HERITAGE RANCH PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

[illegible]

2

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
_____	_____	_____	_____

Three black and white illustrations of animals. On the left is a zebra standing and facing right. In the middle is a cheetah in a pouncing or running pose, facing right. On the right is a raccoon standing and facing left.

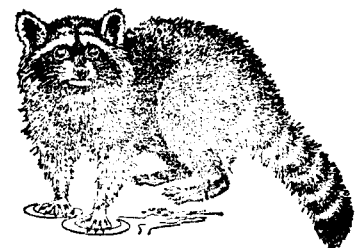
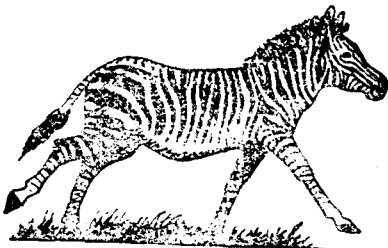
3

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

This block contains three separate black and white illustrations of animals. On the left is a zebra, shown in profile walking towards the right. In the center is a cheetah, depicted in a pouncing or running pose. On the right is a raccoon, standing and facing forward. Each illustration is a detailed line drawing with stippling for shading.

⑦

NAME	SIGNATURE	ADDRESS	PHONE NO.
(please print)			

[illegible]

②

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.

Three black and white illustrations of animals. On the left is a zebra standing and facing right. In the middle is a cheetah in a pouncing or running pose, facing right. On the right is a raccoon standing and facing left.

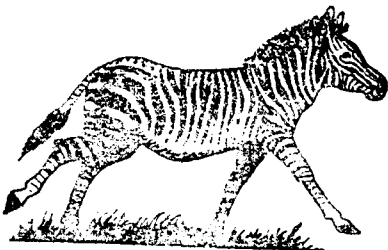
ZOO at HERITAGE RANCH

PETITION

(31)

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Kristy Nimmo	<i>Kristy Nimmo</i>	6584 58 Ave	342-7159
Minnie Stone	<i>Minnie Stone</i>	#47, 5935-63 St	342-2246
Jim Grebe	<i>Jim Grebe</i>	5617-25 St	342-9547
Ross Jensen	<i>Ross Jensen</i>	77 Robert	342-1239
Art Psigaki	<i>Art Psigaki</i>	Box 1024C Sylva	887-2428
Greg Sovik	<i>Greg Sovik</i>	888 105th NE, Calgary	277-7260
Rene Levenhorts	<i>Rene Levenhorts</i>	#1-4250 54 Ave	342-2298
Cheryl Davis	<i>C. Davis</i>	RR1, St. 13, Box 5 Red Deer	342-6162
E. K. Hanson	<i>E. K. Hanson</i>	19 Edie Close R.D.	347-7918
Lee Hurlburt	<i>Lee Hurlburt</i>	5752 71st Rd	347-7867
Rae Ky Sae-fel	<i>Rae Ky Sae-fel</i>	Blackfalds	885-2736
Chad Yarrow	<i>Chad Yarrow</i>	Blackfalds	885-4277
FRAN BRADLEY	<i>FRAN BRADLEY</i>	76 St. Red Deer	
Ron Peterson	<i>Ron Peterson</i>	902-6834 59th Rd	347-8446
Leonard Abie	<i>Leonard Abie</i>	1801 Wister Village Rd	346-1648
Harry Hughes	<i>Harry Hughes</i>	5406 39th Red Deer	342-5851
JOHN BLAL	<i>JOHN BLAL</i>	#2-100 PAPER DR	346-5841
Dan Jyll	<i>Dan Jyll</i>	RR#1, MARKHAM	728-3000
George Cheeser	<i>George Cheeser</i>	5509 Cheddar Av	346-1894
Kevin Dyck	<i>Kevin Dyck</i>	3913 57 Ave	346-0233
BEA PAULIN	<i>BEA PAULIN</i>	6116 Horn St RD	N/A
K. Brown	<i>K. Brown</i>	RR 4 R.D.	342-9392
Walter Hope	<i>Walter Hope</i>	Red Deer AB	343-3872
Susan Galtin	<i>Susan Galtin</i>	Red Deer AB	347-8264
Jim Armstrong	<i>Jim Armstrong</i>	78 Orono Cr.	3
MARY CAMPBELL	<i>MARY CAMPBELL</i>	67 KIRK Close	346-0829
Faye Gleranka	<i>Faye Gleranka</i>	RR1, Red Deer	347-0434
M. Brown	<i>M. Brown</i>	6320-50th Red Deer	342-5277
M. LANCY	<i>M. LANCY</i>	5458-55 Ave. Lacombe	782-5641
D. Kellie	<i>D. Kellie</i>	51 Ayers Close R.D.	342-2148
R. Horstra	<i>R. Horstra</i>	Box 95 Rocky Mt House	845-5552

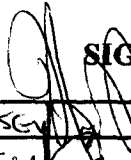
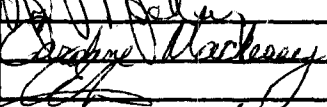
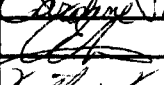
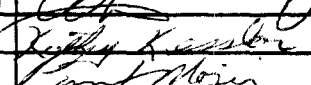
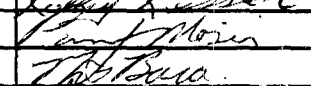
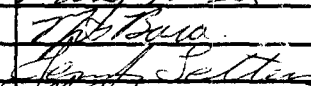
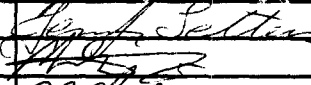
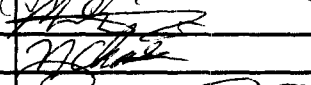
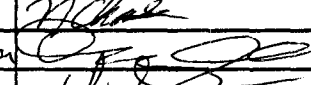
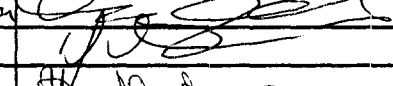
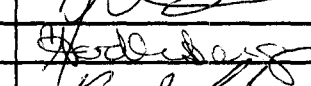
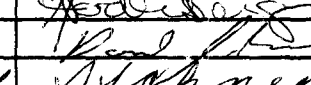
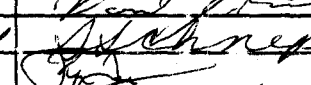
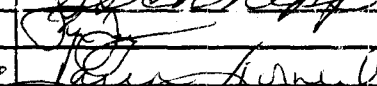
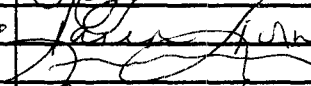
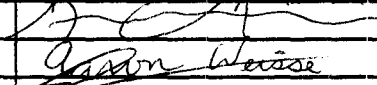
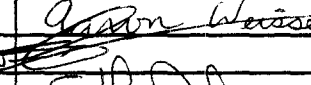
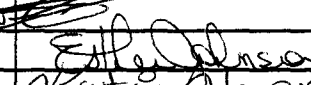
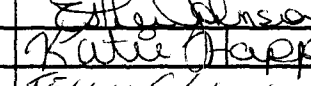
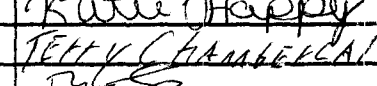
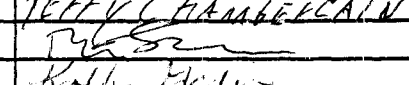
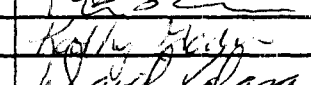
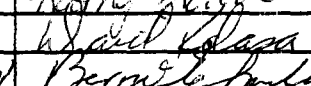
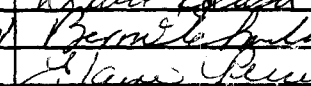
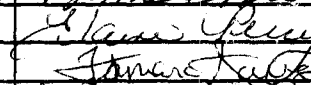
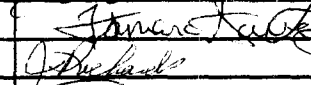
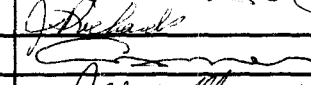
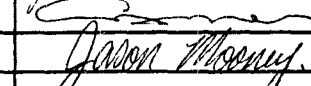

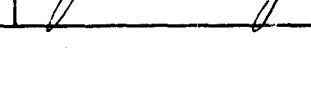


ZOO at HERITAGE RANCH

PETITION

37

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

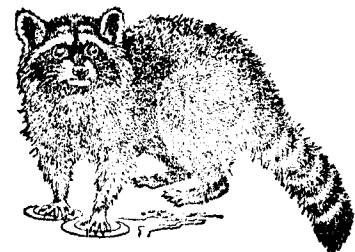
NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
NORMAN MACKESCH		101-55 Gilchrist Cres	346-1458
CAROLINE MACKESCH		110, 6660 - 52 Ave.	342-2219
Christine Elies		Box 425 Blackfolds	885-4902
Kathy Kessler		Red Deer Alta	347-9017
Pam Moser		Red Deer Alta	341-6194
Tpt Bara		Underwood	341-3394
Angela Setters		85 Tupper Street	346-7913
Mark Baker		Calgary Alta	263-6631
Nellie Chantler		Red Deer	342-0683
Derryl Baldwin		1007, 7050 GRAY Drive	342-6444
Danny Desrosiers		31 Parn Drive Sylvan Lake	887-1616
Cari Soderberg		5327 - 37th Ave.	227-1301
Dave Soller		112 - 5816 - 65th	342-2734
Glenda Schreyer		67 Owen Cr	347-2600
Pats Long		106 Patterson Cres	346-4707
John Fournier		826-6834-59th	342-6118
Aaron Weiss		4606-46th Street Red Deer	342-8149
Nelson Hanson		8-5806-61st Red Deer	341-5634
ESTHER HANSON		8-5806-61st Red Deer	341-5634
Katie Happy		6316-61 Ave Red Deer	341-5218
Jenny Chamberlain		340-1580 RED DEER	
Rodney Soones		11 Papi Dr.	341-3612
Kathy Quinn		5832 - 57th R.D.	342-5357
DAVID KOLASA		20 MACLEOD CLOSE	347-2771
BERNIE SMITHMAN		42-2808 Barnhart Lake Rd	346-7681
Elaine Perry		Sylvan Lake	887-3512
AMARA SAVAGE		59 Patterson Cres Red Deer	346-0090
JEAN RICHARDS		103 Maple Ave St.	347-8520
Joe Cameron		7007 Sunny Dr	347-2539
Jason Mooney		R.D. ALTA	2-1931



19

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

PHONE NO.

[illegible]

ZOO AT HERITAGE RANCH

PETITION

18

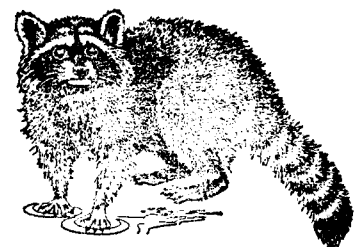
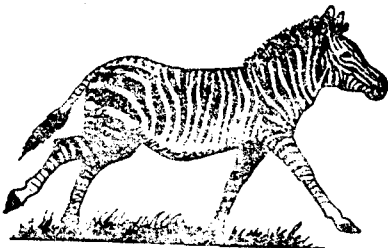
NAME	SIGNATURE	ADDRESS	PHONE NO.
Sharon Dersey	Sharon DERSEY	Box 338, Penhold, AB	886-4491
Julie STADDON	Julie Staddon	Box 529 TOM 1 RO Penhold	886-5261
Dean Owen	Dean Owen	Box 529 Tomiro	886-5261
Don Nault	Don Nault	39 Oliver St Rod Deer	346-8944
Geoff Milton	Geoff Milton	3736 50A AVE CRES Innisbail	227 6558
Corlene Gow	Corlene Gow	Box 363 Penhold	886-5619.
Terry Gow	Terry Gow	" "	11.
Scott Carson	Scott Carson	Box 6772 Penhold	886-5572
Howard Blomgren	Howard Blomgren	60 Noble Ave RD	346-1827
CHARLES SCOTT	Charles Scott	Box 241- Bowden	224-3419
Bob FRANK	Bob Frank	Penhold.	886 - 2155
WANDA JOHNSTON	Wanda Johnston	Box 687 Penhold	886. 4186
Jeff Kachor	Jeff Kachor	508 Oak St, Springbrook	886-2074
B Mayberry	B Mayberry	RR#4	886-4740.
Melissa Mayberry	Melissa Mayberry	" "	11
Donna Stansall	Donna Stansall	Box 14 Penhold AB	886-2892.
Teresa Truscott	Teresa Truscott	Box 383 Penhold	886-4281
Jam Gramlich	Jam Gramlich	RR4 LCDZ RD	886-4370

ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of Doug's Exotic Zoo Farm, Inc. to set up and operate a zoo complete with educational programs and family activities at the Heritage Ranch site in Red Deer.

NAME (please print)	SIGNATURE	ADDRESS	PHONE NO.
Danielle Bellrose	<i>[Signature]</i>	16 Oliver Street	342-0164
HARTLEY	<i>[Signature]</i>	104 NORBY CR	
BLINK	<i>[Signature]</i>	5333 76 th D.D.	
Pat Young	<i>[Signature]</i>	172 Northey Ave	343-9346
Claudia Crisp	<i>[Signature]</i>	4002-514 th	5
VERLE THORBURN	<i>[Signature]</i>	128 KEMP AVE	3424135
Schwalze	<i>[Signature]</i>	28 Mellis Ave	347-8112
Shawn Wilson	<i>[Signature]</i>	6308 Hewson Ave	340-2907
Sean WATKIN	<i>[Signature]</i>	17 Boreau St RD	346-4075
Brian Bonner	<i>[Signature]</i>	116 GLENDINE	346-9538
CHERRILL EMERSON	<i>[Signature]</i>	30 GISH ST	343-7609
Maria Freitas	<i>[Signature]</i>	21 Gilbert Ave B.D.	346-3421
Cindy O'Neil	<i>[Signature]</i>	89 Greenham Dr	340-1429
Janet Dordin	<i>[Signature]</i>	58 GREGGON CRES	347-7510
BRENDA GARDNER	<i>[Signature]</i>	16 77 th Ave	
J. OLAFSON	<i>[Signature]</i>	105 Greenham	340-5591
Dean Campbell	<i>[Signature]</i>	96 5344 76 th	342-7582
Sherla Tutkaluk	<i>[Signature]</i>	5631 76 th St	342-2595
Chris Schultz	<i>[Signature]</i>	18 Goodall Ave	341-6233
MIKE SIRCHAK	<i>[Signature]</i>	18 Goodall Ave	341-6233
Mike Siroch	<i>[Signature]</i>	41 NICHOLS CRES	347-7530
Jim Siroch	<i>[Signature]</i>	RENNETT	347-5891
MARYANN THIBAUT	<i>[Signature]</i>	#7-5344 76 th	342-4951
Wanda RUSSENKE	<i>[Signature]</i>	185 Northey Ave	340-8999
Trudy Flot	<i>[Signature]</i>	53 Gunn St	347-8001
Mark Clement	<i>[Signature]</i>	171 Northey Ave	347-9169
Val Steinke	<i>[Signature]</i>	RED DEER	346-8773
Rhonda Wolfe	<i>[Signature]</i>	R/P	347-5154
		143 Northey RD	342-0923
		193 Northey Ave	343-3974



ZOO at HERITAGE RANCH

PETITION

We, the undersigned, support the proposal of a zoo complete with educational programs and 1 Deer.

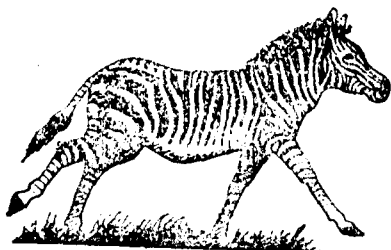
g's Exotic Zoo Farm, Inc. to set up and operate a y activities at the Heritage Ranch site in Red

NAME (Please print)	SIGNATURE	ADDRESS	PHONE NO.
BRIAN MCKESSY	[Signature]	11-73 Greenham Dr. (D)	340-2817
Eric Hunt	[Signature]	101-501 Gilchrist CRES	346-1458
Rama Jahraus	[Signature]	11411 Louisville	729-2019
Tom S. Johnson	[Signature]	Glendale Blvd	346-5471
JEREMY QUINBERG	[Signature]	49 Givens Drive	347-9589
Stanford George Nash	[Signature]	3 GREIG CLOSE	6-0797
DEPDA LADCE	[Signature]	108-100 Gilchrist	6-5985
George B. Hallam	[Signature]	REDDER	342-1691
Frank HadenSKI	[Signature]	156 Glendale Blvd	340-2634
Darren Robinson	[Signature]	31 NELLIS AVE	343-0992
John GUGLIARDI	[Signature]	#5, 5344-76st	847-2051
John GUGLIARDI	[Signature]	97 VERTNEY AVE	343-2607
John GUGLIARDI	[Signature]	77 GOODALL AVE	341-3316
John GUGLIARDI	[Signature]	33 Leno	342-0080
John GUGLIARDI	[Signature]	5344 76st #13	347-7686
Carol Gill	[Signature]	3 Gilmore Ave	343-3463
Jewel Brassard	[Signature]	181 Greig Dr.	340-2108
Alex Ritchie	[Signature]	181 Greig Dr.	340-2108
Roger Jackson	[Signature]	281 Westridge Dr	885-2999
Jennifer Woodhams	[Signature]	15 Kemp Ave	347-0782
Indie Crocker	[Signature]	77 Northwood est.	347-0720
Jeannine Thomas	[Signature]	94A Greenham Dr.	340-2394
Jim Paulson	[Signature]	#8-5935-6337	346-6169
Haron McCraig	[Signature]	304-50 Gilchrist C.	343-6462
TRACY SMITH	[Signature]	3 Griffith Ave	346-7724
Bonnie Busio	[Signature]	Red Deer	341-3398
KICK DRE	[Signature]	Red Deer	340-8579



ROYAL SERVICE ZOO at HERITAGE RANCH
GAS & OIL LTD.
 #25 - 7920 - 50 AVENUE
 RED DEER, ALBERTA
PETITION

NAME	SIGNATURE	ADDRESS	PHONE NO.
------	-----------	---------	-----------

[illegible]

DATE: February 13, 1996
TO: Recreation, Parks and Culture Board
FROM: City Clerk
RE: HERITAGE RANCH - RECREATIONAL USES

FILE

At the Council Meeting of February 12, 1996, consideration was given to the report from the Community Services Director and Recreation, Parks and Culture Manager dated January 24, 1996, concerning the above. At this meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered report from the Director of Community Services and Recreation, Parks and Culture Manager dated January 24, 1996, re: Heritage Ranch: Recreational Uses, hereby agrees as follows:

1. That the directive to accept alternate recreation development at Heritage Ranch at this time be rescinded and that consideration be given to a subsequent proposal call no later than the fall of 1997;
2. That the five proposals received as per the proposal call, as well as the submission of the Red Deer Visitor and Convention Bureau, for the development at Heritage Ranch, be rejected;
3. That Heritage Ranch continue under the direction of the Recreation, Parks and Culture Department with a limited equestrian operation (hay rides) with no subsidy from the City of Red Deer;
4. That prior to any future proposal call for the operation and recreational uses at Heritage Ranch, an independent environmental study be conducted by a qualified professional to determine the sensitivity of the site to various recreational uses, and to establish some guidelines for development and general public use,
5. Than an ad hoc sub-committee of the Recreation, Parks and Culture Board be struck to review the potential uses of Heritage Ranch as a natural area with a heritage theme,

and as presented to Council February 12, 1996."

Recreation, Parks and Culture Board
February 13, 1996
Page 2

On behalf of Council I would like to thank the Recreation, Parks and Culture Board as well as the Environmental Advisory Board, Normandeau Cultural and Natural History Society, Red Deer Visitor and Convention Bureau and City staff, for their thorough investigation of all proposals.

In the above resolution, Council directs that an independent environmental study be conducted by a qualified professional. The intent of Council is that the qualified professional be independent to the City and not be an employee of the City of Red Deer.

Also, the above resolution calls for a sub-committee of the Recreation, Parks and Culture Board. Council suggested that the membership of this committee include the following:

One representative each from:

Council,
Environmental Advisory Board,
Recreation, Parks and Culture Board,
Normandeau Cultural and Natural History Society,
Red Deer Visitor and Convention Bureau,

and, three Citizens-at-large.

In addition to the above membership, the Recreation, Parks and Culture Board may wish to add resource members (non-voting) to this committee.

Once the independent environmental study has been completed and the sub-committee has reviewed potential uses for Heritage Ranch, a further report is to be presented to Council for consideration of the potential for conducting another proposal call by no later than the fall of 1997.

Trusting you will find this satisfactory.



Kelly Kloss
City Clerk

KK/clr

cc: Director of Community Services
Recreation, Parks and Culture Manager
Principal Planner
Environmental Advisory Board,
Normandeau Cultural and Natural History Society,
Red Deer Visitor and Convention Bureau

DATE: February 13, 1996
TO: Director of Community Services
FROM: City Clerk
RE: HERITAGE RANCH - RECREATIONAL USES

FILE

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and as presented to Council February 12, 1996."

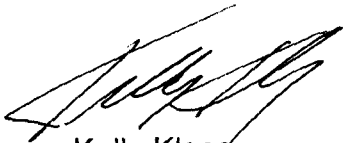
... / 2

Director of Community Services
February 13, 1996
Page 2

In a separate letter to the Recreation, Parks and Culture Board, I outlined the suggested membership to the above ad hoc sub-committee of the Recreation, Parks and Culture Board. In addition, I clarified that the independent environmental study is to be conducted by a qualified professional independent of the City of Red Deer.

As per our telephone conversation of February 13, 1996, please advise all organizations as to Council's decision in this instance.

I look forward to a future report being presented to Council in due course.

A handwritten signature in black ink, appearing to read 'Kelly Kloss', with a stylized flourish at the end.

Kelly Kloss
City Clerk

KK/clr

cc: Recreation, Parks and Culture Manager

ITEM NO. 1

PUBLIC HEARINGS

DATE: February 7, 1996

TO: City Council

FROM: City Clerk

RE: LAND USE BYLAW AMENDMENT 2672/A-96
REDESIGNATION OF PINES SHOPPING PLAZA FROM C4 TO C2 /
DELETION OF EXEMPTIONS DEALING WITH PERSONAL SERVICES
AND HEALTH CARE APPLYING TO THIS SITE

A Public Hearing has been advertised for the above noted Land Use Bylaw Amendment, to be held on Monday, February 12, 1996, in the Council Chambers at 7:00 p.m., or as soon thereafter as Council may determine.

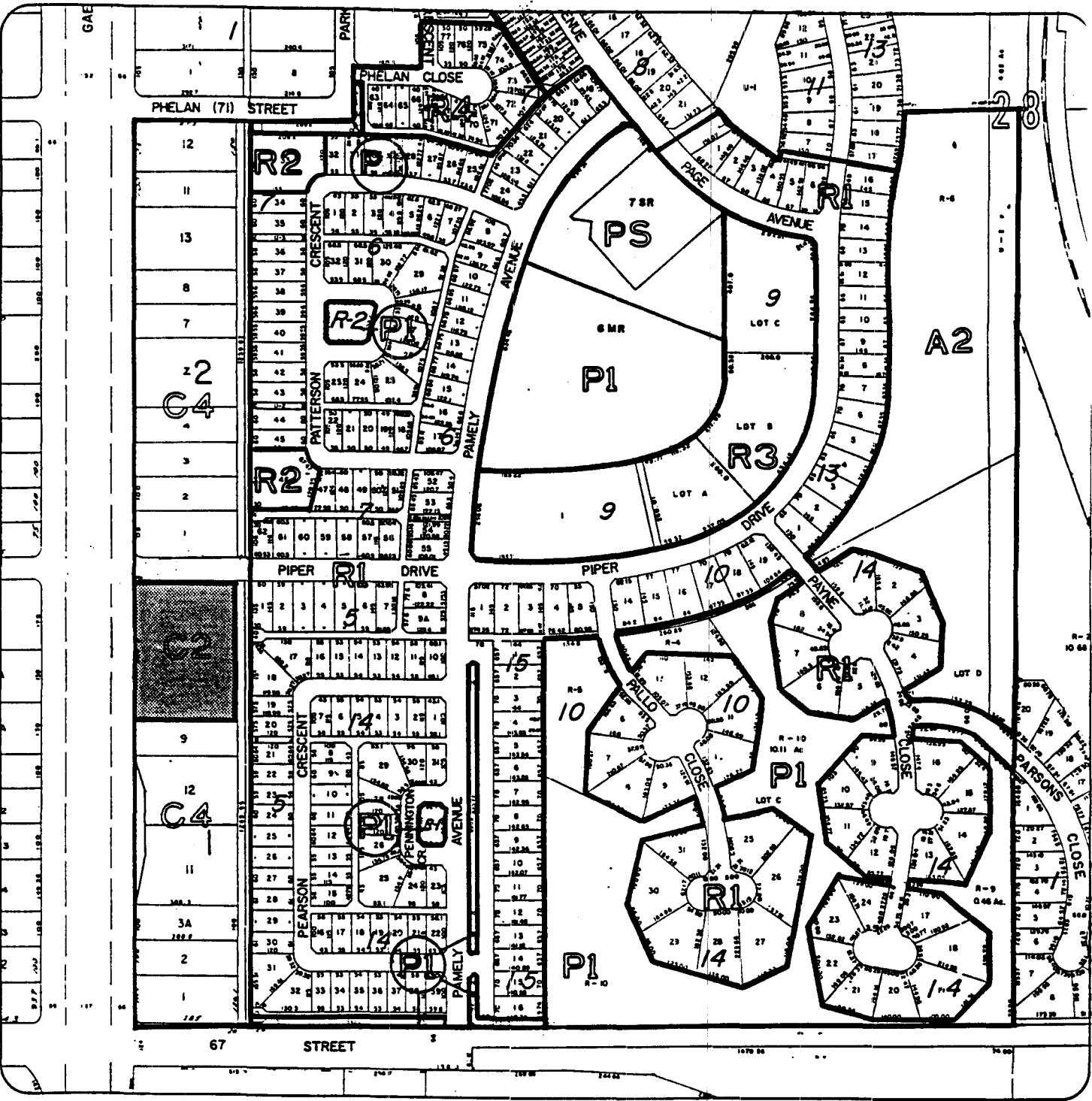
Land Use Bylaw Amendment 2672/A-96 provides for the redesignation of the Pines Shopping Plaza, Lot 10, Block 1, Plan 633 N.Y., from C4 to C2. This bylaw also deletes the two exceptions that apply to this site, specifically dealing with personal services and health care.

Following the above noted Public Hearing, Council may proceed with second and third readings of this Bylaw.



KELLY KLOSS
City Clerk

KK/clr
attch.



scale in metres

Revisions :

MAP NO. 1/96
(BYLAW No. 2672/A-96)

Change from C4 to C2

DATE: February 13, 1996
TO: Principal Planner
FROM: City Clerk
RE: LAND USE BYLAW AMENDMENT 2672/A-96:
PINES SHOPPING PLAZA

FILE

A Public Hearing was held at the Council Meeting of February 12, 1996 for Land Use Bylaw Amendment 2672/A-96. Following the Public Hearing, second and third readings were given to the above noted Land Use Bylaw Amendment, a copy of which is attached hereto.

Land Use Bylaw Amendment 2672/A-96 provides for the redesignation of the Pines Plaza, Lot 10, Block 1, Plan 633 N.Y. from C4 to C2. This Bylaw also deletes the two exceptions that apply to this site specifically dealing with personal services and health care.

I trust that you will now provide this office with the updated pages for the Land Use Bylaw so that same can be circulated.


Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Director of Community Services
Director of Development Services
City Assessor
Inspections and Licensing Manager
Land and Economic Development Manager
Council and Committee Secretary, S. Ladwig



THE CITY OF RED DEER

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

Manor Management
Suite 303, 4702 - 49 Avenue
Red Deer, Alberta
T4N 6L5

Att: Richard McDonell

Dear Sir:

**RE: LAND USE BYLAW AMENDMENT 2672/A-96:
PINES SHOPPING PLAZA**

At the City of Red Deer's Council Meeting held February 12, 1996, a Public Hearing was held with respect to Land Use Bylaw Amendment 2672/A-96. Following the Public Hearing, second and third readings were given to this Bylaw, a copy of which is attached hereto.

Land Use Bylaw Amendment 2672/A-96 provides for the redesignation of the Pines Plaza, Lot 10, Block 1, Plan 633 N.Y. from C4 to C2. This Bylaw also deletes the two exceptions that apply to this site specifically dealing with personal services and health care.

The process for the rezoning of the Pines Plaza has now been completed. If you have any questions or require additional information, please do not hesitate to contact the undersigned.

Sincerely,



Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Principal Planner
Council and Committee Secretary, S. Ladwig



RED·DEER

*a delight
to discover!*

FAX
Date _____ Rec'd _____
Signature _____ Sent _____
Time _____
11:02:14
11:21A m.

FILE



THE CITY OF RED DEER

P.O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

Manor Management
Suite 303, 4702 - 49 Avenue
Red Deer, Alberta
T4N 6L5

Attn: Richard McDonell

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Sincerely,

Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Principal Planner
Council and Committee Secretary, S. Ladwig



RED DEER

a delight to discover!

TRANSMISSION REPORT

THIS DOCUMENT WAS CONFIRMED
(REDUCED SAMPLE ABOVE - SEE DETAILS BELOW)

** COUNT **

TOTAL PAGES SCANNED : 3
TOTAL PAGES CONFIRMED : 3

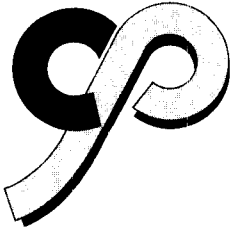
*** SEND ***

No.	REMOTE STATION	START TIME	DURATION	#PAGES	MODE	RESULTS
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TOTAL 0:02'18" 3

NOTE:

No. : OPERATION NUMBER 48 : 4800BPS SELECTED EC : ERROR CORRECT G2 : G2 COMMUNICATION
PD : POLLED BY REMOTE SF : STORE & FORWARD R1 : RELAY INITIATE RS : RELAY STATION
MB : SEND TO MAILBOX PG : POLLING A REMOTE MP : MULTI-POLLING RM : RECEIVE TO MEMORY



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570

MEMORANDUM

TO: CITY COUNCIL

FROM: Orlando Toews, Planner

DATE: February 5, 1996

RE: HOME OCCUPATIONS STUDY

CC: Lowell Hodgson, Director of Community Services

In June of 1995, Parkland Community Planning Services was contracted by the City to prepare a study of home occupations in Red Deer. The purpose of the study was to examine trends in home occupations and to review Red Deer's standards and handling of home occupations and compare them with those of other municipalities. The report also includes recommendations for Council's consideration.

The study process included:

- a literature review
- a review of land use bylaws of municipalities both inside and outside Alberta
- preparation of a draft report, including recommendations
- a review of the draft with City personnel
- a mail out of the draft and a survey to individuals, organizations, and community associations to determine public response to the draft.
- a public meeting to gain further public input

Accordingly, the following report on home occupations is hereby presented to Council for its consideration.

Sincerely

Orlando Toews
PLANNER

Enclosure

HOME OCCUPATIONS STUDY

EXECUTIVE SUMMARY

- The purpose of the report is fourfold:
 1. To examine trends in home occupations,
 2. To compare Red Deer's standards and regulations with those of other municipalities,
 3. To summarize public input gained through a survey and a public meeting, and
 4. To recommend changes, if necessary to Red Deer's standards and regulations.
- "Home Occupation" means any paid work activity in or based from a dwelling unit.
- Home occupation operators are not a niche group but are representative of the general population as a whole. They fall into three types:
 1. Substituters: employees who spend their work day at home,
 2. Supplementers: employees who bring work home, and
 3. Self-Employed:
 - a. Full Time
 - b. Part Time

The report focuses on the last group, self-employed home occupation operators as these presently require a development permit and business licence. They are also more likely to have an impact on residential areas than substituters or supplementers.

- There are approximately 720 licenced home occupations in Red Deer, but this figure may underestimate the actual number of home occupations operating.
- The majority of home occupations in Canada are in the service sector, however Red Deer's existing regulations discourage direct service types of home occupations.
- The number of self-employed individuals, many of which are home-based, is increasing.
- Home occupations have both positive and negative impacts on conventional businesses, the general public, the municipality, and the home occupation operators themselves.
- Home occupations provide goods and services and, in turn, require goods and services from other conventional business.
- Home based businesses often act as incubators for conventional businesses and some move to commercial space when they become established and outgrow their home base.
- Red Deer appears to regulate home occupations in much the same manner as many other municipalities. Red Deer's fees are comparable to those of similar sized municipalities (i.e. Lethbridge, Medicine Hat) . Local municipalities tend to have lower fees, but these fees are unlikely to draw home occupations away from Red Deer.

- The report, along with a brief questionnaire, was circulated to forty (40) groups and individuals (including home occupation operators, business owners/operators in commercial districts, community association representatives, and the Chamber of Commerce) to determine their response to the report. Eighteen (18) responses were received and are summarized as follows:
 1. Most respondents indicated that home occupations had either a positive or negligible impact on residential areas, local businesses, and Red Deer as a whole.
 2. Existing standards and regulations in Red Deer were generally viewed as being either satisfactory or too restrictive.
 3. The majority of respondents supported the report's recommendations with the exception of recommendations #4 and #5 which only had the support of approximately one half of the respondents.
- A public meeting was held to gain additional public input. Only one member of the public attended the meeting and expressed a concern that the growth of home occupations may occur at the expense of the conventional commercial and industrial tax base. If this occurs, more of the tax burden will have to be borne by residential areas. Concerns were also raised about the issue of enforcement as well as the need to raise public awareness about home occupations in general.

CONCLUSION

- The report concludes that home occupations are a valuable asset for the City of Red Deer in terms of the economic contribution they make and the flexibility of lifestyle they offer their operators. Provided they are regulated so as to protect the primary character of the residential areas of the City, home occupations have the potential to enhance the overall quality of life in Red Deer.

RECOMMENDATIONS

1. Clarify the Land Use Bylaw definition of "home occupations". A proposed definition is:

"Home occupation" means an accessory use of a residential building or a building accessory thereto, by the resident for the purpose of financial gain.
2. Expand permitted home occupations beyond office-in-the-home to include any home occupation that does not have a discernable negative effect on a residential neighbourhood. Criteria for determining if a home occupation has a discernable negative effect may include the following standards:

All permitted home occupations shall not:

 - a) create any noise, odour, dust, fumes, glare, vibration, or electrical interference detectable from the outside of the dwelling unit or any accessory building used for the home occupation,

- b) use, on site, any mechanical or electrical equipment that is not commonly associated with a residential or office use (e.g. a small drill press is acceptable, but a furnace used to heat molten glass for glass blowing is not; a laser printer is acceptable, but not a large offset press), or
- c) create traffic levels which would have a detrimental impact on the amenity of the residential neighbourhood.

Examples of permitted uses include: computer assembly and repair, mail order, graphic design and drafting service, and an artist studio not involving welding or molten metals. Shifting limited impact types of home occupations to the Permitted Uses category should facilitate faster processing of applications. Only those home occupations that are likely to have a negative impact should be dealt with by the Municipal Planning Commission.

3. Remove Section 5.2.1(4) of the Land Use Bylaw regarding manufacturing and sale of goods by the handicapped in order to be consistent regarding performance standards. All operators should have to meet the same performance standards.
4. Allow small (9" X 12" max.) professionally made, non-illuminated, non-projecting signs attached to the residential building. This will enable clients to locate the home occupation quickly and easily and may lessen circulating traffic.
5. Limit business related visits to between 8:00 AM and 8:00 PM to minimize noise and traffic when most residents are at home.
6. Retain the existing business licence fee. This will help offset or balance the lack of a business tax on home occupations. Total fee costs should be kept as low as possible to avoid driving home occupations underground and therefore harder to monitor.
7. Do not introduce a business tax for home occupations. This avoids an increased workload on City staff for limited revenue generation. Cover revenue difference through the business licence fee. It is better to have one all inclusive fee instead of two separate fees as this simplifies the procedures for both City staff and the home occupation operator. As well, a business tax may drive more home occupations underground.
8. Encourage home occupation operators to join business groups such as the Chamber of Commerce or form their own association. This will raise awareness with the public as well as provide networking and educational opportunities and other benefits available to organized groups. An association may also be self regulating and willing to assist the City in monitoring problem home occupations. Such an organization may encourage previously unlicensed operators to come forward and get licenced in order to join the association.
9. Revise the existing pamphlet explaining the procedures, costs, and standards required to operate a home occupation in Red Deer. This will raise public knowledge and awareness of the issue and may lessen the number and/or length of public inquiries handled by City staff.



Tobi Ellips
3440-50th Ave.

Feb. 1/96

To City Council:

Re: Artical on Residential Business. (Feb. 1 in the Advocate.)

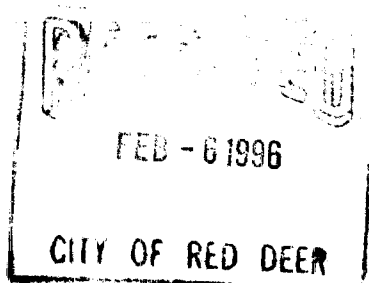
It's not in our best interest for residents to open business in their homes.

We as business owners pay high rent, utilities, business phones, property tax, and keep people employed. We support our city. We are the ones that will feel the effects. Hairdressers will leave salons and work out of their homes. Eventually forcing us to close our doors, because it won't be affordable.

So, we would like council to consider our Business point of view.

Sincerely

Deborah Pritchard
Nasim Velji



CAPRI HAIR DESIGN LTD.

3310 - 50th AVENUE

RED DEER, ALBERTA T4N 3X9

FEB 5/96

PH. 342-6262

MAYOR & MEMBERS OF COUNCIL
RED DEER:

REGARDING THE ARTICLE IN THE ADVOCATE THURS. FEB. 1/96.
"RESIDENTIAL BUSINESS MAY GET BREAK". "LUDICROUS"

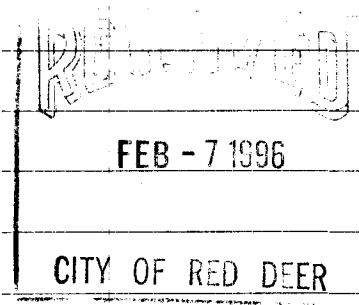
AS AN OWNER AND OPERATOR OF A BEAUTY SALON IN THE CITY OF RED DEER I AM VERY CONCERNED AND UPSET. AS A PROFESSIONAL I FEEL THAT GIVING THE OPPORTUNITY TO A HAIRSTYLIST OR BARBER TO OPERATE A BUSINESS OUT OF THE KITCHEN SINK IS AN INSULT TO OUR INDUSTRY.

THERE IS ABSOLUTELY NO REASON FOR THE RECOMMENDATION TO BE CONSIDERED. AT THIS TIME THERE IS 55 "FIFTY FIVE" LICENSED BEAUTY SALONS IN RED DEER. SO, THERE IS PLENTY OF ACCESS FOR EMPLOYMENT FOR ANY LICENSED STYLIST. I STRESS LICENSED, AS TO WHAT CONTROL DO YOU HAVE? IF YOU GIVE THE O.K. TO HAVE YOUR SHINGLE ON THE FRONT PORCH?

I HAVE BEEN IN THIS BUSINESS FOR 32 YEARS AND A OWNER FOR 20. I FIND THIS PROPOSAL VERY DISCOURAGING AS AN OWNER, AS I AM REQUIRED BY LAW TO PAY LICENSING FEES, TAXES, ALSO TO THE GOVERNMENT ALL SOURCE DEDUCTIONS. GST. "MAYBE YOU FORGOT". ALSO RENT. UTILITIES. TAXES ETC. WHICH ALL GO BACK INTO THE CITY, REMEMBER WHAT GOES AROUND COMES AROUND.

I TAKE THIS RECOMMENDATION OF HOME BUSINESS
AS A DIRECT ATTACK ON MY BUSINESS. I FEEL IT'S
TIME YOU THE MAYOR, AND CITY COUNCIL START TAKING
ONE STEP FORWARD - INSTEAD OF TWO STEPS BACK.

M. Jay Brinton



COMMENTS:

We generally concur with the recommendations put forward by Parkland Community Planning Services. We have some residual concerns with respect to the recommendation on signage. We expect that while one small sign may not be obtrusive in a neighbourhood, there may be situations where there are multiple home occupations or where some individuals who are working part time may wish to list several businesses on their home. There is potential in cases such as these for the signage to become obtrusive or untidy. As a result, we recommend that if Council is prepared to consider signage, that it only be considered with some very specific and narrow guidelines which would require, amongst other things, that signs be allowed only under the following circumstances:

1. that the home occupation is the sole place of business;
2. that there be no more than two home occupations advertised.

Although only one person attended the public meeting on home occupations, we believe that with the passage of this bylaw, further public concern will be generated, particularly on the part of established members of the business community who may view home-based business as unfair competition.

We anticipate that should Council allow this expansion to home occupations, one of the major concerns of the neighbourhood may be traffic. As a result, we recommend that Council establish some guidelines with respect to the amount of traffic contemplated by a business, which would be acceptable. For example, guidelines might be established that would limit a business to:

1. no more than one vehicle at a time;
2. no more than one vehicle every hour;
3. no long term parking, e.g. employee parking.

Following Council's direction, a bylaw amendment will be drafted for consideration of first reading by Council, at a future meeting. The public will have an opportunity to address Council on this issue at the Public Hearing stage.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

COUNCIL MEETING OF FEBRUARY 12 , 1995

**ATTACHMENT TO REPORT ON
OPEN AGENDA**

RE: HOME OCCUPATIONS

HOME OCCUPATIONS IN RED DEER

PREPARED BY

PARKLAND COMMUNITY PLANNING SERVICES

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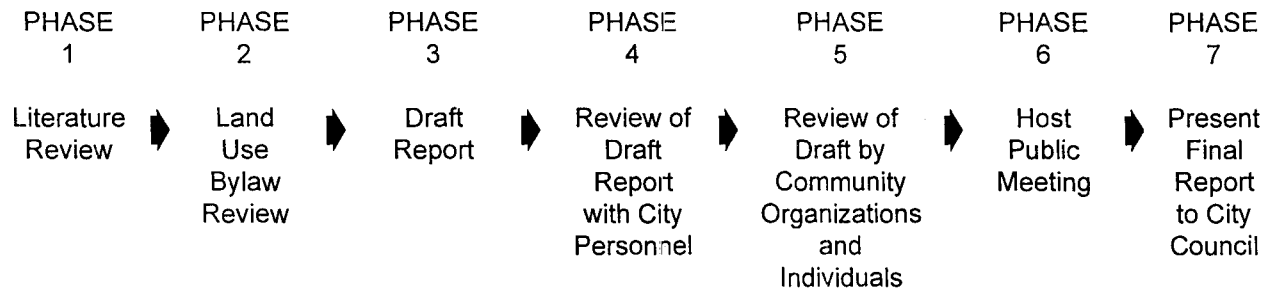
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CITY of RED DEER HOME OCCUPATIONS STUDY

INTRODUCTION

This report is part of a study of home occupations conducted by Parkland Community Planning Services for the City of Red Deer. The purpose of the study is to examine the issue of home occupations and to provide the City with recommendations on how home occupations should be addressed in Red Deer. The following diagram summarizes the process used for the study:



In relation to the overall study, the purpose of this report is fourfold:

1. To examine trends related to home occupations.
Trends relating to home occupations will be explored through a review of recent studies of the topic. This will include identifying not only what is a home occupation, but who are the operators. As well, possible advantages and disadvantages of home occupations will be explored from various viewpoints.
2. To compare current standards and regulations in a number of municipalities to those in Red Deer.
Current standards and regulations in Red Deer and eleven other municipalities will be reviewed. The selection of municipalities includes a variety of municipalities both in terms of their size and their location relative to Red Deer.
3. To summarize public input gained through a survey and a public meeting.
Appendices 3 and 4 summarize the public input received.
4. To recommend changes, if necessary, to Red Deer's standards and regulations concerning home occupations.

DEFINITIONS and CATEGORIES

The first aspect that must be addressed is, what is a home occupation?. Since the primary focus of this study is on home occupations as they relate to land use management, the definition should be based on use, not users. Accordingly, the most basic and general definition is:

"HOME OCCUPATION" MEANS ANY PAID WORK ACTIVITY IN OR BASED FROM A DWELLING UNIT.

As this definition is very broad, it is acknowledged that home occupations and home workers are not all the same in terms of the type or intensity of work conducted.

Given this broad definition, what type of people are involved in home occupations? The literature typically identifies several categories of "home workers". In 1992, Barbara Orser and Mary Foster authored a major study of home occupations in Canada. Their study identifies three categories of "home based workers":

Self-employed:	those who operate a business from the home (full or part-time),
Substituter:	employees who spend their work day at home, and
Supplementer:	employees who bring work home.

According to Orser and Foster, the distribution of these categories is as follows:

Self-employed:	Full Time:	23%
	Part Time:	25%
Substituters:		14%
Supplementers:		39%

The impact each of these types of workers has on their surroundings, i.e. residential neighbourhoods, varies not only because of the amount of work conducted but because of the type of work conducted. For example, although "supplementers" make up a significant proportion of home occupation workers their overall impact may, in actuality, be quite low. Several factors may account for this. First, since they are bringing work home, their work is apt to be portable office type work and therefore unlikely to create a nuisance or danger to adjacent residents. Secondly, their home work is likely to occur only occasionally. And thirdly, their clients would probably be met at the office during regular business hours, not at the home.

Recent advances in computing and communication technology, have also enabled companies to accommodate employees, or "substituters", at home. These workers spend all or part of their work day or week at home. Contact with co-workers and clients is typically via telephone or computer. Accordingly, it can be assumed that substituters have a limited negative impact on their neighbourhood. In fact, since they remain at home, they do not contribute to traffic flows through residential areas, particularly during the early morning and late afternoon.

Of the three types of home workers, the greatest impact on residential areas is likely to be from self-employed operators. A self-employed home worker is more likely than substituters or supplementers to have business visits from clients and employees, thus increasing traffic flows. As well, a business vehicle is often used which requires parking space and the storage of material may also be involved. All of these factors have the potential to negatively impact the character of a residential area.

PREVALENCE OF HOME OCCUPATIONS

City records indicate that in 1995 there are approximately 720 licenced home occupations in Red Deer. Comparatively, a recent article in the Calgary Herald ("Home Business Takes Fancy Footwork", Sept 23, 1995) claimed there are approximately 48,800 home based enterprises in Calgary. With a 1994 population of 738,184; Calgary has approximately one home occupation for every 15 residents. Locally, municipal staff in Blackfalds and Penhold estimated that each municipality has approximately 40 home occupations which results in a ratio of one per 44 residents and one per 40 residents respectively, based upon 1991 populations. Sylvan Lake has 135 home occupations; a ratio of one to 36 based upon its 1994 population of 4815. This is substantially higher than Red Deer's ratio of one home occupation per 83 residents (720 home occupations in a population of 59,834).

The Orser and Foster study claims over two million Canadian households (about 23 percent of all households) already operate a home based business. Applying this figure to Red Deer would mean there are approximately 5532 (23% of 24,056 residential units) households operating some form of home occupation in Red Deer in 1995, assuming only one home occupation per household. Using the Orser and Foster percentages noted earlier, the following approximate breakdown of home occupations in Red Deer by type of worker would be:

Self-employed:	Full Time	(23%):	1272
	Part Time	(25%):	1383
Substituters		(14%):	774
Supplementers		(39%):	2157

Even if "substituters" and "supplementers" are excluded, since Red Deer does not presently require the licencing of these types of home workers, approximately 2655 (or 11 percent of all Red Deer households) households may be operating a self-employed type of home occupation in Red Deer (again, assuming one worker per household) .

The 1991 Federal Census identifies 2605 (1110 incorporated and 1495 unincorporated) self-employed individuals in Red Deer. Self-employed people may or may not be home-based but the same census data indicates 1480 individuals identify their home as their usual place of work. A comparable number is found in the 1995 Red Deer Census; 1512 people, other than homemakers, claimed to be employed in their homes. Some of the discrepancy between these figures and the 720 licenced home occupations in Red Deer may be accounted for by home occupations that employ more than one resident. As well, the 1480 and 1512 figures likely include "substituters", employees who spend their work day at home; but Orser and Foster claim that "substituters" only make up about 14 percent of home based workers. This would only account for approximately 207 to 212 workers. Another factor to consider is that Red Deer does not require a permit and licence for minor home crafts, but these activities are likely to only be secondary part time pursuits and thus may not be included in the 1480 and 1512 figures.

Nonetheless, the figures appear to indicate that although the 720 figure represents licenced home occupations it probably underestimates the actual number of home occupations in Red Deer. Determining the actual number is difficult since licencing relies on self-report of operators and enforcement of standards relies heavily on complaints.

PROFILE OF HOME OCCUPATION OPERATORS

The literature does not appear to identify a profile of the typical home occupation operator. Statistics Canada research indicates that generally self-employed people, including home based, come from all age groups, but are twice as likely to be male than female. However, when the focus is narrowed to self-employed people who have an income of less than \$25,000 per year, and therefore more likely to be home based, the male - female ratio changes to 57 percent male and 42 percent female. As well, about 22 percent of operators are over the age of 50, a figure that approximates the portion of the general population over 50. The conclusion drawn from this information is that home occupation operators are not a niche group but rather are representative of the general population as a whole.

TYPES OF BUSINESSES CONDUCTED AS HOME OCCUPATIONS

Orser and Foster claim that over 50 percent of people involved in home occupations are in a service industry. A 1985 study of home occupations in Alberta identified the five most common types of home occupations:

- direct service (i.e. barbers, beauticians, seamstresses, etc.
- building/contracting/handyman
- trades (i.e. mechanics, electricians, plumbers, etc.)
- direct sales
- woodwork and crafts

Red Deer generally follows this pattern. The majority of the 720 approved home occupations in Red Deer in 1995 fall within these categories. The exception is direct services which have generally been discouraged in Red Deer because of concerns about increased traffic generation. In a 1994 study, Jay Kryslar of Alberta Economic Development and Tourism, claims that of recent new business start-ups in Alberta, 19 percent were in the service sector and 68 percent of these firms were home based. Red Deer may be discouraging one of the fastest growing business sectors in home occupations.

THE FUTURE OF HOME OCCUPATIONS

Jay Kryslar's study also provides insight into the future of home occupations. Kryslar states that the number of self-employed individuals is increasing as well as the number of home-based businesses. Between 1987 and 1991 almost 53 percent of all business start ups in Alberta were in the home (Alberta Business Start-up Study, in Kryslar). Between 1978 and 1991 Alberta businesses employing between one and four employees increased by 33,000 or 73 percent. Between 1989 and 1991, over 28,000 business with one to four employees were started in Alberta and over half of these were started in the home. Kryslar also cites Statistics Canada data which substantiates this trend:

- Between 1981 and 1991 the number of self-employed individuals in Canada increased by 26 percent.
- Between January 1992 and March 1993 there was a 5.6 percent increase in self-employed Canadians compared to only a one percent increase in paid workers.
- In 1990 Alberta had over 238,000 people claim self-employment income on their tax returns.
- In recent years over 60 percent of all new start-up businesses in Edmonton and Calgary were home based.

In addition to these self-employed individuals are "substituters", employees who work out of their home. Recent developments in business, such as down sizing and contracting out of work in both the private and public sectors, is changing the way business is conducted. Many companies are contracting work out to home-based consultants or restructuring their own work force to lessen office space requirements through utilization of home-based employees. These employees may work at home all the time or may split their work between home and office. This trend will most certainly result in an increase in the number of home offices.

The conclusion drawn from the literature is that home-based workers, whether self-employed or home-based employees, represent the full spectrum of the population, are involved in a wide range of business activities, and are growing in number. Their increasing numbers will create pressure on municipalities to accommodate them in existing and future residential areas. Failure to accommodate them will likely result in the creation of more underground home occupations and subsequent monitoring and enforcement difficulties.

ADVANTAGES and DISADVANTAGES

The presence of home occupations can impact different people in a variety of ways. Table 1 highlights possible advantages and disadvantages of home occupations from various points of view.

IMPACTS of HOME OCCUPATIONS

Many of the advantages and disadvantages identified above can be categorized as having a social or economic impact on individuals and the community.

The social impacts of home occupations are, perhaps, less quantifiable than economic impacts, but they are no less important. Kryslar cites several social impacts. Fewer people commuting, especially during the busy morning and afternoon periods, will lessen traffic congestion, noise, and pollution, particularly in residential areas. More people at home during the day may also make neighbourhoods more secure. Home-based work may give individuals and families more flexibility in their lifestyles as work is not necessarily bound to traditional patterns and locations. This same adaptability may also provide business and employment opportunities for the disabled and others with restricted freedom of movement. This in turn may lessen dependence on social assistance.

TABLE 1: ADVANTAGES and DISADVANTAGES

POINT of VIEW	ADVANTAGES	DISADVANTAGES
CONVENTIONAL BUSINESS	<ul style="list-style-type: none"> - potential new commercial clients 	<ul style="list-style-type: none"> - perceived unfair competition (lower overhead costs) - perceived unfair labour practices
HOME OCCUPATION OPERATORS	<ul style="list-style-type: none"> - low start up costs - low overhead - flexible work hours - no commuting time or costs - no parking costs - may provide business opportunities for handicapped 	<ul style="list-style-type: none"> - isolation - blurred home and work life - perceived by clients and competition as being less legitimate or professional; couldn't "make it" in the real business world - isolation of employees may lead to abuse
GENERAL PUBLIC	<ul style="list-style-type: none"> - more choice in products and services - more competitive prices - convenience of location, close to residence - flexible hours of operation - provision of goods and services which may not otherwise be available, particularly in small municipalities - higher traffic flows and more people at home may lower crime in residential areas 	<ul style="list-style-type: none"> - nuisance factor from increased traffic and noise - safety concerns regarding increased traffic and use/storage of dangerous goods
MUNICIPAL AUTHORITIES	<ul style="list-style-type: none"> - higher utilization of existing infrastructure - less commuter traffic - less parking required for operators and customers in commercial areas - broadens the range of goods & services available locally, more local spending - attraction of businesses which service home occupations; i.e. copy shops, computer sales 	<ul style="list-style-type: none"> - enforcement costs and associated difficulties - additional assessment, taxation, and licensing costs which may not be offset by revenues - less demand for commercial space rental - existing residential areas not designed to accommodate home occupations, i.e. parking - possibility of strain on municipal services, i.e. water, sewage, garbage

There are some possible negative social impacts as well. Work and home life can become blurred; the home worker never really gets away from their work. The lack of social contact may create feelings of isolation in home workers. Employees, in particular on-site employees, of home based businesses are also susceptible to isolation and possible abuse by employers.

Economic impacts are numerous. Most obviously, home occupations provide goods and services to their clients. These may include specialized goods and services that are not available in the regular marketplace or are not otherwise viable given the size of the local market. Conversely, these same home occupations also purchase goods and services from other local businesses including conventional businesses. The Kryslar study lists the percentage of full time home based business owners who have purchased or have used the following type(s) of equipment or services:

Computer	66%
Printer	64%
Fax Machine	32%
Business Vehicle (only)	36%
Photocopier	25%
Accountant	68%
Lawyer	46%

Not only do home based businesses purchase goods and services but the personal income of their operators and employees is spent in the local economy.

Home occupations also generate employment. Between 1989 and 1991 micro firms of less than four employees accounted for over 69 percent of all net job creation in Alberta (Statistics Canada, in Kryslar).

About 53 percent of Alberta's start-up businesses between 1987 and 1991 were initially based in the home. Kryslar provides a breakdown of these businesses to show what percentage of each type were started in the home:

<u>Type of Business</u>	<u>Percentage of Businesses Started in the Home</u>
Construction	84%
Services	68%
Manufacturing	63%
Wholesale	62%
Primary Industry	50%
Real Estate/Insurance	38%
Retailing	34%
Tourism	25%
Other	59%

Eventually 30 percent of the start-up, home based business moved to commercial space (Kryslar). This figure counters claims that home occupations draw business away from conventional commercial districts. In reality the opposite is happening; home occupations are acting as incubators or starting points for many conventional businesses that move to

commercial space when they become established and outgrow their home base. The lower start up and operating costs of home based businesses enable the innovative business entrepreneur to test and develop new business ideas before undertaking them in the conventional business place.

It is clear that home occupations have a positive impact on the overall economy and often serve as incubators for conventional businesses.

COMMON ELEMENTS IN THE REGULATION OF HOME OCCUPATIONS

Table 2 summarizes the land use bylaws and standards of a number of municipalities as they relate to home occupations. Each municipality's definition of home occupation is listed in Appendix 1, and Appendix 2 outlines Red Deer's Land Use Bylaw regulations concerning home occupations. The following list identifies frequently occurring regulatory elements. However, not all the features listed below are common to all the municipalities examined in this study.

1. Home occupations allowed in most residential districts
2. Development permit and business license are required
3. No business tax
4. Extra on-site parking is not required
5. Size and/or number of business vehicles is limited
6. Limit of one home occupation per dwelling unit
7. Limit on-site employees to residents of the home
8. Exterior modification and outdoor storage is prohibited in order to retain residential character of area
9. Client visits are either limited directly or not specifically prohibited
10. Signage is limited
11. Hours of operation are not limited
12. Limitation of home occupation to a secondary use

In general, the data indicates that Red Deer appears to address home occupations in much the same way as most other municipalities. Red Deer's fees are typically higher than those of other local municipalities, but it is doubtful that these differences in fees would draw a potential home occupation operator away from Red Deer. Home occupations are charged an annual business licence fee of \$165.00 while some conventional businesses are not subject to a business licence fee, but do pay a business tax. Accordingly, the various fees and taxes levied on the different types of businesses in Red Deer generally balance each other to provide a relatively level playing field for all businesses.

In terms of regulations, Blackfalds is more permissive in allowing up to two non-resident employees on-site at a time whereas Red Deer does not allow any. Red Deer is, however, more liberal in other respects; for example, "office-in-the-home" is a permitted use in the R-1, R-2, and R-3 districts while most other municipalities do not have any home occupations as permitted uses. As well, Red Deer does not require a permit or licence for home crafts provided the home craft is minor in nature and no goods are sold from the residence. One provision that is unique to Red Deer is the accommodation of manufacturing and sale of goods by the handicapped [Section 5.2.1(4)]. Although the original intention of this provision may have been to provide opportunities for the handicapped, the potential negative impact of such a home occupation would be the same whether the operator was handicapped or not.

TABLE 2: COMPARISON of LAND USE BYLAW STANDARDS

MUNICIPALITY	WHERE ALLOWED	PERMITTED or DISCRETIONARY	DEVELOPMENT PERMIT Frequency Cost	BUSINESS LICENSE Frequency Cost	BUSINESS TAX Cost	EXTRA ON-SITE PARKING REQUIRED	CLIENT VISITS ALLOWED	OUTSIDE EMPLOYEES ALLOWED ON-SITE	SIGNS ALLOWED	OTHER PROVISIONS
RED DEER	All residential districts	"Office-in-Home" Permitted in R-1, R-2, R-3; otherwise Discretionary	One time \$50 - \$90	Annual \$165	No	No	Yes	No	No	Handicapped occupants are allowed to manufacture, sell goods
LETHBRIDGE	All residential districts and most commercial districts	Discretionary	One time \$37	Annual \$177 - \$260 approx.	No	No	No, except max. 5 students at once	No	No	
MEDICINE HAT	All residential districts	Discretionary	Every 3 yrs \$21	Annual \$50 - \$150 approx.	No	1 space	Yes	No Max. 5 off-site employees	No	
CALGARY	All residential districts	Discretionary	Varies: 1 - 5 yrs \$50 - \$151 (* See Note)	Annual \$25 - \$100 approx.	No	No	No	No non-resident employees	No	Notice posted, limits on floor area
EDMONTON	All residential districts and Commercial Mixed Use District	Discretionary	Annual \$20 - \$126 (one time only)	Annual \$50 - \$125	\$135 approx.	Depends	Yes	Minor: No Major: Max of 2 at a time	Yes	Adjacent landowners notified of application for Major
BLACKFALDS	Minor: in all residential districts Major: in most residential districts	Minor: Permitted Major: Discretionary	One time \$25	Annual \$20	No	Minor: if necessary	Minor: 1/day Major: 1+/day	Minor: No Major: Max of 2 at a time	Yes Yes	
INNISFAIL	All residential districts, only office-in-the-home in R-1A, R-1B	Discretionary	Annual \$30 (one time only)	Annual \$75	No	No	1 at a time	No	No	No advertising of address
LACOMBE	All residential districts	Discretionary in all residential districts	Annual \$27.50 (one time only)	Annual \$100	No	No	Yes	No non-resident employees	No	
PENHOLD	All residential districts except R-3	Discretionary except minor home occupation permitted in R-2	No	Annual \$10	No	No	Yes	No non-resident employees	No	
SYLVAN LAKE	All residential districts	Discretionary in all residential districts	No	Annual \$125	No	As needed	Yes	No non-resident employees	No	
KELOWNA Class A (Minor) Class B (Major) Class C (Rural)	Residential Zones	Permitted	No	Annual \$32 - \$132	No	As needed As needed As needed	Yes	No non-resident employees One non-resident employee Two non-resident employees	No Yes Yes	Minimum lot size of 4000 sq. m.
SASKATOON	In all dwellings	Permitted	Yes \$0	Annual \$70	No	No	Yes	No non-resident employees	No	No use of accessory buildings

* Note: Calgary Class I home occupation only requires a Home Occupation Permit
Calgary Class II home occupation requires both a Home Occupation Permit and a Development Permit

CONCLUSION

Home occupations are a growing phenomenon which reflect changes in both the market place and personal lifestyles. Home occupation operators come from all backgrounds and are involved in a wide range of activities. They play an important role in the community in terms of the businesses they incubate, the jobs they create, the goods and services they purchase, and the goods and services they offer to the consumer. Accordingly, the conclusion that is drawn is that home occupations are a valuable asset for the City of Red Deer in terms of the economic contribution they make and the flexibility of lifestyle they offer their operators. Provided they are regulated so as to protect the primary character of the residential areas of the City, home occupations have the potential to enhance the overall quality of life in Red Deer.

RECOMMENDATIONS

In light of this conclusion, the following recommendations are made:

1. Clarify the Land Use Bylaw definition of home occupations (see Appendix 1) regarding "small-scale business purposes". An alternate definition is:

"Home occupation" means an accessory use of a residential building or a building accessory thereto, by the resident for the purpose of financial gain.

2. Expand permitted home occupations beyond office-in-the-home to include any home occupation that does not have a discernable negative effect on a residential neighbourhood. Criteria for determining if a home occupation has a discernable negative effect may include the following standards:

All permitted home occupations shall not:

- a) create any noise, odour, dust, fumes, glare, vibration, or electrical interference detectable from the outside of the dwelling unit or any accessory building used for the home occupation,
- b) use, on site, any mechanical or electrical equipment that is not commonly associated with a residential or office use (e.g. a small drill press is acceptable, but a furnace used to heat molten glass for glass blowing is not; a laser printer is acceptable, but not a large offset press), or
- c) create traffic levels which would have a detrimental impact on the amenity of the residential neighbourhood.

Examples of permitted uses include: computer assembly and repair, mail order, graphic design and drafting service, and an artist studio not involving welding or molten metals. Shifting limited impact types of home occupations to the Permitted Uses category should facilitate faster processing of applications. Only those home occupations that are likely to have a negative impact should be dealt with by the Municipal Planning Commission.

3. Remove Section 5.2.1(4) of the Land Use Bylaw regarding manufacturing and sale of goods by the handicapped in order to be consistent regarding performance standards. All operators should have to meet the same performance standards.
4. Allow small (9" X 12" max.) professionally made, non-illuminated, non-projecting signs attached to the residential building. This will enable clients to locate the home occupation quickly and easily and may lessen circulating traffic.
5. Limit business related visits to between 8:00 AM and 8:00 PM to minimize noise and traffic when most residents are at home.
6. Retain the existing business licence fee. This will help offset or balance the lack of a business tax on home occupations. Total fee costs should be kept as low as possible to avoid driving home occupations underground and therefore harder to monitor.
7. Do not introduce a business tax for home occupations. This avoids an increased workload on City staff for limited revenue generation. Cover revenue difference through the business licence fee. It is better to have one all inclusive fee instead of two separate fees as this simplifies the procedures for both City staff and the home occupation operator. As well, a business tax may drive more home occupations underground.
8. Encourage home occupation operators to join business groups such as the Chamber of Commerce or form their own association. This will raise awareness with the public as well as provide networking and educational opportunities and other benefits available to organized groups. An association may also be self regulating and willing to assist the City in monitoring problem home occupations. Such an organization may encourage previously unlicensed operators to come forward and get licenced in order to join the association.
9. Revise the existing pamphlet explaining the procedures, costs, and standards required to operate a home occupation in Red Deer. This will raise public knowledge and awareness of the issue and may lessen the number and/or length of public inquiries handled by City staff.

APPENDIX 1

DEFINITIONS

of

HOME OCCUPATIONS

DEFINITIONS of HOME OCCUPATIONS

BLACKFALDS	<p>"Home based business" means any occupation, trade, profession, or craft carried on by an occupant of a residential building as a use secondary to the residential use of the building.</p> <p>"Home based business, minor" means development consisting of the use of an approved dwelling by a resident of that building which business shall not require more than one business associated visit per day at the dwelling. The business must be secondary to the residential use of the building and no aspects of the business operations shall be detectable from the outside of the property. The dwelling shall not be used as a workplace for non-resident employees of the business.</p> <p>"Home based business, major" means development consisting of the use of an approved dwelling or accessory building by a resident of that dwelling for a business which business may generate more than one business associated visit per day. The business must be secondary to the residential use of the building and/or accessory building. The dwelling may be used as a workplace by a non-resident.</p>
CALGARY	<p>"home occupation" means an accessory use of a dwelling unit or a private garage by the resident for small-scale business purposes.</p>
EDMONTON	<p>"Homecrafts" means development consisting of the use of a Permitted or Discretionary Dwelling for an occupation, trade, or craft, for gain or support, conducted entirely within the dwelling only by those persons occupying the dwelling, as a use secondary to the residential use. This class does not include Personal Services Shops or Commercial Schools such as beauty parlours, barber shops, and dance schools, nor does it include homecooking or food preserving for gain or support. Typical uses include dressmaking, millinery, and similar domestic Homecrafts, the manufacture of novelties and souvenirs, handicrafts, stamp and coin collecting and sales as an extension of a hobby, individual instruction to music students and the carrying out of minor repairs to household equipment normally used within Dwellings.</p> <p>"Office-in-the-Home" means development consisting of the use of a Permitted or Discretionary dwelling as an office by a person who occupies the dwelling as his private residence.</p>
INNISFAIL	<p>"Home based business" means any occupation, trade, profession, or craft carried on by an occupant of a residential building as a use secondary to the residential use of the building.</p>

KELOWNA

"Home Occupation means any occupations profession that is not a hobby, and which is carried on for gain which is incidental and secondary to the use of the lands and premises for residential purposes, and that is subject to the general regulations contained in Part III, Section 9 of this Bylaw but shall not include the following:

- (a) child care uses.
- (b) retail sale of goods not produced on the premises except for:
 - (i) agricultural products;
 - (ii) mail order sales;
 - (iii) telephone sales; or
 - (iv) products incidental to the service being provided as a Home Occupation; or
 - (v) direct distributorships where customers do not enter the premises to inspect, purchase or take possession of the goods
- (c) in Class A (Minor Home Occupation) or Class B (Major Home Occupation) categories, the following:
 - (i) repair or painting of vehicles, trailers or boats;
 - (ii) cabinet making; or
 - (iii) welding or machine shops."

LACOMBE

"Home Occupation 1" ...must comply with the following:

- (a) the home occupation involves the use of a phone and office only;
- (b) the home occupation does not involve the outdoor storage of materials or equipment related to the business;
- (c) the home occupation does not involve the display of goods in the interior of the residence;
- (d) all sales relating to the home occupation shall occur off the premises;
- (e) the home occupation shall not generate increased traffic.

"Home Occupation 2" ...must comply with the following:

- (a) home occupations which involve a limited volume of on-premises sales;
- (b) home occupations which involve storage not exposed to public view;
- (c) home occupations which involve limited display of goods inside the building;
- (d) home occupations which may involve the following:
 - (i) producing and selling of a commodity
 - (ii) repair services
- (e) home occupations which result in a limited increase in the flow of traffic.

LETHBRIDGE

"Home Occupation" means the accessory use of residential property by the occupant or occupants for an occupation, trade, profession or craft. This use excludes woodworking, welding or machine shops.

MEDICINE HAT	<p>"Home Occupation" means the use of a dwelling unit or an accessory building by the occupant or occupants for an occupation, trade or profession. Use of the dwelling unit or accessory building for an occupation, trade or profession shall be secondary to the use of the dwelling or accessory building for residential purposes. Home occupations shall not include the following uses or uses similar to the following uses: beauty parlours, hair styling establishments, barber shops, autobody repairs, autobody painting, automotive repairs, vehicle or equipment storage or cleaning, sheet metal work, welding work, upholstery work and cabinet making.</p>
PENHOLD	<p>"Home Occupation" means any occupation, trade, profession, or craft carried on by an occupant of a residential building as a use secondary to the residential use of the building.</p>
RED DEER	<p>"Home Occupation" means an accessory use of a residential building, or a building accessory thereto, by the resident for small scale business purposes. (2672/Z-94)</p>
SASKATOON	<p>"Home Occupation" means a use conducted entirely within a dwelling by the inhabitants, and which use is clearly secondary to the use of the dwelling for dwelling purposes, and does not change the character of the dwelling.</p>
SYLVAN LAKE	<p>"Home Occupation" means any occupation, trade, profession, or craft carried on by an occupant of a residential building as a use secondary to the residential use of the building.</p>

APPENDIX 2

EXCERPTS

from

CITY of RED DEER LAND USE BYLAW 2672/80

EXCERPTS from the CITY of RED DEER LAND USE BYLAW 2672/80

The City of Red Deer Land Use Bylaw 2672/80 allows for home occupations as a discretionary use in all residential districts (R-1, R-2, R-3, and R-4). An "office-in-the-home" type of home occupation is a permitted use in the R-1, R-2, and R-3 districts.

The following are the existing regulations applicable to home occupations in Red Deer:

5.2.1 Home Occupations (2672/J-95)

- (1) The following regulations and restrictions shall apply to all home occupations:
 - a) the home occupation shall not be staffed by any persons except the occupants of the residence;
 - b) no signs shall be erected upon the site of a home occupation or on any lands adjacent thereto to advertise the home occupation;
 - c) the peace, quiet, dignity and other amenities of the shall not be disturbed by dust, noise, odour, smoke, or traffic generated by the home occupation;
 - d) the home occupation shall not require or generate any additional traffic in the neighbourhood;
 - e) not more than one business vehicle used in or for the home occupation shall be parked on the site or on any street adjacent thereto;
 - f) such other restrictions or limitations which may be imposed;
 - i) by the Municipal Planning Commission having regard to the proposed use; and
 - ii) by any law of the Province of Alberta or any bylaw of the City.
- (2) Where home occupations are a permitted use in a district, they shall be subject to the regulations and restrictions of section 5.2.1 (1), as well as the following regulations and restrictions:
 - a) the use shall be an office use only;
 - b) the use shall be restricted to the dwelling unit;
 - c) no storage of goods, material of any kind, or stock other than normally associated with an office use will be allowed on the site;
 - d) no equipment, other than office equipment for an office use shall be used or stored on the site.
- (3) Where home occupations are a discretionary use in a district, they shall be subject to the regulations and restrictions in section 5.2.1 (1), together with the following regulations and restrictions:
 - a) the use shall be restricted to the dwelling unit or an accessory building;
 - b) no outside storage of goods, equipment, material of any kind or stock will be allowed on the site of the home occupation or any adjacent property.
- (4) Except in the case of a person who is a handicapped occupant;
 - a) the manufacture, construction, publication, distribution of any material, thing or item shall not be permitted; and
 - b) no articles or items manufactured, produced or published shall be offered for sale within the residence or accessory buildings.

APPENDIX 3

QUESTIONNAIRE

RESULTS

HOME OCCUPATION QUESTIONNAIRE RESULTS

The study included the distribution of copies of the home occupations report along with a short questionnaire to forty (40) groups and individuals to determine their response to the report. These groups and individuals included home occupation operators, business owners/operators in commercial districts, community association representatives, and the Chamber of Commerce. Eighteen (18) questionnaires were returned, and the following is a summary of the responses:

1. Respondents:

Business owner/operator with premises in a commercial district:	8
Home Occupation operator:	7
An association representative:	3
Other:	1

2. What impact do you think existing home occupations in Red Deer have on:

		<u>Positive</u>	<u>Negative</u>	<u>No Significant Impact</u>
a. Red Deer as a whole?:	14	1	3	
b. Residential areas?:	7	1	9	
c. Local businesses?:	9	2	6	

3. What is your overall opinion of the City's existing regulations (see Appendix 2) concerning home occupations?:

Too permissive:	1
Too restrictive:	8
Satisfactory:	7

4. Which of the report's recommendations do you support?:

#1:	16
#2:	13
#3:	13
#4:	11
#5:	9
#6:	15
#7:	15
#8:	14
#9:	14
NONE:	1

The questionnaire also provided an opportunity for the respondents to provide comments. The comments tended to be polarized between support and opposition to less restrictive standards for home occupations. One respondent stated that less restrictions on home occupations would produce a non-level playing field and undermine the notion of maintaining and developing the downtown. However, several respondents said they look to the City to provide support, not restrictions, for home occupations and the new employment opportunities they provide.

QUESTIONNAIRE CONCLUSIONS

The conclusions drawn from the questionnaire responses are:

1. The impact of home occupations on local businesses and Red Deer as a whole is positive with negligible negative impacts on residential areas.
2. The City's existing regulations are viewed as being either satisfactory or too restrictive.
3. Perceptions of home occupations tend to be polarized; they are seen as either detrimental to conventional commercial operations, or positive influences in the local economy.
4. The report's recommendations are, on the whole, supported by the respondents. The exceptions are recommendations #4 and #5 which only have the support of approximately half of the respondents.

The following is a copy of the questionnaire and its covering letter.



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570

23 October 1995

Dear Sir/Madam:

RE: HOME OCCUPATION STUDY for the CITY of RED DEER

The City of Red Deer has requested that Parkland Community Planning Services (PCPS) examine the issue of home occupations in Red Deer. The City wishes to ensure that the regulation of home occupations in Red Deer reflects current economic realities balanced with the need to protect the amenities and character of its residential neighbourhoods.

In response to the City's request, Parkland Community Planning Services has studied trends related to home occupations as well as relevant municipal policies and regulations in Red Deer and other municipalities. The resulting draft report explores these trends, policies and regulations, and based upon the analysis of this information, provides preliminary recommendations. After opportunities have been given for public input, a final report, including recommendations, will be presented to City Council for its consideration.

PCPS is interested in obtaining responses to the draft report from various individuals and organizations. Accordingly, you are invited to read the enclosed draft report, fill out the questionnaire and return it to our office either by mail (a stamped addressed envelope is enclosed for your convenience) or by fax (346-1570). Your response is valuable as it will help shape the final report to be presented to Council. We would appreciate your response by **November 10, 1995.**

Thank you for your cooperation in this matter. If you have any questions please contact me at 343-3394.

Sincerely

Orlando Toews
PLANNER

Encl.

HOME OCCUPATIONS in RED DEER QUESTIONNAIRE

1. Respondent is: ☐ Business owner/operator with premises in a commercial district
☐ Home Occupation operator
☐ An association representative (please specify) _____
☐ Other (please specify) _____
2. What impact do you think existing home occupations in Red Deer have on:
 - a. Red Deer as a whole?: ☐ Positive ☐ Negative ☐ No Significant Impact
 - b. Residential areas?: ☐ Positive ☐ Negative ☐ No Significant Impact
 - c. Local businesses?: ☐ Positive ☐ Negative ☐ No Significant Impact
3. What is your overall opinion of the City's existing regulations (see Appendix 2) concerning home occupations?
☐ Too permissive ☐ Too restrictive ☐ Satisfactory
4. Which of the report's recommendations do you support?: (Circle appropriate responses)
ALL #1 #2 #3 #4 #5 #6 #7 #8 #9 NONE
5. Comments:

Thank you for your time and consideration of this matter. Please return this form by mail (stamped addressed envelope enclosed) or fax to 346-1570. Please respond by NOVEMBER 10, 1995.

APPENDIX 4

PUBLIC MEETING

PUBLIC MEETING

A public meeting was held on January 30, 1996 at 7:00 PM in the Snell Auditorium of the Red Deer Public Library. Parkland Community Planning Services staff and City staff were on hand to discuss home occupations.

Only one member of the public attended the meeting and expressed a concern that the growth of home occupations may occur at the expense of the conventional commercial and industrial tax base. If this occurs, more of the tax burden will have to be borne by residential areas.

Concerns were also raised about the issue of enforcement as well as the need to raise public awareness about home occupations in general.

REFERENCES

- Alberta Development Officers' Association and Alberta Municipal Affairs. Home Occupations in Alberta Municipalities: An Examination of the Issues and Their Implications. Edmonton, 1985.
- City of Calgary Land Use By-law No. 2P80.
- City of Edmonton Land Use Bylaw No. 5996.
- City of Kelowna Zoning Bylaw, 1976, No. 4500.
- City of Lethbridge Land Use By-law N. 4100.
- City of Medicine Hat Land Use Bylaw.
- City of Red Deer Land Use By-law No. 2672/80.
- City of Red Deer 1995 Census Results
- City of Saskatoon Zoning Bylaw.
- Howes, Carol. "Home Business Takes Fancy Footwork." Calgary Herald. September 23, 1995.
- Kryslar, Jay. Information on Home-Based Business. Small Business Development Branch of Alberta Economic Development and Tourism, Edmonton, 1994.
- Orser, Barbara and Foster, Mary. Home Enterprise. Canadians and Home-Based Work. Prepared for the Home-Based Business Project Committee, February 1992.
- Statistics Canada. Profile of Census Divisions and Subdivisions in Alberta, Part B. Ottawa, 1992.
- Town of Blackfalds Land Use By-law No. 683.
- Town of Innisfail Land Use By-law No. 1138/94.
- Town of Lacombe Land Use By-law No. 73.
- Town of Penhold Land Use By-law No. 408/87.
- Town of Sylvan Lake Land Use By-law No. 905/86.

DATE: February 14, 1996
TO: Orlando Toews, Planner
FROM: City Clerk

RE: HOME OCCUPATIONS STUDY

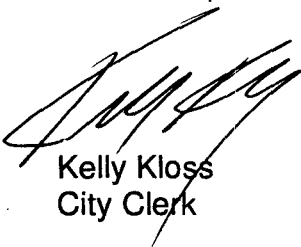
At the Council Meeting of February 12, 1996, consideration was given to your report dated February 5, 1996, concerning the above topic. At this meeting the following resolution was introduced:

"RESOLVED that Council of The City of Red Deer, having considered report from Parkland Community Planning Services dated February 5, 1996, re: Home Occupations Study, hereby agrees that changes to the Home Occupation requirements outlined in the above noted report not be implemented, and as presented to Council February 12, 1996."

Prior to voting on the above resolution, Council agreed to table this matter for up to eight weeks in order to establish an ad hoc committee of Council Members to work with the Administration to review alternate regulations to those proposed in your study.

Councillors Hughes, Dawson and Volk agreed to sit on this ad hoc committee. I ask that you now co-ordinate the first meeting of this ad hoc committee as soon as possible, in order to have this matter presented back to Council at the Tuesday, April 9, 1996 meeting.

Attached for your review is the information that was supplied by Councillor Hughes relative to possible alternate changes to home occupations.



Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Councillor Hughes
Councillor Dawson
Councillor Volk
Director of Community Services
Bylaws and Inspections Manager
City Solicitor

FILE

HOME OCCUPATIONS STUDY:
NOTES OF COUNCILLOR HUGHES

FILE

We must keep pace with the changing world of business. I have studied this document prepared by the Administration together with members of the public (business and non-business) and reviewed our present bylaw. I submit it needs to be revised, however, that does not mean we go to the opposite extreme. We must find middle ground. A revised bylaw that fits our city that allows what home occupations are intended for and is acceptable for neighbours and community.

I thank Administration for the excellent research in preparing documentation for our review and would submit the following for consideration:

Definition of Home Occupations means any paid work activity in or based from a dwelling unit.

The following laws and restrictions apply:

1. The Home Occupation shall not be staffed by any persons except the occupant of the residence.
2. No advertising signs shall be erected upon the site of a home occupation or on any lands adjacent.
3. The peace, quiet, dignity and other amenities of the neighbourhood shall not be disturbed by dust, noise, odour, smoke, or traffic by the home occupation.
4. No outside storage of goods, equipment, material or any kind, or stock will be allowed on the home occupation site or any adjacent property.
5. MPC shall have the right to impose restrictions and/or limitations which are reasonable for the proposed use.
6. Province of Alberta laws and any City bylaws shall apply.

Lastly, we need to:

1. Remove home occupations from Bylaw 2672/80 and have it appear in residential R1, R2, R3 and R4, and
2. Give consideration to multiple garage sales as home occupations and make a determination on cottage industries.

ITEM NO. 2

DATE: January 22, 1996
TO: City Clerk
FROM: Director of Corporate Services
RE: **REDUCTION OF THE COMMERCIAL DEPOSIT
TO A TWO-MONTH BILLING LEVEL**

The City Solicitor is preparing an amendment to the utility bylaw, as Council requested, to provide for an alternate utility deposit based on the equivalency of two months consumption. This is on the condition that the customer sign an agreement stating that immediately upon the account being in arrears, the service would be cut off.

It is my understanding the purpose of the two months deposit is to try and reduce the burden of a deposit on the utility customer.

There are the following concerns:

- by the time a cut-off becomes necessary the bill could be equal to at least 2¼ months
- it increases the manual tasks of the utility staff
- customers would agree to the two month deposit to avoid a three month deposit. When the time came to do a disconnection without notice it would probably cause a significant negative reaction from the customer. Would Council be prepared to discontinue service to customers like hotels and apartment houses?
- commercial disconnections require two days to arrange to evacuate the premises
- when an account is estimated the deposit may not cover the actual utility charges.

p.2

If it was just a matter of increasing administrative workload slightly to help out utility customers, then the change would be justified. The problem, however, is the City would get a significant negative reaction when it was necessary to do a cut-off. It would probably be difficult to do a cut-off without assurance from Council no further discussion with the customer would be required. The customer, for example, might want to appear before Council.

Deposits have been required in some cases because it is sometimes a more preferable method than discontinuance of utility service. When service is discontinued and evacuations of the premises becomes necessary (such as apartment houses or hotels) it could result in hardship for innocent tenants.

For Council's information, if an account is in arrears for two months the customer is advised on the bill the service could be discontinued without further notice. The customer expects, however, the City will contact the customer before the service is actually disconnected.

Procedures regarding NSF cheques have been changed so that after the first NSF cheque is received the customer is advised any further NSF cheques could require payment of a deposit.

Recommendation

The proposed utility bylaw amendment be not approved.



A. Wilcock, B. Comm., C.A.
Director of Corporate Services

AW/jt

c. Treasury Services Manager
Utility Billing Supervisor

COMMENTS:

We acknowledge that the suggested change in the deposit policy may be helpful to a limited number of businesses that are experiencing cash flow problems during the early stages of operation. However, given that the suggested contract for immediate disconnection may not be supportable under the new Municipal Government Act, we recommend that Council not alter its current three month deposit policy.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: February 13, 1996
TO: Director of Corporate Services
FROM: City Clerk
RE: REDUCTION OF COMMERCIAL DEPOSITS TO A
TWO MONTH BILLING LEVEL

FILE

At the Council Meeting of February 12, 1996, consideration was given to your report dated January 22, 1996 concerning the above topic.

It was originally anticipated that Council would consider an amendment to the Utility Bylaw to provide for an alternate utility deposit. The deposit would have been based on the equivalency of two months consumption once the customer signed an agreement stating that, immediately upon the account falling into arrears, service would be cut off. Upon advice from the City Solicitor, Council did not proceed with this course of action. As such, no change was made to the Utility Bylaw with respect to the requirement of the three month deposit.

This is submitted for your information.



Kelly Kloss
City Clerk

KK/clr

cc: Treasury Services Manager
Utility Billing Supervisor
City Solicitor

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

Holiday Inn (Red Deer)
6500 - 67 Street
Red Deer, Alberta
T4P 1A2

FILE

Att: Gunette Bajwa, General Manager

Dear Sir:

RE: COMMERCIAL UTILITY DEPOSITS

This is further to my letter of January 17, 1996. I previously advised that Council of the City of Red Deer may consider an alternate utility deposit based on the equivalency of two months consumption on the condition that the customer sign an agreement stating that immediately upon the account falling into arrears, the service would be cut off.

At the City of Red Deer's Council Meeting held February 12, 1996, the above matter was again discussed. However, it was agreed that no change be made to the current requirement for a three month commercial utility deposit. There was concern that even with an agreement for immediate cut off should the account fall into arrears, legally the City may still have to provide reasonable notice prior to any cut off. Based on this, it was felt that the City would not be adequately protected with the two month utility deposit should a customer default on the account.

The preceding is submitted for your information.

Sincerely,

Kelly Kloss

City Clerk

KK/clr

cc: Director of Corporate Services

*a delight
to discover!*

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

FILE

Realty Investments Corporation
216, 3722 - 57 Avenue
Red Deer, Alberta
T4N 4R6

Att: Patricia Pollitt

Dear Madam:


RE: COMMERCIAL UTILITY DEPOSITS

This is further to my letter of January 17, 1996. I previously advised that Council of the City of Red Deer may consider an alternate utility deposit based on the equivalency of two months consumption on the condition that the customer sign an agreement stating that immediately upon the account falling into arrears, the service would be cut off.

At the City of Red Deer's Council Meeting held February 12, 1996, the above matter was again discussed. However, it was agreed that no change be made to the current requirement for a three month commercial utility deposit. There was concern that even with an agreement for immediate cut off should the account fall into arrears, legally the City may still have to provide reasonable notice prior to any cut off. Based on this, it was felt that the City would not be adequately protected with the two month utility deposit should a customer default on the account.

The preceding is submitted for your information.

Sincerely,



Kelly Kloss
City Clerk

KK/clr

cc: Director of Corporate Services

*a delight
to discover!*

ITEM NO. 3

To: City Clerk
From: Fire Chief
Re: Training Business Plan
Emergency Services Department
Date: February 6, 1996

- During discussion of our departments Capital Budget for 1996, we indicated to Council we would bring forward our plan for justifying the expenditure of \$500,000.00 on a fire training facility.

We are pleased to submit this report for Councils consideration and approval and will be in attendance at the Council meeting of February 12, 1996 to answer questions of Council.



R. Oscroft
Fire Chief

RO/ks

M - E - M - O

COMMENTS:

During the Budget debate, Council approved the Emergency Services Training Facility subject to a review of the cost benefit analysis. Attached is the report from the Fire Chief which outlines the work undertaken with respect to this facility. We recommend that Council now approve the fire training budget inclusive of the facility.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

COUNCIL MEETING OF FEBRUARY 12 , 1996

**ATTACHMENT TO REPORT ON
OPEN AGENDA**

**RE: EMERGENCY SERVICES
TRAINING FACILITY**

CONCEPT **COMPLETION OF A FIRE TRAINING** **GROUNDS FACILITY**

"Training is essential for effective performance, and it is only through a comprehensive training program that a fire department is able to establish and maintain a competent and well trained force."

Why Train ?

"If it's an emergency to the Fire Department, who are you going to call."

Brunacini

Table of Contents:

Summary.	page 3a-3b
Why Train?	pages 4 - 6
Introduction.	pages 7 - 8
Training Past, Present and Future.....	pages 9 - 15
The Facility.	page 15
Conclusion.	page 16
Appendices.	

1. City of Red Deer Administration Manual Policies:

Training, Policy Number 21/92
Occupational Health and Safety, Policy Number 23/93

2. Alberta Labour Letter - National Fire Protection Association Standards use by Alberta Occupational Health and Safety.

3. Cost Comparison Spread Sheet for Future Training.

Table 1. Estimated Economic Analysis of Career Personnel - External Training

Table 2. Estimated Economic Analysis of Career Personnel with Facilities Internal with Training Off Shift

Table 3. Estimated Economic Analysis of Career Personnel with Facilities Internal with Training On Shift

4. Facility Diagram (example)

Summary:

1. With the shifting of training costs at the Vermilion Fire College to a full user pay system by 1997, the Emergency Services Department has researched alternative training methods that reduce costs yet maintain competency levels in the department.
2. By having all members of the Fire Suppression Branch trained to an equal level of certified competency depending on their rank: the department achieves a number of objectives:
 - increased compliance with O.H. & S. competency standards
 - increased safety to staff and the public
 - decreased potential of liability
 - decreased long term costs of training
3. The standards referenced by O.H. & S. and the Alberta Fire Training School for fire service employees are based on the N.F.P.A. standards for those working as:

Fire Fighter	N.F.P.A. Standard 1001
Apparatus Operators	N.F.P.A. Standard 1002
Fire Command Officers	N.F.P.A. Standard 1021
4. With the exception of one Alberta Fire Training School (A.F.T.S.) forty (40) hour course, all other courses could be outsourced from Vermilion and taught in Red Deer if a suitable training facility were available.
5. Courses would be taught on shift, using Red Deer Emergency Services personnel, certified as instructors through Alberta Fire Training School, to reduce lieu time, and overtime costs.
6. Training to certifiable standards would eliminate the need for holding yearly reclassification and promotional exams, further reducing administration time and associated costs.
7. With the escalating costs at Vermilion occurring, many of the volunteer fire departments in Central Alberta will find it increasingly more difficult and expensive to train their members at Vermilion. This provides us an opportunity to outsource our expertise to them, to lower our own costs. Calgary and Lethbridge Emergency Services are presently pursuing this opportunity through offering of courses and facility rental. Rental times during weekends or during available dates not scheduled for course training is available through Alberta Fire Training School.

Rental Fees:	Calgary	\$500.00 per day
	Vermilion	\$600.00 per day

8. There is a demand from local and area industry for fire fighter training. This is another opportunity to increase revenue or offset our own training costs through possible lease or rental agreements.
9. A training facility has been budgeted for in the Emergency Services 1996 Capital Budget.
10. In 1997 the associated costs to obtain one (1) course at Vermilion for one (1) staff member which would include room & board, wages, mileage and tuition compared to onshift training with the availability of a training facility would be:

Vermilion: \$ 1746.93
 Red Deer \$ 30.00

11. In pursuing the training objectives set in the City of Red Deer Emergency Services Department's training plan, by providing 2 courses per man per year, **for existing staff** the investment towards a training facility would be fully recovered in a four (4) - five (5) year period.
12. The extra associated costs for the training of sixteen (16) new recruits in 1997 would have costs of:

Vermilion: \$1746.93 X 16 personnel X 5 courses = \$139,754.40
 Red Deer: \$ 30.00 X 16 personnel X 5 = \$ 2,400.00

13. Delays would be seen in acquiring the courses for the new recruits if training were to be pursued through Alberta Fire Training School vs training in Red Deer should a facility be available.

Vermilion: Course attendance subject to available class participant spots, dates scheduled and Emergency Services Departments' shift manning requirements.

Red Deer: Courses completed with full Department orientation completed in an eight (8) - ten (10) week period.

Why Train?

Training as a Management Function:

Most Fire Chiefs consider training to be one of the most important functions in fire department operations because it is so central to operational competence. One reason for this is that rather than basing the selection of fire fighters on experience alone, other factors are also considered, such as physical condition, mechanical ability, personality, educational background, and ability to learn. Many people enter the fire service every year, most with no previous experience as fire fighters. Training, therefore, is essential for effective performance, and it is only with a comprehensive training program that a fire department is able to establish and maintain a competent and well trained force.

The importance of training in a fire department's operations and the responsibility of the department in such training is emphasized in the following excerpt from the "Fire Service Instructors Guidebook".

"The fire services main objective is protecting life and property, so all people employed in it must be fully qualified to successfully and efficiently perform the wide range of skills necessary to accomplish this goal. This competency is, in a large measure, the responsibility of the Fire Department management.

Great pressure, from both public and private sectors, requires that the level of efficiency and the level of performance of all fire service personnel be constantly and consistently upgraded. Management is accountable for the level of up-to-date efficiency, education, and skills.

Whether a group functions like a well oiled machine or like the scattered pieces of a puzzle is due in large part to the training, guidance and encouragement of the fire department management."

The following excerpts regarding the importance of training in the fire service are taken from various training texts:

"Effective fire ground operations are the result of department teamwork acquired through continuous training."

I.F.S.T.A. Fire Service Instructor

"The education and training of fire fighters cover such a broad spectrum of subjects, and are so diversified, that it is impossible to become completely trained."

Management of Fire Service Operations, Coleman

"The achievement of each educational objective only reveals the path to the ever increasing body of knowledge with which fire fighters must be proficient if they are to excel at their profession."

Management in the Fire Service,
Carter/Rausch

"The level of performance demonstrated by a fire department is usually a good indication of the type, quantity and quality of the training provided."

N.F.P.A. Fire Protection Handbook
Seventeenth Edition

"If you think training is expensive, check out the cost of ignorance."

Brunacini "Fire Command"

The City of Red Deer Administration Manual defines Training and Development as:

A process of preparing an employee for job responsibilities. Employee improvement may be achieved through study, instruction, practice and on the job training, which will enhance one's ability to understand broad concepts and to apply such concepts to particular situations, thus improving performance beyond one's present job level.

Policy Number 21/92. 1.04

In assessing the suitability of an employee for a training and development activity, The City of Red Deer Administration Manual provides the following direction.

- (a) Training activity is based on departmental priorities, staff requirements and needs.
- (b) Training activity is directly related to the employee's present or planned future work.
- (c) Training activity is a requirement to prepare the employee for future advancement.
- (d) Training activity is a requirement for the employee to enhance and upgrade his/her skill level to satisfactorily perform the job.
- (e) Training activity is an obvious, long term benefit to both the employee and the City.

Policy Number 21/92. 3.03

In striving to work as safely as possible, to lessen the risk of injury, training encourages those areas specified in The City of Red Deer Administration Manual under Policy Number 23/93 Occupational Health and Safety, Purpose of Policy.

- PROMOTE good health and safe working practices.
- PRACTICE safe work procedures that comply with the Alberta Occupational Health and Safety Act.
- PREVENT work related illness and injuries.
- PROVIDE necessary health and safety training.
- PROTECT employees and citizens that may be harmed by the normal course of an employee's duties.
- PREVENT the loss of human and financial resources, productivity, and material, that occur as a result of accidents or injuries from unsafe acts or unsafe working conditions.
- PROVIDE effective treatment, and rehabilitation.
- PLACE people in positions suited to their physical and mental capabilities.

Training utilizes knowledge as a tool. A training program aims at actions taken by personnel and is evaluated by what personnel can and can not do. Actions are determined by the previous knowledge, experience and training an individual or group receives. If the previous knowledge, experience and training are lacking, then the actions taken during an emergency situation may be incorrect, delayed, or not performed. In attempting to provide the highest possible level of service to those we serve, **training** to the highest possible level and **competency** is a must. To not train is to decrease the level of quality of services received by those we serve, and place greater risk on those served and those serving.

Introduction:

The diversity of services offered by the Emergency Services Department creates many challenges to continued maintenance of skills and knowledge through the continued training of new skills due to changes in technology. The initiatives in training are defined by the statement expressed in the mission statement of the three year business plan:

"We strive to accomplish this mission employing safety as a primary goal in every program and procedure, by maintaining fitness, competence and a sincere commitment to serve the public."

The diversity of the job requirements of Red Deer Emergency Services personnel requires extensive and repetitive training in many areas to:

- maintain skill levels
- increase safety awareness
- continue competency
- maintain or increase proficiencies

The acquisition of an appropriate fire training grounds facility can, and will, affect the effectiveness of training Emergency Services personnel could receive. Over time the availability of a facility can be shown to provide training not available in the City and increase the continued training made available to all Emergency Services Personnel. Increasing and maintaining a standardized base competency for all personnel is the goal, as well as creating an opportunity to off set costs associated with the facility. The following are benefits which may be seen as a result of increased certified training to the National Fire Protection Association Accreditation Levels for the fire fighter and fire officer.

- increased compliance with O.H. & S. competency standards
- increased efficiency
- increased safety
- increased productivity
- decreased potential for loss time accidents
- decreased potential of liability
- decreased long term costs of training

Revenue generation may be possible in an attempt to off set the costs of such a facility and or supplement the cost associated with training City personnel through the following:

- from rental of the facility
- tuition fees for courses provided through Red Deer Emergency Services
- time lease arrangements from industry

The ability of having such a facility in close proximity to the City may create a situation where the members of the Emergency Services Department can become more effective in the delivery of services and do so more safely by having acquired significantly more training without the increased operating expense of off shift external training.

Training Past, Present and Future.

Past:

In past years the amount and types of training provided for Red Deer Emergency Services suppression personnel had been directed towards acquiring and maintaining the knowledge and skills taught in courses which met National Fire Protection Association (N.F.P.A.) standards. The ability to acquire courses with N.F.P.A. standards was difficult due to the availability of courses through Alberta Fire Training School Vermilion (A.F.T.S.). The lack of outsourcing of courses created a situation of having to send staff to Vermilion to acquire the courses involved in the N.F.P.A. Levels of Accreditation. The associated costs of acquiring the courses and maintenance of manning levels restricted the number of personnel trained as well as lengthening the time frame for acquiring the course for all personnel.

Present and Future:

In 1995 the ability to instruct N.F.P.A. Accredited courses locally, through A.F.T.S., has been more aggressively pursued. Review of past records, and a clear understanding of the value of the N.F.P.A. Accreditation Levels for the fire fighter and officers when attempting to properly comply with the Occupational Health and Safety Act, showed inconsistencies in the number of N.F.P.A. Accredited courses, or other documented training, acquired by staff for their present job requirements. Further pursuit of achieving the N.F.P.A. Accreditation Levels in a timely manner is of value to The City of Red Deer to decrease the potential liability of not being in full compliance with the training levels recognized by O.H. & S.. By having personnel trained to the recognized O.H. & S. base standard of training, and continued maintenance of that training level, increased efficiency and safety may be expected.

The diversity of the job requirements of Red Deer Emergency Services personnel requires extensive and repetitive training in many areas:

- to maintain skill levels
- increase safety awareness
- continue competency
- maintain or increase proficiencies

The ability to have only a few specialized trained personnel in one or two areas of job duties is not feasible because of manning levels and maintenance of qualified personnel on every shift. Therefore Red Deer Emergency Services personnel working in the suppression branch are required to be competent in a number of areas involving:

- fire suppression
- extinguishment
- ventilation techniques
- salvage
- overhaul
- arson identification
- scene control

- rescue
 - high angle rescue
 - confined space rescue
 - trench rescue
 - vehicle extrication rescue
 - hazardous environment rescue
 - building collapse rescue

-HAZMAT

- Advanced and Basic Life Support Prehospital Care

The maintenance of a high minimum standard of competency and ability in fire suppression, rescue and other duties through training, maintains or increases the quality of levels of services available and further diversifies staffs' job descriptions and abilities. Achieving the N.F.P.A. Accredited Standards in training for the fire fighter and officer provides the documented proof of competency for the majority of duties required to be performed by staff. The vast majority of courses required can be provided locally with the addition of a fire training facility. A recognized standard base level of knowledge and skills can be achieved through the completion of N.F.P.A. Accredited courses and quality of services delivered enhanced.

In attempting to follow the N.F.P.A. Accreditation format for the Fire Fighter and Fire Officer, several courses require the availability of a safe training environment when demonstrating and practicing proper responses to hazardous conditions encountered in the daily occupational role. By obtaining N.F.P.A. Accreditation Levels fully at the Fire Fighter 1001 Level, Apparatus Operator 1002 Level and Fire Officer 1021 Level, it is hoped that a more efficient and safe work force is developed. A facility of N.F.P.A.

qualifying construction would limit the hazards of training while providing a realistic simulation of the hazardous situation and allow the full pursuit of the N.F.P.A. Accreditation to become more feasible.

The following courses are required for the Accreditation Levels to be achieved.

<u>NFPA Standard 1001</u>	<u>NFPA Standard 1002</u>	<u>NFPA Standard 1021</u>
Fire Fighter Part I	Pump Operator A	Building Construction for F.S.
Fire Fighter Part II	Pump Operator B	Leadership for Fire Service
Fire Fighter Part III	Aerial Apparatus Operator	Pre-Emergency Planning
Fire Fighter Part IV	Defensive Driving	Safety and Suppression
Pump Operator A		Fire Fighting Strategy & Tactics Theory
FF V Dangerous Goods		
FF VI Dangerous Goods		Fire Fighting Strategy & Tactics Practical
Dangerous Goods Incident Control		
Fire Prevention for Firefighters		Fire Investigation
Vehicle Extrication and Trench Rescue		Fire Prevention (Protective Systems)
Advanced First Aid CPR		Fire Prevention (Inspections & Public Education)
Building Construction for Fire Service		Instructional Methodology I
		Instructional Methodology II

The facility, if located in close proximity to the City, would also create an opportunity to increase the amount of accredited training provided while career personnel are on shift. This would avoid having the members unavailable for emergency responses if required. With a facility location in the City the following benefits may be seen:

- Lieu Time generated would be minimal
- tuition decreased
- travel and accommodation expenses decreased,
- the situation would be created for training all members to the same standard level within a shorter time frame.

The total costs for a ten year term are projected in Table 1-3 (appendices) with the demonstration of meal and accommodation costs included. Table 1 shows the Estimated External Course Costs while off shift for sixteen (16) career personnel. Table 2 shows the Estimated Internal Course Costs while off shift for sixteen (16) career personnel with a facility available. In comparison of the two estimates a savings from the elimination of accommodations, mileage and meals can be shown through the acquisition of a fire grounds facility if training were completed for off shift training. Table 3 shows the Estimated Internal Course Costs while on shift for sixteen (16) career personnel with facilities available. Increased savings can be seen by the decrease in lieu time expenditures for course participation and travel, decreased meals and accommodation costs.

Tables 1- 3 are based on training 1 platoon of 16 personnel, one (1)- four (4) courses per year. The City of Red Deer Emergency Services department consists of four (4) platoons of sixteen (16) personnel. The present goal of obtaining N.F.P.A. Certification for the fire fighter and fire officer, for existing staff at their present job descriptions, may be achieved in an approximate four (4) year period with the addition of a training facility. The continued training of staff for job promotion and maintenance of skills, developing new skills due to technological advances will continue. The training of new staff as they are hired will continue to the standards established. This may eliminate the present need for internal examinations for promotion of staff thus decreasing the administrative and exam process costs in the future.

In 1995 the actual costs associated with training personnel to the N.F.P.A. standards of accredited training are significantly lower than demonstrated in Table 1. Training members while on shift has created a situation of decreased costs for overtime wages and lieu time expenditures due to the members being on shift. If required for emergency calls members being trained are responding to emergency calls from the training location. On shift training has also increased the rapidity of acquiring training for all members in a shorter time frame and ensured a standardized knowledge level. This may decrease the likelihood of miscommunication or variances in work practices while working on fire ground operations thus increasing safety and efficiencies.

In 1995 a certified Aerial Operations Course was held to ensure the ability to provide the present level of service should anticipated increased regulations come into affect. In keeping with job diversification within the department, 60 members were certified as Aerial Apparatus Operators. This course was taught on shift to personnel.

Costs for the Provision of the Aerial Operators Course 1995

	<u>Completed Internally On Shift</u>	<u>Estimated Externally Off Shift</u>
<u>Costs for 60 Participants in 8 Courses</u>		
Course Tuition Fee for Department	\$1800.00	\$9000.00
Lieu Time Expenditure 60 participants for course participation	n/a	\$67485.60
Lieu Time Expenditure for travel for 60 participants	n/a	\$15573.60
Meals During Travel Expenditure for 60 participants	n/a	\$2340.00
Mileage for 60 participants	n/a	\$3069.75
Instructional Wage Differential @ 15%	\$1094.40 (8 courses)	n/a
Asst. Instructional Wage Differential @ 7%	\$510.72 (8 courses)	n/a
Instructor Lieu Time Earned (8 days)	\$2188.80	n/a
Total Costs for Department Training for Aerial Operator Certification 60 Participants	\$5593.92	\$97468.95

The present format, as shown above for the Aerial Operators Course, of attempting to provide training internally **will not** be able to accommodate all courses desired in completing the N.F.P.A. accreditation due to the lack of facilities. Attempts have been made to provide as many courses and as much training as possible using various locations throughout the City with problems encountered in the inconveniencing of citizens and businesses. These resources are not able to provide the necessary structures required to complete many critical training exercises such as live fire training and associated strategies and tactics

Options are available in acquiring these courses externally through A.F.T.S. at a cost reflected in Tables 1 and 3, with significant delays in the time frame in acquiring the courses due to availability of externally scheduled courses and maintenance of career on shift manning. Another option is to provide theory portions of courses while career members are on shift and complete the practical portions of the course through the rental of existing facilities while off shift with again higher associated costs when considering travel, accommodations, meals and lieu time costs. Rental of existing facilities in Vermilion and Calgary are available with increasing associated costs for training.

Current Rental Charges for Facility Use:

Calgary Fire dept. Training Academy:	\$ 500.00 per day
A.F.T.S. Vermilion	\$ 600.00 per day

The costs associated with A.F.T.S. courses is projected to increase further in the near future due to Provincial Governments' present policies requiring A.F.T.S. be cost recoverable in 1997. The present subsidies for accommodations and meals have been shown as deleted in the tables shown to more closely reflect the estimated future costs of acquiring courses.

The Facility:

A facility would consist of a multiple story complex with the capability of providing "live fire" situations which could be controlled as to minimize the risk potential for those involved in training. The facility would have both residential, commercial and industrial training capabilities for fire suppression techniques as well as varying rescue situation capability. It would also have a water distribution system (hydrants) as well as drafting capabilities for various fire pumping applications. Classroom facilities would also be available for on-site instruction. Operational costs would be limited to utility costs associated with the classroom area and maintenance of the facility and grounds. An estimated operating budget of \$2500.00 per year is anticipated.

A facility which is designed to meet N.F.P.A. Standards can provide a varying assortment of training exercises and create a situation where revenue may be generated to off set costs associated with the facility. Presently Central Alberta does not have readily available access to such a facility for the training of municipal fire fighters. Revenue may be generated from:

- Regional Fire Departments through the participation in locally held courses with the Emergency Services Department personnel.
- Regional Fire Departments rental of the facility for training exercises.
- Local industry rental

Rates for the rental of the facility could be determined by comparable rates of facilities in other locations and adjustments made to maximize the potential times rental could occur.

Conclusion:

The acquisition of an appropriate site for fire ground training with facilities will meet the majority of training requirements for the City of Red Deer Emergency Services Department, as well as other City Departments requiring fire related training for years to come. The one option demonstrated, if chosen, can be shown to have financial savings (Tables 3) when placed over a ten year period if compared to alternative external training. A facility would enhance the number and types of courses held and the time frame in which to acquire them. It would allow the continued maintenance of knowledge and skills at the levels obtained and allow progression in the future of the skills and techniques required as new technology is introduced. The site may also have varying options such as cost sharing with regional fire departments, leasing, rental or course provision applications to external agencies which may off set costs associated with the facility.

By having such a facility located in Red Deer a consistent costs savings from travel time expenses, mileage expenses, accommodation expenses and meal expenses is anticipated. Future increases of budgeted costs for training of suppression personnel may not be directly affected with external increases in course costs. The acquiring of training, which a facility would provide, may decrease the potential liability of the City of Red Deer in areas of litigation. Levels of increased efficiency, increased safety, increased productivity, and decreased potential for loss time accidents for personnel by acquiring the N.F.P.A. Accreditation Levels are expected.


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THE CITY OF RED DEER



Administration Manual

Department: Personnel	Page Number: 1 of 13
Policy Title: TRAINING	Policy Number: 21/92
Approved By: 	Date: 30/9/92
Revised:	

Purpose of Policy:

- provide employees with the opportunity of obtaining additional training and education to enhance, develop, or maintain the skills and abilities to meet the requirement of the position.
- provide employees with development through gaining skills which will enhance their potential for other opportunities in the City.
- ensure that the City benefits from development and training by developing a skilled workforce which will be of greater value to the organization.

Policy Statement

The City of Red Deer places a high value on a skilled work force and recognizes the necessity for maintaining effective and appropriate training and development programs for employees at all levels of the organization.

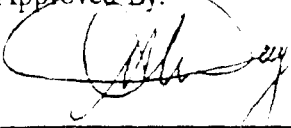
Training includes that which is legislated by statute and required for certification standards. In addition, technical skills must be kept current and employee development is encouraged.

Training is subject to available resources.

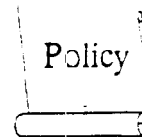
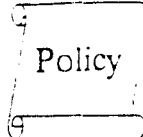
1. DEFINITIONS

- 1.01 Conference - a formal meeting at which individuals participate in the exchange of ideas, information, and expertise in work-related subject areas.
- 1.02 Convention - an assembly, usually of members of a professional group or delegates, whose primary purpose is to elect officers, report progress and obtain approval for future activities.
- 1.03 Course - a series of instruction periods dealing with specific subject matter and leading to graduation from a school or college.

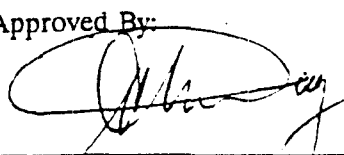
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- 1.04 Training and Development - a process of preparing an employee for job responsibilities. Employee improvement may be achieved through study, instruction, practice and on-the-job training, which will enhance one's ability to understand broad concepts and to apply such concepts to particular situations, thus improving performance beyond one's present job level.
- 1.05 Educational Leave - authorized leave from work (with or without pay) on a full-time or part-time basis in excess of ten (10) working days in a twelve month period for the purpose of taking advanced or supplementary, professional, technical/specialized skill training, or generally to expand the employee's scope and knowledge in a particular area.
- 1.06 Internal Training - training activities specifically designed for City employees and conducted by City Instructors or outside resource personnel.
- 1.07 External Training - any training or education taken through evening or day classes, or correspondence courses that do not fall into the categories of internal training or educational leave.
- 1.08 On-the-Job Training - all activities related to the training of employees for specific positions while engaged in the performance of the job (e.g. job rotation, relieving in a senior position, coaching by supervisors, etc.)
- 1.09 Seminar/Workshop - a group of people who meet for a period of study or work in a specific field.
- 1.10 Management Development - executive education, conducted both on an in-house basis and through external sources.



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2. RESPONSIBILITIES

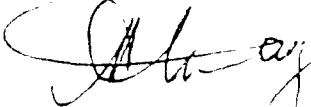
2.01 City Commissioner to:

- (a) receive, review, amend, and adopt any recommended changes to the Training and Development Policy.
- (b) review and approve the selection of candidates for management development based on submitted recommendations.
- (c) approve as deemed appropriate any training and development requests beyond ten (10) working days.

2.02 Directors and Designated Department Heads to:

- (a) provide every reasonable opportunity within available resources for employees within their Division or Department to enhance, develop or maintain their skill level.
- (b) ensure that the budget requests to Council include:
 - 1. training and development proposals unique to their department's needs.
 - 2. training and development proposals, general in nature, which have been designated as "charge-back" courses.
- (c) ensure that specific training and development activities identified as requirements for employees are met within their Division or Department
- (d) review any training and development requests beyond ten (10) working days in duration for employees within their Division or Department and recommend any approvals to the City Commissioner (with the exception of apprentice training).

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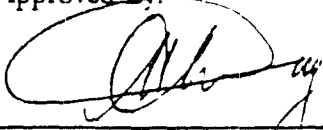
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- (e) consult with the Personnel Department with respect to the evaluation of training and development requests and the amount of financial assistance to be provided to an employee.
- (f) recommend candidates for management development to the City Commissioner.

2.03 Department Heads to:

- (a) provide every reasonable opportunity within available resources for employees in their Department to enhance, develop or maintain their skill level.
- (b) ensure that the budget requests to Council include:
 1. training and development proposals unique to their department's needs.
 2. training and development proposals, general in nature, which have been designated as "charge-back" courses.
- (c) administer programs for apprenticeship and/or specific skills training and development unique to departmental needs with the assistance of the Personnel Department.
- (d) approve any training and development requests up to ten (10) working days in duration for employees within their Division or Department.
- (e) consult with the Personnel Department with respect to the evaluation of training and development requests and the amount of financial assistance to be provided to an employee.
- (f) provide the Personnel Department with a record of completion and/or a written evaluation of significant training or development undertaken and completed by the employees in their Department.


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2.04 Personnel Department to:

- (a) advise and assist Departments in administering training and development and in evaluating resources to meet these needs.
- (b) review and adopt any changes to the Training and Development Procedure
- (c) coordinate City-wide training and development activities.
- (d) ensure that budget requests to Council include general training and development proposals identified for City employees.
- (e) provide general career counselling to employees to assist them in various aspects of their personal career development.
- (f) provide advice to Departments in respect to the evaluation of training and development requests and the amount of financial assistance to be provided to an employee.
- (g) collect and maintain a training and development resource library for use by City employees.
- (h) assist with the selection of candidates referred by Departments for placement in internal training and development activities based on the priority needs of the Department.
- (i) collect and retain on file records of any approved training and development programs completed by the employee, including course certificates, marks and a written evaluation.
- (j) retain completed performance appraisal documentation on file, identifying employee training and development needs.
- (k) provide a year-end report to the City Commissioner on all

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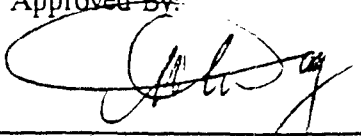
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- (k) provide a year end report to the City Commissioner on all completed training and development activity completed by City employees in the last year.
- (l) coordinate the organization of an annual meeting of Department Heads to determine general training and development needs which apply to all departments and are offered to employees through the Personnel budget for the upcoming year.

2.05 Employees to:

- (a) co-operate and enthusiastically apply themselves to any training and development opportunities made available by the City.
- (b) be prepared to make a personal and/or financial contribution towards their own development.
- (c) follow through on the specific and agreed upon training and development plan established with their supervisor.
- (d) prepare an evaluation report for the Department Head, with a copy to the Personnel Department for her/his personnel file, within thirty (30) days of completing any external training and development activity subsidized by the City.
- (e) furnish proof of successful completion of a training course (e.g. certificate, marks) to their Department Head and a copy to the Personnel Department.
- (f) notify the Department Head in writing of withdrawal from any subsidized, external training activity in which the employee is registered.

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3. PROCEDURES

3.01 Application for Training and Development

All applications for training and development shall be considered for recommendation by the responsible Department Head, and approved by the appropriate authority.

- (a) Training and development requests up to ten (10) working days in duration must be submitted by the employee in writing to the Department Head for his/her approval.
- (b) Training and development requests beyond ten (10) working days in duration must be submitted in writing to the City Commissioner for approval. Requests should be submitted at least one (1) month prior to the effective date of leave.

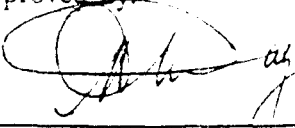
Requests shall include the proposed course particulars, duration of the leave, and course cost estimates.

3.02 Application for Educational Leave

Application which may require financial assistance or an educational leave in excess of ten (10) working days in a twelve (12) month period shall be assessed on the following criteria:

- (a) the direct future benefit to the departmental operation
- (b) the availability of persons with these qualifications, within the City
- (c) the performance of the employee as determined by the Department Head
- (d) the employee's potential for advancement

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- (e) the unavailability of an internal City of Red Deer course
- (f) the provision of funds in the Department's training budget for financial assistance

3.03 Approval Criteria

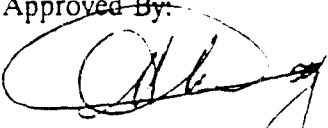
The criteria noted below should assist in assessing the suitability of an employee for a training and development activity.

- (a) Training activity is based on departmental priorities, staff requirements and needs.
- (b) Training activity is directly related to the employee's present or planned future work.
- (c) Training activity is a requirement to prepare the employee for future advancement.
- (d) Training activity is a requirement for the employee to enhance and upgrade his/her skill level to satisfactorily perform the job.
- (e) Training activity is an obvious, long-term benefit to both the employee and the City.

3.04 Financial Assistance

- (a) The amount of financial assistance to be provided to the employee for a training and development request shall be determined against the point rating system by the Personnel Department in consultation with the responsible Department Head and recommended to the City Commissioner.

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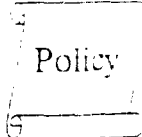
- (b) Subject to Clause 3.08 (b), reimbursement of course costs, if applicable, shall be made to the employee following his/her successful completion of the activity and submittal of an evaluation report on the training activity to the Department Head.

3.05 Service Required to Receive Financial Assistance

- (a) First consideration will be given to permanent, full-time employees. Part-time and temporary employees may also be assisted, provided the program is job related and there are departmental funds available.
- (b) Except under special circumstances, assistance will not normally be granted until the probationary period is completed.
- (c) Service should be of sufficient length to determine whether the program proposed and the employee's immediate and long-term goals will meet the needs of the organization.
- (d) Service must be continued for a reasonable amount time following course completion to warrant financial assistance, as per clause 308(a).

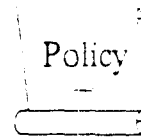
3.06 Calculation of Financial Assistance

- (a) Where employees are requested to undertake training so that they may be better qualified to perform their duties in their present position, or in a position to which they may be assigned or promoted, the program costs will be fully paid.
- (b) For other situations, the following point rating system will determine the amount of financial assistance.



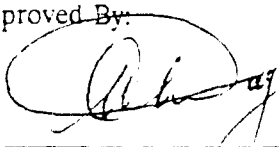
Policy

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RELATION TO JOB

POINTS

Unrelated

0

Not essentially related to job, but course work provides useful background

1

Partially job related

2

Specifically related to a major portion of job assignment.

3

TRAINING BENEFIT

POINTS

Primarily to employee

0

Some advantage for Department and employee

1

Clear material advantage for Department and employee

2

Primarily to employer

3

TOTAL POINT RATINGSUBSIDIZATION

(% of course costs & salary)

0

0%

1

15%

2

25%

3

35%

4

55%


5

100%

6

100%

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3.07 Vacation and Benefits Handling While on Leave

Where attendance at training and development activities has been approved, employee benefits shall be administered as follows:

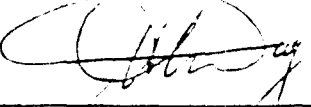
Benefits	Leave with Full Pay (specified duration)	Leave with Partial Pay (over two weeks)	Leave Without Pay (over two weeks)
Vacation	Yes	No	No
Sick Leave	Yes	No	No
Salary Increments	Yes	Yes	No
Pension *Subject to LAPP Regulations	Yes	*Buy Back	*Buy Back
Alta Health Care Blue Cross Dental Long-Term Disability Group Life	Yes	Prorated	Option you pay

3.08 Employment Commitment

- (a) The employee shall sign a written contract for the full amount of education leave as prepared by the City Solicitor, including a return-to-work commitment calculated in accordance with the following formula:

$$\begin{array}{rclclcl}
 \text{Percentage used to} & & \times & \text{Number of} & & \times & \text{calendar days} \\
 \text{compute salary and} & & & \text{calendar days} & & & \text{committed to} \\
 \text{tuition subsidization} & & & \text{granted} & & & \text{return to work} \\
 \text{e.g. 55\%} & & \times & 20 & & \times & 3 = 33 \text{ days}
 \end{array}$$

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For purposes of calculation, the period of leave will include the full period of university or school training, plus necessary travel time.

Commitment is required whether or not the City recommends the course to the employee or the employee initiates the request.

The commitment will be based on the entire educational leave and the commitment period will commence after returning to full employment.

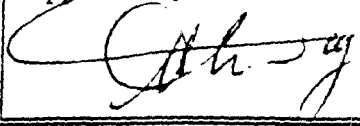
- (b) Failure to fulfil the terms of the contract, including termination from The City of Red Deer for any reason, requires the employee to repay to the City that portion of salary, expenses, and tuition which is proportionate to the deficiency in the specified period of the return-to-work commitment. The employee shall be required to reimburse the City on the basis of the following formula:

Course cost & salary subsidization amount advanced	x	$\frac{\text{Days deficient}}{\text{Days commitment}}$	=	Reimbursement obligation
e.g. \$4,000	x	$\frac{10}{30}$	=	\$1,333.33

The contract shall also provide that if an employee withdraws from or fails to achieve the objective contemplated at the time the leave was granted, the employee shall be required to reimburse the City for all assistance granted.

- (c) There is no employment commitment required of attendees at conferences, conventions, and seminars/workshops.

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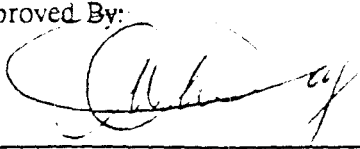
3.09 Apprenticeship Program

- (a) An employee participating in an approved apprenticeship program and attending a technical training school shall receive his/her regular rate of pay less training allowances from any Government or other agency.
- (b) An apprentice employee who does not obtain a passing grade in his/her primary or supplementary examinations, may be subject to discharge.

3.10 Examinations

If required to write an examination for an approved course during normal working hours, an employee shall be allowed time off with pay for the period of time required to write the examination.

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Policy Title: OCCUPATIONAL HEALTH and SAFETY	Policy Number: 23/93
Approved By: 	Date: 12/1/93
Revised:	

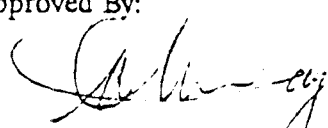
Purpose of Policy:

- PROMOTE** good health and safe working practices.
- PRACTICE** safe work procedures that comply with the Alberta Occupational Health and Safety Act.
- PREVENT** work related illness and injuries.
- PROVIDE** necessary health and safety training.
- PROTECT** employees and citizens that may be harmed by the normal course of an employee's duties.
- PREVENT** the loss of human and financial resources, productivity, and material, that occur as a result of accidents or injuries from unsafe acts or unsafe working conditions.
- PROVIDE** effective treatment, and rehabilitation.
- PLACE** people in positions suited to their physical and mental capabilities.

Policy Statement

The City of Red Deer recognizes that the safety and health of all employees is a prime consideration in the operation of The City of Red Deer. The City will promote, foster and maintain a comprehensive occupational health and safety program designed to enhance the employee's quality of life and prevent accidents, illnesses, and injuries by better educating and informing employees about occupational health, lifestyle and safety issues.

Administration Manual

Department: Personnel		Page Number: 2 of 8
Policy Title: OCCUPATIONAL HEALTH and SAFETY		Policy Number: 23/93
Approved By: 	Date: 12/1/93	Revised:

The City of Red Deer is committed to:

1. achieving a safe working environment for employees.
2. a high standard of achievement in occupational health and safety performance.
3. protecting citizens from accident or injury.
4. ensuring the most effective utilization of its human resources.

DEFINITIONS

Health: Those activities that deal with the connection between an employee's health and occupation, including exposure to chemical, physical, biological and environmental hazards.

Safety: Those activities involved in minimizing the risk of accidents in the employee's occupation.

Occupational Health and Safety Programs: Those programs and related activities designed to carry out the City's occupational health and safety policy.

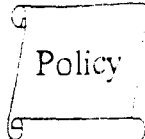
Accident: An unplanned and undesired event that results in harm to people, damage to property or loss to process.

Incident: An event which could but does not result in a loss.

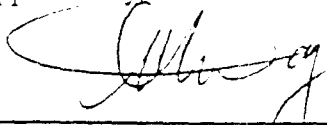
Loss: Harm to people, property or process.

Risk: Chance of loss.

Hazard: A condition or practice with the potential for loss.



Administration Manual

Department: Personnel	Page Number: 3 of 8
Policy Title: OCCUPATIONAL HEALTH and SAFETY	Policy Number: 23/93
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	Revised:

COMPONENTS

Our Occupational Health and Safety program is based on components common to effective programs. Policies and/or procedures are being developed in the areas of Safety and Health and will include:

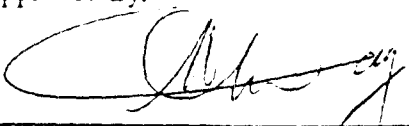
SAFETY

- ▶ City policy, administrative responsibilities, committee make-up.
- ▶ Training and Orientation.
- ▶ Hazard identification, monitoring and control. Procedures for assessing the presence of hazards on a job site.
- ▶ Safe Work Practices (vehicle backing, personal protective clothing, use of Walkmans, transport of dangerous goods, etc.)
- ▶ Accident/incident investigation policies, procedures and forms for determining the cause and prevention of recurrence of specific incidents.
- ▶ Competency Testing
- ▶ Inspection Practices
- ▶ Maintenance - policy statements regarding maintenance and care of equipment
- ▶ Reports and Management Information - summary reports for comparison, tracking and planning purposes.
- ▶ Safe Work Recognition

HEALTH

- ▶ City policy, administrative responsibilities, committee make-up.
- ▶ Return to work procedures.
- ▶ Rehabilitation.
- ▶ Medical Liaison
- ▶ Medical Records/Information.
- ▶ Health Assessment/Medicals.
- ▶ Work injury claims administration.
- ▶ Health Promotion.
- ▶ Sick Plan.

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Revised:	

HEALTH AND SAFETY RESPONSIBILITIES**SENIOR SAFE OPERATING COMMITTEE****Purpose**

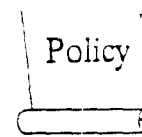
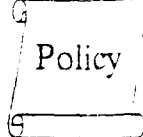
- (1) Set policy and direction for health and safety in The City's operation.
- (2) Receive and take appropriate action on semi-annual "stewardship" reports submitted by the coordinators of the various Occupational Health and Safety Committees.
- (3) Present an annual report to the City Commissioner which details departments' accomplishments relative to the overall goals of the Occupational Health and Safety program.

Composition


- (1) The Senior Safe Operating Committee will be comprised of senior managers, especially those for whom the Occupational Health and Safety program will have the greatest impact.

OCCUPATIONAL HEALTH AND SAFETY COMMITTEES**Purpose**

- (1) The Occupational Health and Safety Committees provide a medium through which employee health and safety issues are discussed.
- (2) The Committees make suggestions and/or advise the Senior Safe Operating Committee on recommended changes or additions to Occupational Health and Safety regulations for The City of Red Deer.
- (3) The Committees promote safety awareness within the workplace.
- (4) The Committees assist The City to comply with legislation and promote safe work practices.



Administration Manual

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Composition

- (1) Every work location will be represented by an Occupational Health and Safety committee.
- (2) The Committees will be composed of a representative cross-section of departmental employees.

Meetings

- (1) The Committees will meet as required, but not less than quarterly.
- (2) Meetings will be chaired by an elected representative who will become the local area/section Occupational Health and Safety Coordinator.

JOINT OCCUPATIONAL HEALTH AND SAFETY COMMITTEE**Purpose**

- (1) The Joint Occupational Health and Safety Committee provides a medium through which local area/section Occupational Health and Safety Coordinators can share health and safety resources, concerns, solutions and information.

Composition

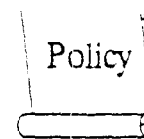
- (1) The Joint Committee will be comprised of all local area/section Occupational Health and Safety Coordinators or their designates.

Meetings


- (1) The Committee will meet as required, but not less than semi-annually.
- (2) Meetings will be chaired by a representative appointed by the Senior Safe Operating Committee.

UNION PARTICIPATION

Union participation is an important part of an Occupational Health and Safety program. Therefore, meetings may be called with Union representatives and local area/section Occupational Health and Safety Coordinators on an 'as required' basis.



Administration Manual

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Policy Title: OCCUPATIONAL HEALTH and SAFETY	Policy Number: 23/93
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ACCIDENT REVIEW COMMITTEE**Purpose**

- (1) Review accidents and/or injuries by analyzing reports to determine if they were Preventable or Non-preventable.
- (2) Consider appeals from individuals concerning decisions made by the Committee.

Composition

- (1) The committee shall consist of a chairman who is knowledgeable in accident investigation/review and representatives determined by the Senior Safe Operating Committee.

CITY COMMISSIONER to:

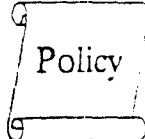
- a) Ensure that The City of Red Deer's Occupational Health and Safety Program is implemented in all City of Red Deer departments.

PERSONNEL MANAGER to:

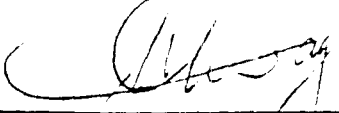
- a) Ensure the provision of administrative support for the program.
- b) Monitor the program's effectiveness by maintaining records of injuries and accidents, complaints, WCB reports, etc. so that statistical analysis can be performed and reported to the Senior Safe Operating Committee.

DEPARTMENT HEADS to:

- a) Ensure development and maintenance of departmental programs consistent with this policy and appropriate to departmental operations.
- b) Ensure application of programs throughout the entire department with delegation of responsibility to all levels of supervisory staff for program compliance within their areas of operation.
- c) Ensure that all workers are aware of the relevant sections of the Occupational Health & Safety Act and Regulations, City policies, procedures and rules.



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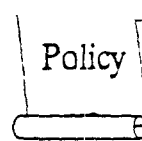
- d) Take corrective action, including discipline, where the requirements of the programs are ignored.
- e) Ensure departments are appropriately represented on Occupational Health and Safety committees.

SUPERVISORS to:

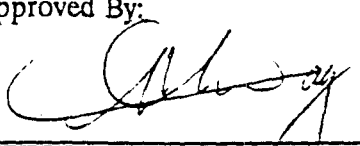
- a) Determine the procedures to be used to ensure that the work is carried out in an efficient, safe manner and provide instruction to workers in those procedures.
- b) Ensure that all workers are completely knowledgeable about Safe Work Practices regulations and rules and the sections of the Occupational Health & Safety Act and Regulations and related legislation pertaining to their workplace and operations.
- c) Immediately commence action to correct any unsafe act or condition.
- d) Enforce the regulations and rules, through safety promotion and, if necessary, corrective action, to ensure compliance.
- e) Investigate and fully report accidents and injuries using proper reporting procedures and forms.

EMPLOYEES to:

- a) Carry out their duties with skill, care and due regard for their own safety, as well as the safety of others, and respect for property and the environment.
- b) Develop and maintain safe work environments.
- c) Participate in the identification and elimination of health and safety hazards within their places of employment.
- d) Immediately report any unsafe act or condition to their supervisor.



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- e) Offer suggestions for improvements through their local Occupational Health and Safety Committee in order to enhance the safety programs prevent accidents.
- f) Counsel others in safe work procedures.

OCCUPATIONAL HEALTH NURSE to:

- a) Promote health and safe work practices by making programs and literature available.
- b) Act as a resource to employees, supervisors, and City of Red Deer health and safety committees.
- c) Act as a referral agent to community agencies and physicians.
- d) Administer WCB claims.

Client Services Division
Central Region

2nd floor, Provincial Building
4920 - 51 Street
Red Deer, Alberta
Canada T4N 6K8

Telephone 403/340-5157
Fax 403/340-5210

Red Deer Fire Department
Attn.: Deputy Fire Chief Ted Hickey
Box 5008
Red Deer, Alberta
T4N 3T4

1995.10.20

Dear Ted:

I apologize for the time it has taken to respond to our telephone conversations regarding Section 14(2) of the Occupational Health & Safety Act - General Safety Regulation as it pertains to fire industry training and worker competency.

It may be useful to first clarify the role of Alberta Labour in relation to fire industry personnel training. Alberta Labour does not legislate the qualifications or standards of competence of fire service personnel.

A municipality is responsible for the establishment, funding, policy, training and administration of all aspects of their local fire department. Municipalities are also responsible for establishing a level of performance consistent with the municipality's expectation. Generally, the size of a municipality, type and availability of fire fighting equipment and personnel will determine the type of fire department, the services that will be provided and the range of competence of the members. While the current Municipal Government Act is much less specific than the previous Act, Sections 3 and 7 make it clear Council has the power, capacity and jurisdiction to form and operate a fire department if it is considered necessary or desirable. As the authority on such matters, Council would establish the types of services to be carried out by the fire department and the level of service. Normally Council expects the Fire Department to advise it in an appropriate manner. It follows that the services will be provided, at an established level, by employees competent to perform the necessary tasks.

Standards of competency or qualification would then be developed or adopted to guide the fire department training program. The standards should become official municipal policy in a manner consistent with the normal operation of the municipal government. The policy could, for example, simply reference the NFPA National Professional Qualification Standards or parts of them or it could reference specific courses offered by AFTS to meet parts of those standards.

One role of Alberta Labour, through the Alberta Fire Training School, is to provide a complete "menu" of training which has been developed to recognized standards. Fire Departments may select the training necessary to achieve competence in the delivery of services they provide.

You are well aware that in the fire service there are recognized industry training or competency standards. The most widely recognized and used standards in North America are the National Professional Qualification Standards published by the National Fire Protection Association (NFPA) and including NFPA 1001: "Fire Fighter Professional Qualifications" and NFPA 1021: "Fire Officer Professional Qualifications." These standards are subject to the full NFPA standards making process, including provisions for comment and review.

These standards are recognized and utilized to varying degrees internationally. The Alberta Fire Training School (AFTS) has based its fire fighter and fire officer training curriculum on the NFPA standards. Municipalities have the option of taking advantage of the certified courses at AFTS for their training needs. Alternatively the municipalities may, if they choose, develop their own standards or their own training courses. From a liability perspective it is generally accepted that use of broad based, internationally accepted standards and well recognized training programs is advisable and provides greater protection from successful action against the fire department. As you are aware, both internationally recognized accreditation agencies have reviewed AFTS operations and accredited the Fire Commissioner to certify to specific levels of the NFPA National Professional Qualification Standards. This is done through AFTS.

Section 14 of the OH&S General Safety Regulation means that workers (firefighters/fire officers) must be competent. It states that,

"Where work is to be done which may endanger any worker,

- (a) the employer shall ensure that the work is done only by a competent worker or by a worker who is not competent working under the direct supervision of a competent worker, and*
- (b) no worker who is not competent, other than one who is operating under the direct supervision of a competent worker, shall do the work."*

"Competent" is defined in the regulation as meaning, "adequately qualified, suitably trained and with sufficient experience, safely to perform work that is the subject-matter of the relevant provision of this Regulation without or with only a minimal degree of supervision";.

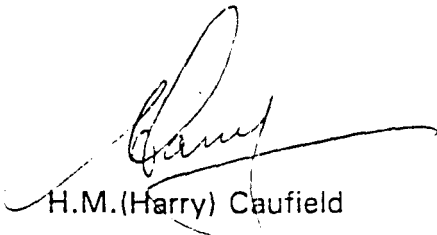
As there are no "legislated" industry training standards for determining firefighter/fire officer personnel competency, OH&S staff would generally review a municipality's training policy and procedures, standing operational procedures, training manuals and referenced standards to ensure consistency in the application of the standards.

NFPA 1001 and 1021 are qualification standards that would be recognized by OH&S staff if they were referenced in the local municipal fire service training policy. However, as previously stated municipalities may select other training options or combinations.

I trust this information will be helpful as you determine the direction your department is taking with training and competency.

If we can be of any assistance in this process, please let me know.

Sincerely,

A handwritten signature in black ink, appearing to read 'Harry', with a long horizontal flourish extending to the right.

H.M.(Harry) Caufield

cc: Robert Oscroft, Fire Chief
cc: Don Gnatiuk, Coordinator, AFTS

Four Courses Per Year

TABLE 1: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - EXTERNAL TRAINING IN VERMILION

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 4 COURSE	ROOM & BOARD 4 COURSE	TUITION AFTS 4 COURSE	TOTAL PER 16 STAFF
1	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
2	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
3	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
4	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
5	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
6	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
7	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
8	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
9	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
10	88,593.92	3,274.40	18560.00	9,600.00	120,028.32
	885,939.20	32,744.00	185,600.00	96,000.00	1,200,283.20

The City of Red Deer
Emergency Services Department
consists of four (4) platoons of
sixteen staff. The costs stated
are for sixteen staff. The
Departmental costs would be four
(4) times greater for all personnel to
receive training.

TABLE 2: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING OFF SHIFT

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 4 COURSE	ROOM & BOARD 4 COURSE	TUITION AFTS 4 /COURSE	TOTAL PER 16 STAFF
1	55,371.20	0.00	0.00	3,200.00	58,571.20
2	55,371.20	0.00	0.00	3,200.00	58,571.20
3	55,371.20	0.00	0.00	3,200.00	58,571.20
4	55,371.20	0.00	0.00	3,200.00	58,571.20
5	55,371.20	0.00	0.00	3,200.00	58,571.20
6	55,371.20	0.00	0.00	3,200.00	58,571.20
7	55,371.20	0.00	0.00	3,200.00	58,571.20
8	55,371.20	0.00	0.00	3,200.00	58,571.20
9	55,371.20	0.00	0.00	3,200.00	58,571.20
10	55,371.20	0.00	0.00	3,200.00	58,571.20
	553,712.00	0.00	0.00	32,000.00	585,712.00

TABLE 3: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING ON SHIFT

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 4 COURSE	ROOM & BOARD 4 COURSE	TUITION AFTS 4 /COURSE	TOTAL PER 16 STAFF
1	0.00	0.00	0.00	3,200.00	3,200.00
2	0.00	0.00	0.00	3,200.00	3,200.00
3	0.00	0.00	0.00	3,200.00	3,200.00
4	0.00	0.00	0.00	3,200.00	3,200.00
5	0.00	0.00	0.00	3,200.00	3,200.00
6	0.00	0.00	0.00	3,200.00	3,200.00
7	0.00	0.00	0.00	3,200.00	3,200.00
8	0.00	0.00	0.00	3,200.00	3,200.00
9	0.00	0.00	0.00	3,200.00	3,200.00
10	0.00	0.00	0.00	3,200.00	3,200.00
	0.00	0.00	0.00	32,000.00	32,000.00

Three Courses Per Year

TABLE 1: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - EXTERNAL TRAINING IN VERMILION

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 3 COURSE	ROOM & BOARD 3 COURSE	TUITION AFTS 3 COURSE	TOTAL PER 16 STAFF
1	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
2	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
3	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
4	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
5	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
6	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
7	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
8	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
9	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
10	66,445.44	2,455.80	13920.00	7,200.00	90,021.24
	664,454.40	24,558.00	139,200.00	72,000.00	900,212.40

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receive training.

TABLE 2: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING OFF SHIFT

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 3 COURSE	ROOM & BOARD 3 COURSE	TUITION AFTS 3 /COURSE	TOTAL PER 16 STAFF
1	41,528.40	0.00	0.00	2,400.00	43,928.40
2	41,528.40	0.00	0.00	2,400.00	43,928.40
3	41,528.40	0.00	0.00	2,400.00	43,928.40
4	41,528.40	0.00	0.00	2,400.00	43,928.40
5	41,528.40	0.00	0.00	2,400.00	43,928.40
6	41,528.40	0.00	0.00	2,400.00	43,928.40
7	41,528.40	0.00	0.00	2,400.00	43,928.40
8	41,528.40	0.00	0.00	2,400.00	43,928.40
9	41,528.40	0.00	0.00	2,400.00	43,928.40
10	41,528.40	0.00	0.00	2,400.00	43,928.40
	415,284.00	0.00	0.00	24,000.00	439,284.00

TABLE 3: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING ON SHIFT

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 3 COURSE	ROOM & BOARD 3 COURSE	TUITION AFTS 3 /COURSE	TOTAL PER 16 STAFF
1	0.00	0.00	0.00	2,400.00	2,400.00
2	0.00	0.00	0.00	2,400.00	2,400.00
3	0.00	0.00	0.00	2,400.00	2,400.00
4	0.00	0.00	0.00	2,400.00	2,400.00
5	0.00	0.00	0.00	2,400.00	2,400.00
6	0.00	0.00	0.00	2,400.00	2,400.00
7	0.00	0.00	0.00	2,400.00	2,400.00
8	0.00	0.00	0.00	2,400.00	2,400.00
9	0.00	0.00	0.00	2,400.00	2,400.00
10	0.00	0.00	0.00	2,400.00	2,400.00
	0.00	0.00	0.00	24,000.00	24,000.00

Two Courses Per Year

TABLE 1: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - EXTERNAL TRAINING IN VERMILION

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 2 COURSE	ROOM & BOARD 2 COURSE	TUITION AFTS 2 COURSE	TOTAL PER 16 STAFF
1	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
2	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
3	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
4	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
5	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
6	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
7	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
8	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
9	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
10	44,296.96	1,637.20	9280.00	4,800.00	60,014.16
	442,969.60	16,372.00	92,800.00	48,000.00	600,141.60

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Emergency Services Department
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Departmental costs would be four
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receive training.

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YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 2 COURSE	ROOM & BOARD 2 COURSE	TUITION AFTS 2 /COURSE	TOTAL PER 16 STAFF
1	27,685.60	0.00	0.00	1,600.00	29,285.60
2	27,685.60	0.00	0.00	1,600.00	29,285.60
3	27,685.60	0.00	0.00	1,600.00	29,285.60
4	27,685.60	0.00	0.00	1,600.00	29,285.60
5	27,685.60	0.00	0.00	1,600.00	29,285.60
6	27,685.60	0.00	0.00	1,600.00	29,285.60
7	27,685.60	0.00	0.00	1,600.00	29,285.60
8	27,685.60	0.00	0.00	1,600.00	29,285.60
9	27,685.60	0.00	0.00	1,600.00	29,285.60
10	27,685.60	0.00	0.00	1,600.00	29,285.60
	276,856.00	0.00	0.00	16,000.00	292,856.00

TABLE 3: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING ON SHIFT

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 2 COURSE	ROOM & BOARD 2 COURSE	TUITION AFTS 2 /COURSE	TOTAL PER 16 STAFF
1	0.00	0.00	0.00	1,600.00	1,600.00
2	0.00	0.00	0.00	1,600.00	1,600.00
3	0.00	0.00	0.00	1,600.00	1,600.00
4	0.00	0.00	0.00	1,600.00	1,600.00
5	0.00	0.00	0.00	1,600.00	1,600.00
6	0.00	0.00	0.00	1,600.00	1,600.00
7	0.00	0.00	0.00	1,600.00	1,600.00
8	0.00	0.00	0.00	1,600.00	1,600.00
9	0.00	0.00	0.00	1,600.00	1,600.00
10	0.00	0.00	0.00	1,600.00	1,600.00
	0.00	0.00	0.00	16,000.00	16,000.00

One Course Per Year

TABLE 1: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - EXTERNAL TRAINING IN VERMILION

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 1 COURSE	ROOM & BOARD 1 COURSE	TUITION AFTS 1 COURSE	TOTAL PER 16 STAFF
1	22,148.48	818.60	4640.00	2,400.00	30,007.08
2	22,148.48	818.60	4640.00	2,400.00	30,007.08
3	22,148.48	818.60	4640.00	2,400.00	30,007.08
4	22,148.48	818.60	4640.00	2,400.00	30,007.08
5	22,148.48	818.60	4640.00	2,400.00	30,007.08
6	22,148.48	818.60	4640.00	2,400.00	30,007.08
7	22,148.48	818.60	4640.00	2,400.00	30,007.08
8	22,148.48	818.60	4640.00	2,400.00	30,007.08
9	22,148.48	818.60	4640.00	2,400.00	30,007.08
10	22,148.48	818.60	4640.00	2,400.00	30,007.08
	221,484.80	8,186.00	46,400.00	24,000.00	300,070.80

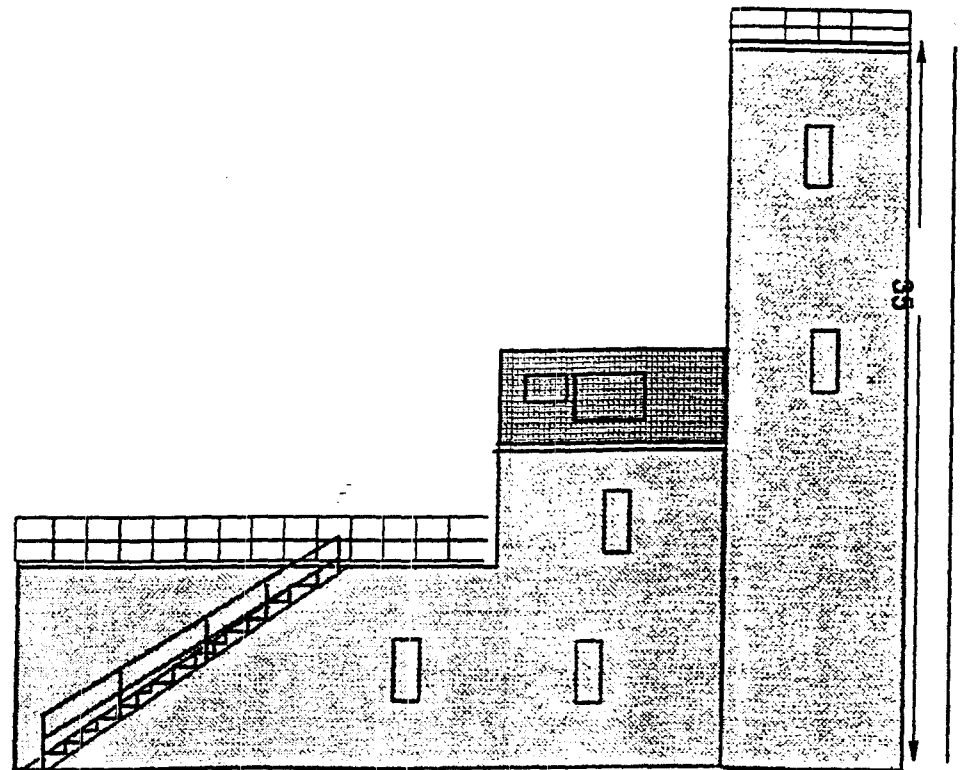
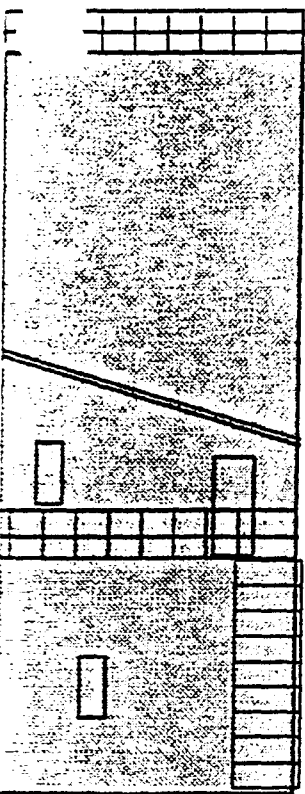
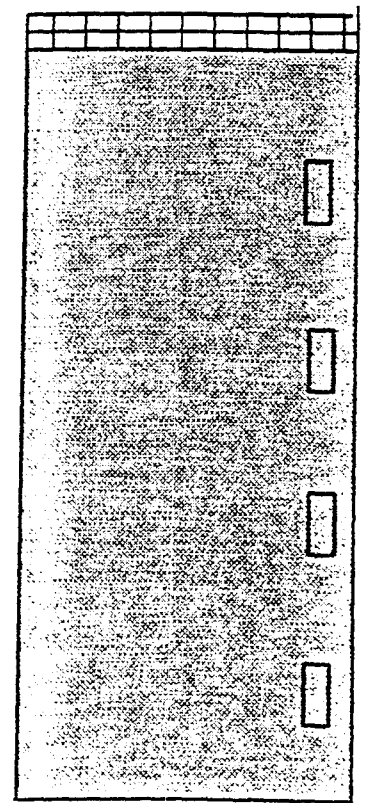
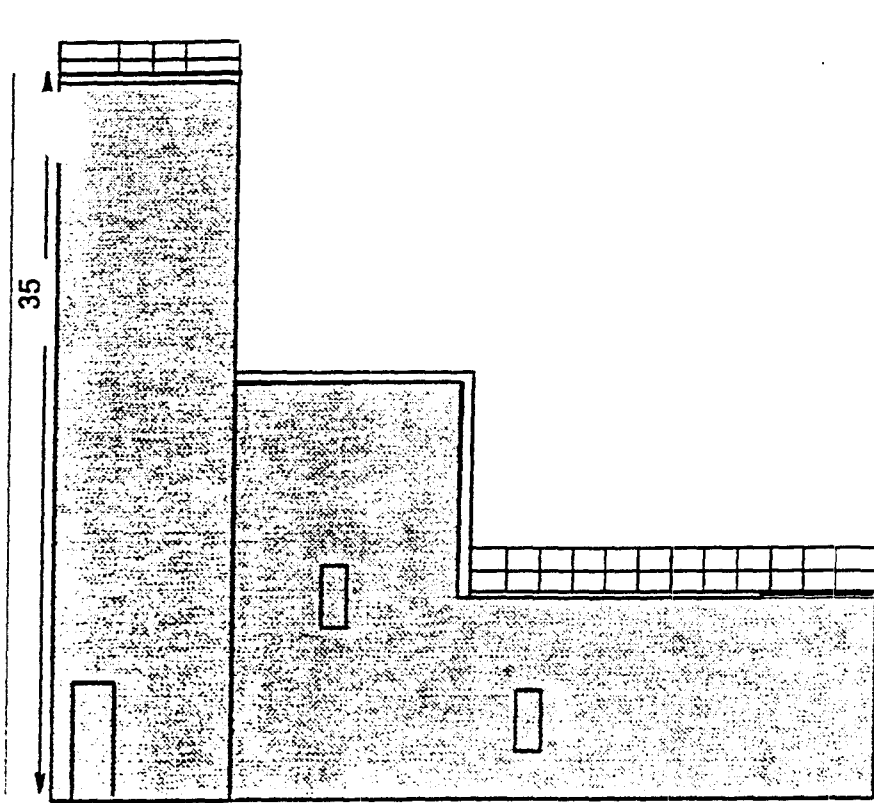
The City of Red Deer
Emergency Services Department
consists of four (4) platoons of
sixteen staff. The costs stated
are for sixteen staff. The
Departmental costs would be four
(4) times greater for all personnel to
receive training.

TABLE 2: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING OFF SHIFT

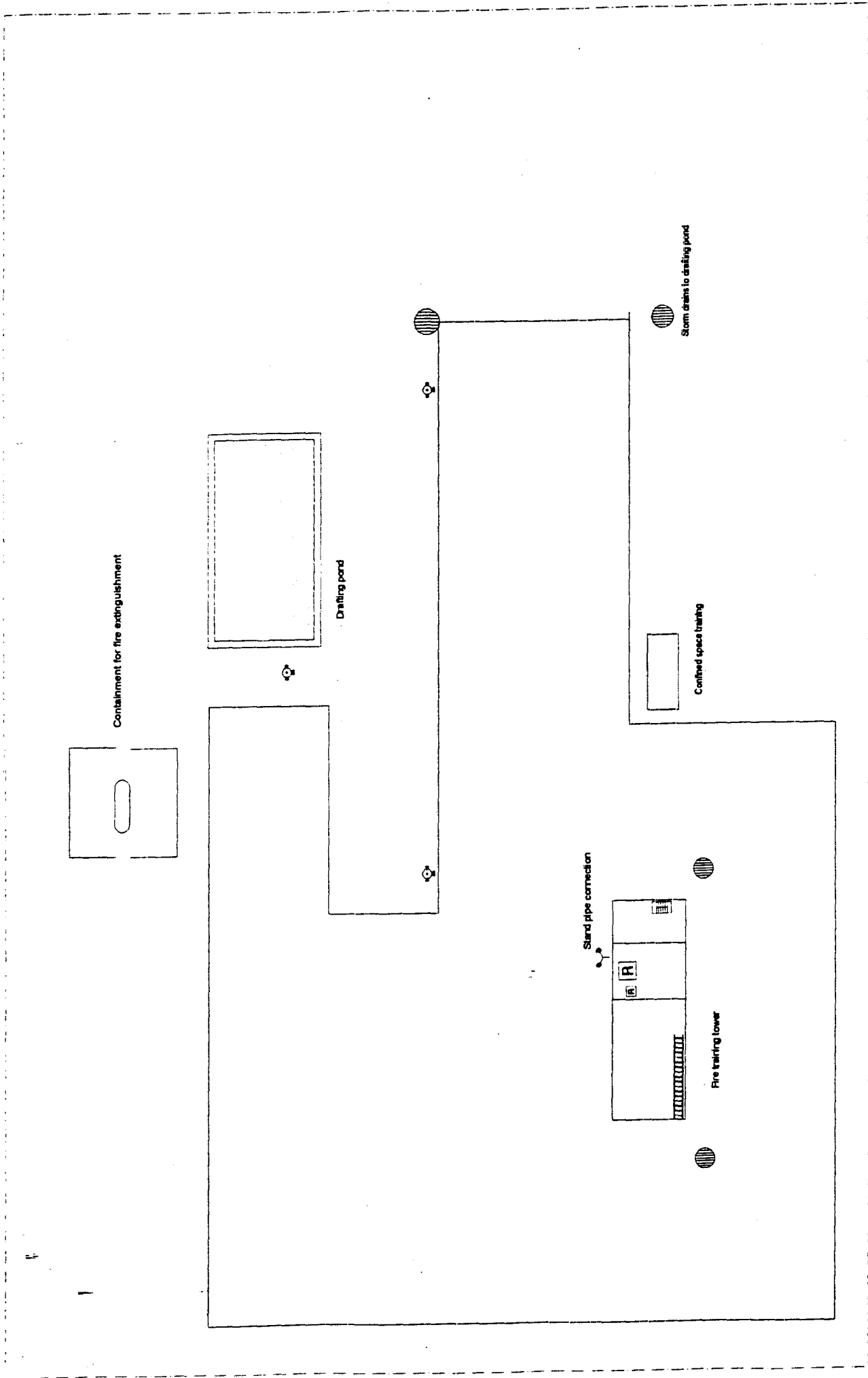
YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 1 COURSE	ROOM & BOARD 1 COURSE	TUITION AFTS 1 /COURSE	TOTAL PER 16 STAFF
1	13,842.80	0.00	0.00	800.00	14,642.80
2	13,842.80	0.00	0.00	800.00	14,642.80
3	13,842.80	0.00	0.00	800.00	14,642.80
4	13,842.80	0.00	0.00	800.00	14,642.80
5	13,842.80	0.00	0.00	800.00	14,642.80
6	13,842.80	0.00	0.00	800.00	14,642.80
7	13,842.80	0.00	0.00	800.00	14,642.80
8	13,842.80	0.00	0.00	800.00	14,642.80
9	13,842.80	0.00	0.00	800.00	14,642.80
10	13,842.80	0.00	0.00	800.00	14,642.80
	138,428.00	0.00	0.00	8,000.00	146,428.00

TABLE 3: ESTIMATED ECONOMIC ANALYSIS OF 16 CAREER PERSONNEL - WITH FACILITIES INTERNAL WHILE TRAINING ON SHIFT

YRS.	COURSE COST PER 16 WAGES	MILE. AFTS/ 1 COURSE	ROOM & BOARD 1 COURSE	TUITION AFTS 1 /COURSE	TOTAL PER 16 STAFF
1	0.00	0.00	0.00	800.00	800.00
2	0.00	0.00	0.00	800.00	800.00
3	0.00	0.00	0.00	800.00	800.00
4	0.00	0.00	0.00	800.00	800.00
5	0.00	0.00	0.00	800.00	800.00
6	0.00	0.00	0.00	800.00	800.00
7	0.00	0.00	0.00	800.00	800.00
8	0.00	0.00	0.00	800.00	800.00
9	0.00	0.00	0.00	800.00	800.00
10	0.00	0.00	0.00	800.00	800.00
	0.00	0.00	0.00	8,000.00	8,000.00



Sample training tower : Dimensions 35 feet high
40 feet. long , 20 feet wide.



Sample training grounds for Red Deer Emerg. Services

DATE: February 14, 1996
TO: Fire Chief
FROM: City Clerk
RE: **TRAINING BUSINESS PLAN - EMERGENCY SERVICES
DEPARTMENT**

FILE

At the Council Meeting of February 12, 1996, consideration was given to your report dated February 6, 1996, concerning the above topic. At this meeting the following resolution was introduced:

"RESOLVED that Council of The City of Red Deer, having considered report from the Fire Chief dated February 6, 1996, re: Training Business Plan - Emergency Services Department, hereby approves the Emergency Services Training Facility as an inclusion to the Emergency Services Training Budget, and as presented to Council February 12, 1996."

Prior to voting on this resolution, Council passed the following tabling resolution:

"RESOLVED that Council of The City of Red Deer hereby agrees that the resolution relative to the Emergency Services Training Facility as an inclusion to the Emergency Services Training Budget be tabled for up to eight weeks pending receipt of a business plan that includes, but is not limited to, the following:

1. Description of Facility,
2. Location of Facility,
3. Cost of Facility and Project broken down,
4. Brief Financial Plan 3 - 5 years,
5. Detailed Annual Budget,
6. Number of People to be trained annually,
7. Marketing of Facility,
8. Training Plan, and
9. Staffing of Facility."

Fire Chief
February 14, 1996
Page 2

If the full eight weeks is required, this item would appear at the Tuesday, April 9, 1996 Council Meeting.

This is submitted for your appropriate action.



Kelly Kloss
City Clerk

KK/clr

cc: Director of Development Services
Director of Corporate Services
Personnel Manager

ITEM NO. 4

DATE: January 4, 1996
TO: City Council
FROM: City Clerk
RE: **AUTOMATED BALLOT COUNTING
NAMES OF CANDIDATES ON BALLOT**

On January 6, 1992 Council approved an "automated ballot counting system" in connection with municipal elections conducted in and for The City of Red Deer. To accommodate the "automated ballot counting system", a long standing bylaw which required the rotation of the names of Candidates on the ballot, was rescinded. In accordance with the Local Authorities Election Act, the names of the Candidates for the 1992 and 1995 City of Red Deer General Elections appeared in alphabetical order on the ballot.

When the above matters were considered by Council, there was some expression of concern pertaining to the proposal to arrange the names of candidates in alphabetical order on the ballot. The concern being that those electors who haven't made up their minds as to who they are going to vote for, may tend to select the candidates whose names appear at the top of the ballot or in the upper portion of the ballot with greater frequency than those whose names appear in the lower portion of the ballot.

Following the 1992 Election an analysis of the voting results was completed with the resolution as set out hereunder being passed:

"RESOLVED that Council of The City of Red Deer having considered the report dated November 30, 1992 from the City Clerk re: The Automated Voting System - Names of Candidates on Ballots, hereby agrees as follows:

1. That there be no change in the Bylaw and that the names of the candidates continue to be arranged alphabetically; in order of the surnames on each ballot as prescribed by the Local Authorities Election Act;
2. Following the 1995 Election, a similar analysis be undertaken and a report submitted to Council;

And as recommended to Council January 18, 1993."

For Council's information, I have completed an analysis of the 1995 voting results and same is presented hereafter.

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City Council
January 4, 1996
Page 2

The following table shows the number of votes cast for candidates based on the placement of names in the top and the bottom half of the ballot:

OFFICE	TOP HALF OF BALLOT		BOTTOM HALF OF BALLOT	
	1992	1995	1992	1995
*Mayor	7,141	n/a	9,787	n/a
Councillor	52,762	34,137	55,278	34,615
Public School	30,810	20,870	27,753	17,719
Separate School	6,897	4,800	6,060	4,179
Hospital	34,259	n/a	23,891	n/a
Total:	131,869	59,807	122,769	56,513

* NOTE: **For 1992 Results** - Because there was an uneven number of candidates for this office, ½ of the votes cast for the Candidate whose name appeared in the centre were assigned to the top half, and the other ½ to the bottom half.

The following table indicates the total number of votes received by "Elected Candidates" based on the placement of names in the top and the bottom half of the ballot, and the total number of votes received by the "Non-Elected Candidates" based on the placement of names in the top and the bottom half of the ballot.

TOTAL NUMBER OF VOTES RECEIVED BY:	TOP HALF OF BALLOT		BOTTOM HALF OF BALLOT	
	1992	1995	1992	1995
Elected Candidates	85,909	40,368	72,003	36,906
Non-Elected Candidates	45,960	19,439	50,766	19,607
Total:	131,869	59,807	122,769	56,513

NOTE: **For 1992 Results** - 3 Candidates whose names appeared in the top half of the ballot receive a total of 30,763 votes.

City Council
January 4, 1996
Page 3

The following table indicates the "average" number of votes received by "Elected" and "Non-Elected" Candidates:

AVERAGE NUMBER OF VOTES RECEIVED BY:	TOP HALF OF BALLOT		BOTTOM HALF OF BALLOT	
	1992	1995	1992	1995
Elected Candidates	6,136	3,669	6,000	4,613
Non-Elected Candidates	3,404	2,159	3,275	1,782

NOTE: For 1992 Results - 3 Candidates whose names appeared in the top half of the ballot received an average of 10,224 votes.

The following table indicates the number of Candidates "Elected" based on the placement of names in the top and the bottom half of the ballot:

OFFICE	TOP HALF OF BALLOT		BOTTOM HALF OF BALLOT	
	1992	1995	1992	1995
Mayor	0	n/a	1	n/a
Councillor	4	4	4	4
Public School	4	4	3	3
Separate School	3	3	2	2
Hospital	3	n/a	2	n/a
Total:	14	11	12	9

1992 Results

- 3 - first name on ballot elected
- 3 - last name on ballot elected
- 2 - second from top elected
- 2 - second from bottom elected
- 1 - third from top elected
- 2 - third from bottom elected

1995 Results

- 1 - first name on ballot elected
- 2 - last name on ballot elected
- 2 - second from top elected
- 0 - second from bottom elected
- 3 - third from top elected
- 2 - third from bottom elected

City Council
January 4, 1996
Page 4

The following table indicates the number of Candidates "not elected" based on the placement of names in the top and the bottom half of the ballot:

OFFICE	TOP HALF OF BALLOT		BOTTOM HALF OF BALLOT	
	1992	1995	1992	1995
*Mayor	1.5	n/a	0.5	n/a
Councillor	7	6	7	6
Public School	3	3	4	4
Separate School	1	0	2	1
Hospital	1	n/a	2	n/a
Total:	13.5	9	15.5	11

*NOTE: **For 1992 Results** - Because there was an uneven number of Candidates for this office, ½ of the votes cast for the Candidate whose name appeared in the centre were assigned to the top half, and the other ½ to the bottom half.

The following table indicates the total number of "undervotes" for each office, eg: Voters who did not vote for the full slate of Candidates permitted or who did not vote for any of the Candidates in a given office:

OFFICE	UNDERVOTES	
	1992	1995
Mayor	161	n/a
Councillor	28,008	15,392
Public School	36,588	19,147
Separate School	4,078	2,901
Hospital	27,230	n/a
Total:	96,065	37,440

City Council
January 4, 1996
Page 5

The following table indicates the number of ballots on which there was an "overvote" and the total number of "overvotes", eg: Voters who marked the ballot for more candidates than permitted:

OFFICE	NUMBER OF BALLOTS		* OVERVOTES	
	1992	1995	1992	1995
Mayor	26	n/a	(26 x 1) = 26	n/a
Councillor	109	63	(109 x 8) = 872	(63 x 8) = 504
Public School	103	39	(103 x 7) = 721	(39 x 7) = 273
Separate School	12	2	(12 x 5) = 60	(2 x 5) = 10
Hospital	39	n/a	(39 x 5) = 195	n/a
Total:	289	104	1874	787

*NOTE - If an elector voted for more than one candidate on the Mayor's ballot (1992), the computer registered 1 overvote. If an elector voted for more than 8 Councillor's, the computer registered 8 overvotes, etc.

City Council
January 4, 1996
Page 6

ACCOUNT OF VOTES

1) Total Potential Votes:

OFFICE	1992	1995
Mayor	17,115 x 1 = 17,115	n/a
Councillor	17,115 x 8 = 136,920	10,581 x 8 = 84,648
Public School	13,696 x 7 = 95,872	8,287 x 7 = 58,009
Separate School	3,419 x 5 = 17,095	2,378 x 5 = 11,890
Hospital	17,115 x 5 = 85,575	n/a
Total:	<u>352,577</u>	<u>154,547</u>

2) Actual Votes Cast:

	1992	1995
Votes Cast Top Half of Ballot	131,869	59,807
Votes Cast Bottom Half of Ballot	122,769	56,513
Total Votes Counted:	<u>254,638</u>	<u>116,320</u>
Overvotes: Mayor	26	n/a
Councillor	872	504
Public School	721	273
Separate School	60	10
Hospital	195	n/a
Total Overvotes:	<u>1874</u>	<u>787</u>
Undervotes: Mayor	161	
Councillor	28,008	15,392
Public School	36,588	19,147
Separate School	4,078	2,901
Hospital	27,230	
Total Overvotes:	<u>96,065</u>	<u>37,440</u>
GRAND TOTAL:	<u>352,577</u>	<u>154,547</u>

.../7

City Council
January 4, 1996
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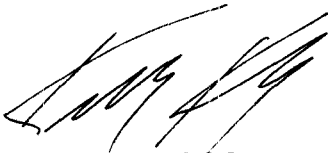
SUMMARY:

As can be seen, the number of votes cast for candidates whose names appeared in the top half of the ballot is not significantly more than for those whose names appeared in the bottom half of the ballot ($59,807 - 56,513 = 3,294$).

The large number of "undervotes" (37,440) should certainly alleviate any concerns that voters go to the polls under the impression that they must vote for a full slate of candidates or that undecided voters in fact do so. If this were in fact the case, I believe there might be some validity to the suggestion that there is an advantage in having your name appear in the upper half of the ballot. However, the analysis of the voting does not appear to support this contention.

RECOMMENDATION:

Submitted for Council's information.



KELLY KLOSS
City Clerk

KK/fm

COMMENTS:

Submitted for Council's information.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

ITEM NO. 5

DATE: February 5, 1996
TO: City Clerk
FROM: Assistant City Clerk
RE: 1995 GENERAL ELECTION - OPERATIONAL OVERVIEW

The purpose of this report is to review the operation of the 1995 General Election and highlight any changes from previous elections and provide suggestions for future elections based on our experiences in the 1995.

The general election is held in accordance with the provisions set out in the Local Authorities Election Act, the Municipal Government Act and the School Act. These statutes provide a set of rules and guidelines for the holding of a municipal general election, but do not provide the detailed operational procedures that a municipality must follow in conducting an election. Many of the operational details vary from municipality to municipality and we endeavor to put into place operational processes that best meet the needs of The City of Red Deer and its electors. Our goal in holding a municipal election is to provide an election process that operates smoothly, efficiently, and provides for ease of voting for the electors.

1995 GENERAL ELECTION

The 1995 General Election was unique for the following reasons:

- there was no election of hospital board trustees due to the formation of regional hospital boards in 1994;
- the boundary of the Red Deer Catholic Board of Education extended part way into the County of Red Deer for the first time. This allowed for a portion of County residents to vote for Red Deer Separate School Trustees;
- a City of Red Deer voting station was located at Penhold to accommodate County of Red Deer Separate School voters;
- the Mayor was elected by acclamation for the first time since Mayor Ed Barrett was proclaimed by acclamation in 1967;
- provision was made for the attendance of a Deputy Returning Officer at the residences of physically incapacitated electors during the hours of the Advanced Vote.

.../2

City Clerk
1995 General Election - Operational Overview
February 5, 1996
Page 2

HANDICAPPED ACCESSIBILITY

Twenty six voting stations were utilized in 1995. This was a reduction of five voting station from 1992. All voting stations were handicapped accessible. Together with providing for voting of incapacitated electors at home during the advance vote, this made the 1995 election more handicapped accessible than previous years. The City Clerk's Department was able to complete all of its 1995 Municipal Integration Strategy objectives as they relate to the municipal election, with the exception of one, which deals with designated parking for the disabled at all polling stations. This objective was substantially met with the exception of a few parking locations at schools which are not signed. We will attempt to improve this situation in future elections.

STAFFING AND TRAINING

1995 was the second election in which we utilized the ballot counting machine. As part of our training of election day staff we provided all staff with a demonstration of the ballot counting machine. We found that the 160 part-time election day workers appreciated the demonstration as it assisted them in communicating to the voters how and why ballot cards should be completed, and how ballots would be processed once the voting stations closed. Hiring and training of the part-time staff is a very important part of the election process as these people are a key factor in ensuring a smooth process occurs on election day. We survey our staff after the election for their input on the level of training they received in order that we may modify our training program, as required, to best meet the needs of election workers, and to ensure that the training responds to the questions they get asked by voters on election day.

In 1998 we plan to incorporate more role playing of typical election day questions and how to process electors, in order to provide staff with a practical understanding of how to provide the best and quickest service possible. Our training is geared to having the elector spend the minimum amount of time in the voting station while providing well informed staff to respond to their questions.

A great deal of credit goes to our Election Coordinators Donna Nowochin and Debbie Neis who hire the staff and conduct the training sessions.

City Clerks
1995 General Election - Operational Overview
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BALLOTS

In 1992 a composite ballot was used which included the names of the candidates for each office and two different ballot forms were required. One ballot included the mayor, councillor, hospital board member and separate school trustee. The second ballot included the mayor, councillor, hospital board member and public school trustee. This resulted in each elector receiving only one ballot.

In 1995 it was not possible to utilize only one ballot as we had to provide a ballot for County residents who were Catholic School supporters yet were not eligible to vote for councillors in Red Deer. Therefore each city elector received one councillor ballot and either a public school trustee ballot or a separate school trustee ballot. We anticipated electors might refuse to accept the school trustee ballots as they may not be concerned with the school trustee vote, may not have school age children, or may have children who attend schools other than public or catholic system schools. Therefore we ensured our election staff were trained to answer questions regarding the separate ballots and each voter was required to receive a school ballot. The total ballots cast tell us that voters cast 8,287 ballots for public school trustee, 2,378 ballots for separate school trustee, for a total of 10,665 school ballots cast. This is 84 ballots more than the total of 10,581 ballots cast for councillor. The difference being the votes cast by County catholic residents, who could not vote for city councillor.

The ballots in 1995 were purchased directly from DeJong Printing in Edmonton as opposed to Business Records Corporation used in 1992. The ballots were sent to BRC for testing to ensure they met the printing standards for our ballot counting machine. We found DeJong Printing to be efficient and accommodating.

ELECTION DAY, COUNTING CENTRE

As the 1992 election ran very smoothly we followed a very similar procedure in 1995. A few modifications were implemented in the counting station as a result of our previous experience and we found the counting station again ran very efficiently. Election result reports were generated as follows:

City Clerk
 1995 General Election - Operational Overview
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<u>Report #</u>	<u>Time Processed</u>	<u># of Station Reporting</u>	<u>Ballots Counted (Accumulated)</u>
1	8:08 pm	4	728
2	8:33 pm	9	4,912
3	8:53 pm	14	8,394
4	9:22 pm	19	14,143
5	9:44 pm	23	18,423
6 (final)	10:06 pm	26	21,246

The final 1995 results were processed at 10:06 pm as compared to 10:13 pm in 1992. It is interesting to note that as a result of each elector receiving two ballot forms in 1995, the total ballots cast in 1995 were 21,246 compared to 17,115 cast in 1992. However, the voter turnout was 25.8% in 1995 as compared to 43.11% in 1992.

Two areas of change in 1995 were as follows:

- A) We hooked up two printers to our ballot machine, one for an audit report which records every key stroke and input into the computer, and the second, a laser printer, for printing of the election results. The laser printer proved to be much faster at printing of the election results than was the case with the dot matrix printer used in 1992.
- B) All outstacked ballots during the evening were kept by the counting centre audit team and processed, as a group, at the end of the evening. This method was found to be more efficient and helped speed up the reporting process. It is interesting to note only one outstacked ballot could not be counted as it was not marked in a legible manner.

In the next general election we will continue with a similar process to 1995, but we will try to coordinate the timing of reports to better accommodate the media in their reporting processes. A technician from BRC was on hand during election day and enabled us to do complete testing of the equipment prior to the actual count, and to provide reliable assistance should our ballot machine malfunction on election day.

COST SAVINGS

The total expenditures for the 1995 Election prior to recoveries was \$66,500.00 as compared to \$68,700.00 in 1992.

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City Clerk
 1995 General Election - Operational Overview
 February 5, 1996
 Page 5

As all elections are unique and prices vary in the three year period between elections, the following factors affected the cost reduction in the 1995 election:

- additional costs for ballots and advertising and the additional voting station required as a result of County residents voting for the separate school trustees resulted in a cost of \$5,700.00;
- reduced voting station staff was a result of the reduction of voting stations within The City (31 in 1992 to 26 in 1995);
- reduced cost in ballot printing in 1995 by having an Edmonton printing company print the ballots as opposed to contracting with Business Records Corporation to have our ballots printed by a third party printer. A savings of approximately \$7,000.00.

The cost of both the 1992 and the 1995 election are substantially lower than the 1989 election costs when ballots were counted manually.

GENERAL

With each election we gain knowledge and try to make minor changes to our systems to improve our election process. Some areas we will consider prior to the next election are as follows:

- the issue of candidates election signs on public and private property is significant during an election. We are aware that Calgary has a bylaw to regulate election signs on City property. This office will review Calgary's experience and report back to Council with recommendations prior to the 1998 election;
- prior to election day, we met with the media and provided them with information on our election day process. Shaw Cable taped the meeting and played the tape on a number of occasions prior to the election. This exposure to our election day process, together with a demonstration of our ballot counting machine, received a positive response from the public as they felt they had a better understanding of the municipal election process. We plan to again meet with the media prior to the 1998 election to repeat this process;

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City Clerk
1995 General Election - Operational Overview
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- a post election meeting was held in Edmonton at which City Clerk's and Returning Officers from the major cities in the province met to discuss election processes and issues. Many good ideas are exchanged at this meeting and some minor changes could be implemented in our process. We plan to review these ideas and use those that will improve our election process.

CONCLUSION

The 1995 election proceeded in a smooth organized manner and we did not encounter any unanticipated problems. A great many hours and numerous checks go into the election process, and they are done with the intent of ensuring the election is smooth running and problem free. I appreciate the cooperation received from both school authorities and all the staff involved in the election as it is the people who make it work so well. We had a successful election!

I trust you will find this satisfactory.



JEFF GRAVES
Assistant City Clerk

JG/fm

COMMENTS:

Submitted for Council's information.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager



RED DEER CHAMBER OF COMMERCE

3017 - 50th AVENUE, RED DEER, ALBERTA, CANADA T4N 5Y6 PHONE (403) 347-4491 FACSIMILE (403) 343-6188

OFFICE OF THE PRESIDENT

January 15th, 1996

**Mayor Gail Surkan
City of Red Deer,
P. O. Box 5008
Red Deer, Alberta
T4N 3T4**

Dear Mayor Surkan:

Re: Red Deer Industrial Airport

The City and County of Red Deer and the business community of Central Alberta must make some important decisions about the future of the Red Deer Industrial Airport.

The Federal Government's new "National Airports Policy" is considered by the Red Deer Chamber of Commerce to be an opportunity for pro-active communities like Red Deer to take control of their destiny, and benefit from the economic advantages of managing the Airport. We also believe that the financial risks of assuming this role can be mitigated through proper planning.

An ad-hoc task force consisting of representatives from the City and County, Airport businesses and the Chamber have examined the present operating budget of the Airport. Mr. Don Oszli, partner in the firm Burrington, Heywood & Associates has prepared a 5 year operating budget and a preliminary business/marketing plan. A copy of the budget/business plan and marketing initiatives is attached for Council's information. The Committee has also reviewed the capital requirements that may be necessary at the airport over the next 10 years.

- Page 2 -

The partnership structure and operating arrangement that will be necessary to make the Airport a successful venture will be established by the stakeholders once the concept of an airport authority has been approved. Therefore the task force asks City Council to entertain the following motion:

The City of Red Deer supports the concept of establishing an Airport Authority to take over operation of the Red Deer Industrial Airport April 1, 1996. The initial members of this authority will represent the City of Red Deer, the County of Red Deer, the Red Deer Chamber of Commerce and the Airport business community. The final structure and working guidelines of the authority will be established by the stakeholders.

I have attached a copy of a motion passed by The Red Deer County Council on December 19th, 1995 approving the concept of establishing an airport authority. The County appears very positive about this undertaking and is prepared to become a partner in the venture

The Airport task force would appreciate the opportunity to appear before City Council at the earliest possible date to discuss the plan and answer any questions. We look forward to your early reply and if more detail is required please feel free to call.

Bryan Jeffers or Al Scott, your representatives on the task force, will also be able to give you additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'Merv Phillips', with a stylized flourish at the end.

Merv Phillips
Chairman - Red Deer Chamber of Commerce
Airport Task Force



No. 23

OFFICE OF THE COUNTY COMMISSIONER

4758 - 32 STREET

RED DEER, ALBERTA T4N 0M8

Phone 347-3364

Fax 346-9840

DECEMBER 21, 1995

Red Deer Chamber of Commerce
3017 - 50th Avenue
Red Deer, Alberta, T4N 5Y6

Dear Sirs:

RE: RED DEER INDUSTRIAL AIRPORT

With reference to your attendance at the recent Municipal Committee meeting held on Monday, December 18, 1995 relative to the above. This matter was submitted to County Council at its regular meeting held on Tuesday, 19 December 1995.

At this meeting County Council passed the following resolution:

"Moved by Councillor E.E. Stoyberg that Council support, in principle, the concept of an Airport Authority being formed. **CARRIED**"

We trust this is satisfactory to you.

Yours truly

COUNTY OF RED DEER NO. 23

LORNE MCLEOD
COMMISSIONER

gg

RED DEER CHAMBER OF COMMERCE

AIRPORT COMMITTEE
MARKETING PLAN OUTLINE

1. Introduction

- purpose of committee
- make up of committee

2. History of Red Deer Industrial Airport

- brief summary of history
- current status of airport
- detailed map of airport noting land and facilities available
- outline of current tenants including approximate size of labour force, type of industry, estimated impact on local economy
- outline of runway specifications and limitations

3. Local Airport Authority

- review of alternatives considered (ie City operated, County operated, Privately owned and operated)
- identification of stakeholders - business, city, county, province, and federal government
- contributions by stakeholders
- possible city contribution of reserves, existing equipment
- possible provincial contribution of resurfacing, runway extension
- possible federal contribution of existing land, runway/taxiway resurfacing, runway extension, equipment, subdivision costs
- possible structure of the Authority - representatives from City, County, Chamber and business.
- mandate of the local airport authority.
- cost share arrangements
- policy/bylaw issues
- surrounding area land use issues
- familiarize Springbrook residents of possible opportunities available at airport.

4. Budget

5. Marketing Initiatives

(a) Local

- sale of lots to existing tenants, possible condominium plan
- sale of lots or condominium to small plane owners
- large areas of land available for development

- 2 -

5. Marketing Initiatives continued

(b) Provincial

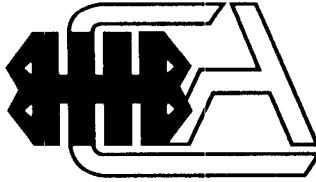
- situated between two major centres on a major corridor
- possible distribution centre for airfreight, cargo, courier
- significant back haul opportunities for existing distribution companies
- possible service area for cargo planes

(c) Federal

- no sales tax
- low provincial tax rates
- federal grant possibilities with establishment of "regular passenger service"
- possible opportunity to tie in with tourism marketing initiative to bring people to/from central Alberta to/from Banff, Jasper, Edmonton, Calgary
- abundance of land, and raw materials to attract manufacturing concerns
- facilities exist to accommodate training for aviation related jobs as well as other types of industry
- abundance of land for servicing aviation industry.

(d) International

- low tax rates
- low value dollar
- centred within Rocky Mountain Corridor
- abundance of raw materials - agriculture and petrochemical industries
- situated between two major centres
- tourism possibility of connecting international visitors with guides and outfitters
- aircraft refurbishing, maintenance potential for international firm
- excellent weather history with significantly high ratio of VFR (visual flight rules) flying days per year
- establishment of duty free zone with complete custom services



HEYWOOD HOLMES & PARTNERS

CHARTERED ACCOUNTANTS
RED DEER — ROCKY MOUNTAIN HOUSE

- * K. W. HEYWOOD, B. Comm., FCA
- * M. B. HOLMES, CA
- * I. G. HILLS, CA
- * P. J. BLAIR, B. Comm., CA
- * C. S. WADE, B. Comm., CMA, CA
- * D. G. OSZLI, B. Comm., CMA, CA
- * R. M. MONEA, B. Comm., CA

RED DEER
(403) 347-2226
FAX (403) 343-6140
ROCKY MOUNTAIN HOUSE
(403) 845-3226
FAX (403) 845-5666

To the Members of
Red Deer Chamber of Commerce
Airport Ad-Hoc Committee

We have prepared the accompanying financial forecast of The Red Deer Industrial Airport Authority consisting of a Statement of Forecasted Operations for the five years ended December 31, 2000, using assumptions with an effective date of December 8, 1995. We have no responsibility to update this report for events and circumstances occurring after the date of our report.

Since this forecast is based on assumptions regarding future events, actual results will vary from the information presented and the variations may be material.

An audit has not been performed. Accordingly, we express no opinion as to whether this forecast will be achieved.

Heywood Holmes & Partners

Chartered Accountants

Red Deer, Alberta
December 8, 1995

RED DEER CHAMBER OF COMMERCE
AIRPORT AD-HOC COMMITTEE
FORCASTED STATEMENT OF OPERATIONS
RED DEER INDUSTRIAL AIRPORT AUTHORITY
FIVE YEARS ENDED DECEMBER 31, 2000
(UNAUDITED)

	1996	1997	1998	1999	2000
REVENUES					
1 LANDING FEES	3,000	3,300	3,630	3,993	4,392
2 TIE DOWN FEES	5,000	5,500	6,050	6,655	7,321
3 AVIATION FUEL TAX	13,000	14,300	15,730	17,303	19,033
4 PASSENGER FACILITY CHARGE		0	0	0	0
TOTAL AVIATION FEES	21,000	23,100	25,410	27,951	30,746
RENT					
FIELD HAYING RIGHTS -- HAY, CEREAL CROPS	11,000	11,000	11,000	11,000	11,000
SKEET CLUB	200	200	200	200	200
BUILDING 1 -- VACANT	8,400	8,400	8,400	8,400	8,400
BUILDING 21 -- 421312 AB LTD.	4,500	4,500	4,500	4,500	4,500
BUILDING 50 -- HOUSE	7,370	7,370	7,370	7,370	7,370
BUILDING 51 -- HOUSE	5,050	5,050	5,050	5,050	5,050
BUILDINGS 23, 24, 25 -- AIRPORT MAINTENANCE	2,300	2,300	2,300	2,300	2,300
BUILDING 49 -- RED DEER FLYING CLUB	50	33	33	33	33
AIR TERMINAL BUILDING	23,994	23,994	23,994	23,994	23,994
LAND -- SCHEDULE	46,228	46,228	46,228	46,228	46,228
5 TOTAL RENTAL REVENUE	109,092	109,075	109,075	109,075	109,075
OTHER REVENUE					
RESERVE -- HANGAR #1	4,723	4,723	4,723	4,723	4,723
RESERVE -- HANGAR #2	4,870	4,870	4,870	4,870	4,870
RESERVE -- HANGAR #3	7,490	7,490	7,490	7,490	7,490
RESERVE -- BUILDING 38	5,600	5,600	5,600	5,600	5,600
RESERVE BUILDING 20	5,605	5,605	5,605	5,605	5,605
RESERVES ON FUTURE SALES -- NET OF CAPITAL PURCHASES					
6 TOTAL RESERVES	28,288	28,288	28,288	28,288	28,288
OTHER REVENUE					
AIRSHOW FEE		10,000		10,000	
COUNTY OF RED DEER -- GRANT IN LIEU OF TAXES	0	0	0	0	0
ADMINISTRATION RECOVERIES	6,485	7,110	7,110	7,110	7,110
7 TOTAL OTHER REVENUE	6,485	17,110	7,110	17,110	7,110
TOTAL REVENUE	164,865	177,573	169,883	182,424	175,219
EXPENSES					
RENTAL EXPENSES					
REPAIRS AND MAINTENANCE -- LABOUR	6,430	5,716	4,287	3,572	3,572
REPAIRS AND MAINTENANCE -- MATERIALS	2,897	2,512	2,200	2,045	2,045
REPAIRS AND MAINTENANCE -- CONTRACT	9,352	9,352	9,352	9,352	9,352
NATURAL GAS	13,585	9,100	9,100	9,100	9,100
ELECTRICITY	2,694	2,644	2,544	2,494	2,494
GARBAGE	1,397	1,197	1,397	1,397	1,397
FIRE INSURANCE	1,348	1,224	971	844	844
PROPERTY TAXES	3,955	3,347	2,216	1,650	1,650
8 TOTAL RENTAL EXPENSES	41,658	35,092	32,067	30,454	30,454
MAINTENANCE EXPENSES					
LABOUR	80,989	80,039	65,089	65,089	65,089
EQUIPMENT RENTAL	29,027	29,027	29,027	29,027	29,027
GAS, OIL, ANTIFREEZE	665	665	665	665	665
EQUIPMENT REPAIRS AND MAINTENANCE	600	600	600	600	600
SUPPLIES	5,952	5,952	5,952	5,952	5,952
10 ELECTRICITY	32,750	27,275	27,275	27,275	27,275
11 CRACKFILLING/ASPHALT	12,000	12,000	12,000	12,000	12,000
9 TOTAL MAINTENANCE EXPENSES	161,983	155,558	140,608	140,608	140,608
ADMINISTRATION					
SALARIES	51,382	51,379	51,379	51,379	51,379
SEMINAR, CONFERENCE TRAVEL -- A.A.C.	1,060	1,060	1,060	1,060	1,060
TELEPHONE	1,170	1,170	1,170	1,170	1,170
ADVERTISING	200	200	200	200	200
SUBSCRIPTIONS DUES AND FEES	350	300	300	300	300
12 INSURANCE	18,500	18,500	18,500	18,500	18,500
WATER	1,400	1,400	1,400	1,400	1,400
SEWER	1,600	1,600	1,600	1,600	1,600
EQUIPMENT RENTAL	6,000	6,000	6,000	6,000	6,000
RADIO	1,010	1,010	1,010	1,010	1,010
DEBT SERVICING, INTEREST, UNCOLLECTIBLE ACCOUNTS	2,685	2,685	2,685	2,685	2,685
STATIONERY SUPPLIES	170	170	170	170	170
13 TOTAL ADMINISTRATION	85,527	85,474	85,474	85,474	85,474
TOTAL EXPENSES	289,168	278,124	258,149	256,536	256,536
INCOME (LOSS) BEFORE CAPITAL MAINTENANCE AND CONTRIBUTION	(124,303)	(98,551)	(88,266)	(74,112)	(81,317)
CONTRIBUTIONS					
CITY	124,303	121,712	121,712	121,712	121,712
COUNTY		37,500	37,500	37,500	37,500
BUSINESS		21,075	21,075	21,075	21,075
20 TOTAL CONTRIBUTIONS	124,303	180,287	180,287	180,287	180,287
SURPLUS (DEFICIT)	0	81,736	92,021	106,175	98,970

**RED DEER CHAMBER OF COMMERCE
AIRPORT AD-HOC COMMITTEE
RED DEER INDUSTRIAL AIRPORT AUTHORITY**

**NOTES AND ASSUMPTIONS TO STATEMENT OF FORECASTED OPERATIONS
FIVE YEARS ENDED DECEMBER 31, 2000
(UNAUDITED)**

1. Landing fees have been derived from the amount as reported in the schedule of "charter aircraft and companies 4000kg and heavier using Red Deer Airport". The City indicated that the 1994 fiscal year may be unusually high with respect to landing fees. The landing fee revenue to August 31, 1995 was \$2,300. A report submitted by Transport Canada to the Airport Supervisor lists all aircraft landing at the Airport and identifies the company owning the aircraft, origin of flight, destination, time and aircraft type. The Airport Supervisor prepares the landing fee invoices from this listing.

For 1997 and beyond, the landing fees have been increased by 10% per year to reflect increased traffic as a result of privatization of the airbase and marketing of the airport.

2. Tie down fees were taken from the City of Red Deer - 1995 and 1996 Detailed Operating Budget. Tie down fees are generated from aircraft parked at the airport for more than a 24 hour period. Planes are assessed a \$5 per day charge to a maximum of \$20, \$30, \$40 or \$60 per month depending upon the size of the aircraft. The information is generated by Airport Staff while performing daily runway checks.

For 1997, and beyond the landing fees have been increased by 10% per year to reflect increased traffic as a result of privatization of the airbase and marketing of the airport.

3. Aviation fuel tax was taken from the City of Red Deer - 1995 and 1996 Detailed Operation Budget. The fuel tax is currently paid to the City by Imperial Oil and Shell Oil based upon sales of aviation fuel at the two fuel sites at the airport. The tax is levied at \$0.02 per litre for aviation fuel and \$0.03 per litre for turbo fuel (jet fuel).

1997 and beyond has been increased by 10% per year for the reasons addressed in points #1 and #2 above.

4. Passenger facility charges are a local tax levied by airports on passenger carrying aircraft. This type of charge is believed to be consistent with similar airports throughout Canada and the United States. The charge can be levied on the number of available seats on the plane or actual occupancy at the time of landing. From information obtained from the City of Red Deer; Saskatoon, Edmonton and Lethbridge charge a passenger facility charge or similar fee. Saskatoon charges \$2 per seat and generates approximately \$200,000 per year. In the cases cited, the airports supply baggage handling and security and have regularly scheduled flights. The cost of administering this type of charge at the local airport may not be cost effective at this time. Should the Red Deer Industrial Airport obtain regularly scheduled flights, this type of charge may be more applicable. Revenue generated by the Red Deer Industrial Airport based upon 1994 landings of 330 flights of aircraft 4000 kg and heavier times an average of six seats per plane times \$2 per seat would generate \$3,960.

5. Rental income has been taken from the City of Red Deer - 1995 and 1996 Detailed Operating Budget. The City feels that the leases in place at this time represent current rental rates and indicated some difficulty in finding tenants. Currently two buildings, building #1 (4500 sq.ft.) and building #21(2000 sq. ft.) remain unoccupied. The buildings are approximately 40 years old and are not considered to be energy efficient. Field Haying rights consists of a lease arrangement with a local farmer to remove the forage crop which surrounds the entire airport, approximately 500 acres. A higher revenue could probably be obtained from producing a different crop, however the crop chosen must not be a type which attracts birds, which are in turn hazardous to aircraft.
6. Reserve income for buildings has been derived from the City of Red Deer - 1996 operating budget. It has been assumed for purposes of these statements that the reserves would continue to be contributed by the city.
7. Other revenue has been derived from the City of Red Deer - 1995 and 1996 Detailed Operating Budget.

The airshow fee is recorded every other year to reflect the recently announced operations of the Red Deer Airshow.

8. The City has indicated that the four heat exchangers on the Flame Master furnaces require replacement in 1996 as recommended by Cremac and Sterling Engineering reports. It was indicated that only three of the four exchangers were currently operating. The City indicated that natural gas to heat the Terminal Building amounted to \$6,000 in 1994 which was considered a mild winter. All appliances in the restaurant are electric. The balance of the natural gas is for heat supplied to the maintenance buildings. As a result of efficiencies achieved by utilizing a new furnace system, heating costs for the 1997 and later years have been maintained at the \$6,000 level or a saving of \$4,485 per annum.
9. Maintenance expenses include landscaping, mowing, snow removal, lighting crackfilling/asphalt and sanitary/storm/water services. Maintenance can be broken into two major categories: Winter operations and Summer operations.

Winter operations consist primarily of snow removal services. Snow removal services include the clearing of the runways, taxiways, apron and access routes to the terminal and other buildings. The City currently utilizes a Case 212 wheel loader with a 19 foot blade for snow removal. The loader has a two stage blower attachment to blow snow 125 to 160 feet. The loader is housed in Red Deer by the Public Works department and brought out to the airport as required. The blower attachment is stored on site at the airport. The snow must eventually be cleared beyond the runway lights. Should some type of scheduled flights be introduced at the airport, the snow must be cleared a minimum 60ft beyond the airport lights and piled at an angle not exceeding 23 degrees, in order that drifts do not accumulate on the runway. Snow must commence to be cleared from the runway at the time the depth is 2 inches. In an emergency situation such as medevac, the runway, apron, taxiway and access route to the terminal must be immediately cleared. The balance of the snow must be removed to the specified distance within a reasonable amount of time. Access to the various buildings must be provided for within a reasonable period of time as dictated by the local business community. The City currently is able to clear a 4 to 6 inch snow fall from all required areas in 2 to 3 days.

The City also clears snow between hangers as a service to the owners/tenants and bills them once per year. The billing depends upon the number of times the service is provided. In 1995, the billing amounted to approximately \$1,000 in total. There exists several sites at the airport where snow can be stockpiled temporarily and then moved to the permanent site located a short distance east of Charlie Hanger. The City currently utilizes a one ton truck equipped with a sander for sanding operations. The sand is specially screened so as not to produce a clay based mud when the snow melts. As a result, sand costs at the airport are significantly higher than for other municipal applications. The one ton truck is also equipped with small front end plow for snow removal. The one ton truck is part of the City's equipment pool. Costs for City-owned equipment are charged to the airport operations by a rental charge. Transport Canada owns a five ton truck with plow to assist in snow removal operations. The truck is used to haul previously stockpiled snow to the permanent site. A grader with snow plow attachments could perform a significant portion of the work currently performed by the wheel loader and may be available from the county equipment pool. Wages to operate the above equipment for snow removal are calculated by the City for budget purposes at \$23.85 per hour with 1507 hours budgeted in 1996. Internal equipment charges amount to \$16,942 for the 1996 fiscal year. Employees must be certified and qualified for airside radio communications and airport vehicle operations. Courses and examinations to become certified consist of nine hours of class time and the course can be administered within one week. The airport supervisor can administer the radio communications course; the airport vehicle operators course is administered by Transport Canada.

County of Red Deer costs for snow removal would be as follows: Grader \$65 - \$70 per hour with man; truck with plow \$37 per hour with man; and labour costs \$20 per hour. The county currently contracts most of its services to outside parties. The County does not have a blower. Utilizing the above rates, it would appear that a cost saving of approximately \$4,500 could be achieved if labour was available at County rates.

Snow removal services could be contracted out, however, availability for emergency snow removal would be a significant issue.

Summer operations consist of grass cutting, animal control, weed control, and fencing control. Approximately 65 acres of grass around the runways, between the runways and taxiways, and around buildings requires regular cutting and trimming. Equipment operators around or near the runways require the same certification and training as snow equipment operators. Approximately 200 lights near the runways are required to be mowed around and trimmed. Some chemical is applied to the grass near the lights to reduce the amount of actual trimming required. Weed control consists of applying herbicides to control noxious weeds in accordance with provincial regulations. Employees must have the necessary training and certificates required to handle the chemicals. Animal control consists primarily of control of rodents within the area between the runways and taxiways. Bating of the rodents occurs in the spring. A possible alternative to annual bating would be to replant the applicable areas with a slow growing grass disliked by the rodents. The intended result would be a more environmentally friendly animal control and decreased mowing costs. The cost to breakup the area in question and replant would be approximately \$20,000. Some type of grass or other surface is required in the area to prevent dust and dirt accumulating on the runway and to prevent dust clouds from obscuring visibility. The performance of summer operations

can be scheduled and there may be some cost savings in contracting these services out, which in turn may reduce some future capital costs as well as equipment repair and operating costs. The City of Red Deer budget for summer operations is 1303 manhours at rates of \$21.50 per hour.

Additional manpower for lighting, asphalt crackfilling and sanitary/storm/water maintenance is estimated at 731 manhours at approximately \$23.30 per hour. Lighting maintenance includes regular inspection of runway lights and street lights and repairs to runway lights in the event they are damaged due to aircraft or maintenance equipment coming in contact with them. Repairs of damaged lights occurs 12 to 14 times per year, and must be fixed immediately. Repairs are billed to the responsible party when determinable.

The services provided by the City are similar to services available to be supplied by the County. Some savings may be achieved in having the various services performed by the County who in turn will be providing some of these services for the residents of Springbrook and possibly the occupants of the former Air Base. County costs of grass cutting amount to approximately \$23 per hour including equipment; pest control would amount to approximately \$4,500 per year; weed control \$20 per hour plus the cost of chemical. A saving of approximately \$1,500 could be realized by utilizing contract services at the county rate on labour costs.

The 1997 figures give effect to the rate reductions utilizing contract services and replanting the grass areas with a rodent resistant grass. Beyond 1997, figures assume grass cutting costs to be reduced by two thirds as a result of the re-planting or a saving of approximately \$9,900 per annum. Total cost savings by utilizing contract services and replanting amount to approximately \$15,900 per annum in the 1998 and beyond years.

10. Electrical costs were obtained from the City of Red Deer - 1995 and 1996 Detailed Operating Budget. Electrical costs include the terminal building, runway lights (vassi lights), street lights and maintenance building. By replacing the existing flame master furnaces in the terminal building with the roof top units, electrical consumption is expected to be significantly decreased over the next few years. For the 1997 and later years, a savings of approximately \$15 per day in electricity savings as a result of replacement of the furnaces has been projected for an approximate saving of ($\$15 * 365$) \$5,475.
11. Asphalt and crack filling has been assumed to be contracted out at existing rates as provided in the City of Red Deer - 1995 and 1996 Detailed Operating Budget. Contractor is assumed to provide materials and equipment as they have in the past.
12. Insurance was obtained from the City of Red Deer Treasury Department. The insurance coverage consists of \$25,000,000 liability insurance, premiums for which are approximately \$13,000 per annum and an additional \$5,000 to \$6,000 for boiler, vehicle, equipment and other insurance.
13. Administrative expenses were obtained from the City of Red Deer - 1995 and 1996 Detailed Operating Budget. Administration staff currently consists of the Airport Supervisor. Support services for typing, accounting, etc, is performed by the City and is not reflected in the budget.

14. Capital additions for 1996 include: a gas powered weed trimmer \$700, computer and software \$4,000, rebuilding the Runway Sweeper engine at a cost of \$5,000. Replacement of the runway sweeper has been estimated at \$170,000. As the federal government downsizes its airport responsibilities, it would be conceivable to obtain a sweeper from their equipment pool at a substantially reduced cost. If snow removal and grass care are contracted out, there is a question as to if the tractor and other equipment are required.
15. Capital additions for 1998 consist of replace of a maintenance building. Approximate cost of building with R20 walls, electrical and heat, approximately \$30 per square foot for a total of approximately 3300 square feet. Information as provided by local contractor experienced in airport construction.
16. Capital additions for 1999 consists of taxiway rehabilitation costing approximately \$0.60 per square foot for 60mm overlay. The city budget would appear to be appropriate at \$75,000. Capital additions for the year 2005 includes \$375,000 for runway rehabilitation. The approximate cost of building additional runway would be approximately \$3.00 to \$4.00 per square foot depending upon the adequacy of the existing foundation. The total cost of extending the existing runway by 2000 feet would be \$600,000 to \$800,000. The width of the runway would also require widening from 100 ft to 200 ft which would cost an additional (100 ft * 7528 ft * \$4.00 per sq. ft.) \$3,011,200.
17. Installation of water and sewer to future commercial lots would cost approximately \$200 per front foot. The estimate was provided by Northside Construction Ltd. and is considered to be very conservative. A closer estimate of cost would require significantly more information. The City estimates the cost to extend services to the potential lots at approximately \$225,000 plus \$180,000 for configuration.
18. Funds for capital development could be derived from the sale of additional rental properties and perhaps lots. Existing lots and building would suggest values of approximately \$600,873. A preliminary subdivision plan of the airport was created some years ago but was never registered. An additional 17 lots to the northeast of Hanger lots 10, 11 and 12 have the potential of generating \$3,600 per lot (based upon 11% capitalization rate on annual income of \$396 which is the existing land income from lots 10, 11, and 12.) or \$61,200. Additional lots to the north west of Hanger 10, 11 and 12 have the potential to generate approximately \$18,000 per lot (based upon 11% capitalization rate on income of \$2,000 per annum for lots T-3 and similar size for a total of 8 lots) or \$144,000. At least 25 additional lots lie to the further north west of hanger lots 10, 11, and 12 with the potential to generate approximately \$7,200 per lot (based upon capitalization rate of 11% on income of \$792 which is twice the value of hanger lots 10, 11, and 12) or a total of \$180,000. Additional lands exist which could be developed into lots however, the details were not currently available. Based upon the existing lots, a potential of an additional \$385,200 exists for a total potential cash inflow of approximately \$986,000.
19. Over the next ten years, the following minimum capital costs must be addressed; maintenance building \$150,000, taxiway rehabilitation \$75,000 and runway rehabilitation \$375,000 for a total of \$600,000. Principal and interest costs over a twenty year time period at 7% amounts to \$55,390 per annum.

20. Contributions for the 1997 and later fiscal years have been based upon a per capita contribution by the City and County in the amount of \$2.50 per person and based upon a population of 60,000 and 15,000 respectively. The City contribution is a total of \$28,288 contributed by way of reserves plus \$121,712 for a total contribution of \$150,000. The business contribution has been estimated at \$7.50 per hour based upon the estimated 2810 manhours required for maintenance, which would reduce the average maintenance wage from approximately \$22.50 per hour to approximately \$15.00 per hour.

400-004

DATE: February 6, 1996

TO: City Clerk

FROM: Director of Development Services

RE: CHAMBER OF COMMERCE - RED DEER INDUSTRIAL AIRPORT

Members of the Development Services Division have reviewed the material submitted by the Chamber of Commerce. Mr. Scott from the Land and Economic Development Department sat on the committee referred to in the correspondence.

After reviewing the material presented and after discussing the item in some detail, a number of issues were raised that were not specifically addressed in the material. These items include:

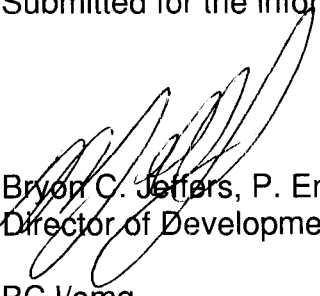
1. Who would actually take ownership of the Airport, the authority, or would the City own it and the Authority operate it?
2. How would the Authority be structured, how many members from each party would be a voting member? Would it be structured on the basis of financial contribution?
3. Would all the present leases between the City and various businesses be transferred to the Authority?
4. Would City forces and equipment be retained on site or would the Authority retain its own forces?
5. Would there be any guarantee of an upper limit of City financial commitment? Is the surplus being generated dedicated to future Capital improvements?
6. Is there any possibility that this proposed authority could work with the present Edmonton and/or Calgary authorities?
7. Has The County of Red Deer given any stronger indication of financial commitment beyond the resolution presented?

We would appreciate the opportunity to hear exactly what the Chamber is going to present. Perhaps some of these issues will be addressed. Following the meeting with Council, and subject to Council's direction we could pursue with the Committee the answer to some of these questions.

City Clerk
Page 2
February 6, 1996

Given this scenario we do not believe it is possible to meet the April 1, 1996 target date set by the Committee.

Submitted for the information of Council.



Bryon C. Jeffers, P. Eng.
Director of Development Services

BCJ/emg

c.c. Land and Economic Development Manager
c.c. Director of Corporate Services
c.c. Public Works Manager
c.c. Principal Planner

COMMENTS:

We recommend that Council hear the presentation from the Airport Task Force agreeing to the concept of an airport authority, in principle. Given the nature of the proposal at this point, and particularly the lack of administrative detail, we further recommend that all parties work together to address the outstanding issues. Following which, the matter would again be presented to Council for consideration.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

FILE

Red Deer Chamber of Commerce
3017 - 50 Avenue
Red Deer, Alberta
T4N 5Y6

Att: Merv Phillips, Chairman
Airport Task Force

Dear Sir:

RE: RED DEER INDUSTRIAL AIRPORT

At the City of Red Deer's Council Meeting held February 12, 1996, consideration was given to your correspondence dated January 15, 1996 concerning the above. At this meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Red Deer Chamber of Commerce dated January 15, 1996, re: Red Deer Industrial Airport/Airport Authority, hereby agrees as follows:

1. to support in principle the concept of establishing an Airport Authority to take over operation of the Red Deer Industrial Airport,
2. that the City Administration be directed to work with all parties involved to address the outstanding issues as highlighted in the report from the Director of Development Services dated February 6, 1996, concerning this topic,
3. that once all the information has been gathered a report be presented to Council for further consideration,

and as presented to Council February 12, 1996."

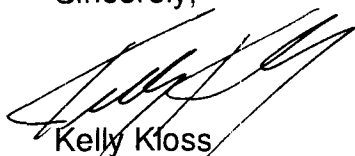
*a delight
to discover!*

Red Deer Chamber of Commerce
February 13, 1996
Page 2

On behalf of Council, I wish to thank you for your informative presentation and for taking a pro-active role in the future of the Red Deer Industrial Airport.

I trust that you will now be working with all parties to gather the additional information required for a final decision to be made. If you have any questions or require additional information, please do not hesitate to contact the undersigned.

Sincerely,



Kelly Kloss
City Clerk

KK/clr

cc: Director of Development Services
Director of Corporate Services
Land and Economic Development Manager
Public Works Manager
Principal Planner

DATE: JANUARY 24, 1996

TO: DIRECTOR OF COMMUNITY SERVICES

X DIRECTOR OF CORPORATE SERVICES

X DIRECTOR OF DEVELOPMENT SERVICES

CITY ASSESSOR

E.L. & P. MANAGER

ENGINEERING DEPARTMENT MANAGER

FIRE CHIEF (EMERGENCY SERVICES)

INFORMATION TECHNOLOGY SERVICES MANAGER

INSPECTIONS AND LICENSING MANAGER

X LAND AND ECONOMIC DEVELOPMENT MANAGER

PERSONNEL MANAGER

X PUBLIC WORKS MANAGER

R.C.M.P. INSPECTOR

RECREATION, PARKS & CULTURE MANAGER

SOCIAL PLANNING MANAGER

TRANSIT MANAGER

TREASURY SERVICES MANAGER

X PRINCIPAL PLANNER

CITY SOLICITOR

BACK UP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK

RE: Chamber of Commerce - Red Deer Industrial Airport

Please submit comments on the attached to this office by February 5, 1996 for the Council Agenda of February 12, 1996.

"Kelly Kloss"
City Clerk

f:\data\council\meeting\forms\com.tem

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

January 24, 1996

Red Deer Chamber of Commerce
3017 - 50 Avenue
Red Deer, AB T4N 5Y6

Attention: Merv Phillips, Chairman

Dear Sir:

I acknowledge receipt of your letter dated January 15, 1996 re: Red Deer Industrial Airport.

This item will be discussed and possibly a decision made at the Meeting of Red Deer City Council on February 12, 1996.

Your request has been circulated to City administration for comments. Should you wish to receive a copy of the administrative comments prior to the Council meeting, they may be picked up at our office on the second floor of City Hall on Friday, February 9, 1996.

In the event you wish to be present at the Council meeting, would you please telephone our office on February 9th and we will advise you of the approximate time that Council will be discussing this item. Council meetings begin at 4:30 p.m., and adjourn for the supper hour at 6:00 p.m., reconvening at 7:00 p.m. When arriving at City Hall, please enter City Hall on the park side entrance, and proceed to the second floor Council Chambers.

If you have any questions in the meantime, please do not hesitate to contact the writer.

Yours sincerely,

KELLY KLOSS
City Clerk

KK/fm

*a delight
to discover!*

ITEM NO. 2



ALBERTA URBAN MUNICIPALITIES ASSOCIATION

8712 - 105 Street, Edmonton, Alberta T6E 5V9
Tel: (403) 433-4431 • Toll Free: 1-800-661-2862
Fax: (403) 433-4454

DATE: November 30, 1995

TO: MAYORS AND COUNCIL with RCMP Contracts

FROM: Mayor Tom McGee
President

RE: RCMP NEGOTIATIONS

The contract for the RCMP is up for review. It is indicated in the terms of the contract that each five years the contract will be open to review with the exception of the cost sharing ratio.

In order for the AUMA to become informed of current issues, we would ask you to give some thought to any particular issues, clause or areas that are lacking in the contract and that they be forwarded to us for information.

We have requested that the AUMA be involved in the negotiations and it is imperative that we become aware of your particular concerns.

We look forward to your advice.

TM

\am

DATE: January 31, 1996

TO: KELLY KLOSS
City Clerk

FROM: LOWELL R. HODGSON
Community Services Director

RE: A.U.M.A.: R.C.M.P. NEGOTIATIONS

The Alberta Urban Municipalities Association is seeking input from Alberta communities with R.C.M.P. contracts, with respect to contract review. The cost-sharing ratio of the agreement is not open for consideration; however, other items are reviewed every five years and changes are possible, with mutual consent.

Attached to this memo are minutes of a special meeting of the Policing Committee held Wednesday, January 31st, 1996, as well as notes from a meeting attended by Inspector Sutton, Manager Day and myself, with the four other cities in Alberta with R.C.M.P. service, and Deputy Commissioner M. Badour. This meeting was held in Sherwood Park on January 17th.

The Municipal Policing Agreement between the Government of Canada and The City of Red Deer is dated April 1st, 1992. This agreement remains in force until March 31, 2012, and may be renewed for an additional period of time upon terms that are agreed to by the parties on or after March 31, 2010. A 24-month notice is required for either party to terminate the agreement.

The agreement under review, however, is the agreement that exists between the Justice Minister of Alberta and the Solicitor General of Canada. The Government of Canada negotiates this contract with all provinces and territories at the same time, and the awkward situation we find ourselves in is with an agreement between two senior levels of government. Yet, it is the R.C.M.P. who are providing a contract service to our municipality. I am, thus, supportive of the recommendation of the Policing Committee that we seek through the AUMA, more involvement in these contract reviews and negotiations, as it is the municipality that pays for the service. Until now, we have had very little direct input.

The second issue that we discussed with Madam Badour, which is supported by the Policing Committee, is that of basic service and the need for a clearer definition of this. It is our understanding and expectation that our contract for 79 police officers should include 79 police officers equipped. However, our experience in the last few years has been to receive requests for equipment replacement or upgrading, at our expense, beyond the contract. We consider these as part of the equipped officer. An example in point was the request made of us last year for funding to replace 79 officers' guns, which we denied, understanding that an officer comes equipped with a gun, just as they come with other necessary tools to perform their work. I am, therefore, supportive of the recommendation to have this cleared up in this contract revision.

City Clerk
Page 2
January 31, 1996

RECOMMENDATION

THAT Council of The City of Red Deer support the recommendations of the Policing Committee, with same to be submitted to A.U.M.A. for discussions during the contract review.



LOWELL R. HODGSON

:dmg

- c Insp. Scott Sutton, OIC RCMP (City) Detachment
Colleen Palichuk, Chair, Policing Committee

DRAFT

**ISSUES FOR DISCUSSION WITH
Deputy Commissioner, Mireille Badour
Wednesday, January 17, 1996
Strathcona County
County Hall, Conference Centre #2, Main Floor
11:30 a.m. - 1:00 p.m. - Lunch Meeting
1:00 p.m. - 2:30 p.m. - Meeting with M. Badour**

1. Government of Canada and the RCMP's Position

Seek clarification from Deputy Commissioner Badour on whether it is still the position of the Government of Canada and the RCMP to be a federal police force and provide policing to provinces and municipalities by contract.

If yes:

- a. Why are negotiations planned and what will be the primary position of the Government and the RCMP?
- b. Are any changes to the funding split contemplated?
- c. Will municipalities be involved directly in the negotiation?

2. Budget and Financial Reporting

- a. Article 9.3 (b) (vi) - Basis of Payment

Provides that recruit training costs be calculated by multiplying \$3,500 by the average number of members employed in the municipal police service for the fiscal year.

Recommendation - That recruit training costs be calculated as the lesser of the actual cost of qualifying expenditures/per member as defined in 9.3 (b) (v) or \$3,500 per member.

- b. Article 3.1 - Method of Payment

Provides that adjustments for deficiencies or over-payments in one (1) fiscal year be made in conjunction with the first invoice of the succeeding fiscal year - July 1.

Recommendation - That each subsequent quarterly invoice be on the basis of actual costs for the quarter plus Final Adjustments for the previous quarter. Under the current process municipalities are required to adjust the current year's budget for costs which could be up to two (2) years old.

- 2 -

2. Budget and Financial Reporting - cont'd

c. Article 14.1 - Financial and Resource Planning

Provides that the Commissioner, through the Commanding Officer, will provide the provisional cost per member to the CEO prior to December 31 of each fiscal year.

Recommendation - That multi-year projections be provided in a time frame to coincide with local government's planning cycle.

d. Article 9.3 (b) (ix) - Basis of Payment

Provides for 100% of the costs of operating the External Review Committee and the Public Complaints Commission be charged to municipalities based on the average number of members employed.

Recommendation - Review cost allocation method. Consider allocation based on usage or some other more equitable method.

e. Other

Prior to April 1, 1993, the provincial government paid all costs for specialized services. Municipalities are now being billed the full cost of these services based on usage. (i.e. dog and identification services, guns, sticks, etc.)

Recommendation - The agreement is silent on these specialized services. Process should be reviewed and brought into the agreement.

3. Cost Control

a. What plans do the RCMP have for cost reduction and control?

b. Formalize process for municipal/RCMP cost control initiatives..

4. Staffing

a. Increase opportunities for Alberta men and women to enter the RCMP to reflect the fact that Alberta has 2,300 RCMP officers.

b. Provide within the contract (2.4) the opportunity for support staff paid for by the municipality to be supplied by the RCMP.

c. Establish a formula for determining the portion and allocating back the costs of municipal employees providing support to provincial funded rural members in the city detachment.

DATE: FEBRUARY 1, 1996
TO: MAYOR & CITY COUNCIL
FROM: RED DEER POLICING COMMITTEE
RE: **RCMP CONTRACT AND NEGOTIATIONS - FIVE YEAR REVIEW.**

On Wednesday, January 31, 1996 the Director of Community Services, Lowell Hodgson, met with members of the Policing Committee for the purpose of providing them with an opportunity to voice any concerns they may have with the RCMP Contract dated April 1, 1992.

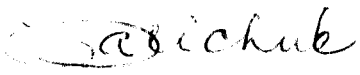
Following lengthy discussion on a number of issues, the members of the Policing Committee passed a resolution offering the following recommendations:

"THAT the Red Deer Policing Committee recommend to City Council that the following issues be addressed at the upcoming meeting between the AUMA, the Minister of Justice and the five Alberta municipalities who have contracts with the RCMP with regard to review of the RCMP Contract dated April 1, 1992:

1. The need for a clearer definition of 'basic service'. It is our understanding that our Contract includes '79 fully-equipped Police Officers'.
2. That the Contract negotiations and Contract reviews be tri-party, involving the Federal Government, Provincial Government and respective Municipalities.

The Policing Committee would also request there be some discussion on an incentive to minimize the amount of overtime in terms of the courts scheduling court appearances for officers when they are not on duty."

The above recommendations are respectfully submitted for Council's consideration.


COLLEEN PALICHUK
Chairman
RED DEER POLICING COMMITTEE

MINUTES

of the Special Meeting of the **RED DEER POLICING COMMITTEE**, held in Committee Room "B" of City Hall on Wednesday, **JANUARY 31, 1996**, commenced at 12:00 Noon

PRESENT:

MEMBERS:

Colleen Palichuk, Chairman
Councillor Jason Volk
Patrick Todd
Rick Assinger
Craig O'Connor
Darren Kuz

STAFF:

Director of Community Services, Lowell Hodgson
R.C.M.P. Cpl. Dave Hample
Council & Committee Secretary, S. Ladwig

1. **AUMA RE: RCMP NEGOTIATIONS**

On November 30, 1995, the Alberta Urban Municipalities Association (AUMA) notified the municipalities who have contracts with the RCMP that their contracts are up for review. It is indicated in the terms of the Contract that every 5 years the Contract will be open for review, with the exception of the cost sharing ratio (90/10). Changes to the Contract can take place if all parties agree.

This meeting was called at the request of Mr. Lowell Hodgson for the purpose of providing Policing Committee members an opportunity to voice any concerns, issues or recommend revisions to the RCMP Contract dated April 1, 1992.

Mr. Hodgson advised that he, the City Manager and Inspector Sutton attended a meeting on January 17, 1996 at the Strathcona County Hall, held at the request of Assistant Commissioner Eaton for the purpose of discussing any concerns regarding the RCMP contract from the perspective of CAO's and to explore the relationship that exists between municipalities, the Province and the Federal Government. The handout provided to Mr. Hodgson was copied and circulated to Policing Committee members and is appended to the original Minutes for future reference.

AUMA will be setting up a meeting with Justice Minister Brian Evans, and municipalities are asking to be invited in order to voice any concerns or discuss any issues they may have.

One of the highlights in Assistant Commissioner Badour's opening remarks was that the "*RCMP desire to be a police service of choice*". Divisions of the Force have expressed their desire to remain flexible, each with its own initiatives. One of the problems highlighted was that the contract exists between the Ministers of two senior governments and not with the municipalities receiving the service.

Mr. Hodgson provided comments on some of the issues as follows:

1. "Seek clarification from Deputy Commissioner Badour on whether it is still the position of the Government of Canada and the RCMP to be a federal police force and provide policing to provinces and municipalities by contract.

Reply: Yes

- a) Why are negotiations planned and what will be the primary position of the Government and the RCMP?

Reply: Municipalities will be invited to attend negotiations and provide input at the meeting through AUMA.

- b) Are any changes to the funding split contemplated?

Reply: No

- c) Will municipalities be involved directly in the negotiations?

Reply: Yes, through AUMA.

2. Budget and Financial Reporting:

- a) Basis of Payment:

Mr. Hodgson noted that Red Deer administration agreed with the recommendation that recruit training costs be calculated as the lesser of the actual cost of qualifying expenditures per member or \$3,500 per member. Our records indicate that actual costs have been significantly less.

Reply: Deputy Commissioner Badour was supportive and agreed to discuss this. This change could be made if there is mutual consent.

b) Method of Payment:

Mr. Hodgson pointed out that we often do not know actual costs until we are well into the next year. We want to request a forecast of costs for 2-3 years. Our own Business Plans allow us to better forecast our expenditures for the next few years. We are also asking that AUMA review costs based on usage. Issues in one municipality may not be issues in another, and therefore the municipalities should not be expected to pay the same.

e) Other

We raised the concern of extra costs and their allocation. It is felt that when we buy the policemen, they should be equipped with everything they require in order to do the job. What had been considered as "base" is now being considered as "extra". We disagreed!

We discussed formalizing cost control initiatives and it appeared that there was strong support from other municipalities.

Generally, it was felt that municipalities are satisfied and have a good relationship with their policing service, however, it was felt that this is because "the people" make it work, although there could be some improvements to make it even better.

One issue was raised by Grande Prairie that within the Contract, support staff are paid by the municipality and they would like to see them supplied by the RCMP within the RCMP compliment. Support staff are not included as part of the Force, and are also not seen to be part of the City, and this has impacted on how they do their job. Mr. Hodgson indicated that this does not seem to be an issue in Red Deer.

Mr. Hodgson asked Policing Committee members if they have any issues they would recommend be raised by Red Deer during review of the contract. Mr. Hodgson indicated that we may wish to discuss "what is base" and "what is extra".

Cpl Hample explained that members of the Force are on 12 hour shifts. Basically their only overtime hours are stat holidays and court time. In order to cut down on court overtime, the court clerk has been given member schedules, however, it appears that the setting of court dates rests in favour of the defendant. Sometimes an officer has to go into court on his day off - only to find that the defendant has pleaded guilty or that the court date has been rescheduled. The officer is paid \$200 and attended in court only 15 minutes. Although overtime is built into the budget, Mr. Assinger suggested there was need for some incentive that would be of benefit to the City and the Force.

Committee members briefly discussed changes in shift hours, i.e. 12 hours to 10 hours similar to B.C. and the possibility of a similar association to AUMA in British Columbia because Surrey and Burnaby would have some of the same problems experienced here in Alberta.

Mr. Assinger suggested clarification regarding the parties to the Contract. Since it is the Municipality that is employing the RCMP, should the municipality be added as a party to the contract? If so, it would give municipalities flexibility to modify their Contract to fit their specific or unique operation. Mr. Hodgson responded that the Contract is currently between the Solicitor General and Minister of Justice - who negotiate all provinces at the same time. Mr. O'Connor suggested possibly a tri-party contract, which would allow each municipality to include its own issues.

The RCMP is actually becoming a company, giving the Solicitor General a support employer status where the Commissioner is given a budget to work with. In the past, the RCMP is providing the service and the municipality is paying the bill, yet it had no opportunity for input.

Mr. Kuz suggested that "extras" be addressed when discussing the purchase of service.

The following motion was introduced and passed offering recommendations to City Council.

Moved by Craig O'Connor, seconded by Rick Assinger

"THAT the Red Deer Policing Committee recommend to City Council that the following issues be addressed at the upcoming meeting between the AUMA, the Minister of Justice and the five Alberta municipalities who have contracts with the RCMP with regard to review of the RCMP Contract dated April 1, 1992:

1. The need for a clearer definition of '*basic service*'. It is our understanding that our Contract includes '79 fully-equipped Police Officers'.
2. That the Contract negotiations and Contract reviews be tri-party - involving the Federal Government, Provincial Government and respective Municipalities.

The Policing Committee would also request there be some discussion on an incentive to minimize the amount of overtime in terms of the courts scheduling court appearances for officers when they are not on duty."

MOTION CARRIED

Policing Committee members expressed their appreciation in being informed and involved in making recommendations for the upcoming review of the RCMP Contract.

Meeting Adjourned.

COMMENTS:

We concur with the recommendations of the Policing Committee. Although it may be impractical for all contracting municipalities to be at the table during negotiations, as would be contemplated by a "tri-partite" arrangement, it may be feasible for there to be direct participation rather than observer status for municipalities as a group.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: DECEMBER 12, 1995

TO: X DIRECTOR OF COMMUNITY SERVICES
X DIRECTOR OF CORPORATE SERVICES
DIRECTOR OF DEVELOPMENT SERVICES
CITY ASSESSOR
E.L. & P. MANAGER
ENGINEERING DEPARTMENT MANAGER
FIRE CHIEF (EMERGENCY SERVICES)
INFORMATION TECHNOLOGY SERVICES MANAGER
INSPECTIONS AND LICENSING MANAGER
LAND AND ECONOMIC DEVELOPMENT MANAGER
PERSONNEL MANAGER
PUBLIC WORKS MANAGER
X R.C.M.P. INSPECTOR
RECREATION, PARKS & CULTURE MANAGER
SOCIAL PLANNING MANAGER
TRANSIT MANAGER
TREASURY SERVICES MANAGER
PRINCIPAL PLANNER
CITY SOLICITOR
X POLICING COMMITTEE

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK

RE: A.U.M.A. RCMP Negotiations

Please submit comments on the attached to this office by January 8, 1995 for the Council Agenda of January 15, 1995.

"Kelly Kloss"
City Clerk

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

Alberta Urban Municipalities
Association
8712 - 105 Street
Edmonton, Alberta
T6E 5V9

Att: Mayor Tom McGee, President

Dear Sir:

RE: R.C.M.P. NEGOTIATIONS

At the Council Meeting of February 12, 1996, consideration was given to your letter dated November 30, 1995 concerning the above. At this meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Alberta Urban Municipalities Association dated November 30, 1995, re: R.C.M.P. Negotiations, hereby agrees that the following concerns be forwarded to the Alberta Urban Municipalities Association for discussion during the R.C.M.P. Contract review:

1. The need for a clearer definition of 'basic service' as the City's understanding is that the Contract includes '79 fully equipped police officers',
2. That Contract negotiations and Contract reviews be tripartite involving the Federal Government, Provincial Government and a member of the Alberta Urban Municipalities Association, representing the participating municipalities,
3. That consideration be given to an incentive to minimize the amount of overtime in terms of Court scheduling and Court appearances for officers when they are not on duty,

and as presented to Council February 12, 1996."

... / 2



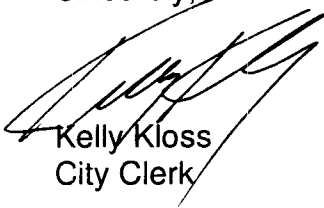
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to discover!*

Alberta Urban Municipalities
Association
February 13, 1996
Page 2

For your information, I have attached back-up documentation that was presented to Council relative to this item.

If you have any questions or require additional information, please do not hesitate to contact the undersigned. I apologize for the delay in this response.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kelly Kloss', is written over the typed name and title.

Kelly Kloss
City Clerk

KK/clr

cc: Director of Community Services
Insp. S. Sutton
Policing Committee

ITEM NO. 3



UMA Engineering Ltd.
Engineers, Planners & Surveyors

4920 - 54th Street, Red Deer, Alberta, Canada T4N 2G8 Telephone (403) 342-1141 Fax (403) 347-8470

January 26, 1996

City of Red Deer
P.O. Box 5008
Red Deer, AB
T4N 3T4

ATTENTION: KELLY KLOSS, CITY CLERK

Dear Sir:

Re: Amendment to the S.E. Clearview Outline Plan:

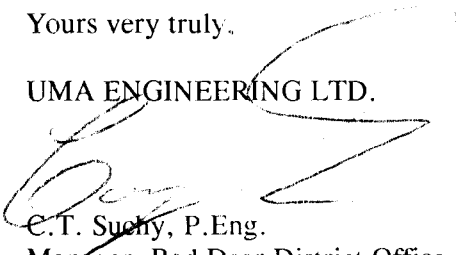
On behalf of the Developer of Mason Martin Homes, we would like to request amendment of the S.E. Clearview Outline Plan and Land Use Bylaw based on the attached plans. The Developer is proposing to construct approximately 44 townhouse units on lot 5B (the north portion of the outline plan). To make this project viable the Developer requires some minor changes to the existing Outline Plan and Land Use Bylaw. The Developer is planning a fee simple townhouse project as opposed to the condominium project, that was proposed when the Outline Plan was adopted by Council on May 24, 1994. To accommodate this change we have added additional public road and lane ways to the plan and have shifted Chism Avenue slightly to the west. We have also changed slightly the configuration of the municipal reserve on the site and have proposed fronting units on to Cornett Drive. The Developer has agreed to limit parking and construct a 2.5m wide sidewalk along Cornett Drive. The Developer will also be providing tree planting along Cornett Drive and 30 Avenue.

A public meeting has been set for January 31, 1996 and it is our hope that we can make the February 12, 1996 Council meeting for first reading.

If you require more information or have any questions please contact this office at your convenience.

Yours very truly,

UMA ENGINEERING LTD.



C.T. Suchy, P.Eng.
Manager, Red Deer District Office

CTS/cmc

Enclosure

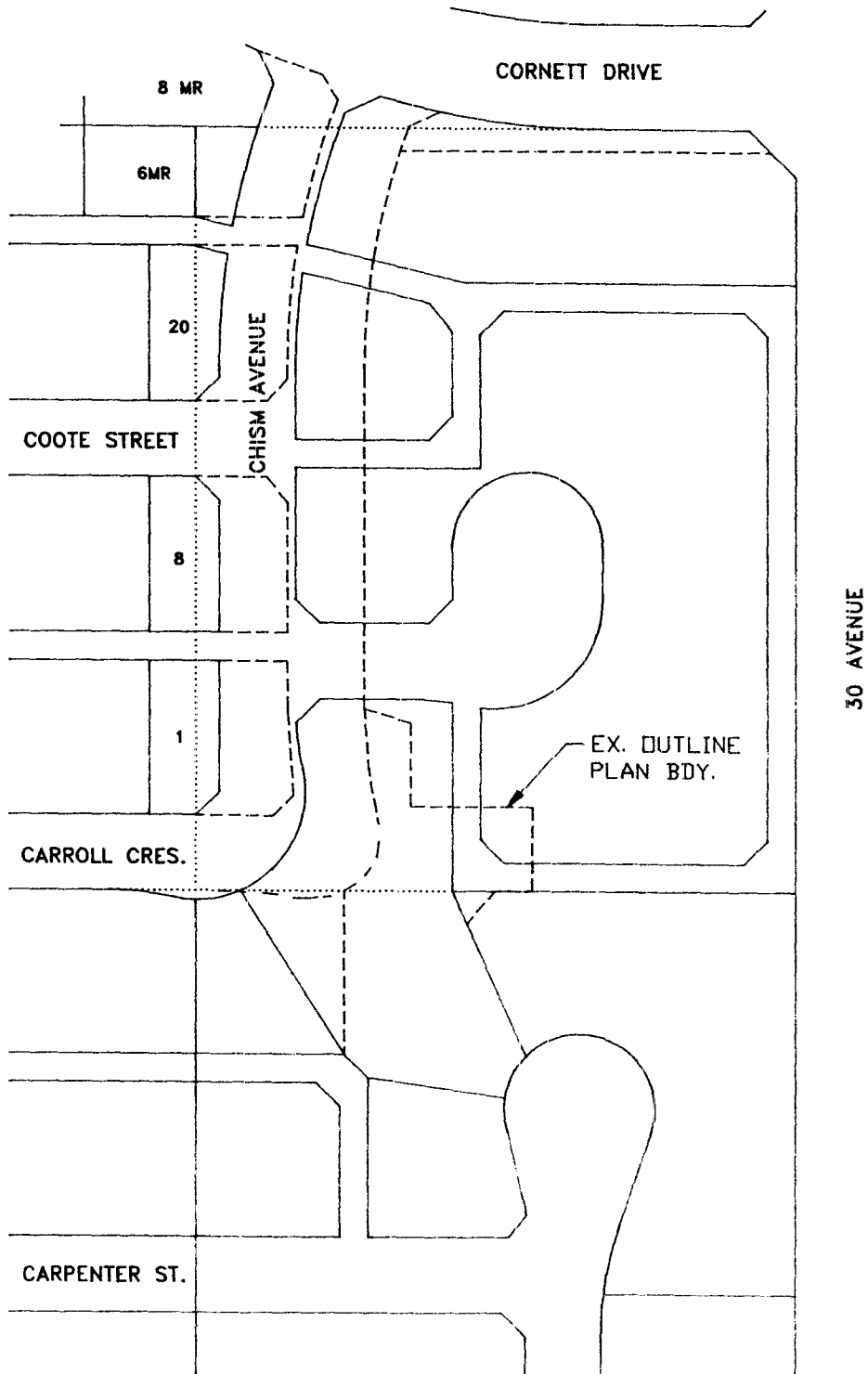
cc: Mason Martin Homes
P.C.P.S., Tony Lindhout

CR
96.01.26.
@ 3:20 p.m.

S.E. CLEARVIEW OUTLINE PLAN

(EXISTING AND PROPOSED BOUNDARIES)

JANUARY 22, 1996



SCALE 1:1500



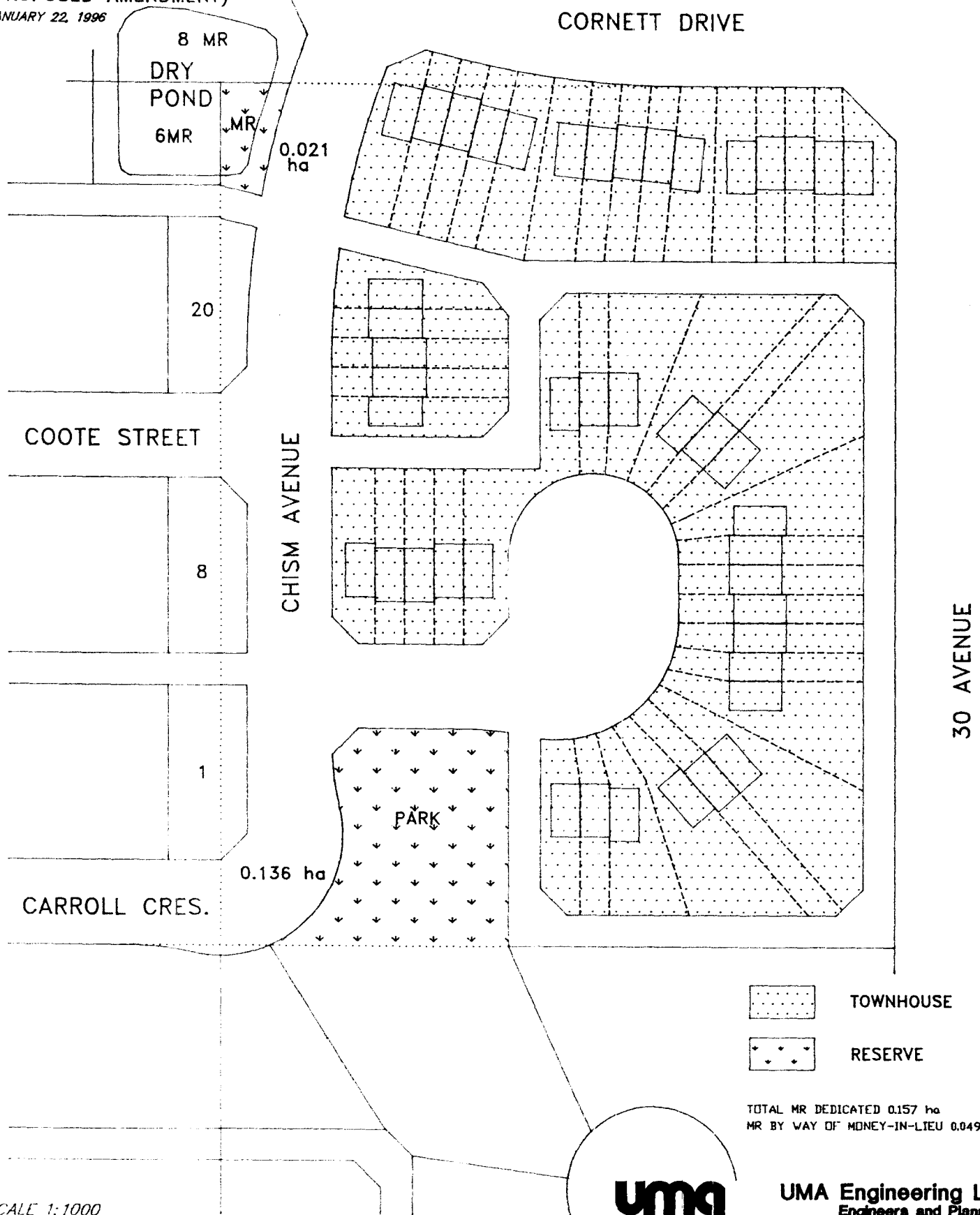
UMA Engineering Ltd.
Engineers and Planners

S.E. CLEARVIEW OUTLINE PLAN

(PROPOSED AMENDMENT)

JANUARY 22, 1996

CORNETT DRIVE



uma

UMA Engineering Ltd.
Engineers and Planners

MEMO

Date: February 2, 1996

To: KELLY KLOSS
City Clerk

From: RYAN STRADER
Inspections and Licensing Manager

RE: S.E. CLEARVIEW OUTLINE PLAN

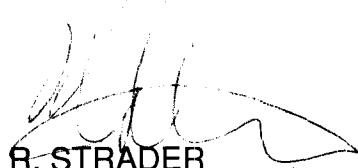
In response to your memo regarding the above referenced, we have the following comments for Council's consideration.

Parkland Community Planning will be commenting on this project, therefore; our remarks will be directed towards how the Land Use Bylaw will impact on the proposal.

The plans are very preliminary at this stage, but it appears there will be some relaxation to the Land Use Bylaw required for the development to proceed.

Recommendation: At this time, we have no objections to the proposal, but the developer should be aware this does not signify acceptance of the detailed development plans.

Yours truly,



R. STRADER
Inspections and Licensing Department

RS:yd

DATE: February 2, 1996

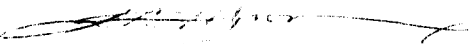
TO: KELLY KLOSS
City Clerk

FROM: LOWELL R. HODGSON
Community Services Director

RE: UMA ENGINEERING: S.E. CLEARVIEW OUTLINE PLAN
Your memo dated January 26, 1996 refers.

Getting community support for infill development is becoming a significant issue in our city, and a public meeting held on January 31st in Clearview is further indication of this problem. The existing approved zoning for this parcel of land is R2. An earlier approved development on this site of 65 units is now being modified with this new developer, reducing that number to 44, and, in our opinion, significantly improving on the plan that was earlier approved. This revised plan, however, requires an amendment to the Area Structure Plan. In presenting it to the community, there was very strong opposition to this development and, in fact, to any development

While I recognize that the density in Clearview is one of the highest in the city, the community was earlier involved in a meaningful way when the current Outline Plan was adopted. I see this as an improvement on an already approved plan, and I, thus, support this request with the conditions outlined in the memo from the Recreation, Parks & Culture Manager.



LOWELL R. HODGSON

:dmg

c Don Batchelor, Recreation, Parks & Culture Manager
Tony Lindhout, Parkland Community Planning Services
Ken Haslop, Engineering Manager

RPC - 5.887

DATE: January 30, 1996

TO: KELLY KLOSS
City Clerk

FROM: DON BATCHELOR
Recreation, Parks & Culture Manager

RE: UMA ENGINEERING - S.E. CLEARVIEW OUTLINE PLAN
Your memo of January 26, 1996 refers.

The Recreation, Parks & Culture Department has been working with the developer in reviewing a number of alternative design plans. The plan presented is a deviation from the approved outline plan, but is supported subject to the following conditions:

- Recreation levies will be collected at a rate of \$7,136.49/hectare.
- The park area should be dedicated as municipal reserve, appreciating that the park will be slightly less than the 10% requirement. In accordance with the Planning Act, the balance of reserve required should be claimed as money in lieu based on current market value.
- The 2.5 m wide sidewalk on Cornett Drive should be enhanced with tree planting contained in the boulevard. The size, tree specie and spacing of these trees should be in accordance with a plan submitted to the Recreation, Parks & Culture Department for review and approval. A minimum 3" caliper tree, every two lots, would be the minimum standard.
- The boulevard adjacent to the proposed development along 30 Avenue should be planted with coniferous and deciduous trees in accordance with a tree planting plan submitted to this department for review and approval.
- The dry detention pond (Lots 8 & 6 M.R. and new M.R.) required for this development must be totally developed by the applicant, in accordance with a grading and landscape (tree planting) plan to be submitted for review and approval.



DON BATCHELOR

:ad

- c. Lowell R. Hodgson, Community Services Director
Paul Meyeette, Principal Planner, P.C.P.S.
Ken Haslop, Engineering Manager

DATE: January 31, 1996

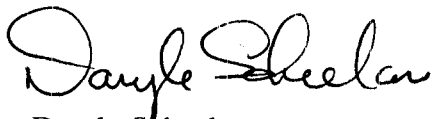
TO: Kelly Kloss
City Clerk

FROM: Daryle Scheelar
E. L. & P. Dept.

RE: Amendment to the S.E. Clearview Outline Plan
E. L. & P. File #96-004

E. L. & P. have no objection to the proposed amendment to the above mentioned Outline Plan. The developer/consultant is asked to contact our office concerning our easement and alignment requirements at their earliest convenience.

Should you have any questions or additional information concerning the progress of this amendment please advise.



Daryle Scheelar,
Distribution Engineer

RL/jjd

p.c. Craig Suchy, UMA

**THE CITY OF RED DEER
FIRE PREVENTION DEPARTMENT**

Interdepartmental Transmittal

Date: JAN 30, 1996 File#

To: CITY CLERK

Attention: KELLY KLOSS

From: FIRE PREVENTION

Name: DALE KELLY

Project: S.E. CLEARVIEW OUTLINE PLAN

Address: CHISM AVENUE

Legal Description:

Comments:

THIS DEPARTMENT HAS NO OBJECTION TO THE PROPOSED CHANGE TO
THE CLEARVIEW OUTLINE PLAN

Please find attach the following:

- () Development Drawings
- () Construction Drawings
- (X) Other

045-062

DATE: February 6, 1996

TO: City Clerk

FROM: Engineering Department Manager

**RE: SOUTHEAST CLEARVIEW - PROPOSED OUTLINE PLAN
PARTS OF LOT 5B, PLAN 4580 N.Y. AND BLOCK 15, PLAN 802-0563**

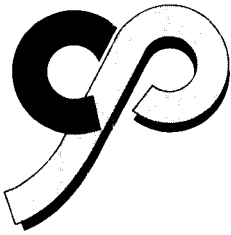
The Engineering Department has reviewed the proposed outline plan submitted by Mason Martin Homes and has no objections to same. A Development Agreement will be required once this development proceeds.



Ken Haslop, P. Eng.
Engineering Department Manager

TCW/emg

c.c. Tony Lindhout, Parkland Community Planning Services



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3394
FAX: (403) 346-1570

DATE: FEBRUARY 5, 1996

TO: CITY COUNCIL

FROM: TONY LINDHOUT, PLANNER

**RE: PLANNING REPORT - S.E. CLEARVIEW OUTLINE PLAN AMENDMENT
CORNER OF CORNETT DRIVE & 30TH AVENUE
CLEARVIEW MEADOWS COMMUNITY**

A local developer, Mason Martin Homes, has acquired the 5.07 acre parcel of vacant land at the corner of Cornett Drive and 30th Avenue. Their intention is to construct a 44 unit townhouse residential project on the property (see Plans 1 & 2) but in order to do so, an existing approved outline plan requires some adjustment, and some current zoning boundaries on the property require realignment.

Background Information

Development of this site is currently controlled and guided by what is known as the S.E. Clearview Outline Plan (see Plan 3) which was adopted by City Council on May 24, 1994. The adoption of this outline plan was the climax of an extensive public participation program which directly involved the residents of Clearview and in particular, working with and through the Clearview Community Association. The S.E. Clearview Outline Plan was approved and adopted with the subject site being specifically identified to allow single family, duplex **or townhouse** development. In conjunction with the outline plan adoption process, Council on May 24, 1994 also rezoned all the lands lying east of proposed Chism Avenue to R2, General Residential District (Bylaw amendment #2672/N-94). Prior to this date, a large portion of the site already contained the R2 zoning.

Before existence of the 1994 outline plan, this site was the subject of several development proposals including various commercial and multiple family projects, a funeral home and a church site. In 1992 the City's Municipal Planning Commission approved a development permit for a 68 unit residential condominium development on this site which subsequently was never built.

Public Meeting & Comments

Parkland Community Planning Services in conjunction with the developer, Mason Martin Homes, hosted a neighbourhood meeting on the evening of January 31, 1996. Twenty-two

persons from the public attended the meeting including representation from the Clearview Community Association. The entire Clearview community (1995 population - 2,602 persons) received notice of the development proposal and were invited to attend the public meeting. At the neighbourhood public meeting, the following two concerns surfaced as the most contentious issues and occupied much of the discussion:

a) *Opposition to Townhouse Development on the Site*

Notwithstanding that the site is currently zoned R2 residential, and has been so zoned for many years, opposition to the actual development of the site into a townhouse project was expressed by many of the 22 residents who attended the public meeting. The arguments voiced against townhouse development basically related to increased traffic within the local neighbourhood thereby raising the issue of safety and convenience, and the perception that townhouse developments automatically lower the property value of the surrounding neighbourhood. Many residents indicated that they would have no objection to a single family development on the site. Some residents felt that the quality, proposed colonial style and ±1300 sq. ft. size of the units would not give this development any "higher value" in comparison to other conventional townhouse projects in the city and therefore would not be a benefit to the Clearview community.

b) *Traffic & Parking Problems on Cornett Drive*

Most of those in attendance at the meeting indicated their dissatisfaction with the existing traffic situation at the corner of Cornett Drive and 30th Avenue. Residents exiting the subdivision from Cornett Drive and wishing either to cross 30th Avenue or turn north onto 30th Avenue stated they are forced to wait relatively long periods of time (up to 2 to 5 minutes during peak traffic periods)) due to the amount of traffic on 30th Avenue. The residents indicated that at these peak times traffic is often backed up several vehicles. Compounding the situation is the fact that Cornett Drive is also a bus route and that exiting buses, because of their size, create additional safety concerns. Cornett Drive presently contains one lane for inbound traffic coming into the subdivision off of 30th Avenue and two lanes for exiting traffic, one being for those heading east into Rosedale or turning northbound onto 30th Avenue, and the other as a right hand turning lane for those heading south on 30th Avenue. Most expressed the need for a set of traffic lights at this intersection.

Of those residents in attendance, many felt that any new development in this area which results in vehicles being parked along the south side of Cornett Drive, between the proposed Chism Avenue and 30 Avenue, would compound the traffic congestion at and near the Cornett Drive/30th Avenue intersection. The developer will be compiling with an Engineering Department requirement that no parking will be permitted on the south side of Cornett Drive within 60 metres (197 feet) of 30th Avenue however, area residents indicated that this was not a good enough solution and that no parking should be permitted anywhere along the south side of Cornett Drive. Existing parking on the north side of Cornett Drive is not viewed as a problem because

only one traffic lane is necessary to handle incoming west bound traffic.

Comment sheets were provided to those in attendance at the public meeting to allow residents to provide written input. Attached you will find copies of the 12 comment sheets that were returned following the meeting. A comments summary is provided below:

- 11 comments - existing traffic congestion at Cornett/30th Avenue is bad now, need for traffic lights
- 7 comments - no parking should be permitted on south side of Cornett Drive
- 6 comments - Clearview already has too high a density, no more multiple family wanted
- 3 comments - site should be developed only for single family dwellings
- 3 comments - this development is not perceived as being any better quality than conventional townhouse development elsewhere in city
- 3 comments - townhouse development lowers surrounding property values
- 2 comments - Coote Street and Carroll Crescent should not be extended eastward but be left as dead-end streets
- 2 comments - townhouse development will lower quality of life within existing neighbourhood (more congestion, increased crime)
- 1 comment - leave site as is
- 1 comment - developer should go elsewhere, but “not in my back yard”
- 1 comment - build berm between R1 and R2 areas
- 1 comment - develop full 55th Street/30th Avenue intersection allowing a new access into Clearview, would greatly reduce traffic on Cornett Drive
- 1 comment - no housing of any sort should be permitted to front onto Cornett Drive

Planning Staff Comments

As with most infill development, particularly if it is in the form of multiple family units, existing developed communities tend to automatically voice objection based on commonly perceived issues, those being increased densities, additional traffic and traffic congestion, decreased property values, parking problems and the potential loss of a vacant undeveloped open space

area that some residents may have take for granted as always being there. The NIMBY (not in my back yard) syndrome/attitude is often a community's first line of defence which, from a developers point view, is an extremely difficult perception to overcome.

This site has for many years been designated for some form of multiple family development having a long history of various other development proposals including commercial and public (church) uses. Some of these developments received more community support than others. No matter what form of development is proposed or will eventually be built on the site, reality dictates that such things as increased population and traffic will occur. What must be considered and evaluated is whether or not the community and its infrastructure were comprehensively designed and planned to accommodate such new development.

This south east corner of Clearview Meadows contains the last of the undeveloped and unsubdivided lands within the community. Through an extensive public participation process that lead up to the adoption of the current outline plan, the area's future land uses were determined and agreed to by the city, its planners and the Clearview residents themselves. The site was zoned for multiple family because of its ideal location, being at the edge of a predominately single family residential neighbourhood, and its proximity to collector (Cornett Drive) and arterial (30th Avenue) roadways. These types of criteria are most desirable in determining the location of higher density residential sites.

While it may be true that traffic congestion at certain peak times does presently exist on Cornett Drive and in particular at the intersection with 30th Avenue, the existing right-of-way of Cornett Drive is designed to accommodate traffic in a manner that allows it to live up to its ability to serve as a collector roadway. Typically, collector roadways are designed to handle up to 1,200 vehicles per hour. A 1993 traffic survey recorded 519 vehicles as being the highest two-way hourly total traffic volume on Cornett Drive. The developer has agreed to an Engineering Department requirement that no parking will be permitted along the south side of Cornett Drive 60 m (197 feet) back from the 30th Avenue intersection. This will then allow for the two existing east bound lanes to accommodate both left and right hand turning movements onto 30th Avenue. Traffic lights are generally installed only when the combination of traffic volumes, delays and accident experiences indicate a net improvement would result from signal installation. The East Hill Area Structure Plan indicates that in the longer term the Clearview neighbourhood, via 55th Street, will have another traffic connection to 30th Avenue. When 55th Street is ultimately connected with the Highway 11 (road to Joffre) and 30th Avenue intersection which already has signals, traffic volumes on Cornett Drive should drop.

The developers proposal being a conventional subdivision versus a condominium development, means he will be installing and constructing all streets and lanes to city standards. As the developer intends to construct 2 on site parking pads per dwelling unit/parcel, the problem of parked vehicles on the street should be reduced. Due to the parking restriction on a portion of Cornett Drive, those townhouse units closest to 30th Avenue will be denied the potential of any on street parking in front of their units. The developer acknowledges this situation but feels with parking being provided at the rear of these properties, these units are still very marketable. Any provision for an additional parking

lane along the south side of Cornett Drive would be subject to the same 60 metre parking setback restriction as required by the Engineering Department.

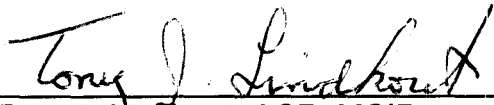
Although the Clearview neighbourhood has the second highest residential density in the city, the addition of these townhouse units on this vacant corner of land will only marginally increase the overall density of the area.

From a land use and planning perspective we feel that the basic intent of the present outline plan is still valid as no changes have occurred within the Clearview neighbourhood to warrant a re-thinking of any land use allocations, road network or zoning principles. The modifications to the outline plan as requested by the developer are minor in nature and still fulfill the original intent of development in this sector of the Clearview neighbourhood. This specific development proposal is at a much lower density than previous development concepts. This development will facilitate the completion of the road network (Coote Street, Carroll Crescent and Chism Avenue) in a manner that was envisioned many years ago.

In order for this townhouse development to proceed, the existing outline plan requires some minor adjustments. Subsequently, the Land Use Bylaw district map must also be amended so zoning boundaries will coincide with the amended outline plan. These amendments are viewed as being minor in nature, do not take away from the original development concept of the area and will facilitate the development as proposed by Mason Martin Homes.

RECOMMENDATION

1. Planning staff recommend that City Council proceed with first reading of proposed land use bylaw amendment #2672/B-96 as contained elsewhere in the Council agenda. This will then facilitate a public hearing at which time further community input can be considered.
2. Planning staff recommend that City Council approve the amended S.E. Clearview Outline Plan as shown on Plan 4 which would then replace the existing outline plan.

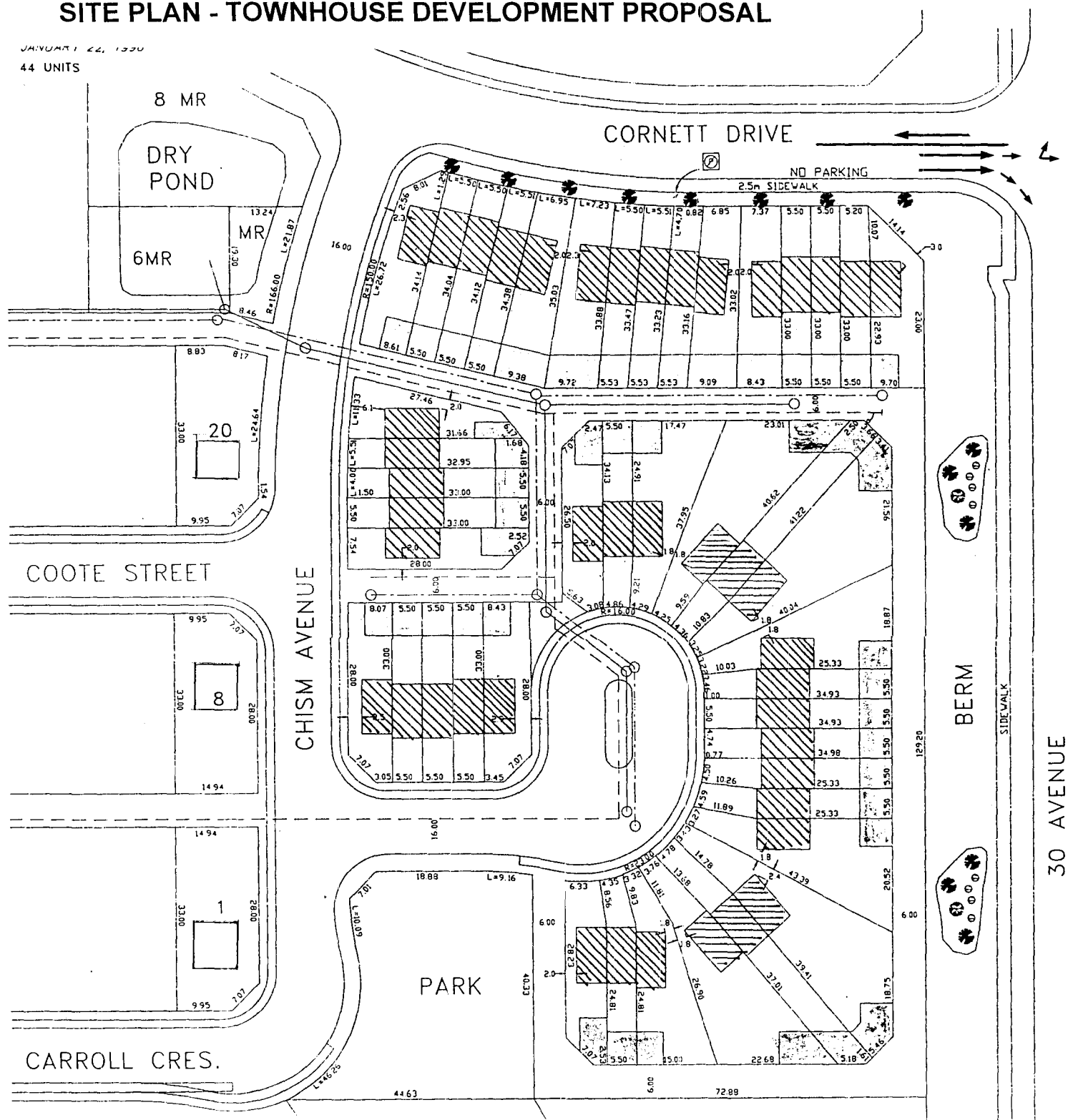


Tony J. Lindhout, ACP, MCIP
PLANNER

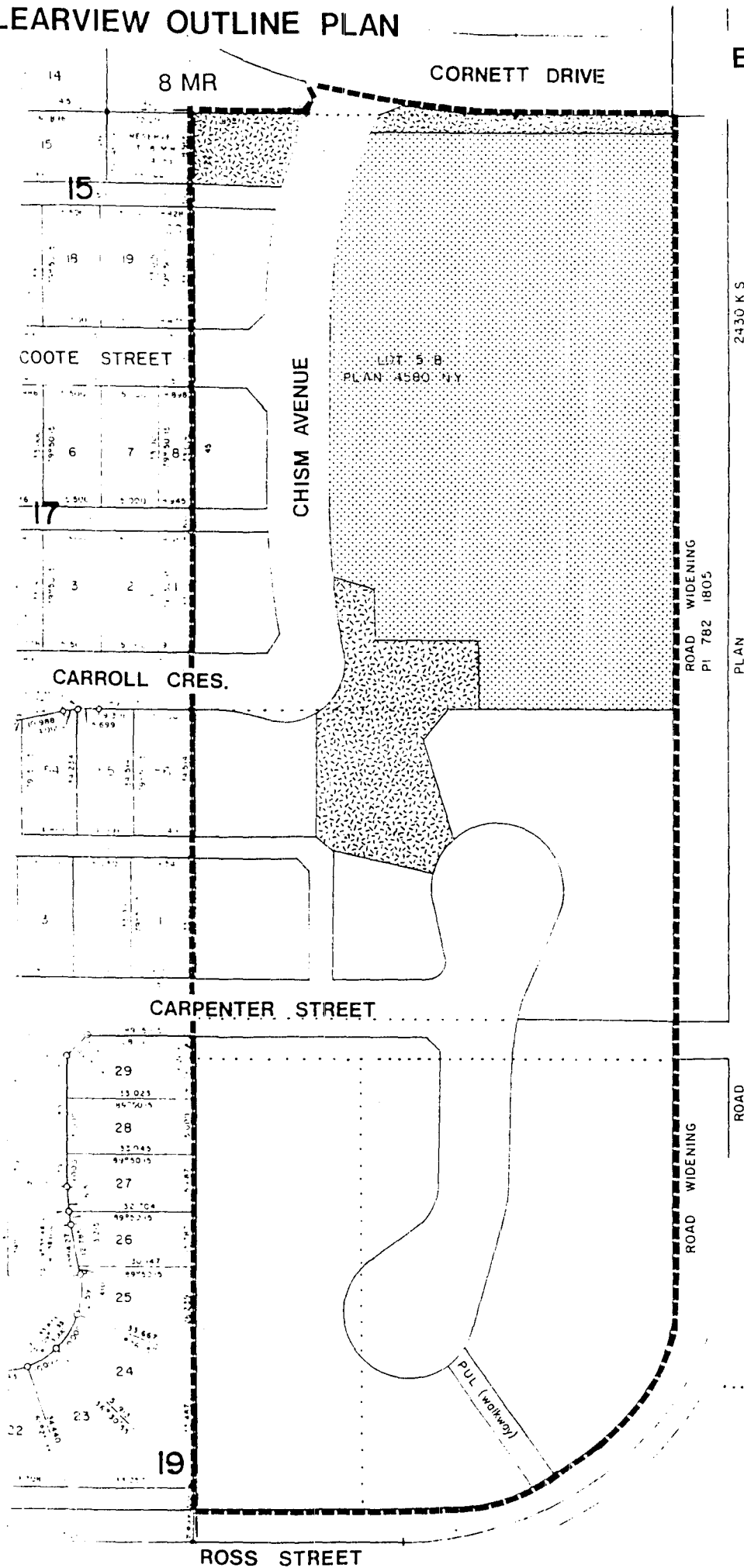
- c.c. Lowell Hodgson, Director of Community Services
Bryon Jeffers, Director of Development Services
Don Batchelor, Recreation, Parks & Culture Manager
Chris Anderson, President, Clearview Community Association
Mason Martin Homes
UMA, Red Deer



44 UNITS



S. E. CLEARVIEW OUTLINE PLAN



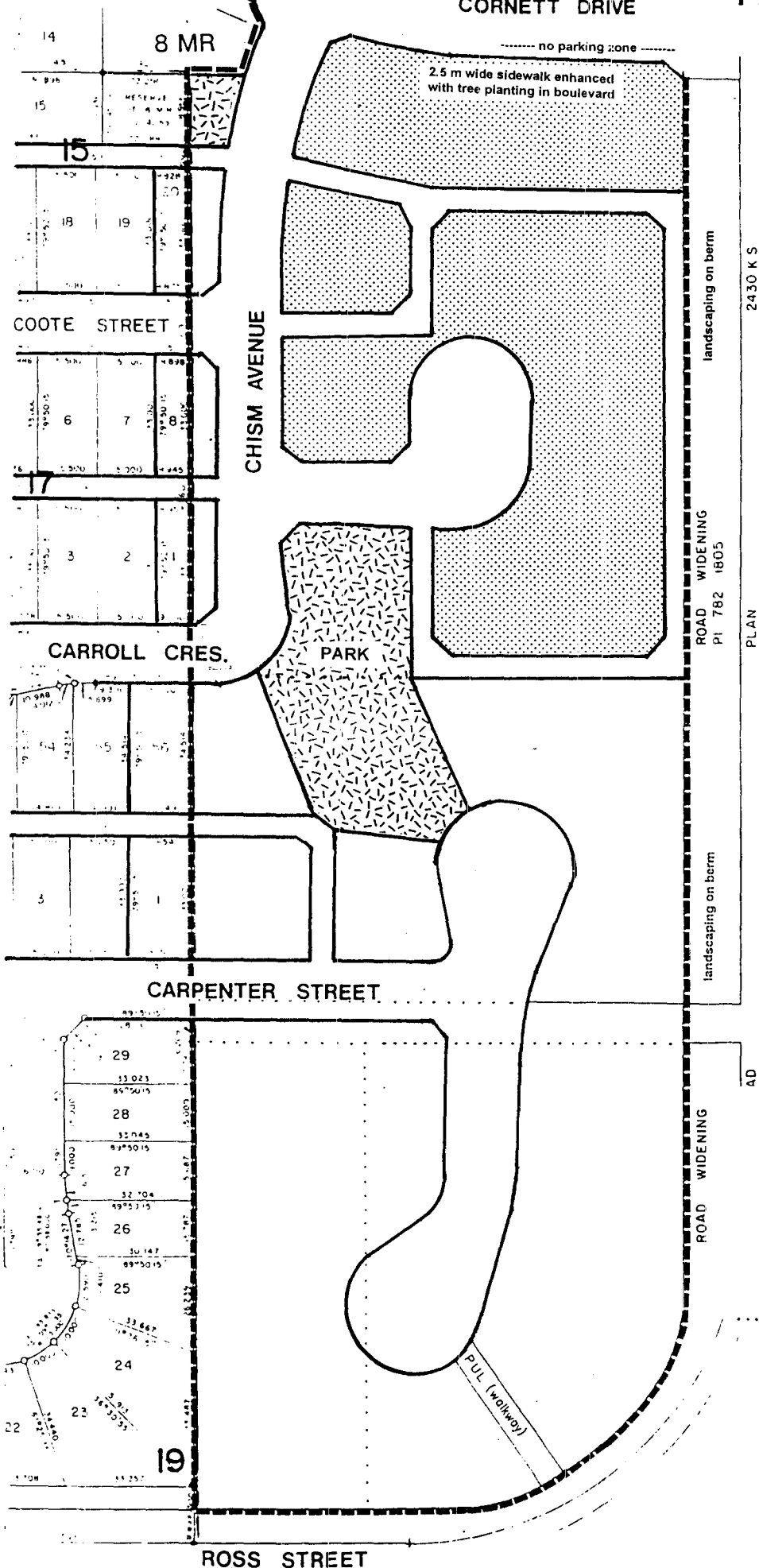
NW 1/4 Sec. 14-26-27-4

PLAN 3

S. E. CLEARVIEW OUTLINE PLAN


CORNETT DRIVE

PROPOSED AMENDED OUTLINE PLAN



30 AVENUE

NW 1/4 Sec 14-36-27-4

Area to be detached dwellings except area shown  which shall be detached dwellings, duplexes or townhouses.

Existing property lines

PLAN 4

COMMENTS:

We concur with the recommendations of the Planning staff. As noted in the recommendations, the Public will have the opportunity to comment at the Public Hearing.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: JANUARY 26, 1996

TO: X DIRECTOR OF COMMUNITY SERVICES
DIRECTOR OF CORPORATE SERVICES
X DIRECTOR OF DEVELOPMENT SERVICES
CITY ASSESSOR
X E.L. & P. MANAGER
ENGINEERING DEPARTMENT MANAGER
X FIRE CHIEF (EMERGENCY SERVICES)
INFORMATION TECHNOLOGY SERVICES MANAGER
X INSPECTIONS AND LICENSING MANAGER
LAND AND ECONOMIC DEVELOPMENT MANAGER
PERSONNEL MANAGER
PUBLIC WORKS MANAGER
R.C.M.P. INSPECTOR
X RECREATION, PARKS & CULTURE MANAGER
SOCIAL PLANNING MANAGER
TRANSIT MANAGER
TREASURY SERVICES MANAGER
X PRINCIPAL PLANNER
CITY SOLICITOR

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK

RE: UMA Engineering - S.E. Clearview Outline Plan

Please submit comments on the attached to this office by February 5, 1996 for the Council Agenda of February 12, 1996.

"Kelly Kloss"
City Clerk

f:\data\council\meeting\forms\com.tem



THE CITY OF RED DEER

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FILE No.
FILE
FAX: (403) 346-6195

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

January 26, 1996

UMA Engineering Ltd.
4920 - 54 Street
Red Deer, AB T4N 2G8

Attention: C.T. Suchy, Manager, Red Deer District Office

Dear Sir:

I acknowledge receipt of your letter dated January 26, 1996 re: Amendment to the S.E. Clearview Outline Plan.

This item will be discussed and possibly a decision made at the Meeting of Red Deer City Council on February 12, 1996.

Your request has been circulated to City administration for comments. Should you wish to receive a copy of the administrative comments prior to the Council meeting, they may be picked up at our office on the second floor of City Hall on Friday, February 9, 1996.

In the event you wish to be present at the Council meeting, would you please telephone our office on February 19th and we will advise you of the approximate time that Council will be discussing this item. Council meetings begin at 4:30 p.m., and adjourn for the supper hour at 6:00 p.m., reconvening at 7:00 p.m. When arriving at City Hall, please enter City Hall on the park side entrance, and proceed to the second floor Council Chambers.

If you have any questions in the meantime, please do not hesitate to contact the writer.

Yours sincerely,

KELLY KLOSS
City Clerk

KK/fm



*a delight
to discover!*

COUNCIL MEETING OF FEBRUARY 12 , 1996

**ATTACHMENT TO REPORT ON
OPEN AGENDA**

**RE: S.E. CLEARVIEW OUTLINE PLAN
UMA ENGINEERING**

CLEARVIEW NEIGHBOURHOOD MEETING

OUTLINE PLAN AMENDMENT - CORNER OF CORNETT DRIVE & 30 AVE.
JANUARY 31, 1996

REGISTRATION (Please Print)

NAME	ADDRESS	POSTAL CODE	PHONE
Chris Andersen	156-Cosgrove Cres	T4P 2W5	341-5701
Bill St George	84 CARROLL CR	T4P 2T5	343-1856
DAVE CUMBERT	15 CROWN CLOS	T4P 2X2	347-3417
Bruce Horning	113 Chappell Dr	T4P-2R7	342-4588
Lynn & Ed Kendrick LKA	64 Coote St.	T4P 2W9	342-2715
Allan Fuleton	124 Chappell	T4P 2R7	342-1325
DEB PARKER	60 Chappell	T4P 2G5	343-3873
Adriana Lynette Hewitt	113 Cameron Cres	T4P 2C9	346-6950
Mabel Elder	112 Carroll Cres	T4P 2T5	347-3624
Robert Pritz	40 COWWEL CLOS	T4P-2T5	346-8918
PHIL/WENDY CRUICKSHANK	20 CASWELL CLOS	T4P 2T6	347-9621
Ken Vager	223 Cosgrove	T4P 2W3	342-2652
LINDA WAGERS	95 CARPENTER ST	T4P 2R9	341-4682
Bob Missyphers	75 Carpenter St	T4P 2R9	347-2661
Anita Missyphers	"	"	"
Dave Baldwin	1041 Carroll Cr.	T4P 2T5	347-6937
Tom PARKER	71 CARROLL CRES	T4P 2W1	342-5704

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: Ed Kondziolka

ADDRESS: 64 Coote St.

COMMENTS: ① Traffic Light should be put on corner of Cornett Drive & 30th Ave.

② Coote St. should remain a dead end & not opened to Chism Ave. This would stop heavy traffic going down Coote to Ross St.

③ No parking should be allowed on Cornett Dr. at all.

④ Bumper hill & trees should be put on west side of Chism Ave.

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET OUTLINE PLAN AMENDMENT

NAME: TOM PARKER

ADDRESS: 71 CARROLL CRES 347-5730

COMMENTS: I AM RESIGNED TO THE FACT THAT THERE
WILL BE SOME TYPE OF DEVELOPMENT, HOWEVER I WOULD
LIKE IT TO BE A SINGLE FAMILY DEVELOPMENT. IF THIS
IS NOT POSSIBLE THAN THIS PROPOSAL IS BETTER THAN THE
LAST ONES.

PROBLEMS I SEE IS THE TRAFFIC AND THE QUALITY.
IF THEY WILL GUARANTEE A HIGH QUALITY DEVELOPMENT
MANY WILL NOT FIGHT THIS PROPOSAL.

NO MATTER WHAT TRAFFIC FLOW AND PARKING WILL
BE A PROBLEM. THE INTERSECTION AT CORNETT + 30 AVE
IS VERY DANGEROUS AS IS THE ONE AT COSGRIVE +
CORNETT. PARKING IS ALREADY BAD AND WILL GET WORSE.

BY BUILDING A PROPER ROAD WEST OF HWY 11 @
THE LIGHTS TO MICHENER CENTRE, MAY ALLEVIATE
SOME OF THIS

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

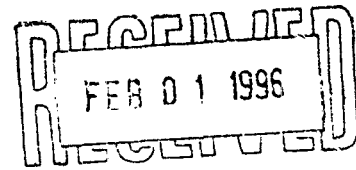
COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: LYNN KONDZIOŁKA
ADDRESS: 64 COOTE STREET RED DEER

COMMENTS: My concerns regarding this town house proposal are grave ones. We only purchased our home 4 short months ago and chose that home because of the space next to us (which attracted us to that lot). It would not have been a shock to learn that perhaps that field may be used to erect single homes but I feel a multi family complex will only create too much traffic, noise and general congestion - 44 homes is truly too much in an area that may appear to be large but I don't feel is - certainly not for that big an undertaking. I am deeply concerned about the value of our home being lowered because of this and it is a known fact that this happens to properties adjacent to town houses. Losing money at this stage of my life is not one of my "proposals" and I am very sure that we will not be compensated for this, in spite of what we've been told. I enjoy the quiet area I live in on Coote Street and I want it to stay that way - that's why I live there. "Not in my backyard" you say! Damn right.

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.



CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: James S. Shuman Baldwin.

ADDRESS: 104 - Carroll Cr.

COMMENTS: Concern lies in increased traffic flow
on Coote St. & Carroll Cr. when traffic would
have access via Cornett Dr.

with Clearview already placing 2nd highest
in population density I would prefer this
area be rezoned to R-1 or at the very least
a combination of R-1 & R-2.

I can't understand why the "Proposed Amended
Outline Plan" with 44 units has moved Chism
Ave. to the West, cutting out more R-1
houses, when the "Existing (Adapted) Outline
plan could accommodate 60+ units

would like to see more R-1 units added
towards the East on Coote St. if Coote
is to be opened up. This may at least
provide some protection to decreased
property at the existing properties.

James S. Shuman Baldwin

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: LINDA WAGERS

ADDRESS: 95 CARPENTER ST.

COMMENTS: NO MATTER WHAT IS DEVELOPED -- CORNETT DRIVE
IS EXTREMELY DANGEROUS FROM 30TH AVE, NO PARKING MUST
BE INSISTED ON FROM PROPOSED CHISM AVE TO 30 AVE OR MUST WE
WAIT UNTIL SOMEONE IS INJURED SERIOUSLY...?

I ALSO DO NOT BELIEVE THAT THE PROPOSED TOWNHOMES
ARE "EXECUTIVE" SIZE / STYLE: 1300 SQUARE FEET HARDLY FITS
THE IDEA OF LUXURY, FAR TOO SMALL ...!!

I WOULD LIKE TO RECEIVE A COPY OF THE PROPOSAL
THAT WILL BE GIVEN TO CITY COUNCIL IN FEBRUARY

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

FORMS MTG

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: Glen and Colleen Bailey.
ADDRESS: 30 COMFORT CLOSE, Red Deer, AB.

COMMENTS:

We are absolutely opposed to ANY development of any structure on this land.

We absolutely are opposed to the natural lands being anything but that ^(natural) in that area.

The quality of life & the aesthetic/psychological feeling of open, undeveloped land is basically good, healthy & reasonable.

Starting to think outside the "box" of traditional developing/planning is a reasonable option.

Leave it alone. Go somewhere else, & respect.

Let's begin to work on leaving the land as is.

You know, I've walked a lot on that land, & my family. It's lovely.

So, keep your blow-dried, conceptualized, structured, crisply defined plans, take off your neckties and walk on the land.

AND, NO PARKING ON CORNETT DRIVE

Glen Bailey

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: Adriana Uytjes-Stewart

ADDRESS: 113 Cameron Cres
Red Deer T4E 2C9

COMMENTS: Clearview is already a very high
density subdivision. We already have multiple family
dwellings throughout the community. The best
land use would in my opinion be single family
homes with a separate access on to Ross or
30 Ave for the whole community to benefit.

I realize the land is zoned R-2 if this
cannot be changed the traffic problem needs
to be addressed. With only two accesses (main)
in and out of Clearview the 30th Ave access
needs to be widened and a light added.
No parking on the east end of Cornett.

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

FORMS MTG

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT

NAME: Bruce Horning
ADDRESS: 113 Chappel Dr. 342-4588

COMMENTS: Instead of having Coots &
Carroll street join into Chissm Ave,
why can't they have a "cul-de-sac" on
each of those streets as to close
off short cuts through these streets
as we already have a high traffic
flow on Chappel drive from
cars taking a short cut from Cornett
drive. at best even having something
at Coots so that people would
have to go out of there way to
get through on "Carroll" and that
discouraging them from using these
as a short cut and that a higher
traffic flow on our residential area.

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET OUTLINE PLAN AMENDMENT

NAME: PHIL CRUICKSHANK

ADDRESS: 20 CASWELL CLOSE

COMMENTS: _____

I'M OPPOSED TO ANY DEVELOPMENT WHICH WILL HAVE
PROPERTIES FACING NORTH ONTO CORNETT DRIVE.

I DON'T THINK ANY PARKING SHOULD BE ALLOWED ON
CORNETT DRIVE (EITHER SIDE) FOR THE ENTIRE
WIDTH OF THE PROPOSED DEVELOPMENT.

I HAVE NO OBJECTIONS TO THE MOVING OF THE
ROADWAY, ADJUSTMENTS OF PARK AND DAY
POND AREAS.

I OPPOSE THE AMENDMENT ALONG CORNETT DRIVE
WHICH WOULD ALLOW THE PROPERTIES TO FACE
CORNETT AND ALLOW / ENCOURAGE PARKING ON
CORNETT (AS I INDICATED ABOVE)

I SUGGEST THE CITY LOOK AT THE CORNER OF
CORNETT ONWG & 30TH AVE. LIGHT ARE NECESSARY!
CHECK TO SEE IF THE ACCESS COULD BE MODIFIED
TO WORK LIKE THE OTHER SIDE OF CORNETT AT ROSS ST.

THE CURRENT ZONING SHOULD ALSO BE REVIEWED - IF BOTH UNDEVELOPED
AREAS WERE DEVELOPED WOULD CLEARVIEW HAVE THE HIGHEST
DENSITY IN THE CITY? IF SO, THE R2 ZONING SHOULD BE REDUCED TO R1

PARKLAND COMMUNITY PLANNING SERVICES

THANKS,

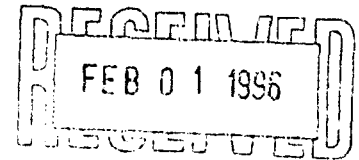
Please provide us with your written comments before leaving this evening or return this sheet
to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax
to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

FORM 10/90

PERHAPS A DESIGNATED TURN LANE (LIKE ROSS ONTO 30TH AVE)

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET
OUTLINE PLAN AMENDMENT



NAME: ROBERT + ANITA MISSECHERS

ADDRESS: 75 CARPENTER ST.

COMMENTS: WITH CLEARVIEW HAVING THE SECOND
HIGHEST POPULATION DENSITY IN RED DEER
I DON'T FEEL WE NEED TO GO FOR FIRST
PLACE. AREAS OF HIGH DENSITY BRING
ON MORE PROBLEMS SOCIALLY + CRIMINALLY
IT WILL ALSO LOWER PROPERTY VALUES FOR
THAT COMMUNITY AND CREATE TRAFFIC FLOW
PROBLEMS THAT THE AREA WAS NOT DESIGNED
TO HANDLE

I HAVE THE OPINION THAT THIS DEVELOPEME
IS BEING PUSHED BY THE DEVELOPER FOR HIS
FINANCIAL BAIN AT THE COST TO THE
CLEARVIEW COMMUNITY. IF THE DEVELOPER
PAYS TOO MUCH MONEY FOR THE LAND, I
HARDLY SEE THAT HE CAN JUSTIFY TOWNHOUSE
IN THE AREA FOR HIM TO TURN A PROFIT.
I BOUGHT INTO THE ARE BASED ON FACTS
THAT A CHURCH WOULD BE BUILT THERE
AND THE PROPERTY WAS ZONED FOR A CHURCH
AT THAT TIME (1982) I DO NOT SUPPORT
THIS DEVELOPEMENT.

A handwritten signature in dark ink, appearing to read "R. A. Missechers".

PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

FORM 57C

CLEARVIEW NEIGHBOURHOOD MEETING - JANUARY 31, 1996

COMMENTS SHEET OUTLINE PLAN AMENDMENT

NAME:

Maureen Koenigbauer

ADDRESS:

21 Cunningham Cuse.

COMMENTS:

I have concerns regarding the proposed townhouse development. They are

- ① Clearview already has a high density population
- ② The corner of Coronet Dr & 30th ave will become more congested & hazardous
- ③ There isn't enough parking space for all these units (some will not have any front access)
- ④ These units do not appear to be executive style complexes.

Also: Less than 24 hours for a written response as indicated below is somewhat rushed - does not take into account the need for discussion within the household

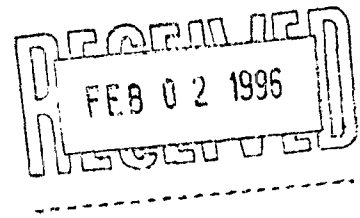


PARKLAND COMMUNITY PLANNING SERVICES

Please provide us with your written comments before leaving this evening or return this sheet to Parkland Community Planning Services (Attn: Tony Lindhout) #500, 4808, Ross Street (or fax to: 346-1570) before 3:00 p.m. tomorrow Thursday, February 1, 1996.

PCH/MS/LTS

Memorandum



DATE: February 2, 1996
TO: Tony Lindhout, Parkland Community Planning
FROM: Wendy Cruickshank 20 Caswell Close
RE: Clearview Expansion

As a resident of Clearview I disagree with the changes proposed in changing the zoning for building of the new townhouse area. **DO NOT** allow any parking on Cornett Drive under any condition!!!! You stated that the people who own the townhouses have a right to park on the street because only 2 parking stalls are allocated on their property. Last year I purchased a house on a close with NO offstreet parking. This allows our family only one parking spot for our family. I have no sympathy for the people with only 2 parking stalls allocated to their property. Cornett drive is a dangerous street, lives may be lost if you allow this parking and do not address the issue of adding a streetlight. Perhaps the building company should build one or two less units along Cornett and provide parking for their residents.

The City of Red Deer should seriously look at the density of Clearview now and the impact this project will have on the traffic flow, crime rate, and property value. The Community Association agreed to R2 zoning only when threatened with R3 zoning (apartment buildings) in 1992. At that time R2 was the lesser of two evils. Now you are approaching this also as the lesser of two evils. Either we accept 44 units or we will be looking at 66. Building of duplexes were never discussed.

Thank you for accepting my letter at this late date.

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

FILE

February 14, 1996

UMA Engineering Ltd.
4920 - 54 Street
Red Deer, Alberta
T4N 2G8

FAXED TO: 347-8470

Att: Craig Suchy, Manager

Dear Sir:

RE: LAND USE BYLAW AMENDMENT 2672/B-96 / CLEARVIEW SUBDIVISION

At the City of Red Deer's Council Meeting held February 12, 1996, first reading was given to Land Use Bylaw Amendment 2672/B-96, a copy of which is attached hereto.

Land Use Bylaw Amendment 2672/B-96 provides for the redesignation of a portion of vacant land at the corner of Cornett Drive and 30 Avenue from Road to R2 and P1, from P1 to R2 and Road, from R1 to road, and from R2 to P1. The intent of the redesignation is to provide for the construction of a 44 unit townhouse residential project.

This office will now proceed with preparation of a Public Hearing to be held in Council Chambers of City Hall on Monday, March 11, 1996 at 7:00 p.m., or as soon thereafter as Council may determine.

In accordance with the Land Use Bylaw, you are required to deposit with the City Clerk, prior to advertising, an amount equal to the estimated costs of advertising, which in this instance is \$600. We require this deposit by no later than Tuesday, February 20, 1996 in order to proceed with the advertising. Once the actual cost is known, you will either be invoiced for or refunded the difference.

... / 2

*a delight
to discover!*

UMA Engineering Ltd.
February 14, 1996
Page 2

If you have any questions or require additional information, please do not hesitate to contact the undersigned.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kelly Kloss', written over a horizontal line.

Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Principal Planner
Council and Committee Secretary, S. Ladwig

Mason, Martin Homes (FAXED TO: 342-4022)
7, 7880 - 48 Avenue
Red Deer, Alberta
T4P 2B2



THE CITY OF RED DEER

P. O. BOX 5006, RED DEER, ALBERTA T4N 5T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

FILE No.

February 14, 1996

UMA Engineering Ltd.
4920 - 54 Street
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T4N 2G8

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... / 2



RED DEER

a delight to discover!

TRANSMISSION REPORT

**THIS DOCUMENT WAS CONFIRMED
(REDUCED SAMPLE ABOVE - SEE DETAILS BELOW)**

**** COUNT ****

TOTAL PAGES SCANNED : 4

TOTAL PAGES CONFIRMED : 4

***** SEND *****

No.	REMOTE STATION	START TIME	DURATION	#PAGES	MODE	RESULTS
1	3478470	2-14-96 11:05	1'35"	4/ 4	EC	COMPLETED 9600

TOTAL 0:01'35" 4

NOTE:

No. : OPERATION NUMBER 48 : 4800BPS SELECTED EC : ERROR CORRECT G2 : G2 COMMUNICATION
PD : POLLED BY REMOTE SF : STORE & FORWARD R1 : RELAY INITIATE RS : RELAY STATION
MB : SEND TO MAILBOX PG : POLLING A REMOTE MP : MULTI-POLLING RM : RECEIVE TO MEMORY

DATE: February 14, 1996
TO: Principal Planner
FROM: City Clerk
RE: LAND USE BYLAW AMENDMENT 2672/B-96
CLEARVIEW SUBDIVISION

FILE

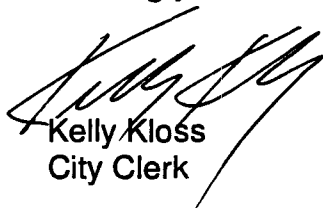
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This office will now proceed with the advertising for a Public Hearing to be held on March 11, 1996 in the Council Chambers at 7:00 p.m., or as soon thereafter as Council may determine.

Please note that I neglected to have Council approve the new Clearview Outline Plan and as such, will present the Outline Plan to Council on March 11, 1996 at the time of the Public Hearing.

Trusting you will find this satisfactory.



Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Director of Community Services
Director of Development Services
Recreation, Parks and Culture Manager
Council and Committee Secretary, S. Ladwig

ITEM NO. 4

January 29th, 1996

TO THE TOWN COUNCIL OF RED DEER:

This petition is in regards to the back alley of 4827-55 st. which is a Handicap Apartment Building. This applies also for Senior Citizens, people who have canes, walkers, mothers with strollers and others who have disabilities in this area.

The back alley and sidewalks are inaccessible on 4827-55 st. because of too much snow and ice for wheelchairs and motorized chairs. Not only in the winter but, spring as well.

This problem interferes with our independence to get to downtown and stores. This snow removal would greatly increase our independence and also avoid of getting stranded and therefore , we would not have to higher additional assistance which we cannot afford, such as the Action Bus or Taxi if and when they are available. This action of snow removal would prevent searching for friends or family on short notice when we need to go to doctor appointments, stores etc.

Leisure time is also very important such as: going for walks, library, coffee with friends, and meeting all kinds of people.

Thankyou for your response to this petition from the people at 4827-55st. and area.

THE CITY OF RED DEER	
CLERK'S DEPARTMENT	
RECEIVED	
TIME	3:30
DATE	Jan. 31/96
BY	SL

NAMES OF 4827-55 st. and AREA

James Bradley
 Lucine Bradley
 Philip Kasting
 Sharlet L Belcourt
 Diana Galay
 Roseanne Townsend
 Roseanne Townsend
 Dave Townsend
 George M. Miller
 Kim Connors
 George V. Andrews
 Aaron Tarnowski
 Wesley McIntosh
~~George K~~
 Helen Thomson

We are making this petition on behalf of the people in this area as it is too hard for us to get around to get signatures because of the inaccessibility.

342-4351 Wesley McIntosh 4927 55 St

DATE: February 5, 1996

TO: City Clerk

FROM: Public Works Manager

RE: RESIDENTS OF 4827-55 STREET - SNOW REMOVAL

We have interpreted the request of these citizens as a concern with access to both sidewalks and the rear lane adjacent to their building. We will address these two items independently.

There is a City sidewalk which runs parallel to 55 Street in front of this property. Under the By-law, only C1 and C2 commercial properties are required to clear snow from their sidewalks. The properties in this area are not commercial. In areas that are residential, we encourage the residents to clear their sidewalks. There is, however, no by-law that requires residents to clear the sidewalks adjacent to their property. For the most part, we find that there is cooperation and many sidewalks are cleared. There are, however, some exceptions. Snow removal from City sidewalks in residential areas has been dealt with a number of times.

In order to allow the residents of this property access to the library and coffee shops in the Downtown area, they would require clear sidewalks from 55 Street to the Downtown. If the Public Works Department was to undertake to ensure this, we estimate the cost of this to be \$2,000 to \$3,000 per year. This would also set a very strong precedent for other citizens with similar needs.

The second request is that the snow be removed from the lane on a continuing basis.

There are many locations around the City where we are requested to provide an extra level of service. These can include persons with disabilities, but can also include the aged, the sick, or the frail. Without a significant increase in budget dollars, we cannot meet the needs of these people. If Council wishes to pursue this, then a policy would need to be prepared with a budget increase to cover the costs. This would be an added level of service to what we are presently providing.

At this particular location, we have, when resources are available, done some extra plowing in the lane. We would be very reluctant to commit to a higher level of service on a continuing basis.

RECOMMENDATION

We respectfully recommend that Council not authorize an increased level of service of snow and ice control for this or any address.



Gordon A. Stewart, P. Eng.
Public Works Manager

GAS/flm
c.c. Director of Development Services
c.c. Roads Superintendent

COMMENTS:

We concur with the recommendation of the Public Works Manager. However, Council may wish to consider the inclusion of the R3 Zone in the downtown area under the Sidewalk Snow Removal Policy. Most of the development in this R3 Zone is for profit multi-family housing and it may not be unreasonable to require snow removal given that many of the residents in these complexes are seniors and the emphasis in the downtown on the pedestrian environment. If Council agrees to this direction, the appropriate bylaw amendment will be prepared and presented at a future Council meeting.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: JANUARY 31, 1996

TO: DIRECTOR OF COMMUNITY SERVICES

DIRECTOR OF CORPORATE SERVICES

X DIRECTOR OF DEVELOPMENT SERVICES

CITY ASSESSOR

E.L. & P. MANAGER

ENGINEERING DEPARTMENT MANAGER

FIRE CHIEF (EMERGENCY SERVICES)

INFORMATION TECHNOLOGY SERVICES MANAGER

INSPECTIONS AND LICENSING MANAGER

LAND AND ECONOMIC DEVELOPMENT MANAGER

PERSONNEL MANAGER

X PUBLIC WORKS MANAGER

R.C.M.P. INSPECTOR

RECREATION, PARKS & CULTURE MANAGER

SOCIAL PLANNING MANAGER

TRANSIT MANAGER

TREASURY SERVICES MANAGER

PRINCIPAL PLANNER

CITY SOLICITOR

NO BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK

RE: Residents of 4827 - 55 Street - Snow Removal

Please submit comments on the attached to this office by February 5, 1996 for the Council Agenda of February 12, 1996.

"Kelly Kloss"
City Clerk

f:\data\council\meeting\forms\com.tem



THE CITY OF RED DEER

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 14, 1996

Mr. Wesley McIntosh
4927 - 55 Street
Red Deer, Alberta

Dear Mr. McIntosh:

RE: SNOW REMOVAL

At the City of Red Deer's Council Meeting held February 12, 1996, consideration was given to the request from residents of 4827 - 55 Street and area, for additional snow removal. At this meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from residents of 4827-55 Street and area, re: Snow Removal, hereby agrees that no increased level of service of snow and ice control for this area be approved, and as presented to Council, February 12, 1996."

As outlined in the above resolution, although Council did not support the request for additional snow removal, they did pass the following resolution to further consider making snow removal by property owners in the downtown, mandatory:

"RESOLVED that Council of The City of Red Deer hereby directs the Administration to prepare the appropriate bylaw amendment to provide for the inclusion of the R3 Zone in the Downtown area under the Sidewalk Snow Removal Policy, and as presented to Council February 12, 1996."

In the future we will be presenting a bylaw to Council for consideration of making it mandatory for owners of all R3 property in the downtown area to remove the snow from their front sidewalks.

.../ 2




*a delight
to discover!*

Mr. Wesley McIntosh
February 12, 1996
Page 2

Thank you for attending the Council Meeting. I ask that you please notify the other residents of Council's decision in this regard. If you have any questions or require additional information, please contact the undersigned.

Sincerely,



Kelly Kloss
City Clerk

KK/clr

cc: Director of Development Services
Public Works Manager

DATE: February 15, 1996
TO: Public Works Manager
FROM: City Clerk
RE: SNOW REMOVAL

FILE

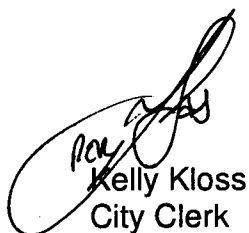
At the Council Meeting of February 12, 1996, the following resolution was passed relative to snow removal in the Downtown area:

"RESOLVED that Council of The City of Red Deer hereby directs the Administration to prepare the appropriate bylaw amendment to provide for the inclusion of the R3 Zone in the Downtown area under the Sidewalk Snow Removal Policy, and as presented to Council February 12, 1996."

The above resolution originated through a request from residents at 4827 - 55 Street, for additional snow removal. For Council's consideration, please provide the following:

1. A map outlining the proposed area of the Downtown that the extension of mandatory sidewalk shovelling would include, and
2. A proposed bylaw amendment for the above change.

It is our intention to take this matter back to Council on either the March 11 or March 25 Council Meeting.


Kelly Kloss
City Clerk

KK/clr

cc: Director of Development Services
Inspections and Licensing Manager

January 18, 1996

Dear Mayor Gail Surkan and Council Members,

Through a concerned parent, Carolyn Schatschneider, we have recently become aware of the difficulty children are having crossing 77 Street from the Kentwood subdivision to St. Teresa's School and Glendale Middle School.

The following information was brought to our attention:

1. The speed limit on this particular stretch of road has recently been increased from 50 k.p.h. to 60 k.p.h.
2. The school zone has been removed and there is no where for children to cross safely.
3. There are no signs compelling traffic to slow down and watch for children and consequently children are waiting for long periods of time before it is safe to cross the road.

We understand that 77 Street is a main arterial and the traffic needs to flow smoothly, but is not 64 Avenue also a main arterial? There is a portion of that road, from Oleander Drive to the lights at 67 Street, where the traffic is controlled by three sets of traffic lights and one set of pedestrian lights. The traffic on this road continues to flow smoothly and there are four safe places for children to cross.

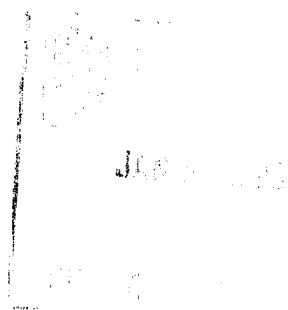
The Glendale Parent Council feel a traffic light is needed at the corner of 77 Street and Northey Avenue. This would allow Kentwood children a safe, controlled place to cross the road. It would also help traffic turning left from Northey Avenue onto 77 Street. It has been noted by two members of our council that there is a long wait to make this turn during "rush" hour.

As members of the Glendale Parent Council, we fully support Carolyn Schatschneider's efforts to bring about a solution to this potentially dangerous situation.

Thank you.

GLENDALÉ PARENT COUNCIL

cc: Carolyn Schatschneider



100-029

170-029

DATE: February 6, 1996
TO: City Clerk
FROM: Engineering Department Manager

RE: GLENDALE PARENT COUNCIL - CHILDREN CROSSING 77 STREET

The Glendale Parent Council is requesting the installation of a traffic signal at the intersection of 77 Street and Northey Avenue. The Parent Council feels that the signal will provide Kentwood Subdivision children with a safe, controlled place to cross 77 Street. They also believe it is time to provide positive traffic control for the vehicles on Northey Avenue in gaining access to 77 Street. Previous requests for signalization of this intersection have been received from two other parents.

Attached is a plan of 77 Street and the adjacent Kentwood and Glendale Subdivisions. Seventy-seventh Street is constructed as two lanes of a future four lane divided east/west arterial with Gaetz Avenue, Northey Avenue, and Taylor Drive intersecting it at approximately 800 m (half mile) distances. The 77 Street and Northey Avenue intersection has been planned to be signalized when the nearby subdivisions are developed to the point that traffic operational characteristics meet the traffic signal warrants as defined by the Manual of Uniform Traffic Control Devices for Canada.

A temporary crosswalk, with crosswalk signs and pavement markings, is presently installed about 400 m west of the 77 Street and Northey Avenue intersection. This crossing is mid-block for now, as the "T" intersection for the northerly Kentwood Subdivision roadway is not constructed to date. This crossing was installed at the request of the St. Teresa Parent Council, even though we indicated to them that it will be in an open area and may be unexpected by motorists. It was located at the end of the existing homes on the north side of 77 Street. This crosswalk will be moved further west in the future to the "T" intersection.

Without conducting traffic and pedestrian counts and delays in the field, it is not possible to determine the magnitude of the problem. Based on our experience in other areas of the City, we believe at this point that the present traffic flow is unlikely to be high enough or the delays long enough to meet the warrant for the installation of a full traffic signal. A signal warrant analysis, including traffic and pedestrian surveys, can be conducted this summer at an approximate cost of \$1,500.

The Mayor has previously responded to a concerned parent requesting a pedestrian activated signal at the temporary crosswalk location. The letter indicated that the City is reluctant to install a permanent traffic control device at a temporary location and that perhaps other solutions could be found. The City's concern results from the fact that traffic and pedestrians often do not respect a traffic control device at expected locations let alone unexpected locations, particularly if the device is used for relatively short times during the day.

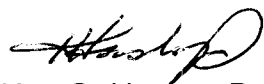
City Clerk
 Page 2
 February 6, 1996

RECOMMENDATION

In view of resident concerns and the potential for similar requests in other areas of the City, we would respectfully suggest that City Council consider the following action:

- Consult with the Glendale Middle School and St. Teresa School about the possible installation of pedestrian actuated signals at the 77 Street and Northey Avenue intersection, rather than a full traffic signal. The location of the signal should be confirmed by both parties.
- Authorize a budget overexpenditure to the Engineering Department to conduct a signal warrant analysis for this intersection in 1996.
- Tentatively agree to budget for either a pedestrian activated signal at preliminary estimate of \$40,000 or for a full traffic signal at a preliminary estimate of \$100,000 in the 1997 Budget, dependant upon the results of the warrant analysis.
- As there is no traffic control signal device for the one mile distance between Gaetz Avenue and Taylor Drive, which tends to isolate the Kentwood Subdivision from the area schools, Council may wish to consider the pedestrian activated signal in 1996 regardless of the warrant analysis. The earliest installation date would be September 1996.

Council should be aware that the City has also received a request for a full traffic signal on 30 Avenue and Dunlop Street. This is adjacent to a small shopping centre and the subdivisions on either side of 30 Avenue are fully developed. The traffic and pedestrian volumes at this location are anticipated to be much more significant.

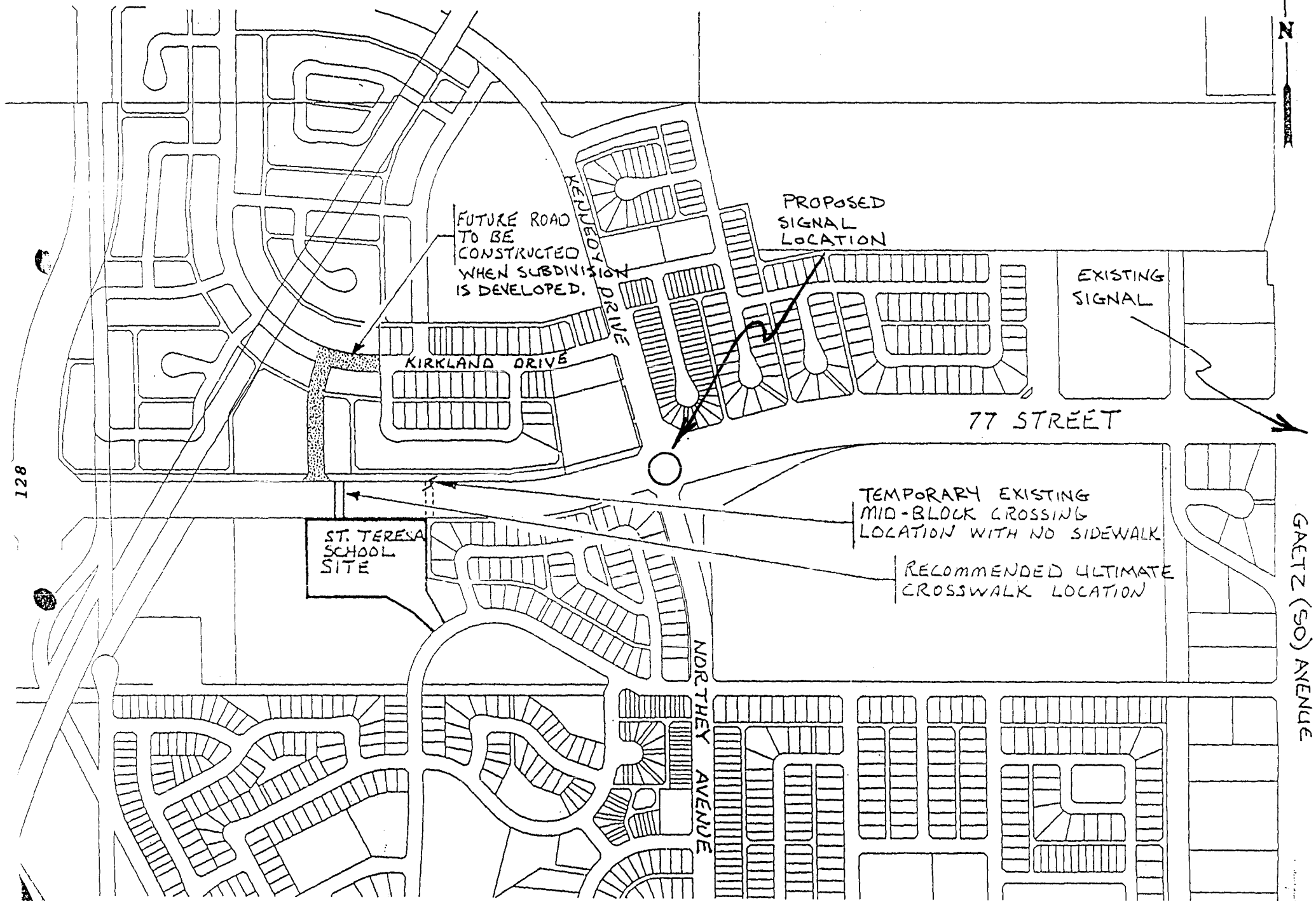


Ken G. Haslop, P. Eng.
 Engineering Department Manager

KGH/emg

Att.

- c.c. E. L. & P. Manager
- c.c. Director of Community Services
- c.c. RCMP Inspector
- c.c. Principal Planner





To
À

Kelly KLOSS,
City Clerk,
City of Red Deer

From
De

O.I.C. R.C.M.P.
RED DEER CITY DET.

Security Classification - Classification de sécurité

Our File - Notre référence

Your File - Votre référence

Date

1996-02-06

Subject
Objet

GLENDALDE PARENT COUNCIL - CHILDREN CROSSING 77TH ST.

With reference to the letter dated January 18, 1996 from the Glendale Parent Council.

Patrols of the area by members of this detachment have been made and will continue on an ongoing basis.

The posted speed limit of 60 kph is reasonable given the land use in the immediate area and the expected pedestrian traffic throughout the course of a day.

There does not appear to be a need for a school zone along 77th St. The school grounds for both schools are fenced. There is no sign that children residing in the Kentwood area cross from the sub/division to the schools at any place other than at Northey Ave. and then access the schools by the sidewalk on the south side of 77th St.

There is a marked crosswalk at Northey and 77th St. and crosswalk signs are in place. The sign for eastbound traffic is not conspicuous. It is placed on the lamp standard which is too far south of the roadway. It is further obscured by a city owned tree on the boulevard. This sign should be relocated to the west and closer to the road. As the noted crosswalk signs are the standard pedestrian signs and the concern is based on children, the option of replacing these signs with school crosswalk signs and erecting advance warning signs could be looked at.

Another option is for the concerned parents to form a school patrol group to assist the children crossing at the existing crosswalk during the hours that children are travelling to and from school. This combined with a traffic safety education program may yield better results than traffic lights.


(G.G.S. SUTTON) Inspector
O.I.C. RED DEER CITY DETACHMENT



**PARKLAND
COMMUNITY
PLANNING
SERVICES**

Suite 500, 4808 Ross Street
Red Deer, Alberta T4N 1X5
Phone: (403) 343-3304
FAX: (403) 348-1570

DATE: February 5, 1996

TO: KELLY KLOSS, CITY CLERK


FROM: TONY LINDHOUT, PLANNER

**RE: GLENDALE PARENT COUNCIL
CHILDREN CROSSING AT 77TH STREET**

The Glendale Parent Council have a legitimate concern regarding the safety of children crossing 77th Street. As the Kentwood subdivision continues to grow in size, an increasing number of children and/or adults will be required to cross 77th Street in order to access schools, recreation and sports fields and other related facilities, all of which at this time, are located south of 77th Street.

RECOMMENDATION

Planning staff have no objection to the request of traffic lights and/or pedestrian crossing lights at 77th Street and Northey Avenue.


Tony J. Lindhout, ACP, MCIP
PLANNER

c.c. - Director of Community Services
- Director of Development Services

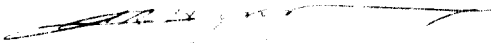
DATE: February 5, 1996

TO: KELLY KLOSS
City Clerk

FROM: LOWELL R. HODGSON
Community Services Director

RE: GLENDALE PARENT COUNCIL:
CHILDREN CROSSING AT 77TH STREET

The issue raised by the Glendale Parent Council is one that was discussed at a recent meeting of the Glendale Parent/Teacher Association, when they met to further discuss neighbourhood school and park development. Children from the Kentwood subdivision, now crossing 77th Street to either of the schools, the playground or sportsfields, must walk a considerable distance to this intersection and it is, of course, a busy one. The issue of traffic lights at this intersection, however, is one for the Development Services Division, and I assume they will be commenting on plans for this intersection.



LOWELL R. HODGSON

:dmg

COMMENTS:

We recommend that Council:

1. Direct the Administration to consult with Glendale Middle School and St. Teresa School about the possible installation of pedestrian activated signals at the 77 Street and Northey Avenue intersection, rather than a full traffic signal. The location of the signal should be confirmed by both parties.
2. Authorize a budget overexpenditure to the Engineering Department to conduct a signal warrant analysis for this intersection in 1996.
3. Agree to budget for a pedestrian activated signal at a preliminary estimate of \$40,000 as an overexpenditure in the 1996 budget, said installation to be dependant upon the results of the warrant analysis.

Further, the Engineering Department will review the eastbound crosswalk sign as indicated by the R.C.M.P. We also concur with the option of forming a school patrol group as outlined by the R.C.M.P., and fully agree with their view that this is probably a safer approach than relying on traffic lights.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: JANUARY 30, 1996

TO: X DIRECTOR OF COMMUNITY SERVICES
DIRECTOR OF CORPORATE SERVICES
X DIRECTOR OF DEVELOPMENT SERVICES
CITY ASSESSOR
X E.L. & P. MANAGER
ENGINEERING DEPARTMENT MANAGER
FIRE CHIEF (EMERGENCY SERVICES)
INFORMATION TECHNOLOGY SERVICES MANAGER
INSPECTIONS AND LICENSING MANAGER
LAND AND ECONOMIC DEVELOPMENT MANAGER
PERSONNEL MANAGER
PUBLIC WORKS MANAGER
X R.C.M.P. INSPECTOR
RECREATION, PARKS & CULTURE MANAGER
SOCIAL PLANNING MANAGER
TRANSIT MANAGER
TREASURY SERVICES MANAGER
X PRINCIPAL PLANNER
CITY SOLICITOR

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK

RE: Glendale Parent Council - Children Crossing at 77th Street

Please submit comments on the attached to this office by February 5, 1996 for the Council Agenda of February 12, 1996.

"Kelly Kloss"
City Clerk

f:\data\council\meeting\forms\com.tem

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

January 31, 1996

Glendale Parent Council
c/o 1034 -7050 Gray Drive
Red Deer, AB T4P 1B9

Dear Sirs/Madams:

I acknowledge receipt of your letter dated January 18, 1996 re: Children Crossing at 77th Street.

This item will be discussed and possibly a decision made at the Meeting of Red Deer City Council on February 12, 1996.

Your request has been circulated to City administration for comments. Should you wish to receive a copy of the administrative comments prior to the Council meeting, they may be picked up at our office on the second floor of City Hall on Friday, February 9, 1996.

In the event you wish to be present at the Council meeting, would you please telephone our office on February 9th and we will advise you of the approximate time that Council will be discussing this item. Council meetings begin at 4:30 p.m., and adjourn for the supper hour at 6:00 p.m., reconvening at 7:00 p.m. When arriving at City Hall, please enter City Hall on the park side entrance, and proceed to the second floor Council Chambers.

If you have any questions in the meantime, please do not hesitate to contact the writer.

Yours sincerely,

KELLY KLOSS
City Clerk

KK/fm



*a delight
to discover!*

COUNCIL MEETING OF FEBRUARY 12 , 1996

ATTACHMENT TO REPORT ON OPEN AGENDA

**RE: GLENDALE PARENT COUNCIL
CHILDREN CROSSING AT 77TH STREET**

NOTE: The Mayor wanted Council to have this backup information previously sent out from her department regarding this matter.

Office of the Mayor



January 3, 1996

Ms. Carolyn Schatschneider
38 Kirkwood Crescent
Red Deer, AB T4P 3P3

Dear Ms. Schatschneider:

Thank you for alerting me to your concern for the children crossing 77th Street to reach St. Teresa and Glendale Schools. I have reviewed the issue with both the Engineering Department and the RCMP.

As you may be aware, the current marked pedestrian crossing is temporary and was installed at the request of the Parent Advisory Board from St. Teresa School. The crossing is mid-block for now, as the adjacent Kentwood Subdivision roadway is not constructed to date. We are aware, and the School Administration is aware, that the current situation is not ideal because the crossing is in an open area where it may be unexpected by motorists.

When homes are built along the north side of 77th Street, children will no longer be able to access the present crosswalk. It will be relocated to the west boundary of the school grounds, at the future intersection created by a new road to the north into Kentwood. St. Teresa School has been advised of this plan and we believe is planning its accesses, walking trails, and fence openings with this future intersection in mind.

We had anticipated the subdivision to the north of 77th Street would develop within the near future. Given the current rate of growth in this area of the city, however, the time frame may now be seven to eight years. This creates something of a dilemma for the crosswalk situation.

You can appreciate that the City is reluctant to install permanent facilities, such as pedestrian-activated signals at a temporary, mid-block crossing. This is particularly true since it has been our experience that traffic will often not consistently acknowledge and obey a signal which is in an expected location. This creates an even more dangerous situation for pedestrians, particularly children, who may rely on the signal for safety.

THE CITY OF RED DEER

Box 5008, Red Deer, Alberta, Canada T4N 3T4 Telephone: (403) 342-8155 Fax: (403) 346-6195

Ms. Carolyn Schatschneider
January 3, 1996
Page 2

The RCMP have agreed to monitor the speed of traffic and the crosswalk in this area carefully. In the meantime, we will review the situation with both the schools involved and attempt to find a solution. It may be possible to install the permanent crosswalk earlier than originally planned, provided City Council approves funds for the construction of a temporary roadway at the proposed future location.

A temporary road would allow us to create an intersection and crosswalk which drivers could recognize. However, as you will be aware, this solution will only be effective if children can be trained to use the crosswalk consistently, rather than jaywalking at a more convenient location.

Thank you again for your helpful input. The real solution will no doubt require the ongoing cooperation of us all.

Sincerely,



Gail Surkan
Mayor

- c Bryon Jeffers, Director of Development Services
- c Ken Haslop, Engineering Manager
- c Inspector Scott Sutton, RCMP

Dec. 6. 95.

Honorable Gail Surkar,

I am writing you this letter to share a serious safety concern I have for children crossing 77th Street from Hartwood to St. Teresa of Avila and Glendale middle school.

Since the road construction that has been completed, the removal of the school zone and the increased speed limit from 50 km to 60 km. I have noticed a huge increase in traffic, a great deal of which is semi's. These vehicles appear to ^{be} traveling at greater speeds than posted and I do not believe would be able to stop for children crossing. I have contacted the R.C.M.P. and asked them to monitor this.

I have contacted the engineering department of city hall to see what plans are being looked at to make it safer for children to cross this road. I was shocked, angry and disappointed that the city has no plans to do anything. I was told that pedestrian

Gail indicated
she moved phone
all school.

signs were put up and that this is all that will be done. I asked about a walk over or at least a set of pedestrian lights. I was told that the City has no money for this and that the engineering department would strongly oppose lights because it would slow the traffic flow. Which in their opinion would defeat the purpose of the road change.

I personally do not care if it takes a few minutes longer for the pigs to arrive at Fletcher to be killed, but I certainly do care if a child is.

I beg you and the council to immediately start to plan lights at this cross walk. Please do not be like the provincial Government and wait for people to die before you realize that something needs to be done. When it comes to the safety of the children of Red Deer

money should never be an issue.

Please take a very responsible
look at this.

Thanking you in advance
Carolyn Schatschneider

Carolyn Schatschneider.

38 Kirkwood Cr.

Red Deer. T4P 3P3

347-7544.

RECEIVED

DEC - 7 1995

DEER



Saint Teresa of Avila School

~~MAILING ADDRESS: P.O. Box 5016, Red Deer, Alberta, T4N 6B6~~

LOCATION: 190 Glendale Boulevard Ph: 346-0505 Fax: 347-0365

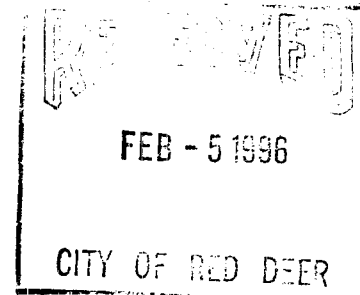
PRINCIPAL: K. Cusworth - Cert. Ed. (England), Cert. of Rel. Educ. (Newman).
B. Ed., Dip. Ed., M. Ed. (Alberta)

"Challenging Children to Succeed"

30 January 1996

Mayor Gail Surkan
City of Red Deer,
Red Deer, Ab.

RE: CROSSWALK AND SCHOOL ZONE ON
77 STREET WEST OF KENNEDY DRIVE
YOUR REFERENCE 135-029 MARCH 13/94



Dear Mayor Surkan:

This has reference to several past enquiries to your office regarding the concerns of parents and teachers of the safety of our students crossing 77th Street.

Explanations provided by the City regarding supplemental Dangerous Goods Routes, designated Dangerous Goods Routes and major arterial and truck routes are duly noted. However, the fact remains childrens lives are in jeopardy with the absence of a safe controlled crosswalk, sidewalks or any signs indicating school or playgrounds are closeby.

Presently, only a small insignificant pedestrian crosswalk sign is visible at the temporary site. Crosswalk pavement markings have not been painted as indicated in your letter of March 13/94.

Since the reconstruction of 77th Street West (eliminating the curve) the School Zone sign no longer exists and traffic is free-flowing at 60 kmh and usually more through this area.

St. Teresa's school council request a meeting with a representative of the Engineering Department regarding our concerns and or a letter of explanation from your office outlining future plans for this arterial and truck route as it relates to the safety of our children walking to and from schools and playgrounds in this area.

In 1989, a school zone was authorized for 77th Street as an exception, by City Council. Today, that designated school zone no longer exists. The only protection our children have is as previously mentioned - a small insignificant pedestrian crosswalk sign.

We respectfully request a review of the 77th Street arterial route. We would prefer to have a controlled light crossing on this route similar to those presently utilized for G.H. Dawe at Overdown & Taylor Drives and for Normandeau at Noble and Nolan or an overpass such as the one over Taylor Drive - upper Fairview to lower Fairview.

We look forward to your reply as soon as possible.

Yours truly,

Shannon Maillat

Shannon Maillat,
Chairperson
School Council
St. Teresa's School

Copy to Mr. D. Duszworth, Principal,
St. Teresa's School

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 14, 1996

Glendale Parent Council
c/o 1034, 7050 Gray Drive
Red Deer, Alberta
T4P 1B3

Dear Sir/Madam:

RE: CHILDREN CROSSING 77 STREET

At the City of Red Deer's Council Meeting held February 12, 1996, consideration was given to your correspondence dated January 18, 1996, concerning the above. At this meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Glendale Parent Council dated January 18, 1996, re: Children Crossing 77 Street, hereby agrees as follows:

1. That the Administration consult with Glendale Middle School and St. Teresa School about the possible installation of pedestrian activated signals at the 77 Street and Northey Avenue intersection, rather than a full traffic signal, with the location of the said signals to be confirmed by both parties,
2. That a pedestrian activated signal at the intersection of 77 Street and Northey Avenue be budgeted as an overexpenditure to the 1996 budget at an estimated cost of \$40,000,
3. That the Administration convey to Glendale Middle School and St. Teresa School, the suggestion of forming a school patrol group to assist the children crossing at the existing crosswalks, and instituting a traffic safety education program,

and as presented to Council February 12, 1996."

... / 2



*a delight
to discover!*

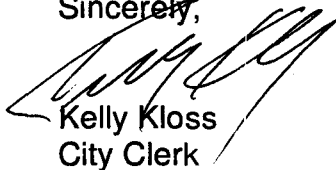
Glendale Parent Council
February 14, 1996
Page 2

The City's Administration will now be contacting the two schools to confirm the location of these pedestrian activated signals and, in addition, conveying to them the suggestion made by the R.C.M.P. that schools may wish to institute a traffic safety education program.

With regard to the installation of the pedestrian activated signals, we anticipate the work being completed by June 1996.

Please accept our thanks for your efforts in bringing this matter to Council's attention. If you have any questions or require additional information, please do not hesitate to contact the undersigned.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kelly Kloss', is written over the typed name and title.

Kelly Kloss
City Clerk

KK/clr

cc: Director of Development Services
Director of Community Services
Director of Corporate Services
Principal Planner
E. L. & P. Manager
Insp. S. Sutton

Ms. Carolyn Schatschneider
38 Kirkwood Crescent
Red Deer, Alberta
T4P 3P3

DATE: February 14, 1996

TO: Director of Development Services

FROM: City Clerk

RE: **INSTALLATION OF PEDESTRIAN ACTIVATED SIGNAL AT
77 STREET AND NORTHEY AVENUE**

FILE

At the Council Meeting of February 12, 1996, consideration was given to the above topic and at which meeting the following resolution was passed:

"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Glendale Parent Council dated January 18, 1996, re: Children Crossing 77 Street, hereby agrees as follows:

1. That the Administration consult with Glendale Middle School and St. Teresa School about the possible installation of pedestrian activated signals at the 77 Street and Northey Avenue intersection, rather than a full traffic signal, with the location of the said signals to be confirmed by both parties,
2. That a pedestrian activated signal at the intersection of 77 Street and Northey Avenue be budgeted as an overexpenditure to the 1996 budget at an estimated cost of \$40,000,
3. That the Administration convey to Glendale Middle School and St. Teresa School, the suggestion of forming a school patrol group to assist the children crossing at the existing crosswalks, and instituting a traffic safety education program,

and as presented to Council February 12, 1996."

Please proceed with the direction as outlined in the above resolution.


Kelly Kloss
City Clerk

KK/clr cc: E. L. & P. Manager

The WINROC Corporation

7651 - 49 Avenue
Red Deer, Alberta T4P 1M3
Phone: (403) 343-1100
Fax: (403) 346-7599



January 2, 1996

The Mayor and Council
c/o City Clerk
Box 5008
Red Deer, Alberta
T4N 3T4

I originally started this letter in July of 1995, but put it off due to the upcoming municipal election. However, as that is over and the mayor and council have had some time to adjust I felt it was time to complete it.

On the 21st of June 1995 the fire inspector for the city of Red Deer was at our premises for the purpose of inspecting the location of fire hazards etc. Let me acknowledge that I welcome the department on our premises and more than recognize the value that they bring.

On July 4th, 1995 we received invoice #51865, for \$20.00 plus GST for the inspection. I recognize that the cost of the inspection must be covered, but I object to the separate billing. It is commonly accepted that in business to process an invoice or cheque whether incoming or outgoing is approximately \$20.00 per item. Therefore between the City and Winroc we spent \$80.00 to cover \$20.00.

This invoice could have been added to the 1995 tax bill that we paid less than one month earlier and saved the \$80.00 combined expense that was incurred.

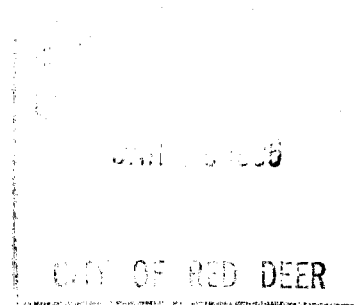
I also feel that companies like Winroc that get clean reports should not be billed, but the costs should be carried by those who are in violation and require reinspection.

Yours truly,

A handwritten signature in black ink, appearing to read "Bill Lalonde". The signature is written over a faint, circular stamp that is partially obscured.

Bill Lalonde
General Manager

BL/rd



DATE: February 5, 1996
TO: City Clerk
FROM: Director of Corporate Services
RE: WINROC INSPECTION FEES

It appears the General Manager of Winroc has two concerns:

- the issuing of separate bills for an inspection fee and property taxes
- businesses with clean inspection reports should not be billed. Costs should be recovered from businesses in violation.

The Fire Chief will have to comment on the second item.

In regard to the first item, it had been planned to be able to start implementing a common billing system in late 1996 after the installation of the new integrated financial system on January 1, 1996.

In order to try to bring all billings under one billing system, it was planned as follows:

- when systems such as utilities and taxes were replaced in the future, the implementation planning would include possible merging with the new billing system for mailing bills
- phase two of the new financial system implementation would merge some of the other separate billing systems into the new billing system.

During the preparation for the new financial system in 1995, we discovered the work anticipated to implement the new system was more than the estimates we were provided with. This has caused significant pressure on staff because:

- they were required to maintain an existing system
- staff had been reduced because of downsizing.

The integrated financial system has been successfully installed but there still remains some work to complete the installation. In addition, there is a learning curve to get past before staff become fully efficient.

....2

p.2

Our experience with the financial systems implemented on January 1, 1996 has shown that we must approach any further system additions with caution to avoid staff burnout. It appears based on current staff levels that merging of some billing systems will have to be deferred until 1997 given the existing staff resources.

It should be recognized that most business invoicing systems are only comparable to our general receivable system. The City also has to have large separate systems to calculate and bill utilities and taxes. Most business systems are not normally as complex.

Most cities do have separate billing systems similar to Red Deer's and issue separate bills. Some of the reasons for this are:

- most of the cost to produce the bill is incurred to calculate the bill. The actual invoice and mailing is only a small portion of the cost
- there are different payment terms and billing periods

In summary, we are working toward reducing the number of types of bills issued but the process is delayed because:

- we must work with the staff resources available. These have been reduced significantly in recent years
- there is no single billing system that can calculate and produce one bill for us the way most private businesses do because of our many different operations.



A. Wilcock, B. Comm., C.A.
Director of Corporate Services
AW/jt

c. Treasury Services Manager
Fire Chief

TO; CITY CLERK

FROM; FIRE CHIEF

RE; WINROC - Inspection Fees

Under By-law 3134/95, The City Charges an inspection fee of \$40.00 per manhour or \$20.00 per 1/2 hour for conducting fire inspections as required by the Safety Codes Act

Should the Safety Codes Officer find violations of the Safety Codes Act or accompanying regulations, he will issue a Field Order listing those violations and indicate a date by which deficiencies are to be corrected. On the followup inspection, there are no additional inspection fees if the required work has been completed. If the deficiencies are not corrected and a third inspection is required, an invoice for \$80.00 per hour is issued, or legal proceedings are initiated.

The City acts as an accredited municipality under the Safety Codes Act, and conducts fire inspections in accordance with a Quality Master Plan approved by the Safety Codes Administrator. If the City had chosen not to inspect properties within its jurisdiction, these properties would be inspected by agents of the Safety Codes Administrator, and the owner or occupant of the property would be required to pay a fee for this service, whether or not violations of the act or regulations were noted. The Act allows an agency working on behalf of the Administrator to charge inspection fees up to \$100.00 per hour, plus travel expenses if the agent resided outside of Red Deer.

The costs for fire inspections in Red Deer are reasonable compared to a profit oriented private agency as we are only charging a fee sufficient to recover our cost of conducting the service. Whether the premises inspected have or do not have violations, there is still a cost to the City for conducting the initial inspection, and I cannot recommend that Council change the current practice.

I am not aware of what the costs are to prepare or process an invoice, and I will leave this for the Director of Corporate Services to comment on.

Recommendation

I do not recommend any changes to the billing procedures for conducting fire inspections.



R. Oscroft
Fire Chief

c.c. Director of Corporate Services
Director of Development Services

COMMENTS:

As part of the City's on-going efforts to keep taxes at a minimum, and in accordance with Council's directives that, whenever practical and appropriate, we adopt a user pay philosophy, we have to support the Fire Chief's view that whether or not infractions are found, it costs money to do an inspection that is required under the Code. Accordingly, we cannot recommend any change to this procedure. We do support the initiative outlined by the Director of Corporate Services that inspection bills be included in an integrated billing system if at all possible.

"G.D. SURKAN"
Mayor

"H.M.C. DAY"
City Manager

DATE: JANUARY 23, 1996
TO: DIRECTOR OF COMMUNITY SERVICES
X DIRECTOR OF CORPORATE SERVICES
X DIRECTOR OF DEVELOPMENT SERVICES
CITY ASSESSOR
E.L. & P. MANAGER
ENGINEERING DEPARTMENT MANAGER
X FIRE CHIEF (EMERGENCY SERVICES)
INFORMATION TECHNOLOGY SERVICES MANAGER
INSPECTIONS AND LICENSING MANAGER
LAND AND ECONOMIC DEVELOPMENT MANAGER
PERSONNEL MANAGER
PUBLIC WORKS MANAGER
R.C.M.P. INSPECTOR
RECREATION, PARKS & CULTURE MANAGER
SOCIAL PLANNING MANAGER
TRANSIT MANAGER
TREASURY SERVICES MANAGER
PRINCIPAL PLANNER
CITY SOLICITOR

BACKUP INFORMATION
NOT SUBMITTED TO COUNCIL

FROM: CITY CLERK
RE: WINROC - Inspection Fees

Please submit comments on the attached to this office by February 5, 1996 for the Council Agenda of February 12, 1996.

"Kelly Kloss"
City Clerk

f:\data\council\meeting\forms\com.tem

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

January 23, 1996

The WINROC Corporation
7651 - 49 Avenue
Red Deer, AB T4P 1M3

Dear Mr. Lalonde:

I acknowledge receipt of your letter dated January 2, 1996 re: Inspection Fees/Method of Invoicing.

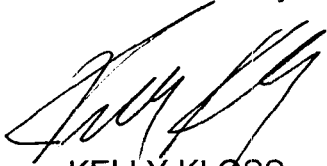
This item will be discussed and possibly a decision made at the Meeting of Red Deer City Council on February 12, 1996.

Your request has been circulated to City administration for comments. Should you wish to receive a copy of the administrative comments prior to the Council meeting, they may be picked up at our office on the second floor of City Hall on Friday, February 9, 1996.

In the event you wish to be present at the Council meeting, would you please telephone our office on February 9th and we will advise you of the approximate time that Council will be discussing this item. Council meetings begin at 4:30 p.m., and adjourn for the supper hour at 6:00 p.m., reconvening at 7:00 p.m. When arriving at City Hall, please enter City Hall on the park side entrance, and proceed to the second floor Council Chambers.

If you have any questions in the meantime, please do not hesitate to contact the writer.

Yours sincerely,



KELLY KLOSS
City Clerk

KK/fm



*a delight
to discover!*

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

City Clerk's Department
(403) 342-8132 FAX (403) 346-6195

February 13, 1996

Winroc Corporation
7651 - 49 Avenue
Red Deer, Alberta
T4P 1M3

FILE

Att: Bill Lalonde, General Manager

Dear Sir:

At the Council Meeting of February 12, 1996, consideration was given to your letter dated January 2, 1996 concerning the billing procedures of the City of Red Deer, and more specifically, fire inspections.

At the above meeting, Council directed that no change be made to the actual fees with respect to inspections, however, did agree to support the initiative that inspection bills be included in an integrated billing system if at all possible.

For your information, I have attached the administrative reports that went to City Council relative to your letter and the integrated billing system. We appreciate your concern and suggestions for streamlining these processes within the City of Red Deer.

If you have any questions or require any additional information, please do not hesitate to contact the undersigned.

Sincerely,



Kelly Kloss
City Clerk

KK/clr
attchs.

cc: Director of Corporate Services
Director of Development Services
Fire Chief

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to discover!*

BYLAW NO. 2672/A-96

Being a Bylaw to amend Bylaw No. 2672/80, the Land Use Bylaw of the City of Red Deer.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 The "Use District Map" as referred to in Section 1.4 is hereby amended in accordance with the Use District Map No. 1/96 attached hereto and forming part of the Bylaw.
- 2 Sub-sections 4.13.1(11) and 4.13.1(14) are hereby eliminated.
- 3 This Bylaw shall come into full force and effect upon the passage of third reading.

READ A FIRST TIME IN OPEN COUNCIL this 15 day of January A.D. 1996.

READ A SECOND TIME IN OPEN COUNCIL this day of A.D. 1996.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1996.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1996.

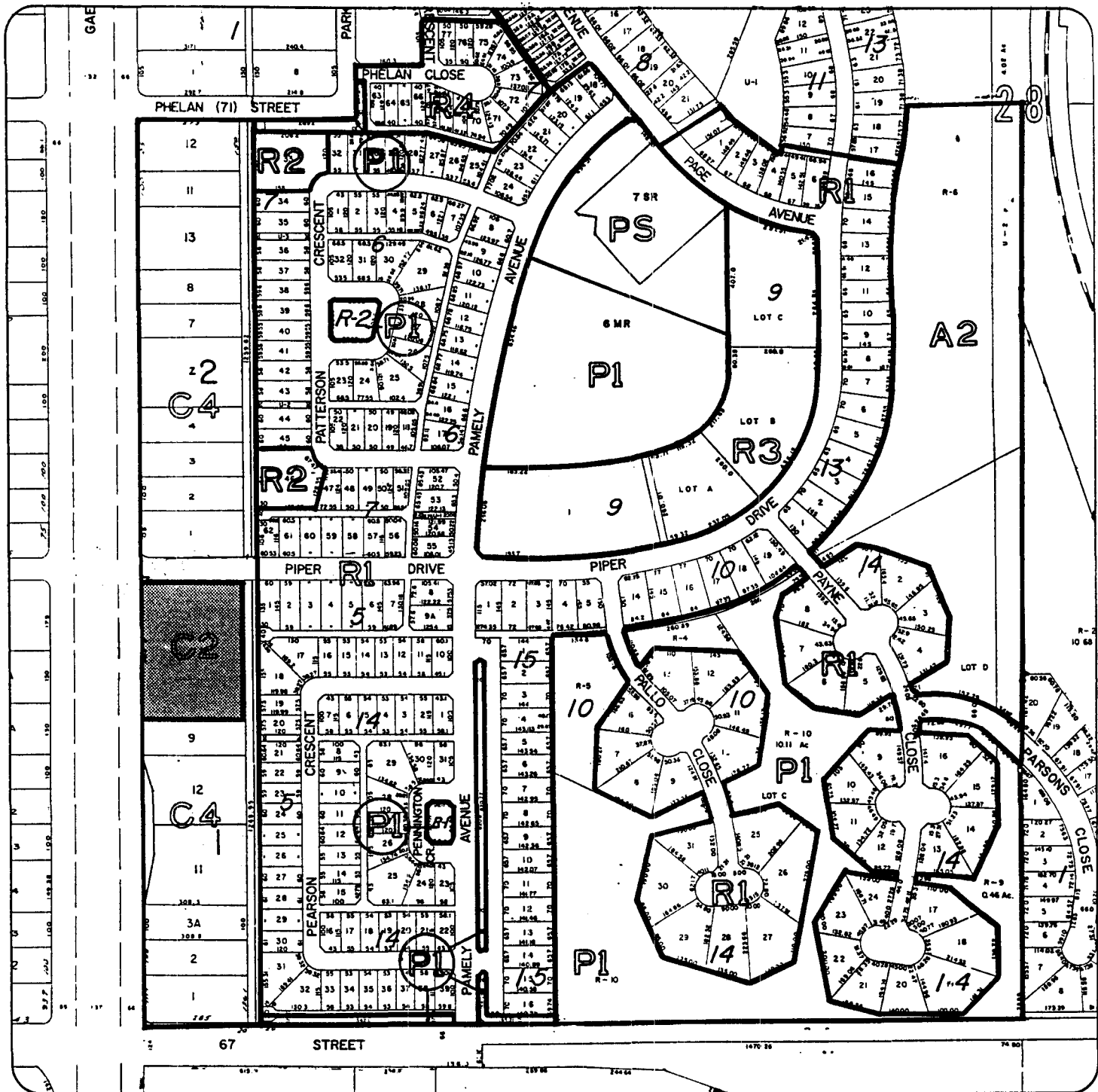
MAYOR

CITY CLERK

City of Red Deer --- Land Use Bylaw

Land Use Districts

G 12



Revisions :

MAP NO. 1/96
(BYLAW No. 2672/A-96)

Change from C4 to C2

BYLAW NO. 2672/B-96

Being a Bylaw to amend Bylaw No. 2672/80, the Land Use Bylaw of the City of Red Deer.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 The "Use District Map" as referred to in Section 1.4 is hereby amended in accordance with the Use District Map No. 2/96 attached hereto and forming part of the Bylaw.
- 2 This Bylaw shall come into full force and effect upon the passage of third reading.

READ A FIRST TIME IN OPEN COUNCIL this day of A.D. 1996.

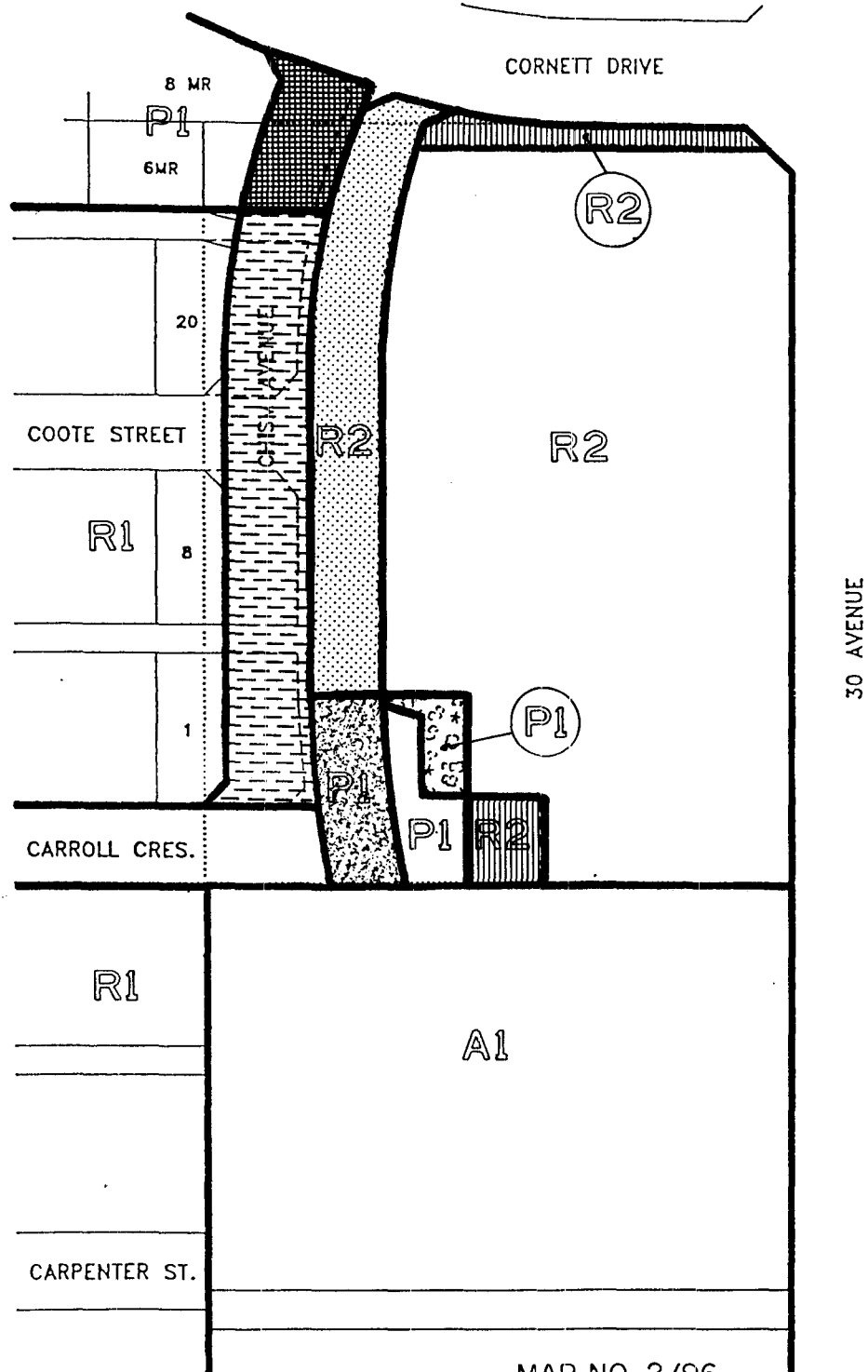
READ A SECOND TIME IN OPEN COUNCIL this day of A.D. 1996.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1996.







AND SIGNED BY THE MAYOR AND CITY CLERK this day of A.D. 1996.

MAYOR

CITY CLERK



MAP NO. 2/96
(BYLAW No. 2672/B-96)

Change from ROAD to R2  & P1 ,
from P1 to R2  & ROAD ,
from R1 to ROAD  &
from R2 to P1 .

BYLAW NO. 2960/A-96

Being a Bylaw to amend Bylaw No. 2960/88, The Utility Bylaw of the City of Red Deer,

NOW THEREFORE, THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

Bylaw No. 2960/88 is hereby amended as follows:

That new section 14.1 is added as follows:

"14.1 Notwithstanding the provisions of section 14, where a customer enters into an agreement with the City allowing the City to disconnect utilities without notice, the amount of the deposit required may be reduced to two months' estimated billings."

READ A FIRST TIME IN OPEN COUNCIL this	day of	A.D. 1996.
READ A SECOND TIME IN OPEN COUNCIL this	day of	A.D. 1996.
READ A THIRD TIME IN OPEN COUNCIL this	day of	A.D. 1996.
AND SIGNED BY THE MAYOR AND CITY CLERK this	day of	A.D. 1996.

MAYOR

CITY CLERK

DATE: February 14, 1996
TO: Director of Community Services
FROM: City Clerk
RE: **BOARD OF DIRECTORS:**
1998 ALBERTA WINTER GAMES - RED DEER

FILE

At the Council Meeting held February 12, 1996, the following resolution was passed appointing the Board of Directors for the 1998 Alberta Winter Games to be held in Red Deer February 19 - 22, 1998:

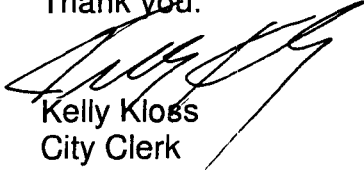
"RESOLVED that Council of The City of Red Deer, having considered correspondence from the Director of Community Services and the Recreation, Parks and Culture Manager dated February 12, 1996, hereby appoint the following as members of the 1998 Alberta Winter Games Board of Directors:

Garry Hiney,
Robert Palmer,
Barry Tarla,
Tom Ganger,
Neil Orr,
Bob Wade,
Craig Voy,
Bob Stonehouse,
Paul Gniewotta,
Roxanne Warner,
Lynne Paradis,
Hillary Elliott and Lesia Davis (Co-Chairpersons),

and as presented to Council February 12, 1996."

The decision of Council in this instance is submitted for your information. I ask that you now advise those appointed as well as those who were unsuccessful, as to Council's decision in this instance.

Thank you.


Kelly Kloss
City Clerk

KK/clr

cc: Recreation, Parks and Culture Manager
Committee Directory, Char Rausch