

A G E N D A

For the Regular Meeting of the Council of the City of Red Deer, to be held in Council Chambers, City Hall, Red Deer, Monday, February 1st, 1971 to commence at 5:00 P.M.

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1. Confirmation of the Minutes of January 18th and Special Meeting of January 26th, 1971.

2. UNFINISHED BUSINESS:

- 1) City Clerk - RE: 1971 Court of Revision ..... 1
- 2) City Commissioners - RE: Replacement of Social Worker II ..... 2
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- 1) By-law 2011/3-H (first reading) Amendment to Zoning By-law
- 2) By-law 2151/J (three readings) Amendment to Licensing By-law
- 3) By-law 2351 (three readings) By-law to establish Court of Revision

8. NOTICES OF MOTION:

- 1) Alderman McGregor - RE: Establishment of a Grant Committee .....

February 1, 1971

TO: CITY COMMISSIONER  
FROM: RECREATION SUPERINTENDENT  
RE: Previous Community Shelter Projects.

The estimate for bringing services to the proposed Eastview shelter is \$1200 for 6" transit and 2" copper line.

A precedent has been set in the case of North Red Deer whereby the City have given a grant for sewer and water services equivalent to the extra cost over and above the normal service to a householder which in this case I understand would be \$550. Deducting this from the total cost would be \$1200 less \$550 or \$650.

In the case of Oriole Park they asked for and received a full grant for City services which was anticipated to be \$3340 but actually came to \$2324.

The cost of gas service is normally done at no charge, however, in this case there will be a cost of \$250 due to distance involved. I would recommend the payment of \$650 only in keeping with the philosophy that the individual community should not be penalized for lack of available services nor should they be encouraged to choose a less suitable location to save on service costs.

The previous projects have been dealt with in a number of ways but the basic intent was to provide an incentive grant of a set amount of money plus assistance with services over and above what might be considered normal costs.

The projects originated with the Grandview shelter which was developed by the Minor Hockey Association as a pilot project. They were given services to the building which at that time represented a cost of \$300 and installation of lighting at a cost of \$2500. A total of \$2800.

In subsequent projects the community found that they could get volunteer assistance for some of these things and could do them more economically than the City and in the case of Westpark and Mountview-Sunnybrook the City paid approved invoices in the amount of \$2800, which was established as the grant amount.

In the case of South Hill development the grant was increased to \$3000 to allow for increased construction costs.

Oriole Park requested and received a further increase of \$500 bringing their grant to \$3500.

North Red Deer were also involved in the acquisition of land for which the City reimbursed them.

The following is a summary of the projects, the year of completion, the value of City assistance and a comment on special situations.

<u>Project</u>	<u>Year</u>	<u>Value Of City Assistance</u>	<u>Comment</u>	<u>Total</u>
Grandview	1958	2800	Grant paid for lights & services.	2800
Westpark	1961-62	2800	Bills paid to this amount.	2800
Mountview-Sunnybrook	1963-64	2800	Bills paid to this amount.	
* North Red Deer	1966	2800	Plus extra on services- Plus land acquisition	5954
South Hill	1966-67	3000	Services included in grant.	3000
Oriole Park	1970-71	3500	Plus services \$2324	5824
Eastview (Proposed)	1972-	3500	Plus extra on services \$1200	4700

\* North Red Deer Area prepared their site and were granted an additional \$1800 for this purpose. They later were given \$600 for land acquisition and \$754.15 for services.

Respectfully,

D. Moore

UNFINISHED BUSINESS

NO. 1

TO: MEMBERS OF COUNCIL

January 28, 1971

FROM: CITY CLERK

RE: 1971 Court of Revision.

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At a meeting of Council January 18th, Council were agreed that the 1971 Court of Revision should comprise of two (2) aldermen and three (3) citizens at large and that members of Council would bring forth at this meeting a list of the citizens whom they had contacted and who were willing to serve on the Court if appointed.

For the information of Council, Mr. Nigel Lawrence has offered to serve as a citizen at large.

In addition to the above, members of Council required information as to a suggested date for the first sitting of the Court of Revision. Following is a report from the City Assessor in this regard.

R. STOLLINGS,  
City Clerk.

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TO: CITY CLERK

January 28, 1971

FROM: CITY ASSESSOR

RE: 1971 Court of Revision.

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In reply to your letter of January 22, 1971, may we suggest that the 1971 Court of Revision commence on Tuesday, March 16th, 1971 and continue each day thereafter (excluding Saturday and Sunday) until all appeals have been heard.

As the appeal date has not expired, an analysis of the existing appeals has not been completed and it is very difficult to estimate the number of sittings which may be required, however, based on previous years we would estimate approximately five (5) full days.

D. WILSON,  
City Assessor.

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NO. 2

TO CITY COUNCIL:

RE: Replacement for Miss Sharon Cliffe  
(Social Worker II)

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Council will recall that on January 11th, 1971 it considered the budget of the Social Services Department. The matter of refilling the position vacated by Miss Sharon Cliffe was discussed at this time and Council agreed to this position being refilled providing a suitable person could be found for the special work proposed.

In December a suitable person had been found, was interviewed and offered the position, but as no acknowledgement or acceptance of the offer had been accepted (Step 1 of range \$247.60 bi-weekly), it had been assumed that this person was not interested.

This applicant has subsequently accepted the offer and has been engaged. Both the Social Services Director and Personnel officer are of the opinion that the applicant will fill this position very well.

The duties of this employee will be:-

- 1) To provide individual and group services to youth.
- 2) To work in close conjunction and cooperation with the educational psychologist and school counselors and provide services to youth who are encountering personal problems.
- 3) To assist with the non-funded community Preventive Social Service programs such as the special projects sponsored by the Y.M.C.A.
- 4) To assist in Family Life Education youth discussion groups.
- 5) To assist in the development of new Preventive Social Service projects when approved such as day care services for children.

Miss Deanna Irwin is an Albertan with a B.Sc. in Social work from Brigham Young University. She has had some business experience and experience in Social work, and would appear to have a serious concern and interest in young people.

She commenced work with the City, February 1st, 1971.

Submitted as requested, for information.

R. E. BARRETT,  
Mayor

D. COLE,  
City Commissioner

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NO. 3

January 29th, 1971

TO: City Commissioners  
 FROM: Director of Engineering & Utilities  
 RE: Rezoning of Lands for Swell Investments and Vellner  
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On December 21st, 1970, City Council considered an application to rezone certain lands south-west of the hospital so that a seven storey apartment could be built by Swell Investments Limited. Council passed the following resolution:-

"Council of the City of Red Deer do hereby resolve and agree that application of Swell Investments Limited for rezoning of Lots 7 and a portion of Lot 8, Block 6, Plan 6564 E.T., and Lot 14, Block 6, Plan 1078 K.S., from present R.2.B. to R.3.B. zoning be approved subject to the following conditions being complied with before the By-law receives third reading:-

- 1) The proposed development must comply with the provision of an R.3.B. Zone and related provisions of the City Zoning By-law or any relaxation of the zoning standards as approved by the Development Appeal Board.
- 2) The Building Code and Fire Commissioner's standards are complied with for the type of building proposed and all other local, provincial and federal regulations that may apply should also be adhered to.
- 3) That the plot plan as well as the detailed designs for the buildings are approved by Council.
- 4) That the City Engineering Department is satisfied that the site is suitable for development as proposed (no development to be allowed on hillside) and can be serviced with all utilities required by the City of Red Deer, and all prepayments are made that are required.
- 5) The developer to make satisfactory arrangements with the City related to any improvements necessary to provide access for parking facilities related to the construction of lanes located in the area.
- 6) Lots 7 and 14 in Block 6 to be consolidated into one title by plan of survey at the cost of the developer.
- 7) All existing improvements on Lots 7 and 14 to be removed prior to redevelopment of the sites."

I have reviewed this matter with the Planning Director and the Development Officer, and following are our consolidated views:-

Conditions:-

- 1) It will be necessary for the Developer to appear before the Appeal Board on February 10th to obtain a relaxation for side and rear yards. The Planning Director and Development Officer will support this appeal for a number of reasons. Including the fact that the developer has indicated that he will dedicate that portion on the west side of Lot 7, which is hillside or low land.
- 2) The developer will be required to submit detailed plans which meet the building code, fire regulations and all other local, provincial and federal regulations that may apply.
- 3) The plans are attached for Council's consideration. The Planning Director also has some comments regarding the plans. He notes that the developer has not indicated the color of the brick exterior. He is also concerned that the developer only plans to provide approximately one parking stall for each suite, which he considers inadequate.
- 4) The developer has provided the city with a report from a soils consultant. If the developer follows the advice of the soils consultant in his report of January 27th, 1971, we would have no objection to building on the edge of the hill, as proposed.  
  
The City has provided the developer with plans of City Utilities adjacent to the property and there would seem to be no problem in this regard. Prepayments are not required unless the developer requires larger utilities or new utilities other than those which presently exist.
- 5) The developer will be required to pay for the paving of the north-south lane from 39 Street to the south property line of Lot 7. The cost of this undertaking is estimated at \$3,000.00.
- 6) This aspect has yet to be resolved. Perhaps a written undertaking would be adequate.
- 7) This could be attended to by a written agreement.

General Comments:-

Mr. E. H. Watson has indicated verbally that he is prepared to dedicate the hill side and low land on the west side of Lot 7, providing that this land can be used for the purpose of calculations to meet the by-law requirements, and also providing the city bear the cost of the survey. If this is done, the hill side and low land will be registered as public reserve. Legal access will be provided by a 15 foot strip on the southern part of Lot 7. This 15 foot strip of land will also provide us with a right-of-way for storm sewer construction to drain the lane.

The following is an extract from the minutes of the Municipal Planning Commission dated January 19th, 1971:-

"The Commission approved the size, shape and construction of parking in connection with the above application, as per plan submitted and subject to the following conditions:-

- 1) All parking areas shall be paved.
- 2) Any necessary appeals required in connection with the development be granted by the Development Appeal Board.

- 3) The final plans of the developer be approved by Council and rezoning be completed as R3B.

The Commission also agreed a recommendation be forwarded to Council to the effect that a lane which provides access to the site should be paved.

Developer was advised that because of recent hill slides in various areas of the City, that he should obtain the opinion of the soils expert before proceeding with construction of the apartment in the location proposed."

Following are the final comments from the Director of Planning, which I consider important, and endorse:-

"While I appreciate the developers problem as to which should come first, rezoning or meeting of all conditions, it is my view that the City should, subject to favourable reports from all other departments, approve the proposal in principle subject to all conditions being met or covered by written agreement before third reading is given to By-law 2011/3-G."

N. J. DECK, P. Eng.  
Director of Engineering & Utilities

REPORTSNO. 1

January 19, 1971

TO: CITY COMMISSIONER

FROM: CITY ASSESSOR

RE: Lots 14-16, Block 4, Plan 1806 A.H. West Park  
(44 Street and 59 Avenue - West Cronquist House)

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As you are aware, some of the property owners located to the North of the West Park subdivision have approached the City over a period of years (1964 - 1970) with a concern to redevelopment and/or servicing of their lands.

Mr. Soderberg, owner of the above described property, approached the City in 1964 with a view of constructing a new house on the property. This matter was referred to City Council who in turn refused the application to build, on the grounds that the land was unserviced and that it would be uneconomical to service same until such time as a re-plot of the whole area was undertaken. Mr. Soderberg, upon receipt of this information, requested that the City purchase the three lots for the sum of \$3,000. This request was refused by City Council in that the price was unrealistic to market values at that time.

Mr. Soderberg has once again approached the City with a view to selling us his property. I recommended to Mr. Soderberg that in view of our differences respecting market value of the lands that I would be prepared to recommend to City Council that the property be appraised by a qualified appraiser and that the City purchase same based on the value as estimated by the appraiser providing he was also prepared to accept the valuation as the means to set compensation.

Mr. Soderberg has agreed to accept the above proposal and therefore it is requested that this matter be placed before City Council for their consideration. Attached is a print indicating the lands in question and my file respecting previous correspondence and decisions.

D. J. WILSON,  
City Assessor

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COMMISSIONERS' COMMENTS:

This is a small portion of land which can not be serviced at this time. We do not want it built on until we can replot the area and service it. The eventual replotting will be simplified if the City acquires most of the land. The City already owns several lots and parcels and the acquisition of this site is recommended.

A Plan will be made available for Council, showing location and sites in vicinity which are City owned.

The value is expected to be under \$1,000.

R. E. BARRETT, Mayor

D. COLE, City Commissioner

NO. 2

TO: CITY COUNCIL  
FROM: CITY CLERK  
RE: 1971 Proposed Debenture-Prepaid Program  
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Included with this Agenda is a copy of the above noted program which has been prepared by the Engineering Department.

R. STOLLINGS,  
City Clerk

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NO. 3

January 28th, 1971

TO: CITY COUNCIL  
FROM: CITY COMMISSIONER  
RE: REPORT ON PERMANENT STAFF  
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Attached please find a report of the Personnel Officer showing changes in the authorized positions (establishment) and the actual permanent staff as at January 1971.

It will be observed that the Personnel Officer and Commissioner have reviewed a number of the authorized positions (salaried and hourly paid) with the Department Heads concerned, and one salaried position and six (6) hourly paid positions have been deleted from the authorized establishment. These positions, although authorized, had been left vacant by the Departments for some time and it was agreed that they could be deleted.

As far as the actual number of permanent staff employed, this increased by two (2) - i.e. the number of authorized vacancies was reduced by two.

D. COLE,  
City Commissioner

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January 21, 1971

TO: CITY COMMISSIONER  
FROM: PERSONNEL OFFICER  
RE: PERMANENT STAFF  
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This is the fourth annual report on the permanent establishment and changes in the number of permanent staff on the payroll.

The number of permanent established positions is that reported as being in effect on July 1st, 1970 adjusted by those positions added or deleted by the City Council and City Commissioner.

Vacancies, as they occur, are examined by the Department Head in consideration of the over-all operation of the department and are only filled as warranted by the work load.

J. MacLEAN,  
Personnel Officer

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SUMMARY OF STAFF CHANGES

		<u>Authorized</u>	<u>Actual</u>	<u>Vacancies</u>
<u>January 1967</u>	Salaried Staff	141	139	2
	Hourly Paid	104	100	4
	Total	245	239	6
<u>January 1968</u>	Salaried Staff	148	143	5
	Hourly Paid	109	101	8
	Total	257	244	13
<u>January 1969</u>	Salaried Staff	143	140	3
	Hourly Paid	110	101	9
	Total	253	241	12
<u>January 1970</u>	Salaried Staff	149	146	3
	Hourly Paid	107	94	14
	Total	256	240	17
<u>January 1971</u>	Salaried Staff	148	145	3
	Hourly Paid	101	98	3
	Total	249	243	6

CHANGES JULY 1970 to January 1971A) Authorized Positions (Establishment)

Salaried Positions - Deleted - Clerk Steno I	- 1
- Deleted - City Engineer	- 1
- Deleted - Fire Inspector	- 1
- RE-Class. Director of Engineering	+ 1
- RE-Class. Chief Fire Inspector	+ 1
	<hr/>
Total Change - Salaried Positions	- 1
	<hr/> <hr/>

Hourly Paid Positions - Added - Caretaker (Arena)	+ 1
- Equip. Operator II	+ 1
- Labourer II	+ 1
- Building Maintenance Man	+ 1
- Deleted - Labourer I	- 5
- Labour Foreman I	- 1
- Equip. Operator III	- 1
- Equip. Operator I	- 3
- Apprentice Mechanic	- 1
- Re-Class.- Labour Foreman II	+ 1
	<hr/>
Total Change - Hourly Paid Positions	- 6
	<hr/> <hr/>

Net Change in Authorized Positions	<hr/> <hr/> - 7
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B) Permanent Staff (Actual)

Salaried Staff	No change	
Hourly Staff	Two new positions filled	+ 2
		<hr/>
Total Change in Salaried and Hourly Positions		+ 2
		<hr/> <hr/>

S U M M A R Y

A) PERMANENT ESTABLISHMENT

From January 1967 to January 1971 the authorized permanent establishment has increased from 245 to 249 an increase of 4 (1.6%) over 4 years.

B) ACTUAL STAFF

From January 1967 to January 1971 the number of permanent staff has increased from 239 to 243 an increase of 4 over 4 years.

C) VACANCIES

The vacancies in the permanent establishment as at January 1971 totalling 6 were made up as follows:-

Salaried Staff	- Assessment & Taxes	1 General Clerk
	- Social Services	1 Social Worker II *
	- Treasury	<u>1 Financial Accountant *</u>
	Sub Total	<u>3 Vacancies</u>
Hourly Staff	- Engineering Dept. P/W	1 Building Maintenance Man *
		1 Equipment Operator II *
	- E. L. & P.	<u>1 Lineman</u>
		<u>3 Vacancies</u>

\*These positions in the process of being filled.

PERMANENT ESTABLISHMENTJANUARY 1st. 1971

<u>Department</u>	<u>Established Positions</u>			<u>Actual</u>	<u>Vacancies</u>
	<u>Salaried</u>	<u>Hourly</u>	<u>Total</u>	<u>Filled</u>	
Commissioners	2	-	2	2	
Personnel	2	-	2	2	
City Clerk's	7	-	7	7	
Treasury - Accts.	15	-	15	14	* 1 Financial Acct.
- Utilities	7	-	7	7	
- Pur. & Stores	3	-	3	3	
Assessor & Taxes	8	-	8	7	1 General Clerk I
Social Service	5	-	5	4	* 1 Social Worker II
Recreation	11	8	19	19	
Fire	46	-	46	46	
Police (Vicilian)	6	-	6	6	
Industrial Development	2	-	2	2	
Engineering - Public Works (Garage & Utilities)	8	60	68	66	* 1 Maintenance Man * 1 Equip. Operator II
- Parks	2	7	9	9	
Engineering	9	2	11	11	
E.L. & P.	6	15	21	20	1 Lineman
Transit	3	9	12	12	
Inspections (Including Zoning, Licensing, Garbage & Dog Control)	6	-	6	6	
Airport	-	-	-	-	
	<u>148</u>	<u>101</u>	<u>249</u>	<u>243</u>	

\* In the process of being filled (4)

No. 4

January 28, 1971

TO: City Commissioner

FROM: City Treasurer

RE: Endorsement - Progress Payment Cheques from C.M.H.C.  
for Public Housing Project

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Each month Central Mortgage and Housing Corporation will issue a cheque covering the progress payment for the portion of construction completed on the Public Housing Project during the previous thirty days. The cheque will be made payable jointly to the Solicitor for C.M.H.C. in trust and the City of Red Deer. This cheque will include the Solicitors fees as well as the City's progress payment.

In order to process the cheque so that the interests of the two parties can be separated the cheque must be endorsed by the City and deposited by the Solicitor in his trust account. The Solicitor will then issue a cheque from his trust account payable to the City of Red Deer for the exact amount of the progress payment.

Section 56(2)(b) of the Municipal Government Act does not permit City officials to endorse a cheque on its behalf unless Council otherwise directs. This section reads as follows:-

Section 56(2) Unless the Council otherwise directs, the Treasurer  
(b) shall deposit or cause to be deposited daily or as often as the Council may direct all moneys received by him in a Chartered Bank or Treasury Branch designated by Council.

To facilitate the processing of the joint payee cheques Council is requested to pass a resolution giving the Mayor and Treasurer together, the authority to endorse those cheques from C.M.H.C. that include a progress payment and the C.M.H.C. Solicitor's fees on the Public Housing Project.

C. N. SCHILBERG,  
City Treasurer

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COMMISSIONER'S COMMENTS:

Concur with recommendations.

D. COLE,  
City Commissioner

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NO. 5

January 28, 1971

TO: City Commissioner  
 FROM: City Treasurer  
 RE: 1971 Annual Supply Contract - Lamps  
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In response to our tender request for the supply of lamps for 1971, bids were received from five firms. A requirement of the tender is that each vendor must maintain a stock of lamps in Red Deer at all times.

One of the five firms indicated that they do not have facilities in Red Deer. This firm's bid was identical to the bid submitted by Loveseths Ltd.

A condition of the tender required that a manufacturers published price list be submitted together with a statement of the discounts. Examination of the manufacturers price lists indicated that the prices were identical in the Westinghouse and Silvania price lists with some variations in the General Electric price lists.

In order to evaluate the various bids, the City's 1970 usage was applied to the net prices. The total annual cost based on 1970 usage is shown under the column "Total Yearly Net Costs" for the four vendors who meet all the requirements of our tender.

<u>Vendor</u>	<u>Make of Lamp</u>	<u>Discount from Published Price List</u>	<u>Total Yearly Net Cost</u>
Taylor, Pearson & Carson Ltd.	Westinghouse	15%	\$ 5,338.83
Central Electric Wholesale Ltd.	Silvania	10% & 2%	5,539.83
Acklands Ltd.	C.G.E.	2%	5,790.17
Loveseths Ltd.	C.G.E.	Nil	5,908.34

Central Electric Wholesale Ltd. indicated in their bid that they will protect us against any price increases and will pass on to the City any price decreases. This offer of price protection was not made by the other firms bidding.

For the past six years, lamp supplies have been purchased under an annual contract from Central Electric Wholesale Ltd. who have provided good service. This firm also stocks special occasional use lamps which would have to be brought in from Calgary or Edmonton by the other firms.

In addition, Central Electric are specialists in the lamp field and provide technical advice and carry out lamp surveys when required.

The Purchasing Agent, E.L. & P. Superintendent and Building Inspector have recommended that Council approval be obtained to award the 1971 lamp supply contract to Central Electric Wholesale Ltd. on the basis of past service, price protection, availability of special lamps and the specialist services provided by this firm.

C. N. SCHILBERG,  
City Treasurer

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COMMISSIONERS' COMMENTS:

It will be noted that Council approved the bid of Central Electric Wholesale in 1970 with a similar price differentiation.

Concur with recommendation.

R. E. BARRETT,  
Mayor

D. COLE,  
City Commissioner

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NO. 6

January 28th, 1971

TO: CITY COUNCIL  
FROM: CITY COMMISSIONER  
RE: PUBLIC HOUSING - SUBSIDY AGREEMENTS  
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As Council will recall, the financing of the 24 Public Housing units is made up of two parts.

- 1) A mortgage loan from C.M.H.C. amounting to 90% of the approved capital cost of the project, repayable over 50 years with interest at 8 $\frac{1}{4}$ %.
- 2) Operating Subsidy Agreements with C.M.H.C. (Federal) and A.H.C. (Provincial) under which the City will receive 50% and 40% respectively, of any operating deficit. Under these agreements the City agrees to rent the premises on the basis of a scale related to the tenant's family income as set out in the Schedule prepared by the Federal Government.

Council is requested to formally authorize, by resolution, the execution by the City of such Subsidy Agreements.

D. COLE,  
City Commissioner

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NO. 7

January 27, 1971

TO: MAYOR AND COUNCIL  
 FROM: RECREATION BOARD CHAIRMAN

At the January 20th meeting of the Recreation Board an application for a grant was received from the Eastview Community Association and after due consideration the following resolution was passed.

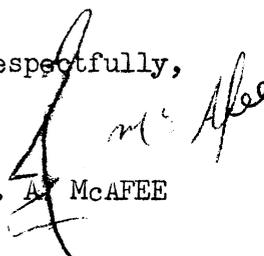
"It was moved by Mr. Murray Parker, seconded by Mr. Ray Marsh that the Eastview Community project as outlined in the pamphlet be approved in principle by the Recreation Board, and that the board submit their request to City Council for approval of a grant in the amount of \$3500.00 plus sufficient funds to provide services to the building site, it being understood that the grant be contingent on successful completion of the project according to agreed upon standards and in accordance with terms and conditions of an agreement to be drafted for approval of Council by the City Solicitor. Said agreement to include proof of financial responsibilities by the Association."

CARRIED

Recreation Board members also agreed that this item would be second in priority to the previously approved West Park Tennis project.

They further agreed that the budget request be accompanied by an operating budget estimate of the proposed new facilities for a four year period. This information will be forth coming from the Recreation Superintendent.

Respectfully,



J. A. McAFEE

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January 28, 1971

TO: MAYOR AND COUNCIL  
 FROM: RECREATION SUPERINTENDENT  
 RE: Eastview Community Shelter Operational Costs  
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The following is a projection of the costs of operation and maintenance of the proposed Eastview Community Shelter for a four year period. An additional amount for ice maintenance and snow removal based on current costs of existing rink areas is also noted.

<u>ITEM</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>
Gas & Water	\$ 160.	\$ 160.	\$ 160.	\$ 160.
Sewer & Garbage	240.	240.	240.	240.
Maintenance & Repair	20.	30.	50.	80.
Telephone	80.	80.	80.	80.
Caretaking	2100.	2205.	2315.	2430.
Supplies	40.	40.	60.	60.
Electrical Repairs	20.	30.	40.	40.
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TOTALS	\$2660.00	\$2785.00	\$2945.00	\$3090.00
Additional Maintenance & Administration	2400.00	2550.00	2700.00	2800.00
<hr style="border-top: 1px dashed black;"/>				
FINAL TOTAL	\$5060.00	\$5335.00	\$5645.00	\$5890.00
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The additional maintenance and administrative costs is an estimate of the costs of snow removal, flooding, erection of rink boards, etcetera, which is presently listed in the operating budget under outdoor rinks maintenance.

The increases from year to year are based on an estimated 5% increase in labour, a moderate increase in maintenance, and it is assumed that utility costs will remain relatively static.

Respectfully submitted,

D. MOORE,  
Recreation Superintendent

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NO. 8

TO: City Council

FROM: City Clerk

RE: Proposed Rezoning of Lots in Oriole Park Subdivision

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Attached to Council Agenda is a copy of Zoning By-law 2011/3-H and which By-law provides for the rezoning of lots in the Oriole Park subdivision as agreed by Council January 18, 1971.

R. STOLLINGS,  
City Clerk

\* \* \* \* \*

NO. 9

January 28, 1971

TO: CITY COMMISSIONER

FROM: CITY ASSESSOR

RE: LOT SALES

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Permission of City Council is requested to place the following lots on the open market for sale for the construction of single family units in Oriole Park, and semi-detached lots in North Red Deer.

ORIOLE PARK (Single Family Units)

Lots 1 to 6, Block 7 - Ogden Avenue

Lots 60 to 75, Block 7 - Osborn Street

Lots 19 to 23, Block 9 - Osborn Street

Lots 25 to 31, Block 8 - Orchard Green

NORTH RED DEER (Semi-detached) - 61st Avenue & 59th Street

Lots 2 and 6, Block 3 (North of Public Housing)

Sale price of the properties to be based on \$51.64 per foot plus the standard charges for Sewer and Water connection and survey fees. A print of the area will be made available for City Council.

Yours truly,

D. J. WILSON,  
Assessor

\* \* \* \* \*

NO. 10

January 29th, 1971

TO: City Commissioners

FROM: Director of Engineering & Utilities

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I am attaching herewith a proposed plan of subdivision for the land lying west of the West Park Junior High School. It would be appreciated if we could obtain City Council's approval in principle of this plan. The plan has been checked by the appropriate department heads, utility companies and C.M.H.C., and has received preliminary approval.

The purpose of designing this subdivision at this time is to provide a ten acre site for a limited dividend development proposed by Nelson Homes of Lloydminster. This site is shown bordered in red.

The Planning Director will be in attendance at the Council meeting to provide Council with details regarding this subdivision.

N. J. DECK, P. Eng.  
Director of Engineering & Utilities

NOTE: Plan will be available at meeting for Council's inspection.

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NO. 11

January 29, 1971

RE: BY-LAW 2151/J

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Attached to Council Agenda is a draft amendment to the Licensing By-law and which amendment has been prepared by the City Solicitor.

We recently discovered there was some confusion as to the interpretation of the wording of the existing section and as a result our Solicitor feels the attached amendment should be passed to clear up the situation.

= This section of the By-law pertains to the licensing of persons or firms engaged in the business of photography.

R. STOLLINGS,  
City Clerk

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NO. 1

WRITTEN INQUIRIES

TO: COUNCIL

January 29, 1971

FROM: CITY CLERK

RE: Code Feed Mill - 51st Street

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At the meeting of Council January 18th, Alderman McGregor requested information relative to the disposition of the Code Feed Mill on 51st Street. Following is a report from the Assessor in this regard.

R. STOLLINGS,  
City Clerk

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January 28, 1971

TO: CITY CLERK

FROM: CITY ASSESSOR

RE: CODE FEED MILL - 51st Street

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May we advise that the legal agreement for the purchase of the above mentioned property called for a payment of \$55,000 to be made prior to December 31, 1970. The agreement further stipulated that the Co-op was to remove the improvements within 120 days, closing date of the agreement. In the event the work was not done, the City could proceed with the demolition and apply all charges to the Co-op.

Yours truly,

D. J. WILSON,  
ASSESSOR

P.S. No Hold Back.

CORRESPONDENCE

NO. 1

January 23, 1971

Mayor Barrett,  
City Hall

Dear Mr. Barrett:

In accordance with my verbal statement in Council meeting on Monday evening, I hereby submit my resignation as a member of the Red Deer Public Housing Authority effective immediately. I do so with regret as I continue to be vitally interested in the project but as a matter of principle I cannot do otherwise.

Notwithstanding advice that it is not illegal for the Authority to recommend the contract with a firm of which a member is also a member of the Authority, it is my personal conviction that it is not proper to do so. Accordingly I find myself unable to continue as a member of the Authority, the other members of which do not share my concern.

Yours sincerely,

Anna E. Parkinson

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NOTE: It was agreed by Council October 13, 1970 that 2 members of Council should serve on the Housing Authority. Therefore it will be necessary for Council to appoint one additional member to replace Alderman Parkinson.

R. E. BARRETT, Mayor

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NO. 2

RED DEER ACCORDION SCHOOL  
Red Deer

January 21, 1971

Red Deer City Council  
City Hall  
Red Deer, Alberta

RE: Grant for Music Instruction  
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Dear Mayor and Council Members:

I am very pleased to learn through the newsmedia, that you decided to actively subsidize music instructions in the City. I therefore welcome your recent grant to the band society for a full time instructor.

Through this grant and other benefits, like buildings and utilities, provided by the Tax-payer to the band society and the school boards, these institutions are in a position and in fact do provide instruction as well as instrument sales and rentals at greatly discounted prices, which the commercial operator has no way of competing with.

As this situation would be utterly unfair, discriminating and undemocratic, I hereby make application for the following grant to be paid to the Red Deer Accordion School:

\$8,000.00	Salary
2,100.00	Rent, which includes commercial property tax
600.00	Utilities at commercial rates
103.50	City Business Tax, incl. square footage for instruction
10.00	Provincial License
<u>\$10,813.50</u>	TOTAL GRANT applied for

I am confident that you will approve this grant, giving it top priority especially since I contributed for many years to the City-Tax-Coffers, which cannot be said about the band society or the school boards.

Yours very truly,

BERND HARTMANN, Proprietor  
Red Deer Accordion School

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NO. 3

January 27, 1971

Mayor R. E. Barrett  
RED DEER, Alberta

Congratulations to Red Deer for winning fourteenth place Canada National ranking honorable mention Canadian Municipal Class B and first place Provincial Municipal Division in the National Fire Protection Association 1970 Fire Prevention Week contest.

A. E. BRIDGES,  
Fire Commissioner

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NO. 4

SORENSEN DISTRIBUTORS LTD.  
RED DEER

January 13, 1971

City Council,  
City of Red Deer,  
RED DEER, Alberta

Gentlemen:

We hereby ask for revision of property from commercial to residential. Namely, lots 15 and 16, Block 15, Plan K (53rd Street).

This property was changed from residential to commercial some years ago, with the explanation it was to help the City round out properties due to Corbetts buying some lots across the street and as at that time, we were parking buses on these lots, we did not object, as the taxes remained the same.

After the City took over the bus business, we looked into what kind of a building we could put on these lots and found it was commercial property and therefore could not build an apartment unless stores or offices were on ground floor. The only thing we could get a permit to build, was a two suite duplex and value of land was too high to warrant that, so we have used it the last several years for staff parking and when taxes were \$150.00, it was not too bad. This year however, assessment has been raised from \$1,320.00 to \$7,310.00 and there is no way we can afford to pay 5½ times the taxes or over \$700.00 taxes on these two lots.

We therefore apply for revision of these lots back to residential status. They are only used for parking customer or staff automobiles, which keeps them off the street and is not Commercial.

Yours very truly,

GORDON L. SORENSEN

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January 26th, 1971

TO: CITY COMMISSIONERS  
FROM: DIRECTOR OF ENGINEERING & UTILITIES  
RE: Application by Sorensen Distributors Limited for Rezoning  
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I have received the comments of the Director of the Regional Planning Commission and the City Development Officer, regarding this application. Inasmuch as the City is now in the process of examining the entire downtown area and as these lots are within the scope of this study, it is recommended that the application be tabled, pending a decision on the downtown study.

N. J. DECK, P. Eng.  
Director of Engineering & Utilities

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COMMISSIONERS' COMMENTS:

Concur with recommendations of the Director of Engineering & Utilities.

R. E. BARRETT,  
Mayor

D. COLE,  
City Commissioner

\* \* \* \* \*

NO. 5

RED DEER AND DISTRICT ARCHIVES COMMITTEE

January 25, 1971

Mr. R. Stollings,  
City Clerk,  
City of Red Deer,  
RED DEER, Alberta

Dear Mr. Stollings:

At the regular meeting of the Archives Committee this month, a motion was passed to ask City Council to re-appoint the following members of the Committee whose terms have already expired:

- Mr. E. L. Meeres
- Mr. Gordon Caton
- Mrs. J. Richards
- Mrs. Thelma Foster

We would appreciate it if you would put this matter on the agenda for the next City Council meeting.

Thank you.

Yours truly,

Mrs. Thelma Foster, Sec. Treas.

\* \* \* \* \*

NOTE: Under provisions of the Archives Committee By-law, appointments would be for a two year term expiring October, 1972.

R. STOLLINGS,  
City Clerk

\* \* \* \* \*

NO. 6

January 27, 1971

The City Clerk  
City Hall  
RED DEER, Alberta

Dear Sir:

RE: DAY CARE

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I would appreciate it if you would request the Director for Preventive Social Welfare to submit a report, which may be orally, to Council at the next regular meeting dealing with the feasibility of providing day care assistance to needy persons as an alternative to the forming of a Day Care Centre such as the subsidization of existing facilities or of baby sitting services.

Yours truly,

ALDERMAN FIELDING

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COMMISSIONER'S COMMENTS:

Mr. H. Irvine will give a brief verbal outline of alternatives at the Council meeting.

D. COLE,  
City Commissioner

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NO. 7

THE ALBERTA MILK CONTROL BOARD

N O T I C E

WHEREAS Union Milk Company Division of Silverwood Industries Limited of Calgary, Alberta by letter dated January 14, 1971 addressed to the Milk Board, has stated that a date had been set for the closing of processing at the Red Deer plant. Attached to this letter was a copy of a letter to fluid milk producers shipping to the Red Deer plant of Union Milk Company Division of Silverwood Industries Limited. This letter stated the following offer.

- 1) That all Union Milk producers shipping to the Red Deer plant commence shipping to the Calgary plant effective February 13, 1971.
- 2) That all producers become quota holders of Union Milk, Calgary, Alberta and participate in the sales of the combined areas of Red Deer and Calgary, Alberta.

- 3) That all producers now shipping to the Union Milk Red Deer plant participate ratably with the Calgary producers in adjustment of quotas for the 1971 year.

AND WHEREAS the Red Deer Fluid Milk Producers' Association Limited by letter dated January 12, 1971 addressed to the Milk Board attached the following resolution dated January 4, 1971.

- 1) As favouring the retention of its identity with the Red Deer Controlled Area.
- 2) As strongly opposed to any of its members being required to ship to Calgary.
- 3) That, in any event, its members should be responsible for shipping costs to Red Deer only.

AND WHEREAS, the Milk Board considers that the movement of milk, either in raw bulk or after processing, from one controlled area to another, is a matter which affects the public interest and concerns the producers of fluid milk and the processors of fluid milk.

NOW, THEREFORE, TAKE NOTICE that the Milk Board has set the 11th day of February, 1971 at the hour of 10:00 o'clock in the forenoon, at the Court House, Red Deer, as the time and place for hearing representations and recommendations concerning the movement of milk between the Controlled Areas of Red Deer and Calgary.

AND FURTHER TAKE NOTICE that the Milk Board after hearing such representations and recommendations may make such orders and regulations or recommendations as may be deemed necessary in the circumstances.

DATED at the City of Edmonton, in the Province of Alberta, this 26th day of January A.D., 1971.

THE ALBERTA MILK CONTROL BOARD

S. H. Thomas, Chairman

NOTICES OF MOTIONNO. 1

The following notice of motion was submitted by Alderman McGregor, January 18, 1971.

"WHEREAS Council is being asked for numerous requests for grants which Council is dealing with at meetings from time to time without any great deal of information pertaining to total grants in any one year, in particular the effect to budgets.

BE IT THEREFORE RESOLVED that the Council of the City of Red Deer seriously consider the establishment of a Grants Committee to accept and review requests annually with a recommendation prior to establishing the current year budget."

BY-LAW NO. 2011/3-H

Being a By-law to amend By-law No. 2011 as amended, being the Zoning By-law of the City of Red Deer.

Council of the City of Red Deer enacts as follows:-

- (1) The Zoning Map as defined in Section 2(3)(cc) and the residential Subzone Map referred to in Section 5(5) and the Trunk Road Map referred to in Section 1, Subsection (7) are hereby amended in accordance with Zoning Map A-110 hereto attached and forming part of this By-law and signed by the Mayor and City Clerk and impressed with the Corporate Seal of the City of Red Deer.

This By-law shall come into force upon the final passing hereof.

READ A FIRST TIME IN OPEN COUNCIL this \_\_\_\_ day of \_\_\_\_\_ A.D., 1971.

READ A SECOND TIME IN OPEN COUNCIL this \_\_\_\_ day of \_\_\_\_\_ A.D., 1971.

READ A THIRD TIME IN OPEN COUNCIL AND FINALLY PASSED this \_\_\_\_\_ day of \_\_\_\_\_ A.D., 1971.

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CITY CLERK

BY-LAW NO. 2151/J

Being a By-law of the City of Red Deer to amend By-law No. 2151, the Licensing By-law.

COUNCIL OF THE CITY OF RED DEER ENACTS AS FOLLOWS:

- 1) By-law No. 2151 of the City of Red Deer as amended is hereby further amended by striking out subsection (c) of section 69 and substituting therefor the following:

"(c) Any person carrying on the business of the taking, developing, printing, coloring or enlarging of photographs or pictures, other than a person described in subsection (a) of this section or section 69 (A), shall take out a license and shall pay therefor an annual fee of:

(i) in the case of a home occupation \$50.00.

(ii) in any other case \$20.00."

- 2) This By-law shall come into force upon the final passing hereof.

READ A FIRST TIME IN OPEN COUNCIL this \_\_\_\_\_ day of \_\_\_\_\_ 1971.

READ A SECOND TIME IN OPEN COUNCIL this \_\_\_\_\_ day of \_\_\_\_\_ 1971.

READ A THIRD TIME IN OPEN COUNCIL AND FINALLY PASSED this \_\_\_\_\_ day of \_\_\_\_\_ 1971.

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CITY CLERK

BY-LAW 2351

Being a By-law to establish a Court of Revision.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER DULY ASSEMBLED ENACTS AS FOLLOWS:-

- 1) There is hereby established a Court of Revision consisting of five (5) members, namely:-  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_
- 2) The members hereby appointed to the Court of Revision shall hold office until the 31st of December, 1971.
- 3) The said members shall be remunerated for their services on the Court of Revision as follows:  
  
Twenty-five (\$25.00) Dollars per member per day for each day attending the Court of Revision.
- 4) (a) The City Clerk of the City of Red Deer, or in the case of his absence, the Assistant City Clerk of the City of Red Deer, is hereby appointed Clerk of the Court of Revision.  
  
(b) The said Clerk shall, when required to do so, issue a summons to any person to attend as a witness at the Court of Revision.  
  
(c) The said Clerk shall keep in a summary form a record of the proceedings of the Court of Revision, and shall perform such other duties as the Court of Revision may direct.  
  
(d) The said Clerk shall be remunerated for his services to the Court of Revision as follows: NIL
- 5) In the event of any vacancy arising in the membership of the Court of Revision, the Council shall as soon as is practicable make an appointment to fill such vacancy.
- 6) No person who is interested, directly, or indirectly, in any property or business in connection with the assessment of which an appeal has been filed, shall act as a member of the Court of Revision on such appeal.
- 7) The majority of the members of the Court of Revision shall constitute a quorum.

READ A FIRST TIME IN OPEN COUNCIL this \_\_\_\_\_ day of \_\_\_\_\_

A. D. 1971.

READ A SECOND TIME IN OPEN COUNCIL this \_\_\_\_\_ day of \_\_\_\_\_ A. D. 1971.

READ A THIRD TIME IN OPEN COUNCIL AND FINALLY PASSED this \_\_\_\_\_ day of \_\_\_\_\_

A. D. 1971.

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CITY CLERK

January 25th, 1971

TO: City Commissioners  
FROM: Director of Engineering & Utilities  
RE: 1971 PUBLIC WORKS PROGRAM

Please find attached details of the proposed debenture and prepaid works program, including a general location plan, schedules, comments and recommendations.

Would you please place this information before City Council

- 1) to give Council an opportunity to examine some of the projects in more detail.
- 2) to obtain final approval to proceed with the work for projects not already authorized by Council.
- 3) to receive Council's approval on the allocation of projects, i.e. work to be undertaken by city forces, sub-contractors, consultants, etc.
- 4) to give Council an opportunity to review petitions received in 1970 and outstanding petitions received prior to 1970.

Comments on the Proposed Program

It is our recommendation that the construction of the paved and gravel roads, the paved and gravel lanes, sidewalks and crown surfacing be undertaken on the same basis as in 1970. In 1970 the Engineering Department was authorized to design, construct and supervise these projects, supplemented by sub-contractors where required.

For the construction proposed in the Water Utility, Storm Drainage and Street Lighting areas, we recommend the design, construction and supervision be undertaken by city forces except for the proposed storm sewer in the Sylvan Lake Trail area. This storm sewer project is of sufficient magnitude that it may be considered for design and supervision by consultants with tender calls for construction. The remaining items provide a reasonable construction work load for the city utility crews.

In the area of Structures we recommend the Bus Storage Building be designed by the city with tender call for construction and the work supervised by the city. For construction at the Fire Training Grounds, it is recommended that the design, construction and supervision be undertaken by the city except for the training tower structure which is recommended to be designed, tenders called and supervised by consultants. We would surmise that Council wishes to have the Police Building designed, tenders called, and construction supervised by consultants.

The above items have been summarized in tabular form on the following pages. We have also summarized the estimated costs into four general areas, for information purposes.

Two changes have been made to the Debenture Program as previously approved by Council when the Seven Year Plan was discussed. We had overlooked a petition to pave a lane in the West Park area, this has now been placed on the program. Also, the lane proposed for gravel construction on the east side of 61 Avenue (on the east side of the Subsidized Housing, at the bottom of the 60 Street Hill) will be half prepaid and half debentured. The debenture half has been added to the program. The estimated cost of these two debentured items is \$11,100. The Storm Sewer total has been reduced by this amount with the overall Debenture total remaining unchanged.

N. J. DECK, P. Eng.  
Director of Engineering & Utilities

PROPOSED ALLOCATION OF PROJECTS - 1971 PROGRAM

PROJECT	DESIGN By	CONSTRUCTION By	SUPERVISION By
1. <u>ROADS - PAVED</u> As per listings	City	*City	City
2. <u>ROADS - GRAVEL</u> As per listing	City	*City	City
3. <u>LANES - PAVED</u> West Park	City	*City	City
4. <u>LANES - GRAVEL</u> As per listings	City	*City	City
5. <u>WATER UTILITY</u> 67 Street East of 59 Avenue 71 Street	City City	City City	City City
6. <u>STORM DRAINAGE</u> Eastview Area Morrisroe Area Golden West Area 32 Street Gaotz Avenue North & South Exhibition Grounds Miscellaneous Catch Basin Reconnections . . . . . 51 Avenue  Sylvan Lake Trail Area	City City City City City City City City City City	City City City City City City City City City Contractor	City City City City City City City City City Consultants
7. <u>STRUCTURES</u> Bus Storage Police Building Fire Training Grounds	City Consultants City and Consultants	Contractor Contractor City and Contractor	City Consultants City and Consultants
8. <u>STREET LIGHTING</u> As per listing	City	City	City
9. <u>CROWN SURFACING</u> As per listing	City	*City	City
10. <u>SIDEWALKS</u> As per listing	City	City	City

\* Includes the use of sub-contractors as required.

SUMMARY OF ESTIMATED COSTS AS RELATED TO THE FOLLOWING AREAS

Construction by General Contractors	\$ 407,000
Construction by Sub-Contractors	\$ 264,000
Construction by City Forces	\$ 360,000
Design and Supervision by Engineering Department	\$ 659,000

PETITIONS AND RECOMMENDATIONSBefore 1970 (Outstanding)

1. Petition, December 16th, 1964 - Paving of 47 Avenue from 32 Street South  
Recommendation - To be reviewed in 1972.
2. Petition, May 16th, 1966 - Pedestrian Access - West Park to  
South Hill  
Petition, Resubmitted Jan. 3/68  
Delegation To Council Dec. 14/70  
Recommendation - To be reviewed in 1972.
3. Petition, September 15th, 1967 - Paving of 59 Avenue from 60 Street  
to 63 Street  
Recommendation - To be reviewed in 1972.
4. Petition, September 15th, 1967 - Paving of 59 Avenue from 67 Street  
to 71 Street  
Recommendation - To be reviewed in 1972.

Received in 1970

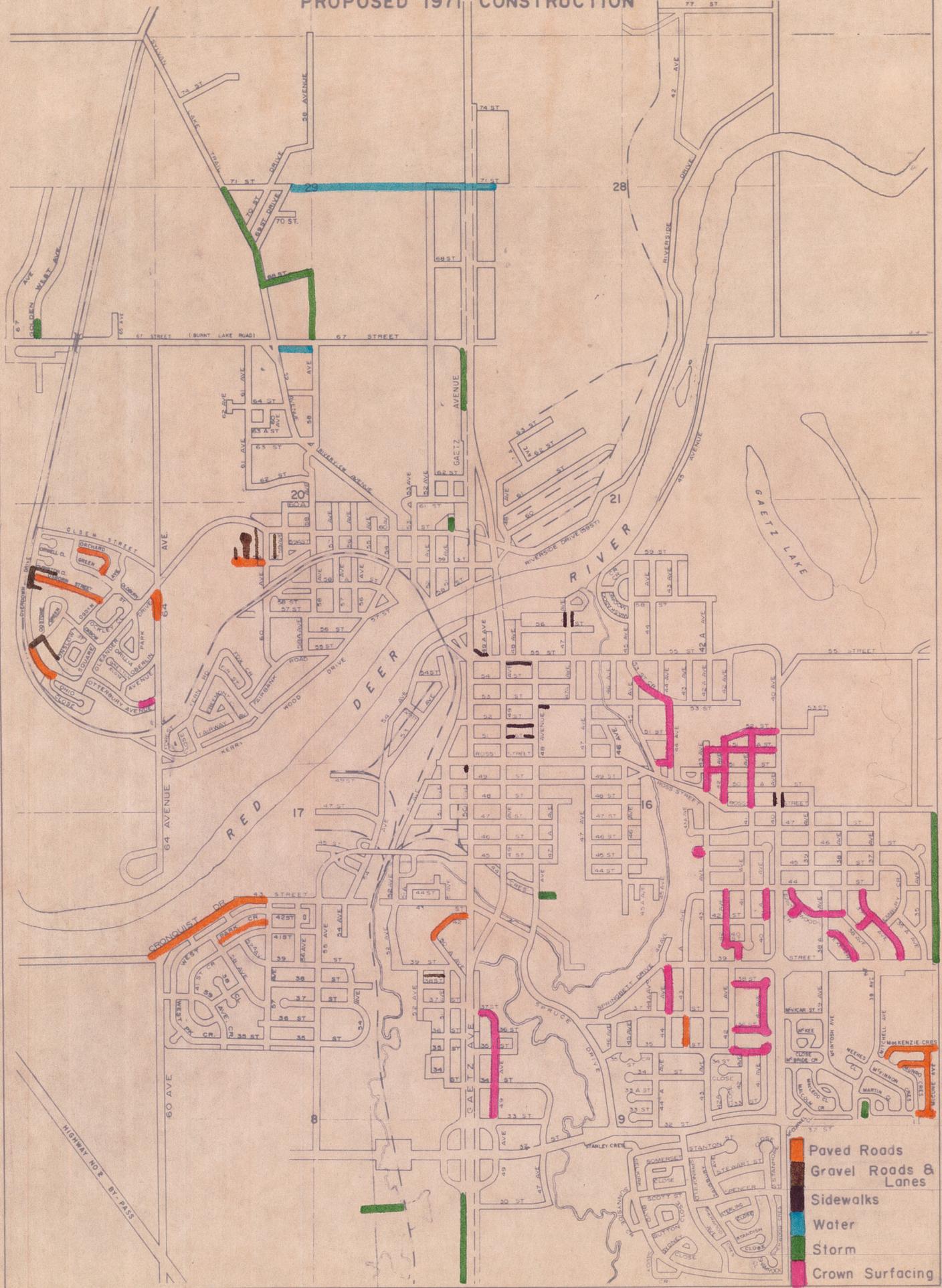
1. Petition, October 28th, 1970 - Paving of 64 (Oberlin) Avenue from  
Oleander Drive South.  
Recommendation - Construct in 1971.
2. Petition, November 16th, 1970 - Paving of 43A Avenue from 35 Street  
to 37 Street  
Recommendation - Construct in 1971.
3. Petition, May 25th, 1970 - Paving of Lane South of West Park  
Crescent from 57 Avenue to 58 Avenue  
Recommendation - Construct in 1971.

1971 PROGRAM SUMMARY

<u>CONSTRUCTION</u>	<u>DEBENTURED</u>	<u>PREPAID</u>	<u>T O T A L</u>
Paved Roads	\$ 85,000	\$ 146,200	\$ 231,200
Gravel Roads	-	8,100	8,100
Gravel Lanes	8,900	8,800	17,700
Paved Lanes	9,000	-	9,000
Water Utility	56,000	-	56,000
Storm Sewer	214,900	27,000	241,900
Structures	354,000	-	354,000
Street Lighting	30,000	-	30,000
Recreation Facilities	40,600	-	40,600
Sidewalks	33,200	-	33,200
Crown Surfacing	50,000	-	50,000
	<hr/>		
T O T A L S	\$ 881,600	\$ 190,100	\$ 1,071,700
	<hr/> <hr/>		

# CITY OF RED DEER

## PROPOSED 1971 CONSTRUCTION



- Paved Roads
- Gravel Roads & Lanes
- Sidewalks
- Water
- Storm
- Crown Surfacing

1971 DEBENTURE PROGRAMPAVED ROADS

<u>ON</u>	<u>FROM</u>	<u>TO</u>	<u>WIDTH</u>		
Cronquist Drive	57 Avenue	60 Avenue	32'	C. & G., both sides	\$ 53,700
43A Avenue	35 Street	37 Street	32'	5' Mono, both sides	16,200
50A Avenue	Gaetz Ave.	Rear Hospital Entrance	28'	C. & G., south side	15,100
				Total	<u>\$ 85,000</u>

NOTE: All Class "C" Road Construction = average 24" excavation  
 14" sand  
 8" gravel  
 2" asphalt

WATER UTILITY

<u>ON</u>	<u>FROM</u>	<u>TO</u>	<u>SIZE</u>	
67 Street	58 Avenue	59 Avenue	12"	\$ 6,000
71 Street	Lane East of Gaetz Avenue	69 Street Drive	10"	50,000
			Total	<u>\$ 56,000</u>

STORM SEWER

<u>ON</u>	<u>FROM</u>	<u>TO</u>	
Eastview (East Side)	Ross Street	39 Street	\$ 6,000
Golden West Avenue	67 Street	North	1,100
Lane East of Mitchell Avenue and North of 32 Street			1,400
Lane East of 48 Avenue and South of 45 Street			2,500
West Gaetz Avenue Service Road	67 Street	South	16,700
51 Avenue	60 Street	North	2,300
58 Avenue and 59 Avenue	67 Street	71 Street	124,000
32 Street			2,000
Catch Basin Reconnections			58,900
		Total	<u>\$ 214,900</u>

STRUCTURES

Bus Storage Building Extension		\$	35,000
North Red Deer Fire Training Grounds			119,000
Police Building	(Net)		200,000
	Total	\$	<u>354,000</u>

STREET LIGHTING

<u>ON</u>	<u>FROM</u>	<u>TO</u>	
Cronquist Drive	57 Avenue	60 Avenue	\$ 4,950
41 Avenue	46 Street	52 Street	1,085
43 Avenue	Ross Street	35 Street	3,000
43A Avenue	35 Street	37 Street	1,320
48 Avenue	Ross Street	55 Street	2,275
51 Avenue	47 Street	48 Street	525
51 Avenue	Ross Street	52 Street	1,225
51 Avenue	62 Street	Southward	310
54 Avenue	37 Street	39 Street	1,145
55 Avenue	35 Street	43 Street	3,255
55 Avenue	41A Street	42 Street	155
56 Avenue	39 Street	43 Street	1,250
39 Street	42 Avenue	43 Avenue	310
44 Street	40 Avenue	43 Avenue	1,085
47 Street	Gaetz Avenue	48 Avenue	3,960
48 Street	48 Avenue	49 Avenue	2,300
51 Street	46 Avenue	47 Avenue	990
53 Street	47 Avenue	47A Avenue	660
Miscellaneous Dark Areas			200
		Total	\$ <u>30,000</u>

RECREATION FACILITIES

Total Allowance Per Seven Year Plan	\$	<u>40,600</u>
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LANES AND SIDEWALKSGravel Lane Construction

<u>ON LANE</u>	<u>FROM</u>	<u>TO</u>	
South 39 Street	51 Avenue	52 Avenue	\$ 3,100
West 59 Avenue	59 Street	60 Street	3,700
East 61 Avenue	59 Street	60 Street	2,100
		Total	\$ <u>8,900</u>

LANES AND SIDEWALKS (Continued)

Paved Lane Construction

<u>ON LANE</u>	<u>FROM</u>	<u>TO</u>	
South of West Park Crescent	57 Avenue	58 Avenue	\$ 9,000

Sidewalk Construction

<u>ON LANE</u>	<u>FROM</u>	<u>TO</u>	<u>SIDE</u>	<u>TYPE</u>	
Gaetz Avenue	Ross Street	Lane South	West	11' Mono	\$ 2,700
40 Avenue	Ross Street	50A Street	East	C. & G.	1,400
40 Avenue	Ross Street	50A Street	West	4.5' Sep.	2,100
47A Avenue	56 Street	57 Street	East	4' Sep.	2,600
47A Avenue	56 Street	57 Street	West	4' Sep.	2,600
51 Street	48 Avenue	49 Avenue	North	8' Mono	4,100
52 Street	48 Avenue	49 Avenue	South	4' Sep.	3,800
53 Street	48 Avenue	East	South	4' Sep.	1,500
53 Street Cres.	55 Street	44 Avenue	North	5' Sep.	3,400
55 Street	Gaetz Avenue	49A Avenue	North	6' Sep.	3,700
55 Street	48 Avenue	49 Avenue	South	6' Sep.	5,300
Total					\$ 33,200

Total for Debentured Lanes and Sidewalks . . . . . \$ 47,400

CROWN SURFACING

<u>ON</u>	<u>FROM</u>	<u>TO</u>
Eastwood Crescent	44 Street	38 Avenue
Exeter Crescent	38A Avenue	Service Road
Grandview Boulevard	43 Avenue	West
Otterbury Avenue	64 Avenue	400' West
37 Avenue	39 Street	44 Street
40A Avenue	44 Street	42 Street
41 Avenue	Ross Street	52 Street
41 Avenue	38 Street	36 Street
42 Avenue	Ross Street	52 Street
42 Avenue	44 Street	39 Street
43 Avenue	Ross Street	51A Street
44 Avenue	39 Street	37 Street
44 Avenue	53 Street	45 Avenue
49 Avenue	37 Street	33 Street
35 Street	42 Avenue	41 Avenue
36 Street	42 Avenue	41 Avenue



1971 PREPAID PROGRAMPAVED ROADS

<u>ON</u>	<u>FROM</u>	<u>TO</u>	<u>WIDTH</u>		
MacKenzie Crescent	Munro Crescent	McCune Avenue	28'	5' Mono. both sides	\$ 22,700
Martin Close	Munro Crescent	McCune Avenue	28'	5' Mono. both sides	6,100
McCune Avenue	Martin Close	MacKenzie Crescent	28'	5' Mono. both sides	25,700
Moon Crescent	Munro Crescent	McCune Avenue	28'	5' Mono. both sides	14,100
Orchard Green	North Loop		28'	5' Mono. North side C. & G. South side	18,000
Osborne Street	Ogden Avenue	Overdown Drive	32'	5' Mono both sides	32,300
Overdown Drive	Ohio Close	Odstone Green	32'	Transition 5' Sep. to 5' Mono. North side	10,300
64 Avenue	Oleander Drive	South	32'	5' Mono. both sides	2,500
59 Street	60 Avenue	61 Avenue	32'	C. & G. South side 5' Mono. North side	14,500
				Total	<u>\$ 146,200</u>

NOTE: All Class "C" Road Construction = 24" average excavation  
14" sand  
8" gravel  
2" asphalt

GRAVEL ROADS

<u>ON</u>	<u>FROM</u>	<u>TO</u>	
Odstone Green	Overdown Drive	Lane North	\$ 1,300
Overdown Drive	Lane South of Osborne Street	Lane North of Osborne Street	3,300
61 Avenue	59 Street	North	3,500
		Total	<u>\$ 8,100</u>

GRAVEL LANES

<u>ON LANE</u>	<u>FROM</u>	<u>TO</u>	
North Osborne Street	Overdown Drive	East	\$ 3,200
South Osborne Street	Overdown Drive	West	1,300
North Overdown Drive	Odstone Green	South	1,300
East 61 Avenue	59 Street	60 Street	2,100
West 61 Avenue	59 Street	North	900
		Total	<u>\$ 8,800</u>

STORM SEWER

<u>ON</u>	<u>FROM</u>	<u>TO</u>	
West Gaetz Avenue Service Road	51 Avenue	South	<u>\$ 27,000</u>

TOTAL PREPAID PROGRAM \$ 190,100

1 February 1971.

DAY CARE FOR CHILDREN

Prepared by W.H. Irvine, Director, Preventive Social Services, Red Deer and District.

DEFINITION:

Day care may simply be defined as "the regular care of children who are in need of adult supervision, by persons outside of their own families, for all or part of the day". (Refer to Appendix A for definitions of different programs of day care).

DAY CARE AS A PREVENTIVE SOCIAL SERVICE:

Day care protects children from dangerous situations, strengthens family life, prevents many problems from developing and promotes the welfare of children.

Since the establishment of the Preventive Social Service program in the Province of Alberta, many communities are providing day care for children as a preventive social service. Costs of these programs are shared by contributions from the community such as donations, fees for service, the United Fund, and all levels of government. (Refer to Appendix B for a list of the approved day care projects).

WHAT ARE THE ALTERNATIVE METHODS OF DAY CARE AS FAR AS PREVENTIVE SERVICES ARE CONCERNED?

1. The setting up of a Board of Directors to establish a private non-profit day care centre, such as the Red Deer Day Care Society, to operate a Day Care centre under a budget deficit basis, with the deficit being picked up under the Preventive Social Service Program.
2. The establishment of non-profit private day care enterprises with the purchase of services through Preventive Social Services.

3. The establishment of Family Day Care programs through a private non-profit society, private social agency, or municipally-operated Social Service Department.
4. The Provincial Planning and Development Branch may consider the purchase of services from a commercially-operated, profit enterprise Day Care Centre. This has not been done up to the present time.

CAN DAY CARE BE PAID OUT OF WELFARE FUNDS?

The City Social Service Department provides emergency social assistance to the unemployed individual and his family who have lived continuously in Red Deer for the previous twelve months, and for individuals and families where short term (under 90 days) assistance is required because of illness or disability of the breadwinner. If a special need arises where these families require the services of a housekeeper, family day care, etc., this is considered.

The Provincial Department of Social Development in their program of Social Allowance may consider a special need for a child who for social, educational, medical or therapeutic reasons, requires day care services. The incentive and rehabilitative aspect of public assistance programs are fairly flexible, depending on need and individual circumstances. Public assistance programs are cost sharing with all levels of government.

HOW MUCH DOES DAY CARE COST?

Costs vary across Canada and would be primarily related to the level of salary paid to the staff. According to Mr. Howard Clifford, Day Care Director of Edmonton, the per diem cost is \$4.60 per day.

It should be noted that the cost of \$4.60 per diem rate in Edmonton is not the actual cost to government. Each of the subsidized centers are United Community Fund agencies and receive a part of their operating cost from the. The fees paid by the parents are also deducted from this amount and the government picks up the resulting deficit.

Red Deer

The per diem cost for the Day Care Centre is \$4.54 based on a total expenditure of \$36,000.00 for the period, April 1, 1971 to December 31, 1971, with an average of 22 operating days per month. This cost includes table, chairs, play equipment and other accessories, alterations and additions to existing premises and gate to playground, totalling \$3700.00. Next year's costs could be reduced to approximately \$4.07 per day.

#### HOW MUCH DOES FAMILY DAY CARE COST?

Edmonton pays \$2.30 a day for each child placed in a Family Day Care program. Mr. Clifford recognizes that this is low. The government is only paying \$2.10 a day for foster care. Therefore, there has been some concern that they are paying more for day care than foster mothers receive for giving 24 hour service. They would like to see the family care parent eventually receive financial recognition more appropriate to the importance of her work.

The Family Day Care, pilot project conducted in the municipality of East York, Toronto, 1964 - 1965 by Protestant Children's Homes for 40 children amounted to a total cost of \$54,071, or \$4.60 per child per day. This per diem cost of \$4.60 included screening applications, recruitment of

day care homes , continuing supervision of the child in day care including regular contact with the parent, maintaining records of payments received and bi-monthly payment of day care mothers plus a share of the general administrative costs. Payment to day care mothers was \$2.42 per day and the income from parents' fees was \$1.20 per day. In the two year period, one quarter of the total cost was recovered from parents' fees.

#### ADVANTAGES OF THE DAY CARE CENTRE

The advantages of a Day Care Centre for the child three years and over are many. Through play, a child learns to create, to explore and enjoy things, to experiment with things and ideas, to express himself, to have fun and to make friends. Through play, a child gains skills and techniques by doing, self-confidence by achievement, independency by trying his own ideas, increased self-control, and self-discipline, maturity by using new-found knowledge, self-expression through opportunity, a sense of fair play by being part of a group. A good Day Care Centre is more than just a "parking place" for children.

#### DISADVANTAGES OF THE DAY CARE CENTRE

Although Knox Presbyterian Church appears the best location, transportation may be a difficulty to some mothers not working in the downtown area. The neighborhood Day Care Centre concept is the answer to this disadvantage, but we need to start somewhere.

There is the disadvantage as far as the shift mother is concerned, or mothers who work on Saturday or Sunday.

With only one location, the latch-key child could only be served if his school was near the Centre.

#### ADVANTAGES OF THE FAMILY DAY CARE PROGRAM

The family day care program is particularly helpful for the child under 3 years of age and for the older pre-school child who is not ready for a group experience of the Day Care Centre.

It is an economic way of serving infants up to three years of age. This program provides more flexibility, but not total flexibility for shift workers. In case of a brief separation through hospitalization of the mother, family care programs may be an advantage.

Family Day Care is seen as a supplement, not as an alternative to a Day Care Centre.

It is important to note that the mere placing of a child in a family care home does not guarantee the essential well-being of the child. The kinds of homes recruited, the activities and stimulation occurring in the family care homes, the amount and quality of professional direction available to the home, determine the success of the program. There is less control over the quality of control than can be provided in Day Care Centres.

#### DISADVANTAGES OF FAMILY DAY CARE PROGRAMS

As a supplement to the Day Care Centre program, Family Care homes are utilized in Edmonton. One of the problems facing the family care in Edmonton is that the population in our society is highly mobile and it is increasingly difficult to insure stability or lack of turnover in the homes. Another problem is that there are certain areas of the city where suitable family care homes were not readily available and this causes problems of transportation for the mothers. A further problem is that unlike a day care centre, if the family care mother becomes ill, there is the necessity of finding substitute arrangements for the child.

DISADVANTAGES OF THE COMMERCIAL DAY CARE CENTRES

Commercial enterprises are in business for profit, while in non-profit public or private centres, all monies are spent on adequate facilities, training of staff and care of the children. There is no way of insuring good child care standards of care are met as the Alberta regulations are low compared to the desirable standards proposed by the Child Welfare League of America or the standards set by the Day Care section of the Social Service Department, City of Edmonton. (Refer Appendix C for comparison of standards).

WHO WILL PROVIDE FAMILY DAY CARE?

The Red Deer Day Care Society according to their constitution have been organized to provide a community group care service to pre-school children and such other children as the Board of Directors shall specify.

The Society is not prepared to offer Family Day Care.

If the community wants Family Care do we set up another Society to provide this service or can this service be provided by an existing social agency, public or private?

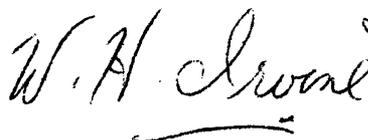
RECOMMENDATIONS:

I would be afraid that if we went into Family Day Care at this time, this may jeopardize the recognized need for a Day Care Centre in Red Deer.

There is a need for both Family Care and a Day Care Centre. The question is when? Parents need a choice depending on circumstances and the individual needs of the child.

I recommend this matter be referred back to the Red Deer and District Social Service Board for further study and that the whole matter be discussed at Red Deer City Council level sometime in March or April, when all members of City Council are present.

Respectfully submitted,

A handwritten signature in cursive script that reads "W.H. Irvine". The signature is written in dark ink and has a horizontal flourish underneath the name.

W.H. Irvine, Director,  
Preventive Social Services,  
Red Deer and District.

FURTHER COMMENTS - IN RESPECT TO DAY CARE AS A PREVENTIVE SERVICE

BASIC NEEDS:

All of us have needs. These include adequate food, clothing, and shelter. Sound physical health and mental growth through health, recreational and education programs. Affectional needs - intimate warm relationships with parents, others in the family friends. Spiritual needs and a fundamental philosophy of life. A sense of achievement and a chance of opportunities for recognition. A sense of belonging acquired through family, church, school and community. A need to share with others. A need for self-acceptance and a sense of personal worth. Finally a chance to grow and mature into responsible adults. All needs have varying importance at different age levels and individuals develop at different rates.

If our basic needs are not met at an early age, this may lead to the emergence of many of our present day social problems, such as school drop-outs, alcoholism, drugs, delinquency, illegitimacy, divorce, physical and mental breakdown. The resulting cost to our society in terms of treating one patient in mental hospital, one person in correctional institute or gaol, one person on welfare, is astronomical.

In the Province of Alberta the cost of maintaining individuals and families on welfare for 1970 will be over fifty million dollars and this does not include institutional costs such as maintaining and caring for our youth in hospital for emotional illness or the misuse of drugs, etc.

Something then must be done to prevent our increasing social problems. The Provincial Government introduced in July 1966 the Preventive Social Service Act to enable local communities such as Red Deer to study the needs of school children, our pre-school children, youth, adults, to determine how

these can be met and to introduce to local governments through the Director of Preventive Social Services, projects that may be considered cost-sharing by the participants themselves, fees for services, volunteerism, the United Fund, local, provincial and federal governments.

Refer to Appendix "D" - Steps to Have a Preventive Social Service Project Approved.

It is recognized that prevention must start at the early informative age from babyhood through the pre-school years. The first six years of our lives are the most important in terms of our future development to growing into responsible mature adults.

This then leads us to the pre-school child in terms of DAY CARE.

Recognizing the needs of the pre-school child in terms of the need for security, warmth, love, affection, group inter-action, health and education, many methods of day care have been established - not only for the disadvantaged and culturally deprived child, but for all children.

These include play schools, kindergartens, nursery school, head start, special schools, designed to overcome learning disabilities that disadvantaged children bring to school, family care and day care centres.

#### WHAT ABOUT NEED AND HOW WAS THIS DETERMINED IN RED DEER

In the fall of 1965, the Council of the City of Red Deer, on the recommendation of the Social Service Committee requested that the Social Planning Council of Red Deer and District study the need of preventive services and suggest ways to implement these services. A public meeting was held in November 1965 at which time a committee of citizens was established, with representation from City Council, which met for nine months. One of their considerations was the need for Day Care as a preventive service, requiring immediate study by the Social Planning Council.

The Preventive Social Service report. ~~was~~ approved by City Council.

In November 1966, the Social Planning Council began forming a citizen committee to look into the whole needs of our pre-school child. The need was established as outlined in the Day Care Needs Study, October 1969. This was followed by a Ways and Means Committee who looked at alternatives such as private non-profit, commercial profit, or municipally operated day care services such as family day care and day care centres.

The Ways and Means Report, November 1969, was accepted by the Social Planning Council and the Red Deer and District Social Service Board after much study, thought and deep concern. The Ways and Means Report recommended the establishment of a Day Centre and when this was established, the need for other day care services such as family day care would be looked into. A specific project committee was formed by the Red Deer and District Social Service Board to include the Social Service Board, the Social Planning Council and local citizens to study costs, facilities, etc., in respect to the establishment of a Day Care Centre. Following another recommendation was a joint committee to set up a provisional board. A board of directors who would be concerned with day care services, but who were organized primarily for the purpose to establish for children a day care centre preferably for the ages three to five years, was established. The Society became incorporated on July 1970. A Preventive Social Service Project, submitted by the Society, approved by the Red Deer and District Social Service Board, has now been turned down by City Council on two occasions:

- (1) April 1970, because of the high cost of Day Care Centres.
- (2) January 1971, because there must be a better way.

There has been a great deal of public controversy in respect to the whole aspect of day care as follows:- "That this concept is "communism"", that this is just another welfare program; that a day care centre is cold institution that won't meet the "affectional needs of children", that it should be done by volunteers without cost to the children, that we should financially through taxes have commercial profit day care enterprises, that we spend tax money and have a plebiscite, "that my children are grown up - why should I be concerned?", "I am an old age pensioner - I can't pay any more taxes", that we should provide a family day care program to keep the child in the warm atmosphere of a properly selected home, that more consideration to the latch-key school children during their lunch hours and after school be given, that the present proposal of a day care centre doesn't meet the needs of the working mother on shift work, that the "mother's place is in the home", that the money allocated for day care services be distributed somehow to the needy through our present welfare program so that more children may be able to benefit.

WHERE DO WE GO FROM HERE? WHAT THEN ARE THE ALTERNATIVES?

Does the Red Deer Day Care Society continue their program of public education and return to City Council next year with their proposal of establishing a Day Care Centre? Does the Red Deer Day Care Society  
' . throw up its hands, and say "What's the use", or do they return to Council prior to budget with time in March or April this year when all members of Council are present?

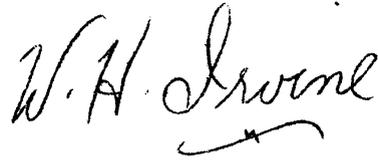
As the Director of Preventive Social Services, I have been involved with all the committees concerned with day care since 1965. I have

developed a resource library of day care literature. I have talked day care with local citizens, have met with and discussed day care with Directors of Preventive Social Services, throughout the province, Day Care Staff and Directors of Day Care Centres, Mr. Ray Speaker, Minister, Preventive Services welfare workers, members of the Vanier Institute, met with mothers who have had difficulty making adequate plans for their children while at work. I have visited commercial day care centres, public operated day care centres, and non-profit private board operated centres. I have corresponded with the Child Welfare League of America, the Canadian Welfare Council in respect to Day Care.

As a registered social worker, member of the Canadian Association of Social Workers with over 26 years of experience as a professional worker, and as a child welfare worker, I know the difficulty of finding satisfactory foster and group homes for children. As Director of the Cerebral Palsy Association of Greater Vancouver, I was responsible for the operation of a pre-school program both group and home program for physically and mentally handicapped children.

Speaking from a wide experience as a social worker with over 26 years experience and as a father of three children and grandfather of three children, I feel that day care and other pre-school programs are important to the growth and development of all children. Where the mother is unable to provide this herself, then the community has a responsibility to provide this service, either financed publicly or through private enterprise. The individual child's needs must be met through a variety of pre-school programs, either through a day care centre, family care programs, nursery or kindergarten programs, etc.

I strongly support the concept of neighborhood community day care centres supplemented with good family day care programs, provided there are adequate standards (not only physical) but quality of staff, and opportunities for child growth through stimulation and social interaction -- NOT JUST BABYSITTING -- but a truly preventive social service program, in investment in the future.

A handwritten signature in cursive script that reads "W.H. Irvine". The signature is written in black ink and has a decorative flourish at the end.

W.H. Irvine, Director,  
Red Deer and District  
Preventive Social Services.

APPENDIX "A"

DEFINITIONS

The renewed interest in the pre-school years has resulted in a mushrooming of different programs. Day care, kindergarten, nursery school, Montessori schools, Nursery-mats, Head Start, School Readiness, Child Development Centers, Community Action Programs, Play Schools, Mother's Day Out programs, Family Care Programs, are all names that can be a source of confusion to a person making an introductory survey of the pre-school literature. The confusion is not reduced by encountering such terms as subsidized day care, private day care centers, commercial day care centers, co-operative day care centres, and a host of specialized day care centers serving aphasic children, mentally ill children, retarded children, and other children with specialized needs.

Montessori Schools

The Montessori schools are programs which emphasize the use of a prepared environment designed to stimulate the academic and intellectual growth of children. However, the trained nursery teacher in a day care center will utilize equipment and ideas that originate from any of several schools of thought, including Montessori.

Play School

Play school is a program where mothers volunteer their time under the direction of paid staff to organize activities that emphasize the social development of four and five/old children.

### Kindergarten and Nursery Schools

These two programs are the ones that are more familiar to Canadians. Kindergartens usually refer to a program for five-year old children while nursery schools serve the three- and four-year olds. Both of these programs usually operate on a half-day basis.

### Head Start

Head Start began in the United States as a six-week summer course for underprivileged children who would be starting school in the fall. These programs have now been extended downward to serve children as young as three on a yearly basis.

### Cognitive Schools

Numerous cognitive psychologists stress that more emphasis must be placed upon direct activities designed to overcome the learning disabilities that disadvantaged children bring to school. Numerous pre-school programs with various techniques and methods have developed with this objective in mind.

### Family Care

Family Care is a day care program involving the selection and supervision by a social worker of private homes who give individual care to children during the day. If the community has day care centres, these family care homes usually serve the children under the age of three and older children who are not able to take advantage of the day care center.

### Day Care Centres

Technically there are many day care centers across Canada that care for children of working mothers who operate without trained staff, meet very minimal licensing standards, and who have a program that at best can be described as custodial.

However, for the purpose of this paper, a day care center is defined as a place that serves, during the day, children aged three up to the school years through the use of a program prepared by staff especially educated to work with pre-school children. The program attempts to insure the child's physical well-being, to deepen his emotional growth, to stimulate his social skills, and to promote the extension of his frame of reference through experiences which facilitate his conceptual development.

PREVENTIVE SOCIAL SERVICE

DAY CARE PROJECTS APPROVED TO DATE

EDMONTON

School Readiness Centre  
Community Day Nursery  
Day Care Project  
Glengarry Day Care Centre

CALGARY

Providence Day Care Centre  
Shaganappi Day Care Centre  
Bowness-Montgomery Day Care Centre  
Mount Royal College Day Care Centre

LETHBRIDGE

Head Start Demonstration Project  
Lethbridge Central Day Care Centre  
Pre-School Training Program.

MEDICINE HAT

Head Start Program  
Medicine Hat Day Care Centre

LEDUC

Pre-School Classes  
Play Schools

FORT MCMURRY

Anzac Playschool

GRANDE PRAIRIE

Pre-School Education Program  
Pre-School Education Program  
for Sexsmith  
Clairmont Pre-School  
Education Program  
Hythe-Beaverlodge Head  
Start Program  
Hythe-Pre-School Program

CAMROSE

Camrose Children's Centre

LAC LA BICHE

Lac La Biche Play School  
Wandering River Play School  
Owl River Play School  
Rich Lake Play School  
Kikino Readiness School  
Plamondon Play School

CROWSNESS PASS

Head Start Program

ATHABASCA

Grassland Head Start  
Program

HIGH PRAIRIE

Kinuso Play School

COMPARISON OF ALBERTA'S MINIMUM STANDARDS  
FOR DAY CARE CENTRES  
AND DESIREABLE STANDARDS PROPOSED BY THE  
CHILD WELFARE LEAGUE OF AMERICA

Alberta Regulations

C.W.L.A. Goals

(1) Building

So constructed to comply with municipal zoning, building regulations, and provincial electric, gas protection laws, fire and health regulations.

Should comply with all building fire and sanitation laws.

(2) Space

Indoors - 20 sq. ft. per child, except Calgary where 25 sq. ft. are required.

Indoors - minimum - 35 sq. ft. per child; optimum - 50 sq. ft. per child. In addition, other space required - hall, - bathrooms, etc.

Outdoors - according to the needs of the ~~age~~ group and condition of persons occupying the area.

Outdoors - optimum - 200 sq. ft. per child.

(3) Equipment and Furnishing

Suitable furnishing for efficient administration of the home and convenience of the staff.

Covers light, ventilation, heating hot and cold water supply, toilet facilities (one per 8-10 children) kitchen facilities, room for isolation, office and staff rooms, detailed specifications for equipment and furnishings, including, arrangement and storage.

Should be maintained in a good state of cleanliness and repair.

(4) Program

A daily plan of activities such as recreation, play washroom routine, nourishment, and rest intervals according to age group is required.

A detailed set of program considerations, with emphasis on meeting children's individual and group needs. Covers principles of program planning, relationship with teacher, program content, etc.

Activities of pre-school aged children shall be supervised at all times.

(5) Staff Qualifications

Operator shall be sympathetic to the welfare of children, have adequate experience in methods of child guidance, be suitable in point of age, health and personality to occupy the position.

Executive Director should be professionally trained in either early childhood education or social work; teachers should be fully qualified university graduates in early childhood education; teaching assistants should be high school graduates with, in addition, two years of further training or the equivalent.

(6) Child Care Staff Ratio

One per 10 children under age two; one per 20 children under age 2-7; one per 30 children over 7 years; except where local standards are more restrictive.

Two per group of 12-15 aged 3; two per group of 15-20 aged 4 or 5; two per group of 20-25 aged 6 to 12; one social worker per 50 children. (Children under age 3 should be cared for in a foster family setting, rather than a group setting; a family home should care for no more than 5 children).

The World Health Organization sets staffing ratio as one for every eight children over the age of two. Sweden sets their standard as one for five.

The City of Edmonton has a program where they purchase services from non-profit day care centres, who in addition to Provincial standards, meet the following standards set by the Day Care Section of the Social Service Department, City of Edmonton.

1. Building

- (a) The Building must meet all Provincial licensing standards.
- (b) Adequate classroom is important. It is recommended that there be a minimum of 35 square feet of classroom space per child.
- (c) A large room such as an auditorium is not suitable unless somehow blocked off so as not to have an overwhelming effect on the child.
- (d) The space given to the Day Care Centre must be reserved for the Day Care Centre.
- (e) Outdoor play space is necessary. It is recommended that there be 200 square feet of outdoor play space per child. If the centre does not have adequate play space, it must have access to nearby play area.

2. Number of Children In Centre

- (a) The number varies according to the adequacy of the facilities and the number of staff.

The maximum number of children in each group is as follows:

<u>Children Aged -</u>	<u>Maximum Number In Group</u>
3 - 4 . . . . .	15
4 - 5 . . . . .	20
5 - 6 . . . . .	20
Combination of Ages . . . . .	15

3. Number and Qualification of Staff

- (a) A full-time qualified director.
- (b) There must be two adults at all times working with each group of children, one of the two adults having specialized training in working with pre-school children.
- (c) Sufficient staff to ensure adequate food service, standards of cleanliness and adequate functioning of the centre.
- (d) A centre must have social work services for intake and assessment purpose. If a qualified social worker is not on staff, then the centre will be able to purchase this service from the City Social Service Department.

In general, a qualified social worker is defined as a person having a B.S.W. Degree (one year graduate study in an approved school of social worker) or a M.S.W. Degree.

- (e) A centre must provide for appropriate health services which include:
  1. A medical examination of a child prior to admission into the centre.
  2. A re-examination following absences as may be suggested by the health authorities.
  3. Periodic medical examination of the staff.

4. Program

- (a) Programming is the core of a good centre. A good program has a balance between routine and creative activities. Activities that take place each day are:

1. Health supervision.
2. Physical care and protection of the child.
3. Supervised play - indoors and out.
4. Vigorous physical activity.
5. Creative arts - drawing, painting, music and plays.
6. Social relationships.
7. Routines - washing, eating, toileting, and sleeping or resting.

The program will be reviewed by the Social Service Department.

APPENDIX "D"

STEPS TO HAVE A PREVENTIVE SOCIAL SERVICE PROJECT APPROVED

In order to have a project approved as a preventive social service, the following steps are taken:

1. Need is established.
2. Projects may be submitted by a public or private social agency, or an incorporated society. In Red Deer, this has been the City of Red Deer Social Service Department, the Red Deer Family Service Bureau, the Social Planning Council of Red Deer and District, and the Red Deer Day Care Society.
3. The projects are submitted to the Director of Preventive Social Services who takes them to the Red Deer and District Social Service Board.
4. The Social Service Board acts in an advisory capacity to formulate plans and priorities regarding preventive social services, reviews all preventive social service project applications, and makes recommendations as to their acceptance, deferment or rejection, advises City Council on the programs designed to prevent emergence of social problems.
5. When approved by City Council, the projects are then prepared by the Director of Preventive Social Services for submission to the Planning and Development Branch, Department of Social Development, Government of the Province of Alberta.
6. The Director of the Planning and Development Branch, Mr. John Smith, then submits the project for consideration and final approval to the Minister of Social Development, the Honorable Raymond Speaker.

APPENDIX "E"

PROPOSAL OF THE RED DEER DAY CARE SOCIETY

The day care proposal of the Red Deer Day Care Society suggests Knox Presbyterian Church as a location (downtown) for the Centre which would operate during the day time, five days a week. It is expected priority of enrolment will be given to children of low-income and one-parent families. The Society also plans to accept "drop-ins" on an hourly, half-day or full-day basis when there are vacancies in the centre. The Society has been authorized to use a portion of the playground area behind Knox Presbyterian Church and adjacent to the Central School complex.

The Red Deer Day Care Society has taken the necessary steps to have their program approved as a preventive social service.