

MID-YEAR BUDGET REVIEW

COUNCIL MEETING

Tuesday, August 22, 2017 – Council Chambers, City Hall

Call to Order: 9:00 AM

I. INTRODUCTION

I.1. City Manager, Craig Curtis

2. FINANCIAL OVERVIEW AND UPDATE

2.1. Chief Financial Officer, Dean Krejci

3. REPORTS

3.1. North Regional Waterline and Sewer Capacity

(Agenda Pages 1 – 12)

3.1.a. Consideration of First Reading of Bylaw 3594/2017

3.1.b. Consideration of First Reading of Bylaw 3595/2017

3.2. Great Chief Park Rental Fees

(Agenda Pages 13 – 15)

3.3. Ambulance Replacements

(Agenda Pages 16 – 21)

3.4. 48 Avenue Streetscape Upgrades

(Agenda Pages 22 – 31)

4. SUMMARY OF MID-YEAR BUDGET DECISIONS

4.1. Chief Financial Officer, Dean Krejci

5. ADJOURNMENT



August 22, 2017

North Regional Waterline and Sewer Capacity

Engineering Services

Report Summary & Recommendation:

To support the growth and development of North Red Deer, the sharing of capacity in the North Regional Water and Wastewater lines provides significant efficiencies and cost savings.

Water (NRDRWSC)

As part of the 2017 Capital Budget, the purchase of the regional waterline from the intersection of Hwy 2A/11A north to the Blindman River from the North Red Deer Regional Water Services Commission (NRDRWSC) was approved based on an estimate from the Commission of \$8.152M from the Water Capital Reserve. Subsequent to budget deliberations, a detailed cost analysis was completed by the Commission with the actual costs coming in substantially lower; therefore, a budget reduction of the Capital Budget for this project to \$4M is recommended. Further, it was determined the source of the funding should be \$3M from debenture debt in the Water Offsite Levy for the line purchase and \$1M from the Water Capital Reserve for the relocation of the meter chamber and as such it is recommended that the funding source be changed accordingly.

Wastewater (NRDRWWSC)

The North Red Deer Regional Wastewater Services Commission (NRDRWWSC) will be commencing construction of the regional sewer gravity main line, from the north side of Chiles Industrial Park to the Wastewater Treatment Plant (WWTP). In order to accommodate city growth to the north as well as west of Highway 2 and including future flows from Sylvan Lake, the Commission has agreed to accommodate a request from the City to oversize the line. The budget required to fund this oversizing is \$2.2M from the Sanitary Offsite Levy Reserve.

Both the Water and Sanitary Offsite Levy Reserves will require debt borrowing. Council will be asked to consider first reading of two bylaws:

Bylaw 3594/2017 – Purchase of the North Regional Waterline

Bylaw 3595/2017 – Oversizing of the North Regional Sewer Line



In summary, this report recommends:

1. A budget reduction from \$8.152 million to \$4 million for the north regional waterline purchase;
2. A change in budget funding source with \$1 million from the Water Capital Reserve and \$3 million from debenture debt in the Water Offsite Levy fund for the purchase of the north regional waterline;
3. Budget approval of \$2.2 million to oversize a regional sewer line funded from debenture debt in the Sanitary Offsite Levy fund.

City Manager Comments:

I support the recommendation of Administration. If first reading of Borrowing Bylaw 3594/2017 and Borrowing Bylaw 3595/2017 are approved, these bylaws will come back for consideration of second and third readings at the Monday, October 30, 2017 Council Meeting to allow time for advertising.

Craig Curtis
City Manager

Proposed Resolution

Resolved that Council of The City of Red Deer having considered the report from Engineering Services, dated August 22, 2017 re: North Regional Waterline and Sewer Capacity hereby approves a reduction in the 2017 Capital Budget for the North Red Deer Regional Water Services Commission Supply Line project in the amount of \$4.152 million to be funded as follows:

- \$3 million from debenture debt in the Water Offsite Levy Fund; and
- \$1 million from the Water Capital Reserve.

Resolved that Council of The City of Red Deer having considered the report from Engineering Services, dated August 22, 2017 re: North Regional Waterline and Sewer Capacity hereby approves an increase in the 2017 Capital Budget for the Regional Sewer line Oversizing project in the amount of \$2.2 million to be funded from debenture debt in the Wastewater Offsite Levy Fund.

That Council consider first reading of Borrowing Bylaw 3594/2017 and Borrowing Bylaw 3595/2017 at this time.



Report Details

Background:

Water

The 2017 Capital Budget included \$8.152M for the purchase of the North Red Deer Regional Water Services Commission (NRDRWSC) water pipeline from the intersection of Highway 2A/11A north to the Blindman River. The trunk line was required to be purchased to allow the supply of water to the residents of Central Park and EVRAZ. The trunk line also provided the opportunity to efficiently manage the construction of future trunk lines required to support city growth north of Highway 11A.

Purchase of the waterline from the NRDRWSC requires the approval of Municipal Affairs. Clarity regarding trunk line costs was recently received from the NRDRWSC. Also, relocation of the meter chamber is required. The total budget required to purchase the trunk line and relocate the meter chamber is \$4M.

Wastewater

In early 2017, the North Red Deer Regional Wastewater Services Commission (NRDRWWSC) began construction of a regional sewer line. The sewer line's purpose is to convey wastewater from Lacombe and Blackfalds to the Red Deer Wastewater Treatment Facility. The project received Provincial and Federal funding in the "90-10" format. The project was divided into 6 components:

- 1) Gravity main from the Odour Management Facility (OMF) to the Red Deer Wastewater Treatment Plant;
- 2) Odour Management Facility (located at the north end of the Chiles Industrial Park);
- 3) Forcemain from Blackfalds to the Odour Management Facility;
- 4) Blackfalds lift-station;
- 5) Forcemain from Lacombe to Blackfalds; and
- 6) Lacombe lift-station.

The focus of this report is on item #1 above only. While The City could have permitted the NRDRWWSC to construct a dedicated forcemain (servicing only the Commission's users) through City lands to the Wastewater Treatment Plant, there are significant advantages for both parties to share the cost and use of the portion of gravity sewer main within City limits, from the OMF to the Wastewater Treatment Plant. The primary advantages to The City as a result of pipeline sharing include:

- Minimizes the use of limited available land down the escarpment along the future Northland Drive and at the Wastewater Treatment Plant entrance chamber;
- Accommodation for future west (Sylvan Lake) regional flows;
- Cost savings to The City of Red Deer; and
- Faster servicing of lands north and west of the Chiles Industrial Park.



Based on the latest tendered costs for the pipeline, The City will owe approximately \$2.2M to the NRDRWWSC for the provision of pipe capacity to the city of Red Deer. If The City were to have constructed our own dedicated sewer (paralleling the NRDRWWSC pipeline) at a later date, the cost to The City of Red Deer would be approximately \$5M.

Analysis:

Whether or not the NRDRWWSC were constructing a pipeline, The City requires a pipeline along the alignment to service lands in the Chiles Industrial Park, NE3 (owned by The City slated to accommodate a future snow storage site and fire training facility) and lands in NW3, N½ 4, and S½ 9. Sharing the pipeline at this time with NRDRWWSC gives The City the first “leg” required to service these lands in the future.

The current Offsite Levy Bylaw will require future amendment to incorporate the water and wastewater lines.

Recommendation:

That Council approve the following:

- 1) Budget reduction from \$8.152M to \$4M for the regional waterline purchase;
- 2) Budget funding source change for the waterline purchase with \$1M from the Water Capital Reserve and \$3M from debenture debt in the Water Offsite Levy;
- 3) Budget approval of \$2.2M for a regional sewer line funded from debenture debt in the Sanitary Offsite Levy

That Council consider first reading of Bylaw 3594/2017 and Bylaw 3595/2017.



2017 CAPITAL BUDGET REQUEST

Amended

PROJECT NAME	NRDRWSC Supply Line	\$4,000,000
DEPARTMENT	Engineering Svcs	Current Year
SECTION		Budget Request

Project Description with Scope:

As part of the 2017 Capital Budget, the purchase of the regional waterline from the intersection of Hwy 2A/11A north to the Blindman River from the North Red Deer Regional Water Services Commission (NRDRWSC) was approved based on an estimate from the Commission of \$8.152M from the Water Capital Reserve. Subsequent to budget deliberations, a detailed cost analysis was completed by the Commission with the actual costs coming in substantially lower; therefore, a budget reduction of the Capital Budget for this project to \$4M is recommended. Further, it was determined the source of the funding should be \$3M from debenture debt in the Water Offsite Levy for the line purchase and \$1M from the Water Capital Reserve for the relocation of the meter chamber and as such it is recommended that the funding source be changed accordingly.

Public Art: How much of the 'Current Year Budget Request' is for Public Art?

\$0

Additional Information

-----Funding Request Clarification-----

Multi-Year Project?	No	New Project?	No	Category?	Future Growth
Timing Change?	No	Scope Change?	No	Cost Adjustment?	No

Year	Annual Cost ('000)	Reserves	Grants	Operating	Offsites	Debentures	Other Sources
2017	4,000	1,000	-	-	-	3,000	-
2018	-	-	-	-	-	-	-
2019	-	-	-	-	-	-	-
2020	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-
SUBTOTAL	4,000	1,000	-	-	-	3,000	-
Prior Approved	-	-	-	-	-	-	-
TOTAL	4,000	1,000	-	-	-	3,000	-

Incremental Operating Costs (Savings)

	2017	2018	2019
Select Account Range			
Select Account Range			
Select Account Range			
	-	-	-
Have operating impacts been budgeted for?	Select from list		

PROJECT NAME		NRDRWSC Supply Line									
Project Phase	Description	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Construction	NRDRWSC Supply Line	4,000									
								</			



2017 CAPITAL BUDGET REQUEST

NEW

Section #

PROJECT NAME	NRDRWWSC Oversize	\$2,200,000
DEPARTMENT	Engineering Srvcs	Current Year
SECTION		Budget Request

Project Description with Scope:

The North Red Deer Regional Wastewater Services Commission (NRDRWWSC) will be commencing construction of the regional sewer gravity main line, from the north side of Chiles Industrial Park to the Wastewater Treatment Plant (WWTP). In order to accommodate city growth to the north as well as west of Highway 2 and including future flows from Sylvan Lake, the Commission has agreed to accommodate a request from the City to oversize the line.

Public Art: How much of the 'Current Year Budget Request' is for Public Art?

\$0

Additional Information

-----Funding Request Clarification-----

Multi-Year Project?	No	New Project?	Yes	Category?	Future Growth
Timing Change?	No	Scope Change?	No	Cost Adjustment?	No

Year	Annual Cost ('000)	Reserves	Grants	Operating	Offsites	Debentures	Other Sources
2017	2,200	-	-	-	-	2,200	-
2018	-	-	-	-	-	-	-
2019	-	-	-	-	-	-	-
2020	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-
SUBTOTAL	2,200	-	-	-	-	2,200	-
Prior Approved	-	-	-	-	-	-	-
TOTAL	2,200	-	-	-	-	2,200	-

Incremental Operating Costs (Savings)

	2017	2018	2019
Select Account Range			
Select Account Range			
Select Account Range			
	-	-	-
Have operating impacts been budgeted for?	Yes-Within Base Budget		

PROJECT NAME		NRDRWWSC Oversize Supply Line									
Project Phase	Description	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Construction	NRDRWSC Oversize Supply Line	2,200									

BYLAW NO. 3594/2017
OF THE CITY OF RED DEER
IN THE PROVINCE OF ALBERTA

(the "Municipality")

This bylaw authorizes the Council of the Municipality to borrow monies by the issuance of debenture(s) in the amount of \$3,000,000 for the purpose of purchasing the North Regional Waterline from the North Red Deer Regional Water Services Commission (intersection of Hwy 2A/11A north to the Blindman River).

WHEREAS:

- A. Section 251 of the *Municipal Government Act*, R.S.A. 2000, c. M-26, as amended (the 'MGA') provides that a municipality may only make a borrowing if the borrowing is authorized by a borrowing bylaw.
- B. The Council of the Municipality has decided to issue a bylaw pursuant to Section 258 of the MGA to authorize the financing of the purchase of the North Regional Waterline.
- C. The total cost of the project is estimated to be \$4,000,000 and the Municipality estimates the following funding sources will be applied to the project:

Reserves	\$ 1,000,000
Grants	000,000
Debentures	<u>3,000,000</u>
Total Cost	\$ 4,000,000

- D. In order to complete the project it will be necessary for the Municipality to borrow the sum of \$3,000,000 for a period not to exceed 30 years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred to in this bylaw.
- E. The estimated lifetime of the project financed under this bylaw is equal to, or in excess of 40 years.
- F. The principal amount of the outstanding debt of the Municipality as at the date of the borrowing is \$247,116,495.26 and no part of the principal or interest is in arrears.

G. All required approvals for the project have been or will be obtained, and the project is and will be in compliance with all Acts and Regulations of the Province of Alberta.

COUNCIL OF THE CITY OF RED DEER ENACTS AS FOLLOWS:

1. That for the purpose of the North Regional Waterline Purchase, the sum of THREE MILLION DOLLARS (\$3,000,000) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture(s) on the credit and security of the Municipality at large.
2. The proper officers of the Municipality are hereby authorized to issue debenture(s) on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the North Regional Waterline Purchase project.
3. The Municipality shall repay the indebtedness according to the repayment structure negotiated with the lender which shall be equal semi-annual or annual payments of combined principal and interest installments not to exceed THIRTY (30) years calculated at the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing and not to exceed 6.433%.
4. The indebtedness is to be repaid by way of revenue raised through Offsite Levies.
5. The indebtedness shall be contracted on the credit and security of the Municipality.
6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw. The amount borrowed under this bylaw shall not exceed the amount approved in a capital budget for the project.
7. This bylaw comes into force on the date it is passed.

READ FIRST TIME IN OPEN COUNCIL this day of 2017.

READ SECOND TIME IN OPEN COUNCIL this day of 2017.

READ THIRD TIME IN OPEN COUNCIL this day of 2017.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2017.

MAYOR

CITY CLERK

BYLAW NO. 3595/2017
OF THE CITY OF RED DEER
IN THE PROVINCE OF ALBERTA

(the "Municipality")

This bylaw authorizes the Council of the Municipality to borrow monies by the issuance of debenture(s) in the amount of \$2,200,000 for the purpose of Oversizing the North Regional Sewer Line (from the north side of Chiles Industrial Park to the Wastewater Treatment Plant).

WHEREAS:

- A. Section 251 of the *Municipal Government Act*, R.S.A. 2000, c. M-26, (the 'MGA') provides that a municipality may only make a borrowing if the borrowing is authorized by a borrowing bylaw.
- B. The Council of the Municipality has decided to issue a bylaw pursuant to Section 258 of the MGA to authorize the financing of Oversizing the North Regional Sewer Line.
- C. The total cost of the project is estimated to be \$2,200,000 and the Municipality estimates the following funding sources will be applied to the project:

Reserves	\$ 000,000
Grants	000,000
Debentures	<u>2,200,000</u>
Total Cost	\$ 2,200,000

- D. In order to complete the project it will be necessary for the Municipality to borrow the sum of \$2,200,000 for a period not to exceed 30 years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred to in this bylaw.
- E. The estimated lifetime of the project financed under this bylaw is equal to, or in excess of 40 years.
- F. The principal amount of the outstanding debt of the Municipality as at the date of the borrowing is \$247,116,495.26 and no part of the principal or interest is in arrears.

- G. All required approvals for the project have been or will be obtained, and the project is and will be in compliance with all Acts and Regulations of the Province of Alberta.

COUNCIL OF THE CITY OF RED DEER ENACTS AS FOLLOWS:

1. That for the purpose of Oversizing the North Regional Sewer Line, the sum of TWO MILLION TWO HUNDRED THOUSAND DOLLARS (\$2,200,000) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture(s) on the credit and security of the Municipality at large.
2. The proper officers of the Municipality are hereby authorized to issue debenture(s) on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely Oversizing the North Regional Sewer Line project.
3. The Municipality shall repay the indebtedness according to the repayment structure negotiated with the lender which shall be equal semi-annual or annual payments of combined principal and interest installments not to exceed THIRTY (30) years calculated at the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing and not to exceed 6.433%.
4. The indebtedness is to be repaid by way of revenue raised through Offsite Levies.
5. The indebtedness shall be contracted on the credit and security of the Municipality.
6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw. The amount borrowed under this bylaw shall not exceed the amount approved in a capital budget for the project.
7. This bylaw comes into force on the date it is passed.

READ FIRST TIME IN OPEN COUNCIL this day of 2017.

READ SECOND TIME IN OPEN COUNCIL this day of 2017.

READ THIRD TIME IN OPEN COUNCIL this day of 2017.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2017.

MAYOR

CITY CLERK



Mid-Year Budget Review Council Decision –
August 22, 2017

DATE: August 24, 2017
TO: Wayne Gustafson, Engineering Services Manager
FROM: Frieda McDougall, Legislative Services Manager
SUBJECT: North Regional Waterline and Sewer Capacity

Reference Report:

Engineering Services, dated August 22, 2017.

Resolution:

At the Tuesday, August 22, 2017 Mid-Year Budget Review Council Meeting, Council passed the following Resolutions:

Resolved that Council of The City of Red Deer having considered the report from Engineering Services, dated August 22, 2017 re: North Regional Waterline and Sewer Capacity hereby approves a reduction in the 2017 Capital Budget for the North Red Deer Regional Water Services Commission Supply Line project in the amount of \$4.152 million, with the revised budget to be funded as follows:

- \$3 million from debenture debt in the Water Offsite Levy Fund; and
- \$1 million from the Water Capital Reserve; or
- tax supported

Resolved that Council of The City of Red Deer having considered the report from Engineering Services, dated August 22, 2017 re: North Regional Waterline and Sewer Capacity hereby approves an increase in the 2017 Capital Budget for the Regional Sewer line Oversizing project in the amount of \$2.2 million to be funded from debenture debt in the Wastewater Offsite Levy Fund or tax supported.

Bylaw Reading:

At the Tuesday, August 22, 2017 Mid-Year Budget Review Council Meeting, Council gave first reading to the following bylaws:

- **Bylaw 3594/2017** (a borrowing bylaw in the amount of \$3,000,000 for the purpose of purchasing the North Regional Waterline from the North Red Deer Regional Water Services Commission (intersection of Hwy 2A / 11A north to the Blindman River))
- **Bylaw 3595/2017** (a borrowing bylaw in the amount of \$2,200,000 for the purpose of Oversizing the North Regional Sewer Line (from the north side of Chiles Industrial Park to the Wastewater Treatment Plant))

Report back to Council:

Yes.

Comments/Further Action:

Borrowing Bylaw 3594/2017 and Borrowing Bylaw 3595/2017 will come back for consideration of second and third readings at the Monday, October 30, 2017 Council Meeting to allow time for advertising.



for Frieda McDougall
Manager

- c. Director of Development Services
Chief Financial Officer
Environmental Services Manager
Corporate Meeting Administrator



July 12, 2017

Great Chief Park Midyear Budget Report

Recreation, Parks and Culture

Report Summary & Recommendation:

This report summarizes the proposed operating strategy for the new speed skating oval and sports field at Great Chief Park.

City Administration recommends maintaining the existing fee structure to the new speed skating oval and sport field at Great Chief Park for 2017 and 2018. Because this enhanced facility would offering a higher service level, the current rate would be held in recognition of Canada 150 and to showcase one of the City's newest recreational facilities to Red Deerian's prior to the 2019 Canada Winter Games. Furthermore Administration believes utilizing existing fee structures for the 2017 and 2018 seasons will allow them the necessary time to better understand operations of the new facility as well as gather usage data that will be used to set the appropriate fees for the future.

City Manager Comments:

That City Council receives the report for information.

Craig Curtis
City Manager

Proposed Resolution

That the report be received as information.

Report Details

Background:

The Great Chief Park Enhancement Plan was adopted by Council in 2012 and outlined the required infrastructure to preserve the aging infrastructure and identify short and long-term enhancements that would better meet the needs of the community. Currently over 36 different sports user groups utilize the Great Chief Park facility.

One of the key recommendations in the plan was to upgrade the sport field to a synthetic turf surface and relocate the outdoor ice speed skating oval from Rotary Recreation Park to its new home at Great Chief Park. With the successful bid to host the 2019 Canada Winter Games, the re-development of the sports field and outdoor oval, along with a new Pavilion



and ancillary support buildings was moved forward in the capital plan in order to take advantage of the grant opportunities that were presented as a host venue for the Canada Winter Games. The project received \$3million from the Federal government through the Host Society and is expected to be complete in Q4 2017.

The outdoor ice oval currently located at the Rotary Recreation Park is open for free public use whenever the Central Lions Speed Skating Club does not require exclusivity for the facility (i.e. competitions). There are current rates for the ice and skate building outlined in our RPC's User Fee Guide that are applied to User Groups booking the facility. Similarly, there are established User Fees for the natural sports field formerly located at Great Chief Park.

Discussion:

It is acknowledged by all regular Users that this new capital project at Great Chief Park will significantly increase the quality and accessibility of the sport venues. In turn, this new, four seasons facility will require increased service levels during the summer and winter months. The former natural field at the facility in Great Chief Park was classified and maintained as a Class 'A' field. This new facility will feature increased lighting, synthetic turf, enhanced change rooms and ancillary services, as well as national sport event caliber media capabilities. The ice facility at Rotary Park was maintained once per day, did not provide the public indoor skate-changing opportunities and was not staffed. The new oval has high quality change rooms, spectator viewing opportunities, and will be maintained to a higher standard to ensure the continued quality of ice for participants. Additional fleet, staffing, water, gas and electrical costs will be required.

During the 2015 budget process, Council approved funding to offset these anticipated costs for when the facility opened in Fall 2017. However, a detailed analysis of the full cost accounting, users & use, and community benefit had not yet been completed in order to set fees for this new asset in accordance with Council's Fees and Charges Policy.

The City of Red Deer is committed to providing opportunities for no cost or low cost activities and events for residents to stay active, reduce social isolation, and ensure accessibility for those that may be experiencing financial barriers. Low or No cost activities such as free public skating on our outdoor ice surfaces contributes to the Social Policy Framework's community goals of Community Cohesion and Engagement, Equitable Services and Access, as well as Poverty Prevention and Reduction.

As 2017 marks the sesquicentennial of Canada, this year is filled with activities designed to focus on youth, celebrate our diversity and encourage inclusion, establish a spirit of reconciliation with Indigenous peoples, and discover Canada's natural beauty and strengthen our environmental awareness. (Government of Canada, Canada 150 website) A number of initiatives are planned in Red Deer including many with low and no cost to celebrate Canada 150.



Analysis:

While current fees for exclusive use of Class A sports fields, change rooms, and outdoor ice bookings currently exist, Council has yet to establish the rates specific to the new facilities and service levels at Great Chief Park, and in accordance with their Fees and Charges Policy. However, until the facility is operated for a fiscal cycle and accurate data related to the utilities, staffing requirements, proposed uses, and real or anticipated bookings, Administration cannot accurately recommend a structure for Council's review and approval.

This provides an opportunity for the City of Red Deer and our users to continue to utilize these facilities at low or no cost while we commission the new facility and understand Council's preferred levels of service. By applying existing rates for the outdoor oval and Class A sports fields, as well as continuing to offer public skating at no cost to participants despite the higher levels of service, we can mitigate extreme rate fluctuations/rate shock and plan with our users appropriately. Further, in recognition and celebration of Canada 150, and as part of our community engagement leading up to the 2019 Canada Winter Games, we can continue to provide all public skating at the outdoor oval free of charge until the end of the 2018/2019 ice season.

By tracking usage data and service levels through once full season of operation (Q4 2017-Q4 2018) Council will be in a more informed position to approve levels of service and corresponding user fees that adheres to the Fees and Charges Policy. Administration will recommend a more accurate fee structure for the new facilities at Great Chief Park for the 2019 Operating Budget.

Recommendation:

Administration recommends that this report be received as information.



August 8, 2017

Ambulance Replacements

Financial Services

Report Summary & Recommendation:

Two ambulances were involved in accidents and require replacement. The Municipal Government Act states that an expenditure can only be made if included in a budget or otherwise authorized by Council.

It is recommended that Council approve:

1. An increase to the 2016 Capital Budget for the 2016 Fleet Replacements project for an ambulance replacement in the amount of \$184,500 to be funded \$129,500 from insurance proceeds and \$55,000 from the Fleet Reserve.
2. An increase to the 2017 Capital Budget for the 2017 Fleet Replacements project for an ambulance replacement in the amount of \$195,000 to be funded \$154,000 from insurance proceeds and \$41,000 from the Fleet Reserve.

City Manager Comments:

I support the recommendation of Administration.

Craig Curtis
City Manager

Proposed Resolution

Resolved that Council of the City of Red Deer having considered the report from Financial Services dated August 8, 2017 re: Ambulance Replacements hereby approves an increase to the 2016 Capital Budget for the 2016 Fleet Replacements project for an ambulance replacement in the amount of \$184,500 to be funded as follows:

- \$129,500 from insurance proceeds; and
- \$55,000 from the Fleet Reserve.

Resolved that Council of the City of Red Deer having considered the report from Financial Services dated August 8, 2017 re: Ambulance Replacements hereby approves an increase to the 2017 Capital Budget for the 2017 Fleet Replacements project for an ambulance replacement in the amount of \$195,000 to be funded as follows:

- \$154,000 from insurance proceeds; and
- \$41,000 from the Fleet Reserve.



Report Details

Background:

The Municipal Government Act (MGA) section 248 states that a municipality may only make an expenditure that is included in an operating budget, interim operating budget or capital budget, or otherwise authorized by the council.

Discussion:

Two ambulances have been involved in accidents and were unrepairable. To comply with the MGA, Council approval is required to authorize the expenditures related to the replacement of these ambulances.

Analysis:

A fleet of 9 ambulances is maintained to ensure that 5 ambulances are available to meet contractual obligations with Alberta Health Services. Due to the need to have sufficient spares to meet this requirement, one of the ambulances was replaced in 2016.

The cost of the ambulance purchased is \$184,500. Insurance proceeds covered \$129,500 of this cost leaving \$55,000 to be funded from the Fleet Reserve. The cost of the second ambulance is estimated to be \$195,000. Insurance proceeds will cover \$154,000 of this cost leaving \$41,000 to be covered by the Fleet Reserve.

The Fleet Reserve balance at December 31, 2016 is \$23.6 million so there are sufficient funds to purchase the ambulances.



2016 CAPITAL BUDGET REQUEST

NEW

Section #

PROJECT NAME **Ambulance Replacement**
 DEPARTMENT **Public Works**
 SECTION **Equipment Fund Section**

\$185,000
 Current Year
 Budget Request

Project Description with Scope:

Replacement of one ambulance

Public Art: How much of the 'Current Year Budget Request' is for Public Art?

N/A

Additional Information

----Funding Request Clarification-----

Multi-Year Project?

No

New Project?

Yes

Category?

Infr Repl/Rehab

Timing Change?

No

Scope Change?

No

Cost Adjustment?

No

Year	Annual Cost ('000)	Reserves	Grants	Operating	Offsites	Debentures	Other Sources
2016	185	55	-	-	-	-	130
2017	-	-	-	-	-	-	-
2018	-	-	-	-	-	-	-
2019	-	-	-	-	-	-	-
2020	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-
SUBTOTAL	185	55	-	-	-	-	130
Prior Approved	-	-	-	-	-	-	-
TOTAL	185	55	-	-	-	-	130

Incremental Operating Costs (Savings)

2016

2017

2018

Select Account Range

Select Account Range

Select Account Range

Have operating impacts been budgeted for?

Yes-Within Base Budget

-

PROJECT NAME		Enter name of project										
Project Phase	Description	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
Asset Purchase	Ambulance Replacement	195										
Select from list												
TOTAL BEFORE INFLATION		195	-	-	-	-	-	-	-	-	-	
Fleet Projects		0.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Inflation from Base Year		1.00	1.04	1.07	1.10	1.14	1.17	1.21	1.24	1.28	1.32	
Total with Inflation		195	0	0	0	0	0	0	0	0	0	
v												
Funding Sources		App	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Reserves	Equip Replacement Reserve		41									
Grants												
Operating												
Offsites												
Debentures												
Other	Insurance		154									
TOTAL BEFORE INFLATION			195	-	-	-	-	-	-	-	-	-
If the grant funding is competitive in nature and denied, do you require the project to proceed?												
											Select Answer	



2017 CAPITAL BUDGET REQUEST

NEW

Section #

PROJECT NAME **Ambulance Replacement**
 DEPARTMENT **Public Works**
 SECTION **Equipment Fund Section**

\$195,000
 Current Year
 Budget Request

Project Description with Scope:

Replacement of one ambulance.

Public Art: How much of the 'Current Year Budget Request' is for Public Art?

N/A

Additional Information

----Funding Request Clarification-----

Multi-Year Project?

No

New Project?

Yes

Category?

Infr Repl/Rehab

Timing Change?

No

Scope Change?

No

Cost Adjustment?

No

Year	Annual Cost ('000)	Reserves	Grants	Operating	Offsites	Debentures	Other Sources
2017	195	41	-	-	-	-	154
2018	-	-	-	-	-	-	-
2019	-	-	-	-	-	-	-
2020	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-
SUBTOTAL	195	41	-	-	-	-	154
Prior Approved	-	-	-	-	-	-	-
TOTAL	195	41	-	-	-	-	154

Incremental Operating Costs (Savings)

2017

2018

2019

Select Account Range

Select Account Range

Select Account Range

Have operating impacts been budgeted for?

Yes-Within Base Budget

-

PROJECT NAME		Enter name of project									
Project Phase	Description	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Asset Purchase	Ambulance Replacement	195									
Select from list											
TOTAL BEFORE INFLATION		195	-	-	-	-	-	-	-	-	-
Fleet Projects		0.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Inflation from Base Year		1.00	1.04	1.07	1.10	1.14	1.17	1.21	1.24	1.28	1.32
Total with Inflation		195	0	0	0	0	0	0	0	0	0
Funding Sources		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Reserves	Equip Replacement Reserve	41									
Grants											
Operating											
Offsites											
Debentures											
Other	Insurance	154									
TOTAL BEFORE INFLATION		195	-	-	-	-	-	-	-	-	-
If the grant funding is competitive in nature and denied, do you require the project to proceed?											
											Select Answer



Mid-Year Budget Review Council Decision –
August 22, 2017

DATE: August 24, 2017
TO: Dean Krejci, Chief Financial Officer
FROM: Frieda McDougall, Legislative Services Manager
SUBJECT: Ambulance Replacements

Reference Report:

Financial Services, dated August 8, 2017.

Resolution:

At the Tuesday, August 22, 2017 Mid-Year Budget Review Council Meeting, Council passed the following Resolutions:

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated August 8, 2017 re: Ambulance Replacements hereby approves an increase to the 2016 Capital Budget for the 2016 Fleet Replacements project for an ambulance replacement in the amount of \$184,500 to be funded as follows:

- \$129,500 from insurance proceeds; and
- \$55,000 from the Fleet Reserve.

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated August 8, 2017 re: Ambulance Replacements hereby approves an increase to the 2017 Capital Budget for the 2017 Fleet Replacements project for an ambulance replacement in the amount of \$195,000 to be funded as follows:

- \$154,000 from insurance proceeds; and
- \$41,000 from the Fleet Reserve.

Report back to Council:

None.

Comments/Further Action:

None.



for Frieda McDougall
Manager

- c. Director of Protective Services
Emergency Services Manager



August 10, 2017

48 Avenue Streetscape Upgrades

Office of the City Manager

Report Summary & Recommendation:

In November of 2016, The Canada Winter Games Host Society presented a vision for the new Games Plaza along 48th Avenue. This included a proposal for The City to assume ownership of the former Central Elementary School building as a heritage site for use during The Games and its conversion to a future home of The City's Culture Services Department and other community uses.

Funding for the development of The Games Plaza was previously approved during the Games bid process. The funding for the renovation and rehabilitation of the historic Central School building was approved as part of the 2017 Capital budget and renovations are currently underway. Plans for The Plaza are at the preliminary stage in preparation for construction in 2018.

The vision presented to City Council for The Games Plaza and Cultural Centre outlined its potential for revitalization after The Games including:

- Continued downtown revitalization.
- Create a new urban hub and growth area.
- Long term potential for north-south commercial growth.
- Return on investment.
- Sustainability.

Attachment I outlines the vision showing the linkage between major amenities currently under development.

During the planning process with the Host Society, it has been noted that the implementation of the vision is compromised to some extent by the existing overhead powerline along 48th Avenue and the narrow sidewalk. Those factors inhibit the ability to make an attractive pedestrian link between City Hall and the proposed Plaza.

City Manager Comments:

I believe this is an opportune time to undertake this work and implement a portion of the downtown vision, which will benefit The Games and future infrastructure planning.

Whilst the timing is not ideal, I recommend that Council adopt the recommendation and authorize Administration to proceed with the project in partnership with the Host Society. The Host Society has a vision for this area which needs support to maximize the potential of this site.



Proposed Resolution:

Resolved that Council of The City of Red Deer having considered the report from the Office of the City Manager dated August 10, 2017 re: 48 Avenue Streetscape Upgrades hereby approves an increase in the 2017 Capital Budget for the 48 Avenue Streetscape Upgrades project in the amount of \$2.491 million to be funded as follows:

- \$0.913 million from the EL&P Capital Reserve
- \$1.578 million from the Capital Projects Reserve

and authorizes Administration to negotiate an easement with The Red Deer Public School Board to allow for the widening of the sidewalk.

Report Details

Background:

In the 1980's and 1990's, the plan was to convert the entire downtown area to an underground electrical system. This was reinforced in the recommendations in the 1986 Downtown Concept Plan which supported the removal of all overhead powerlines in the Downtown area and the need to find a cost effective solution for downtown businesses.

In conjunction with the planning proposals, the EL&P Department began implementation of an underground vault system which currently covers the majority of the downtown commercial development (refer to attachment 2). However, in the 1990's, the implementation of the plan was halted due to cost. In addition, more economical ways of underground servicing had been developed and more commercial land was rezoned outside of the downtown commercial area to accommodate "big box" development. The current policy is to convert overhead power to underground as blocks are redeveloped.

Analysis:

It is considered that it is important to continue to move to an underground system in the downtown area and it is an appropriate time to implement burial along 48th Avenue between 50st and 53rd Street for the following reasons:

- It will facilitate a more effective design of the Games Plaza and allow it to be developed in its ultimate configuration. Although The Plaza can proceed without burial, sections would need to be removed when the powerline is buried in the future.
- This project assists in improving the quality of a major connection between City Hall and The Games Plaza. The removal of the light posts will facilitate a larger off street right of way for designing improvements to create a quality experience. The proposed improvements include widening of the sidewalk/path, landscaping, street furniture, pageantry and upgraded streetlights increases the quality, comfort, connection and safety of pedestrians and cyclists. There is no negative impact to motor vehicles flow or transit. This section would follow a similar design concept to the Ross Street or Gaetz Avenue.



- This redevelopment would encourage north-south commercial growth and redevelopment in the area.
- It will provide a more effective and safer electrical system although not specifically required for security at this time. It will however, minimize above ground hazards such as vehicles, birds and other interferences.
- In order to widen the sidewalk, an easement will be required along a portion of the open space owned by The Red Deer Public School Board. Initial discussions with school Administration have indicated strong support for this concept.
- The Canada Winter Games Host Society is strongly supporting this project (please refer to attachment 3). At the Canada Summer Games in Winnipeg, the Cultural Component was larger than in past and it is anticipated that crowds in future will extend all the way to Ross Street and beyond.
- This project would normally come to Council as part of the regularly scheduled Budget. However, The Host Society has requested that this decision be made as soon as possible so that planning of The Games Plaza can be finalized for construction next year and completion prior to The Games. This project itself also has tight timelines in terms of ordering materials and burying the powerline.

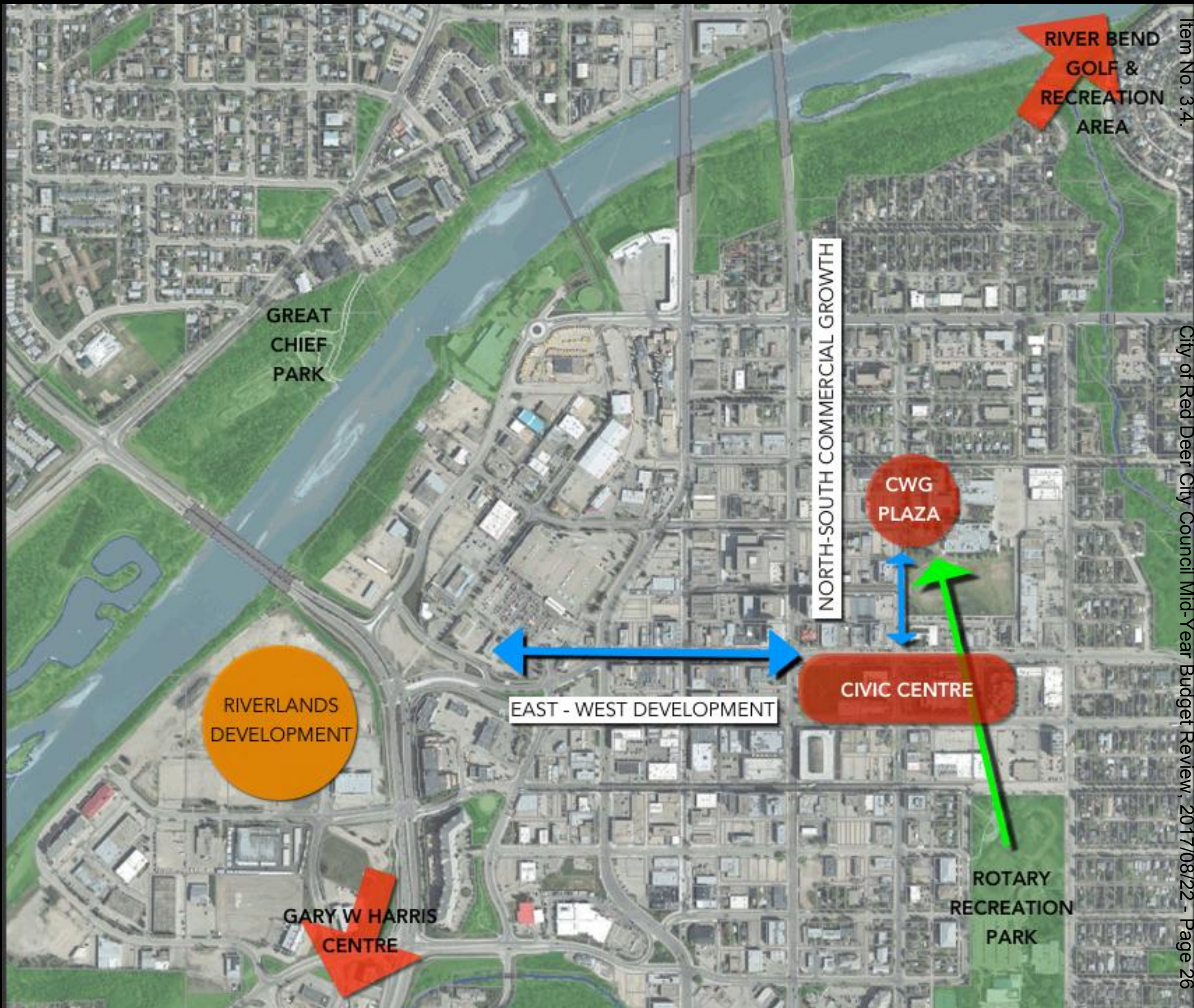
The total budget required to implement this project is \$2,491,000 which could be funded as follows:

- ELP Capital Reserve for electrical infrastructure reconfiguration: \$913,000
- Capital Projects Reserve for all other, non-electrical infrastructure, design, engineering and construction: \$1,578,000

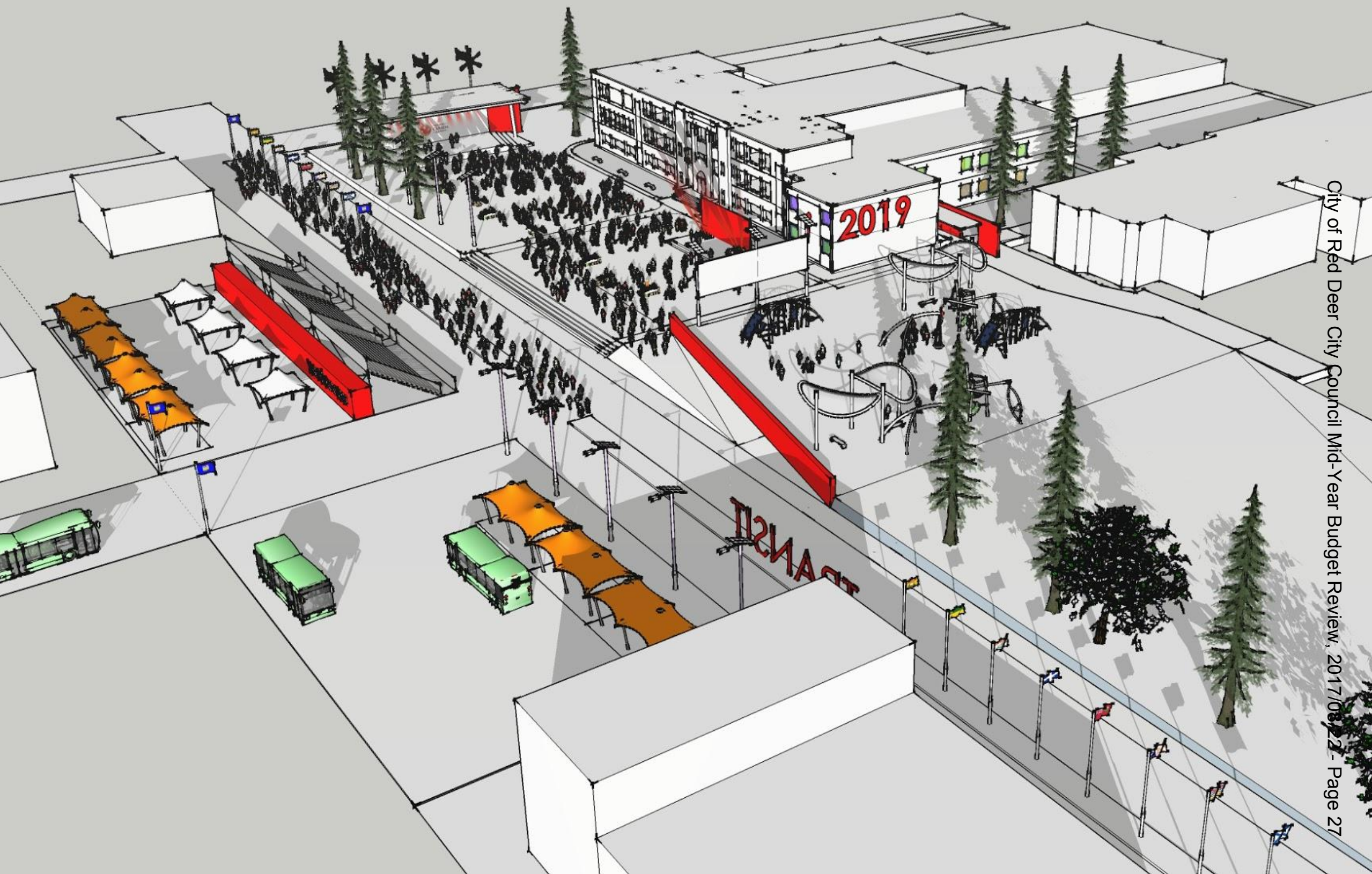
Beyond 2019

- Continued downtown revitalization
- Create a new urban hub and growth area
- Long term potential for North-South commercial growth
- Return on investment
- Sustainability

future



The Games Plaza





August 9, 2017

Craig Curtis
City Manager, City of Red Deer
4914 48 Ave
Red Deer, AB T4N 3T3

Dear Mr. Craig Curtis,

Re: Letter of Support for 48th Avenue Upgrades Burial of Electronic Infrastructure Streetscape Upgrade

The 2019 Canada Winter Games Host Society is pleased to write this letter in support of The City of Red Deer 48th Avenue electronic infrastructure streetscape upgrade.

With the organizational support of The City of Red Deer and their commitment to bringing the 2019 Canada Winter Games to Red Deer this project will serve to enhance the 2019 Canada Games Celebration Plaza project and ensure that the City of Red Deer is ready for the thousands of visitors from across Canada during the 18 days of the Games. It will also serve as an enhancement that ensures a long term sustainable use of the Celebration plaza for the many future community events and celebrations in the years to come.

The City of Red Deer has shown exceptional leadership and vision in building on community infrastructure and legacy assets with the coming of the 2019 Canada Winter Games and moving the 48th Avenue upgrade project forward will further establish Red Deer as a true leader in Canada. This is our Moment!

Sincerely,

Lyn Radford, Chair
2019 Canada Winter Games Host Society

Scott Robinson, CEO
2019 Canada Winter Games Host Society

/pb





Mid-Year Budget Review Council Decision –
August 22, 2017

DATE: August 24, 2017
TO: Craig Curtis, City Manager
FROM: Frieda McDougall, Legislative Services Manager
SUBJECT: 48 Avenue Streetscape Upgrades

Reference Report:

Office of the City Manager, dated August 10, 2017.

Resolution:

At the Tuesday, August 22, 2017 Mid-Year Budget Review Council Meeting, Council passed the following Resolution:

Resolved that Council of The City of Red Deer having considered the report from the Office of the City Manager dated August 10, 2017 re: 48 Avenue Streetscape Upgrades hereby approves an increase in the 2017 Capital Budget for the 48 Avenue Streetscape Upgrades project in the amount of \$2.491 million to be funded as follows:

- \$0.913 million from the EL&P Capital Reserve
- \$1.578 million from the Capital Projects Reserve

and authorizes Administration to negotiate an easement with The Red Deer Public School Board to allow for the widening of the sidewalk.

Report back to Council:

None.

Comments/Further Action:

None.

Frieda McDougall

for Frieda McDougall
Manager

- c. Electric, Light & Power Manager
Engineering Services Manager



Vault

Manhole

Duct Bank

Downtown Service Area



2017 CAPITAL BUDGET REQUEST

NEW

Section #

PROJECT NAME **48th Avenue Streetscape Upgrades**
 DEPARTMENT **Engineering Svcs**
 SECTION

\$2,491,000
 Current Year
 Budget Request

Project Description with Scope:

Multimodal connections, electrical service and street lighting along 48th Avenue are being considered for rebuild to improve the aesthetics and connections of the streetscape in preparation for the 2019 Canada Winter Games. This coincides with the renovation of the historic school building and the proposed construction of the Celebration Plaza, and provides an extension of the downtown aesthetic.

Public Art: How much of the 'Current Year Budget Request' is for Public Art?

\$0

Additional Information

----Funding Request Clarification-----

Multi-Year Project?

Yes

New Project?

Yes

Category?

Infr Repl/Rehab

Timing Change?

No

Scope Change?

No

Cost Adjustment?

No

Year	Annual Cost ('000)	Reserves	Grants	Operating	Offsites	Debentures	Other Sources
2017	170	170	-	-	-	-	-
2018	2,321	2,321	-	-	-	-	-
2019	-	-	-	-	-	-	-
2020	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-
SUBTOTAL	2,491	2,491	-	-	-	-	-
Prior Approved	-	-	-	-	-	-	-
TOTAL	2,491	2,491	-	-	-	-	-

Incremental Operating Costs (Savings)

2017

2018

2019

Select Account Range

Select Account Range

Select Account Range

Have operating impacts been budgeted for?

Yes-Within Base Budget

PROJECT NAME		48th Avenue Streetscape Upgrades									
Project Phase	Description	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Construction	Electrical work (includes infrastructure changes, Street Lights & Traffic changes, Telecom. Changes) (LOC: 51-95%)	50	1,105								
Construction	Streetscape & Multimodal Transportation work (includes Design, construction, utilities, landscaping & signage) (LOC: 51-95%)	120	1,184								
TOTAL BEFORE INFLATION		170	2,289	-	-	-	-	-	-	-	-
Non Residential and Eng. Construction		0.0%	1.4%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%
Inflation from Base Year		1.00	1.01	1.03	1.05	1.07	1.09	1.11	1.14	1.16	1.18
Total with Inflation		170	2,321	0	0	0	0	0	0	0	0
		Approved									
Funding Sources		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Reserves	ELP Capital Reserve		900								
	Capital Projects Reserve	170	1,389								
Grants											
Operating											
Offsites											
Debentures											
Other											
TOTAL BEFORE INFLATION		170	2,289	-	-	-	-	-	-	-	-
If the grant funding is competitive in nature and denied, do you require the project to proceed?										N/A	