

DATE: January 19, 1993
TO: All Departments
FROM: City Clerk
RE: PLEASE POST FOR THE INFORMATION OF EMPLOYEES

S U M M A R Y O F D E C I S I O N S

FOR THE REGULAR MEETING OF RED DEER CITY COUNCIL

TO BE HELD IN THE COUNCIL CHAMBERS, CITY HALL,

MONDAY, JANUARY 18, 1993,

COMMENCING AT 4:30 P.M.

- (1) Confirmation of the Minutes of the Meeting of December 21, 1992.

DECISION - MINUTES CONFIRMED

PAGE

(2) **UNFINISHED BUSINESS**

- 1) City Clerk - Re: Royal Carpet Realty Ltd./Request to Rezone Lots 1-6, Blk. 21, Plan 7604 S/N.E. Corner of 60 St. & 54 Ave.) . . 1

DECISION - ITEM WITHDRAWN BY APPLICANT

- 2) City Clerk - Re: Dog Bylaw Amendment 2943/B-92/License Fees . . 11

DECISION - BYLAW DEFEATED

(3) **PUBLIC HEARINGS**

- 1) City Clerk - Re: Land Use Bylaw Amendment 2672/GG-92/5401 - 48 Avenue/Lot 1, Blk. 33, Plan 656 N.Y. . . 14

- 2) City Clerk - Re: Land Use Bylaw Amendment 2672/HH-92/Lot 4, Blk. A,
Plan 977 R.S./Penreal Advisors Ltd. . . 15

(4) **REPORTS**

- 1) Manager, Land and Economic Development - Re: Land Acquisition/Peavey
Industries and An-Mel Holdings Ltd. . . 20

DECISION - APPROVED ACQUISITION

- 2) Director of Financial Services - Re: Capital Project Surpluses/Approval to
use \$15,000 for land purchase, Don's Tire, Road Bulbing . . 21

DECISION - APPROVED PURCHASE

- 3) E.L. & P. Manager - Re: Public Utilities Board Decisions/1991, 1992, 1993
General Rate Applications . . 23

DECISION - AGREED TO NO CHANGE IN THE EXISTING E.L. & P. RATES AT THIS
TIME

- 4) Assistant City Clerk - Re: 1992 General Election/Operational Overview25

DECISION - RECEIVED AS INFORMATION

- 5) City Clerk - Re: Automated Voting System/Names of Candidates on
Ballot . . 32

DECISION - AGREED NOT TO ROTATE NAMES OF CANDIDATES ON BALLOT

- 6) Land and Economic Development Manager - Re: Sale of Former CP Rail
Right-of-Way/North of 67 Street . . 42

DECISION - APPROVED SALE

- 7) City Clerk - Re: 1993 Towne Centre Association Budget . . 47

DECISION - APPROVED BUDGET WITH EXCEPTION OF AREAS RELATED TO
LITTER PICKUP AND CHRISTMAS DECORATIONS TO BE DISCUSSED DURING
BUDGET DELIBERATIONS

- 8) Director of Financial Services - Re: Short Term Borrowing Bylaw
3083/93 . . 62

DECISION - APPROVED BYLAW

- 9) Director of Community Services - Re: Red Deer Child Care Society:
Management Agreement . . 64

DECISION - APPROVED AGREEMENT

(5) **CORRESPONDENCE**

- 1) Sandra Ladwig - Re: Request to rename Portions of 51 Ave. and Gaetz
Ave./Downtown . . 70

DECISION - DENIED REQUEST

- 2) Federation of Canadian Municipalities - Re: Federal Freeze on Grants-in-
lieu of Taxes . . 83

DECISION - AGREED TO REQUEST FEDERAL GOVERNMENT TO REVERSE
DECISION TO FREEZE

(6) **PETITIONS & DELEGATIONS**

(7) **NOTICES OF MOTION**

(8) **WRITTEN ENQUIRIES**

(9) **BYLAWS**

- 1) 2672/GG-92 - Land Use Bylaw Amendment/5401 - 48 Avenue/Lot 1, Blk.
33, Plan 656 N.Y. - 2nd & 3rd readings . . 14

DECISION - 2ND & 3RD READINGS GIVEN

- 2) 2672/HH-92 - Land Use Bylaw Amendment/Lot 4, Blk. A, Plan 977
R.S./Penreal Advisors Ltd. - 2nd reading . . 14

DECISION - 2ND READING GIVEN, 3RD READING WITHHELD PENDING APPLICANT
MEETING CERTAIN CONDITIONS

- 3) 2943/B-92 - Dog Bylaw Amendment/License Fees - 3rd reading . . 11

DECISION - 3RD READING DEFEATED

- 4) 3083/93 - Short Term Borrowing Bylaw - 3 readings . . 62

DECISION - 3 READINGS GIVEN

- 5) 3076/A-93 - Taxi Bylaw Amendment - Re: Court Challenge Changes

DECISION - APPROVED BYLAW

ADDITIONAL AGENDA

- 1) Downtown Planning Advisory Committee - Appointment of Citizens-at-large

DECISION - SIX CITIZENS-AT-LARGE APPOINTED

- 2) Land Sale - Joly Plywood Sales/Riverside Light Industrial Park

DECISION - APPROVED LAND SALE

- 3) Parking Commission - Appontment of Chamber of Commerce Representative on Parking Commission

DECISION - APPOINTED JOYCE WALSH

- 4) Environmental Advisory Board - Appointment of Chamber of Commerce Representative on Environmental Advisory Board

DECISION - APPOINTED GRAHAM LEADBEATER

A G E N D A

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Committee of the Whole

- 1) Legal Matter
- 2) Committee Appointments
- 3) Land Matter

UNFINISHED BUSINESSNO. 1

DATE: JANUARY 5, 1993

TO: CITY COUNCIL

FROM: CITY CLERK

**RE: ROYAL CARPET REALTY LTD.
REQUEST TO REZONE LOTS 1 - 6, BLOCK 21, PLAN 7604 S.
(N/E CORNER OF 60TH STREET & 54TH AVENUE)**

The following application requesting that Council expand the use of the property to include "offices", appeared on the Council Agenda of December 21, 1992.

At the request of the applicant the matter was tabled for consideration at the January 18, 1993 Council Meeting. All material which appeared on the December 21, 1992 Agenda is reproduced hereafter for Council's information.



C. SEVCIK
City Clerk

CS/clr
Encls.

RE/MAX®

November 25, 1992

COMMERCIAL

CITY OF RED DEER
4914 - 48 Avenue
Red Deer, Alberta.

ATTENTION: Building Inspection Department

RE: Request for Rezoning
Lots 1 - 6, Block 21, Plan 7604S
Lower Fairview, Red Deer

On behalf of the owner of the above noted property, I am requesting that consideration be given to expand the use of the property to include Offices.

As you are aware, this property is zoned C-3 and was initially constructed as a 7-11 Convenience store some fifteen years ago. Since that time a two storey addition was constructed which currently has a restaurant as a main floor tenant. The second floor has been virtually vacant since the addition was constructed. with numerous attempts over the years to lease this vacant space. Two previous property owners have experienced bankruptcy with this property and with the current owner obtaining title as a result of one of these bankruptcies.

The limited number of uses associated with C-3 zoning has prevented this property from being leased to its capacity. Because this property is situated on the fringe of Gaetz Avenue and with the concentration of other businesses in this area, it is our opinion that if this zoning is expanded it will not be detrimental either to the neighbourhood or to the local businesses. Such an expansion of use would result in the full utilization of this property.

I look forward to your earliest response and suggested course of action.

Yours truly,



Ralph Salomons

RALPH SALOMONS REALTY INC.
#205, 4823 - 49th Street
Red Deer, AB T4N 1T8
(403)343-3020

rec'd 12/11/92

RE/MAX®

COMMERCIAL

December 8, 1992

THE CITY OF RED DEER
4914 - 48 Avenue,
P.O. Box 5008,
Red Deer, Alberta.
T4N 3T4

ATTENTION: Building Inspection Department
C. Sevcik, City Clerk

RE: Request for Rezoning
Lots 1 - 6, Block 21, Plan 7604S
Lower Fairview, Red Deer

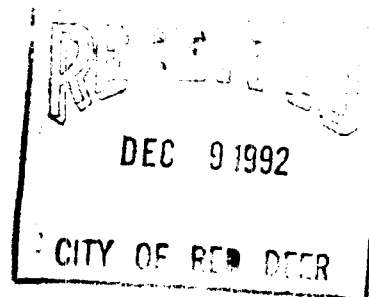
Further to your letter of December 1, 1992 concerning the captioned request, please be advised that Ralph Salomons Realty Inc. is no longer acting as Agent on behalf of the owner, Acro-West Investments Ltd. Please forward any further correspondence to Mr. Gerry Granlund of Royal Carpet Realty Ltd., 4822 -51 Street, Red Deer, T4N 2A5. His phone number is 342-7700.

Yours truly,



Patty Kundert
Assistant

cc. Mr. G. Granlund

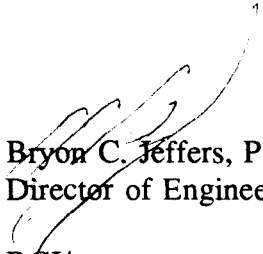


RALPH SALOMONS REALTY INC.
#205, 4823 - 49th Street,
Red Deer, Alberta T4N 1T8
(403)343-3023 Fax (403)340-3085

DATE: December 14, 1992
TO: City Clerk
FROM: Director of Engineering Services
RE: **REZONING REQUEST**
LOTS 1-6, BLOCK 21, PLAN 7604S

Engineering Services has reviewed the correspondence requesting an expansion of uses on the subject site.

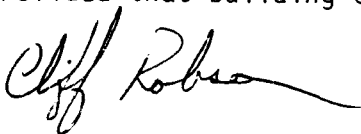
While we have no specific comments with respect to land use revision, we would indicate that the parking on site should be reviewed to determine if it is adequate.



Bryon C. Jeffers, P. Eng.
Director of Engineering Services
BCJ/emg

DATE: December 2, 1992
TO: City Clerk
FROM: Fire Marshal
RE: LOTS 1-6, BLOCK 21, PLAN 76045
=====

This department has no objection to the rezoning of this property provided that building code requirements are complied with.



Cliff Robson
Fire Marshal

CR/cj

DATE: December 2, 1992
TO: City Clerk
FROM: E. L. & P. Manager
RE: REQUEST FOR REZONING/LOWER FAIRVIEW/LOTS 1 - 6, BLOCK 21,
PLAN 7604S

The E. L. & P. Department has no objections to the proposed rezoning.



A. Roth,
Manager

RL/jjd

DATE: December 7, 1992

FILE NO. 92-1610

TO: City Clerk

FROM: Bylaws and Inspections Manager

RE: **REQUEST FOR REZONING
LOTS 1-6, BLOCK 21, PLAN 7604 S.**

In response to your memo regarding the above subject, we have the following comments for Council's consideration.

The C3 zoning is used for "neighbourhood convenience" uses which are usually grocery stores, barbers, hairdressers, video rentals and similar uses. C3 sites are usually located inside a subdivision and are intended for the use of the neighbourhood. This site is different from other C3 sites in that the nearest residential buildings are not adjacent and are quite a distance from the site. It is located in a mixed use district, ranging from industrial to residential, all within one block.

The parking layout has always been of concern to us. There are 32 stalls for a development 10,250 ft.², or one stall for 318 ft.²; however, a number of these stalls are not easily accessible. The present arrangement probably provides about 16 stalls. Any proposed use should be carefully evaluated for its effect on parking.

Recommendation: That the application, in its present form, be denied; however, if specific uses are found, that they be reviewed by Council on an individual basis.

Yours truly,




R. Strader

Bylaws and Inspections Manager
BUILDING INSPECTION DEPARTMENT

RS/vs

DATE: December 15, 1992
TO: City Clerk
FROM: Land and Economic Development Manager
RE: **REQUEST FOR REZONING/LOWER FAIRVIEW
LOTS 1 - 6, BLOCK 21, PLAN 7604S
N.E. CORNER 60 STREET AND 54 AVENUE**

As this site has limited parking, we recommend the rezoning application be denied in that the use connected with C-3 may cause traffic congestion at this very busy intersection. We suggest the developer consult the Development Officer for his views on a site specific approval for occupancy of the second floor.



Alan V. Scott

WFL/mm



**RED DEER
REGIONAL PLANNING COMMISSION**

2830 BREMNER AVENUE, RED DEER,
ALBERTA, CANADA T4R 1M9

DIRECTOR: W. G. A. Shaw, ACP, MCIP

Telephone: (403) 343-3394
Fax: (403) 346-1570

TO: C. Sevcik, City Clerk

DATE: December 7, 1992

FROM: Paul Meyette, Principal Planner

RE: Request for Rezoning/Lower Fairview/Lots 1-6, Plan 7604 S.

Remax is requesting that Council approve an exception to the Land Use Bylaw. This exception would permit office development within the existing building.

The site is currently designated C3 Commercial (Local Convenience) District. The only tenant on the ground floor of the building is the Cheers Neighbourhood Pub; a martial arts studio is located on the second floor. There are 29 designated parking stalls on the site with another 3 parking stalls being used for loading. The existing neighbourhood pub requires 29.75 parking stalls according to the City's Land Use Bylaw. If the entire site was fully occupied there would be a critical shortage of parking on the site. This shortage of parking, as well as the location, may be part of the problem in terms of leasing the site.

The C3 District was established to allow small commercial facilities which serve neighbourhoods. A range of uses may be allowed in a C3 District; these range from corner stores, gas stations, drug stores, hairdressers, video stores, restaurants and drycleaners and include doctor's and dentist's offices. The only restriction on the extent of the uses in a C3 District is that the uses must fulfill everyday personal service and convenience shopping of families in the surrounding neighbourhood.

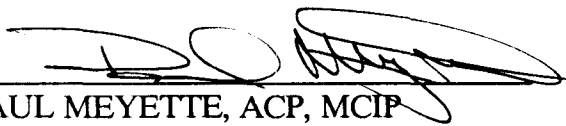
Planning staff are concerned about the request to add offices as an additional use for this building. The purpose of this district is to serve the surrounding neighbourhood. Some offices such as a doctor's or dentist's office are already allowed. It would set a poor precedent for other C3 sites in the City to expand the range of office uses at this site.

MUNICIPALITIES WITHIN COMMISSION AREA

CITY OF RED DEER • MUNICIPAL DISTRICT OF CLEARWATER No. 99 • COUNTY OF STETTTLER No. 6 • COUNTY OF LACOMBE No. 14 • COUNTY OF MOUNTAIN VIEW No. 17 • COUNTY OF PAINTERTON No. 18 • COUNTY OF RED DEER No. 23 • TOWN OF BLACKFALDS • TOWN OF BOWDEN • TOWN OF CARSTAIRS • TOWN OF CASTOR • TOWN OF CORONATION • TOWN OF DIDSBURY • TOWN OF ECKVILLE • TOWN OF INNISFAIL • TOWN OF LACOMBE • TOWN OF OLDS • TOWN OF PENHOLD • TOWN OF ROCKY MOUNTAIN HOUSE • TOWN OF STETTTLER • TOWN OF SUNDRE • TOWN OF SYLVAN LAKE • VILLAGE OF ALIX • VILLAGE OF BENTLEY • VILLAGE OF BIG VALLEY • VILLAGE OF BOTHA • VILLAGE OF CAROLINE • VILLAGE OF CLIVE • VILLAGE OF CREMONA • VILLAGE OF DELBURNE • VILLAGE OF DONALDA • VILLAGE OF ELNORA • VILLAGE OF GADSBY • VILLAGE OF HALKIRK • VILLAGE OF MIRROR • SUMMER VILLAGE OF BIRCHCLIFF • SUMMER VILLAGE OF GULL LAKE • SUMMER VILLAGE OF HALF MOON BAY • SUMMER VILLAGE OF JARVIS BAY • SUMMER VILLAGE OF NORGLAND • SUMMER VILLAGE OF ROCHON SANDS • SUMMER VILLAGE OF SUNBREAKER COVE • SUMMER VILLAGE OF WHITE SANDS • SUMMER VILLAGE OF BURNSTICK LAKE

PLANNING RECOMMENDATION

Planning staff do not support an exception to the Bylaw to permit additional office uses in the C3 District. It is respectfully recommended that the owner work with City staff to examine improvements to the site which would improve its attractiveness for the range of uses already allowed in the C3 District.


PAUL MEYETTE, ACP, MCIP
PRINCIPAL PLANNER

PM/pim

c/c Director of Community Services
 Director of Engineering Services
 Bylaws & Inspections Manager
 City Assessor
 Economic Development Manager
 E. L. & P. Manager
 Fire Chief

Commissioners' Comments

We would concur with the comments of the Planning Commission and could not support a blanket rezoning of the site to accommodate office space. However, as outlined by the Planners, we would be happy to work with the property owner to see if improvements can be made to the site, particularly with respect to parking, following which we would recommend Council consider specific uses if the applicant wishes to bring them forward.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

RCR COMMERCIAL REALTY LTD.

(A Division of ROYAL CARPET REALTY LTD.)

December 18, 1992

City of Red Deer
City Clerk's Office
City Hall
Red Deer, Alberta

Attention: Kelly

Dear Sirs:

RE: Request for Rezoning
Lots 1-6, Block 21, Plan 7604S - Lower Fairview, Red Deer

On behalf of the owner of the above captioned property, we are requesting that the application for rezoning be tabled to the January 18, 1993 Council Meeting.

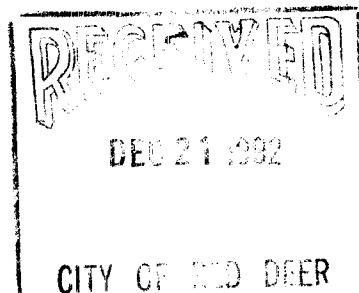
Thank you for your cooperation.

Yours truly,

RCR COMMERCIAL REALTY LTD.



G. W. Granlund



**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

January 19, 1993

Royal Carpet Realty Ltd.
4822 - 51 Street
Red Deer, Alberta
T4N 2A5

Att: Mr. G. W. Granlund

Dear Sir:


**RE: REQUEST FOR REZONING LOTS 1 - 6, BLOCK 21, PLAN 7604 S.
(NE CORNER OF 60 STREET & 54 AVENUE)**

This is to confirm our telephone conversation of January 18, 1993 wherein you requested that the above noted application be withdrawn from the Council Agenda.

In accordance with your wishes, at the Council Meeting of January 18, 1993 Council agreed that the said matter be withdrawn. Accordingly, the said matter will not be placed on a future Agenda pending receipt of further direction from you.

Trusting you will find this satisfactory and with very best wishes.

Sincerely,



C. SEVCIK
City Clerk

CS/clr

cc: Director of Engineering Services
Fire Chief
E.L. & P. Manager
Bylaws & Inspections Manager
Land & Economic Development Manager
Principal Planner

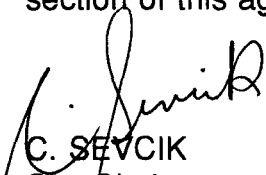
**RED DEER***a delight
to discover!*

DATE: DECEMBER 22, 1992
TO: CITY COUNCIL
FROM: CITY CLERK
RE: DOG LICENSING BYLAW AMENDMENT 2943/B-92

Council will recall that at the December 21, 1992 Council Meeting a report from the Bylaws and Inspections Manager re: Budget - Dog Control, received consideration.

Bylaw 2943/A-92, being an amendment to the Dog Bylaw to increase the penalties for first and second offences, was withdrawn. A second bylaw to amend the Dog Bylaw was prepared at the Council Meeting, being Bylaw 2943/B-92 to increase the license fees. This Bylaw was given first and second reading at the December 21st meeting however, unanimous consent was not obtained for third reading. Accordingly, Bylaw 2943/B-92 is presented at this meeting for third reading.

For Council's information, we have enclosed a copy of Bylaw 2943/B-92 in the bylaw section of this agenda.


C. SEVCIK
City Clerk

CS/clr
Encls.

DATE: January 6, 1993

FILE NO. 93-1540

TO: City Clerk

FROM: Bylaws and Inspections Manager

RE: **DOG BYLAW**

At the January 18, 1993 meeting of Council, third reading of an amendment to the above referenced bylaw is scheduled. This amendment would increase the licensing fees; however, as a number of licenses will be issued prior to the Council meeting, we recommend the amendment not be given third reading.

Yours truly,

A handwritten signature in black ink, appearing to be 'R. Strader', written over a horizontal line.

R. Strader
Bylaws and Inspections Manager
BUILDING INSPECTION DEPARTMENT

RS/vs

Commissioners' Comments

Attached is a report from the Bylaws & Inspections Manager which indicates that a number of licenses have already been sold and it would perhaps be unreasonable to increase the fee now. We would, therefore, recommend Council defeat the bylaw and a revised bylaw will be brought back to Council in time for the 1994 budget year.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

DATE: DECEMBER 23, 1992

TO: BYLAWS & INSPECTIONS MANAGER

FROM: CITY CLERK

RE: BUDGET - DOG CONTROL AMENDING BYLAWS 2943/A-92 & 2943/B-92

Your report dated December 15, 1992 pertaining to the above matter was considered at the Council Meeting of December 21, 1992.

At the aforementioned meeting, Bylaw 2943/A-92 being an amendment to the Dog Bylaw to amend Schedule "A" to increase the penalties for first and second offences received consideration. It was felt by the majority of Council Members that the proposed increases were too high and in the end, Council agreed to withdraw the Bylaw.

Bylaw 2943/B-92 being an amendment to the Dog Bylaw to amend Schedule "C" to increase the licence fees, received consideration. Enclosed herewith is a copy of the said Amending Bylaw. The motion to give the Bylaw three readings at the December 21st meeting failed, and accordingly, we will be presenting the said Bylaw on the Council Agenda of January 18, 1993 for consideration of third reading.

In light of Council's decision, and should you wish to submit a further report to Council to go on the January 18th meeting regarding this matter, we would require same by no later than **Monday, January 11, 1993**.


C. SEVCIK
City Clerk

CS/cir
Encls.

DATE: January 5, 1993
TO: Alderman Linda Campbell-Cardwell
FROM: P. Shaw
RE: DOG CONTROL BUDGET

In response to your enquiry at the last regular meeting of Council as to why this item was presented at the last minute, the City Commissioner has asked that I forward to you, the comments of our Bylaws and Inspections Manager, Mr. Ryan Strader.

We hope that Ryan's comments will explain the circumstances surrounding this particular matter. If you would like any further detail, please contact Mr. Day or me at 342-8157.



PATRICIA M. SHAW
Executive Assistant to the
Mayor and Commissioner

c.c. Members of Council
City Clerk
Bylaws & Inspections Manager

DATE: December 24, 1992
TO: City Commissioner
FROM: Ryan Strader
Bylaws Inspection Manager
RE: Dog Control Budget

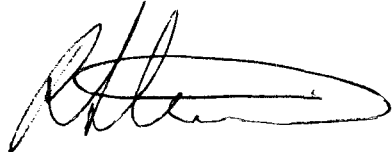
In response to your inquiry regarding the above, we have the following comments.

Our overall budget was not considered until November 30, 1993 and discussion not concluded until December 1 late afternoon. As it was past the Council agenda deadline for the December 7 meeting of Council we placed it on the December 21, 1992 agenda.

The Dog Control Budget was not reviewed earlier because to do so would have removed it from the budget schedule. Reviewing budget items on a ad hoc basis would untenable especially for Mr. Wilcock as he would undoubtedly have serious difficulty in bringing these items back into a overall budget.

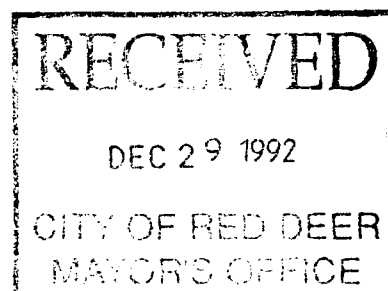
Normally, we would not have considered the dog control budget until the rest of my budget was scheduled(January 25, 1993). In this case, because the cutback in service would be so drastic, we felt that Council should be consulted as quickly as possible.

Yours truly,



R. Strader
Bylaws and Inspections Manager
BUILDING INSPECTION DEPARTMENT

RS/ph



DATE: December 10, 1992

FILE NO. 92-1540

TO: City Clerk

FROM: Bylaws and Inspections Manager

RE: **BUDGET - DOG CONTROL**

Could you place the following item before Council for their consideration?

The 1993 budget for dog control provides for substantial increase in license fees and fines. These increases were necessary to provide a reasonable level of service by the Animal Control contractor and to meet Council guidelines for the budget.

The following is a comparison of the 1992 and 1993 budgets:

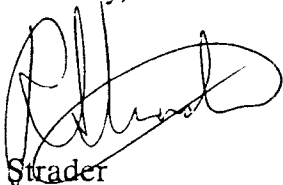
1992 - Council reduced the hours of patrol from 48 to 39.8 per week to meet 1992 budget guidelines. The overall cost for patrol, office and pound was \$125,080. With revenue of \$22,000 (fines and licenses), the overall expenditure was \$103,080.

1993 - the contract calls for an increase that would total \$146,816, which when considering base cost 1992 to base cost 1993, is a 7% increase. If revenues are not increased from 1992 levels (\$146,816 - \$22,000), \$124,816 is the net figure. To meet the budget guidelines, the hours of patrol would have to be adjusted to 25.12 hours per week. A reduction of a further 14 hours per week of patrol time would not be acceptable to the public or Council, in our opinion. We suggest that by raising fees for licenses and fines, the patrol hours could be left at 1992 levels (39.8).

Attachment "A" is a comparison of present/recommended fines and license fees. Attachment "B" is the proposed schedule.

Recommendation: In order to meet budget totals, the revised bylaw should be implemented prior to the 1993 license year. We recommend that the Bylaw be amended.

Yours truly,



R. Strader
Bylaws and Inspections Manager
BUILDING INSPECTION DEPARTMENT


RS/vs

DATE: JANUARY 19, 1993
TO: BYLAWS & INSPECTIONS MANAGER
FROM: CITY CLERK
RE: DOG LICENSING BYLAW AMENDMENT 2943/B-92

As you are aware, the above noted Dog Licensing Bylaw Amendment to increase the license fees had been given and second reading at the December 21, 1992 Council Meeting. However, unanimous consent was not obtained for third reading at the aforesaid meeting and accordingly, it was presented for third reading at the Council Meeting of January 18, 1993.

At the January 18, 1993 Council Meeting, third reading of Bylaw 2943/B-92 was **DEFEATED**. As noted in the Commissioner's comments to Council, a revised bylaw will be brought back to Council in time for the 1994 Budget Year.

The decision of Council in this instance is submitted for your information and appropriate action.



C. SEVCIK
City Clerk

CS/clr

cc: City Commissioner
Director of Financial Services

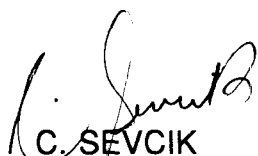
PUBLIC HEARINGSNO. 1

DATE: DECEMBER 24, 1992
TO: CITY COUNCIL
FROM: CITY CLERK
RE: PUBLIC HEARING - LAND USE BYLAW AMENDMENT 2672/GG-92
5401 - 48 AVENUE, LOT 1, BLOCK 33, PLAN 656 N.Y.

A Public Hearing has been advertised in regard to the above Land Use Bylaw Amendment, to be held in the Council Chambers of City Hall, on Monday, January 18, 1993, commencing at 7:00 p.m. or as soon thereafter as Council may determine.

Land Use Bylaw Amendment 2672/GG-92 provides for the "sale of drapery and decorating items" as a permitted use on Lot 1, Block 33, Plan 656 N.Y., 5401 - 48 Avenue (Blindview Window Fashions).

Following the Public Hearing, Council may give the Bylaw second and third readings.


C. SEVCIK
CITY CLERK
CS/sl

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

December 22, 1992

Blind View Window Fashions
Box 53, R.R. #1, Site 12
Red Deer, Alberta
T4N 5E1

Att: Ms. Roxene Kelloway

Dear Ms. Kelloway:

**RE: LAND USE BYLAW AMENDMENT 2672/GG-92 (5401-48TH AVENUE)
LOT 1, BLOCK 33, PLAN 656 N.Y.**

Further to our letter of December 8, 1992, I would advise that Council of The City of Red Deer gave first reading to Land Use Bylaw Amendment 2672/GG-92 at its meeting of December 21, 1992. Bylaw 2672/GG-92 provides for "the sale of drapery and decorating items" as a permitted use on Lot 1, Block 33, Plan 656 N.Y. (5401-48th Avenue).

This office will now proceed with preparation of advertising for a Public Hearing to be held on Monday, January 18, 1993, commencing at 7:00 p.m. or as soon thereafter as Council may determine. The advertising is scheduled to appear in the Red Deer Advocate on Thursday, December 31, 1992 and Friday, January 8, 1993.

As previously indicated, you are required to deposit with the City Clerk, prior to public advertising, an amount equal to the estimated cost of said advertising which in this instance is \$475.00. We will require this deposit by no later than Thursday, December 24, 1992 in order to proceed with the above noted schedule. When the actual costs of advertising are known, you will either be invoiced for or refunded the balance.

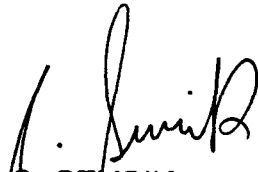
... / 2

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to discover!*

Blind View Window Fashions
Page 2
December 22, 1992

Trusting you will find this satisfactory, however, if you have any questions, please do not hesitate to contact the undersigned.

Sincerely,



C. SEVCIK
City Clerk

CS/clr

cc: Bylaws & Inspections Manager
City Assessor
Principal Planner
Council & Committee Secretary *

Please prepare the advertising as noted above and ensure deposit is received prior to placement of said advertising.

DATE: JANUARY 19, 1993
TO: RED DEER REGIONAL PLANNING COMMISSION
FROM: CITY CLERK
RE: LAND USE BYLAW AMENDMENT 2672/GG-92
(5401 - 48TH AVENUE, LOT 1, BLOCK 33, PLAN 656 N.Y.)

Council of The City of Red Deer at its meeting of January 18, 1993 gave second and third reading to the aforementioned Land Use Bylaw Amendment, a copy of which is enclosed herewith.

Bylaw 2672/GG-92 provides for the "sale of drapery and decorating items" as a permitted use on Lot 1, Block 33, Plan 656 N.Y., 5401 - 48th Avenue (Blind View Window Fashions).

Trusting you will find this satisfactory and that you will be sending us revised pages for inclusion in the Office Consolidation Copy, at your earliest convenience.



C. SEVCIK
City Clerk

CS/clr
Encls.

cc: Bylaws & Inspections Manager
City Assessor
Fire Chief

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

January 19, 1993

Blind View Window Fashions
Box 53, R.R. #1, Site 12
Red Deer, Alberta
T4N 5E1

Att: Ms. R. Kelloway

Dear Ms. Kelloway:

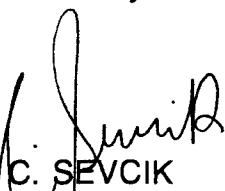
RE: LAND USE BYLAW AMENDMENT 2672/GG-92 (5401 - 48TH AVENUE)

Further to our letter of December 22, 1992 wherein we advised of a Public Hearing in regard to the aforementioned Land Use Bylaw Amendment, I wish to advise as follows.

At the Council Meeting of January 18, 1993, Land Use Bylaw Amendment 2672/GG-92 was given second and third reading by Council following the Public Hearing. Enclosed herewith is a copy of the aforementioned Bylaw Amendment as finally approved by Council. To proceed further with this proposal, it will be necessary for you to apply to the Bylaws & Inspections Manager for receipt of all permits and necessary approvals prior to any occupancy taking place.

The decision of Council in this instance is submitted for your information and I trust you will find same satisfactory. If you have any questions, please do not hesitate to contact the undersigned.

Sincerely,



C. SEVCIK
City Clerk

CS/clr
Encls.

cc: Bylaws & Inspections Manager
City Assessor
Fire Chief

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NO. 2

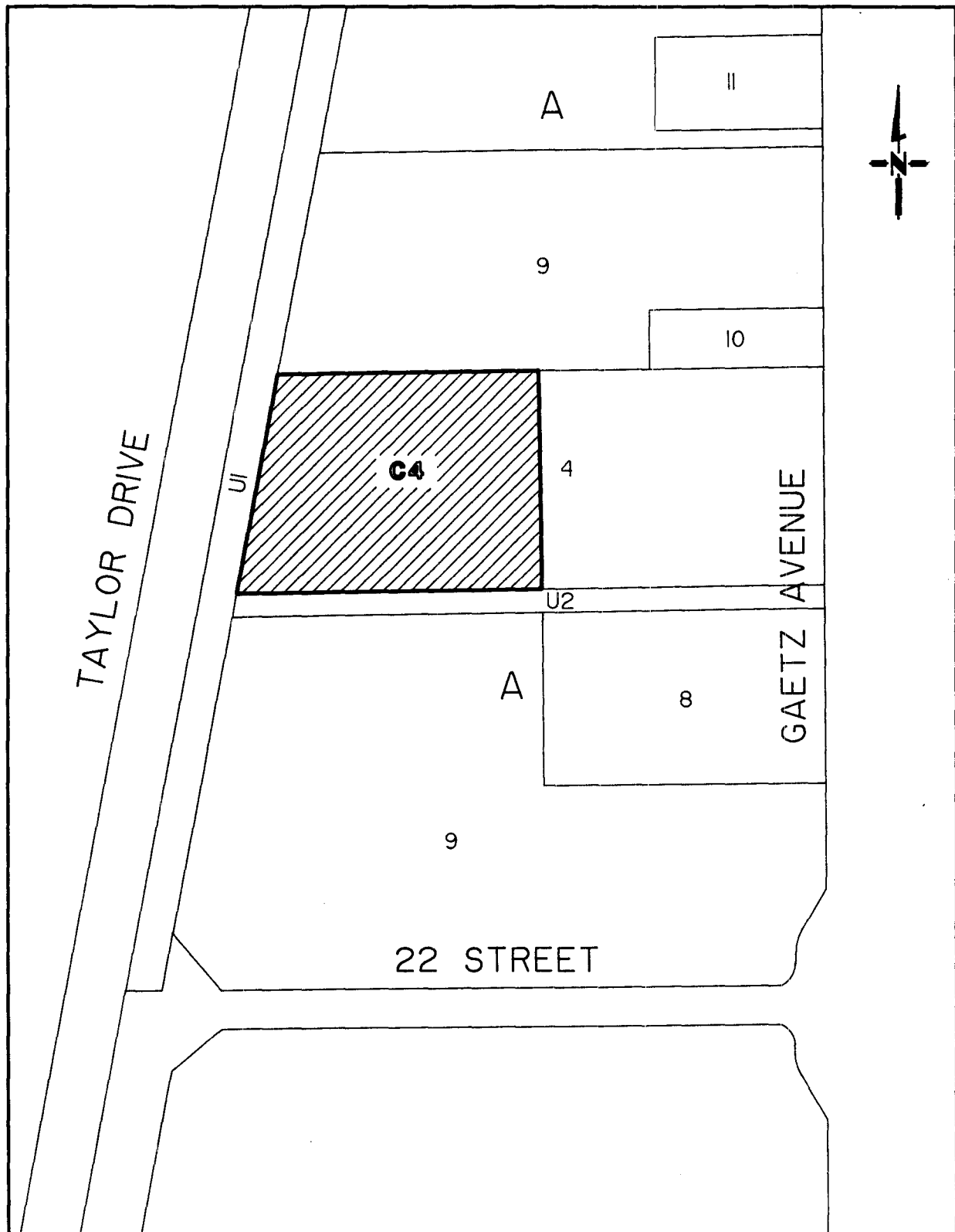
DATE: DECEMBER 24, 1992
TO: CITY COUNCIL
FROM: CITY CLERK
RE: PUBLIC HEARING - LAND USE BYLAW AMENDMENT 2672/HH-92
LOT 4, BLOCK A, PLAN 977 R.S.

A Public Hearing has been advertised in regard to the above Land Use Bylaw Amendment, to be held in the Council Chambers of City Hall, on Monday, January 18, 1993, commencing at 7:00 p.m. or as soon thereafter as Council may determine.

Land Use Bylaw Amendment 2672/HH-92 provides for the rezoning of the West half of Lot 4, Block A, Plan 977 R.S. from I1 to C4 designation, (Penreal Advisors Ltd.). Following hereafter is a plan showing the site in question.

Following the Public Hearing, Council may give the Bylaw second and third readings.


C. SEVCIK
CITY CLERK
CS/sl



Change from **I1** to **C4**



I1 - Industrial Business

C4 - Commercial, Major Arterial



THE CITY OF RED DEER

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132
December 23, 1992

ORIGINAL FAXED 92 12 23 @ 2:00 p.m.
ORIGINAL SENT BY MAIL 92 12 23 /clr

Penreal Advisors Ltd.
1040, 633 - 6th Avenue, S.W.
Calgary, Alberta
T2P 2Y5

Att: Mr. Melvin Foht
Vice President, Development

Dear Sir:

**RE: LOT 4, BLOCK A, PLAN 977 R.S.
LAND USE BYLAW AMENDMENT 2672/HH-92**

I would advise that your letter of November 23, 1992 requesting Council to rezone the West half of the above noted property from I1 to C4, received consideration at the Council Meeting of December 21, 1992.

At the aforementioned meeting, Council gave first reading to Land Use Bylaw Amendment 2672/HH-92, a copy of which is enclosed herewith. In addition, the following motion was passed supporting the application in principle subject to certain conditions:

"RESOLVED that Council of The City of Red Deer having considered request from Penreal Advisors to rezone Lot 4, Block A, Plan 977 R.S. from I1 to C4 hereby supports the application in principle subject to the following:

1. Direct access to the Major Continuous Corridor will not be available;
2. The applicant submitting to the City, landscaping plans meeting the guidelines outlined in the landscaping specifications for major entry arterial roads;
3. The applicant agreeing to negotiate with the new owner of the Peavey Mart Site in terms of a cross agreement on parking similar to that which exists between Canadian Tire and Revelstoke;
4. The dangerous goods which are currently stored in the industrial area to be phased out within two years following the introduction of the commercial zoning,

and as recommended to Council December 21, 1992."



RED DEER

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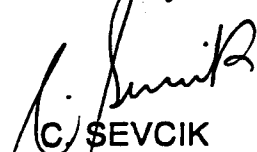
Penreal Advisors Ltd.
Page 2
December 23, 1992

This office will now proceed with preparation of advertising for a Public Hearing to be held on Monday, January 18, 1993, commencing at 7:00 p.m. or as soon thereafter as Council may determine. The advertising is scheduled to appear in the Red Deer Advocate on Thursday, December 31, 1992 and Friday, January 8, 1993. In accordance with the Land Use Bylaw, you are required to deposit with the City Clerk prior to public advertising, an amount equal to the estimated cost of said advertising, which in this instance is \$500.00. We will require this deposit by no later than Tuesday, December 29, 1992 to proceed with the advertising as scheduled above. Once the actual costs are known, you will either be invoiced for or refunded the balance.

In regard to the conditions outlined in the resolution, we should receive a commitment from you in writing agreeing to same, for presentation on the Council Agenda of January 18, 1993. This is the proposed date for the Public Hearing pertaining to Bylaw 2672/HH-92.

Trusting you will find this satisfactory, however, if you have any questions, please do not hesitate to contact the undersigned.

Sincerely,



C. SEVCIK
City Clerk

CS/clr

cc: Director of Community Services
Director of Engineering Services
Bylaws & Inspections Manager
City Assessor
Economic Development Manager
Parks Manager
Public Works Manager
Fire Chief
Principal Planner
Council & Committee Secretary - Sandra

Commissioners' Comments

We have erred in not reminding Council of the signed agreement with the Province that requires us to consult with the Province for rezoning of properties adjacent to the Corridor as outlined in clause 25 quoted hereunder.

"25. The City further agrees that it will consult with the Province on any proposed reclassification of the land adjacent to the Corridor and will have regard to the effect on the Corridor when considering any proposed development on such land."

Accordingly, we would recommend that in this instance Council only give 2nd reading to the bylaw until we hear back from the Province and until the applicant has met the conditions required.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

January 19, 1993

Penreal Advisors Ltd.
1040, 633 - 6th Avenue, S.W.
Calgary, Alberta
T2P 2Y5

Att: Mr. Melvin Foht
Vice-President, Development

Dear Sir:

**RE: LOT 4, BLOCK A, PLAN 977 R.S.
LAND USE BYLAW AMENDMENT 2672/HH-92**

Further to our letter of December 23, 1992 wherein we advised of a Public Hearing in regard to a Land Use Bylaw Amendment, I wish to advise as follows:

At the Council Meeting of January 18, 1993, Land Use Bylaw Amendment 2672/HH-92 was given second reading by Council following the Public Hearing. Bylaw 2672/HH-92 provides for the rezoning of the West half of Lot 4, Block A, Plan 977 R.S. from I1 to C4 designation.

Third reading of the Bylaw was deferred with the following motion being passed in this regard:

"RESOLVED that Council of The City of Red Deer hereby agrees that the third reading of Bylaw 2672/HH-92 be deferred pending a response back from the Province and until the applicant has met the conditions as outlined in the Council Resolution of December 21, 1992."

It is my understanding that the Engineering Department received a verbal response back from the Province indicating they had no problems with the passage of this bylaw amendment. As noted in the above resolution, prior to third reading Council requires that you meet the conditions as outlined in the resolution of December 21, 1992. For your convenience, I am quoting hereunder, once again, the December 21st resolution:

... / 2

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Penreal Advisors Ltd.

Page 2

January 19, 1993

"RESOLVED that Council of The City of Red Deer having considered request from Penreal Advisors to rezone Lot 4, Block A, Plan 977 R.S. from I1 to C4 hereby supports the application in principle subject to the following:

1. Direct access to the Major Continuous Corridor will not be available.
2. The applicant submitting to the City, landscaping plans meeting the guidelines outlined in the landscaping specifications for major entry arterial roads.
3. The applicant agreeing to negotiate with the new owner of the Peavey Mart Site in terms of a cross agreement on parking similar to that which exists between Canadian Tire and Revelstoke.
4. The dangerous goods which are currently stored in the industrial area to be phased out within two years following the introduction of the commercial zoning.

The decision of Council in this instance is submitted for your information and appropriate action. Upon receipt of a further report from you in writing indicating compliance with the Council resolution of December 21st, we will place the Bylaw on a future Council Agenda for third reading.

Trusting you will find this satisfactory. If you have any questions, please do not hesitate to contact the undersigned.

Sincerely,



C. SEVCIK
City Clerk

CC/clr

cc: Director of Community Services
Director of Engineering Services
Bylaws & Inspections Manager
City Assessor
Land & Economic Development Manager
E. L. & P. Manager
Fire Chief
Principal Planner
Public Works Manager
Parks Manager

REPORTSNO. 1

DATE: January 6, 1993

TO: Mayor and Members of Council

FROM: Alan Scott, Manager Land and Economic Development

RE: **LAND ACQUISITION -
PEAVEY INDUSTRIES AND AN-MEL HOLDINGS LTD.**

At the April 27, 1992 meeting of Council, the following resolution received Council approval:

"RESOLVED that Council of The City of Red Deer, having considered the report from the Economic Development Manager dated April 22, 1992 re: Skylark Developments/Peavey Mart Site/Land Use Bylaw Amendment 2672/S-91, hereby agrees that third reading be given to the above noted bylaw with the understanding that final agreement with respect to the negotiations between An-Mel Holdings Ltd. and the City respecting the terms of land exchange and restoration of parking facilities will occur prior to the issuance of a development permit, and as presented to Council April 27, 1992."

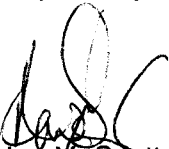
The passage of the above resolution was in relation to the proposed construction of service road bulbs at the corner of Gaetz Avenue and 24th (Bennett) Street. In order to construct the bulbs, it is necessary to acquire land from Peavey Industries, An-Mel Holdings, and Red Deer Industrial Park. Funds for this land acquisition were included in the 1992 budget.

Part of the land acquisition involved a land swap of land owned by Peavey Industries, for land in front of the An-Mel Holdings veterinary clinic. Agreement has now been reached with Peavey Industries to acquire a portion of their land bordering on the north property line of An-Mel Holdings, and with An-Mel Holdings to exchange this land for a parcel of equal size from the front of their property. Costs associated with this land swap are within the budget approved by Council.

Recommendation

We would recommend that Council approve the attached agreements, enabling us to make the necessary land acquisition from Peavey Industries and the land exchange with An-Mel Holdings Ltd.

Respectfully submitted,



Alan V. Scott

Commissioners' Comments

AVS/mm

We would concur with the recommendations of the Land and Economic Development Manager.

Att.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

THIS LAND EXCHANGE AGREEMENT dated the 21st day of December, 1992.

BETWEEN:

AN-MEL HOLDINGS LTD.
(the "Owner")

OF THE FIRST PART

- and -

THE CITY OF RED DEER
(the "City")

OF THE SECOND PART

WHEREAS the Owner is the registered owner of:

Lot 10

Block A

Plan 782-0258

excepting thereout all mines and minerals,

(the "Owner's lands"), and carries on business as The Central Animal Clinic;

AND WHEREAS the City has purchased from Peavey Industries Ltd. a strip of land measuring 6 metres in width, adjacent to and throughout the northerly boundary of the Owner's lands, shaded yellow on Schedule "A" annexed hereto (Parcel A);

AND WHEREAS the City desires to re-design the service road immediately adjacent to the easterly boundary of the Owner's lands and the access of 24th Street and Gaetz Avenue thereto, to construct the service road and said access from 24th Street and Gaetz Avenue in the revised configuration shown on Schedule "A" ("the project"), and requires all that portion of the Owner's lands shaded green on Schedule "A" annexed hereto (Parcel B) for roadway;

NOW THEREFORE THE PARTIES HERETO AGREE TOGETHER AS FOLLOWS:

1. In consideration of the City agreeing to transfer to the Owner Parcel A, the Owner agrees to sell and transfer to the City Parcel B for roadway.
2. The fair market value of both Parcel A and Parcel B are equal.
3. (1) Immediately following execution of this agreement by both parties, the City shall prepare a road plan, and plan of subdivision ("the plans") to consolidate Parcel A

with the remainder of the Owner's lands ("the consolidated lands"), which plans shall be in substantial compliance with the boundaries set out in Schedule "A".

- (2) The City shall pay all costs associated with preparing and registering the plans and issuing new title to the Owner to the consolidated lands.
- 4. (1) The Owner shall promptly sign all documents and give all consents necessary to be given to enable preparation and registration of the plans.
 - (2) If required, each party shall execute and deliver to the other party a Transfer of Land in registrable form to give effect to the intent of this agreement and to enable registration of the plans.
- 5. (1) The City will not commence construction of the project without ensuring that the Owner and its clients will have access to the consolidated land at all times during the Owner's normal working hours.
 - (2) The City will ensure that all utility services, including power, water, sewer, natural gas and telephone are supplied to the consolidated land at all times during the Owner's normal working hours while the construction work is being done.
- 6. (1) The City, at its sole cost and expense shall:
 - (a) install curb cuts for access on the easterly boundary of the consolidated lands;
 - (b) restore and repair any damage to the remainder of the Owner's parking area between the building and the new service road;
 - (c) establish and restore the landscaping on the remainder of the Owner's lands in the area shaded in blue on Schedule "A" to meet City of Red Deer standards and, if necessary, to relax the City of Red Deer minimum landscaping requirements for the consolidated lands;
 - (d) if required for compliance with any City Bylaw, relocate the Owner's sign to an alternate location on the consolidated lands;

- (e) supply all necessary labour, materials and equipment to relocate the existing electrical transformer situate on the Owner's lands to an alternate location on the north east corner of the consolidated lands or, alternately, at the option of the City, relocate such transformer to any alternate site not on the consolidated lands to ensure that electrical power is supplied to the consolidated lands.
- (2) The City will pay to the Owner 50% of the cost of remedial work to improve drainage on the Owner's land lying between the north side of the existing building to the new boundary of the consolidated lands to a maximum amount of \$3,200.00. It shall be the responsibility of the Owner to obtain the approval of the Owner of the land adjacent to the north boundary of the consolidated lands that any drainage from the Owner's property can and will be accommodated across such adjacent lands.
- 7. The title to the lands exchanged and delivered by each party to the other party under this agreement shall be free and clear of all liens and encumbrances.
- 8. Possession of land exchanged shall be given respectively by each party to the other party at 12:00 o'clock noon on the day following the registration of the plans.
- 9. There shall be no adjustment of taxes.
- 10. (1) The City waives its right to recover from the Owner any frontage charges outstanding respecting Parcel A.
- (2) The City waives and agrees to assume responsibility for payment of any frontage charges, or other charges which might otherwise be assessed or charged against the consolidated land in relation to the project.
- 11. Each of the parties has inspected the property to be conveyed to it by the other party and agrees that such other party has not made any representations, warranty, collateral agreement, or condition regarding the property or adjacent lands which may in any way directly or indirectly affect the property, other than as what set forth in this agreement.
- 12. The representations, warranties and covenants herein shall not merge by the acceptance of documents, the registration of documents, or the taking of possession of

the transferred lands by either party.

13. (1) Upon execution of this agreement, the City may register and maintain a caveat on the title to the Owner's lands to protect its interest hereunder.

(2) The City shall discharge the Caveat upon registration of the plans.

14. Except with respect to any claim under clause 5 of this agreement, the Owner accepts transfer of Parcel A and consolidation thereof with its title to the remainder of the Owner's lands in full settlement of its entitlement to any damages for injurious affection or to all other damages or claims for compensation of every nature or kind which may flow from or arise as a result of the acquisition of a portion of the Owner's lands by the City and the development thereof for municipal purposes.

15. Any notice or request to be given by either party to the other shall be in writing personally delivered or sent by prepaid registered mail addressed to such party at the following address:

As to the Owners:

An-Mel Holdings Ltd.
c/o Dr. R. W. Weber
Central Animal Clinic
2404 Gaetz Avenue
Red Deer, Alberta
T4R 1M3

As to the City:

City of Red Deer
P.O. Box 5008
RED DEER, Alberta
T4N 3T4

or at such other address as either of the parties may from time to time advise the other by notice in writing. Any such notice, communication or request if mailed shall be deemed to have been received on the 7th business day next following the date it is so mailed.

16. This agreement shall be subject to:

- a) the Council of the City amending the City Land Use Bylaw to provide for a relaxation of the front yard setback equal to the distance between the new eastern boundary of the consolidated lands and the extreme eastern part of the building situate thereon so that the building shall be a conforming building upon registration of the plans; and
 - b) approval of the plans by all approving authorities.
17. The City will not apply to have the consolidated land rezoned without first obtaining the consent, in writing, of the Owner. If such rezoning is applied for, it will be on the basis that an animal centre/veterinary clinic will be a permitted use on the consolidated land.
18. Time shall be of the essence of this agreement.
19. This agreement shall be binding upon the parties, their successors and assigns.

IN WITNESS WHEREOF the parties have caused this agreement to be duly executed with effect the day and year first above written.

AN-MEL HOLDINGS LTD.

Per: 

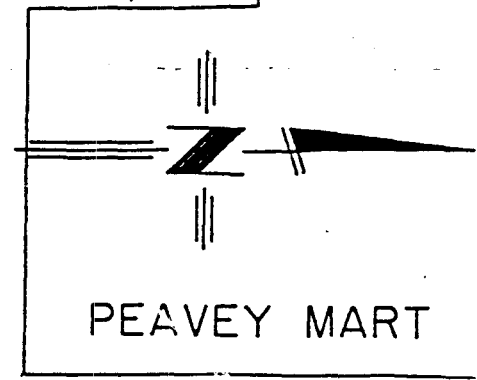
Per: _____

THE CITY OF RED DEER

Per: _____
(Mayor)

Per: _____
(City Clerk)

Schedule "A"

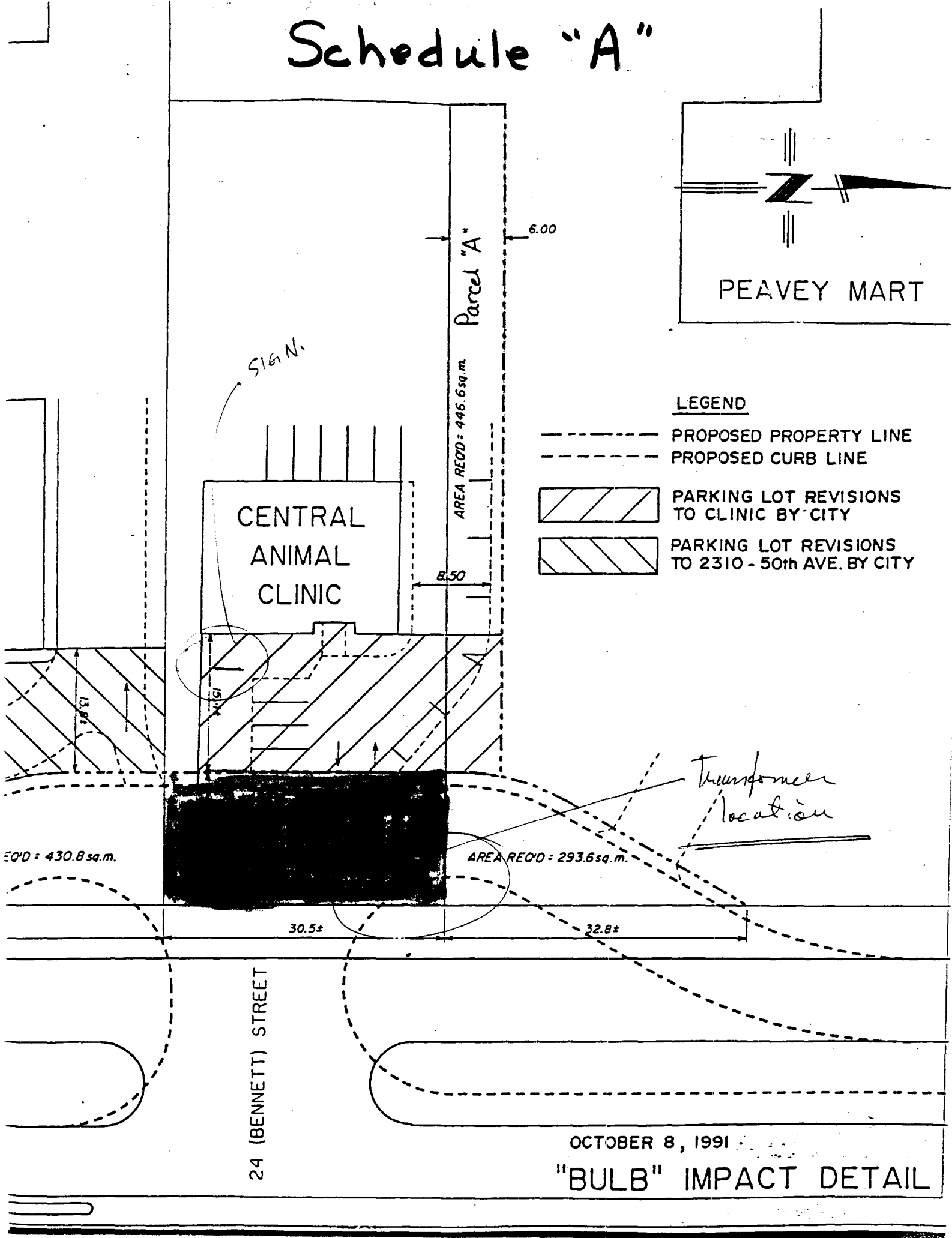


LEGEND

----- PROPOSED PROPERTY LINE
----- PROPOSED CURB LINE

 PARKING LOT REVISIONS
TO CLINIC BY CITY

 PARKING LOT REVISIONS
TO 2310 - 50th AVE. BY CITY



DATED: DECEMBER 21 1992.

BETWEEN :

AN-MEL HOLDINGS LTD.
(the "Owner")

-and-

THE CITY OF RED DEER
("the City")

=====

EXCHANGE OF LAND AGREEMENT

=====

Chapman Riebeek Simpson
Chapman Wanless
Barristers & Solicitors
208-4808 Ross Street
Red Deer, Alberta
T4N 1X5

File No. 19,646 THC

DATE: JANUARY 19, 1993

TO: LAND & ECONOMIC DEVELOPMENT MANAGER

FROM: CITY CLERK

RE: LAND ACQUISITION: AN-MEL HOLDINGS LTD.& PEAVEY INDUSTRIES

Your report dated January 6, 1993 pertaining to the above was considered at the Council Meeting of January 18, 1993 and at which meeting Council passed the following motion:

"RESOLVED that Council of The City of Red Deer having considered report dated January 6, 1993 from the Land & Economic Development Manager, re: Land Acquisition - Peavey Industries and An-Mel Holdings Ltd., hereby approves the said agreements as presented to Council January 18, 1993 and authorizes the Mayor and City Clerk to execute said agreements on behalf of the City."

The agreement with Peavey Industries has been previously signed. Two copies of the An-Mel Holdings Ltd. agreement will be sent to you under separate cover once same has been fully executed by The City.

The decision of Council in this instance is submitted for your information and I trust you will find same satisfactory.



C. SEVCIK
City Clerk

CS/clr

cc: Director of Engineering Services
 City Assessor
 E.L. & P. Manager
 Bylaws & Inspections Manager
 Parks Manager
 Public Works Manager
 Principal Planner
 Land Supervisor

NO. 2

DATE: January 8, 1993
TO: City Clerk
FROM: Director of Financial Services
RE: CAPITAL PROJECT SURPLUSES

A review has been undertaken of completed capital projects.

Appendix A to this report discloses that the projects listed were completed with a total underexpenditure of \$208,429.98.

It is the intention to bring an appropriate resolution forward at a future Council meeting, when the 1993 Budget has been finalized, to allocate the surplus to 1993 capital projects that would otherwise be funded by debentures.

There is a need to allocate \$15,000 from the surplus originating from Operating Budget funded projects, to provide funding for the land purchase from Don's Tire that Council approved on December 21, 1992.

Recommendation

That Council authorize the use of \$15,000 of the \$38,285.51 surplus from Operating Budget funded Capital projects, for the land purchase from Don's Tire authorized at the December 21, 1992 Council meeting.



A. Wilcock, B. Comm., C.A.
Director of Financial Services

AW/jt

Att.

c Engineering Services Manager

PATH: alan\memos\surplus.cap

**CAPITAL BUDGET SURPLUSES
NOVEMBER 30, 1992**

PROJECT NUMBERDESCRIPTION		EXPENDITURE		RECOVERIES				NET SURPLUS (DEFICIT)
		BUDGET	ACTUAL	PROVINCIAL GRANTS	DEBENTURE	OPERATING FUNDS	OTHER	
BY-LAW NO. 2956/88 (Various projects)								
3290-1000	32st. and 47ave. inter.	\$425,000.00	\$403,044.95	\$302,283.71	\$106,250.00			\$5,488.76
3290-0900	Widening 30ave.	1,690,000.00	1,574,376.84	1,157,610.27	445,000.00		30,018.00	58,251.43
3290-0800	Riverside drive	1,075,000.00	968,258.88	698,270.98	277,875.00	18,628.96		26,516.06
3290-0010	50ave. 28st.-32st.	65,000.00	45,653.03		65,000.00			19,346.97
TOTALS		3,255,000.00	2,991,333.70	2,158,164.96	894,125.00	18,628.96	30,018.00	109,603.22
BY-LAW NO. 2959/88								
3290-1700	Ross Street Lighting	865,000.00	733,347.81	365,841.20	260,723.60	156,650.00	829.51	50,696.50
BY-LAW NO. 2964/88								
3290-1400	32st.-30ave.-Douglas ave.	700,000.00	487,408.62	443,287.46		53,965.91		9,844.75
OPERATING BUDGET								
3290-1700	Bridge Waskasoo Crk. & 48ave.	17,250.00	17,474.63					(17,474.63)
3290-1800	55st. bridge S side sidewk.	259,000.00	231,916.54	180,490.67		51,750.00		324.13
3290-5900	64ave Edgar to Hwy. 11	1,000,000.00	989,315.65	867,478.25		140,000.00	9,031.41	27,194.01
3290-6200	Waskasoo Crk. & 53st. brdg.	375,000.00	331,553.80	247,914.61		110,750.00		27,110.81
3290-7000	Convert signal Ross/41 ave.	56,000.00	39,849.17	29,214.18		14,000.00		3,365.01
3290-8200	59st./49ave. int. imp.	32,000.00	30,490.85	20,257.03		8,000.00		(2,233.82)
		1,739,250.00	1,640,600.64	1,345,354.74		324,500.00	9,031.41	38,285.51
		\$6,559,250.00	\$5,852,690.77	\$4,312,648.36	\$1,154,848.60	\$553,744.87	\$39,878.92	\$208,429.98

22

Commissioners' Comments

We would concur with the recommendations of the Director of Financial Services.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

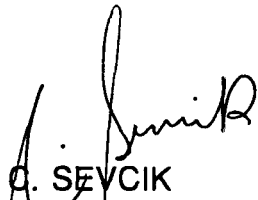
DATE: JANUARY 19, 1993
TO: DIRECTOR OF FINANCIAL SERVICES
FROM: CITY CLERK
RE: CAPITAL PROJECT SERVICES

Your report dated January 8, 1993 pertaining to the above matter was considered at the Council Meeting of January 18, 1993 and at which meeting Council passed the following motion in accordance with your recommendations:

"RESOLVED that Council of The City of Red Deer hereby authorizes the use of \$15,000.00 of the \$38,285.51 surplus from operating budget funded capital projects, for the land purchase from Don's Tire authorized at the December 21, 1992 Council Meeting, as recommended to Council January 18, 1993."

The decision of Council in this instance is submitted for your information and appropriate action.

Trusting you will find this satisfactory.


C. SEVCIK
City Clerk
CS/clr

cc: Director of Engineering Services

NO. 3

DATE: January 8, 1993

TO: City Clerk

FROM: E. L. & P. Manager

RE: PUBLIC UTILITIES BOARD DECISIONS:
 - TransAlta Utilities 1991/92 General Rate Application
 - TransAlta Utilities 1993 General Rate Application

The Public Utilities Board recently issued decisions in the above noted two matters.

Decision E92070 establishes finalized rates for TransAlta Utilities Corporation (TAU) with respect to the test years of 1991 and 1992 which are effective for all customer consumption on and after January 1, 1993. The effect of this decision results in a Wholesale Rate which will see the City's cost of purchasing power from TAU decrease by 1.46%.

Decision E92128 awards TAU a 1993 Interim Refundable Rate Rider which applies a surcharge of 1.2% for all customer consumption on and after January 1, 1993 until final rates arising from the TAU 1993 General Rate Application are fixed and approved.

The net impact of the above two decisions on the proposed 1993 E. L. & P. Budget is negligible. The estimated 1993 cost of purchasing power will be reduced by \$66,400 or 0.28%. This would translate into a reduction in the E. L. & P. rates charged to City customers of 0.19% or approximately 10¢ per month for an average residential customer.

The PUB decision regarding the TAU 1993 rates is only interim as noted above. Based on information filed by TAU, the final 1993 rates could be about 1% higher than the 1.2% now allowed on an interim basis. Our consultants and myself feel that the final rate will be approved at an amount substantially below the further increase which TAU is proposing.

In another rate related matter, the PUB has not yet issued a decision in the matter of how TAU will implement the PUB decision E92111 respecting the Electric Energy Marketing Agency (EEMA) 1991 Adjustment and the 1993 Forecast. TAU had proposed a 0% adjustment to all rates. However, one intervenor objected to this across-the-board adjustment and a paper hearing is now in progress. If the PUB orders that the TAU rates be adjusted by rate class, The City would see an additional increase of approximately 0.6% in its cost of purchasing power in 1993.

To summarize:

- a) based on the PUB decisions now received, there is no appreciable change in The City's costs of purchasing power in 1993.
- b) based on pending PUB decisions, an increase in the cost of purchasing power estimated to be no higher than 1.6% could still result in 1993.

In a separate matter which does not effect the E. L. & P. operating expense or revenue, TAU recently advised that the Provincial Income Tax rebate will increase from 7.0% to 8.1% effective for bills rendered after January 1, 1993. The Director of Financial Services has already arranged to have the rebate to Red Deer consumers increased from 4.5% to 5.2%.

Recommendation

It is recommended that no change to the existing E. L. & P. rates be made at this time.



A. Roth,
Manager

AR/jjd

Commissioners' Comments

We would agree with the recommendations of the E.L. & P. Manager and recommend Council receive the attached report for information.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

DATE: JANUARY 19, 1993

TO: E. L. & P. MANAGER

FROM: CITY CLERK

**RE: PUBLIC UTILITIES BOARD DECISION: TRANSALTA UTILITIES 91/92
GENERAL RATE APPLICATION - TRANSALTA UTILITIES 1993
GENERAL RATE APPLICATION**

Your report dated January 8, 1993 pertaining to the above was presented on the Council Agenda of January 18, 1993.

At the aforementioned meeting, Council passed the following motion agreeing that there be no change to the existing E. L. & P. rates at this time:

"RESOLVED that Council of The City of Red Deer having considered report from the E. L. & P. Manager dated January 8, 1993 re: Public Utilities Board Decisions - TransAlta Utilities 1991/1992 General Rate Application - TransAlta Utilities 1993 General Rate Application, hereby agrees that no change to the existing E. L. & P. rates be made at this time and that said report be received for information."

The decision of Council in this instance is submitted for your information and I trust you will find same satisfactory.


C. SEVCIK
City Clerk

CS/clr

cc: Director of Financial Services

NO. 4

DATE: DECEMBER 30, 1992 c:\data\election\overview
TO: CITY CLERK
FROM: ASSISTANT CITY CLERK
RE: 1992 GENERAL ELECTION
OPERATIONAL OVERVIEW

BACKGROUND

The City Clerk's Department endeavours to conduct a municipal election which operates smoothly, efficiently and in a timely manner. To ensure a successful election, we constantly review and update procedures as well as provide for a system of safeguards against unpredictable or unexpected occurrences.

In this regard, the City Clerk's Department, in 1990, did review the possibility of updating our election procedures with the implementation of an optical ballot counting machine. In doing so we looked at such things as:

- increasing population
- higher percentage of voter turnout
- election workers availability
- ensuring continued high reliability of results
- faster reporting of results
- length of election day
- simplifying voting procedure

In October of 1990, our Department submitted a report to Council recommending that the City purchase an Optech IV-C Optical Ballot Counting Machine from Business Records Corporation. At this time, the matter was tabled pending receipt of comments from the School Boards relative to this purchase as they do share in the cost of the election. Upon receipt of the favourable comments from the School Boards, Council approved the purchase of the new system in January of 1991.

It should be noted that optical scanning technology is not new but is used in many areas. The system which the City bought has been used for elections for a number of years in the United States and to some extent in Canada.

1992 GENERAL ELECTION

There are many components that make up the election process however, I would like to highlight a few specific areas which I feel would be of interest.

1992 GENERAL ELECTION
OPERATIONAL OVERVIEW
DECEMBER 30, 1992

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HANDICAPPED ACCESSIBILITY

The Municipal Integration Strategy adopted by Council states that the City Clerk's Department shall ensure that all persons with disabilities are able to fully participate in the election process and that in the election advertising it be indicated which voting stations are handicapped accessible. In accordance with this Strategy, 30 of the 31 stations used were handicapped accessible with this being identified in our election advertising.

As a result of the new ballot counting machine, in the 1995 election we will be able to further reduce the number of voting stations from 31 to approximately 25. This will allow us to delete the one station that is not handicapped accessible as well as to combine a number of other stations.

In addition to the above, we also hold an advance vote in part for the physically handicapped who find it extremely difficult to attend at their regular voting station in their subdivision.

STAFFING

One of the reasons in considering a ballot counting machine was the ability to reduce the number of persons we had to hire to work at the voting stations. Our concern was in the area of being able to find enough workers. In 1989, we required 320 workers with this number increasing in 1992 (if a manual count system was used) to approximately 350 workers. In 1992 with the new system, we hired only 160 workers. It may be of interest to note that after calling on our previous workers and after placing a number of advertisements, we were able to just make this quota having received 180 applications.

BALLOTS

In 1992, a composite ballot was used which basically means that the names of candidates for each office, appeared on one large ballot card. From feedback received by our workers, voters liked the new ballot and found it easy to read and understand. Also voters liked the idea of receiving only one piece of paper which did not have to be folded as opposed to obtaining one folded ballot for each office which meant receiving five to six ballots.

In order to educate the voters on the new method of marking the ballot, we conducted an extensive campaign that focused on "Completing the Arrow". This campaign was included in our election advertising, posted at the entrance of each voting station, posted in each voting compartment, printed on the ballot secrecy sleeve, printed on the top of

1992 GENERAL ELECTION
OPERATIONAL OVERVIEW
DECEMBER 30, 1992

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the ballot and reinforced verbally to each voter by our election workers. In addition, a number of candidates included this concept in their campaign literature which assisted us in making the public aware of the change.

This campaign did pay off as upon reviewing the ballots in the counting centre on the night of the election we found that 99.9 percent were marked correctly, namely by completing the arrow as opposed to using an "X" or "✓". Also, the voters were very cognizant of the fact that if they had made a mistake in marking their ballots, they could come and exchange same for a new one.

ELECTION RESULTS PROGRESS PRINTOUTS

In order to keep all the public informed, progress printouts of the results processed were produced following the counting of every five voting stations. A total of six progress reports were generated as follows:

<u>REPORT #</u>	<u>TIME PROCESSED</u>	<u># OF STATIONS REPORTING</u>
ONE	8:16 PM	5
TWO	8:46 PM	10
THREE	9:03 PM	15
FOUR	9:24 PM	20
FIVE	9:40 PM	25
SIX (final)	10:13 PM	31

The procedure followed with these reports was:

- a) report generated by counting centre;
- b) report given to an election clerk who is to photocopy approximately 12 copies of the report using the photocopier located on the fourth floor;
- c) reports taken to the returning officer on the main floor who in turn distributes copies to the media and public.

One problem that we encountered with this system is that although Report Number One was processed at 8:16 pm, it did not reach the Returning Officer until 8:35 pm. The delay was as a result of the time it took to photocopy the report, staple the pages and then deliver them to the main floor.

1992 GENERAL ELECTION
OPERATIONAL OVERVIEW
DECEMBER 30, 1992

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In order to prevent this delay in the next election, we will have a photocopier set up on the main floor with the election clerk proceeding directly from the counting centre to the returning officer. Although it will still take time to photocopy the reports, the media and the public on the main floor will at least know the progress report has been received and copies are being made.

COUNTING CENTRE

As this was our first election with the Optical Ballot Counting machine, our predictions for when the ballot boxes would arrive from the stations to when the count would be done, were based on our best estimates as opposed to actual past experience.

Each voting station, at the close of the polls, was to send two deputy returning officers, with the ballot box containing the used ballots to City Hall. We estimated that all of these ballot boxes should be in the counting centre by 8:30 pm. All ballot boxes were received by or before 8:30 pm. The remaining supplies at the voting stations were then gathered by the workers and brought into City Hall by the designated deputy returning officers. Most deputy returning officers who worked at the voting stations were home by 9:00 to 9:30 pm, which was approximately three to six hours earlier than if we would have had to do a manual count.

Once the counting centre had the ballot boxes, the boxes were opened and the ballot cards stacked in a manner in which they could be fed into the machine. The first ballot boxes received were that of the advance vote and the institutional stations. These stations normally have a smaller number of voters than other regular stations and as such are quicker to process. The first results were out by 8:16 pm which was one minute over our estimate of 8:15 pm. After this first set of results, we did slow up somewhat. It was our expectation that all counting would be completed by 9:30 pm and at the latest by 10:00 pm. We were out by 43 minutes on the optimistic estimate and 13 minutes on the more conservative estimate.

The main reason for the delay is that we had underestimated the time it takes to stack and prepare the ballots after the boxes are opened. If we add just one minute extra per station for the preparation of the ballots, 31 minutes would be added to the total counting process. Two deputy returning officers were assigned this task however this was not enough to keep up with the speed of the counting machine. For future elections, we will assign six officers to this task so as to reduce the processing time.

OFFICIAL RESULTS

The Local Authorities Election Act provides that on the 4th day after the election, the Returning Officer shall announce the official election results. This extra time is allowed

1992 GENERAL ELECTION
OPERATIONAL OVERVIEW
DECEMBER 30, 1992

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to provide for a recount if deemed necessary by the Returning Officer and allow for the Returning Officer and election staff to double check the results. In previous elections, this process often took one to two days to complete however in this election, the process was simplified because of the Optical Ballot Counting Machine.

In previous elections, almost without fail, we had some inquiries from candidates as to whether there should be a recount. This year, we had no inquiries in this regard or any questioning of the results. We believe that this response is due to the high level of acceptance of computerization by the community. At one time many people were cautious of computers but now with them being the norm in areas from offices to supermarket checkouts, computerizing ballot counting did not seem that unusual and we believe many expected same to be a natural transition. Also the fact that our ballot counting machine has an error rate of only one misread per one million ballots places additional confidence in the system over the manual count system where human error can play a larger role.

BALLOT COUNTING MACHINE

The ballot counting machine that we used was an Optech IV-C manufactured by Business Records Corporation. The machine can read 400 ballot cards per minute and has an error rating of only one misread per one million ballots processed.

On the night of the election, we took a number of precautions to ensure the smooth operation of the machine as follows:

1. A technician from Business Records Corporation was in attendance in the event any problems with the machine occurred and to assist the operator of the machine if any questions arose;
2. A backup Optech IV-C was sent to us by Business Records Corporation in the event of a major malfunction.

In addition to the above, prior to the election, we had a demonstration ballot and program made up to allow us to test the machine and work out any flaws.

I am very pleased to state that this machine performed exactly as expected and was definitely a welcome change to our election process.

COST DISTRIBUTION

The purchase of the Optech IV-C was approved during the 1991 budget considerations at a budget figure of \$96,000. Included in this cost was the actual ballot counting

1992 GENERAL ELECTION
OPERATIONAL OVERVIEW
DECEMBER 30, 1992

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machine, computer hardware and software, ballot boxes, training, on site technician during the 1992 election, programming of election software to suit Red Deer's needs and a back up system for the 1992 election. Council directed that the cost of this machine be spread over the years 1991, 1992 and 1993 so as the impact on the budget would be lessened. When all cost had been received, the actual price of the system was \$85,500.

COST SAVINGS

In the following table, I have attempted to outline the 1992 savings and increases in specific areas that were affected by the purchase of the Optech ballot counting machine as opposed to if we would have used a manual count system.

AREA	MANUAL	OPTECH	(SAVINGS) INCREASE
SALARIES	\$64,525	\$22,995	(\$41,530)
STATIONS	\$ 5,400	\$ 4,950	(\$ 450)
BALLOTS	\$ 8,000	\$15,000	\$ 7,000
TOTAL	\$77,925	\$42,945	(\$34,980)

Comparable savings will be achieved in the 1995 election and subsequent elections thereto.

GENERAL

In this election, we introduced a new system of ballot counting. I would like to express my appreciation to all involved for their eagerness and positive attitude in making this system work. We always look forward to conducting the election as it is an exciting and challenging time for our department and this election was no exception. An election such as this is by no means a one man operation and takes the cooperation of many people and groups of which I would like to acknowledge a few.

1. The City Clerk's Department staff and election coordinators who took a keen interest in making sure the election was a success and put forth extra time and effort to make sure all details were covered. Their work ethic and devotion to the City is to be commended.

2. The deputy returning officers at the voting stations who are the front line people. They did their best to ensure voters understood the new voting procedure

1992 GENERAL ELECTION
OPERATIONAL OVERVIEW
DECEMBER 30, 1992

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and that everything at the station went smoothly. One area during the workers' training that proved to be invaluable was to give all workers a demonstration of the ballot counting machine which helped them to understand how what was done in the voting station would affect the counting centre staff that night. This demonstration gave the workers a sense of ownership and team spirit which was reflected in their work.

3. City Council for allowing us to implement a new method of counting ballots.


CONCLUSION

The 1992 Red Deer General Election was a success!

Now that we have the first election with the new ballot counting system under our belt, we have the opportunity to review and refine our process in order to continue to conduct a municipal election which operates smoothly, efficiently, accurately and in a timely manner.

As I had outlined previously, the preceding are a few areas of the election which I felt merited special attention.

Trusting you will find this satisfactory.



Kelly Kloss
Assistant City Clerk

Commissioners' Comments

The attached report is submitted for the information of Council and we would like to compliment the City Clerk and his staff for conducting a very well run election.

"G. SURKAN"

Mayor

"M.C. DAY"

City Commissioner

NO. 5

DATE: NOVEMBER 30, 1992
TO: CITY COUNCIL
FROM: CITY CLERK
RE: AUTOMATED VOTING SYSTEM
NAMES OF CANDIDATES ON BALLOT

On January 6, 1992 Council gave third reading to provide for an "automated voting system" in connection with municipal elections conducted in and for the City of Red Deer. To accommodate the "automated voting system", a long standing bylaw which required the rotation of the names of Candidates on the ballot, was rescinded. In accordance with the Local Authorities Election Act, the names of the Candidates for the 1992 City of Red Deer General Election appeared in alphabetical order on the ballot.

When the above matters were considered by Council, there was some expression of concern pertaining to the proposal to arrange the names of candidates in alphabetical order on the ballot. The concern being that those electors who haven't made up their minds as to who they are going to vote for, may tend to select the candidates whose names appear at the top of the ballot or in the upper portion of the ballot with greater frequency than those whose names appear in the lower portion of the ballot.

For Council's information, I have completed an analysis of the voting results and same is presented hereafter.

... / 2

- 2 -

The following table shows the number of votes cast for candidates whose names appeared in the top half of the ballot and the bottom half of the ballot:

OFFICE	TOP HALF OF BALLOT	BOTTOM HALF OF BALLOT
* Mayor	7,141	9,787
Aldermen	52,762	55,278
Public School	30,810	27,753
Separate School	6,897	6,060
Hospital	34,259	23,891
Total:	131,869	122,769

* NOTE: Because there was an uneven number of candidates for this office, 1/2 the votes cast for the Candidate whose name appeared in the centre were assigned to the top half, and the other 1/2 to the bottom half.

- 3 -

The following table indicates the total number of votes received by "Elected Candidates" whose names appeared in the top half of the ballot and the bottom half of the ballot, and the total number of votes received by the "Non-Elected Candidates" whose names appeared in the top half of the ballot and the bottom half of the ballot.

TOTAL NUMBER OF VOTES RECEIVED BY:	TOP HALF OF BALLOT	BOTTOM HALF OF BALLOT
Elected Candidates	85,909	72,003
Non-Elected Candidates	45,960	50,766
Total:	131,869	122,769

NOTE: 3 Candidates whose names appeared in the top half of the ballot received a total of 30,763 votes.

- 4 -

The following table indicates the "average" number of votes received by "Elected" and "Non-Elected" Candidates.

AVERAGE NUMBER OF VOTES RECEIVED BY:	TOP HALF OF BALLOT	BOTTOM HALF OF BALLOT
Elected Candidates	6,136	6,000
Non-Elected Candidates	3,404	3,275

NOTE: 3 Candidates whose names appeared in the top half of the ballot received an average of 10,224.

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The following table indicates the number of Candidates "Elected" whose names appeared in the "top" half of the ballot or the "bottom" half of the ballot.

OFFICE	TOP HALF OF BALLOT	BOTTOM HALF OF BALLOT
Mayor		1
Aldermen	4	4
Public School	4	3
Separate School	3	2
Hospital	3	2
Total:	14	12

NOTE:

- 3 - first name on ballot elected
- 3 - last name on ballot elected
- 2 - second from top elected
- 2 - second from bottom elected
- 1 - third from top elected
- 2 - third from bottom elected

The following table indicates the number of Candidates "not elected" whose names appeared in the "top"half of the ballot or the "bottom" half of the ballot.

OFFICE	TOP HALF OF BALLOT	BOTTOM HALF OF BALLOT
* Mayor	1.5	0.5
Aldermen	7	7
Public School	3	4
Separate School	1	2
Hospital	1	2
Total:	13.5	15.5

* NOTE: Because there was an uneven number of Candidates for this office, 1/2 assigned to the top half, 1/2 to the bottom half.

- 7 -

The following table indicates the total number of "undervotes" for each office, ie: Voters who did not vote for the full slate of Candidates permitted or who did not vote for any of the Candidates in a given office.

OFFICE	UNDERVOTES
Mayor	161
Aldermen	28,008
Public School	36,588
Separate School	4,078
Hospital	27,230
Total:	96,065

The following table indicates the number of ballots on which there was an "overvote" and the total number of "overvotes", ie: voters who marked the ballot for more candidates than permitted.

OFFICE	NUMBER OF BALLOTS	* OVERVOTES
Mayor	26	(26 X 1) 26
Aldermen	109	(109 X 8) 872
Public School	103	(103 X 7) 721
Separate School	12	(12 X 5) 60
Hospital	39	(39 X 5) 195
Total:	289	1874

* NOTE: If an elector voted for more than one candidate on the Mayor's ballot, the computer registered 1 overvote. If an elector voted for more than 8 Aldermen, the computer registered 8 overvotes, etc.

ACCOUNT OF VOTES**1) Total Potential Votes:**

Office of:	Mayor	17,115 X 1 = 17,115
	Aldermen	17,115 X 8 = 136,920
	Public School	13,696 X 7 = 95,872
	Separate School	3,419 X 5 = 17,095
	Hospital	17,115 X 5 = 85,575

TOTAL: **352,577**

2) Actual Votes Cast:

Votes Cast Top Half of Ballot	= 131,869
Votes Cast Bottom Half of Ballot	= 122,769

Total Votes Counted = 254,638

Overvotes:	Mayor	= 26
	Aldermen	= 872
	Public School	= 721
	Separate School	= 60
	Hospital	= 195

Total Overvotes = 1,874

Undervotes:	Mayor	= 161
	Aldermen	= 28,008
	Public School	= 36,588
	Separate School	= 4,078
	Hospital	= 27,230

Total Undervotes = 96,065

GRAND TOTAL: = 352,577

SUMMARY:

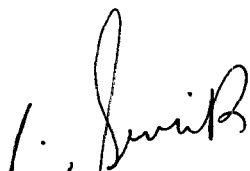
As can be seen, the number of votes cast for candidates whose names appeared in the top half of the ballot is not significantly more than for those whose names appeared in the bottom half of the ballot (131,869 - 122,769 = 9,100). The three candidates who received the most number of votes were candidates whose names appeared in the top half of the ballot, which would account for the difference. These three candidates received an average of 10,224 votes each as opposed to an overall average of 4629 votes.

The large number of "undervotes" should certainly alleviate any concerns that voters go to the polls under the impression that they must vote for a full slate of candidates or that undecided voters in fact do so. If this were in fact the case, I believe there might be some validity to the suggestion that there is an advantage in having your name appear in the upper half of the ballot. However, the analysis of the voting does not appear to support this contention.

RECOMMENDATION:

- 1) That there be no change in the bylaw and that the names of the candidates continue to be arranged alphabetically in order of the surnames on each ballot as prescribed by the Local Authorities Election Act.
- 2) That following the 1995 Election, a similar analysis be undertaken and a report submitted to Council.

Respectfully submitted,



C. SEVCIK
City Clerk

CS/clr

Commissioners' Comments

We would concur with the recommendations of the City Clerk.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

DATE: JANUARY 19, 1993

TO: ASSISTANT CITY CLERK

FROM: CITY CLERK

RE: 1) 1992 GENERAL ELECTION / OPERATIONAL OVERVIEW
2) AUTOMATED VOTING SYSTEM / NAMES OF CANDIDATES ON
BALLOT

Your report dated December 30, 1992 re: 1992 General Election Operational Overview, was presented on the Council Agenda of January 18, 1993 where said report was accepted for information and agreed that same be filed. I wish to thank you for your excellent report in this instance.

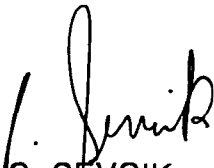
With regard to the report pertaining to names of candidates on ballot, Council passed the following motion in accordance with said recommendations:

"RESOLVED that Council of The City of Red Deer having considered report dated November 30, 1992 from the City Clerk re: The Automated Voting System - Names of Candidates on Ballots, hereby agrees as follows:

1. That there be no change in the Bylaw and that the names of the candidates continue to be arranged alphabetically in order of the surnames on each ballot as prescribed by the Local Authorities Election Act.
2. Following the 1995 Election, a similar analysis be undertaken and a report submitted to Council.

And as recommended to Council January 18, 1993."

The decision of Council in this instance is submitted for your information and I trust that you will make note of the requirement to submit a similar analysis to Council following the 1995 General Election.


C. SEVCIK
City Clerk
CS/clr

cc: Election Co-ordinator, Donna Nowochin

NO. 6

DATE: January 12, 1993

TO: Mayor and Members of Council

FROM: Land and Economic Development Manager

RE: **SALE OF FORMER CP RAIL RIGHT-OF-WAY
NORTH OF 67 STREET**

Background

With the relocation of the CP Rail line to the Edgar Industrial Park area, the former rail right-of-way through the Golden West area north of 67 Street was turned over to the City of Red Deer. Depending on the area in question, the former right-of-way will be put to a variety of uses. That portion of the right-of-way within the Golden West Industrial Park is best suited for consolidation with the existing industrial lots. It has always been the City's intention to offer this right-of-way to industrial property owners within Golden West, upon transfer of title. It was assumed we would deal with each individual property owner in an effort to dispose of the right-of-way. In this regard, the City commissioned the completion of an independent appraisal late in 1991.

Several months ago, we were approached by Mr. Peter Lacey, a principal in Deermart Equipment, on behalf of the Golden West property owners. He expressed a willingness to meet with the property owners in Golden West in an effort to reach consensus so that the entire right-of-way could be sold at one time. This had the potential for significant benefits to the City, inasmuch as it would eliminate a lot of the anticipated negotiation with individual property owners, and allow us to sell a significant portion of the right-of-way at one time.

Proposal

The Golden West Property Owners have submitted an offer to the City of Red Deer to purchase all of that portion of the CP Rail right-of-way north of 67 Street to the northern boundary of the Golden West Industrial subdivision at 71 Street. The former right-of-way in this area consists of 11.578 acres, backing onto 18 separate properties. Each of the Golden West Property Owners are proposing to acquire this land on the following basis:

1. Purchase price to be \$4.00/m² (\$16,187/acre), payable by a deposit of 20¢/m² within ten days of acceptance of the offer. A further payment of 60¢/m² will be payable upon transfer of title.

Mayor and Members of Council
 Page 2
 January 12, 1993

The balance of the amount due will be payable by four equal annual instalments of 80¢/m². Interest to be calculated and payable annually on the unpaid balances at a rate of interest of 7% per annum. Interest start date shall be the date of transfer of title. Property taxes to be adjusted on a pro-rata basis on date of transfer.

2. The City shall complete the final sales agreements with each property owner, hold deposits and provide new titles to the purchasers. Legal costs shall be the responsibility of the vendor.
3. All survey costs, land title costs, and other consolidation costs shall be the responsibility of the purchaser.
4. Purchasers are purchasing the property on an "as is" basis and all costs relating to excavation and fill will be the responsibility of the purchasers. Existing gravel ballast of the rail bed is to remain and will be used by the purchasers for their fill requirements.
5. Upon acceptance of this agreement and payment of required deposits, the purchasers shall have the right to enter upon the rail lands and will be permitted to excavate or place fill, level and fence the properties prior to title transferring. No buildings or structures other than fences will be permitted to be constructed prior to title transferring.

The offer on 12.467 acres, amounts to \$201,803. The independent appraisal of the properties indicated a total value of \$226,868, made up of the following:

- .889 acre immediately north of 67 Street, with anticipated future zoning of Highway Commercial, valued at \$38,725.
- 11.578 acres, representing the remainder of the land north of 67 Street and south of 71 Street, based on a consolidation with existing properties and zoned I-1, valued at \$16,250/acre with an estimated value of \$188,143.

The difference between the appraised value and the offer is \$25,065.

Mayor and Members of Council
Page 3
January 12, 1993

Recommendation

The Land and Economic Development Department recommends that the offer of the Golden West Property Owners be accepted as proposed. There are two significant advantages, which in our opinion, outweigh the difference between the offer and the appraised value.

The property owners are prepared to cover all survey and subdivision costs and will be responsible for consolidating the right-of-way with the existing properties. These costs, on an individual basis, could be significant and could easily amount to more than the difference in price.

The offer will allow us to sell the complete right-of-way in this area at one time without being faced with negotiations with each property owner. These are certainly time consuming and therefore potentially expensive.

In addition to the conditions as proposed by the Golden West Property Owners, we would request that the following conditions be added:

1. A plan of subdivision be acceptable to the Red Deer Regional Planning Commission, and the right-of-way to be consolidated with the respective properties.
2. Subject to a satisfactory agreement being reached with the Engineering Department relative to utility right-of-ways.
3. Land sale agreements be subject to the satisfaction of the City Solicitor.

Respectfully submitted,



Alan V. Scott

AVS/mm

Att.

Commissioners' Comments

We would concur with the recommendations of the Land and Economic Development Manager. We would commend the Golden West property owners for working with us on this transaction.

"G. SURKAN", Mayor
"M.C. DAY", City Commissioner

Interim Offer to Purchase

Between:

Golden West Property Owners
(hereinafter referred to as the "Purchasers")

-and-

City of Red Deer
(hereinafter referred to as the "Vendor")

Whereas the Vendor has acquired certain lands from CP Rail as a result of moving the rail line from within the city. This land hereinafter referred to as the "rail land" is located within the City of Red Deer and a plan of the rail land is attached as schedule "A" .

And whereas the rail land adjoins all of the properties owned by the Purchasers.

And whereas the rail lands have been appraised at a value on a consolidation basis of \$16,250.00 per acre.

And whereas to consolidate this property with the properties of the Purchasers all of the subject rail lands are required to be purchased.

Therefore the purchasers hereby offer by way of attached individual offers to purchase all of the above described lands on the following terms and conditions:

Purchase price shall be \$4.00 per sq metre payable by a deposit of 20 cents per sq metre within 10 days of acceptance of this offer. A further payment of 60 cents per sq metre will be payable upon transfer of title. The balance of the amount due will be payable by 4 equal annual installments of 80 cents per sq metre. Interest shall be calculated and payable annually on the unpaid balances at a rate of interest of 7% per annum. Interest start date shall be the date of transfer of title. Property taxes will be adjusted on a pro-rata basis on date of transfer.

The city shall complete the final sale agreement, hold deposits and provide the new titles to the purchasers. Legal costs shall be the responsibility of the vendor.

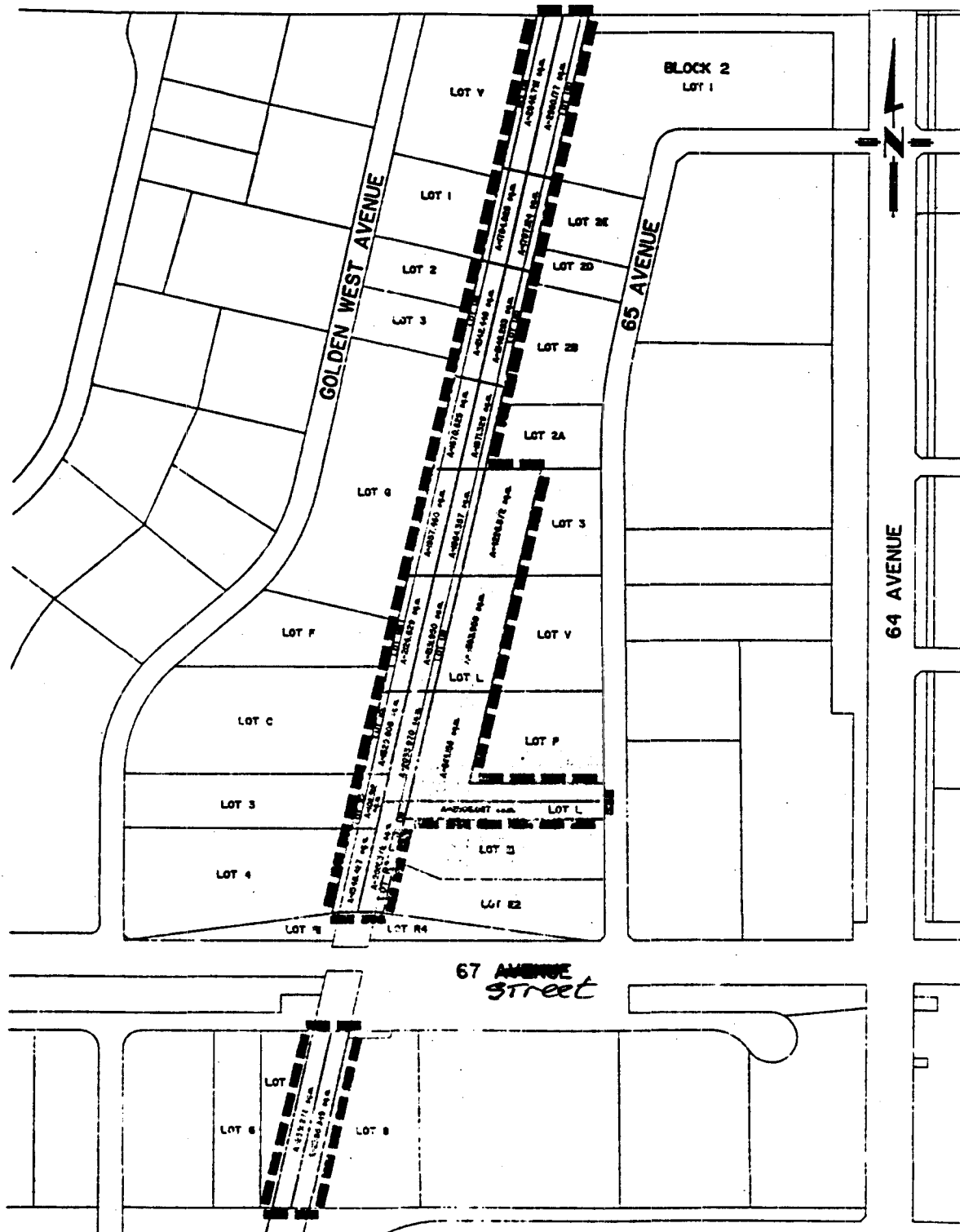
Survey costs, land title costs and other consolidation costs shall be the responsibility of the purchasers.

Purchasers are purchasing the property on an 'as is' basis and all costs relating to excavation and fill costs will be the responsibility of the purchasers. Existing gravel ballast of the rail bed is to remain and will be used by the purchasers for their fill requirements.

Upon acceptance of this agreement and payment of required deposits, purchasers shall have the right to enter upon the rail lands and will be permitted to excavate or place fill, level and fence the properties prior to title transferring. No buildings or structures other than fences will be permitted to be constructed prior to title transferring.

Attached to this offer are letters from property owners that did not want to purchase any of the rail land. These letters form schedule 'B'

This interim offer constitutes the master offer to purchase and is referred to in the individual offers to purchase by each property owner which are attached.



PROPERTY OUTLINE MAP

DATE: JANUARY 19, 1993

TO: LAND & ECONOMIC DEVELOPMENT MANAGER

FROM: CITY CLERK

RE: SALE OF FORMER CP RAIL RIGHT-OF-WAY NORTH OF 67TH STREET

I would advise that your report dated January 12, 1993 pertaining to the above matter received consideration at the Council Meeting of January 18, 1993 and at which meeting Council passed the following motion in accordance with your recommendations:

"RESOLVED that Council of The City of Red Deer having considered report dated January 12, 1993 from the Land & Economic Development Manager, re: Sale of Former CP Rail Right-of-Way North of 67th Street, hereby agrees that the offer of the Golden West Property Owners be accepted as proposed and as presented to Council January 18, 1993 subject to the following additional conditions:

1. A plan of subdivision to be acceptable to the Red Deer Regional Planning Commission and the right-of-way to be consolidated with the respective properties;
2. A satisfactory agreement being reached with the Engineering Department relative to utility right-of-ways.
3. Land Sale Agreements to be subject to the satisfaction of the City Solicitor."

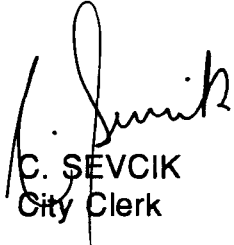
The decision of Council in this instance is submitted for your information and I trust that you will proceed with preparation of legal agreements for execution by all parties involved.

Land & Economic Development Manager

Page 2

January 19, 1993

Trusting you will find this satisfactory and that you will take appropriate action.



C. SEVCIK
City Clerk

CS/clr

cc: Director of Engineering Services
Director of Financial Services
Bylaws & Inspections Manager
City Assessor
E. L. & P. Manager
Principal Planner
Land Supervisor

NO. 7

DATE: JANUARY 5, 1993
TO: CITY COUNCIL
FROM: CITY CLERK
RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

At the Council Meeting of November 9, 1992 it was agreed that the proposed 1993 Towne Centre Association Budget be considered by Council at its meeting of January 18, 1993, commencing at 7:00 p.m. or as soon thereafter as Council may determine. In addition, it was agreed that individual notices be mailed out to every person assessed for business purposes in the area advising of the date and place of the Council Meeting, at which the budget would be considered. Notice was sent to 460 businesses in the area.

Following hereafter is the 1993 Towne Centre Association Budget, along with administrative comments which appeared on the Council Agenda of November 9, 1992.

Additional administrative comment is also included herewith.



C. SEVCIK
City Clerk

CS/clr
Encls.



• RED DEER'S •

ORIGINAL

• BUSINESS DISTRICT •

• TOWNE CENTRE ASSOCIATION • B3, 4901 - 48 STREET • RED DEER, ALBERTA • T4N 1S8 • (403) 340-TOWN (8696) •

CITY COUNCIL

CITY OF RED DEER

1993 TOWNE CENTRE ASSOCIATION BUDGET**Dear Mayor and Council,**

The Association is pleased to present our 1993 budget for Council's approval. As in past years, this budget represents **0% increase** in taxes for our membership. Two specific items controlled directly by Council have increases if Council should agree with the requests. Both are contained in departmental budgets of City departments.

The first deals with the litter program. The '93 request for contracting of litter control in the core area is the same as the '92 amount, unless, **Council agrees, that with the expansion and development of railroad property the litter program should be expanded to include this new area. If council agrees, we will require an increase of 3% to a total of \$46,000.00 per year including GST.** This will permit additional casual staff and purchase of additional litter containers. Presently, we empty and maintain approximately 60 litter containers on a daily basis as well as perform street litter control as required.

The success of our litter control program has generated a large number of highly positive comments from both residents and visitors alike, and we can correctly state that we have one of the cleanest core areas anywhere.

The second item requiring an increase should Council agree, is the Annual Grant for maintenance and installation of the **communities** Christmas decorations. In '92 we had requested \$7500.00 to continue to provide this service however Council decided to supply only \$5000. The Association indicated that we would try to raise additional funds from the private sector to continue with this program in '92.

This year however, with cutbacks in many areas and an increase in support requests from many agencies, no additional funds have been located. As a result, Council did approve up to \$1200 in additional support in '92. If Council agrees that the decorations produce positive public value, we require **\$7,500.00** to provide the service in '93.

In regards to the cost of storage, excluding utilities, the Association is paying about \$1.10 per square foot for warehouse space.

Following is a breakdown of revenues and spending proposed for '93. As always, our annual spending will not create a debt beyond the fiscal year, and all programs will only proceed on the basis of revenues.

Sincerely yours,
TOWNE CENTRE ASSOCIATION

For:
Chairman of the Board.

THE CITY OF RED DEER
CLERK'S DEPARTMENT

RECEIVED	
TIME	10:15 am
DATE	Oct. 20/92
BY	C. Smith

-2-

PROJECTED REVENUES FOR 1993

BRZ TAX FROM MEMBERS	\$88,000.00 (0% increase)
PROV.GRANT IN LIEU	\$15,000.00 (0% increase)
LITTER CONTRACT	\$46,000.00 (3% increase if program expanded)
CHRISTMAS GRANT	\$7,500.00 (if Council approves program)
ASSOCIATION REVENUES	\$3,600.00 (0% increase)
Employment Grants	\$3,000.00 (if Litter program expanded)
PROJECT FUNDS FROM '92	\$8,000.00
TOTAL REVENUE	\$171,100.00

PROJECTED SPENDING

Administration;	\$34,480.00
PROMOTIONS/ADVERTISING	\$42,887.00
DESIGN PROGRAM	\$5,744.00
EC.RESTRUCTURING	\$12,645.00
PROJECTS	\$29,344.00
LITTER PROGRAM	\$46,000.00
TOTAL SPENDING '93	\$171,100.00

Each of these components includes labor, management materials and overhead charges.

Each of the categories are adjusted according to actual revenues to ensure no shortfall of cashflow occurs and to ensure no debt is assumed beyond the current fiscal year.

CS-3.820

DATE: November 2, 1992

TO: CHARLIE SEVCIK
City Clerk

FROM: CRAIG CURTIS, Director
Community Services Division

RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET
Your memo dated October 21, 1992 refers.

1. The Towne Centre Association has submitted its proposed 1993 budget for consideration by City Council. The budget represents a zero per cent increase in taxes for association members. However, expenditures are proposed to increase by 8%, which will be funded by taxes on additional development within the designated Business Revitalization Zone (BRZ) area and other revenues.

The Towne Centre Association is requesting additional funding from the City in regard to the following two items:

- It is proposed that the litter contract between the City and the association be expanded to cover the development on the former railway yards. The additional cost to the City would be approximately \$1,400 p.a.
 - It is proposed that the annual grant for the installation, maintenance, storage and insurance of Christmas decorations be increased from \$5,000 to \$7,500. The additional cost to the City would be approximately \$2,500 p.a.
2. I have discussed the association's request with the Parks and Recreation & Culture Managers, and our comments are as follows:
 - The new development on the railway yards is under single ownership (i.e., Westfair Foods), and the owner is responsible for cleanup and maintenance. Consequently, there would appear to be no need to extend the contract with the Towne Centre Association.
 - The budget for Christmas decorations was considered by City Council at its meeting on September 28, 1992. At this meeting, City Council approved an additional grant of \$1,200 for the installation of the decorations in 1992.

.../2

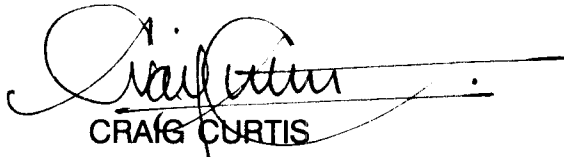
Charlie Sevcik
Page 2
November 2, 1992
1993 Towne Centre Assoc. Budget

My report to City Council, dated September 21, 1992, contains the history of this grant (copy attached). As I noted in this report, the grant should likely be increased to approximately \$6,500 p.a., which would include provision for maintenance, installation, insurance and storage. However, this could be reduced by approximately \$2,500 if the City could provide alternative storage accommodation.

- As I stated in my previous report, it is proposed that the association's request for additional funds be deferred and considered in conjunction with the 1993 budget.

3. RECOMMENDATION

It is recommended that City Council approve the Towne Centre Association's 1993 budget request, subject to a review of the additional items in conjunction with the 1993 budget deliberations.



CRAIG CURTIS

:dmg

Att.

- c. Don Batchelor, Parks Manager
Lowell Hodgson, Recreation & Culture Manager

CS-3.772

DATE: September 21, 1992

TO: CHARLIE SEVCIK
City Clerk

FROM: CRAIG CURTIS, Director
Community Services Division

RE: TOWNE CENTRE ASSOCIATION:
CHRISTMAS DECORATIONS
Your memo dated September 11, 1992 refers.

1. In April 1992, the Towne Centre Association informed the Director of Financial Services that the grant of \$5,000.00 for the installation of Christmas decorations was not adequate. It was noted that some form of fundraising was being discussed, and that if this was not successful, no decorations would be mounted for Christmas 1992.

2. **BACKGROUND**

- 2.1 The initial budget of \$4,000.00 for the maintenance, installation, insurance and storage of the old and new Christmas decorations was established in 1989, based on a submission from the Towne Centre Association (see letter dated September 1, 1989, attached).

The total budget of \$4,000.00 was made up as follows:

• Annual maintenance	\$ 1,000.00
• Installation of old decorations	\$ 1,000.00
• Installation of new decorations	\$ 1,100.00
• Annual insurance	\$ 470.00
• Rent of storage	<u>\$ 430.00</u>
• Total	<u>\$ 4,000.00</u>

- 2.2 In November 1989, the Towne Centre Association increased its budget request to \$5,970.00 in view of the high storage costs of the old decorations (see letter dated November 9, 1989, attached).

Charlie Sevcik

Page 2

September 22, 1992

Towne Centre Association: Christmas Decorations

The revised budget request was as follows:

• Annual maintenance	\$ 1,000.00
• Installation of old decorations	\$ 1,000.00
• Installation of new decorations	\$ 1,100.00
• Annual insurance	\$ 470.00
• Rent of storage	<u>\$ 2,400.00</u>
 • Total	 <u>\$ 5,970.00</u>

Based on this request, City Council approved a grant of \$4,000.00 in 1990, and \$5,000.00 in 1991 and 1992.

- 2.3 In April 1992, the Towne Centre Association outlined the following costs for the Christmas decorations in 1992 (see letter dated April 30, 1992, attached).

• Removal of decorations	\$ 556.80
• Storage of decorations (Jan.- Apr.)	\$ 1,348.20
• Storage of decorations (Apr. - Dec.)	<u>\$ 3,286.24</u>
 • Total	 <u>\$ 5,191.24</u>

Based on this analysis, the association informed the City that no funds were now available for maintenance and installation of christmas decorations this year.

3. I have discussed the Towne Centre Association's request with the Parks Manager, and my comments are as follows:

- It is considered that the budget submitted by the Towne Centre Association in November 1989 is reasonable. Consequently, allowing for increased labour costs and insurance, the grant should likely be increased to approximately \$6,500.00 p.a. It should be noted, however, that this grant would include provision for maintenance, installation, insurance and storage.

Charlie Sevcik

Page 3

September 22, 1992

Towne Centre Association: Christmas Decorations

- The recent submission from the Towne Centre Association indicates that the majority of the grant in the sum of \$4,634.44 is now being spent on the rental of warehouse storage space. It is considered that this increase is unwarranted, and that alternative storage arrangements should be made.
- The Parks Manager has analyzed the costs related to the Christmas decorations, and is recommending an additional grant of \$1,200.00 for the installation of decorations for Christmas 1992.

4. **RECOMMENDATIONS**

It is recommended that City Council:

- Approve an additional grant of \$1,200.00 to the Towne Centre Association for the installation of Christmas decorations this year.
- Request the association to prepare a detailed budget for the maintenance, installation, insurance and storage for the old and new decorations, for consideration in conjunction with the 1993 budget.

CRAIG CURTIS

:dmg

Att.

- c. Don Batchelor, Parks Manager
Al Roth, E.L. & P. Manager



TOWNE CENTRE ASSOCIATION of RED DEER

#300, 4929 ROSS ST., RED DEER, ALBERTA T4N 1X9 (403) 340-8696

September 1st., 1989

Mr. D. Batchelor
Parks Department
City of Red Deer

RE: Annual Christmas Decoration Fee For Service

Dear Don,

In discussion with Mr. Wilcock, it was recommended that I submit the following information through your department, as a result of the Council decision to have the Association take care of the City's Christmas Decoration Program annually.

The request for a fee for service this year will total \$4,000.00. This amount is categorized as follows;

Annual maintenance and replacement -	\$1000.00 (as per ELP)
Estimated installation costs ELP of old standard decorations -	\$1000.00
Estimated installation cost of new decoration standard -	\$1100.00
Annual insurance on new decorations -	\$470.00
Annual rent for storage space -	\$430.00
TOTAL FEE FOR SERVICE -	\$4000.00

This request will be included in the annual Association budget and represents one of only two items that affect the City budget process. It is expected that the decorations will be installed this year by mid-November. Thank you for your attention to this matter.

Respectfully yours,

John P. Ferguson, General Manager.

1989 Funding

INSTALLATION 2-3202-5200-120 - 4,000
REMOVAL.

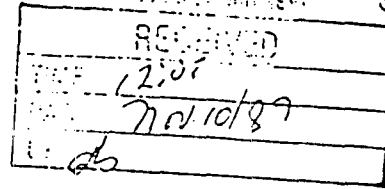
PURCHASE 2-3202-5200-530 - 28,000
\$32,000

TOWNE CENTRE ASSOCIATION of RED DEER

#300, 4929 ROSS ST., RED DEER, ALBERTA T4N 1X9 (403) 340-8696

NOVEMBER 9th, 1989

City Council
City of Red Deer



Re: Annual Fee for Service/ Christmas Decorations

Dear Council,

As recommended by Council in 1989, the Association now has the responsibility for the maintenance and placement of the downtown Christmas decorations, on behalf of the people of Red Deer. According to the recommendation of City Council, we are pleased to submit for your approval this request for Fee for Service for 1990.

1. Annual maintenance and replacement budget,	\$1,000.00
2. EL&P installation cost	\$1,000.00
3. Installation cost of new decorations by others	\$1,100.00
4. Annual insurance on decorations	\$470.00
5. Annual rent for storage of decorations	\$2,400.00
TOTAL FEE for SERVICE	\$5,970.00

The total fee for 1990, represents a cost that is expected to reduce after '89/90 season, to be reflected in the 90/91 fee request. The reason for the un-anticipated increase is simply, that storage and handling of the existing decorations had not been previously considered. The old decorations are very large and difficult to handle. Storage in itself is the most significant factor. Until recently, the Association was under the impression that storage of these old style decorations would continue at the EL&P facility until they were replaced with new decorations. EL&P advises that they now need this space resulting in an interim storage crisis. The effect of that storage will not be felt until January of 1990, when the decorations are taken down, however we must secure a storage space now, so that a location is ensured.

It is the Associations intent to sell the old style decorations as soon as a purchaser can be found. The revenue recovered in this sale will be dedicated to the decoration replacement program. The storage estimate here is assuming that GAETZ AV and 48 ST. upgrades will occur in 1990, and that decorations for these streets will be the new standard. Should Council determine that the old style decorations can continue to be stored in City facilities, our request for 1990 can be reduced by \$1,970.00 to a total of \$4,000.00.

Respectfully yours,

John P. Ferguson, General Manager.

Approved:
2-3202-5200-530.
A 2,450.00
1989 Fee for Service
Decorations Insurance

DATE: October 27, 1992
TO: City Clerk
FROM: E. L. & P. Manager
RE: 1993 Towne Centre Association Budget

My understanding is that the total funding provided by The City of Red Deer in 1992 to the Towne Centre Association for the Christmas decoration program is \$6,200. This amount includes the original \$5,000. grant provided in the 1992 Budget and the additional \$1,200. granted on September 28, 1992 at the request of the Association.

There has been no request to expand the Christmas decoration program by the Towne Centre Association and I would not recommend any expansion at this time with all the funding pressures which exist to severely strain budgets.

Recommendation

It is my recommendation that the 1993 Downtown Christmas decoration program should follow the civic budget guideline of a 2% increase over 1992 expenditures which will result in 1993 grant to the Towne Centre Association for this program of \$6,325.



A. Roth,
Manager

AR/jjd

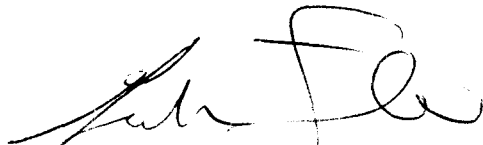
FILE: gord\memos\town-cntr.bud

DATE: October 23, 1992
TO: City Clerk
FROM: Public Works Manager
RE: 1993 TOWNE CENTRE BUDGET

The City funds the litter contract for the Towne Centre Association through the Public Works Department budget. We have reviewed the request from the Towne Centre Association for a 3% increase in budget to \$46,000, if Council wishes to expand the area being serviced. We believe this is a reasonable request and would support it.

RECOMMENDATION

We would respectfully recommend that the request by the Towne Centre Association for \$46,000 in the 1993 Operating Budget for the litter program be supported.



Gordon Stewart, P. Eng.
Public Works Manager

/blm

c Director of Financial Services
 Director of Engineering Services

FILE: alan\memos\townebgt.clk

DATE: October 22, 1992
TO: City Clerk
FROM: Director of Financial Services
RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

The budget is normally sent by the City to all businesses located in the Downtown Business Development Zone with any concerns being heard by Council prior to its approval.

The budget is based on the same rate of tax as in 1992. Normally Council considers the budget at a regular Council meeting in January after businesses have been notified.

The proposed budget does have some items that impact on the City budget.

<u>Description</u>	<u>1993 Request</u>	<u>1992 Approval</u>
Litter Contract	\$ 46,000	\$ 41,750
Christmas Decorations	7,500	6,200

These items will be considered by Council during their regular budget deliberations in January.



A. Wilcock, B. Comm., C.A.
 Director of Financial Services

AW/jt

Commissioners' Comments

We would recommend that:

1. Individual notices be mailed out as has been the case in the past.
2. That the meeting date to consider the Budget be established as outlined in the report from the City Clerk.

"G. SURKAN", Mayor

"M.C. DAY", City Commissioner

DATE: December 17, 1992
TO: City Clerk
FROM: Public Works Manager
RE: **1993 TOWNE CENTRE ASSOCIATION BUDGET**

Subsequent to our memo of October 23, 1992 regarding the Towne Centre budget, we have had the Commissioner's review of the proposed 1993 Budget.

The review with the Commissioners revealed that the amount budgeted for the Towne Centre Collection Contract in 1992 was \$41,750. Not included in that amount was the G.S.T. In 1992 we have paid the G.S.T in addition to the amount budgeted.

In our budget discussions, the 1993 budget for the Towne Centre Collection Contract is \$41,750 including G.S.T. This will, therefore, result in a lower payment to the Towne Centre Association in 1993 as compared to 1992 and would therefore quite likely result in a slightly reduced level of service in the existing downtown area. The 3% increase requested by the Towne Centre Association for additional area has not been included in the 1993 budget and would only be added at the instruction of Council.

RECOMMENDATION

That the 1993 Towne Centre Association contract for litter control be established at \$41,750 including G.S.T.



Gordon Stewart, P. Eng.
Public Works Manager

/blm

Commissioners' Comments

As noted notices have gone out to individual businesses included in the Towne Centre Association. It is not in our jurisdiction to comment on the budget. At this point, we are not aware as to whether anyone from the area wishes to speak at this meeting.

In addition it should be noted Council will be considering during the City budget process the two areas where the City pays the Towne Centre Association a fee for services namely: 1) Litter Pick up and 2) Christmas Decorations.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

January 4, 1993

Dear Sir or Madam:

RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

In accordance with the provisions of the **DOWNTOWN BUSINESS REVITALIZATION ZONE BYLAW**, Bylaw No. 2827/83 as amended, you are hereby advised that the 1993 Budget as presented by the Towne Centre Association of Red Deer, will be considered by Red Deer City Council on **MONDAY, JANUARY 18, 1993**, in the Council Chambers of City Hall, commencing at 7:00 p.m., or as soon thereafter as Council may determine.

A copy of the Budget submitted by your Association is enclosed herewith for your review. Any member of the Association wishing to address Council concerning this matter may do so at the Council Meeting.

If you have any questions, please do not hesitate to contact the undersigned (342-8134) or Mr. John Ferguson, Towne Centre Manager (340-8696).

Sincerely,



C. SEVCIK
City Clerk

CS/clr
Encls.

cc: Director of Finance, A. Wilcock
City Assessor, A. Knight
Towne Centre Association, J. Ferguson



• RED DEER'S • **ORIGINAL** • BUSINESS DISTRICT •

• TOWNE CENTRE ASSOCIATION • B3, 4901 - 48 STREET • RED DEER, ALBERTA • T4N 1S8 • (403) 340-TOWN (8696) •

CITY COUNCIL

CITY OF RED DEER

1993 TOWNE CENTRE ASSOCIATION BUDGET

Dear Mayor and Council,

The Association is pleased to present our 1993 budget for Council's approval. As in past years, this budget represents **0% increase** in taxes for our membership. Two specific items controlled directly by Council have increases if Council should agree with the requests. Both are contained in departmental budgets of City departments.

The first deals with the litter program. The '93 request for contracting of litter control in the core area is the same as the '92 amount, unless, **Council agrees, that with the expansion and development of railroad property the litter program should be expanded to include this new area. If council agrees, we will require an increase of 3% to a total of \$46,000.00 per year including GST.** This will permit additional casual staff and purchase of additional litter containers. Presently, we empty and maintain approximately 60 litter containers on a daily basis as well as perform street litter control as required.

The success of our litter control program has generated a large number of highly positive comments from both residents and visitors alike, and we can correctly state that we have one of the cleanest core areas anywhere.

The second item requiring an increase should Council agree, is the Annual Grant for maintenance and installation of the **communities** Christmas decorations. In '92 we had requested \$7500.00 to continue to provide this service however Council decided to supply only \$5000. The Association indicated that we would try to raise additional funds from the private sector to continue with this program in '92.

This year however, with cutbacks in many areas and an increase in support requests from many agencies, no additional funds have been located. As a result, Council did approve up to \$1200 in additional support in '92. If Council agrees that the decorations produce positive public value, we require **\$7,500.00** to provide the service in '93.

In regards to the cost of storage, excluding utilities, the Association is paying about \$1.10 per square foot for warehouse space.

Following is a breakdown of revenues and spending proposed for '93. As always, our annual spending will not create a debt beyond the fiscal year, and all programs will only proceed on the basis of revenues.

Sincerely yours,
TOWNE CENTRE ASSOCIATION

For:
Chairman of the Board.

THE CITY OF RED DEER
CLERK'S DEPARTMENT

RECEIVED	
TIME	10:15 am
DATE	Oct. 20/92
BY	C. Smith

PROJECTED REVENUES FOR 1993

BRZ TAX FROM MEMBERS	\$88,000.00 (0% increase)
PROV. GRANT IN LIEU	\$15,000.00 (0% increase)
LITTER CONTRACT	\$46,000.00 (3% increase if program expanded)
CHRISTMAS GRANT	\$7,500.00 (if Council approves program)
ASSOCIATION REVENUES	\$3,600.00 (0% increase)
Employment Grants	\$3,000.00 (if Litter program expanded)
PROJECT FUNDS FROM '92	\$8,000.00
TOTAL REVENUE	\$171,100.00

PROJECTED SPENDING

Administration;	\$34,480.00
PROMOTIONS/ADVERTISING	\$42,887.00
DESIGN PROGRAM	\$5,744.00
EC-RESTRUCTURING	\$12,645.00
PROJECTS	\$29,344.00
LITTER PROGRAM	\$46,000.00

TOTAL SPENDING '93 **\$171,100.00**

Each of these components includes labor, management materials and overhead charges.

Each of the categories are adjusted according to actual revenues to ensure no shortfall of cashflow occurs and to ensure no debt is assumed beyond the current fiscal year.

DATE: DECEMBER 14, 1992

**TO: DIRECTOR OF COMMUNITY SERVICES
DIRECTOR OF FINANCIAL SERVICES
E. L. & P. MANAGER
PUBLIC WORKS MANAGER**

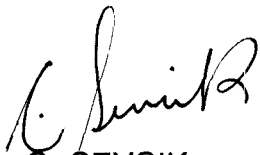
FROM: CITY CLERK

RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

At the Council Meeting of November 9, 1992 it was agreed that the 1993 Towne Centre Association Budget be considered at the Council Meeting of January 18, 1993 commencing at 7:00 p.m.

Attached are the administrative comments which were received when the matter was initially submitted to Council November 9, 1992. When we prepare the Council Agenda for January 18, 1993 we will be including the attached comments which we initially received from you, on said Agenda, unless of course we hear from you to the contrary.

Trusting you will find this satisfactory.



C. SEVCIK
City Clerk

CS/clr
Encls.


DATE: NOVEMBER 10, 1992
TO: TOWNE CENTRE ASSOCIATION
FROM: CITY CLERK
RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

The Council of the City of Red Deer at its meeting of November 9, 1992 passed the following motion setting the date for consideration of the 1993 Towne Centre Association Budget:

"RESOLVED that Council of The City of Red Deer hereby agrees that the 1993 Towne Centre Association Budget be considered at the Council Meeting of January 18, 1993, commencing at 7:00 p.m. or as soon thereafter as Council may determine, and that individual notices be mailed out to every person assessed for business purposes in the area, advising of the date and place of the Council meeting at which the budget will be considered, and as recommended to Council November 9, 1992."

The decision of Council in this instance is submitted for your information and as directed in the above resolution, individual notices will be mailed out to every person assessed for business purposes in the area early January 1993.

Trusting you will find this satisfactory.


C. SEVCIK
City Clerk

CS/clr

cc: Director of Financial Services
Director of Community Services
E L & P Manager
Public Works Manager
Parks Manager
Recreation & Culture Manager

① Should we be obtaining
additional comments from
Admin. for the Jan 18 mtg?
② What about reports on storage
of decorations?

City Assessor: Please provide our Department with mailing list and address labels by year end as you have done in previous years. Thank you.

DATE: OCTOBER 26, 1992
TO: CITY COUNCIL
FROM: CITY CLERK
RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

The proposed 1993 budget as submitted by the Towne Centre Association is enclosed herewith for Council's information.

Section 171.5 of the Municipal Government Act provides as follows:

"171.5(1) At the time and in the form prescribed by the Council, a board shall submit to the Council for its approval the estimates of the board for the current year and may request of the Council any sums of money required to carry out its powers and duties.

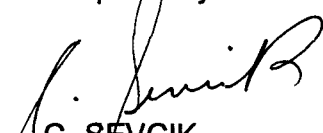
(2) On receipt of the estimates, the Council shall provide, in the form and manner it considers adequate, to every person assessed for business purposes in the area, notice of the estimates and the date and place of the Council Meeting at which the estimate will be considered."

In the past, Council has directed that individual notices be mailed to every person assessed for business purposes in the area. The cost of sending out notices individually approximates the cost of an advertisement. In addition, Council is requested to establish the date for the meeting to be held sometime in January 1993.

RECOMMENDATION:

1. That the Towne Centre Association budget be considered at the regular Council Meeting to be held on Monday, January 18, 1993 commencing at 7:00 p.m., or as soon thereafter as Council may determine.
2. That individual notices of the meeting date be mailed out as in the past.

Respectfully submitted.


C. SEVCIK
City Clerk

CS/clr
Encls.

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

September 29, 1992

Towne Centre Association
B3, 4901 - 48 Street
Red Deer, Alberta
T4N 1S8

Att: Mr. John P. Ferguson
General Manager

Dear Sir:

RE: 1992 Christmas Decorations

Correspondence from the Towne Centre Association pertaining to the above matter received consideration at the Council Meeting of September 28, 1992 and at which meeting Council passed the following motion approving an additional grant for the installation of the 1992 Christmas decorations:

"RESOLVED that Council of The City of Red Deer hereby approves an additional grant of \$1,200 to the Towne Centre Association for the installation of the Christmas decorations in 1992, and as recommended to Council September 28, 1992."

The decision of Council in this instance is submitted for your information. As noted in the comments from the Commissioners, the question of storage must be addressed and a report will be brought back to a future Council meeting regarding said matter.

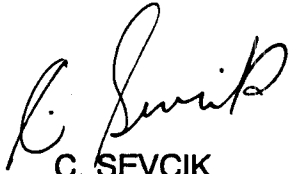
*Council meeting of Jan. 18 when budget is
being discussed?*

... / 2

*a delight
to discover!*

Towne Centre Association
Page 2
September 29, 1992

Trusting you will find this satisfactory.

A handwritten signature in cursive script, appearing to read 'C. Sevcik', written in dark ink.

C. SEVCIK
City Clerk

CS/clr

cc: City Commissioner
Director of Financial Services
Director of Community Services
Parks Manager
E L & P Manager

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@RUN TX004J,SYSTEMS/OPS,TX . M106 184I

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W:120433 FILENAME NOT KNOWN TO THIS RUN.

@ASG,AK MAPPER*49836614.
W:121433 FILE IS CATALOGUED AS A READ ONLY FILE.

@ . LABELS FOR BUSINESS IN REVITALIZATION ZONE

@ASG,A TXBSNESS.

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@USE LABELS.,LABELS(+1).

@XQT TXLIB.TX004J

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
ALBERTA TREASURY BRANCH	ALBERTA PUBLIC WRKS REALTY DIV 19TH FLOOR 8215 112 STREET EDMONTON ALBERTA	90-00000	440	66,630
ALBERTA PUBLIC WORKS	SUPPLY & SERVICE 19TH FLR 8215 112 STREET EDMONTON ALBERTA	90-00001	440	342,740
ALBERTA PUBLIC WORKS	SUPPLY SERVICE REALTY DIV. 19TH FLR 8215 112 STREET EDMONTON ALBERTA	90-00002	440	974,470
ALBERTA LIQUOR CONTROL BOARD	50 CORRIVEAU AVENUE ST ALBERT ALBERTA	90-00003	440	62,960
A.G.T. LIMITED	P.O. BOX 1552 TAXATION DEPT. EDMONTON, AB	90-00008	940	107,290
A G T LIMITED	P.O. BOX 1552 TAXATION DEPT EDMONTON ALTA	90-00009	840	29,080
THE SUPERINTENDENT OF	TREASURY BRANCHES P.O. BOX 1440 EDMONTON ALBERTA	90-00015	440	102,570
MARILYN KOWALSKI - SOLE PROP.	ABC'S 123'S CHILDRENS SHOPPE 3 4801 51 AVE RED DEER ALTA	90-00092	840	9,640
ACCESS DENTURE	ACCU DENTURE LTD 301 4820 50 AVE RED DEER ALTA	90-00095	840	8,890
ANDREA HAWIUK OPERATING AS	ACADEMY OF PROFESSIONAL HAIR DESIGN 1 4805 48 ST. RED DEER, AB	90-00109	940	22,470
ACADIA WELL SERVICING LTD	BOX 130 RED DEER ALTA	90-00111	840	980
ACCURATE CASH REGISTER CO. LTD	4606 50 AVE RED DEER ALTA	90-00112	840	5,330
TERRY W LODGE IN BUSINESS	AS ACTION SPORTS CARDS # 7 GILMORE AVENUE RED DEER ALBERTA	90-00380	840	13,200
KEN WU KNOWN AND OPERATING	AS ACUPUNTURE CLINIC #27 4917 48 STREET RED DEER ALBERTA	90-00412	840	3,500
BRIAN A ADAIR BARRISTER &	SOLICITOR- SOLE PROP STE 3 4909 48 ST 2ND FLR RED DEER ALBERTA	90-00435	840	5,430

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NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
LAWRENCE BALLA CARRYING ON	BUSINESS UNDER THE NAME ALBERTA BARBERS 101 4929 50 STREET RED DEER ALBERTA	90-00925	840	1,380
ALBERTA PROPERTY MANAGEMENT	1990 LTD. 103 4826 47 STREET RED DEER ALTA	90-01484	840	6,980
ROCKY VANDERHOEK/SOLE PROP.	ALBERTA ROCKYVIEW THERAPEUTIC CLINIC 4704 50 AVE. RED DEER, AB	90-01605	940	5,450
AL-TERRA ENGINEERING LTD	502 5000 50 AVENUE RED DEER ALBERTA	90-02200	840	6,520
SUBASH R ALIMCHANDANI	PROFESSIONAL CORP 303 4909-50 AVE. RED DEER ALBERTA	90-02250	840	6,750
ALLIED COMMUNICATIONS LIMITED	10548 82 AVENUE EDMONTON ALBERTA	90-02271	840	11,900
WINNIE STREIT AKA ALLURE	COSMETICS A3 4805 48 STREET RED DEER ALTA	90-02340	840	6,930
AL-RAY TROPHY SHACK 1987 LTD.	4781 49 STREET #103 RED DEER ALTA	90-02415	940	3,050
ALTAN DRAPERIES LTD.	4936-51 STREET RED DEER ALBERTA	90-02500	840	8,350
NORBERT ALTVATER PROF CORP	206 4711 51 AVENUE RED DEER ALBERTA	90-02535	840	11,100
ANDERSON APPLIANCE ARCADE LTD	F.W. ANDERSON 5405 GAETZ AVENUE RED DEER ALBERTA	90-02800	840	27,010
JOANNE DEBOLT & MONICA SCHMIDT	KNOWN AND OPERATING AS ANGEL HAIR 4929 50 ST. RED DEER ALBERTA	90-03182	840	2,660
VISSER GROUP INC.	C/O 308102 ALBERTA LTD. 4826 47 STREET # 200 RED DEER ALBERTA	90-03266	840	3,670
ARLINGTON HOTEL RED DEER LTD	4905 51 AVE RED DEER ALTA.	90-03400	840	32,640
ARTISTRY IN BLOOM FLOWERS	AND GIFTS LTD 4928 50 STREET RED DEER ALBERTA	90-03620	840	20,850

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
ARTISTRY IN GOLD DESIGN STUDIO LTD	4926 49 STREET RED DEER ALTA	90-03630	940	7,160
ASSOCIATED CHIROPRACTIC CLINIC	DR G DIDRIKSON SOLE PROP 5415 49 AVE RED DEER ALBERTA	90-03890	840	7,600
THE ASSOCIATE MANAGEMENT LTD	4705 48 AVE RED DEER ALTA.	90-04000	840	132,450
AUDIO WEST	RED DEER AUDIO SALES LTD 4715 49 STREET RED DEER ALBERTA	90-04335	840	27,150
AVALON INDUSTRIES LTD	4920 54TH STREET RED DEER ALBERTA	90-04350	840	19,380
B & H STAMPS & COINS	HELEN & BOB LINDSAY PRTRNSHP 111 4929 ROSS STREET RED DEER ALBERTA	90-04520	840	2,460
GLEN R BAILEY M.SC. PSYCH ALTA	SOLE PROPRIETORSHIP #25 4917 48 STREET RED DEER ALBERTA	90-04715	840	2,670
WENDY & HELEN RAHO KNOWN &	OPERATING AS THE BALLOON HUT 4810 50 AVE. RED DEER ALBERTA	90-04745	840	11,020
BANK OF MONTREAL	55 BLOOR STREET WEST P.O. BOX 1417 TORONTO ONTARIO	90-04800	840	98,820
BANK OF NOVA SCOTIA	P.O. BOX 696 RED DEER ALTA.	90-05100	840	55,650
BARGAIN KASH & KARRY AKA	DIAMOND THAWER & AMIR HASSAM 4924 50 STREET RED DEER ALBERTA	90-05425	840	19,820
PETER BARTHEL KNWN & OPERATING	AS BARTHEL ONE HOUR PHOTO 4909 48 STREET-LOWER MALL RED DEER ALBERTA	90-05470	840	3,550
L L BAWTINHEIMER AKA LES &	NEILS CYLINDER HEAD REPAIRS 4925 48 STREET RED DEER ALBERTA	90-06000	840	6,800
BEAUMONT DENTURE & REPAIR	CLINIC LTD. 4940-51 ST. RED DEER ALBERTA	90-06200	840	1,430
J V MULROONEY AND KNOWN AS	BELTONE HEARING AID CENTER P.O. BOX 486 RED DEER ALBERTA	90-06901	840	8,230

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NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
BENEFICIAL FINANCE CO OF CAN	4907 50TH AVENUE RED DEER ALBERTA	90-07000	840	13,210
BETTENSON'S CARTAGE CO. LTD	4320 52 AVE RED DEER ALTA	90-07702	840	29,270
BEV'S HAIR STYLING LTD. O/A	BEV'S MEN & LADIES HAIR STYLING 4311 49 AVE. RED DEER, AB	90-07881	940	8,420
DR G N BHADRESA PROF CORP	4801 54 ST RED DEER ALBERTA	90-08200	840	6,730
BILL'S AUTO BODY RED DEER LTD	5015 51 AVE RED DEER ALTA	90-08390	840	6,510
BISHOPS WESTERN DRUGS MART #1	DRUGS BY BISHOP LTD 4810 ROSS ST RED DEER ALBERTA	90-08500	840	30,430
DRUGS BY BISHOP LTD	4810 ROSS STREET RED DEER ALBERTA	90-08505	840	16,420
BLINDS PLUS DESIGN	335760 ALBERTA LTD 5011 51 AVENUE RED DEER ALBERTA	90-09090	840	5,330
BLOCK H & R CANADA LTD.	4611 GAETZ AVENUE RED DEER ALBERTA	90-09100	840	17,110
BLOCKBUSTER VIDEO	ALBERTA VIDEO LIMITED - PART. 140 6064 12 STREET S E CALGARY ALBERTA	90-09250	940	60,030
BOB THOMPSON KNOWN & OPERATING	AS BOB'S BARBER SHOP 5024 49 STREET RED DEER ALBERTA	90-09480	840	500
BONDING THE SENSES - EDUCATION	CENTRE 1 429 TRANQUILLE ROAD KAMLOOPS B.C.	90-09901	840	4,000
MADELINE RAYNARD/SOLE PROP.	BOOKS ETC. 9 4929 49 ST. RED DEER, AB	90-10058	940	5,930
GERALDINE BROWN KNOWN AND	OPERATING AS BOOKWORMS 5003 ROSS STREET RED DEER ALBERTA	90-10060	840	5,940
ALAN J BOWERS - ACCOUNTING	207 4826 47 STREET RED DEER ALTA	90-10437	840	3,140
JIM MCLEOD / SOLE PROPRIETOR	BRASS BUTTONS 43 DAY CLOSE RED DEER ALTA	90-10470	940	22,800

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THE CITY OF RED DEER
BUSINESSES IN THE BUSINESS REVITALIZATION ZONE

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NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
DR. W T BRATTLE PROF CORP	302 4822 ROSS STREET RED DEER ALBERTA	90-10480	840	8,940
BROWN SMITH & OWEN C/A	4921 47 ST. RED DEER ALBERTA	90-11131	840	39,460
T MAXWELL BROWN PROFESSIONAL	CORP 4924 52 STREET RED DEER ALTA	90-11151	940	36,910
BUFFALO HOTEL 1973 LTD.	5031-50 ST. RED DEER ALTA.	90-11400	840	46,680
SUE YEE KNOWN & OPERATING AS	BUFFALO HOTEL DINING LOUNGE 5031 ROSS STREET RED DEER ALBERTA	90-11500	840	6,330
BURRINGTON HEYWOOD HOLMES	HILLS & BLAIR PARTNERSHIP 500 4911 51 STREET RED DEER ALTA	90-11901	840	50,470
B E CRANE CARRYING ON BUSINESS	UNDER BUSINESS MANAGMENT SERV #1 4609-50 AVE. RED DEER ALBERTA	90-12350	840	830
SUNWAPTA BROADCASTING	A DIV OF ELECTROHOME LTD BROADCAST HOUSE BOX 5030 STN E EDMONTON ALBERTA	91-12465	840	600
CHARLES W PAYNE/SOLE PROP.	CHARO ENTERPRISES 102 4825 47 ST. RED DEER, AB	91-12531	940	2,380
CANADA LIFE ASSURANCE CO	300 UNIVERSITY AVENUE TORONTO ONTARIO	91-13401	840	24,510
CANADIAN COMPUTER TRAINING	CENTRE INC 200 4806 51 AVE RED DEER ALTA	91-14050	840	15,440
CANADIAN HOME ASSURANCE CO	200 940 6TH AVE S W CALGARY ALBERTA	91-14180	840	7,500
CANADIAN IMP BANK OF COMMERCE	MUNICIPAL TAXATION DEPT BOX 122 COMM CRT PSTL STATION TORONTO ONTARIO	91-14201	840	55,690
CANADIAN IMP BANK OF COMMERCE	MUNICIPAL TAXATION DEPT P.O. BOX 122 COMM CRT STATION TORONTO ONTARIO	91-14205	840	20,240
CANADIAN LIVESTOCK INTER.	& AGRO COM INTERNATIONAL INC 4909 48 STREET 2ND FLOOR RED DEER ALTA	91-14450	940	5,610

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THE CITY OF RED DEER
BUSINESSES IN THE BUSINESS REVITALIZATION ZONE

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NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
CANLOCK SECURITY SYSTEMS LTD	4903 54 STREET RED DEER ALBERTA	91-15120	840	8,590
CAROLINE PETROLEUMS LTD.	102 4826 47 STREET RED DEER ALTA.	91-16100	840	1,960
CASCADE FIREPLACE LTD	CASCADE INDUSTRIES LTD 4203 17 A STREET S E CALGARY ALBERTA	91-16351	840	15,560
NORMAN J CAVANAGH - LAWYER	308 4808 50TH STREET RED DEER ALBERTA	91-16650	840	4,730
DR KEN HUBBARD-DR PAT HIGGINS	AKA CEDARWOOD VETERINARY CLINIC 4831 53 STREET RED DEER ALBERTA	91-16750	840	3,190
CENTRAL ALBERTA FLORISTS LTD.	BOX 100 BLACKFALDS ALBERTA	91-18300	840	16,060
CENTRAL GUARANTY TRUST CO	905 KING STREET WEST 6 FLR TORONTO ONTARIO LAURA TREVISAN	91-19160	840	30,400
GREG MARTEN / OWNER	CENTRAL POINT ENTERPRISES 5009 50 AVE #206 RED DEER ALTA	91-19190	940	3,680
CENTURY 21 ADVANTAGE	CORPORATION 4728 50 ST. RED DEER ALBERTA	91-19277	840	21,700
CHAFEKAR VINAY PROF CORP DR	302 4822 50TH STREET RED DEER ALTA.	91-19300	840	8,820
CHAPMAN RIEBEEK SIMPSON	CHAPMAN WANLESS 208 4808 50 ST RED DEER ALTA	91-19405	840	29,670
CHARLIE	123908 ALBERTA LTD P.O. BOX 2062 LACOMBE ALBERTA	91-19416	840	8,740
CHATAM SALES & PROMOTIONS	PERMA INVESTMENTS LTD # 3 4820 47TH AVENUE RED DEER ALBERTA	91-19426	840	6,600
CHESTER PHYSIOTHERAPY LTD	C/O GEORGE PERRY 300 4808 50 STREET RED DEER ALTA	91-19545	940	10,320
VERONICA MCISAAC/SOLE PROP.	CHILDRENS CHOICE PLUS MORE 4931 49 ST. RED DEER, AB	91-19678	940	7,940

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THE CITY OF RED DEER
BUSINESSES IN THE BUSINESS REVITALIZATION ZONE

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NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
CHUCK MCCLUNG AND KNOWN AS	CHUCK'S BARBER & HAIR STYLING 5005 C 50TH AVENUE RED DEER ALBERTA	91-20050	840	900
DOROTHEE BIBERGER OPERATING AS	CITADEL REALTY / REALTY WORLD (TM) 4824 51 ST. RED DEER, AB	91-20215	940	11,230
JUDI BETTS / SOLE PROPRIETOR	CITY CENTRE VACUUM 5317 50 AVE RED DEER ALTA	91-20280	940	4,040
LORNE'S SUPERIOR PRODUCTIONS	INC AKA CITY WIDE VACUUM SALES & SERVICE 5101 50 AVE RED DEER ALTA	91-20311	840	7,310
CITY WIDE VACUUM SALES &	LORNE'S SUPERIOR PRODUCTIONS INC 5101 50 AVE RED DEER ALTA	91-20312	840	8,220
CLARK'S ENGINE SERVICE LTD.	4912 52 ST RED DEER ALBERTA	91-20675	840	10,120
CLARKS FAMILY RESTAURANT LTD	& NEIGHBORHOOD LOUNGE 4802 50 STREET RED DEER ALBERTA	91-20690	840	34,900
VICTORIA CARTER - SOLE PROP.	AKA CLASSIC HAIR DESIGN SITE 9 BOX 9 R R 4 RED DEER ALTA	91-20736	840	2,710
CYNTHIA VIROVE AND KNOWN AS	CLASSICUTS HAIR BOUTIQUE # 9 4836 51 STREET RED DEER ALBERTA	91-20765	840	4,080
CLOWES JEWELLERS 1978 LTD	P.O. BOX 442 4913 48 STREET RED DEER ALTA	91-20925	840	22,080
CLUB CAFE RED DEER LTD.	5019-50 ST. RED DEER ALTA.	91-21000	840	51,150
CLUB CHERRY'S RESTAURANT	AND DINING LOUNGE LTD 4605 GAETZ AVE RED DEER ALBERTA	91-21003	840	28,970
REZVAN KAMALI SOLE PROP	AKA COLBORNES BRIDAL & TAILORING 4908A 50 STREET RED DEER ALTA	91-21200	840	11,630
FRANK DESILVA KURT MOSDEL JOE	DESILVA & MIKE HAYWOOD KNOWN AND OPERATING AS THE COLOR OF MONEY 4919 51 ST. RED DEER ALBERTA	91-21600	840	24,320

THE CITY OF RED DEER
BUSINESSES IN THE BUSINESS REVITALIZATION ZONE

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NAME -----	BUSINESS ADDRESS -----	ROLL # -----	BUS. TYPE -----	ASSESSMENT -----
COMPLETE PURCHASING SERVICES	V.S. SERVICES LTD 4915 54 STREET #103 RED DEER ALTA	91-21840	840	1,820
SUSAN BARTELINGS SOLE PROP AKA	COMPLEXIONS BY SUSAN 4813 54 STREET RED DEER ALTA	91-21845	840	4,370
COMPUTER TRAINING CENTRE INC	#34 4917 48 STREET RED DEER ALBERTA	91-21930	840	11,210
COPIES NOW	NORTHCOTT MANAGEMENT LTD #9 4801 51 AVENUE RED DEER ALBERTA	91-22050	840	11,360
CO-OPERATIVE INSURANCE	SERVICES LTD 4901 48 STREET RED DEER ALBERTA	91-22600	840	88,290
R TED STINSON AKA	CORNER STONE MANAGEMENT & REAL ESTATE SERVICES 4813 47 STREET 3RD FLOOR RED DEER ALTA	91-22850	840	4,000
COUNSEL TECH CONSULTING LTD	SMITH G W INS SERVICES LTD P.O. BOX 709 RED DEER ALBERTA	91-23280	840	3,720
ANDREW & JOAN SCHREIBER O/A	COUNTRY CUPBOARD 5020 50 AVE. RED DEER, AB	91-23330	940	11,220
ANDREW & JOAN SCHREIBER AKA	COUNTRY CUPBOARD 5022 50 AVE RED DEER ALTA	91-23331	840	16,990
DAN & MARSHA MCCORMICK / PART.	COUNTRY CLEANERS 5012 47 AVE RED DEER ALTA	91-23335	940	15,200
THE COUNTRY SAMPLER	COBBLESTONE MOUNTAIN LTD 4750 50 STREET RED DEER ALTA	91-23345	940	13,300
CRAWFORD COUNSELLING SERVICES	INC 201 5409 50 AVE RED DEER ALTA	91-23826	840	19,460
FRANCE S LOWE IN BUSINESS AS	CREATIVE ARTS & FRAMES 4748 50 STREET RED DEER ALBERTA	91-23860	840	10,350
CROWE DUHAMEL MANNING LAW FIRM	2ND FLR 5233 49 AVE RED DEER ALBERTA	91-24505	840	33,410
	T4N 6G5			

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
DIAMOND CUT TRAINING CENTRE	JOANNE CULL - SOLE PROP. P.O. BOX 970 BLACKFALDS ALBERTA	91-24900	840	3,960
CUTHBERTSON SANDALL & PARTNERS	P.O. BOX 918 RED DEER ALTA	91-25501	840	44,490
DAD'S HAMBURGERS & SUBMARINES	342852 ALBERTA LTD 4840 51 STREET RED DEER ALBERTA	92-25661	840	9,390
DAIRYWORLD FOODS - AGRIFOODS	INTERNATIONAL COOPERATIVE LTD BAG 550 RED DEER ALTA	92-25910	940	84,250
THE DANCE CONNECTION	RHONDA HEALD SOLE PROP P.O. BOX 2583 LACOMBE ALBERTA	92-25930	840	7,480
AASE DEVEREAUX CARRYING ON	BUSINESS UNDER DANA UNIFORMS 4938-51 ST. RED DEER ALBERTA	92-26050	840	2,670
BARRY PRINCE KNOWN & OPERATING	AS DAVID'S SOUP N' GREENS 4901 48 STREET RED DEER ALBERTA	92-26155	840	6,010
DAVIS AGENCY INC.	4814 50 ST. RED DEER, AB	92-26180	940	29,850
DAVIS AGENCY INC	4814 50 STREET RED DEER ALTA	92-26181	940	8,400
DARCEY WILL	DEERFOOT INN LTD 3 5550 45 STREET RED DEER ALBERTA	92-26485	840	2,060
DEERCORP CAPITAL GROUP INC	5005 50 AVE RED DEER ALTA	92-26490	840	8,780
DON GOWING & KEN MORGAN KNOWN	& OPERATING AS D E M PAWN SHOP 4918 50 ST. RED DEER AB	92-26930	840	8,640
DR. EDWARD L DEMCHUK	4922 53 STREET #100 RED DEER ALTA	92-26950	940	16,250
DICKS JANITORIAL SERVICE LTD	303 4824 GAETZ AVENUE RED DEER ALBERTA	92-27305	840	1,490
DIGITAL EQUIP OF CAN LIMITED	ATT: ROY ALEXANDER 4110 YONGE STREET WILLOWDALE ONTARIO	92-27401	840	7,750
	M2P 2C7			

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
DINO'S FAMILY RESTAURANT	336723 ALBERTA LTD 4617 50 AVENUE RED DEER ALBERTA	92-27520	840	19,960
DISCOUNT FURNITURE - (Moved)	M. & N. DISCOUNT FURNITURE LTD 2250 50 AVENUE RED DEER ALBERTA	92-27680	840	20,180
DR EUGENE V DOLINSKY PROP CORP	4615 48 AVE RED DEER ALTA	92-27901	840	5,850
P.J. DONNELLY PROF CORP	REGINA DONNELLY PROF CORP 4917 46 STREET RED DEER ALBERTA	92-28160	840	5,700
DON SORDAHL KNOWN & OPERATING	AS DON'S APPLIANCE REPAIRS 5417 50 AVENUE RED DEER ALBERTA	92-28181	840	6,240
DOW CHEMICAL CANADA INC	504 4901 48 STREET RED DEER ALBERTA	92-28450	840	5,940
C NEIL DOWNEY PROF CORP	KENNETH L SWAINSON PROF CORP 200 4708 50TH AVENUE RED DEER ALBERTA	92-28511	840	17,850
DOWNTOWN ESSO & MR LUBE	M & N LUBE LTD 4619 49 AVENUE RED DEER ALBERTA	92-28525	840	34,260
DOWNTOWN IGA STORE	MAYFAIR FOODS RED DEER LTD 4719 49 AVE RED DEER ALBERTA	92-28530	840	75,820
E & M PAWN SHOP	KEN MORGAN & DONALD GOWING - PARTNERSHIP 4923 51 STREET RED DEER ALTA	92-29021	840	3,100
BILL KNAUERT / SOLE PROP. (Moved)	EDELWEISS BOUTIQUE 5008 47 AVE #15 RED DEER ALTA	92-29650	940	6,080
CHRIS HELMER AKA	ELECTROLYSIS CENTRE 4781 49 STREET RED DEER ALTA	92-30015	840	1,670
CLAIRE DESGAGNE / SOLE PROP.	ELITE SECRETARIAL SERVICE 4902 53 STREET RED DEER ALTA	92-30065	940	840
EMMA MARTINEZ / SOLE PROP.	EMMA'S TAILOR SHOP 112 4921 49 STREET RED DEER ALTA	92-30195	940	2,670

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ENCOR ENERGY CORPORATION INC.	300 5000 50 AVE RED DEER AB	92-30202	940	24,500
EQUIFAX CANADA (AFX) INC (Moved)	BOX 336 RED DEER ALTA	T4N 6C2 92-30235	840	4,740
THE EQUITABLE LIFE INSURANCE	COMPANY OF CANADA 4826 47 STREET #104 RED DEER ALBERTA	T4N 5E9 92-30255	840	3,710
DOUG DESCHNER KNOWN & OPERATING	AS ESKIMO BILLIARDS 46 OLSEN STREET RED DEER ALBERTA	T4N 1R2 92-30400	840	9,000
ESSO CHEMICAL CANADA	201 4825 47 STREET RED DEER ALTA	T4P 1S5 92-30440	840	5,390
IMPERIAL OIL RESOURCES LIMITED	201 4922 53 STREET RED DEER ALTA.	T4N 1R3 92-30482	840	71,270
MARJORIE JOHNSTON KNOWN &	OPERATING AS ETC. ACCESSORIES & THINGS 4919 49 STREET RED DEER ALTA	T4N 2E9 92-30500	840	4,070
FELICIA SZKURA - SOLE PROP.	KNOWN & OPERATING AS EURO MODE CLOTHING STORE 4806 50 AVE. RED DEER AB	T4N 1V1 92-30590	840	15,500
EVENTIDE FUNERAL CHAPELS RED	DEER LTD 4820 45 STREET RED DEER ALTA	T4N 1X7 92-30600	840	63,350
SHABNAM VELJI CARRYING ON	BUSINESS AS EXOTIC SMOKE SHOP 4740 A 50TH STREET RED DEER ALBERTA	T4N 1K5 92-30700	840	1,280
FRED PYE KNOWN & OPERATING AS	FDN MARKETING 201 4734 50 ST. RED DEER ALBERTA	T4N 1X2 92-31050	840	2,940
G TESKE CARRYING ON BUSINESS	UNDER FAMILY SHOE REPAIR 5018-49 ST. RED DEER ALBERTA	T4N 1X2 92-31400	840	1,490
FANNY'S FABRICS-L MATTKALUK	PARTNERSHIP OF CORPORATIONS 4755 49 STREET RED DEER ALBERTA	T4N 1V5 92-31420	840	38,510
FARGEY'S FLOORS AND INTERIORS	LTD 4705 50 AVENUE E RED DEER ALBERTA	T4N 1T6 92-31490	840	31,530
FEDERATED INSURANCE COMPANIES	201 4826 47 STREET RED DEER ALBERTA RICK TALLAS	T4N 4A2 92-31790	840	3,020
	T4N 1R2			

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
H FIELDING AND COMPANY	4811 48 ST UPPER FLOOR RED DEER ALBERTA	92-32000	840	10,420
FIELDS STORES	A DIV OF ZELLERS INC 2755 KASLO STREET VANCOUVER B C	T4N 1S6 92-32050	840	59,400
SCOTT MACKINNON - SOLE PROP.	AKA FIXERS FURNITURE 4523 45 STREET RED DEER ALTA	V5M 4M3 92-32321	840	6,410
FLANAGAN SULLY & SURKAN	PARTNERSHIP 200 PARK PLACE 4825 47 ST RED DEER ALBERTA	T4N 1K2 92-32375	840	21,230
FLETCHER PRINTING LTD	4838 52 ST RED DEER ALBERTA	T4N 1R3 92-32500	840	13,030
SISSON WARREN SINCLAIR	600 4911 51 STREET RED DEER ALBERTA	T4N 2C5 92-33101	840	44,400
TRAPTOW PHOTOGRAPHY LTD.	KNOWN & OPERATING AS FOTO BULL STUDIOS 5409 50 AVE. RED DEER AB	T4N 2A8 92-33341	840	11,250
DON FOWLER DISTRIBUTORS LTD	4606 50 AVE RED DEER ALTA	T4N 4B7 92-33401	840	14,530
FRANK PETERS KNOWN & OPERATING	AS FRANKS PLACE 5020 GAETZ AVENUE RED DEER ALBERTA	T4N 3Z8 92-33480	840	1,750
DAVID GLADUE IN BUSINESS AS	FUN & VIDEO GAMES LTD 4909 50 AVE E RED DEER ALBERTA	T4N 4B1 92-34186	840	5,210
FURS BY TODD LTD	4919 49 STREET RED DEER ALTA	T4N 4A7 92-34190	840	12,650
G & H HARLEY- DAVIDSON	AUTUMN ENTERPRISES INC AKA 5129 48 STREET RED DEER ALTA	T4N 1V1 92-34460	840	11,210
TERRI LEONARD KNOWN AND	OPERATING AS GALLERY GRAPHICS 12 4836 ROSS STREET RED DEER ALBERTA	T4N 1T1 92-35500	840	2,160
THE GALLERY ON ROSS INC.	4919 50 ST. RED DEER AB	T4N 1X6 92-35540	940	27,900
GATEWAY TRAVEL	403442 ALBERTA LTD 4811 48 AVENUE RED DEER ALBERTA	T4N 1X8 92-35720	840	9,300
		T4N 3T2		

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
GEMALTO CO-OPERATION LTD	P.O. BOX 574 RED DEER ALTA	92-35955	840	9,560
DEREK MCNANELY AKA	MR. GEORGE'S 4309 37 STREET RED DEER ALTA	T4N 5G1 92-36355	840	12,430
GERIG NEUFELD HAMILTON	GLENAL MANAGEMENT LTD 501 4901 48 STREET RED DEER ALBERTA	T4N 0T9 92-36425	840	24,640
THE GOOD FOOD COMPANY LTD	5001 ROSS STREET RED DEER ALBERTA	T4N 6M4 92-36890	840	8,890
GOSPEL BOOK N MUSIC 1983 LTD	4909 48 STREET RED DEER ALBERTA	T4N 1Y2 92-37004	840	19,950
369311 ALBERTA LTD KNOWN AND	OPERATING AS GRANDMA LEE'S 4814 ROSS STREET RED DEER ALBERTA	T4N 1S8 92-37390	840	27,480
NOR DOR VENTURES LTD.	OPERATING AS GRAPES N' HOPS 202 4734 50 ST. RED DEER, AB	T4N 1X4 92-37475	940	2,530
THE GREAT TUNES COMPANY LTD.	203 4734 50 ST. RED DEER AB	T4N 1X2 92-37750	940	2,260
CAROLYNN DUBUC/SOLE PROP.	GREEN BERET SURPLUS CENTRE 102 4781 49 ST. RED DEER, AB	T4N 1X2 92-37850	940	2,790
GROUP 2 ARCHITECTS	200 4706 48 AVE RED DEER ALTA	T4N 1T6 92-37961	840	12,500
GROCERY KART CONVENIENCE STORE	5018 45 STREET RED DEER ALTA	T4N 6J4 92-37964	840	45,000
GROWER DIRECT - FRESH CUT	FLOWERS - 510458 ALBERTA LTD 4801 51 AVE #10 RED DEER ALTA	T4N 1K9 92-37971	940	14,000
GUNDYS TIRE SERVICE 1971 LTD.	5122 48 ST RED DEER ALBERTA	T4N 4H2 92-38100	840	21,890
VIRGINIA MCKENZIE KNOWN &	OPERATING AS HAIR HEAVEN 4814 51 STREET RED DEER ALBERTA	T4N 1T2 93-38380	840	5,580
REZVAN PHILLIPS CARRYING ON	BUSINESS AS HAIR WORLD 4820 47 AVENUE RED DEER ALTA	T4N 2A5 93-38410	840	6,930
HALDANE APPRAISALS AND	ASSOCIATES CO LTD 4920 GAETZ AVE RED DEER ALBERTA	T4N 6B9 93-38426	840	5,070
	T4N 4A8			

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DR BRUCE HANDLEY PSYCHIGST	BRUCE HANDLEY HOLDINGS LTD 303 4822 ROSS STREET RED DEER ALBERTA	93-38601	840	8,830
HAYHOE ROOFING 1991 LTD	5016 50 AVE RED DEER ALTA	93-39801	940	13,140
MARTIN D HERBERT - ACCOUNTANT	304 4805 48 STREET RED DEER ALTA	93-39921	840	4,950
RON FOSS KNOWN & OPERATING AS	HERITAGE FAMILY SERVICE 4801 48 ST RED DEER ALTA	93-39940	840	14,620
HIGHLAND HOUSE	ANDY BURUMA ENTERPRISES LTD P.O. BOX 643 RED DEER ALBERTA	93-40227	840	30,250
F T HOLMAN ARCHITECT LTD	4834 52 STREET RED DEER ALBERTA	93-41051	840	2,200
MICHAEL TARDIF KNOWN AND	OPERATING AS HOME DELIVERIES 206 4734 50 ST. RED DEER ALBERTA	93-41310	840	2,940
HOMELIFE CENTRAL ALBERTA REAL	ESTATE CORP 5216 48 AVE RED DEER ALTA	93-41470	840	13,770
HONGKONG BANK OF CANADA	REAL ESTATE SERVICES DEPART. 885 WEST GEORGIA STREET VANCOUVER B.C.	93-41550	840	54,000
BARRY HOUCK - SOLE PROP.	HOUCK INSURANCE 101 4911 51 STREET RED DEER ALTA	93-41975	940	5,940
HUDSON'S BAY COMPANY	401 BAY STREET - STE 600 TORONTO ONTARIO	93-42605	840	239,400
HUMAN RESOURCES DEVELOPMENT	BUREAU 4909 50 AVE #301 RED DEER ALTA	93-42613	840	4,890
I B M CANADA LTD	C/O RE LEASING 33/915 3500 STEELS AVENUE EAST MARKHAM ONTARIO	93-43000	840	3,250
THAYER JACKSON OPERATING AS	I G N INDEPENDENT GLOBAL NETWORK 4920 52 ST. RED DEER, AB	93-43020	940	11,200
IAN P MACKIN & ASSOC. INC.	405 4901 48 ST. RED DEER, AB	93-43023	940	11,200

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DANNY RODE & ISAO NAKAMURA/	PARTNERSHIP IDEAL SPORTS CARDS 4781 49 STREET #106 RED DEER ALTA	93-43060	940	4,490
IMPERIAL OPTICAL COMPANY LTD	214 KING STREET EAST TORONTO ONTARIO	93-43400	840	4,030
IMPORTED FOOT NOTES LTD	4917 49 STREET RED DEER ALTA	93-43450	840	11,630
INDEPENDENT BUSINESS PRODUCTS	DIV OF 249406 & 289988 5201 GAETZ AVE RED DEER ALBERTA	93-43700	840	12,400
ING & MCKEE INSURANCE LTD	P.O. BOX 698 RED DEER ALBERTA	93-43801	840	30,940
JERRY KINDOPP	AKA INSURANCE PLU 4921 49 STREET #207 RED DEER ALTA	93-43880	840	9,370
JEANETTE HOFFMAN & GLADYS	HARRISON KNOWN & OPERATING AS J. CHOCOLATE & CO. & WEDDING BELLS 4715 49 AVE RED DEER ALTA	93-44056	840	20,370
JOHNSTON MING SCAMMELL MANNING	LAMB MITCHELL & MOORE 4943 ROSS ST ROYAL BANK BLDG RED DEER ALBERTA	93-45170	840	49,270
JUANITA RICHARD AKA	JUANITA'S PLACE 101 4781 49 STREET RED DEER ALTA	93-45550	840	2,960
SHIRLEY & SAM CHURCH O/A	JUDGES COURT SOUP & SANDWICH 4836 50 ST. RED DEER, AB	93-45661	940	5,370
JULIUS TAILOR SHOP LTD	4932 50 ST UPPER FLOOR RED DEER ALBERTA	93-45700	840	4,620
SUZIE NELSON & BETTY	DESCHIFFART AKA JUST CUTS 4901 48 STREET LOWER MALL RED DEER ALBERTA	93-45725	840	2,850
WIL KRUIHOF KNOWN & OPERATING	AS KAPP'S HOBBY HOUSE 4810 GAETZ AVENUE RED DEER ALBERTA	93-46026	840	13,930
DR T A KASPER & ASSOCIATES	10924 107 AVENUE EDMONTON ALBERTA	93-46034	840	7,120
DR T A KASPER & ASSOCIATES	MEDICAL LABRATORIES 10924 107 AVE EDMONTON ALTA	93-46036	940	3,600

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KENSTAR REALTY LTD (Moved)	101 4826 47 STREET RED DEER ALBERTA	93-46200	840	10,100
KEY TO THE CITY PROMOTIONS LTD	12088 96 AVE. SURREY BC	T4N 1R2 93-46550	940	6,200
KNOTTY & NICE HANDICRAFTS &	SUPPLIES LTD 5123 50 AVE RED DEER ALTA	V3V 1W2 93-48176	940	17,250
STEVE KOVAC KNOWN & OPERATING	AS KOVAC'S SHOE CLINIC 5009 49 STREET RED DEER ALBERTA	T4N 4B3 93-48300	840	10,710
S.S. KRESGE LTD.	C/O K MART CANADA LTD. 8925 TORBRAM ROAD BRAMPTON ONTARIO	T4N 1V2 93-48500	840	89,230
LA DELI - 418459 ALBERTA LTD	13 GREIG CLOSE RED DEER ALTA	L6T 4G1 93-48990	940	8,460
LADELL WELTY DOUGLAS	300 4808 50 STREET RED DEER ALTA	T4P 3L6 93-49001	840	37,420
LADY FITNESS & HEALTH	DIV OF 361419 ALBERTA LTD 102 4702 49TH AVENUE RED DEER ALBERTA	T4N 1X5 93-49006	840	21,100
BONNIE SLACK & VICKIE VAJDA	IN BUSINESS AS LA MANE PLACE # 1 4801 51 AVENUE RED DEER ALBERTA	T4N 6L5 93-49092	840	9,560
DRS. LAMPARD RUDYK & LUND	4817 48 ST. RED DEER ALBERTA	T4N 4H2 93-49101	840	30,830
LAYDEN'S HERBAL & THERAPY	CENTRE R.A. LAYDEN - SOLE PROP. 4836 51 STREET RED DEER ALTA	T4N 1S6 93-49301	840	6,480
LEASE MART SYSTEMS	MLK MANAGEMENT INC. 303 4805 48 ST. RED DEER, AB	T4N 2A5 93-49611	940	8,740
LEE AND SHORT	BARRISTERS AND SOLICITORS 402 4901 48 STREET RED DEER ALBERTA	T4N 1S6 93-49635	840	18,590
LESLIE'S LTD	# 5 4929 ROSS STREET RED DEER ALBERTA	T4N 6M4 93-49835	840	7,130
JABBAR GOZALIAN OPERATING AS	LITTLE SCOTTY'S 5005 50 AVE. RED DEER, AB	T4N 1X9 93-50354	940	5,430
		T4N 4B2		

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
LITTLE SHOP OF FLOWERS	MY SECRET GARDEN LTD 4921 48 STREET RED DEER ALBERTA	93-50355	840	16,850
NINIAN LOCKERBY - LAWYER &	GARRY M BORIS - LAWYER 4921 49 STREET # 201 RED DEER ALBERTA	93-50500	840	9,000
MS R HAHN IN BUSINESS AS	LODGE GIFT SHOPPE # 10 4827 46 STREET RED DEER ALBERTA	93-50530	840	1,860
RED DEER LODGE	R VOLLAN ALBERTA LTD INN ON 7TH - 10001 107 ST EDMONTON ALBERTA	93-50535	840	226,120
HAROLD LONEY PROF CORP	406 PROFESSIONAL BLDG. 4808-50 ST. RED DEER ALBERTA	93-50575	840	4,500
ROBIN BENKE KNOWN & OPERATING	AS LO KNO PLA-RED DEER 205 4734 50 STREET RED DEER ALBERTA	93-50660	840	4,000
TANZANITE HOLDINGS LTD. O/A	THE LOONIE SHOPPE 4924 50 ST. RED DEER, AB	93-50808	940	12,670
BILL VANSON KNOWN & OPERATING	AS LORMIT PROCESS SERVICES 204 4909 50 AVE RED DEER ALBERTA	93-50820	840	1,370
LUNA NELSON/SOLE PROP. O/A	LUNA PSYCHIC READING 5425 50 AVE. RED DEER, AB	93-51025	940	1,400
PATRICIA EB MACSWEEN SOLICITOR	307 4822 ROSS STREET RED DEER ALBERTA	94-52370	840	9,300
MAICO HEARING AID SERVICE LTD	504 4808 50 STREET RED DEER ALBERTA	94-52405	840	5,630
CRYSTAL GLASS CANADA LTD	BOX 4100 50 EDMONTON ALBERTA	94-52406	840	15,480
PING LEUNG & PING CHING TSE	AKA THE NEW MANDARIN RESTURANT 5009 GAETZ AVE RED DEER ALBERTA	94-52411	840	22,000
MANUFACTURERS LIFE INSUR CO	900 926 5 AVENUE S.W. CALGARY ALBERTA	94-52415	840	7,650
MANPOWER TEMPORARY SERVICE	MANPOWER SERV (CALG) LIMITED #201 4943 ROSS STREET RED DEER ALBERTA	94-52428	840	4,330

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MARIAN JANS IN BUSINESS AS	MARIAN'S BOUTIQUE 110 4921 49 STREET LOWER MALL RED DEER ALBERTA	94-52433	840	3,090
MARVEL HAIR STYLING	FRANK CAIRO ENTERPRISES LTD 101 5008 ROSS STREET RED DEER ALBERTA	94-52455	840	54,820
MARVEL TRADES BUSINESS COLLEGE	FRANK CAIRO ENTERPRISES LTD 202 5008 ROSS STREET RED DEER ALBERTA	94-52456	840	15,830
MATTS AUTOMOTIVE REPAIR LTD	4505 49 AVENUE RED DEER ALBERTA	94-52485	840	26,130
MCAULEY ELECTRIC MOTOR LTD	5301-50 AVE. RED DEER ALBERTA	94-52535	840	22,430
ROBERT D MCINTOSH SOLICITOR	4808 ROSS STREET # 206 RED DEER ALBERTA	94-52810	840	5,910
MELCOR HOMES LTD.	900 10310 JASPER AVE EDMONTON ALTA	94-55820	840	5,810
ANDREA WARE IN BUSINESS AS	MEMORY LOFT COLLECTABLES 2ND FLE 4919 48 STREET RED DEER ALBERTA	94-55950	840	7,480
MENDELSSOHN COMMERCIAL LIMITED	1336 SUNLIFE PLACE 10123 99 STREET EDMONTON ALBERTA	94-55990	840	3,280
MEYERS NORRIS PENNY & CO	2ND FLR 4909 48 STREET RED DEER ALBERTA	94-56250	840	17,190
MIDLAND-DOHERTY LTD.	401 4911 51 STREET RED DEER ALBERTA	94-56600	840	13,280
MID TOWN SHELL (Moved)	SHELL CANADA LTD 1430 5555 CALGARY TRAIL EDMONTON ALTA	94-56662	840	17,470
MILESTONE MUSIC LTD	4732 ROSS STREET RED DEER ALBERTA	94-57311	840	13,250
MILLAR HOMYNYK KEELEY	ASSOCIATES LTD 4711 51 AVENUE # 107 RED DEER ALBERTA	94-57380	840	12,200
MILLIE SCHMIDT OPERATING AS	MILLIE'S DELI 101 5002 50 AVE RED DEER ALTA	94-57522	840	11,780
MILLS TRAVEL LTD	4620 48 AVE RED DEER ALTA	94-57621	840	31,610

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MINIT LUBE LTD	5420 49 AVE RED DEER ALTA	94-57625	840	17,640	
MINUTE MUFFLER SERVICE LTD	5034 ROSS STREET RED DEER ALBERTA	T4N 5Z7	94-57636	840	8,050
MITCHELL & JEWELL LTD.	P.O. BOX 388 RED DEER ALBERTA	T4N 1Y3	94-58000	840	12,310
MITCHELL & JEWELL LTD	P.O. BOX 388 RED DEER ALBERTA	T4N 5E9	94-58001	840	3,160
MODE MODELS INTERNATIONAL INC	4814 50 ST. (LOWER) RED DEER, AB	T4N 5E9	94-58151	940	11,080
MOHAWK RED DEER SERVICE	MOHAWK OIL CO LTD 325 6400 ROBERTS ST BURNABY B C	T4N 5E9	94-58500	840	28,260
ELVINE SKORETZ KNOWN &	OPERATING AS MONEYSRAT INC 211 4801 51 AVENUE RED DEER ALBERTA	V5G 4G2	94-58550	840	3,620
MONEY TALKS	MONEY TALKS COIN SHOPS 4927 48 STREET RED DEER ALTA	T4N 4H2 INC	94-58565	840	1,870
MONSIEUR WONGS	225358 ALBERTA LTD 5004 48 STREET RED DEER ALBERTA	T4N 1S8	94-58580	840	41,720
MOONEY INSURANCE AGENCY LTD	#100 4825 47TH ST RED DEER ALBERTA	T4N 5K4	94-58610	840	10,020
MOORES THE SUIT PEOPLE INC	4720 GAETZ AVENUE RED DEER ALBERTA	T4N 1R3	94-58650	840	35,300
MOTHERS TO BE - 515072 ALBERTA	LTD 4942 50 STREET RED DEER ALTA	T4N 4A1	94-58800	940	8,100
FRANK E MURPHY QC	201 5008 ROSS STREET RED DEER ALBERTA	T4N 1X7	94-59441	840	8,830
JOHN MURRAY ARCHITECT LTD	102 4915 54TH STREET RED DEER ALBERTA	T4N 1Y3	94-59525	840	16,630
MUTUAL LIFE ASSURANCE CO.	BRANCH PREMISES DEPT BOX/CP 1601 WATERLOO ONTARIO	T4N 2G7	94-59650	840	30,780
NEARBANK FINANCIAL CENTRES LTD	4908 B ROSS STREET RED DEER ALBERTA	N2J 4C5	94-60095	840	11,630
NEROS STEAK & PASTA LTD	DEBRICH HOLDINGS LTD 4706 49 AVE RED DEER ALTA	T4N 1X7	94-60110	940	31,740
		T4N 6L5			

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NEW DIMENSIONS FAMILY DAY CARE	HOME PROGRAMS INC 4815 54 STREET RED DEER ALBERTA	94-60195	840	5,090
NEW YORK LIFE INS COMPANY	J MCPHERSON & G L HIRONDELLE 4821 54TH STREET RED DEER ALBERTA	94-60350	840	8,520
NEWTON APPRAISALS LTD	203 4711 51 AVE RED DEER ALTA	94-60400	840	1,830
ZULFIKARALI HUSSEIN MANJI AND	KNOWN AS THE NIGHT SHADOWS 4914 A GAETZ AVE RED DEER ALBERTA	94-60450	840	3,750
N. AMERICAN LIFE ASSURANCE CO	5650 YONGE STREET NORTH YORK ONTARIO	94-60541	840	25,380
NORTHSTAR SPORTS RED DEER LTD	4913 GAETZ AVE RED DEER ALBERTA	94-61160	840	39,980
NOWSCO WELL SERVICE LTD	1300 801 6TH AVE S W CALGARY ALBERTA	94-61702	840	5,480
NUTRI/SYSTEM WEIGHT LOSS CENTR	NEW HOPE ALBERTA LTD 4806 51 AVENUE RED DEER ALBERTA	94-61795	840	26,430
KWAN CHAK TONG IN BUSINESS AS	O K TAILOR 4916 GAETZ AVENUE RED DEER ALBERTA	94-62230	840	2,880
377697 ALBERTA LTD IN BUSINESS	AS O.L. OPTICAL # 3 4929 ROSS STREET RED DEER ALBERA	94-62261	840	6,650
OLSEN & JOLY CHARTERED	ACCOUNTANTS 2ND FLR. 4620 48 AVE RED DEER ALTA	94-62285	840	24,080
OPTIONS BUSINESS & PROPERTIES	INC 4779 49 STREET RED DEER ALTA	94-62561	840	2,340
SHIRLEY DECHAMPLAIN OPERATING	AS OPTIONS 4929 49 STREET RED DEER ALTA	94-62565	840	9,860
DR. J.A. ORDMAN	BONE & JOINT SPECIALIST 4914 46 STREET RED DEER ALBERTA	94-62600	840	3,070
PCS PUBLISHING INC	4820 53 STREET RED DEER ALBERTA	94-63280	840	4,800

(Moved)

NAME -----	BUSINESS ADDRESS -----	ROLL # -----	BUS. TYPE -----	ASSESSMENT -----
GORDON ROUGH AKA	P.M. DELIVERIES LTD 5425 B 50 AVE RED DEER ALTA	94-63296	840	830
ROD PENDERGAST & ANDREW	HENDRYCK/PARTNERS PACK & POST 5018 47 AVE. RED DEER, AB	T4N 4B7 94-63475	940	12,800
PAPER CAT DEVELOPMENT LTD	202 4711 51 AVENUE RED DEER ALBERTA	T4N 3P7 94-63750	840	1,520
THE PARK HOTEL	JCW CHOMYC ENTERPRISES LTD 4916 ROSS STREET RED DEER ALBERTA	T4N 6H8 94-64200	840	79,410
PARKLAND AQUARIUM AND	HOBBIES LTD 4709 GAETZ AVENUE RED DEER ALBERTA	T4N 1X7 94-64850	840	14,970
PARKLAND CUSTOM CABINETS (1990)	420716 ALBERTA LTD 5014 50 AVE RED DEER ALTA	T4N 4A9 94-65031	840	38,060
PARKLAND DENTURE CLINIC LTD	5011 ROSS ST RED DEER ALBERTA	T4N 4B1 94-65100	840	3,060
PARKLAND PHYSIOTHERAPY CENTRE	1978 LTD 405 4808 ROSS STREET RED DEER ALBERTA	T4N 1Y2 94-65350	840	12,630
PARKLAND SAVINGS &	CREDIT UNION LTD 601 4901 48TH ST RED DEER ALBERTA	T4N 1X5 94-65416	840	43,790
PARKLAND SAVINGS & CREDIT	UNION CO. LTD 6TH FLOOR 4901 48 STREET RED DEER ALTA	T4N 6M4 94-65419	840	59,980
PARKLAND TRANSMISSION LTD	4702 51 AVE RED DEER ALTA	T4N 6M4 94-65425	840	10,940
PARKLAND REPORTING LTD	2ND FLR 4909 48 STREET RED DEER ALBERTA	T4N 4H1 94-65480	840	7,530
PARSONS CLINIC	4822 ROSS STREET RED DEER ALBERTA	T4N 1S5 94-65900	840	127,230
JAN CHANDLER & HARVEY BRINK-	SHRING AKA PATHWAYS & NU BEGINNINGGS 3 4606 50 AVE RED DEER ALTA	T4N 1X4 94-66070	840	2,780
PEACOCK TAKE OUT STORE	PEACOCK INN LTD 3421B 50 AVENUE RED DEER ALBERTA	T4N 1S6 94-66310	840	14,110
		T4N 3Y3		

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
D BATEMAN-T RALIS IN BUSINESS	AS PEGASUS 2 FOR 1 PIZZA 4914 52 STREET RED DEER ALBERTA	94-66670	840	6,720
RBC DOMINION SECURTIES PEMBRTN	403 4901 48 STREET RED DEER ALBERTA	94-66681	840	25,180
DIAMOND THAWER & AMIR HASSAM	AKA PENNY PROFIT DISC STORE 4924 50 STREET RED DEER ALBERTA	94-66685	840	15,100
PENNY PROFIT DISCOUNT STORE	DIAMOND THAWER & AMIR HASSAM 4924 50 STREET RED DEER ALTA	94-66686	840	4,500
PERSONAL TAX SERVICE LIMITED	BASIC ACCOUNTING RESOURCES LTD 4809 48 AVENUE RED DEER ALBERTA	94-66991	840	7,790
PIX-A-COLOR RED DEER LTD.	5127-48 ST. RED DEER ALTA.	94-67750	840	8,110
PLAZA DENTURE CLINIC (1986)LTD	302 4805 48 STREET RED DEER ALBERTA	94-68000	840	4,620
PRAIRIE OFFICE PRODUCTS-DIV OF	PRAIRIE BUSINESS MACH CO LTD 5032 GAETZ AVE RED DEER ALBERTA	94-68900	840	87,030
DR E G PRIOR PROFESSIONAL CORP	203 4820 GAETZ AVENUE RED DEER ALBERTA	94-69350	840	9,100
PROMPT PROCESS SERVICES LTD (Moved)	P.O. BOX 1144 RED DEER ALTA	94-69480	840	4,500
LYNN TERNES - SOLE PROP.	AKA PROPOSALS 4929 50 STREET RED DEER ALTA	94-69495	840	1,000
LUCILLE DELISLE KNOWN AS	PURE ENERGY WHOLE FOODS & SUPPLEMENTS 9 4929 50 ST RED DEER ALBERTA	94-69566	840	15,200
DES HENRY KNOWN & OPERATING	AS PYRAMID REFINISHERS 5123 48TH STREET RED DEER ALBERTA	94-69572	840	2,250
QUALITY CLEANING LTD.	5020 49 ST RED DEER ALBERTA	95-69575	840	1,080
KEVIN HOLDSWORTH & MARK	MYLARSKI / PARTNERS 4929 50 STREET #6 RED DEER ALTA	95-69590	940	2,530
	T4N 1X8			

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
MIKE HODGINS IN BUSINESS AS	RAINBOW PRODUCTIONS # 8 10592 109 STREET EDMONTON ALBERTA	95-69838	840	2,750
RAINBOW GAMES PALACE - A DIV	OF J M DHANANI & SONS LTD 4813 48 AVENUE RED DEER ALBERTA	95-69840	840	29,300
RALPH MELNICK AGENCY LTD.	4785 49 ST. RED DEER, AB	95-69855	940	5,240
THE REAL CANADIAN SUPERSTORE	WESTFAIR FOODS LTD 5016 51 AVE RED DEER ALTA	95-70208	940	459,180
BILL CREIGHTON KNOWN &	OPRATING AS RECORDS TO 5101 GAETZ AVENUE RED DEER ALBERTA	95-70225	840	4,790
RED CAL INDUSTRIES LTD.	603 4911 51 STREET RED DEER ALBERTA	95-70255	840	13,670
STUART BEACH KNOWN & OPERATING	AS RED DEER BARBER SHOP 4921 49 STREET RED DEER ALBERTA	95-70710	840	1,400
RED DEER CENTRAL T V LTD	5130 47 ST RED DEER ALBERTA	95-71228	840	13,160
THE CENTRE FOR BUSINESS	DEVELOPMENT RED DEER & DISTRICT BUSINESS DEV. CORP 502 4901 48 STREET RED DEER ALTA	95-71530	840	12,750
RED DEER & DISTRICT REAL	ESTATE BOARD CO-OP LTD 4922 45 STREET RED DEER ALBERTA	95-71540	840	15,760
DEFNSVE DRIVNG SCHOOL OF CAN	INC AKA RED DEER DRIVNG SCHOOL P.O. BOX 302 RED DEER ALBERTA	95-71543	840	4,500
GEORGE YOUNG KNOWN & OPERATING	AS RED DEER GENERAL STORE 5113 49 STREET RED DEER ALTA	95-71851	840	4,500
RED DEER GOLDSMITH LTD	4822 GAETZ AVENUE RED DEER ALBERTA	95-71901	840	11,630
RED DEER LOCK & SAFE LTD	4710 51 AVENUE RED DEER ALBERTA	95-72830	840	3,880
RED DEER MONUMENTAL LD	4802 51 AVENUE RED DEER ALBERTA	95-73151	840	15,800

T4N 4H3

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
RED DEER OAK FURNITURE	538338 ALBERTA LTD BOX 1238 RED DEER ALTA	95-73350	940	13,090
RED DEER SPORTS WORLD	1977 LTD 4827 49 STREET RED DEER ALBERTA	95-74305	840	45,970
RED DEER WELDING SUPPLIES	(1989) LTD 5121 47 STREET RED DEER ALBERTA	95-74950	840	34,870
RED FALLS CLEANERS LTD.	4833-46 ST. RED DEER ALBERTA	95-75100	840	15,060
M E LAWRENCE KNOWN & OPERATING	AS REEVES BUSINESS COLLEGE 101 4915 54 STREET RED DEER ALBERTA	95-75600	840	26,830
377245 ALBERTA LTD IN BUSINESS	AS RE/MAX REAL ESTATE 205 4823 49 STREET RED DEER ALBERTA	95-75891	840	27,500
RICHARDSON GREENSHIELDS OF	CANADA LIMITED 101 4808 ROSS STREET RED DEER ALBERTA	95-76420	840	12,270
AVIS RENT A CAR (LICENSEE)	RIO VISTA LEASING LTD 5425 50 AVENUE RED DEER ALTA	95-76800	840	8,380
RIVER CITY CYCLE LTD.	4912 52 ST RED DEER ALBERTA	95-76975	840	10,130
ROB-RAE CLOTHIERS (1988) LTD	4930 ROSS STREET RED DEER ALBERTA	95-77651	840	20,100
ROBCO BUILDERS LTD AKA	ROBCO CABINETS 5415 49 AVE RED DEER ALTA	95-77680	840	2,500
AMIRALLY A DEWJI KNOWN &	OPERATING AS ROSS BOUTIQUE 5003 ROSS STREET RED DEER ALBERTA	95-78176	840	5,450
ROYAL BANK OF CANADA	4943 50 STREET RED DEER ALBERTA	95-78300	840	109,650
ROYAL BANK OF CANADA	AGRICULTURE DIVISION 4943 50 STREET RED DEER ALBERTA	95-78305	840	21,950
ROYAL TRUST CORPORATION	OF CANADA 4814 ROSS STREET RED DEER ALBERTA	95-78701	840	34,880
	T4N 124			

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
ROYAL LEPAGE REAL ESTATE	SERVICES LTD 33 YONGE STREET SUITE 1000 TORONTO ONTARIO	95-78705	840	26,970
R HOPKINS CARRYING ON BUSINESS	UNDER ROY'S ENTERPRISES 5305 GAETZ AVE RED DEER ALBERTA	95-78950	840	3,840
DR. GORDON J ROZNIK	PERIODONTIST 301 4822 50 STREET RED DEER ALTA	95-78960	840	7,560
JOYCE ROW KNOWN & OPERATING AS	SAGIT ARIES COSTUMES # 7 4801 51 AVENUE RED DEER ALBERTA	95-79700	840	13,440
SANTO PROPERTY MANAGEMENT INC.	204 4929 50 ST. RED DEER, AB	95-80113	940	4,620
SARO'S STEAK PIZZA & SPAGHETTI	HOUSE LTD 4746 ROSS STREET RED DEER ALBERTA	95-80130	840	16,470
SCHNELL MACSWEEN HARDY	PARTNERSHIP 601 4808-50 ST. RED DEER ALTA.	95-80600	840	24,490
PATTY ALSANO AKA STUDIO SCOTT	SCHOOL OF DANCING R.R.1 BXO 1 SITE 13A RED DEER ALBERTA	95-80925	840	7,130
SCOTTSTVILLE AGENCIES LTD.	2A 4720 50 AVE. RED DEER, AB	95-80928	940	9,470
BEVERLY J GERLACH/SOLE PROP.	2ND EDITION BY BEV'S 4311 49 AVE. MAIN FLOOR RED DEER, AB	95-80945	940	12,010
A C I LTD. AKA	SECOND LOOK MARKETING 4730 50 ST. RED DEER, AB	95-80949	940	3,190
SECRETARIAL SERVICES OF RED	DEER LTD BOX 605 RED DEER ALTA	95-80959	840	7,200
SERV-ALTA ENGINEERING LTD (Moved)	4730 ROSS STREET RED DEER ALBERTA	95-80976	840	2,350
DR KYU S SEUNGS	49 ST FAMILY CHIROPRACTIC CENTR LOWER MALL 4925 49TH ST RED DEER ALBERTA	95-80995	840	4,650
SEVERNA NASH BOOKS LTD	4808 50 AVE RED DEER ALTA	95-81101	940	23,370

T4N 4A3

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
SHAJANI & CO PROFESSIONAL CORP	302 4702 49 AVENUE RED DEER ALBERTA	95-81120	840	5,040
SHALIMAR PHYSIOTHERAPY LTD	102 4711 51 AVENUE RED DEER ALBERTA	T4N 6L5 95-81125	840	23,720
SHAUNEYS DINING & COCKTAIL	LOUNGE 276067 ALBERTA LTD 4909 A 48 STREET RED DEER ALBERTA	T4N 6H8 95-81195	840	33,850
SHEAR WIZARD'S BEAUTY SALON	1985 LTD 201 4805 48TH STREET RED DEER ALBERTA	T4N 1S8 95-81245	840	9,020
SHUMKA CRAIG & MOORE ADJUSTERS	LTD 202 4929 50 STREET RED DEER ALTA	T4N 1S6 95-81669	840	11,260
SIEWERT BOTHWELL LAWYERS	PARTNERSHIP 204 5002 GAETZ AVENUE RED DEER ALBERTA	T4N 1X9 95-81730	840	11,700
SIM & THORNE PROPERTY	MANAGEMENT LTD 4775 49 STREET RED DEER ALTA	T4N 6C2 95-81890	840	9,430
SIM & THORNE REALTY LTD	4819 48TH AVENUE RED DEER ALBERTA	T4N 1T6 95-81901	840	17,050
SIMPSON & HANSEN INSURANCE LTD	4826 47 STREET LOWER FLR. RED DEER ALBERTA	T4N 3T2 95-82051	840	7,070
SIMS BATTLE BREWSTER & ASSOC	4917 49 STREET RED DEER ALTA	T4N 1R2 95-82281	840	23,660
SISSON FURS LTD.	BOX 344 RED DEER ALBERTA	T4N 1S8 95-82800	840	14,330
M SLAWINSKY PROFESSIONAL CORP.	4819 48 AVE. 2ND FLOOR RED DEER, AB	T4N 5E9 95-82926	940	7,000
DR LYLE SMITH CHIRPTR	105 4929 ROSS STREET LOWER MALL RED DEER ALBERTA	T4N 3T2 95-83000	840	6,460
DR SCOTT SMITH - OPTOMETRY	7 4929 50 STREET RED DEER ALTA	T4N 1X9 95-83003	840	7,140
SNELL AND OSLUND SURVEYS	1979 LTD. P.O. BOX 610 RED DEER ALBERTA	T4N 1X9 95-83075	840	13,660
JUAY TIEDEMAN IN BUSINESS AS	SNIP & CLIP # 5 4820 47TH AVENUE RED DEER ALBERTA	T4N 1R2 95-83156	840	3,630
		T4N 6B9		

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
M.R. SODERQUIST APPRAISALS LTD	303 4702 49 AVENUE RED DEER ALBERTA	95-83300	840	5,040
THE SOURCE INTERNATIONAL	519180 ALBERTA LTD. 203 4943 50 ST. RED DEER, AB	T4N 6L5 95-83526	940	4,370
JIM WALLACE KNOWN AS	MR. SPORTS CARD 4940 50 ST. RED DEER ALBERTA	T4N 1Y1 95-84070	840	9,150
402580 ALBERTA LTD IN BUSINESS	AS SPORTSMAN'S DEN 5105 GAETZ AVE RED DEER ALBERTA	T4N 1X7 95-84140	840	14,270
KEVIN M SPROULE & PAMELA S	MACNAUGHTON (LAWYERS) 4706 48 AVE RED DEER ALTA	T4N 4B3 95-84185	840	9,110
STANLEY ASSOCIATES ENGINEERING LTD.	605 4808 50 ST. RED DEER, AB	T4N 6J4 95-84455	940	4,560
STERLING CLEANERS LTD	BOX 28 RED DEER ALBERTA	T4N 1X5 95-84700	840	16,460
DR D J STEWART	4926 45TH STREET RED DEER ALBERTA	T4N 5E7 95-84821	840	5,000
TERESA POLSON & JOHN ELTON/	PARTNERS - STUDIO 47 SALON 4813 47 STREET #201 RED DEER ALTA	T4N 1K6 95-85191	940	19,160
STEWART MCLELLAN / SOLE PROP.	STUDIO MUSICOM 4732 50 STREET (LOWER) RED DEER ALTA	T4N 1R3 95-85210	940	5,990
DEBI WATSON KNOWN & OPERATING	AS STYLZ HAIR DESIGN 107 4921 49TH ST LOWER MALL RED DEER ALBERTA	T4N 1X2 95-85260	840	1,690
JAN SULTANA OPERATING AS	SULTANA'S BEAUTY CLINIC 4713 50 AVENUE RED DEER ALTA.	T4N 1V2 95-85381	840	6,750
380602 ALBERTA LTD IN BUSINESS	AS SUBWAY SANDWICHES P.O. BOX 460 THREE HILLS ALBERTA	T4N 4A2 95-85481	840	6,600
DON SAUNDERS - SOLE PROP.	AKA SUN COUNTRY MANAGEMENT 5000 50 AVE #400 RED DEER ALTA	TOM 2A0 95-85500	840	3,850
SUN LIFE ASSURANCE COMPANY OF	CANADA BOX 4150 STATION A TORONTO ONTARIO	T4N 6C2 95-85600	840	32,730
		MSW 2C9		

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
SUPERIOR ACCEPTANCE CORP. LTD.	403 4808 50 ST. RED DEER, AB	95-85896	940	6,940
SUPER LOVE BOUTIQUE	TELFORD INVESTMENTS LTD 17224 107 AVENUE EDMONTON ALBERTA	95-85930	840	16,630
SUPER TAN SALONS	391116 ALBERTA LTD 102A 4805 48 STREET RED DEER ALTA	95-85951	940	10,670
V HEEMSKERK AKA SWEETPEA'S	ALMOST NEW CHILDRENS CLOTHING 4709 49 AVENUE REAR RED DEER ALBERTA	95-86116	840	6,200
MARK DIMIRSKY KNOWN AS	SYSTEMICS BEHAVIORAL SERVICE 508 4808 50 STREET RED DEER ALBERTA	95-86151	840	9,450
TFC ASSET MANAGEMENT CORP	CANADA P.O. BOX 803129 DALLAS TEXAS 75380	96-86400	840	31,080
HUSSEIN BOGA/SOLE PROPRIETOR	TALK OF THE TOWN BOUTIQUE 5123A 50 AVE. RED DEER, AB	96-86591	940	2,920
DEBBIE CROOKS - TATOOS	4818 50 AVE #115 RED DEER ALTA	96-86800	940	2,860
JAMES TAYLOR CO RED DEER LTD	300 4825 47 ST RED DEER ALBERTA	96-86900	840	29,130
TEMPTATIONS UNISEX LTD	4713 GAETZ AVENUE RED DEER ALBERTA	96-87200	840	9,380
TEXACO CANADA LTD	MGR OF PROPERTY TAXES P.O. BOX 422 NORTH YORK ONTARIO	96-87301	840	22,460
THE OLD MILL CUSTOM T SHIRT	LTD 5028 GAETZ AVE RED DEER ALBERTA	96-87628	840	26,900
DR'S TITELY AND CARVELL	ACTIVE OPTICAL LTD P.O. BOX 459 4912 GAETZ AVE RED DEER ALBERTA	96-88075	840	8,680
TORONTO DOMINION BANK	4902 GAETZ AVE RED DEER ALBERTA	96-88300	840	91,300
TOWN CENTRE DAY CARE	401808 ALBERTA LTD 4813 47 STREET RED DEER ALBERTA	96-88335	840	9,980

T4N 1R3

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
JODY BULLICK OPERATING AS	TOWNE CENTRE MUSCLE THERAPY 106 4929 50 ST. RED DEER, AB	96-88337	940	1,860
GLEN REDELBACK AKA TOY TRADER	76 WIGMORE CLOSE RED DEER AB	T4N 1X9 96-88360	940	8,120
TRADERS GROUP & TRANS CANADA	CREDIT CORP LTD. BOX 518 RED DEER ALTA	T4N 5Y1 96-88451	840	8,090
TROPHY LOFT (1991) LTD	4717 49 AVE RED DEER ALTA	T4N 5G2 96-89181	840	7,190
TRUE NORTH REALTY CORPORATION	4929 49 STREET RED DEER ALBERTA	T4N 3W9 96-89235	840	10,530
TURPLE BROS LTD	5307 GAETZ AVE RED DEER ALBERTA	T4N 1V1 96-89401	840	58,510
ROBERT GRAY - SOLE PROP.	THE UNDERGROUNDE 4929 51 STREET RED DEER ALTA	T4N 4B6 96-89746	940	2,800
U M A ENGINEERING LTD	4920 54TH STREET RED DEER ALTA	T4N 3K4 96-89780	840	19,380
SHIRLEY DIANE AVRAMENKO	OPERATING AS UPPER CUTS 4 4907 48 STREET RED DEER ALTA	T4N 2G8 96-90461	840	3,670
TOWN CINEMA THEATRES (1975) LTD	LANDMARK CINEMAS OF CANADA LTD 522 11 AVE S.W. CALGARY ALTA	T4N 1S8 96-90550	840	115,150
VALENTINE CENTRAL DRUGS LTD.	4952-50 ST. RED DEER ALBERTA	T2R 0C8 96-90600	840	22,080
WAH HON YEE CARRYING ON	BUSINESS UNDER VALLEY COFFEE SHOP 5017 49 STREET RED DEER ALBERTA	T4N 1X7 96-90800	840	10,740
VALLEY HOTEL-BOND INVEST LTD	ATT: RENE POULIN 5017 49 STREET RED DEER ALBERTA	T4N 1V4 96-91000	840	47,040
VANDEN BRINK WILLIS & ELGERSMA	PARTNERSHIP 500 4808 50 STREET RED DEER ALTA	T4N 1V4 96-91251	840	19,830
HAELEY GINTER & FAY PORTER -	AKA VICTORIA LANE BRIDES 4736 50 STREET RED DEER ALTA	T4N 1X5 96-91750	840	17,970
		T4N 1X2		

NAME	BUSINESS ADDRESS	ROLL #	BUS. TYPE	ASSESSMENT
MERVYN KOZACHENKO - SOLE PROP.	VIDEO RECORDS INC 5000 50 AVE #203A RED DEER ALTA	96-91775	840	1,630
VITAL DOCUMENT SERVICES LTD	4921 49 STREET #203 RED DEER ALTA	T4N 6C2 96-92300	940	3,910
DR J K WAKEFIELD ORTHOPEDIC	SURG 4822 51 STREET. RED DEER ALBERTA	T4N 1V2 96-92500	840	4,310
WALSH ARTS LTD.	4907-48 ST. RED DEER ALBERTA	T4N 2A5 96-92901	840	23,700
THE WARDROBE RED DEER LTD	4909 48 STREET RED DEER ALBERTA	T4N 1S8 96-93250	840	21,110
WASKASOO CREDIT CO. LTD.	C/O GORDON GRAY 108-4921-49 ST. RED DEER ALTA.	T4N 1S8 96-93400	840	2,420
WEDDELL MEHLING PANDER &	ASSOCIATES REALTY LTD 202 4708 GAETZ AVE RED DEER ALBERTA	T4N 1V2 96-94030	840	12,350
LINDA NEAL & JOANN ROSS	KNOWN AS WEDDING WHIMS & PARTY TRIMS 4824 50 AVE RED DEER ALBERTA	T4N 4A1 96-94041	840	14,670
KAY MABB KNOWN & OPERATING	AS A WEE NEUK LOWER MALL 4929 ROSS ST RED DEER ALBERTA	T4N 4A3 96-94050	840	1,660
ROBERT WIEBE & ASSOCIATES INC	4730 50 STREET RED DEER ALTA	T4N 1X9 96-94110	840	11,400
WEIS WESTERN WEAR LTD.	5115-50 AVE. RED DEER ALTA.	T4N 1X2 96-94175	840	45,860
WELSHS SADDLERY & WESTERN WEAR	BOE WELSH SADDLERY LTD 5129-50 AVE. RED DEER ALBERTA	T4N 4B3 96-94305	840	34,900
WESTERN UNION INSURANCE CO	401 4808 ROSS ST RED DEER ALBERTA	T4N 4B3 96-94930	840	16,370
WESTON BAKERIES LTD	203 58 AVENUE S E P.O. BOX 5190 STATION A CALGARY ALTA	T4N 1X5 96-95395	840	11,230
ALLEN & MARGE HEMBREE/PARTNERS	WHITE ELEPHANT BARGAIN CENTRE 4804 50 AVE. RED DEER, AB	T2H 1X3 96-95590	940	6,390
		T4N 4A3		

7

@FREE LABELS.

@SYM LABELS.

@ . SYM,D PRINTS.

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TIME: TOTAL: 00:00:50.982 CBSUPS: 2938115

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CC/ER: 00:00:16.429 WAIT: 00:00:00.000

IMAGES READ: 11 PAGES: 110

START: 13:50:38 DEC 22,1992 FIN: 13:51:10 DEC 22,1992



THE CITY OF RED DEER

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132
January 19, 1993

The Towne Centre Association
B3, 4901 - 48th Street
Red Deer, Alberta
T4N 1S8

Att: Mr. John Ferguson
Manager

Dear Sir:

RE: 1993 TOWNE CENTRE ASSOCIATION BUDGET

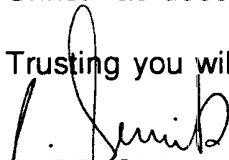
At the Council Meeting of January 18, 1993, the proposed Towne Centre Association Budget for the year 1993 received consideration.

Following is the motion which was passed by Council approving said budget:

"RESOLVED that Council of The City of Red Deer hereby approves the 1993 Towne Centre Association Budget as submitted to Council January 18, 1993 with the exception that the fees for services pertaining to litter pick-up and Christmas decorations be considered during the City budget process."

As indicated at the aforesaid meeting, the fees for services pertaining to litter pick-up and Christmas decorations will be considered during the City Budget deliberations.

Trusting you will find this satisfactory.



C. SEVCIK
City Clerk

CS/clr

cc: Director of Financial Services
Director of Community Services
City Assessor
Parks Manager
Public Works Manager
E. & P. Manager



*a delight
to discover!*

DATE: December 18, 1992
TO: City Clerk
FROM: Director of Financial Services
RE: SHORT TERM BORROWING BYLAW NO. 3083/93

Council approval is respectfully requested for the above.

The bylaw authorizes the short term borrowing of funds, as required, to meet current expenditures.

The need for short term funds is expected to only occur if an unforeseen significant expenditure happens prior to the maturity of an investment.

Council is reminded that funds are only borrowed when required and are repaid as soon as funds become available.

Recommendation

Approval of Bylaw No. 3083/93.



A. Wilcock, B. Comm., C.A.
Director of Financial Services

AW/jt

Att.

Commissioners' Comments

This bylaw is presented to Council each year. As pointed out by the Director of Financial Services, the bylaw would permit short term borrowing if required pending receipt of tax monies. It should be noted that the City has not borrowed on this bylaw for at least the last ten years, but the bank uses this bylaw as security to extend us an overdraft when our short term cash needs cannot be met because of long term investments.

We would recommend Council give the bylaw three readings at this meeting.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

DATE: JANUARY 19, 1993

TO: DIRECTOR OF FINANCIAL SERVICES

FROM: CITY CLERK

RE: SHORT TERM BORROWING BYLAW 3083/93

I would advise that Council of The City of Red Deer at its meeting held on Monday, January 18, 1993 gave three readings to Short Term Borrowing Bylaw 3083/93.

Enclosed herewith is a certified copy of the aforesaid bylaw for submission to our bank.

Trusting you will find this satisfactory.



C. SEVCIK
City Clerk

CS/clr
Encls.

NO. 9

CS-3.894

DATE: January 12, 1993

TO: CHARLIE SEVCIK
City Clerk

FROM: CRAIG CURTIS, Director
Community Services Division

RE: RED DEER CHILD CARE SOCIETY: MANAGEMENT AGREEMENT
A memo from the Social Planning Manager,
dated January 8, 1993, refers.

1. City-funded child care facilities and programs are managed by the Red Deer Child Care Society, under an agreement with the City dated December 31, 1989. This agreement was considered by City Council at its meeting on December 11, 1989, when the following resolution was adopted:

"RESOLVED that Council of The City of Red Deer having considered reports re: Red Deer Child Care Society: Management Agreement as presented to Council December 11, 1989, hereby agrees as follows:

- 1) to approve the three-year management contract between the City and the Red Deer Child Care Society for the operation of Red Deer Day Care Services
- 2) to approve one-time transitional costs in the sum of \$10,000 for the Society to be included in the Social Planning Department's 1990 budget

and as recommended to Council by the City Commissioners."

The management contract provided for the following funding to the society over the past three years:

- 1990 - \$94,665
- 1991 - \$97,285
- 1992 - \$99,985

2. The management agreement expired at the end of 1992, and a Letter of Extension was provided to cover the period until the 1993 budget is approved. The Letter of Extension is based on the same terms and conditions as 1992.

.../2

Charlie Sevcik

Page 2

January 12, 1993

Red Deer Child Care Society: Mgt. Agreement

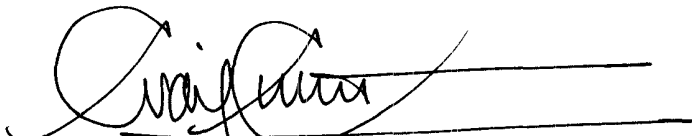
3. The Red Deer Child Care Society is requesting that the agreement be renewed for a further three years, in accordance with Section 9 of the existing agreement, entitled "Right to Renew". It is proposed that the future funding be based on a two per cent annual increase, as outlined below:

- 1993 - \$101,985
- 1994 - \$104,025
- 1995 - \$106,105

The Social Planning Manager supports the revised management agreement as submitted. The Social Planning Department's proposed 1993 budget makes provision for this increase.

4. **RECOMMENDATION**

I support the comments of the Social Planning Manager and the Red Deer Child Care Society, and recommend that City Council approve the revised management agreement with the Red Deer Child Care Society, as submitted.



CRAIG CURTIS

:dmg

- c. Colleen Jensen, Social Planning Manager

SP-3.841

DATE: January 8, 1993

TO: CHARLIE SEVCIK
City Clerk

FROM: COLLEEN JENSEN
Social Planning Manager

RE: DAY CARE MANAGEMENT AGREEMENT

The Community Services Master Plan, approved in December, 1991, indicates that:

"The Social Planning Department should continue to support the decentralized service delivery system for child care by contracting with the Red Deer Child Care Society."

The City of Red Deer supports the provision of child care by the Red Deer Child Care Society, through the Day Care Management Agreement. Particular emphasis is the provision of service to low income families (many of whom are one-parent) and to children with disabilities. The Child Care Society has a member of Council on its board and reports directly to City Council. Funding is provided from provincial grants and parent fees, with the balance shared by the City and the federal government under the Canada Assistance Plan. The Social Planning Department monitors developments in this program and serves as the administrative liaison between the City and the Society.

The term of the Agreement has been 3 years beginning January 1, 1990 to December 31, 1992. As can be noted, renewal of this agreement is due. A Letter of Extension, based on 1992 terms and conditions, is in place to cover the interim.

Attached is a copy of the proposed Day Care Agreement for January, 1993 to December 31, 1995. Previously funding was provided over 3 years, with a yearly 3% increase. The renewal of the Agreement is based on a proposed 2% increase each year over the next 3 years, as noted in Paragraph 2.1.

A letter from the Red Deer Child Care Society is also attached, which indicates their acceptance, in principle, of the proposed Agreement.

.... /2

Charlie Sevcik
January 8, 1993
Page Two

RECOMMENDATION:

That the proposed Day Care Management Agreement be approved as presented.



COLLEEN JENSEN
Social Planning Manager

CJ/kb

cc - Craig Curtis
 - Noreen Spencer
 - Nola Idlund
 - Alan Wilcock
 - Dan Lawrence



RED DEER CHILD CARE SOCIETY

a society of the Red Deer Child Care Society

December 18, 1992

City of Red Deer
Social Planning Department
P.O. Box 5008
Red Deer, Alberta
T4N 3T4

Attention: Colleen Jensen

Dear Colleen:

Re: Management Agreement January 1, 1993 - December 31, 1995

Further to our discussions we confirm that our Board has passed the proposed Management Agreement for the operation of the Red Deer Day Care, Normandeau Day Care, and Family Day Home Programs in principle. This occurred at our October 21, 1992 Board Meeting. We discussed the various provisions of the Agreement at that meeting including the 2% annual increase in funding as outlined in Paragraph 2.1.

Should you have any questions please contact any of the undersigned.

Yours very truly,
RED DEER CHILD CARE SOCIETY

Per:


Mark R. Beavington

Per:


Nola Idland

Commissioners' Comments

We would recommend Council approve the 2% increase for the year 1993. The cost impact of this increase is relatively small ($101,985 - 99,985 = \$2,000$) and will be absorbed by the division so the net impact on the budget or the division is zero.

We anticipate that Council as it moves through its strategic planning may want to review all services and in that context it is probably better not to make a commitment past one year.

For the information of Council, we have multi-year contracts with other community agencies. Depending on the agencies, the contracts expire and will be renegotiated in 1993, 1994 and 1995.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

THIS AGREEMENT made effective this 31st day of December, 1992, TO PROVIDE FOR THE LEASE AND OPERATION OF CITY-FUNDED CHILD CARE FACILITIES AND PROGRAMS.

BETWEEN:

THE CITY OF RED DEER
a municipal corporation duly incorporated
under the laws of the Province of Alberta
(hereinafter called the "Lessor")

OF THE FIRST PART

-and-

THE RED DEER CHILD CARE SOCIETY
a society duly incorporated under the laws of the Province of Alberta
and having its head office in Red Deer, Alberta
(hereinafter called the "Lessee")

OF THE SECOND PART

WHEREAS:

A. The Lessor leases a portion of lands described in Schedule "A" upon which the Lessor has constructed the following facilities:

1. the Red Deer Day Care Centre facility;
 2. the Normandeau Day care Centre Facility;
- (herein called "the facilities")

B. The Lessee wishes to lease and utilize those facilities and other areas to offer the following programs:

1. the Red Deer Day Care Centre;
 2. the Normandeau Day Care Centre;
 3. the Red Deer Family Day Home Program, including the special needs focus component;
- (herein called "the programs")

NOW THEREFORE THIS AGREEMENT WITNESSETH that in consideration of the premises, and the mutual covenants herein contained, and the payment of grant as hereinafter provided,

the parties hereto covenant and agree together as follows:

1. TERM

1.1 The Lessor hereby demises and leases unto the Lessee the facilities for a term of three (3) years commencing upon the 1st day of January, 1993, (the "commencement date") and terminating on the 31st day of December, 1995.

2. PAYMENT OF GRANT

2.1 The Lessor shall pay the Lessee an annual grant to assist in the operation of the facilities and programs hereinbefore described as follows:

- a) in the year 1993, \$101,985.00 plus funding available under the Canada Assistance Plan, to a maximum of 5% more than the previous year's actual claim, and a minimum of \$85,000.00;
- b) in the year 1994, \$104,025.00 plus funding available under the Canada Assistance Plan, to a maximum of 5% more than the previous year's actual claim, and a minimum of \$85,000.00;
- c) in the year 1995, \$106,105.00 plus funding available under the Canada Assistance Plan, to a maximum of 5% more than the previous year's actual claim, and a minimum of \$85,000.00.

2.2 The grant to the Lessee is subject to revision by City Council under any of the following circumstances upon recommendation and review by the Social Planning Manager of the City and/or Red Deer Child Care Society:

- a) A significant change in the percentage of subsidized users of day care services;
- b) A major change in provincial day care funding;
- c) A major change in the day care program that has an effect on cost-sharing provisions under the Canada Assistance Plan;
- d) A major change in fees to day care users.

2.3 The grant payable by the lessor to the Lessee shall be paid in advance by way of equal installments commencing on the 1st day of January, 1993.

2.4 The Lessor shall provide operating advances in agreed upon amounts as approved by the Lessor's Director of Financial Services to meet the Lessee's needs from time to time.

2.5 Nothing herein shall prevent or restrict the Lessee from receiving or holding funds from sources other than the City and to expend such funds as it deems appropriate or advisable, including interest earned, fund raising revenue and other grants as may be received from time to time for operating purposes or for the establishment of a capital project fund.

3. LESSEE'S COVENANTS

3.1 The Lessee covenants with the Lessor as follows:

a) in the provisions of services:

- i) to operate the programs as a high standard, affordable and accessible service to the residents of the City of Red Deer (herein called "the City") and surrounding district;
- ii) to give preference to low income and single parent residents of the City who require child care;
- iii) to promote integration of children with special needs and ensure their individual needs are met throughout the programs;
- iv) to establish program advisory committees encouraging parental involvement and community participation thereby promoting greater public accountability;
- v) to promote continued training and development of child care staff;
- vi) to respond to new and emerging child care needs in the City and surrounding district by developing or assisting in the development of additional community resources;
- vii) to comply with all the Federal, Provincial and Municipal regulations including fire and health requirements;
- viii) to provide to the Lessor an audited financial statement within ninety (90) days following the end of each fiscal year of the Lessee;
- ix) to provide to the Lessor's Social Planning Manager all agendas and minutes of all general and special meetings of the Society or its Board of Directors and annual budget documents, including preliminary budget details submitted to the Social Planning Manager on or about the 21st day of

September of each year, and such other documents and information as the Manager may require, from time to time, with respect to the maintenance and operation of the facilities and services;

- x) to remain in good standing at all times as a registered society pursuant to the Societies Act of Alberta, or any replacement legislation;
- xi) not to hold itself out as an agent for the Lessor, but shall, at all times, represent itself as an independent society;

b) in the operation and maintenance of the facilities:

- i) to use and occupy the facilities only for the purpose of operating programs for children and child care, the services herein provided, and such other programs as the Lessor may approve in writing from time to time;
- ii) to operate the facilities in a manner compatible with the overall objectives of the Society;
- iii) to operate the facilities safely, efficiently and effectively and in a manner that will provide fair and equitable treatment for all users;
- iv) not to carry on or permit to be carried on upon or in the facilities, any activity in contravention of the laws of the City, the Province of Alberta or the Dominion of Canada;
- v) to operate the facilities within the grant provided by the City;
- vi) to pay all occupancy costs of the facilities set forth in Clause 5;
- vii) to pay all business, sales, equipment, machinery or other taxes, charges and license fees levied or imposed by any competent authority in respect to the personnel, business, sales, equipment, machinery or income of the Lessee;
- viii) to repair, maintain and keep the facilities, including all chattels and equipment, in good and substantial repair, excepting only:
 - (A) repairs required by this agreement to be made by the Lessor; and
 - (B) repairs necessitated by damage from hazards against which the Lessor is required to insure hereunder unless such accepted repairs are necessitated by the acts or omissions of the Lessee;
- ix) to observe and comply with all municipal bylaws and regulations, all health regulations and all statutory provisions and regulations made by any duly constituted authority, and all provisions contained in any policy

of insurance related to the facility of which notice in writing is given by the Lessor to the Lessee;

- x) to forthwith notify the Facility Operations Supervisor as the Lessor's agent of any defect in the structural components of the facilities;
- xi) to permit the Lessor to inspect the facilities at all reasonable times;
- xii) to leave the facilities and all of the chattels and equipment therein in good repair and condition upon termination of this agreement;
- xiii) to keep the facilities in an orderly, clean and sanitary condition and not allow any refuse or garbage to accumulate in or about the facilities;
- xiv) to include as part of the operating budget, the pro-rated payment, as determined yearly by the City of Red Deer Recreation & Culture Department, for the services of the Facilities Operations Supervisor, in order that the Facilities Management Maintenance Plan (FMMP), with respect to the Red Deer & Normandeau Day Care Centres, can be kept current and implemented as intended.

4. OCCUPANCY COSTS

4.1 It is the intent of this agreement and agreed by both parties hereto that all and every operating, maintenance, building occupancy and land occupancy cost, expense, rate or charge in any way related to the facilities will be borne by the Lessee without variation, set-off, or deduction whatsoever.

4.2 "Building occupancy costs" as referred to in this agreement shall, without limiting the generality of the foregoing, include:

- a) the cost of gas, oil, power, electricity, water, sewer, communications, and all other utilities and services, together with the direct cost of administering such utility services;
- b) janitorial costs and services; and
- c) the cost of servicing and maintaining all heating, air-conditioning, plumbing, electrical and other Machinery and equipment.

4.3 "Land occupancy costs" as referred to in this agreement shall, without limiting the generality of the foregoing, include all insurance, irrigation, landscaping and maintenance thereof.

5. LESSOR'S COVENANTS

5.1 The Lessor hereby covenants with the Lessee that:

- a) the Lessee, performing and observing the covenants and conditions herein contained, shall peaceably and quietly hold and enjoy the facilities during the said term without any interruption by the Lessor or any person rightfully claiming under or in trust from it;
- b) the Lessor shall make any required structural repairs to the perimeter wall, roof, bearing structure and foundation of any building included in the facilities, provided that any and all such repairs necessitated by fire, explosion, lightning, tempest or other casualty whatsoever shall be made only in accordance with the provisions of Clause 8, and provided always that the Lessor will not be required to make any repairs necessitated by reason of the negligence or default of the Lessee, its servants, agents or licensees;
- c) the Lessor shall place and maintain at its cost insurance against fire and other risks as are included in a standard fire and extended coverage contract in an amount equal to the full replacement value (excluding excavations and foundations) of the buildings, furniture and fixtures and related equipment constructed on, contained in or affixed to the facilities; and
- d) the Lessor shall place and maintain, during the term of this agreement, comprehensive tenants and public liability insurance protecting and indemnifying the Lessee and the Lessor against any and all claims for injury or damage to person or property or for loss of life occurring upon, in or about the facilities, such insurance to offer immediate protection of the limit of not less than One Million (\$1,000,000.00) Dollars and which policy shall name the Lessor and the Lessee as insured, and shall contain a clause that the insurer will not cancel or change the insurance without first giving the Lessor and the Lessee prior written notice.

6. LEASEHOLD IMPROVEMENTS

6.1 Except as herein provided, the Lessee may at any time and from time to time make such changes, alterations or improvements to the facilities in such manner as shall, in the opinion of the Lessee, best adapt the facilities for the purposes of the Lessee provided that such

changes, alterations, or improvements to the facilities shall not be made without the prior written consent of the Lessor, such consent not to be unreasonably withheld. All such improvements shall, upon completion, belong to the Lessor. Requests for such changes, alterations or improvements are to be made to the Lessor's Social Planning Manager.

6.2 The Lessee shall not purchase any equipment or effect any parking lot improvements or building expansions or make any capital expenditures upon the facility or lands adjacent thereto in excess of the sum of Ten Thousand (\$10,000.00) Dollars without the consent of the Municipal Council of the City.

6.3 The Lessee shall not, under any circumstances, whether in respect of changes, alterations and improvements of the facilities or otherwise, knowingly permit any builder's

lien to be filed against the facilities, and shall forthwith discharge any builder's lien which may be filed.

6.4 All leasehold equipment installed by the Lessee as a permanent part of the facilities shall belong to the Lessor on termination of this agreement.

7. TERMINATION

7.1 Should any of the Lessee's covenants herein contained not be performed or observed within thirty (30) days of receipt of written notice of a default, or if the Lessee shall be adjudicated a bankrupt or enter into an agreement for the benefit of its creditors, or suffer any distress or execution be levied on its goods, or if the Lessee should enter into liquidation or receivership either compulsorily or voluntarily, then this agreement at the option of the Lessor may be terminated and it shall be lawful for the Lessor at any time thereafter to re-enter upon the facilities and thereupon this agreement shall be absolutely determined.

7.2 The Lessee may terminate this agreement should the Lessor default in payment of the Grant to the lessee and should such default continue for Thirty (30) days thereafter.

7.3 The Lessor may terminate this agreement without notice if any member of the Board of Directors of the lessee shall breach the Conflict of Interest provisions of the By-law of the Lessee's society.

8. FIRE

8.1 If, during the term of this agreement or any renewal thereof, any building forming part of the facilities or any part thereof shall be damaged or destroyed by fire, explosion, lightning, tempest or other casualty whatsoever and for which there is insurance coverage in place which is recoverable, then the Lessor shall use its best efforts and exercise reasonable diligence to repair and/or replace that portion of the facilities which has been destroyed or damaged, with all reasonable speed. In the event of such damage or destruction, the grant payable hereunder shall be adjusted and be abated in the proportion that that part of the facilities rendered unfit for occupancy bears to the whole of the facilities having regard to the method and means by which the grant is allocated for the operation of the different components of the facilities as a whole as may be agreed by the parties hereto, until the damaged portions of

the facilities are repaired or rebuilt. In the event of a disagreement between the parties, then such disagreement shall be resolved by Municipal Council of the City.

8.2 In the event that any building comprising part of the facilities shall be damaged by fire, explosion, lightning, tempest or other casualty whatsoever and for whatever reason no insurance coverage may be recovered, or the proceeds of insurance so recovered are not sufficient to replace or repair the premises so damaged, then upon written notice by the Lessor this agreement shall cease and be at an end, the Lessee shall surrender possession of the same to the Lessor, and the Lessor shall make payment to the Lessee of the grant monies adjusted to the date of termination.

9. RIGHT TO RENEW

9.1 This agreement shall automatically be renewed sequentially for ^{two (2)}~~three (3)~~ further terms of three (3) years each, unless either the Lessee or the Lessor notifies the other party in writing no later than ninety (90) days prior to the expiration of the term of this agreement, or the then current renewed term, of the Lessee's or the Lessor's intention to terminate or to initiate changes to this agreement. The grant payable for such renewed terms shall be as agreed between the parties. All other terms, conditions and provisions of this agreement will remain the same for the renewed terms.

10. NOTICE

10.1 Any notice may be served under the lease upon the Lessor by personal service upon the City Clerk at City Hall, Red Deer, Alberta, or by mailing same in a registered letter addressed to the Lessor at:

P.O. Box 5008
Red Deer, Alberta
T4N 3T4

or at such address as the Lessee may be notified of in writing.

10.2 Any notice required to be given to the Lessee shall be sufficiently given by personal service upon the Chairman of the Society, or by mailing the same in a prepaid registered letter addressed to the Lessee at:

Suite #101, 4922-53rd Street
Red Deer, Alberta
T4N 2E9

or at such address as the Lessor may be notified of in writing.

10.3 Such notice shall be deemed to have been received by the Lessor or the Lessee respectively on the date on which it shall have been so delivered or five (5) days after it is so mailed, provided that in the event that there is an obvious and known disruption of the postal service, then any notice required to be served shall be served by actual delivery to the address for service as herein provided.

11. STAFF USE POLICY

11.1 Should the Lessee propose to or provide any free or subsidized use of the facilities to any of its employees, the cost of this employee benefit shall be included in the Lessee's budget and be reviewed by Council of the City on an annual basis.

12. ASSIGNMENT

12.1 The Lessee shall not sublet the facilities, and this agreement shall not be assigned

by the Lessee without the consent in writing of the Lessor first had and obtained.

13. GENERAL

13.1 The Lessor's Social Planning Manager or designate may attend meetings of the Society and of its Board of Directors upon request of either party, but shall not be entitled to vote thereat.

13.2 This agreement shall be binding upon the parties hereto, their permitted successors and assigns.

13.3 This agreement, including any schedules hereto, constitutes the entire agreement between the parties regarding the facilities and operations of the Society. There are not now and shall not be any verbal statements, representations, warranties, undertakings or agreements between the parties. This agreement may not be amended or modified in any respect except by written instrument executed by all parties hereto in the same manner and with the same formality as this agreement is executed.

IN WITNESS WHEREOF the parties by their proper officers have executed this agreement the day and year above written.

THE CITY OF RED DEER

Per: _____

Per: _____

THE RED DEER CHILD CARE SOCIETY

Per: _____

Per: _____

SCHEDULE "A"

1. Plan Red Deer 4154 RS
Lot S
(S.E. 21-38-27-W4th)
Excepting thereout all mines and minerals.

2. Plan Red Deer 812 0505
Block R - 4
Lot 1 - SR (school reserve)
Containing 1.53 hectares more or less
(N.E. 29 - 38 - 27 - W4th)
Excepting thereout all mines and minerals.

Effective this 31st day of December, 1992

BETWEEN:

THE CITY OF RED DEER

a municipal corporation duly incorporated
under the laws of the Province of Alberta
(hereinafter called the "Lessor")

OF THE FIRST PART

-and-

THE RED DEER CHILD CARE SOCIETY

a society duly incorporated under the laws of the
Province of Alberta
and having its head office in Red Deer, Alberta
(hereinafter called the "Lessee")

OF THE SECOND PART

THIS AGREEMENT TO PROVIDE FOR THE LEASE AND
OPERATION OF CITY-FUNDED CHILD CARE
FACILITIES AND PROGRAMS

Chapman Riebeek Simpson Chapman Wanless
Barristers & Solicitors
#208, 4808 Ross Street
Red Deer, Alberta
T4N 1X5

File No. GEN 09/92 THC

DATE: JANUARY 19, 1993

TO: SOCIAL PLANNING MANAGER

FROM: CITY CLERK

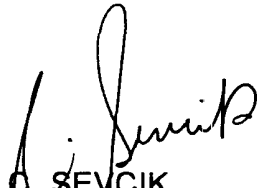
RE: DAY CARE MANAGEMENT AGREEMENT

I would advise that Council passed the following motion approving the revised Management Agreement with the Red Deer Child Care Society as submitted to Council January 18, 1993:

"RESOLVED that Council of The City of Red Deer hereby approves the revised Management Agreement with the Red Deer Child Care Society, as submitted to Council January 18, 1993."

The decision of Council in this instance is submitted for your information and I trust that you will ensure said agreements are fully executed by the Red Deer Child Care Society and returned to this office for execution by The City.

Trusting you will find this satisfactory and that you will take appropriate action.



O. SEVCIK
City Clerk

CS/clr

cc: Director of Community Services
 Director of Financial Services
 Red Deer Child Care Society

CORRESPONDENCENO. 1

18 Oslo Close
Red Deer, Alberta
T4N 5A5
December 18, 1992.

Mayor & City Council
P. O. Box 5008
Red Deer, Alberta
T4N 3T4

THE CITY OF RED DEER	
CLERK'S DEPARTMENT	
RECEIVED	
TIME	11:45 a.m.
DATE	DEC. 30/92
BY	

Dear Madam and Sirs:

As a citizen of Red Deer, I wish to make a suggestion which, if implemented, will do two things, (1) clear up confusion for tourists & motorists, and (2) create an interest for citizens and business owners in the downtown.

Gaetz Avenue runs from the north to the south of Red Deer, and although it is a symmetrical straight line, it is confusing to visitors to the City. A visitor feels confident driving down Gaetz Avenue because he has been told that it goes from one end of the City to the other, however, once downtown, the roadway curves over to the west, and now he finds himself on 51 Avenue. "How did I all of a sudden get onto 51 Avenue? and how will I get back to Gaetz Avenue?" he asks himself.

Gaetz Avenue, on the other hand, goes straight into the downtown into a narrow little side street where traffic is slow and the visitor too often thinks he must have made a wrong turn. He asks himself, "This no longer looks like a main thoroughfare? How did I get here when I stayed on Gaetz Avenue like I was told."

The curve to the west is an area of 5 blocks before 51 Avenue straightens out again and changes back to Gaetz Avenue.

It is my suggestion that the roadway, together with its curve, remain named "Gaetz Avenue", and that the one-way into the downtown for those five blocks now referred to as Gaetz Avenue be re-named "*Teddy Bear Lane*". Many towns in Alberta have a gimmick to interest shoppers and visitors to the City, i.e. "Wacky Saturday" in Camrose, "Frontier Freddie Days" in Grande Prairie.

The name "Teddy Bear Lane" would be very applicable at this time and would be the initial move to creating more interest to shoppers and those wishing to move a little business into that area, i.e. a candy store. We already have Country Cupboard and a couple of craft shops on that street. The name "Teddy Bear Lane" could also reflect how the outside of the shops could be redecorated, depicting little characters and scenery. It is a great beginning to making that one street exciting for all ages. Another possibility would be for the stores to do something inside for the shoppers, i.e. free balloons to the youngsters, sample a new candy, teach the new craft in the window, etc. (The little town in Missouri where Huckleberry Fin and Tom Sawyer came from is decorated to depict the episodes in the many books written. People drive an hour out of their way "to see" the town and the caves.)

Page 2

I notice that there are already signs in the subject area which say "Teddy Bear Lane", and therefore, I would ask Council to officially make these changes in the downtown.

If Council and City Administration/Regional Planning would agree to the changes, the second permission would have to come from the stores and businesses on Gaetz Avenue and 51 Avenue agreeing to the change. I feel it should be pointed out to each of them that although they would all benefit by the name changes, they themselves would be expected to cover the cost of their new stationary, invoices, envelopes, business cards, etc.

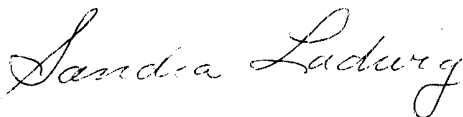
The success of a City is built upon little ideas from little people that some day make big differences.

Thank you for your consideration.

RECOMMENDATION:

1. That the downtown 5-block span known as "51 Avenue" in the area of the old Railway Station, be renamed "*Gaetz Avenue*" and that the present Gaetz Avenue be renamed.
2. That the downtown 5 block span presently known as "Gaetz Avenue" be renamed "*Teddy Bear Lane*".

Yours truly,

A handwritten signature in cursive script that reads "Sandra Ladwig".

SANDRA LADWIG

DATE: December 31, 1992

TO: City Clerk

FROM: Fire Chief

RE: Sandra Ladwig - Renaming Portion of 51 Avenue and Gaetz Avenue

While not opposed to this proposal, there would be costs involved to businesses on both 51 Avenue and on Gaetz Avenue for stationery, business cards, etc. changes.

In addition, there would be costs to the City for street signage and mapping changes.

RECOMMENDATION:

1. If Council agrees to this proposal in principle, that a poll be taken of the affected businesses to determine their support.



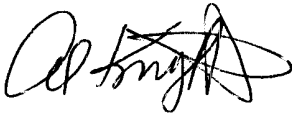
R. Oscroft
Fire Chief

RO/cj

DATE: 31 December 1992
TO: City Clerk
FROM: City Assessor
RE: SANDRA LADWIG - RENAMING OF A PORTION OF
51 AVENUE AND GAETZ AVENUE

From an Assessment/Taxation perspective, we have no comment.

From an addressing perspective, I suggest that all people and/or businesses be contacted to get feedback on this proposal. Should it be positive, then I recommend at least a six-month implementation period for businesses to change stationery addresses, etc.



Al Knight, A.M.A.A.
City Assessor

AK/ngl

c.c. Director of Community Services
Director of Engineering Services
Bylaws & Inspections Manager
Economic Development Manager
Fire Chief
Urban Planning Section Manager



• RED DEER'S • **ORIGINAL** • BUSINESS DISTRICT •

• TOWNE CENTRE ASSOCIATION • B3, 4901 - 48 STREET • RED DEER, ALBERTA • T4N 1S8 • (403) 340-TOWN (8696) •

January 5, 1993

Charlie Sevcik
City Clerk
City of Red Deer

Re: Renaming Portion of 51st & Gaetz Av.

Dear Mr. Sevcik,

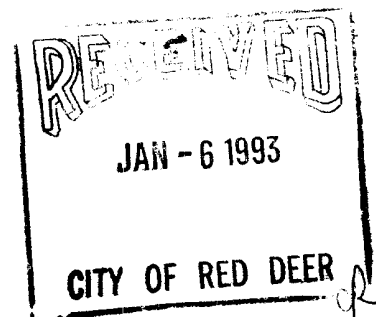
While the Association understands the confusion that 51st Av can create for visitors, as outlined in Ms. Ludwigs letter, we would not support the renaming of Gaetz or 51 Av as suggested. The section of street referred to in the letter is being strongly promoted by our Association as the Gaetz Av parking mall and we are concerned that a change would have a fairly expensive cost for both our members and the Association itself.

It is interesting to note that businesses on both the north and south hill vary in their address identification, with some listing themselves on Gaetz Av and others as 50th Av.

We are very pleased that Ms. Ludwig has expressed a creative idea for the core area, and we hope she will continue to express positive thought about the downtown. At some time in the future, such a proposal may have some merit, but for the present, the board of our Association would not support her proposal.

Sincerely yours,
Towne Centre Association

John P. Ferguson, General Manager.



DATE: January 6, 1993
TO: Charlie Sevcik, City Clerk
FROM: Alan Scott, Manager Land and Economic Development
RE: **RENAMING PORTION OF 51 AVENUE AND GAETZ AVENUE**

I believe Ms. Ladwig makes a good point in suggesting that there is some confusion amongst strangers to our city when travelling on the one-way system through the downtown area. Perhaps renaming that portion of 51 Avenue between 52 and 45 Streets to Gaetz Avenue would solve the problem.

I'm somewhat neutral on renaming of Gaetz Avenue to "Teddy Bear Lane." Perhaps Council could consider some type of competition to come up with a catchy name for the Gaetz Avenue Parking Mall area.



Alan W. Scott

AVS/mm

DATE: January 6, 1993
TO: CHARLIE SEVCIK
City Clerk
FROM: MICHAEL DAWE
Archivist
RE: RENAMING OF PORTIONS OF 51 AVENUE AND GAETZ AVENUE

=====

With reference to Sandra Ladwig's letter suggesting name changes for a portion of Gaetz Avenue and 51st Avenue, I would recommend that the matter be referred to the Archives Committee for comment. This has been the practice with recommending street names since the mid-1970's.

The next Archives meeting would normally be held on January 20, 1993. However, this is also the night that the Archives budget goes before City Council, and the night that the Museum meeting room has been rented out to the Towne Centre Association.

Please let me know if this issue will be referred to the Archives Committee as in the past. I will then speak to Mr. Becker as to scheduling a Committee meeting.

Normandeau Cultural and Natural History Society

Box 800
Red Deer, Alberta T4N 5H2
Ph.: (403) 343-6844
Fax.: (403) 342-6644

January 8, 1993

- Kerry Wood
Nature Centre

- Gaetz Lake
Sanctuary

- Allen Bungalow

- Fort Normandeau

- Red Deer &
District Museum

- Heritage Square

- Historical
Preservation
Committee

Mayor Surkan and Members of Council
City of Red Deer
Box 5008
RED DEER, AB
T4N 3T4

Your Worship:

Re: Proposal to rename a portion of Gaetz Avenue to Teddy Bear Lane

Notice of this proposal currently before you was raised at the January 6, 1993 meeting of the Historical Preservation Committee.

The Historical Preservation Committee members unanimously and vigorously oppose the proposal to rename any portion of Gaetz Avenue. Their opposition arises from the historical significance of the current name, the recognition that The City has a policy for the naming of streets that involves consultation with the Red Deer and District Archives, and from the confusion such a proposal would create.

We would urge Council to deny the proposal.

Sincerely,



Morris Flewwelling, Secretary
Historical Preservation Committee

cc: Kevin Majeau, Chairman
Normandeau Cultural and Natural History Society

Craig Curtis, Chairman
Historical Preservation Committee

MF/lp
C:\WP51\93\HPC\MAYOSURK

DATE: January 8, 1993

TO: CHARLIE SEVCIK
City Clerk

FROM: CRAIG CURTIS
Director of Community Services

RE: SANDRA LADWIG:
RENAMING PORTION OF 51 AVENUE & GAETZ AVENUE
Your memo dated December 30, 1992 refers.

1. Mrs. Sandra Ladwig has written to the City noting that there is confusion for tourists and motorists regarding the naming of Gaetz Avenue and 51 Avenue in the downtown area. She, therefore, recommends that the City rename the 51 Avenue bypass as Gaetz Avenue, and the Gaetz Avenue parking mall be renamed "Teddy Bear Lane" as part of a thematic promotional campaign.
2. I have discussed the suggestion with the Parks and Recreation & Culture Managers and the City Archivist and our comments are as follows:
 - The City Archivist recommends that the proposal be referred to the Archives Committee for comment. This has been the practice with recommending street names since the mid 1970s.
 - We have no objection to the renaming of a section of Gaetz Avenue to avoid confusion. However, it is considered that "Teddy Bear Lane" would not be an appropriate name for the long term. It is considered that "Teddy Bear Lane" could be informally used by the Towne Centre Association as part of an annual Christmas promotional campaign.
 - The Historical Preservation Committee considered this item at its meeting on January 6, 1993. The Committee is opposed to the renaming of Gaetz Avenue which it is considered would be very controversial.

3. RECOMMENDATIONS

It is recommended that the proposed renaming of the 51 Avenue bypass and Gaetz Avenue in the downtown area be referred to the Red Deer & District Archives Committee for comment.



CRAIG CURTIS

:ad



MEMORANDUM

TO: C. Sevcik, City Clerk

DATE: January 10, 1993

FROM: Paul Meyette, Principal Planner

RE: SANDRA LADWIG - RENAMING A PORTION OF
51ST AVENUE AND GAETZ AVENUE

Sandra Ladwig is requesting that Council consider the renaming of 51st Avenue in the downtown area to Gaetz Avenue in order to avoid any confusion for visitors to the City and suggests the renaming of Gaetz Avenue in the downtown area to Teddy Bear Lane as a promotional street name.

RENAMING 51ST AVENUE TO GAETZ AVENUE

In her letter Mrs. Ladwig outlines the circumstances in the downtown where Gaetz Avenue flows into 51st Avenue. She point out that this may cause some confusion for visitors to the City who were travelling on Gaetz Avenue and inadvertently find themselves on 51st Avenue.

The circumstance of one street changing into another street is not restricted to Gaetz and 51st Avenue however. A similar situation exists for northbound traffic where Gaetz Avenue flows into 49th Avenue through the downtown. At the east side of the downtown 49th Street flows into Ross Street. On the west side of the downtown, both Ross and 49th Streets become Taylor Drive. In residential subdivisions such as Rosedale and Deer Park, the road adjoining the two subdivisions changes from Rutherford Drive to Davision Drive. There are many more examples throughout the City and throughout all Cities in Alberta and Canada. It would be impossible to rename all streets where there may be some confusion for visitors. In all Cities, the use of appropriate signing rather than street renaming minimizes any confusion for visiting motorists.

RENAMING GAETZ AVENUE TO TEDDY BEAR LANE

Teddy Bear Lane has been used by the Towne Centre Association as a promotional name during the Christmas period. As Mrs. Ladwig points out, the name has tremendous promotional opportunity.

MUNICIPALITIES WITHIN COMMISSION AREA

CITY OF RED DEER • MUNICIPAL DISTRICT OF CLEARWATER No. 99 • COUNTY OF STETTLE No. 6 • COUNTY OF LACOMBE No. 14 • COUNTY OF MOUNTAIN VIEW No. 12 • COUNTY OF PAINTWATER No. 18 • COUNTY OF RED DEER No. 23 • TOWN OF BLACKFALDS • TOWN OF BOWDEN • TOWN OF CARSTAIRS • TOWN OF CASTOR • TOWN OF CORONATION • TOWN OF DIDSBURY • TOWN OF ECKVILLE • TOWN OF INNISFAIL • TOWN OF LACOMBE • TOWN OF OLDS • TOWN OF PENHOLD • TOWN OF ROCKY MOUNTAIN HOUSE • TOWN OF STETTLE • TOWN OF SUNDRE • TOWN OF SYLVAN LAKE • VILLAGE OF ALIX • VILLAGE OF BENTLEY • VILLAGE OF BIG VALLEY • VILLAGE OF BOTHA • VILLAGE OF CAROLINE • VILLAGE OF CLIVE • VILLAGE OF CREMONA • VILLAGE OF DELBURNE • VILLAGE OF DONALDA • VILLAGE OF ELNORA • VILLAGE OF GADSBY • VILLAGE OF HALKIRK • VILLAGE OF MIRROR • SUMMER VILLAGE OF BIRCHCLIFF • SUMMER VILLAGE OF GULL LAKE • SUMMER VILLAGE OF HALF MOON BAY • SUMMER VILLAGE OF JARVIS BAY • SUMMER VILLAGE OF NORGLENWOLD • SUMMER VILLAGE OF ROCHON SANDS • SUMMER VILLAGE OF SUNBREAKER COVE • SUMMER VILLAGE OF WHITE SANDS • SUMMER VILLAGE OF BURNSTICK LAKE

C. Sevcik, City Clerk
Page 2

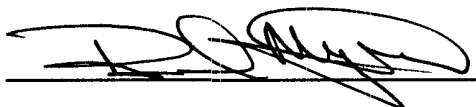
January 11, 1993

In order to promote "Teddy Bear Lane" the Towne Centre Association has hosted a successful Teddy Bear parade and has erected signage at the north entrance to the street during the Christmas period. By using the name "Teddy Bear Lane" as a promotional name, the Towne Centre Association has avoided the extremely high cost and additional confusion caused by a legal change of the street name.

RECOMMENDATION

Planning staff recommend that no street names be changed in the downtown area. The name "Teddy Bear Lane" will continue to be used by the Towne Centre Association as a promotional name only.

Sincerely,



Paul Meyette, ACP, MCIP
PRINCIPAL PLANNER, CITY SECTION

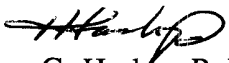
PM/eam

cc. Director of Community Services
Director of Engineering Services
Bylaws and Inspections Manager
City Assessor
Economic Development Manager
Fire Chief

DATE: January 11, 1993
TO: City Clerk
FROM: Engineering Department Manager
RE: **SANDRA LADWIG
RENAMING A PORTION OF 51 AVENUE AND GAETZ AVENUE**

The Engineering Department has no concerns relative to the proposal; however, we do wish to provide the following information for the consideration of Council:

1. Existing businesses along both routes should be contacted for their comments.
2. If approved, 51 Avenue, between 52 Street and 45 Street, should be called 50 (Gaetz) Avenue for easier numerical reference to adjacent numerical roadways.
3. If approved, Gaetz Avenue, between 52 Street and 46 Street, should be called 49 A Avenue for similar reasons.
4. The approximate cost of changing existing street name signs would be \$2,500.


Ken G. Haslop, P. Eng.
Engineering Department Manager

KGH/emg

c.c. Director of Community Services
c.c. By-laws and Inspections Manager
c.c. City Assessor
c.c. Economic Development Manager
c.c. Fire Chief
c.c. Urban Planning Sections Manager

Commissioners' Comments

In view of the attached comments, we could not support the suggestion of Ms. Sandra Ladwig, but would non the less compliment her for taking the initiative to bring a suggestion of this nature forward for consideration.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

DATE Dec. 30/92

TO:

<input checked="" type="checkbox"/>	DIRECTOR OF COMMUNITY SERVICES
<input checked="" type="checkbox"/>	DIRECTOR OF ENGINEERING SERVICES
<input type="checkbox"/>	DIRECTOR OF FINANCIAL SERVICES
<input checked="" type="checkbox"/>	BYLAWS & INSPECTIONS MANAGER
<input checked="" type="checkbox"/>	CITY ASSESSOR
<input type="checkbox"/>	COMPUTER SERVICES MANAGER
<input checked="" type="checkbox"/>	ECONOMIC DEVELOPMENT MANAGER
<input type="checkbox"/>	E.L. & P. MANAGER
<input type="checkbox"/>	ENGINEERING DEPARTMENT MANAGER
<input checked="" type="checkbox"/>	FIRE CHIEF
<input type="checkbox"/>	PARKS MANAGER
<input type="checkbox"/>	PERSONNEL MANAGER
<input type="checkbox"/>	PUBLIC WORKS MANAGER
<input type="checkbox"/>	R.C.M.P. INSPECTOR
<input type="checkbox"/>	RECREATION & CULTURE MANAGER
<input type="checkbox"/>	SOCIAL PLANNING MANAGER
<input type="checkbox"/>	TRANSIT MANAGER
<input type="checkbox"/>	TREASURY SERVICES MANAGER
<input checked="" type="checkbox"/>	URBAN PLANNING SECTION MANAGER
<input checked="" type="checkbox"/>	ARCHIVIST


X TOWNE CENTRE ASSOCIATION

FROM:

CITY CLERK

RE: SANDRA LADWIG - RENAMING PORTION OF 51 AVENUE & GAETZ AVENUE

Please submit comments on the attached to this office by Jan. 11/93
_____ for the Council Agenda of Jan. 18/93.


C. SEVCIK
City Clerk

DATE

Dec 30/92

TO:

- ☒ DIRECTOR OF COMMUNITY SERVICES
☒ DIRECTOR OF ENGINEERING SERVICES
☐ DIRECTOR OF FINANCIAL SERVICES
☒ BYLAWS & INSPECTIONS MANAGER
☒ CITY ASSESSOR
☐ COMPUTER SERVICES MANAGER
☒ ECONOMIC DEVELOPMENT MANAGER
☐ E.L. & P. MANAGER
☐ ENGINEERING DEPARTMENT MANAGER
☒ FIRE CHIEF
☐ PARKS MANAGER
☐ PERSONNEL MANAGER
☐ PUBLIC WORKS MANAGER
☐ R.C.M.P. INSPECTOR
☐ RECREATION & CULTURE MANAGER
☐ SOCIAL PLANNING MANAGER
☐ TRANSIT MANAGER
☐ TREASURY SERVICES MANAGER
☒ URBAN PLANNING SECTION MANAGER
☒ ARCHIVIST
☒ TOWN CENTRE ASSOCIATION

FROM:

CITY CLERK

 RE: Sandra Ludwig - Renaming portion of 51 Avenue
+ Goetz Avenue

 Please submit comments on the attached to this office by Jan 11/93

 _____ for the Council Agenda of Jan 18/93.


ACKNOWLEDGE

 C. SEVCIK
 City Clerk

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

December 30, 1992

Mrs. Sandra Ladwig
18 Oslo Close
Red Deer, Alberta
T4N 5A5

Dear Mrs. Ladwig:

I acknowledge receipt of your letter dated December 18, 1992, re: Renaming Portions of 51 Ave. and Gaetz Ave.

This item will be discussed and possibly a decision made at the Meeting of Red Deer City Council on Monday, January 18, 1993. Council meetings begin at 4:30 p.m., and adjourn for the supper hour at 6:00 p.m. reconvening at 7:00 p.m.

In the event you wish to be present at the Council meeting, would you please telephone our office on January 15, and we will advise you of the approximate time that Council will be discussing this item.

Would you please enter City Hall on the park side entrance when arriving, and proceed up to the second floor Council Chambers.

This request has been circulated to City administration for comments, and should you wish to receive a copy of the administrative comments prior to the Council meeting, they may be picked up at our office on the second floor of City Hall on Friday, January 15.

If you have any questions in the meantime, please do not hesitate to contact the writer.

Yours truly,

Kelly Kloss
Acting City Clerk
KK/ds

**RED DEER***a delight
to discover!*

DATE: January 4, 1993

FILE NO. 93-1610

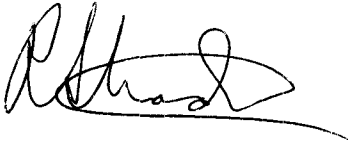
TO: City Clerk

FROM: Bylaws and Inspections Manager

RE: **SANDRA LADWIG -
RENAMING PORTION OF 51 AVENUE & GAETZ AVENUE**

In response to your memo of December 30, 1992, regarding the above referenced subject, we wish to advise that we have no comments at this time.

Yours truly,

A handwritten signature in dark ink, appearing to read 'R. Strader', with a long horizontal flourish extending to the right.

R. Strader
Bylaws and Inspections Manager
BUILDING INSPECTION DEPARTMENT

RS/vs

- c. Michael Dawe, Archivist
Lowell Hodgson, Recreation & Culture Manager
Don Batchelor, Parks Manager
Morris Flewwelling, Director of Museums

**THE CITY OF RED DEER**

P. O. BOX 5008, RED DEER, ALBERTA T4N 3T4

FAX: (403) 346-6195

City Clerk's Department 342-8132

January 19, 1993

Mrs. Sandra Ladwig
18 Oslow Close
Red Deer, Alberta
T4N 5A5

Dear Sandra:

RE: SUGGESTION: RENAMING PORTION OF 51ST AVENUE & GAETZ AVENUE

Your letter of December 18, 1992 wherein you suggested that Council consider renaming 51st Avenue and Gaetz Avenue in the City Centre, received consideration at the Council Meeting of January 18, 1993.

At the aforesaid meeting, Council passed the following motion in light of the comments received from the Administration and other groups:

"RESOLVED that Council of The City of Red Deer hereby agrees that 51st Avenue & Gaetz Avenue Downtown be not renamed and as recommended to Council January 18, 1993."

On behalf of Council I wish to thank you for taking the time to come to the Council Meeting and also for your interest and initiative in bringing this suggestion forward for consideration.

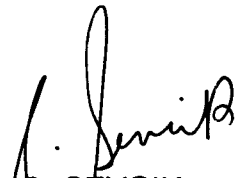
We trust that the decision in this instance will not dampen your enthusiasm in the pursuit of creative ideas and it was indeed encouraging to hear you say at the Council Meeting that this is only "round one".

*a delight
to discover!*

Mrs. Sandra Ladwig
Page 2
January 19, 1993

If you have any questions, please do not hesitate to contact the undersigned.

Sincerely,



C. SEVCIK
City Clerk

CS/clr

cc: Director of Engineering Services
Director of Community Services
Fire Chief
City Assessor
Land & Economic Development Manager
Archivist
Historical Preservation Committee
Towne Centre Association
Principal Planner



Federation of Canadian Municipalities
Fédération canadienne des municipalités

NO. 2

December 14, 1992

Le maire Margaret Delisle
Sillery (Québec)
Présidente
President

MEMORANDUM TO MEMBER MUNICIPAL COUNCILS

Alderman Ron Hayter
Edmonton, Alberta
First Vice President
Premier vice-président

FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

Mayor Audrey Moore
Castlegar, British Columbia
Second Vice President
Deuxième vice-présidente

Enclosed for your information is a sufficient number of copies of a Communiqué entitled, **FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES** and a backgrounder for distribution to each member of Council, the Chief Executive Officer and the Clerk.

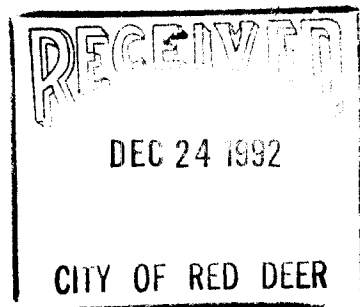
Mayor Moira Ducharme
Halifax, Nova Scotia
Third Vice President
Troisième vice-présidente

FCM President Margaret Delisle urges all Members to write to the federal government as soon as possible expressing their concerns about the Finance Minister's intent to freeze grants-in-lieu of taxes over the next two years.

Councillor Doreen Quirk
Markham, Ontario
Past President
Présidente sortante

If you have any questions regarding this Communiqué, please contact the undersigned at the FCM Secretariat.

James W. Knight
Executive Director
Directeur général



Sheila Keating-Nause
Director, Communications

Enclosures



December 14, 1992

Le maire Margaret Delisle
Sillery (Québec)
Présidente
President

FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

Alderman Ron Hayter
Edmonton, Alberta
First Vice President
Premier vice-président

BACKGROUND PAPER

Mayor Audrey Moore
Castlegar, British Columbia
Second Vice President
Deuxième vice-présidente

Mayor Moira Ducharme
Halifax, Nova Scotia
Third Vice President
Troisième vice-présidente

Councillor Doreen Quirk
Markham, Ontario
Past President
Présidente sortante

James W. Knight
Executive Director
Directeur général

The federal Municipal Grants Act provides for grants-in-lieu of taxes (GILs) to municipalities to pay for municipal services from which federal properties benefit. The Act provides that the federal government pay GILs according to the effective property tax rate. The federal government has final say, however, in how its property is classified (examples: residential, commercial, etc.) as well as in the assessed value of properties.

The changes proposed in the federal government's Economic and Fiscal Statement of December 2, require legislation to amend the Municipal Grants Act. The necessary bill has yet to be introduced in the House of Commons. Public Works Canada staff are still considering possible formulae to be used in the calculation of GILs. We expect these changes to be brought forward after the House of Commons returns from its Christmas break on February 1, 1993. The legislation will be effective retroactively starting January 1 and will affect municipal budgets for 1993 and subsequent years.

In discussions with federal officials, FCM has learned of some of the options under consideration:

- a) the rate for GILs will be a mean of residential, commercial and other property tax rates; or

.../2



- 2 -

- b) the rate for GILs will be calculated by taking required gross municipal revenue from property taxes and dividing by total value of all assessed properties; or
- c) the rate will be a weighted average of residential, commercial and other tax rates based on how much each tax category accounts for of total municipal tax revenue.

Any of these changes would lower the calculated GIL to municipalities since most federal properties fall under the commercial category and yield GILs based on the higher commercial mill rate.

Federal officials have told FCM that municipalities will continue to receive their GIL payments at the 1992 level even though the revised formula will, in most cases, produce a lower amount. Eventually with inflation related mill rate increases and property value increases, the revised formula would yield figures that surpass the 1992 GILs, at which time payments to municipalities would increase.

The Government's Economic Statement shows that it expects to cut \$80 million from projected increases in GIL payments during 1993-95, but the cuts and loss of revenue to municipalities would go on indefinitely. Federal officials have told FCM that the cuts would come to \$20 million during 1993-94 and \$60 million during 1994-95.

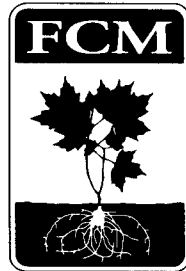
One of the factors which may have influenced the federal government is the treatment of business occupancy taxes in some regions. Under the present Act, the federal government is not responsible for the business occupancy tax but does have responsibility for property taxes. Costs to the federal government have been increasing as a result of a growing practice in some regions of building business occupancy revenues into the general levy. The changes announced by the federal government will not prevent the practice but will mitigate the results from the federal government's point of view.

- 3 -

FCM was consulted by Public Works Canada during a recent extensive internal evaluation of the GIL Program. The evaluation report gave no indication of these proposed changes. While we have yet to receive the Minister's response to the report, its recommendations, if implemented, would represent an overdue improvement of the program on terms long called for by FCM. The proposed changes arising from Mr. Mazankowski's Statement run counter to the direction of the Government's internal evaluation report. FCM is concerned that improvements to the program which would increase GIL payments will be ignored; for example, the elimination of arbitrary exemptions for federal properties which would be taxable if privately owned.

FCM's guiding principle in these issues has been that the nature and implementation of the Municipal Grants Act should approximate as closely as possible the financial situation that would exist if the properties in question were privately owned. Although the federal government benefits from the same municipal services as other property owners, it now proposes to disregard increases in the cost of these services.

FCM will continue to monitor the issue and provide its members with further information. FCM has been informed that a letter advising of changes to the GIL program will be sent from the district federal GIL offices to all municipalities receiving GILs as well as to municipal associations.



Federation of
Canadian
Municipalities

Fédération
canadienne des
municipalités

COMMUNIQUÉ

December 14, 1992

FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

A MESSAGE TO FCM MEMBERS

Ottawa - In what can only be described as a federal government tax revolt, the Minister of Finance has announced his intention to freeze grants-in-lieu of taxes (GILs) to municipalities. While there was no mention of it in his speech, the fine print in the tables accompanying Mr. Mazankowski's December 2 Economic and Fiscal Statement shows that GILs will be frozen at 1992 levels for an indeterminate period. Through GILs the federal government pays for services provided to its properties.

The Federation of Canadian Municipalities' (FCM) National Board of Directors wasted no time in denouncing the move at a news conference in Windsor, Ontario, on December 4. FCM is monitoring the evolving situation to protect the interests of its members. FCM first called for federal grants-in-lieu of taxes in 1937 and was widely credited with the introduction of the Municipal Grants Act in 1949. Since that time, FCM has worked on behalf of its members to obtain improvements to the Act. In 1992 GILs will total over \$420 million.

The government's Economic and Fiscal Statement shows that it expects to cut \$80 million from projected increases in GIL payments during 1993-94 and 1994-95. The loss of revenue to municipalities would go on indefinitely due to the proposed change in the way GILs are calculated.

FCM finds the proposed changes unacceptable for the following reasons:

- . This is a classic case of downloading. Unavoidable mill rate increases based on the provision of services to federal properties would yield no increase in federal GIL payments for an indeterminate period.
- . The new formula for calculating GILs will permanently reduce the revenue which municipalities would otherwise have received.

- 2 -

- . These changes amount to an unprecedented federal intrusion into the setting of municipal property tax rates. The government is proposing to cast aside its long-standing obligation to honour municipal rates.
- . These changes contradict the principle of equal treatment of property regardless of owner. Although the federal government benefits from the same municipal services as other property owners, it proposes to disregard its responsibility for full share of the cost.
- . Other property owners will have to pay more to make up for the revenue shortfall caused by the federal action.
- . The government failed to consult FCM and municipalities on changes to a program most obviously affecting the municipal order of government.
- . The legislation will be effective January 1, 1993, thus disrupting municipal financial planning where 1993 budgets have already been set.
- . The Minister of Finance is reneging on the commitment of his predecessor, Michael Wilson, to take into account the municipal budgetary cycle in implementing measures affecting municipalities.

FCM recommends that Municipal Members:

- . place this issue on the municipal council agenda at the earliest possible date;
- . endorse resolutions calling on the federal government to reverse its decision to freeze GIL payments;
- . write letters to Members of Parliament, the Minister of Finance and the Minister of Public Works demanding that these proposed changes be stopped;
- . set up accountability sessions with local MPs asking them to find out why the federal government is unwilling to pay its fair share for municipal services; and
- . seek maximum news coverage to highlight the practical effect of the federal government's so-called "no-tax" Economic Statement, namely, that the freeze on GILs will force tax increases for home owners because the federal government refuses to pay its fair share.

- 30 -

For more information please contact:

Daniel McGregor, Senior Policy Analyst at the FCM Secretariat (613) 237-5221; Fax (613) 237-2965.

DATE: January 5, 1993
TO: City Clerk
FROM: Director of Financial Services
RE: FEDERAL FREEZE ON GRANTS IN LIEU OF TAXES

The Federal Government is proposing to change the method by which the grant in lieu of property taxes is paid.

The grant in lieu is presently calculated in the same way that property taxes for other properties are calculated. In 1992 there was \$148,000 in grant in lieu payments made to the City for Federal property out of a total levy of \$39.7 million.

If the 1992 property taxes had been calculated according to the alternatives being considered by the Federal Government, the grant in lieu would have been:

	<u>Alternative</u>	<u>Estimated Grant</u>	<u>Reduction</u>
1.	Average of residential and commercial rate	\$ 133,000	10%
2.	Rate calculated based on gross tax requirement divided by total assessment	127,000	14%
3.	Weighted average of residential and commercial rates	128,000	14%

Under either of the alternatives, a significant reduction in the grant would be calculated. The Federal Government has indicated, however, that the 1993 grant would not be less than the 1992 grant.

It is recommended that Council indicate its strong concern about the action of the Federal Government. The proposed action will require:

- other property owners to subsidize services provided to Federal properties
- allow Federal properties to benefit from lower tax rates charged residential properties.

City Clerk
January 5, 1993
Page 2

Recommended Action

- Request the Federal Government to reverse its decision to freeze grants in lieu payments
- Contact the local MP and ask why the Federal Government should not pay its fair share of taxes.



A. Wilcock, B. Comm., C.A.
Director of Financial Services

AW/jt

c City Assessor

PATH: alan\memos\gilfreez.clk

Commissioners' Comments

We would recommend that Council agree we immediately contact our Member of Parliament and express our concerns to him and all of the appropriate ministers. Further we request direction of Council as to whether or not they would like to have the M.P. respond directly in open Council to our concerns.

"G. SURKAN"
Mayor

"M.C. DAY"
City Commissioner

CITY Commissioner
COPIED TO: *A. Wilcock*
A. Knight
C. Sevcik
MAY 3/93
PSKaw.



HOUSE OF COMMONS
OTTAWA, CANADA
K1A 0A6

DOUG FEE, M.P.
RED DEER

House of Commons
Ottawa, Ont. K1A 0A6
(613) 992-2115
Fax: (613) 996-7942

Room 301
4805-48 Street
Red Deer, Alberta T4N 1S6
(403) 342-7222
Fax: (403) 341-4411

O T T A W A
April 22, 1993

Her Worship Gail Surkan
Mayor, City of Red Deer
Box 5008
Red Deer, AB
T4N 3T4

Dear Mayor Surkan:

As you know, in the December economic statement of the Minister of Finance, the decision to hold the overall cost of the Municipal Grants Program over the next two years to its 1992-93 level was outlined.

This measure was introduced as part of the government's ongoing effort to control expenditures in a fair and responsible manner. The Municipal Grants Program has undergone a dramatic increase in cost in recent years, from \$238,621,264 in 1986-87 to some \$423,843,000 in 1992-93 - an increase of over 77% in six years. During this period there has been little, if any, net increase in the inventory of federal property. It is worth noting that of almost 5000 municipalities in Canada, 72 - or less than 1.5% receive 80% of the grants.

The increase we have seen in recent years has been produced principally by escalating property taxes, the restructuring of tax regimes in many municipalities, and the tendency for municipalities to apply the maximum municipal rate to certain kinds of federal property for which there is no private sector equivalent, such as penitentiaries, airports, or military facilities.

In order to address these issues, and ensure the long-term viability of the program, a complete review of its terms and administration has been undertaken by the officials at Public Works. The aim will be to produce a fair and equitable regime that balances the government's responsibilities towards taxpayers on whose behalf we make these payments, with its responsibilities as a good corporate citizen in those municipalities where federal facilities are located.

The Federation of Canadian Municipalities have been invited to participate in this review on behalf of their members across Canada.

Over the next two years, as this review is being conducted, the overall budget for the Municipal Grants Program will remain at its 1992-93 level of \$424,000,000. This does not mean that every municipality participating in the program will receive the same amount over the next two years as it did for 1992-93.

The circumstances of each municipality are unique, and can be significantly influenced by changes in federal inventory or changes in local assessment criteria. Barring changes of this kind, however, I can affirm that no municipality will receive less money this year than it did last year. In addition, for those municipalities seeking legitimate increases, funds will be available, but likely not the full amount requested. We will not be able to determine the exact amount of the shortfall, however, until all grants have been calculated - a process which usually extends well into the year following the tax year in question.

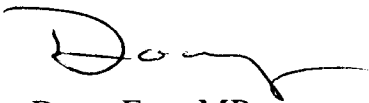
It is important to note that in most cases, the federal approach to grants-in-lieu-of-taxes is more generous, sometimes far more so, than the approach taken by the provinces and territories.

The Government of Canada pays full grants in lieu of real property taxes on its educational and health institutions while the Province of Alberta does not.

I have attached for your information an appendix explaining in more detail our planned approach to the Municipal Grants Program over the next 2 years, and providing additional background on the program and its administration.

It is my firm belief that the measures we have taken are both responsible and equitable. The federal government has every intention of continuing to pay its fair share to municipalities for services received, and maintaining its standing as a good corporate citizen.

Sincerely,

A handwritten signature in black ink, appearing to read 'Doug Fee', with a stylized flourish extending to the right.

Doug Fee, MP
RED DEER, AB

ATTACHMENT

Municipal Grants in Lieu of Taxes Program

Grant Distribution Methodology for 1993-94 and 1994-95

- Grant liabilities for 1992 and prior years will be paid in full once the necessary valuation reviews have been completed.
- Grants in lieu of frontage or area taxes, such as local improvement levies and service charges levied on a per property basis, will be paid in full.
- Remaining funds will be distributed as follows:
 1. Municipalities whose calculated 1993 grants are lower than or equal to the amounts they received for 1992 will be paid in full.
 2. Municipalities whose calculated 1993 grants are higher than the amounts they received for 1992 will receive, in order of priority:
 - i) an amount equal to their 1992 grants;
 - ii) adjustments for increases in inventory or services;
 - iii) pro rata distribution of remaining funds based on the increase in the calculated grant.

Background

Under the Constitution Act, 1867, property owned by the Government of Canada is exempt from taxation. However, in recognition of the benefits of municipal services to federal real property, the government began in 1950 to pay grants in lieu of property taxes.

The grants in lieu of taxes program is administered by Public Works Canada (PWC), on behalf of all federal departments, under the authority of the Municipal Grants Act. Although Crown corporations are responsible for paying grants in lieu of taxes on their own property, some corporations (e.g. Canada Post Corporation and Canada Ports Corporation) have authorized PWC to administer grant payments on their behalf.

In 1991-92, PWC paid approximately \$359 million in grants in lieu of taxes to 2,250 municipalities across Canada. The Department also paid or recommended the payment of an additional \$50 million in grants on behalf of Crown corporations.

How the Program Works

The grants in lieu of taxes program operates in a similar fashion to the municipal assessment and taxation process. However, there are a number of important differences. In the case of grants in lieu of taxes:

- the government makes grant payments voluntarily and under its own authority;
- the property owner (the Government of Canada) and not the taxing authority (the municipality) ultimately determines the value of properties and the tax rates to be applied; and
- if a dispute develops over the value of a property, the right of appeal rests with the taxing authority rather than the property owner.

Local taxing authorities must apply to the appropriate PWC regional office for grants in lieu of taxes. Requests for grant payments are generally honoured by the government if, in the opinion of PWC:

- the property belongs to one of the classes of federal property defined in the Municipal Grants Act;
- the property has been valued as if it were taxable, based on the standard criteria and methodology used by the municipality; and
- the same effective tax rates have been applied in calculating grants on the property as would be applied in taxing similar private holdings.

When PWC disagrees with a municipal assessor's valuation of a property, the department contacts the municipality to attempt to resolve the issue. If the dispute cannot be resolved, a grant payment is made based on PWC's valuation. At the same time, the municipality is informed in writing that it has six months to appeal the department's decision to the Municipal Grants Review Committee. Upon receiving and reviewing an appeal, this Committee makes recommendations to the Minister of Public Works about the value of a property or the amount of a grant.

The Committee functions like a board of revision. It is composed of three members appointed by the Minister of Public Works: two permanent members, including the Chair and a representative of the Department of Justice, and a third member appointed especially for each appeal, from the part of the country where the appeal originated. The Chair and the third member are appointed from the private sector. The operating cost of the Committee is assumed by Public Works Canada.

Federal regulations stipulate that grant payments must be made within 50 days of the receipt of an application. When the final amount of a grant cannot be established within that period, an interim payment is made.

Eligible Properties and Taxes

Grants are paid on almost all federal real property -- both lands and buildings. The inventory of grant-eligible property is vast and includes office buildings, airports, laboratories, penal institutions, hospitals, schools, defence establishments, libraries, historic sites, national parks, navigational aids to sea and air traffic, and the Parliament Buildings. PWC also administers grants on diplomatic and consular properties in Canada on behalf of the Department of External Affairs and International Trade (except in Quebec, where the provincial government has assumed responsibility for these grants).

Properties not eligible for grants include parks located in urban areas, Indian reserves, and structures such as wharves, breakwaters, bridges, dams and reservoirs. Also excluded are properties leased to or occupied by a third party. In this case, the third party is responsible for taxes on the portion of the property it occupies. Finally, site improvements (e.g. paving, landscaping, etc.) are not eligible for grants in lieu of taxes.

In calculating the grant payable for a specific property, all local taxes levied against property owners are applied, including school taxes, local improvement levies and flat rate service charges. Business occupancy taxes are not applied, as the government's activities are not considered to be of a commercial nature. In provinces that have replaced the business tax with a system of multiple rates, PWC calculates grants according to the rate that applies to comparable taxable properties.



Federation of Canadian Municipalities
Fédération canadienne des municipalités

*Copy To - Council
City Commissioners
92/12/24
M.*

December 14, 1992

Le maire Margaret Delisle
Sillery (Québec)
Présidente
President

MEMORANDUM TO MEMBER MUNICIPAL COUNCILS

Alderman Ron Hayter
Edmonton, Alberta
First Vice President
Premier vice-président

FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

Mayor Audrey Moore
Castlegar, British Columbia
Second Vice President
Deuxième vice-présidente

Enclosed for your information is a sufficient number of copies of a Communiqué entitled, **FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES** and a backgrounder for distribution to each member of Council, the Chief Executive Officer and the Clerk.

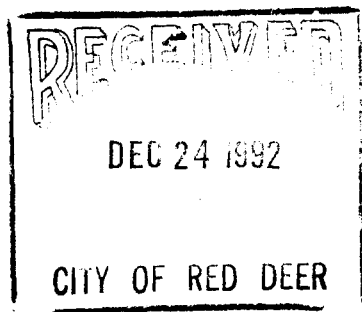
Mayor Moira Ducharme
Halifax, Nova Scotia
Third Vice President
Troisième vice-présidente

FCM President Margaret Delisle urges all Members to write to the federal government as soon as possible expressing their concerns about the Finance Minister's intent to freeze grants-in-lieu of taxes over the next two years.

Councillor Doreen Quirk
Markham, Ontario
Past President
Présidente sortante

If you have any questions regarding this Communiqué, please contact the undersigned at the FCM Secretariat.

James W. Knight
Executive Director
Directeur général



Sheila Keating-Nause

Sheila Keating-Nause
Director, Communications

Enclosures



December 14, 1992

Le maire Margaret Delisle
Sillery (Québec)
Présidente
President

FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

Alderman Ron Hayter
Edmonton, Alberta
First Vice President
Premier vice-président

BACKGROUND PAPER

Mayor Audrey Moore
Castlegar, British Columbia
Second Vice President
Deuxième vice-présidente

Mayor Moira Ducharme
Halifax, Nova Scotia
Third Vice President
Troisième vice-présidente

Councillor Doreen Quirk
Markham, Ontario
Past President
Présidente sortante

James W. Knight
Executive Director
Directeur général

The federal Municipal Grants Act provides for grants-in-lieu of taxes (GILs) to municipalities to pay for municipal services from which federal properties benefit. The Act provides that the federal government pay GILs according to the effective property tax rate. The federal government has final say, however, in how its property is classified (examples: residential, commercial, etc.) as well as in the assessed value of properties.

The changes proposed in the federal government's Economic and Fiscal Statement of December 2, require legislation to amend the Municipal Grants Act. The necessary bill has yet to be introduced in the House of Commons. Public Works Canada staff are still considering possible formulae to be used in the calculation of GILs. We expect these changes to be brought forward after the House of Commons returns from its Christmas break on February 1, 1993. The legislation will be effective retroactively starting January 1 and will affect municipal budgets for 1993 and subsequent years.

In discussions with federal officials, FCM has learned of some of the options under consideration:

- a) the rate for GILs will be a mean of residential, commercial and other property tax rates; or

.../2

- b) the rate for GILs will be calculated by taking required gross municipal revenue from property taxes and dividing by total value of all assessed properties; or
- c) the rate will be a weighted average of residential, commercial and other tax rates based on how much each tax category accounts for of total municipal tax revenue.

Any of these changes would lower the calculated GIL to municipalities since most federal properties fall under the commercial category and yield GILs based on the higher commercial mill rate.

Federal officials have told FCM that municipalities will continue to receive their GIL payments at the 1992 level even though the revised formula will, in most cases, produce a lower amount. Eventually with inflation related mill rate increases and property value increases, the revised formula would yield figures that surpass the 1992 GILs, at which time payments to municipalities would increase.

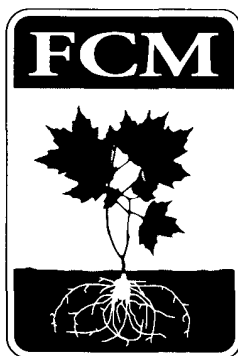
The Government's Economic Statement shows that it expects to cut \$80 million from projected increases in GIL payments during 1993-95, but the cuts and loss of revenue to municipalities would go on indefinitely. Federal officials have told FCM that the cuts would come to \$20 million during 1993-94 and \$60 million during 1994-95.

One of the factors which may have influenced the federal government is the treatment of business occupancy taxes in some regions. Under the present Act, the federal government is not responsible for the business occupancy tax but does have responsibility for property taxes. Costs to the federal government have been increasing as a result of a growing practice in some regions of building business occupancy revenues into the general levy. The changes announced by the federal government will not prevent the practice but will mitigate the results from the federal government's point of view.

FCM was consulted by Public Works Canada during a recent extensive internal evaluation of the GIL Program. The evaluation report gave no indication of these proposed changes. While we have yet to receive the Minister's response to the report, its recommendations, if implemented, would represent an overdue improvement of the program on terms long called for by FCM. The proposed changes arising from Mr. Mazankowski's Statement run counter to the direction of the Government's internal evaluation report. FCM is concerned that improvements to the program which would increase GIL payments will be ignored; for example, the elimination of arbitrary exemptions for federal properties which would be taxable if privately owned.

FCM's guiding principle in these issues has been that the nature and implementation of the Municipal Grants Act should approximate as closely as possible the financial situation that would exist if the properties in question were privately owned. Although the federal government benefits from the same municipal services as other property owners, it now proposes to disregard increases in the cost of these services.

FCM will continue to monitor the issue and provide its members with further information. FCM has been informed that a letter advising of changes to the GIL program will be sent from the district federal GIL offices to all municipalities receiving GILs as well as to municipal associations.



Federation of
Canadian
Municipalities

Fédération
canadienne des
municipalités



COMMUNIQUÉ

December 14, 1992

FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

A MESSAGE TO FCM MEMBERS

Ottawa - In what can only be described as a federal government tax revolt, the Minister of Finance has announced his intention to freeze grants-in-lieu of taxes (GILs) to municipalities. While there was no mention of it in his speech, the fine print in the tables accompanying Mr. Mazankowski's December 2 Economic and Fiscal Statement shows that GILs will be frozen at 1992 levels for an indeterminate period. Through GILs the federal government pays for services provided to its properties.

The Federation of Canadian Municipalities' (FCM) National Board of Directors wasted no time in denouncing the move at a news conference in Windsor, Ontario, on December 4. FCM is monitoring the evolving situation to protect the interests of its members. FCM first called for federal grants-in-lieu of taxes in 1937 and was widely credited with the introduction of the Municipal Grants Act in 1949. Since that time, FCM has worked on behalf of its members to obtain improvements to the Act. In 1992 GILs will total over \$420 million.

The government's Economic and Fiscal Statement shows that it expects to cut \$80 million from projected increases in GIL payments during 1993-94 and 1994-95. The loss of revenue to municipalities would go on indefinitely due to the proposed change in the way GILs are calculated.

FCM finds the proposed changes unacceptable for the following reasons:

- . This is a classic case of downloading. Unavoidable mill rate increases based on the provision of services to federal properties would yield no increase in federal GIL payments for an indeterminate period.
- . The new formula for calculating GILs will permanently reduce the revenue which municipalities would otherwise have received.

- . These changes amount to an unprecedented federal intrusion into the setting of municipal property tax rates. The government is proposing to cast aside its long-standing obligation to honour municipal rates.
- . These changes contradict the principle of equal treatment of property regardless of owner. Although the federal government benefits from the same municipal services as other property owners, it proposes to disregard its responsibility for full share of the cost.
- . Other property owners will have to pay more to make up for the revenue shortfall caused by the federal action.
- . The government failed to consult FCM and municipalities on changes to a program most obviously affecting the municipal order of government.
- . The legislation will be effective January 1, 1993, thus disrupting municipal financial planning where 1993 budgets have already been set.
- . The Minister of Finance is reneging on the commitment of his predecessor, Michael Wilson, to take into account the municipal budgetary cycle in implementing measures affecting municipalities.

FCM recommends that Municipal Members:

- . place this issue on the municipal council agenda at the earliest possible date;
- . endorse resolutions calling on the federal government to reverse its decision to freeze GIL payments;
- . write letters to Members of Parliament, the Minister of Finance and the Minister of Public Works demanding that these proposed changes be stopped;
- . set up accountability sessions with local MPs asking them to find out why the federal government is unwilling to pay its fair share for municipal services; and
- . seek maximum news coverage to highlight the practical effect of the federal government's so-called "no-tax" Economic Statement, namely, that the freeze on GILs will force tax increases for home owners because the federal government refuses to pay its fair share.

For more information please contact:

Daniel McGregor, Senior Policy Analyst at the FCM Secretariat (613) 237-5221; Fax (613) 237-2965.

Office of the Mayor



January 21, 1993

The Honourable Elmer MacKay
Minister of Public Works
House of Commons
Ottawa, Ontario
K1A 0A6

Dear Mr. MacKay:

SUBJECT: FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

It is our understanding that the Federal Government's economic and fiscal statement, December 2, 1992, indicates that the Federal Government expects to cut \$80 million from projected increases in grants-in-lieu payments during 1993-94 and 1994-95. It is our further understanding that the Government intends to freeze grants-in-lieu of taxes at 1992 levels for an indeterminate period, and that Public Works Canada staff are considering a new formula to be used in the future calculation of said payments.

Council of The City of Red Deer, at its meeting held on January 18, 1993, **unanimously** passed the following motion:

"RESOLVED that Council of The City of Red Deer hereby agrees that

1. the Federal Government be requested to reverse its decision to freeze grants-in-lieu payments;
2. the City express its concerns to our Member of Parliament and all of the appropriate ministers pertaining to the Government's decision to freeze grants-in-lieu payments."

We are very aware of the Federal Government's need to curb spending and to reduce the atrociously high deficit. We support this initiative; however, we vehemently oppose the Government's callous attempt to disregard its responsibility. The City of Red Deer, along with every local Government across this great nation, provides services to its citizens. For these services, an equitable and fair system of distributing the costs has evolved in the way of assessment and taxation. As the owner of land and improvements in our city, the Federal Government, as every citizen of our fair city, is the beneficiary of services provided and must pay its fair share of the taxes.

.../2

The Honourable Elmer MacKay

Page 2

January 21, 1993

For the Government to unilaterally take the position that it can freeze payments to which a municipality is rightfully entitled for services provided, is indefensible. If the Government is of the view that its taxes are too high, the correct recourse, as in the case of any citizen, is to demand a reduction in services. Would the Federal Government look favourably upon the City if it unilaterally decided to curb municipal expenditures by reducing the G.S.T. payment owed to the Government by, say \$10,000 or \$20,000?

When our citizens are alerted to the Government's plan to avoid payment of full taxes, they will once again be outraged - and rightly so. It has been suggested to us by the Federation of Canadian Municipalities that we seek "maximum news coverage" to highlight this unjust decision. Instead, at this point in time we have chosen to appeal to your sense of fairness.

We truly hope you will reconsider this decision.

Sincerely,



GAIL D. SURKAN
Mayor

CS/cjm

c. The Right Honourable Brian Mulroney, Prime Minister
The Honourable Don Mazankowski, Minister of Finance
Red Deer MP Doug Fee
Federation of Canadian Municipalities
Alberta Urban Municipalities Association

bc. Council
Director of Finance
City Assessor
City Clerk
City Commissioner

COPIED TO: Council, Director of Finance, City Assessor, City Clerk,
City Commissioner - Feb. 9/93, cjm



HOUSE OF COMMONS
OTTAWA, CANADA
K1A 0A6

DOUG FEE, M.P.
RED DEER

Council file
Jan 18/93

House of Commons
Ottawa, Ont. K1A 0A6
(613) 992-2115
Fax: (613) 996-7942

Room 301
4805-48 Street
Red Deer, Alberta T4N 1S6
(403) 342-7222
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RED DEER, ALBERTA
February 4, 1993

Her Worship Gail Surkan
Mayor
City of Red Deer
Box 5008
Red Deer, AB.
T4N 3T4

Dear Mayor Surkan:

RE: FEDERAL FREEZE ON GRANTS-IN-LIEU OF TAXES

Thank you for sending me a copy of your letter to Mr. MacKay regarding the above mentioned proposals.

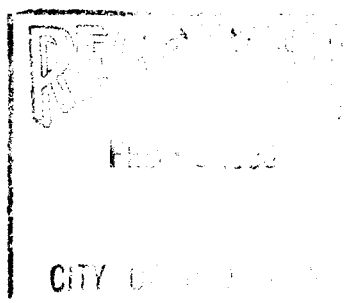
All levels of government must look to their expenditures and reduce and eliminate all unnecessary spending. The federal government has reduced its costs, but still is soundly criticized because total expenditures are up. Our transfer payments to individuals and other levels of government are what has increased. As I am sure you are aware the proposed spending cuts include the freezing of parliamentary, public service, and crown corporation salaries. Government operating budgets will be reduced by 3% in 1993-94 as well as unemployment insurance benefits will be frozen. The deficit is not just a federal problem, but a total government one.

Having been involved in municipal politics, I certainly understand your concerns, but we are not asking municipalities to do any more than we have already done.

Sincerely,

A handwritten signature in cursive script, appearing to read "Doug Fee".

Doug Fee M.P.
RED DEER.



BYLAW NO. 2943/B-92

Being a Bylaw to amend Bylaw No. 2943/87, the Dog Bylaw of The City of Red Deer.

NOW THEREFORE THE MUNICIPAL COUNCIL OF THE CITY OF RED DEER, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

- 1 Bylaw No. 2943/87 is hereby amended by deleting Schedule "C" and substituting therefor the attached new Schedule "C".
- 2 This Bylaw shall come into full force and effect on January 1, 1993.

READ A FIRST TIME IN OPEN COUNCIL this 21 day of December A.D. 1992.

READ A SECOND TIME IN OPEN COUNCIL this 21 day of December A.D. 1992.

READ A THIRD TIME IN OPEN COUNCIL this day of A.D. 1993.

MAYOR

CITY CLERK

SCHEDULE "C"

FEES

Yearly dog license	\$15.00 per dog
Yearly dog license purchased by persons over age 65	\$15.00 per dog
Replacement tags	\$ 5.00 per dog
Yearly Kennel license	\$50.00

BYLAW NO. 3083/93

WHEREAS the amount of the taxes levied or estimated to be levied for the year 1993 by The City of Red Deer (the City) is the sum of Forty-Four Million Dollars (\$44,000,000.00).

AND WHEREAS the Council of the City deems it necessary to borrow the sum of up to Twenty-Two Million Dollars (\$22,000,000.00) to meet the current expenditures and obligations of the City and the amounts so borrowed will not exceed the amount of taxes levied or estimated to be levied for the year 1993 by the City.

NOW THEREFORE THE COUNCIL OF THE CITY ENACTS AS FOLLOWS:

- 1 That the Council of the City do borrow from time to time from any person or bank (the Lender) sum or sums not exceeding the aggregate sum of Twenty-Two Million Dollars (\$22,000,000.00) which the Council deems necessary to meet the current expenditures and obligations of the City until the taxes levied or to be levied for the year can be collected, and do pay or agree to pay interest on the sums so borrowed either in advance or at maturity, and in either case after maturity.
- 2 That such borrowing be done and evidenced by the promissory note or notes of the City under its seal duly attested by the signatures of the Mayor and Treasurer of the City.
- 3 That the sum or sums borrowed, and interest thereon as aforesaid (herein called 'the said loan') shall be, and are hereby made a first charge upon all taxes and other revenues due to, accruing or to accrue or become due or payable to the City in the year 1993, all of which sums are hereby assigned to the lender as collateral security for the repayment of the loan, but the lender is not restricted to the monies so charged and assigned for the repayment of the loan and nothing herein contained shall waive, prejudicially affect or exclude any right, power, benefit or security by statute, common law or otherwise given to or implied in favour of the lender.

READ A FIRST TIME IN OPEN COUNCIL this day of , 1993.

READ A SECOND TIME IN OPEN COUNCIL this day of , 1993.

READ A THIRD TIME IN OPEN COUNCIL this day of , 1993.

MAYOR

CITY CLERK