

City Council Meeting Agenda

Tuesday, February 21, 2023 – Council Chambers, City Hall

Call to Order: 10:30 AM
Recess: 12:30 PM to 1:00 PM

1. Closed Meeting (To last approximately 2 hours)

1.1. Motion to go into Closed Meeting

1.1.a. Overdose Prevention Site/ Safe Consumption Site Update FOIP Sections 21(1): Disclosure harmful to intergovernmental relations; 24(1)(a): Advice from officials

1.1.b. Westerner Exhibition Association (WEA) Relationship Agreement Update – FOIP Sections 21(1): Disclosure harmful to intergovernmental relations; 24(1)(a): Advice from officials; 25: Disclosure harmful to economic and other interests of a public body

1.1.c. Permanent Shelter Verbal Report - FOIP Sections 21(1): Disclosure harmful to intergovernmental relations; 24(1)(a): Advice from officials

1.2. Motion to Revert to Open Meeting

2. Points of Interest

3. Consent Agenda

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3.1. Confirmation of the January 31, 2023 Special Council Meeting Minutes
(Pages 5-9)

3.2. Confirmation of the February 6, 2023 Regular Council Meeting Minutes
(Pages 10-20)

- 3.3. Confirmation of the Minutes of the November 28-December 5, 2022 Multi Year Budget Meeting
(Pages 21-89)
- 3.4. Central Alberta Combative Sports Commission (CCSC): Request for Combative Sports Events - April 21, 2023 and November 17, 2023
(Pages 90-96)
- 3.5. Capital Cash Flow Report
(Pages 97-100)

4. Reports

- 4.1. Lease of Public Lands (4725 43 Street)
(Pages 101-135)

5. Bylaws

- 5.1. Bylaw 3683/A-2023 Road Closure Bylaw Revision
(Pages 136-142)
 - 5.1.a. File and abandon Bylaw 3683/2022.
 - 5.1.b. Consideration of First Reading of Bylaw 3683/A-2023
 - 5.1.c. Consideration of Second Reading of Bylaw 3683/A-2023
 - 5.1.d. Permission for Bylaw 3683/A-2023 to go to third reading.
 - 5.1.e. Consideration of Third Reading of Bylaw 3683/A-2023
- 5.2. Bylaw 3691/2023 & 3692/2023 (Capital Borrowing Bylaws)
(Pages 143-151)
 - 5.2.a. Consideration of Second Reading of Bylaw 3691/2023
 - 5.2.b. Consideration of Third Reading of Bylaw 3691/2023
 - 5.2.c. Consideration of Second Reading of Bylaw 3692/2023
 - 5.2.d. Consideration of Third Reading of Bylaw 3692/2023

6. Public Hearings

- 6.1. Bylaw 3690/2023 (Road Closure East & North of CAWES) and Bylaw 3357/B-

2023 (Public Hearing postponed to March 20, 2023 Council Meeting to allow for re-advertising)

7. Adjournment



February 21, 2023

February 21, 2023 Consent Agenda

Prepared by: Rebecca Derwantz, Legislative Assistant
Department: Legal and Legislative Services

Proposed Resolutions

Resolved that Council of The City of Red Deer having considered the Consent Agenda from Legal & Legislative Services hereby approves the following Minutes:

- Confirmation of the Minutes of the January 31, 2023 Special Council Meeting
- Confirmation of the Minutes of the February 6, 2023 Regular Council Meeting
- Confirmation of the Minutes of the November 28-December 5, 2022 Multiyear Budget Meeting

Resolved that Council of The City of Red Deer having considered the Consent Agenda from Legal & Legislative Services hereby approves the following Reports:

- Central Alberta Combative Sports Commission (CCSC): Request for Combative Sports Events - April 21, 2023 and November 17, 2023
- Adopted Capital Cash Flow Report



MINUTES - Unapproved

**of the Red Deer City Council Special Meeting,
held on, Tuesday, January 31, 2023
commenced at 12:32 p.m.**

Present:

Mayor Ken Johnston
Councillor Kraymer Barnstable
Councillor Bruce Buruma
Councillor Michael Dawe
Councillor Victor Doerksen
Councillor Vesna Higham (arrived at 12:34 p.m.)
Councillor Cindy Jefferies
Councillor Lawrence Lee
Councillor Dianne Wyntjes

City Manager, Tara Lodewyk
General Manager Corporate & Employee Services, Lisa Perkins
General Manager Development Services, Erin Stuart
Chief of Staff, Sean MacIntyre
Corporate Communications Manager, Tara Shand
Acting City Clerk, Jackie Kurylo
Legislative Assistant, Rebecca Derwantz
Committees Coordinator, Lynn Van Laar



City Council Special Meeting Minutes
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1. CLOSED MEETING

1.1. Motion to go into Closed Meeting

Moved by Councillor Cindy Jefferies, seconded by Councillor Michael Dawe

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Tuesday, January 31, 2023 at 12:32 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Permanent Shelter Verbal Report – FOIP Section 24(1)(a) Advice from Officials

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

ABSENT: Councillor Vesna Higham

MOTION CARRIED

Councillor Vesna Higham arrived at 12:34 p.m.

**1.1.a. Permanent Shelter Verbal Report -FOIP Section 24(1)(a)
Advice from officials**

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes



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City Manager Tara Lodewyk, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, Chief of Staff Sean McIntyre, Associate City Solicitor Natasha Wirtanen, Corporate Communications Manager Tara Shand, Corporate Marketing Supervisor Jill Hanes, Land Coordinator Wade Martens, Acting City Clerk Jackie Kurylo, Legislative Assistant Rebecca Derwanz, Committees Coordinator Lynn Van Laar

Councillor Victor Doerksen left the meeting at 1:36 p.m. and returned at 1:38 p.m.

Councillor Kraymer Barnstable left the meeting at 1:41 p.m. and returned at 1:42 p.m.

Council recessed at 1:43 p.m. and reconvened at 1:55 p.m.

Council recessed at 3:00 p.m. and reconvened at 3:08 p.m.

Council recessed at 3:40 p.m. and reconvened at 3:46 p.m.

Council recessed at 4:29 p.m. and reconvened at 4:34 p.m.

1.2. Motion to Revert to Open Meeting

Moved by Councillor Cindy Jefferies, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Tuesday, January 31, 2023 at 4:35 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

2. BUSINESS ARISING FROM THE CLOSED MEETING

Moved by Councillor Kraymer Barnstable, seconded by Councillor Dianne Wyntjes



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Now therefore be it resolved that Council of The City of Red Deer, having considered the confidential handout, which is accepted into the corporate record, from Community & Public Relations regarding Future Permanent Shelter Next Steps dated January 31, 2023; hereby agrees to Option 1B as amended and that the report remain confidential in accordance with FOIP s. 16 Disclosure harmful to business interests of a third party; s. 17 Disclosure harmful to personal privacy; and s. 24(1)(a) Advice from Officials.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Bruce Buruma, seconded by Councillor Lawrence Lee

Now therefore be it resolved that Council of The City of Red Deer, having considered the confidential handout, which is accepted into the corporate record, from Community & Public Relations regarding Future Permanent Shelter Next Steps dated January 31, 2023; hereby agrees to Option 2B as amended and that the report remain confidential in accordance with FOIP s. 16 Disclosure harmful to business interests of a third party; s. 17 Disclosure harmful to personal privacy; and s. 24(1)(a) Advice from Officials.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

Now therefore be it resolved that Council of The City of Red Deer, having considered the confidential handout, which is accepted into the corporate record, from Community & Public Relations regarding Future Permanent Shelter Next Steps dated January 31, 2023; hereby agrees to Option 3A as amended and that the report remain confidential in accordance with FOIP s. 16 Disclosure harmful to business interests of a third party; s. 17 Disclosure harmful to personal privacy; and s. 24(1)(a) Advice from Officials.



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

Now therefore be it resolved that Council of The City of Red Deer, having considered the confidential handout, which is accepted into the corporate record, from Community & Public Relations regarding Future Permanent Shelter Next Steps dated January 31, 2023; hereby directs Administration to prepare public communications to be released within this week.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

3. ADJOURNMENT

Moved by Councillor Dianne Wyntjes, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to adjourn the Tuesday, January 31, 2023 Special Council Meeting of Red Deer City Council at 4:41 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

MAYOR

CITY CLERK



MINUTES - UNAPPROVED

**of the Red Deer City Council Regular Meeting,
held on, Monday, February 6, 2023
commenced at 10:31 AM**

Present:

Mayor Ken Johnston
Councillor Kraymer Barnstable
Councillor Bruce Buruma
Councillor Michael Dawe
Councillor Victor Doerksen
Councillor Vesna Higham
Councillor Cindy Jefferies
Councillor Dianne Wyntjes

City Manager, Tara Lodewyk
General Manager Community Services, Sarah Tittlemore
General Manager Corporate & Employee Services, Lisa Perkins
General Manager Development Services, Erin Stuart
Acting General Manager Protective Services, Bart Rowland
Chief of Staff, Sean McIntyre
Legal & Legislative Services Manager, Michelle Baer

Human Resources Manager, Tracy Bruce
City Planning & Growth Manager, Emily Damberger
Safe & Healthy Communications Manager, Kristin Walsh
Capstone Project Manager, Cory Edinga
Safe & Healthy Communities Supervisor, Ryan Veldkamp
Recreation Superintendent, Barb McKee
Labour Relations Coordinator, Karen McGrath
Acting City Clerk, Jackie Kurylo
Legislative Assistant, Rebecca Derwanz
Committees Coordinator, Lynn Van Laar

Videoconference:

Councillor Lawrence Lee (joined at 2:47 p.m.)



1. CLOSED MEETING

1.1. Motion to go into a Closed Meeting

Moved by Councillor Vesna Higham, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Monday, February 6, 2023 at 10:32 a.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Land Matter – FOIP Sections 23(1)(b) Local public body confidences, (FOIP Regulation 18(1)(a) Security of the property of the local public body), and 24(1)(a) Advice from officials
- Bargaining Mandate Amalgamated Transit Union (ATU) – FOIP Sections 23(1)(b) Local public body confidences, (FOIP Regulation 18(1)(d) Labour Relations or Employee Negotiations)

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

1.1.a Land Matter - FOIP Sections 23(1)(b) Local public body confidences (FOIP Regulation 18(1)(a) property of the local public body), and 24(1)(a) Advice from officials

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes



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City Manager Tara Lodewyk, General Manager Corporate & Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Protective Services Bart Rowland, Chief of Staff Sean McIntyre, City Solicitor Michelle Baer, Recreation Superintendent Barb McKee, Acting City Clerk Jackie Kurylo, Legislative Assistant Rebecca Derwanz, Committees Coordinator Lynn Van Laar

Councillor Kraymer Barnstable left at 11:58 a.m. and returned at 12:05 p.m.

Council recessed at 11:59 a.m. and reconvened at 12:05 p.m.

**1.1.b Bargaining Mandate Amalgamated Transit Union (ATU) -
FOIP Sections 23(1)(b) Local public body confidences (FOIP
Regulation 18(1)(d) Labour Relations or Employee
Negotiations)**

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, City Manager Corporate & Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Protective Services Bart Rowland Human Resources Manager Tracy Bruce, Labour Relations Coordinator, Karen McGrath, Acting City Clerk Jackie Kurylo, Legislative Assistant Rebecca Derwanz, Committees Coordinator Lynn Van Laar

1.2. Motion to Revert to Open Meeting

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Monday, February 6, 2023 at 12:36 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED



Council recessed at 12:37 p.m. and reconvened at 1:10 p.m.

2. CONSENT AGENDA

2.1. February 6, 2023 Consent Agenda

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the Consent Agenda from Legal & Legislative Services hereby approves the following Minutes:

- Confirmation of the Minutes of the January 16, 2023 Special Council Meeting
- Confirmation of the Minutes of the January 23, 2023 Regular Council Meeting

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

3. REPORTS

3.1. 2022 Q3 Annual Policing Plan and Crime Stats

RCMP Superintendent Holly Glassford and RCMP Inspector Brock Linaker spoke presented on this matter.

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the report from Protective Services dated February 6, 2023 re: Q3 Annual Policing Plan and Crime Stats hereby accepts the report as information.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED



3.2 Temporary Shelter Mitigation Strategy

Moved by Councillor Kraymer Barnstable, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer having considered the report from Community Services dated February 6, 2023 re: Temporary Shelter Mitigation Strategy Update hereby accepts the report as information.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Councillor Lawrence Lee joined the meeting by videoconference at 2:47 p.m.

Council recessed at 2:52 p.m. and reconvened at 3:01 p.m.

Councillor Victor Doerksen left at 4:04 p.m. and returned at 4:06 p.m.

3.3. Housing and Homelessness Integration Committee (HHIC) Funding Disbursement

Homelessness Integration Committee Chair Dr. David Hardy presented on this matter. Moved by Councillor Cindy Jefferies, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the report from Community Services dated February 6, 2023 re: Housing Asset Development Interim Recommendations hereby directs City Administration to prioritize zoning and permitting processes for affordable housing and permanent supportive housing applications, specific to applications seeking CMHC’s Rapid Housing Initiative and Government of Alberta’s Affordable Housing Partnership funding.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED



City Council Regular Meeting Minutes
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Council recessed at 4:26 p.m. and reconvened at 5:01 p.m.

Councillor Dianne Wyntjes left the meeting at 4:26 p.m. and did not return

Councillor Lawrence Lee left the meeting at 4:26 p.m. and did not return.

4. PUBLIC HEARING

4.1. Bylaw 3357/E-2023 (an amendment to the Land Use Bylaw to allow the Development Authority the ability to vary Riverlands (Capstone) regulations) and Riverlands Area Redevelopment Plan 3574/A-2023

Mayor Ken Johnston declared open the Public Hearing for Land Use Bylaw Amendment 3357/E-2023 and Riverlands Area Redevelopment Plan 3574/A-2023 (Capstone) at 5:03 p.m.

The following people spoke to this item: Scott Robinson, Guy Pelletier, Curtis Bouteiller, Tanya Kure

Councillor Kraymer Barnstable left at 6:04 p.m. and returned at 6:05 p.m.

Mayor Ken Johnston declared the Public Hearing closed at 6:11 p.m.

4.1.a. Consideration of Second Reading of Bylaw 3357/E-2023

Moved by Councillor Vesna Higham, seconded by Councillor Victor Doerksen

SECOND READING: That Bylaw 3357/E-2023 (an amendment to the Land Use Bylaw to allow the Development Authority the Ability to vary Riverlands (Capstone) regulations) be read a second time.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies



ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

4.1.b. Consideration of Third Reading of Bylaw 3357/E-2023

Moved by Councillor Vesna Higham, seconded by Councillor Victor Doerksen

THIRD READING: That Bylaw 3357/E-2023 be read a third time.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

4.1.c. Consideration of Second Reading of Bylaw 3574/A-2023 (an amendment to the Riverlands (Capstone) Area Redevelopment Plan)

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

4.1.d. Consideration of Third Reading of Bylaw 3574/A-2023 (an amendment to the Riverlands (Capstone) Area Redevelopment Plan)



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Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

THIRD READING: That Bylaw 3574/A-2023 be read a third time.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

5. BUSINESS ARISING FROM CLOSED MEETING

5.1. Land Matter

Moved by Councillor Bruce Buruma, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer having considered the closed meeting report from Community Services dated February 6, 2023, re: Land Matter hereby adds the confidential report into the corporate record pursuant to FOIP s. 24(1)(a) - Advice from officials, and agrees to place the City of Red Deer Land Lease matter on the regular meeting agenda on February 21, 2023

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

5.2. Bargaining Mandate Amalgamated Transit Union (ATU)

Moved by Councillor Victor Doerksen, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer having considered the closed meeting report from the Human Resources Department, dated February 6, 2023 re: Collective Bargaining Mandate, Amalgamated Transit Union (ATU) hereby adds the confidential report into the corporate record and endorses the recommendations as presented in the report.



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

6. CLOSED MEETING - Continued

6.1. Motion to go into a Closed Meeting

Moved by Councillor Bruce Buruma, seconded by Councillor Victor Doerksen

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Monday, February 6, 2023 at 6:40 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Western Exposition Association Agreement Relationship Update – FOIP Sections 21 Disclosure harmful to intergovernmental relations, 24 Advice from officials, 25 Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED



**6.1.a.Western Exposition Association Agreement Relationship
Update - FOIP Sections 21 Disclosure harmful to
intergovernmental relations, 24 Advice from officials, 25
Disclosure harmful to economic and other interests of a public
body**

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

City Manager Tara Lodewyk, General Manager Corporate & Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Protective Services Bart Rowland, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo, Legislative Assistant Rebecca Derwanz, Committees Coordinator Lynn Van Laar

Council recessed at 6:41 p.m. and reconvened at 6:48 p.m.

6.2. Motion to Revert to Open Meeting

Moved by Councillor Cindy Jefferies, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Monday, February 6, 2023 at 7:21 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Bruce Buruma, seconded by Councillor Victor Doerksen

Resolved that Council of The City of Red Deer having considered the Closed Meeting report from Corporate and Employee Services dated February 6, 2023 re: Westerner Exposition Association Agreement Relationship Update hereby accepts the confidential report under FOIP Sections 21 Disclosure harmful to intergovernmental relations; 24 Advice from officials; 25 Disclosure harmful to economic and other interests of a public body; and hereby adds the confidential report into the corporate record.



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

7. ADJOURNMENT

Moved by Councillor Vesna Higham, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to adjourn the Monday, February 6, 2023 Regular Council Meeting of Red Deer City Council at 7:23 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies

ABSENT: Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

MAYOR

ACTING CITY CLERK

**UNAPPROVED - MINUTES**

**of the Multi-Year Budget Meeting,
held from Monday, November 28, 2022 to Monday, December 5, 2022
commenced at 10:01 AM**

Present:

Mayor Ken Johnston
Councillor Kraymer Barnstable
Councillor Bruce Buruma
Councillor Michael Dawe
Councillor Victor Doerksen
Councillor Vesna Higham (arrived November 28, 2022 at 10:03 a.m.)
Councillor Cindy Jefferies
Councillor Lawrence Lee
Councillor Dianne Wyntjes

City Manager, Tara Lodewyk
Acting City Manager, Sarah Tittlemore (December 5, 2022)
General Manager Corporate and Employee Services, Lisa Perkins
General Manager Development Services, Erin Stuart
General Manager Community Services, Sarah Tittlemore
General Manager Protective Services, Ken McMullen
Acting General Manager Protective Services, Bart Rowland (December 5, 2022)
Chief Financial Officer, Ray MacIntosh
Transit and Fleet Manager, Jeremy Bouw
Engineering Services Manager, Konrad Dunbar
Business Excellence Manager, Tricia Hercina
Utilities Manager, Jim Jorgensen
Deputy Chief Emergency Services, Chris Kearns
Transit and Fleet Manager, George Penny
Land and Economic Development Manager, John Sennema
Municipal Policing Services Manager, Bart Rowland
Corporate Communications Manager, Tara Shand
Parks and Public Works Manager, Greg Sikora
Divisional Strategist, Karen Smilar
Safe and Health Communities Manager, Kristin Walsh



Present:

Legal & Legislative Services Manager, Michelle Baer
Acting City Clerk, Jackie Kurylo
Corporate Meeting Administrator, Jennifer Hankey
Committees Coordinator, Lynn Van Laar



Councillor Vesna Higham arrived at 10:03 a.m.

1. PRESENTATIONS

1.1. Introductory Remarks: Budget 2023-2024: Tara Lodewyk, City Manager

City Manager, Tara Lodewyk provided introductory remarks.

1.2. 2023 - 2024 Budget

General Manager Corporate and Employee Services, Lisa Perkins and Chief Financial Officer, Ray MacIntosh provided an update on the 2023 - 2024 Budget.

1.3. 2023 - 2024 Budget Addendum

Chief Financial Officer, Ray MacIntosh provided an update on the 2023 - 2024 Budget Addendums

Council asked questions of Administration on the introductory remarks and presentation.

Council recessed at 12:01 p.m. and reconvened at 12:08 p.m.

1.4. Procedural Resolutions - Clerk's Notes

Moved by Councillor Lawrence Lee, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer hereby approves the following:

- Suspends Sections 46 of the Procedure Bylaw (Order of Process for Agenda Items) for the duration of the Multi-Year Budget meeting.
- Suspends Section 2 of Schedule B (Subsidiary Motions, Order of Precedence) and Schedule B, subsection E (Subsidiary Motions - Amend) of the Procedure Bylaw for the duration of the Multi-year Budget meeting.
- Allows for the placing of multiple amendments on the floor without debate or vote for the duration of the Multi-Year Budget meeting.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED



Council recessed at 12:24 p.m. and reconvened at 1:00 p.m.

2. SECTION INTRODUCTION - REVIEW AND QUESTIONS

2.1. Section 4

Section 4 presentation by City Manager Tara Lodewyk and General Manager Corporate and Employee Services Lisa Perkins.

Council Members asked questions of Administration.

Councillor Victor Doerksen left at 1:53 p.m. and returned at 1:55 p.m.

Council recessed at 2:41 p.m. and reconvened at 2:49 p.m.

2.2. Section 5

Section 5 presentation by City Manager Tara Lodewyk and General Manager Corporate and Employee Services Lisa Perkins.

Council Members asked questions of Administration.

Council recessed at 4:03 p.m. and reconvened on Tuesday, November 29, 2022 at 10:01 a.m.

Councillor Lawrence Lee attended via video conference on Tuesday, November 29, 2022.

3. CLOSED MEETING

3.1. Motion to go into a Closed Meeting

Moved by Councillor Dianne Wyntjes, seconded by Councillor Michael Dawe

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Tuesday, November 29, 2022 at 10:01 a.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Community Support – FOIP Sections 17(1) Disclosure harmful to personal



- privacy, 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, and 25(1)(a) Disclosure harmful to economic and other interests of a public body
- Land Matter - FOIP Sections 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, 25(1)(c) Disclosure harmful to economic and other interests of a public body
- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

3.1.a. Land Matter - FOIP Sections 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, 25(1)(c) Disclosure harmful to economic and other interests of a public body

Councillor Bruce Buruma declared a pecuniary interest (family conflict) and excused himself from the Closed Meeting, Item 3.1.a.

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee (via video conference), Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Chief Financial Officer Ray MacIntosh, Engineering Services Manager Konrad Dunbar, Chief of Staff Sean McIntyre, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Committees Coordinator Lynn Van Laar

Engineering Services Manager Konrad Dunbar left the meeting at 10:23 a.m.

Divisional Strategist Karen Smilar joined the meeting at 10:23 a.m.

Councillor Bruce Buruma returned at 10:26 a.m.



3.1.b. Community Support - FOIP Sections 17(1) Disclosure harmful to personal privacy, 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, and 25(1)(a) Disclosure harmful to economic and other interests of a public body

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee (via video conference), Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Chief Financial Officer Ray MacIntosh, Divisional Strategist Karen Smilar, Chief of Staff Sean McIntyre, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Committees Coordinator Lynn Van Laar

Corporate Meeting Administrator Jennifer Hankey, and Committees Coordinator Lynn Van Laar left the meeting at 11:03 a.m. and returned at 12:15 p.m.

Councillor Victor Doerksen left the meeting at 11:03 a.m. and returned at 11:05 a.m.

Council recessed at 11:05 and reconvened at 11:09 a.m.

3.1.c. Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee (via video conference), Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Acting City Clerk Jackie Kurylo

3.2. Motion to Revert to Open Meeting

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen



Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Tuesday, November 29, 2022 at 12:09 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 12:09 p.m. and reconvened at 12:15 p.m.

4. ADD TO THE AGENDA

Moved by Councillor Dianne Wyntjes, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer agrees to add the following Closed Meeting items to the November 28 – 30, 2022 Multi Year Budget Meeting:

- Land Matter - FOIP Sections 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, 25(1)(c) Disclosure harmful to economic and other interests of a public body
- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 12:18 p.m. and reconvened at 1:01 p.m.

City Manager Tara Lodewyk provided an update and Council received briefing notes on Alberta Health Services, RCMP and EMS Staff Wellness and Capacity.

5. SECTION INTRODUCTION - REVIEW AND QUESTIONS - Continued

5.1. Section 5 - Continued

Council Members asked questions of Administration.



Council recessed at 1:30 p.m. and reconvened at 1:43 p.m.

Council recessed at 2:24 p.m. and reconvened at 2:38 p.m.

Council recessed at 3:43 p.m. and reconvened at 3:50 p.m.

Council recessed at 3:57 p.m. and reconvened on Wednesday, November 30, 2022 at 10:01 a.m.

Mayor Ken Johnston provided an update on the order of items for the day.

6. SECTION INTRODUCTION - REVIEW AND QUESTIONS CONT'D

6.1. Section 6 and Section 7

Section 6 and Section 7 presentation by City Manager Tara Lodewyk and General Manager Corporate and Employee Services Lisa Perkins.

Council members asked questions of Administration.

Council recessed at 11:31 a.m. and reconvened at 11:41 a.m.

Council recessed at 12:24 p.m. and reconvened at 1:02 p.m.

Council recessed at 1:06 p.m. and reconvened at 1:08 p.m.

Council recessed at 1:32 p.m. and reconvened at 1:51 p.m.

7. 2023 - 2024 BUDGET

7.1. 2023 - 2024 Budget Resolutions - Section 4

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #1
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re: 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget:

- ongoing funding in the 'People-increasing capacity' Investments of \$347,928 for 2023 and \$120,000 for 2024, and one-time funding of \$226,048 for 2023 and \$208,048 for 2024.

RESOLUTION #2
Resolved that Council of The City of Red Deer having considered the report from



Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the ‘People - Digital Maturity’ Investments of \$285,706 for 2024, and one-time funding of \$115,462 for 2023.

RESOLUTION #3
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding for the balance of the strategic plan items at \$750,000 for 2024 and one-time funding of \$350,000 for 2023 and \$525,000 for 2024.

RESOLUTION #4
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the ‘Citizen’ Investments of \$75,000 for 2024, and one-time funding of \$350,000 for 2023 and \$300,000 for 2024.

RESOLUTION #5
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the ‘Protective Services’ Investments of \$1,199,380 for 2023 and \$2,056,177 for 2024, and one-time funding of \$1,386,048 for 2023 and \$524,695 for 2024

RESOLUTION #6
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the ‘Financial Planning’ Investments of \$4,352,434 for 2023 and \$2,015,788 for 2024, and one-time funding of \$3,250,000 for 2023 and \$238,043 for 2024.

7.2. 2023 – 2024 Budget Resolutions – Section 5

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #7
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2023-2024 operating budget for the Office of Mayor and City Council being 2023 \$1,621,797 and 2024 \$1,621,797.



RESOLUTION #8

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2023-2024 operating budget for The City Manager’s Office being 2023 \$637,970 and 2024 \$612,970.

RESOLUTION #9

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- The 2023-2024 operating budget for General Programs 2023 \$176,891,404 and 2024 \$179,679,934.

RESOLUTION #10

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Corporate and Employee Services being 2023 \$25,524,650 and 2024 \$26,671,619.

RESOLUTION #11

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Community Services being 2023 \$74,050,991 and 2024 \$72,961,142.

RESOLUTION #12

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Development and Protective Services 2023 \$75,080,234 and 2024 \$77,836,636.

7.3. 2023 – 2024 Budget Resolutions – Sections 6

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #13

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:



- Capital Budget for Operating Projects being \$426,366 in 2023 and \$428,404 in 2024.

RESOLUTION #14

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Infrastructure: Rehabilitation and Replacement being \$84,101,000 in 2023 and \$98.929,000 in 2024.

RESOLUTION #15

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Current Growth being \$12,364,000 in 2023 and \$5,939,000 in 2024.

RESOLUTION #16

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Future Growth being \$361,000 in 2023 and \$334,000 in 2024.

RESOLUTION #17

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Community Amenities being \$231,000 in 2023 and \$740,000 in 2024.

RESOLUTION #18

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2025-2032 Capital Plan for The City of Red Deer.

7.4. 2023 - 2024 Budget Resolutions - Sections 7

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #19

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby



approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Electrical Power Utility.

RESOLUTION #20
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget business plan for the Land Bank.

RESOLUTION #21
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Waste Management Utility.

RESOLUTION #22
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Water Utility.

RESOLUTION #23
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Wastewater utility.

RESOLUTION #24
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Storm Utility.

RESOLUTION #25
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Transit and Fleet services.

8. AMENDMENTS

Council amendments were put on the floor.



8.1. Amendments introduced by Councillor Cindy Jefferies

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

1. EMS four members move from one-time funding to ongoing.
2. EMS add four members (2024 on going) in addition to the above (need to confirm costs).
3. Transit - address service level issues/find workable solutions -what would it take? Shift to meet rider needs. In particular, operating so that people who work retail can use transit before and after store hours, Sunday service increase, service to/from Olymel. Is it doable within current budget?
4. Debt Policy – revisit debt policy and align it with the province’s limit. Not so much because I want us to borrow more at this time, but so we are in line with policy in the next few years and have capacity for future use if/when needed. Sooner, or later, we will need to do this.
5. Defer annual benchmarking survey for 1-2 years. \$100,000 - 2023. What would the impacts be?

8.2. Amendments Introduced by Councillor Dianne Wyntjes

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen

1. To improve the levels of service (hours) at Parkland Mall and Olymel to meet the needs of transit riders from these areas within the first quarter of 2023. Whether this is in partnership or accelerated transit on demand or other ways to improve the services in response to the needs and concerns raised over the past few months from transit riders.

That “transit on demand” be accelerated prior to September 2023 as advised on Tuesday, November 29, 2022.

Is any additional transit funding needed to advance this work, sooner than later in 2023?

2. Request Administration to update the Council policy on Community Grants to include the new policy outcome themes with Indigenous Education and Partnerships be a separate theme, and that Community Safety be a separate theme. Both being separate themes to align with the focus of Council’s Strategic plan.

Asking for a report to Council in 2023 on successful applications and non-successful applications re Community Grant applications. (For Information Only – what the needs are, matrix and parameters are being met, overall information on the grant application process) (Twice a year – timely i.e. budget reviews).



- 3. EMS - the four FTE's be listed as on going rather than one time funding.

EMS - what would additional costs and budget impact would be for four more FTE's to be funded as one time funding (to ensure we have adequate positions in 2023 and 2024)?
- 4. Snow and Ice Policy - This season to continue to explore continuous improvements over this snow season including plowing on weekends and to explore 24/7 operations in some locations such as industrial, downtown and arterial roads. Costs for these changes during this season (residential areas) (continuous improvements) (citizen feedback and awareness - sanding areas, times)?
- 5. Central Alberta Crime Prevention Centre funding of \$75,000 per year in addition to any qualifying funding under other competitive funds they are allocated, i.e. Building Safe Communities Fund and the Community Grants Fund (bike thefts, education, community neighbourhood, break and enters).

8.3. Amendments introduced by Councillor Victor Doerksen

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

Objective: Reduce the Use of ORTS as a Funding Source

- Any one-time funded projects which are funded from ORTS need to be moved to tax supported.
- Exception: Council Strategic Plan should be reduced to \$750,000 in 2023 and \$750,000 in 2024.
- All non-capital carry-forward budget items should expire at the end of the fiscal year.
- Business incentive grants are not to be carried forward.

Objective: Keep tax rate increases to meet Council objectives.

- Tax increase for 2023 not to exceed 4.7%. (Administration to determine service level impacts and where to move money from).
- Tax increase for 2024 not to exceed 4.3%. (Administration to determine service level impacts and where to move money from).
- Business incentive grants should be removed from operating.

Snow Clearing Budget:

- Move snow clearing budget expense into a utility funded model and add a monthly charge to The City of Red Deer utility bill. Assuming an amount of \$5 million it would mean approximately a \$4.00 monthly charge on a utility bill. Implement a snow clearing service level review at the same time with the intention to speed up snow removal and improve service on residential streets.



- Remove the assumed \$5 million expenditure from operating expense and reduce the tax increase by a like amount (move snow removal to a utility model, expense from operating to reduce the tax increase).

Capital Budgets:

- Accelerate the Centennial Plaza retrofit.

Long Term Capital Pan:

- Bring back the “Capstone to Bower Ponds” bridge. Funding sources could include special tax levy, fundraising campaign, benevolent donor(s), Provincial/Federal grants, land back sales.

8.4. Amendments introduced by Councillor Kraymer Barnstable

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Section 4

R2. Eliminate ongoing request of \$113,185 for Hybrid workforce in budget for 2024.

R3. Work within Council’s guidelines of \$750,000 for 23/24.

- Agree to stick to Council’s Guideline of \$750,000 per year.
- Bring back line items to council for discussion, ranking and specific dollar amounts in January of 2023.

Section 5

Intent #1: Increase user fees and sale of goods (excluding transit fees) by a percentage to bring our tax rate increase down to:

- 4.5% in 2023 and 4.25% in 2024.
- If Council approves additional financial asks above and beyond our current proposed tax rate, I propose we increase user fees and sale of goods to make up the difference and hold to the proposed tax rate of 4.79% for 2023 and 4.38% in 2024.
- Increase rates on April 1 as opposed to September 1.

Intent #2: Administration explores increasing user fees and taxes (excluding transit fees) in 2023/2024 to add additional increases to the budget. Transit remains the same as budgeted) (land sales to be explored) (all tax supported operations):

- \$1 million in revenue in 2023 and 1 million in revenue in 2024
- \$2 million in revenue in 2023 and 1 million in revenue in 2024
- \$3 million in revenue in 2023 and 1 million in revenue in 2024

Intent #3: Increase our annual snow removal budget from \$5 million per year to \$10 million per year, pulling the funds from our road maintenance budget. (road



- maintenance and snow removal in same budget – increase service levels and amounts) (budget dollars stay and not moved in/out of ORTS) (ongoing)
- If we have a below average snowfall and do not utilize the full \$10 million-dollar budget, the funds not used would go back into the road maintenance budget for the following spring and summer seasons.
 - Council to review snow removal policy in January of 2023.

Section 6

- Decrease Tree-Replacement budget from \$153,000 in 2023 and \$155,000 in 2024 to: \$75,000 in 23 and \$75,000 in 24.

Section 7

Intent #1: Increase the percentage of the electric power utility and water utility to create more revenue for The City of Red Deer. The percentages of these 2 utilities could be increased above what is suggested by Administration to: lower the proposed tax increase or cover any additional asks from Council.

8.5. Amendments Introduced by Councillor Vesna Higham

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

1. Under Section 4, p.31 – **Council’s Strategic Plan Funding**
 - 📖 Annual Benchmarking Survey: reduce by 175K
 - 📖 Strategic Plan Outcomes Reporting Dashboards: reduce by 100K
 - 📖 Citizen and Customer Experience Modernization: reduce by 100K
2. Under Section 4, p.33 – **Service Delivery**
 - 📖 Citizen and Customer Experience Modernization: reduce by 100K
 - 📖 Annual Benchmarking Survey: reduce by 175K
 - 📖 Public Participation Coordinator: reduce by 150K

[Total Reduction proposed under Section 4 is 525K]
3. Under Section 5, p.45 – **Community Services Division (Tax-Supported Businesses)**
 - 📖 CSV Business Excellence Department (Community Grants Framework): increase the Sports and Recreation pillar by 100K for 2023 (total of 150K) and by 50K for 2024 (total of 150K), (Funding: ongoing or one time for 2 years – Administration).
4. Under Section 5, p.47 – **Development and Protective Services Division**
 - 📖 Red Deer Emergency Services Department: Fund ten FTE positions ongoing from the tax base.
 - 📖 Red Deer Emergency Services Department: Add four additional FTE positions (total of 14); please show impact to do this as follows: (funding options in 2023 and 2024)



- four ongoing
 - two ongoing and two one-time (provide impacts)
 - four one-time
5. Under Section 5 – **General Operating Budget**
- 📖 Reduce overall service levels/expenditures across City departments in the operating budget by \$2 million dollars. Whether it means less mowing/more natural green space; fewer FTEs requested; reducing current base allocations for existing programs, grants, services; cutting back on proposed new programs/services; etc. (Allow Administration the flexibility – FTE’s, Mowing, Services – without increasing tax rate) (not related to self or utility tax supported).
6. Under Section 6, p.66 – **Capital Plan: Community Amenities**
- 📖 Add in 40 million over three consecutive years in the Plan for an Aquatics Centre. (Not break the debt limit. Put in Capital Plan to properly debate.)
7. Under Section 5, p.40 – **Office of the Mayor and Council**
- 📖 Why does it appear there is an \$89,045 *reduction* to this department’s budget, when written and oral presentations state: “The allocated (2022) budget ... is proving **not to be sufficient** to address the work required to support relationships and community work.”(public answer please)

Council recessed at 2:04 p.m. and reconvened at 2:10 p.m.

8.6. Amendments introduced by Councillor Lawrence Lee

Moved by Councillor Lawrence Lee, seconded by Councillor Cindy Jefferies

Intent is to revise snow and ice policy to shorten snow and ice clearing from the current 15 days for green and grey routes.
Amendment to have residential clearing occur from 7am to 11pm.
As separate or in the same resolution to have residential clearing as a 7 day a week operation.

8.7. Amendments introduced by Mayor Ken Johnston

Moved by Mayor Ken Johnston, seconded by Councillor Dianne Wyntjes

1. Administration to review and research waste disposal to energy opportunities and bring a report to Council in 2023.
2. Provide 2.9 million in EMS funding ongoing for 2023 (referencing Budget Brief-Administration has flexibility).



3. Reduce overall operating budget by 1% (Item #2 and #3 zero) (closely tied to #2) (reduction of 1% of total operating budget is approximately \$4 mil) (does not include self or utility supported) (operating budget is \$413m).

9. CLOSED MEETING

9.1. Motion to go into a Closed Meeting

Moved by Councillor Bruce Buruma, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Wednesday, November 30, 2022 at 2:12 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Human Resource Matter – FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, Acting General Manager Protective Services Bart Rowland, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo

9.2. Motion to Revert to Open Meeting

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham



Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Wednesday, November 30, 2022 at 2:51 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 2:51 p.m. and reconvened at 2:58 p.m.

10. AMENDMENTS - Continued

10.1. Additional Amendments introduced by Councillor Victor Doerksen

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

- Value for money audit on Fleet.
- Value for money audit on land bank.
- A report be provided on in camera discussion re Corporate and Employee Services section.

11. ADMINISTRATION QUESTIONS OF COUNCIL

Administration asked clarifying questions of Council regarding the amendments on the floor.

Council recessed at 3:44 p.m. and reconvened on Thursday, December 1, 2022 at 10:03 a.m.

Councillor Kraymer Barnstable attended via video conference.

Mayor Ken Johnston provided an update on the order of the day.

City Manager Tara Lodewyk provided a response on the impacts of the amendments.

Council recessed at 10:30 a.m. and reconvened at 10:38 a.m.

Councillor Bruce Buruma and Councillor Dianne Wyntjes returned at 10:40 a.m.

Councillor Kraymer Barnstable left the meeting at 10:30 a.m. and returned in person at 11:34 a.m.

Council received a briefing note on the impacts of the amendments.



Council recessed at 10:30 a.m. and reconvened at 11:34 a.m.

12. CONSENT TO REMOVE AMENDMENTS

12.1. Councillor Dianne Wyntjes

The following amendment was withdrawn:

That “transit on demand” be accelerated prior to September 2023 as advised yesterday
Is any additional transit funding needed to advance this work, sooner than later in 2023?

12.2. Mayor Ken Johnston

The following amendment was withdrawn:

Reduce overall operating budget by 1% (Item #2 and #3 zero) (closely tied to #2)
(reduction of 1% of total operating budget is approx. \$4mil) (does not include self or
utility supported) (operating budget is \$413m).

**13. PRESENTATION OF IMPACT OF AMENDMENTS - IN ORDER OF
MAGNITUDE**

13.1 Amendments with largest impact

Highest financial impact (\$8.4 million)

Objective: Reduce the Use of ORTS as a funding source:

Moved by Councillor Victor Doerksen, seconded by Councillor Kramer Barnstable

Objective: Reduce the Use of ORTS as a Funding Source

- Any one-time funded projects which are funded from ORTS need to be moved to tax supported.
- Exception: Council Strategic Plan should be reduced to \$750,000 in 2023 and \$750,000 in 2024.
- All non-capital carry-forward budget items should expire at the end of the fiscal year.
- Business incentive grants are not to be carried forward.

Second highest financial impact

Protective Services Investments

Original Motion see Resolution #5



Amendments:

- a. Councillor Dianne Wyntjes, Councillor Cindy Jefferies, Councillor Vesna Higham amendments: amend the resolution to fund 10 RDESD members FTE’s approves as ongoing funding
- b. Councillor Vesna Higham amendment: (in addition to 5(a) AND an additional 4 RDESD members FTE’s either:
 - two ongoing + two one time
 - four one time
 - four ongoing funding
- c. Mayor Ken Johnston amendment: amend the resolution to provide 2.9 million in ongoing RDESD funding and reduce the overall operating budget in resolution #9 by 1%.

Third highest financial impact
General Operating Budget Reduction:

Original Motion see Resolution #7

Amendment:

MOVED by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars.

13.2 Consent to Remove Amendments

Councillor Victor Doerksen withdraws the following amendment:
To amend the operating budget for 2023-2024 so that any one-time funded projects which are currently funded from Operating Reserve Tax Supported are funded through taxes.

Council recessed at 12:26 p.m. and reconvened at 1:07 p.m.

13.2 Mayor Ken Johnston introduced an amendment to his amendment
(second highest financial impact)

Original motion see Resolution #5

Amendment:



MOVED by Mayor Ken Johnston, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to provide 2.9 million in RDESD funding ongoing for 2023 (as per Budget Brief – Administration has discretion).

Amendment to the amendment:
That the amendment to resolution #5 be amended to provide 1.44 million in ongoing RDESD funding and reduce the capital amendment contribution in 2023 by 0.5%.

The amendment to the amendment was not supported by the seconder.

The mover and seconder agreed to delete ‘and reduce the capital amendment contribution 2023 by 0.5%’ from the amendment to the amendment.

Council recessed at 1:38 p.m. and reconvened at 1:46 p.m.

13.2 Motion to Postpone

Moved by Councillor Vesna Higham, seconded by Councillor Michael Dawe

Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendment:

That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars.

IN FAVOUR: Mayor Ken Johnston, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Lawrence Lee

OPPOSED: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

MOTION DEFEATED

Mayor Ken Johnston’s amendment to the amendment on resolution #5 was back on the floor:

To amend the resolution to provide 1.44 million in ongoing RDESD funding.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma Councillor Michael Dawe, Councillor Cindy Jefferies

OPPOSED: Councillor Kraymer Barnstable, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee, Councillor Dianne Wyntjes



MOTION DEFEATED

Council recessed at 2:23 p.m. and reconvened at 2:32 p.m.

The following amendments to resolution #5 were then back on the floor:

- a. Councillor Dianne Wyntjes, Councillor Cindy Jefferies, Councillor Vesna Higham amendments: Amend the resolution to fund 10 RDESD members FTEs approves as ongoing funding.
WITHDRAWN
- b. Councillor Vesna Higham amendment: (in addition to 5(a) AND an additional four RDESD members FTE’s either:
 - two ongoing + two one time
 - four one time
 - four ongoing fundingWITHDRAWN

14. PROTECTIVE SERVICES INVESTMENT

Original motion see Resolution #5

The following amendments were introduced:

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to approve Scenario A as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022

Scenario A		Add 4 Additional FTE ongoing - 14 FTE Total (original submission with addition all in ongoing + 4 ongoing)		
		2023	2024	TOTAL
	10 Fire-medics (ongoing) 2 Dispatch (ongoing)		2 (ongoing) Fire-medics	14 (ongoing - 12 fire-medics; 2 dispatch)
Total FTE				
Tax Increase on Ongoing	1,560,456	1.12%	264,864	0.19%
One-time Cost (ORTS)	129,436		23,872	153,308

IN FAVOUR: Mayor Ken Johnston, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Bruce Buruma
Councillor Michael Dawe, Councillor Victor Doerksen,
Councillor Vesna Higham, Councillor Lawrence Lee



MOTION DEFEATED

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to approve scenario C as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022

CHART AS AMENDED:
2024 = 524,872
Total \$1,189,256

Scenario C includes Scenario 1 (moving 4 one-time to ongoing) and adds an additional 4 FTEs one-time. (see Higham)			
Scenario C	Add 4 Additional FTE onetime - 14 FTE Total (original submission with addition all in ongoing + 4 one-time)		
	2023	2024	TOTAL
	10 Fire-medics (8 ongoing & 2 one-time)		14 FTE Total (10 ongoing fire-medics)
Total FTE	2 Dispatch (one-time)	2 (ongoing) Fire-medics	(4 one-time - 2 fire-medics; 2 dispatch)
Tax Increase on Ongoing	1,059,456	264,864	1,324,320
	0.76%	0.19%	0.95%
One-time Cost (ORTS)	664,384	23,872	688,256

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Vesna Higham

OPPOSED: Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Moved by Councillor Lawrence Lee, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to approve Scenario D as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022



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Scenario D includes Scenario 1 (moving 4 one-time to ongoing) and adds an additional 4 FTEs ongoing, The 14 total FTEs are split as 7 FTEs in 2023 and 7 FTEs in 2024. This provides an alternative to Scenario A. (see Higham, Wyntjes, and Jefferies)

Scenario D Add 4 FTE ongoing - 14 FTE Total - Split between 2 years (original submission with addition all in ongoing + 4 ongoing)			
	2023	2024	TOTAL
Total FTE	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	14 (ongoing - 12 fire-medics; 2 dispatch)
Tax Increase on Ongoing	912,660 0.65%	912,660 0.65%	1,825,320 1.31%
One-time Cost (ORTS)	76,654	76,654	153,308

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable

MOTION CARRIED

15. MOTION TO POSTPONE THIRD LARGEST FINANCIAL IMPACT

Moved by Councillor Bruce Buruma seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to postpone consideration of the proposed amendment to resolution #7 until other amendments and resolutions have been voted on:

“That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars”.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee

OPPOSED: Councillor Cindy Jefferies, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 3:09 p.m. and reconvened at 3:45 p.m.

Council recessed at 3:46 p.m. and reconvened at 4:03 p.m.



Council recessed at 4:47p.m. and reconvened at 5:03 p.m.

Council recessed at 5:29 p.m. and reconvened on Friday, December 2 at 10:03 a.m.

Administration provided Council an order paper outlining the order of magnitude.

Council recessed at 11:50 a.m. and reconvened at 11:58 a.m.

Council recessed at 12:27 p.m. and reconvened a 1:03 p.m.

16. VOTE ON AMENDMENTS - SECTION 4

Original motion see Resolution #2

The following amendment was introduced:

Moved by Councillor Kramer Barnstable, seconded by Councillor Vesna Higham

Amend resolution #2 by reducing the 2024 ongoing expenditure by \$113,185 (removal of hybrid workforce in budget for 2024).

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Vesna Higham

OPPOSED: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

The original motion was then back on the floor.

Prior to consideration, the following amendment was introduced:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #2 by moving Council Strategic Plan Reporting Dashboard in the amount of \$100k to the Council Strategic Plan in resolution #3.

Council agreed by consensus to postpone the vote until Council Strategic Plan resolution #3 is complete.

Council recessed at 4:47 p.m. and reconvened at 5:03 p.m.

Original motion see Resolution #3.



Prior to consideration, the following amendment was introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #3 to maintain funding at \$750k per year and bring back line items to council for discussion, ranking and specific dollar amounts in January of 2023.

Prior to consideration, the following amendment to the amendment was introduced:

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes

To amend the amendment to remove Tourism Red Deer for 2023 and 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION DEFEATED

The amendment was then back on the floor:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #3 to maintain funding at \$750k per year and bring back line items to council for discussion, ranking and specific dollar amounts in January of 2023.

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham

OPPOSED: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Council recessed at 5:29 p.m. and reconvened Friday, December 2, 2022 at 10:03 a.m.

17. VOTE ON AMENDMENTS - SECTION 4 - Continued

Original motion resolution #3 was then back on the floor:

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma



Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
ongoing funding in the ‘Citizen’ Investments of \$75,000 for 2024, and one-time funding of \$350,000 for 2023 and \$300,000 for 2024.

Prior to consideration, the motion was withdrawn and the following recommended revision was introduced:

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION 3.1
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
Approve strategic investment one-time funding of \$558,609 for 2023 and \$883,609 for 2024

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Michael Dawe

MOTION CARRIED

Council recessed at 11:50 a.m. and reconvened at 11:58 a.m.

Original motion see Resolution #4

The following amendments were introduced:

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

To amend resolution #4 by deferring until 2024, the one-time funding in 2023 by \$100K for the benchmarking survey.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Dianne Wyntjes

OPPOSED: Councillor Bruce Buruma, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee



MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

To amend resolution #4 by reducing the one-time funding in 2023 and 2024 by \$150K (removing the Public Participation Coordinator).

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Mayor Ken Johnston, Councillor Cindy Jefferies

MOTION CARRIED

18. VOTE ON AMENDMENTS - SECTION 5

Original motion see Resolution #11:

Prior to consideration, the following amendments were introduced:

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen

To amend resolution #11 to provide Central Alberta Crime Prevention Centre one time funding of \$75,000 per year in 2023 and 2024

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Kraymer Barnstable

To amend resolution #11 to increase the Community Development Grants for Sport and Recreation by \$100K for 2023 and by \$50K for 2024 with one time funding.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Vesna Higham, Councillor Cindy



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Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Michael Dawe, Councillor Victor Doerksen

MOTION CARRIED

Council recessed at 12:27 p.m. and reconvened at 1:03 p.m.

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

To amend resolution #11 to increase the levels of service for Transit, to respond to the community concerns, in particular the needs of retail workers, Olymel workers and Sunday service users.

Councillor Cindy Jefferies withdrew the amendment.

Moved by Councillor Dianne Wyntjes seconded by Councillor Victor Doerksen

To amend resolution #11 to increase the levels of service at Parkland Mall and Olymel to meet the needs of transit riders from these areas within the first quarter of 2023.

Councillor Dianne Wyntjes withdrew the amendment.

Moved by Councillor Dianne Wyntjes seconded by Councillor Victor Doerksen

To amend resolution #11 to add funding to allow for “transit on demand” to be implemented prior to September 2023.

Councillor Dianne Wyntjes withdrew the amendment.

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #11 to increase the annual snow removal budget from \$5 million per year to \$10 million per year, using funds from the road maintenance budget.

Councillor Kraymer Barnstable withdrew the amendment.

Moved by Councillor Dianne Wyntjes seconded by Councillor Victor Doerksen

To amend resolution #11 to allow for funding in this season for continuous improvements to snow and ice control including plowing on weekends and 24/7 operations in locations such as industrial, downtown and arterial roads.

Councillor Dianne Wyntjes withdrew the amendment.



Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #11 by moving the snow clearing budget expense into a utility funded model and add a monthly charge to The City of Red Deer utility bill.

Councillor Victor Doerksen withdrew the amendment.

Moved by Councillor Lawrence Lee, seconded by Councillor Cindy Jefferies

That Council revise the snow and ice policy to shorten snow and ice clearing from the current 15 days for green and grey 1) amendment to have residential clearing occur from 7am to 11pm, and 2) as separate or in the same resolution to have residential clearing as a 7 day a week operation.

Councillor Lawrence Lee withdrew the motion.

19. VOTE ON AMENDMENTS - SECTION 6

Original motion see Resolution #13:

Prior to consideration, the following amendments were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #13 by reducing the tree replacement budget from \$153K in 2023 to \$75K and in 2024 from \$155K to \$75K.

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Victor Doerksen

OPPOSED: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #13 to include in the capital budget, acceleration of the Centennial Plaza retrofit in 2023.

IN FAVOUR: Councillor Michael Dawe, Councillor Victor Doerksen,

OPPOSED: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, , Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes



MOTION DEFEATED

Original motion see Resolution #18

Prior to consideration, the following amendments were introduced:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #18 to include the “Capstone to Bower Ponds Bridge” in the 2025-2032 Capital Plan.

Amendment was withdrawn and added to Motions Arising.

Council recessed at 2:27 p.m. and reconvened at 2:37 p.m.

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

To amend resolution #18 to include a total of 40 million over three consecutive years in the 2025-2032 Capital Plan for an Aquatics Centre.

Amendment was withdrawn and added to Motions Arising.

20. VOTE ON AMENDMENTS - SECTION 7

Original motion see Resolution #19

Prior to consideration, the following amendments were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #19 by increasing the dividend from the electric power utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council

Prior to consideration, the following motions to postpone were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendments:

- To amend resolution #19 by increasing the dividend from the electric power utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.



- To amend resolution #19 by increasing the dividend of the water utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION TO POSTPONE CARRIED

21. CLOSED MEETING

21.1. Motion to go into a Closed Meeting

Moved by Councillor Bruce Buruma, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Friday, December 2, 2022 at 3:08 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General



Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo

21.2. Motion to Revert to Open Meeting

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Friday, December 2, 2022 at 3:25 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 3:25 p.m. and reconvened at 3:32 p.m.

22. MOTION TO RESUME CONSIDERATION

Council agreed by consensus to resume consideration of the following amendment to Resolution #2:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #2 by moving Council Strategic Plan Reporting Dashboard in the amount of \$100k to the Council Strategic Plan in resolution #3.

A friendly amendment was introduced to delete ‘and move it to the Council Strategic Plan resolution 3’.

Councillor Victor Doerksen withdrew the amendment.

23. FINAL VOTE ON MAIN MOTIONS

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #2
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby



approves the following as part of the 2023 – 2024 Budget:
- ongoing funding in the ‘People - Digital Maturity’ Investments of \$285,706 for 2024, and one-time funding of \$115,462 for 2023.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Vesna Higham

MOTION CARRIED

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #3.1
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
Approve strategic investment one-time funding of \$558,609 for 2023 and \$883,609 for 2024

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Michael Dawe

MOTION CARRIED

Original motion as amended:

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #4 AS AMENDED
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby defers the benchmark survey until 2024; and approves Citizen’ Investments one-time funding of \$100,000 for 2023 and \$250,000 for 2024 as part of the 2023-2024 Budget.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Vesna Higham, Councillor Lawrence Lee



MOTION CARRIED

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #5 AS AMENDED
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget:
ongoing funding in the 'Protective Services' Investments of \$1,664,720 for 2023 and \$2,395,281 for 2024, and one-time funding of (\$182,700) for 2023 and \$76,654 for 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #6
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget:
ongoing funding in the 'Financial Planning' Investments of \$4,352,434 for 2023 and \$2,015,788 for 2024, and one-time funding of \$3,250,000 for 2023 and \$238,043 for 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 3:51 p.m. and reconvened at 4:15 p.m.

24. CLOSED MEETING

24.1. Motion to go into a Closed Meeting

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Friday, December 2, 2022 at 4:17 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo

24.2. Motion to Revert to Open Meeting

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Friday, December 2, 2022 at 4:30 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED



Council recessed at 4:30 p.m. and reconvened at 4:35 p.m.

25. VOTE ON AMENDMENTS

Original motion see Resolution #9:

Prior to consideration, the following amendments were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That resolution #9 be amended to increase user fees and taxes (excluding transit fees) in 2023/2024 to add an additional: (additional increases to the budget. Transit remains the same as budgeted) (land sales to be explored) (all tax supported operations)
\$1 million in revenue in 2023 and 1 million in revenue in 2024
\$2 million in revenue in 2023 and 1 million in revenue in 2024
\$3 million in revenue in 2023 and 1 million in revenue in 2024

Councillor Kraymer Barnstable withdrew the amendment

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That resolution #9 be amended by increasing user fees and sale of goods (excluding transit fees) by the percentage needed to reduce the tax rate to 4.5% in 2023 and 4.25% in 2024.

Councillor Kraymer Barnstable withdrew the amendment

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That resolution #9 be amended to approve additional user fees and sale of goods to maintain the proposed tax rate of 4.79% for 2023 and 4.38% in 2024. Increase rates on April 1, 2023 as opposed to September 1, 2023.

Councillor Kraymer Barnstable withdrew the amendment.

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

That resolution #9 be amended to reduce the expenditures for 2023 so that the tax increase does not exceed 4.7% and the expenditures for 2024 so that the tax increase does not exceed 4.3%.

Motion to postpone:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable



Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendment:
That resolution #9 be amended to reduce the expenditures for 2023 so that the tax increase does not exceed 4.7% and the expenditures for 2024 so that the tax increase does not exceed 4.3%.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION TO POSTPONE CARRIED

Original motion see Resolution #10

Prior to consideration, the following amendments were introduced:

Moved by Councillor Dianne Wyntjes, seconded by Councillor Lawrence Lee

That resolution #10 be amended by increasing the budget in Corporate and Employee Services Division by \$87,000 and that the verbal report presented in the closed meeting remain confidential in accordance with FOIP Sections 17(4) Disclosure harmful to personal privacy, 23(1)(b) Local public body confidences, and 24(1)(a) Advice from officials.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Victor Doerksen

MOTION CARRIED

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

That resolution #10 be amended to add an additional \$150K in 2023 and \$150K in 2024 in one time funding to fund a value for money audit.

IN FAVOUR: Councillor Victor Doerksen

OPPOSED: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes



MOTION DEFEATED

Original motion see Resolution 12

Prior to consideration, the following amendments were introduced:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

That resolution #12 be amended to ensure business incentive grants are not carried forward.

Councillor Victor Doerksen withdrew the amendment.

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

That resolution #12 be amended to add \$150K one time funding in 2024 for a value for money audit on the land bank.

Councillor Victor Doerksen withdrew the amendment.

Council recessed at 4:56 p.m. and reconvened at 5:07 p.m.

26. FINAL VOTE ON MAIN MOTIONS

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #7
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
2023-2024 operating budget for the Office of Mayor and City Council being 2023 \$1,621,797 and 2024 \$1,621,797.



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2023-2024 Operating Budget: Office of The Mayor & Council - Page 40					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
Office of Mayor & Council Department	1,694,142	(76,261)	1,617,881	-	1,617,881
	1,694,142	(76,261)	1,617,881	-	1,617,881
Revenues					
Office of Mayor & Council Department	2,000	-	2,000	-	2,000
Internal and Reserve Transfers					
Office of Mayor & Council Department	18,700	(12,784)	5,916	-	5,916
	18,700	(12,784)	5,916	-	5,916
Net Requirement	1,710,842	(89,045)	1,621,797	-	1,621,797

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #8
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget:
2023-2024 operating budget for The City Manager’s Office being 2023 \$637,970 and 2024 \$612,970.

2023-2024 Operating Budget: City Manager's Office - Page 41					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
City Manager Department	504,948	135,000	639,948	(25,000)	614,948
	504,948	135,000	639,948	(25,000)	614,948
Internal and Reserve Transfers					
City Manager Department	(1,936)	(42)	(1,978)	-	(1,978)
	(1,936)	(42)	(1,978)	-	(1,978)
Net Requirement	503,012	134,958	637,970	(25,000)	612,970



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #10 AS AMENDED
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
operating budget for Corporate and Employee Services being 2023 \$25,611,650 and 2024 \$26,758,619.

CORPORATE & EMPLOYEE SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Corporate & Employee Services GM Department	809,386	43,156	852,542	225,000	1,077,542
Corporate Communications Department	1,846,827	(45,985)	1,800,842	211,000	2,011,842
Financial Services Department	3,469,642	178,534	3,648,176	(250,000)	3,398,176
Human Resources Department	3,663,790	490,563	4,154,353	111,713	4,266,066
Information Technology Department	10,192,001	(2,714)	10,189,287	350,414	10,539,701
Legal & Legislative Services Department	3,492,468	285,469	3,777,937	160,811	3,938,748
Revenue & Taxation Department	5,423,141	119,036	5,542,177	304,031	5,846,208
	28,897,255	1,068,059	29,965,314	1,112,969	31,078,283
Revenues					
Corporate Communications Department	20,000	-	20,000	-	20,000
Human Resources Department	66,400	20,000	86,400	-	86,400
Information Technology Department	184,395	12,546	196,941	-	196,941
Legal & Legislative Services Department	112,026	-	112,026	-	112,026
Revenue & Taxation Department	307,000	105,000	412,000	140,000	552,000
	689,821	137,546	827,367	140,000	967,367
Internal and Reserve Transfers					
Corporate & Employee Services GM Department	(74,263)	11,676	(62,587)	-	(62,587)
Corporate Communications Department	(121,393)	95,415	(25,978)	-	(25,978)
Financial Services Department	6,550	(633)	5,917	-	5,917
Human Resources Department	(60,586)	(70,727)	(131,313)	-	(131,313)
Information Technology Department	(1,616,804)	456,620	(1,160,184)	-	(1,160,184)
Legal & Legislative Services Department	(260,082)	8,380	(251,702)	-	(251,702)
Revenue & Taxation Department	(2,113,572)	65,357	(2,048,215)	174,000	(1,874,215)
	(4,240,150)	566,088	(3,674,062)	174,000	(3,500,062)
Net Requirement	23,967,284	1,496,601	25,463,885	1,146,969	26,610,854



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IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, , Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Vesna Higham

MOTION CARRIED AS AMENDED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #11 AS AMENDED
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Community Services being 2023 \$74,050,991 and 2024 \$72,961,142; plus
- provide Central Alberta Crime Prevention Centre one time funding of \$75,000 per year in 2023 and 2024; plus
- increase the Community Development Grants for Sport and Recreation by \$100K for 2023 and by \$50K for 2024 with one time funding.



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COMMUNITY SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Community Services GM Department	4,878,015	103,850	4,981,865	(6,336)	4,975,529
CSV Business Excellence Department	3,300,891	725,884	4,026,775	249,806	4,276,581
ELP Utility Department	4,162,056	(299,862)	3,862,194	17,994	3,880,188
Environmental Services Department	5,215,787	(94,184)	5,121,603	4,404	5,126,007
Parks & Public VWorks Department	48,985,680	114,303	49,099,983	312,362	49,412,345
Safe & Healthy Communities Department	42,830,409	4,171,442	47,001,851	(1,815,770)	45,186,081
Transit & Fleet Department	15,509,068	74,488	15,583,556	5,525	15,589,081
	124,881,906	4,795,921	129,677,827	(1,232,015)	128,445,812
Revenues					
CSV Business Excellence Department	159,798	-	159,798	-	159,798
Environmental Services Department	3,362,389	-	3,362,389	-	3,362,389
Parks & Public VWorks Department	3,910,393	118,838	4,029,231	38,587	4,067,818
Safe & Healthy Communities Department	15,943,108	2,517,762	18,460,870	404,086	18,864,956
Transit & Fleet Department	5,438,265	44,307	5,482,572	88,612	5,571,184
	28,813,953	2,680,907	31,494,860	531,285	32,026,145
Internal and Reserve Transfers					
Community Services GM Department	11	(48)	(37)	-	(37)
CSV Business Excellence Department	(91,895)	1,933	(89,962)	-	(89,962)
ELP Utility Department	(2,336,896)	364,979	(1,971,917)	9,808	(1,962,109)
Environmental Services Department	(574,755)	34,643	(540,112)	58,440	(481,672)
Parks & Public VWorks Department	(19,189,528)	1,244,769	(17,944,759)	454,621	(17,490,138)
Safe & Healthy Communities Department	(7,442,581)	(46,697)	(7,489,278)	47,683	(7,441,595)
Transit & Fleet Department	2,976,703	1,076,631	4,053,334	102,903	4,156,237
	(26,658,941)	2,676,210	(23,982,731)	673,455	(23,309,276)
Net Requirement	69,409,012	4,791,224	74,200,236	(1,089,845)	73,110,391

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, , Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen

MOTION CARRIED AS AMENDED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #12
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby



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approves the following as part of the 2023 – 2024 Budget:
- operating budget for Development and Protective Services 2023 \$75,080,234 and 2024 \$77,836,636.

DEVELOPMENT & PROTECTIVE SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
City Planning & Growth Department	1,061,119	107,821	1,168,940	(65,708)	1,103,232
Development & Protective Services GM Department	1,830,819	(807,768)	1,023,051	(99,988)	923,063
Emergency Services Department	40,077,536	5,527,702	45,605,238	1,696,479	47,301,717
Engineering Services Department	6,114,339	(1,484,032)	4,630,307	(73,504)	4,556,803
Inspection & Licensing Department	7,151,050	(108,064)	7,042,986	11,818	7,054,804
Land & Economic Development Department	4,467,481	(875,190)	3,592,291	35,283	3,627,574
Municipal Policing Department	42,287,955	1,207,724	43,495,679	1,651,884	45,147,563
	102,990,299	3,568,193	106,558,492	3,156,264	109,714,756
Revenues					
City Planning & Growth Department	64,170	15,000	79,170	-	79,170
Emergency Services Department	12,798,236	6,358,025	19,156,261	393,601	19,549,862
Engineering Services Department	740,545	169,215	909,760	-	909,760
Inspection & Licensing Department	6,141,639	202,954	6,344,593	92,922	6,437,515
Land & Economic Development Department	54,560	-	54,560	-	54,560
Municipal Policing Department	5,698,182	182,075	5,880,257	-	5,880,257
	25,497,332	6,927,269	32,424,601	486,523	32,911,124
Internal and Reserve Transfers					
City Planning & Growth Department	6,000	(702)	5,298	-	5,298
Development & Protective Services GM Department	163	(48)	115	-	115
Emergency Services Department	902,442	1,638,448	2,540,890	433,319	2,974,209
Engineering Services Department	(2,501,657)	1,429,425	(1,072,232)	77,213	(995,019)
Inspection & Licensing Department	(111,758)	414,384	302,626	3,969	306,595
Land & Economic Development Department	5,095	6,784	11,879	233	12,112
Municipal Policing Department	(788,758)	(33,185)	(821,943)	37,275	(784,668)
	(2,488,473)	3,455,106	966,633	552,009	1,518,642
Net Requirement	75,004,494	96,030	75,100,524	3,221,750	78,322,274

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #13
Resolved that Council of The City of Red Deer having considered the report from



Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Operating Projects being \$426,366 in 2023 and \$428,404 in 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #14
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Infrastructure: Rehabilitation and Replacement \$89,215,380 in 2023 and \$99,803,393 in 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #15
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Current Growth \$12,364,004 in 2023 and \$5,939,332 in 2024.



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #16
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Future Growth \$360,750 in 2023 and \$334,184 in 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #17
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Community Amenities \$123,920 in 2023 and \$206,000 in 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #18
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2025-2032 Capital Plan for The City of Red Deer.



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Vesna Higham

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #20
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves
- 2023- 2024 operating budget business plan for the Land Bank

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #21
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
- operating budget for the Waste Management Utility.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #24
Resolved that Council of The City of Red Deer having considered the report from



Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Storm Utility

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #25
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Transit and Fleet services.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 5:27 p.m. and reconvened Monday, December 5, 2022 at 8:02 a.m.

Councillor Lawrence Lee attended via videoconference

27. MOTION TO RESUME CONSIDERATION

Council agreed by consensus to resume consideration of the following amendments:

Original motion see Resolution #19

Amendment:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Amend resolution #19 by increasing the dividend from the Electric Power Utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.



Prior to consideration, the following recommended revision was introduced:

That Council amend the resolution to authorize a Special Dividend of \$800K one-time in each year of 2023 and 2024 from the Electric Utility.

Council agreed by consensus to approve the revision.

Original amendment was then back on the floor, as amended:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That Council amend resolution #19 to authorize a Special Dividend of \$800K one-time in each year of 2023 and 2024 from the Electric Utility

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION CARRIED

Original motion see Resolution #22

Amendment:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #22 by increasing the dividend of the Water Utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.

Councillor Kraymer Barnstable withdrew the amendment.

Original motion see Resolution #7

Amendment:

MOVED by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars.



Prior to consideration, the following friendly amendment was introduced:

Friendly amendment to delete ‘2 million’ and replace with ‘\$500K equitably across the organization’.

Motion as amended was back on the floor

Moved by Councillor Vesna Higham seconded by Councillor Michael Dawe

That resolution # 7 be amended to reflect a reduction in overall service levels/expenditures across City departments in the operating budget by \$500k, equitably across the organization.

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen Councillor Vesna Higham

OPPOSED: Mayor Ken Johnston, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Councillor Lawrence Lee left the meeting at 10:02 a.m. and did not return.

Council recessed at 10:02 a.m. and reconvened at 10:31 a.m.

28. CLOSED MEETING

28.1. Motion to go into a Closed Meeting

Moved by Councillor Cindy Jefferies, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Monday, December 5, 2022 at 10:32 a.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Advice from Officials - FOIP Section 24(1)(a)



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, Acting General Manager Bart Rowland, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittmore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Committees Coordinator Lynn Van Laar

Councillor Kraymer Barnstable left the meeting at 10:38 a.m. and returned at 10:39 a.m.

Councillor Victor Doerksen left the meeting at 11:10 a.m. and returned at 11:12 a.m.

28.2. Motion to Revert to Open Meeting

Moved by Councillor Dianne Wyntjes, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Monday, December 5, 2022 at 11:37 a.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Council recessed at 11:37 a.m. and reconvened at 11:47 a.m.



29. MOTION TO RECONSIDER

Council of The City of Red Deer hereby agrees to reconsider the following:

Moved by Councillor Vesna Higham seconded by Councillor Bruce Buruma

That resolution # 7 be amended to reflect a reduction in overall service levels/expenditures across City departments in the operating budget by \$500k, equitably across the organization.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

MOTION TO RECONSIDER CARRIED

The original motion is back on the floor:

Moved by Councillor Vesna Higham seconded by Councillor Bruce Buruma

That resolution # 7 be amended to reflect a reduction in overall service levels/expenditures across City departments in the operating budget by \$500k, equitably across the organization.

IN FAVOUR:

OPPOSED: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION DEFEATED

29. MOTIONS ARISING

Moved by Mayor Ken Johnston, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to review and research waste disposal to energy opportunities and bring a report to Council in 2023.



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IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to review the snow removal policy in Q2 of 2023 and explore the possibility of a utility model funding mechanism.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to review the Debt Policy and return to Council by Q4 2023.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen, Councillor Vesna Higham

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Council recessed at 12:17 p.m. and reconvened at 12:47 p.m.

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen



Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to update the Council Policy on Community Grants.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28, 2022 – December 5, 2022 hereby directs Administration to return to Council with a Capstone bridge briefing and project estimate including timing to complete the initial design work in Q1 2023.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Michael Dawe, Councillor Vesna Higham

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to return to Council with a report by Q4 2023 that addresses the potential timing of the Aquatics Centre project within the Capital Plan and to explore funding model options for this project.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee



MOTION CARRIED

Moved by Councillor Cindy Jefferies seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to continue their work to resolve transit service issues concerning Olymel, Parkland Mall, Sunday Service, and other transit service issues and that Council have an opportunity to more fully discuss transit including Action Bus and Advocacy in Q1-2023. Council asks that prior to transit reductions, or changes in service, that Council be advised in advance in the event additional budget resources may be required.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

30. FINAL VOTE ON MAIN MOTIONS

Moved by Councillor Vesna Higham seconded by Councillor Bruce Buruma

RESOLUTION #9 AS AMENDED
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:
- operating budget for General Programs.



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GENERAL PROGRAMS DIVISION - Page 42					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
General Municipal Programs Department	8,433,432	1,519,806	9,953,238	(389,127)	9,564,111
Taxation Revenue	261,500	-	261,500	-	261,500
	8,694,932	1,519,806	10,214,738	(389,127)	9,825,611
Revenues					
General Municipal Programs Department	-	552,340	552,340	378,641	930,981
General Municipal Revenues Department	11,042,865	(122,783)	10,920,082	731,446	11,651,528
Taxation Revenue	138,815,072	7,944,409	146,759,481	3,744,182	150,503,663
	149,857,937	8,373,966	158,231,903	4,854,269	163,086,172
Internal and Reserve Transfers					
General Municipal Programs Department	(29,356,632)	425,095	(28,931,537)	2,559,565	(26,371,972)
Taxation Revenue		-	-	(25,000)	(25,000)
	(29,356,632)	425,095	(28,931,537)	2,534,565	(26,396,972)
Net Requirement	(170,519,637)	(6,429,065)	(176,948,702)	(2,708,831)	(179,657,533)

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Michael Dawe

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #19
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget:

- operating budget for the Electrical Power Utility as amended.



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ELECTRICAL POWER UTILITY - Page 70					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Utility Supported					
Expenses					
ELP Utility Department	49,767,798	(268,480)	49,499,318	355,532	49,854,850
	49,767,798	(268,480)	49,499,318	355,532	49,854,850
Revenues					
ELP Utility Department	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
Internal and Reserve Transfers					
ELP Utility Department	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
Net Requirement	(3)	3	-	-	-

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #22
Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget:
- operating budget for the Water Utility.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes



Resolved that Council of The City of Red Deer directs Administration to do any consequential work required in order to effect the direction of Council given regarding the 2023 – 2024 Budget.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

31. MOTION TO POSTPONE

Moved by Councillor Bruce Buruma, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to postpone items 7.1 Utility Bylaw Amendment 3606/A-2022 and 7.2 Electric Utility Bylaw Amendment 3273/A-2022 to the December 12, 2022 Council meeting

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION TO POSTPONE CARRIED

32. CLOSING COMMENTS OF COUNCIL

33. ADJOURNMENT

Moved by Councillor Michael Dawe, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to adjourn the November 28, 2022 - December 5, 2022 Multi-Year Budget Meeting of Red Deer City Council at 1:46 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor



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Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies,
Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

MAYOR

CITY CLERK



Appendix A Multi-Year Budget Resolutions and Amendments

Resolution	Amendment
RESOLUTION #1 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re: 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: ongoing funding in the 'People-increasing capacity' Investments of \$347,928 for 2023 and \$120,000 for 2024, and one-time funding of \$226,048 for 2023 and \$208,048 for 2024.	
RESOLUTION #2 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: ongoing funding in the 'People - Digital Maturity' Investments of \$285,706 for 2024, and one-time funding of \$115,462 for 2023.	
RESOLUTION #3 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: ongoing funding for the of the strategic plan items at \$750,000 for 2023 and one-time funding of \$350,000 for 2023 and \$525,000 for 2024.	AMENDED RESOLUTION 3.1 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: Approve strategic investment of \$25,000 for 2023 and \$883,609 for 2024.
RESOLUTION #4 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: ongoing funding in the Investments of \$75,000 for 2024, and one-time funding of \$350,000 for 2023 and \$300,000 for 2024.	AMENDED To amend resolution #4 by deferring until 2024, the Services funding in 2023 by \$100K for the Benchmarking survey. To amend resolution #4 by reducing the one-time funding in 2023 and 2024 by \$150K (removing the Public Participation Coordinator).
RESOLUTION #5 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: ongoing funding in the 'Protective Services' Investments of \$1,199,380 for 2023 and \$2,056,177 for 2024, and one-time funding	AMENDED That resolution #5 be amended to approve Scenario Services provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022 See page 1 below



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of \$1,386,048 for 2023 and \$524,695 for 2024	
RESOLUTION #6 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: ongoing funding in the 'Financial Planning' Investments of \$4,352,434 for 2023 and \$2,015,788 for 2024, and one-time funding of \$3,250,000 for 2023 and \$238,043 for 2024.	
RESOLUTION #7 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: 2023-2024 operating budget for the Office of Mayor and City Council being 2023 \$1,621,797 and 2024 \$1,621,797.	AMENDED Resolved that Council of The City of Red Deer Services agrees to postpone items 7.1 Utility Bylaw Amendment 3606/A-2022 and 7.2 Electric Utility Bylaw Amendment 3273/A-2022 to the December 12, 2022 Council meeting
RESOLUTION #8 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: 2023-2024 operating budget for The City Manager's Office being 2023 \$637,970 and 2024 \$612,970.	
RESOLUTION #9 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: The 2023-2024 operating budget for General Programs 2023 \$176,891,104 and 2024 \$179,679,934.	AMENDED Resolved that Council of The City of Red Deer Services agrees to postpone the following amendment: That resolution #9 be amended to reduce the expenditures for 2023 so that the tax increase does not exceed 4.7% and the expenditures for 2024 so that the tax increase does not exceed 4.3%.
	See image 2 below
RESOLUTION #10 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for Corporate and Employee Services being 2023 \$25,524,650 and 2024 \$26,671,619.	AMENDED That resolution #10 be amended by increasing the amount in Corporate and Employee Services Division by \$87,000 and that the verbal report presented in the closed meeting remain confidential in accordance with FOIP Sections 17(4) Disclosure harmful to personal privacy, 23(1)(b) Local public body confidences, and 24(1)(a) Advice from officials.



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	See image 3 below
RESOLUTION #11 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for Community Services being 2023 \$74,050,991 and 2024 \$72,961,142.	AMENDED To amend resolution #11 to provide Central Alberta Crime Prevention Centre one time funding of \$75,000 per year in 2023 and 2024 To amend resolution #11 to increase the Community Development Grants for Sport and Recreation by \$100K for 2023 and by \$50K for 2024 with one time funding.
	See image 4 below
RESOLUTION #12 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for Development and Protective Services 2023 \$75,080,234 and 2024 \$77,836,636.	
RESOLUTION #13 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: Capital Budget for Operating Projects being \$426,366 in 2023 and \$428,404 in 2024.	
RESOLUTION #14 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: Capital Budget for Infrastructure: Rehabilitation and Replacement \$84,101,000 in 2023 and \$98.929,000 in 2024.	
RESOLUTION #15 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: Capital Budget for Current Growth \$12,364,000 in 2023 and \$5,939,000 in 2024.	
RESOLUTION #16	



Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: Capital Budget for Future Growth \$361,000 in 2023 and \$334,000 in 2024	
RESOLUTION #17 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: Capital Budget for Community Amenities \$231,000 in 2023 and \$740,000 in 2024.	
RESOLUTION #18 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: 2025-2032 Capital Plan for The City of Red Deer.	
RESOLUTION #19 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for the Electrical Power Utility.	AMENDED That Council amend resolution #19 to authorize a Special Dividend of \$800K one-time in each year of 2023 and 2024 from the Electric Utility See Image 5 below
RESOLUTION #20 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget business plan for the Land Bank.	
RESOLUTION #21 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for the Waste Management Utility.	
RESOLUTION #22 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024	



Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for the Water Utility.	
RESOLUTION #23 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for the Wastewater utility.	
RESOLUTION #24 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for the Storm Utility.	
RESOLUTION #25 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re 2023 - 2024 Budget hereby approves the following as part of the 2023 - 2024 Budget: operating budget for Transit and Fleet services.	



Multi-Year Budget Meeting Minutes
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Image 1

Scenario D includes Scenario 1 (moving 4 one-time to ongoing) and adds an additional 4 FTEs ongoing. The 14 total FTEs are split as 7 FTEs in 2023 and 7 FTEs in 2024. This provides an alternative to Scenario A. (see Higham, Wyntjes, and Jefferies)

Scenario D Add 4 FTE ongoing - 14 FTE Total - Split between 2 years
(original submission with addition all in ongoing + 4 ongoing)

	2023	2024	TOTAL
Total FTE	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	14 (ongoing - 12 fire-medics; 2 dispatch)
Tax Increase on Ongoing	912,660 0.65%	912,660 0.65%	1,825,320 1.31%
One-time Cost (ORTS)	76,654	76,654	153,308

Image 2

GENERAL PROGRAMS DIVISION - Page 42					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
General Municipal Programs Department	8,433,432	1,519,806	9,953,238	(389,127)	9,564,111
Taxation Revenue	261,500	-	261,500	-	261,500
	8,694,932	1,519,806	10,214,738	(389,127)	9,825,611
Revenues					
General Municipal Programs Department	-	552,340	552,340	378,641	930,981
General Municipal Revenues Department	11,042,865	(122,783)	10,920,082	731,446	11,651,528
Taxation Revenue	138,815,072	7,944,409	146,759,481	3,744,182	150,503,663
	149,857,937	8,373,966	158,231,903	4,854,269	163,086,172
Internal and Reserve Transfers					
General Municipal Programs Department	(29,356,632)	425,095	(28,931,537)	2,559,565	(26,371,972)
Taxation Revenue		-	-	(25,000)	(25,000)
	(29,356,632)	425,095	(28,931,537)	2,534,565	(26,396,972)
Net Requirement	(170,519,637)	(6,429,065)	(176,948,702)	(2,708,831)	(179,657,533)



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Image 3

CORPORATE & EMPLOYEE SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Corporate & Employee Services GM Department	809,386	43,156	852,542	225,000	1,077,542
Corporate Communications Department	1,846,827	(45,985)	1,800,842	211,000	2,011,842
Financial Services Department	3,469,642	178,534	3,648,176	(250,000)	3,398,176
Human Resources Department	3,663,790	490,563	4,154,353	111,713	4,266,066
Information Technology Department	10,192,001	(2,714)	10,189,287	350,414	10,539,701
Legal & Legislative Services Department	3,492,468	285,469	3,777,937	160,811	3,938,748
Revenue & Taxation Department	5,423,141	119,036	5,542,177	304,031	5,846,208
	28,897,255	1,068,059	29,965,314	1,112,969	31,078,283
Revenues					
Corporate Communications Department	20,000	-	20,000	-	20,000
Human Resources Department	66,400	20,000	86,400	-	86,400
Information Technology Department	184,395	12,546	196,941	-	196,941
Legal & Legislative Services Department	112,026	-	112,026	-	112,026
Revenue & Taxation Department	307,000	105,000	412,000	140,000	552,000
	689,821	137,546	827,367	140,000	967,367
Internal and Reserve Transfers					
Corporate & Employee Services GM Department	(74,263)	11,676	(62,587)	-	(62,587)
Corporate Communications Department	(121,393)	95,415	(25,978)	-	(25,978)
Financial Services Department	6,550	(633)	5,917	-	5,917
Human Resources Department	(60,586)	(70,727)	(131,313)	-	(131,313)
Information Technology Department	(1,616,804)	456,620	(1,160,184)	-	(1,160,184)
Legal & Legislative Services Department	(260,082)	8,380	(251,702)	-	(251,702)
Revenue & Taxation Department	(2,113,572)	65,357	(2,048,215)	174,000	(1,874,215)
	(4,240,150)	566,088	(3,674,062)	174,000	(3,500,062)
Net Requirement	23,967,284	1,496,601	25,463,885	1,146,969	26,610,854



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Image 4

COMMUNITY SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Community Services GM Department	4,878,015	103,850	4,981,865	(6,336)	4,975,529
CSV Business Excellence Department	3,300,891	725,884	4,026,775	249,806	4,276,581
ELP Utility Department	4,162,056	(299,862)	3,862,194	17,994	3,880,188
Environmental Services Department	5,215,787	(94,184)	5,121,603	4,404	5,126,007
Parks & Public Works Department	48,985,680	114,303	49,099,983	312,362	49,412,345
Safe & Healthy Communities Department	42,830,409	4,171,442	47,001,851	(1,815,770)	45,186,081
Transit & Fleet Department	15,509,068	74,488	15,583,556	5,525	15,589,081
	124,881,906	4,795,921	129,677,827	(1,232,015)	128,445,812
Revenues					
CSV Business Excellence Department	159,798	-	159,798	-	159,798
Environmental Services Department	3,362,389	-	3,362,389	-	3,362,389
Parks & Public Works Department	3,910,393	118,838	4,029,231	38,587	4,067,818
Safe & Healthy Communities Department	15,943,108	2,517,762	18,460,870	404,086	18,864,956
Transit & Fleet Department	5,438,265	44,307	5,482,572	88,612	5,571,184
	28,813,953	2,680,907	31,494,860	531,285	32,026,145
Internal and Reserve Transfers					
Community Services GM Department	11	(48)	(37)	-	(37)
CSV Business Excellence Department	(91,895)	1,933	(89,962)	-	(89,962)
ELP Utility Department	(2,336,896)	364,979	(1,971,917)	9,808	(1,962,109)
Environmental Services Department	(574,755)	34,643	(540,112)	58,440	(481,672)
Parks & Public Works Department	(19,189,528)	1,244,769	(17,944,759)	454,621	(17,490,138)
Safe & Healthy Communities Department	(7,442,581)	(46,697)	(7,489,278)	47,683	(7,441,595)
Transit & Fleet Department	2,976,703	1,076,631	4,053,334	102,903	4,156,237
	(26,658,941)	2,676,210	(23,982,731)	673,455	(23,309,276)
Net Requirement	69,409,012	4,791,224	74,200,236	(1,089,845)	73,110,391



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Image 5

ELECTRICAL POWER UTILITY - Page 70					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Utility Supported					
Expenses					
ELP Utility Department	49,767,798	(268,480)	49,499,318	355,532	49,854,850
	49,767,798	(268,480)	49,499,318	355,532	49,854,850
Revenues					
ELP Utility Department	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
Internal and Reserve Transfers					
ELP Utility Department	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
Net Requirement	(3)	3	-	-	-



February 21, 2023

Central Alberta Combative Sports Commission (CCSC): Request for Combative Sports Events April 21, 2023 and November 17, 2023

Prepared by Rebecca Derwanz, Legislative Assistant
Department Legal & Legislative Services

Report Summary and Recommendations

The City of Red Deer does not have its own Combative Sports Commission. Any promoter wishing to host an event in the city must obtain the notify Council and have an approved Commission oversee the event.

It is being requested that Council provide no objection to a request from the Central Alberta Combative Sports Commission (CCSC) for two Havoc Fighting Championship Events to be held in Red Deer on April 21, 2023 and November 17, 2023.

Proposed Resolution

Resolved that Council of The City of Red Deer, having considered the report from Legal & Legislative Services, dated February 21, 2023 re: Central Alberta Combative Sports Commission (CCSC) Request for Combative Sports Events - April 21, 2023 and November 17, 2023 hereby provides no objection to the Central Combative Sports Commission oversight of the Havoc Fighting Championship events in the City of Red Deer on April 21, 2023 and November 17, 2023.

Rationale for Recommendation

1. Council supports sports tourism in Red Deer.
2. Recommendation falls within Councils authority.
3. Request is consistent with prior requests and there have been no major issues raised at the events to the City.

Background

On January 27, 2023 The City of Red Deer received a letter from the Central Alberta Combative Sports Commission stating that Havoc Fighting Championship and the Commission is seeking permission from The City of Red Deer to host martial arts events on April 21, 2023 and November 17, 2023 at Westerner Park.

Alberta is the only Canadian province without a single regulator, resulting in municipal governments to oversee fights within their own jurisdiction.

Operational Impacts

Financial:

The financial benefits and risks for the event are assumed by the promoter and associated Combative Sports Commission.

Analysis

Combative Sports in Red Deer has a long and complex history however, the consistent message has been that Council supports sport tourism within the city and advocate to the provincial government for a provincial sanctioning body. As such, Administration believes that the request from the Central Alberta Combative Sports Commission should be considered by Council and that Council should offer no objection to the event.

Appendix A: January 27, 2023 Letter from Central Alberta Combative Sports Commission.

Appendix B: Background and Historical Context



Central Alberta Combative Sports Commission

January 27,2023

Re: Havoc Fighting Championship Events for 2023

Havoc Fighting Championships and the Central Alberta Combative Sports Commission would like permission and approval from The City of Red Deer to host two upcoming events in 2023. These events will be held at Westerner Park and consist of mixed martial artists meeting and competing. Havoc is currently in discussion with the Westerner for April 21st, 2023 and November 17th, 2023. With hosting an event of this nature, it will bring martial artists from around Alberta to showcase their expertise and generate revenue for the businesses of Red Deer and Central Alberta all the while being monitored by the Central Alberta Combative Sports Commission.

We look forward to speaking with Council and working together to bring great events to the City of Red Deer.

Sincerely,

Dr. Todd Liebig
C.C.S.C. Chair

Appendix B

Background and Historical Context:

The Criminal Code states the following:

Engaging in prize fight

83(1) Every one who

- (a)** engages as a principal in a prize fight,
- (b)** advises, encourages or promotes a prize fight, or
- (c)** is present at a prize fight as an aid, second, surgeon, umpire backer or reporter is guilty of an offence punishable on summary conviction

Definition of prize fight

(2) In this section, prize fight means an encounter or fight with fists, hands or feet between two persons who have met for that purpose by previous arrangement made by or for them but does not include

- (a)** a contest between amateur athletes in a combative sport with fists, hands or feet held in a province if the sport is on the programme of the International Olympic Committee or the International Paralympic Committee and, in the case where the province’s lieutenant governor in council or any other person or body specified by him or her requires it, the contest is held with their permission;
- (b)** a contest between amateur athletes in a combative sport with fists, hands or feet held in a province if the sport has been designated by the provinces lieutenant governor in council or by any other person or body specified by him or her and, in the case where the lieutenant governor in council or other specified person or body requires it, the contest is held with their permission;
- (c)** a contest between amateur athletes in a combative sport with fists, hands or feet held in a province with the permission of the province’s lieutenant governor in council or any other person or body specified by him or her, and
- (d)** a boxing context or mixed martial arts contest held in a province with the permission or under the authority of an athletic board, commission or similar body established by or under the authority of an athletic board, commission or similar body established by or under the authority of the province’s legislature for the control of sport within the province.

The *Municipal Government Act* states:

Protection of sporting commissions

535.1(1) In this section “commission” means a commission established by bylaw for controlling and regulating any of the following:

- (a) boxing;
- (b) wrestling;
- (c) full contact karate;
- (d) kickboxing;
- (e) any other sport that holds contests where opponents strike each other with a hand, foot, knee, elbow or other part of the body.

(2) A commission and its members, officers, employees and any volunteers and officials performing duties under the direction of any of them are not liable for anything said or done or omitted to be done in good faith in the performance or intended performance of their functions, duties or powers under this Act or any other enactment.

(3) Subsection (2) is not a defence if the cause of action is defamation.

About twenty years ago, Red Deer started to experience a rise in combative sporting events. Wrestling, Boxing and Combative Sports are similar type sporting events and they had previously been uncommon in our community. Our organization began to look at how we support this sporting community in alignment with provincial requirements.

On August 15, 2011 GPC passed the following resolution:

Resolved that the Governance & Policy Committee, having considered the report of the Legislative & Governance Services Manager, dated July 4, 2011 re Establishment of Combative Sports Commission for Red Deer, hereby agrees, that the matter to establish a Provincial Combative Sports Commission be pursued with the Province, and a report identifying the risks, benefits and resources required for a Combative Sports Commission be prepared and brought back to Council.

In Administration’s exploration of this matter the following historical resolution from April 6, 1998 was found:

Resolved that Council of The City of Red Deer hereby authorizes The City of Edmonton Boxing and Wrestling Commission to supervise boxing, wrestling and similar matches within the city of Red Deer provided that such events meet all legislative and legal requirements.

As well as a subsequent resolution requesting that the Province of Alberta be requested to appoint a sanctioning body.

As a result of the 1998 resolution a number of combative sports events were held in Red Deer over the years.

There was some perceptions that Council's 1998 resolutions enabled any Commission to oversee events within the city of Red Deer, Council passed the following resolution on November 14, 2011:

Resolved that Council of The City of Red Deer having considered the report from Legislatives & Governance Services Manager dated October 27, 2011 re: Combative Sport Event approvals hereby retracts any actual or inferred approval of Boxing/ Combative Sport Commissions operating within the City of Red Deer and directs administration to advise promoters/ commissions that any event must be brought to Council for consideration and approval.

In October 2012 Council received a report regarding the feasibility of establishing a commission. Council referred the matter to GPC. At that time, the report estimated the cost of initiating a commission to be in the neighbourhood of \$35,000 with an estimated ongoing cost of \$25,000 per year.

In November of 2012, Council requested that Administration explore potential partnerships. Administration began to pursue partnerships with large combative sports commissions in other municipalities to see if they would be interested in acting in our community. Negotiations were entered into but could not be successfully concluded.

In 2013 the Regional Municipality of Wood Buffalo introduced a resolution at the Alberta Municipalities Convention seeking the province to establish a provincial combative sports Commission. In 2014 Tourism, Parks and Recreation provided the following response:

It is more appropriate for municipalities to make this determination at a local level through knowing the community and available resources. The response also indicated that these combative sports events should be guided by rules and standards for each particular sport that are developed and monitored by various provincial, national and international oversight bodies.

Alberta Municipalities rejected the provincial response however, the resolution expired.

In 2017 there was a renewed focus on Alberta's combative sports structure following the death of a fighter in a combative sports event held in Alberta.

In 2017, The City of Red Deer proposed a resolution to the Alberta Municipalities Convention with the following operative clause:

It is therefore resolved that the [Alberta Municipalities] urge the provincial government to create a provincial commission to sanction combative sports events throughout the Province of Alberta.

The Government of Alberta responded to reiterate that municipalities continue to have the authority to regulate combative sports, but notes that the province is working with other organizations and levels of governments to “ensure Albertans feel protected and safe when participating in any sporting event.”. With the 2019 change in government, AUMA again sent the resolution to began. Since that time, there has been a change in government.

Combative Sports Commissions exists in the following municipalities:

- Calgary
- Cold Lake
- Edmonton
- Grande Prairie
- Lethbridge
- Medicine Hat
- Penhold
- Wood Buffalo

The City of Red Deer has not established a Combative Sports Commission to oversee events held in our city. The Central the new Minister of Culture, Multiculturalism and Status of Women. The Minister responded that “while some Alberta municipalities are asking for provincial intervention in combative sports, others have expressed satisfaction with the current regulatory framework.”. The Minister stated that she wanted to “better understand the different municipal perspectives before moving towards regulatory intervention.”. This work was pending when the pandemic

Alberta Combative Commission is a combative sports commission operating out of the Town of Penhold. The Commission is established by a Town of Penhold Bylaw that does not have jurisdiction within the City of Red Deer unless, the City were to agree that the Town of Penhold’s bylaw could have effect within our boundaries, in compliance with Section 12 of the *Municipal Government Act*. As the Commission does not have full jurisdiction to operate within our municipality requests for events are submitted to Council and Administration has recommended that Council pass a resolution that The City has no objection to the event or it being overseen by a commission from outside of our jurisdiction.



February 21, 2023

2022 Adopted Capital Cash Flow Budget

Prepared by Tracy Huynh, Financial Analyst
Department Financial Services

Report Summary

Budget is a required element of financial statement presentation. For the capital related components of the budget, a capital ‘cash flow’ budget is required to be approved by Council. This number appears on the Statement of Net Debt and shows the budgeted acquisition of Tangible Capital Assets. This number is derived based on administrative estimates of 2022 capital expenditures and funding for capital projects still in progress in 2022.

This is not a new budget request – it is a reframing of the budget for the purpose of preparing our financial statements. It is recommended that City Council adopts the 2022 Capital Cash Flow Budget in the amount of \$105.576 million for 2022 financial statement purposes.

Proposed Resolution

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated February 21, 2023, re: 2022 Adopted Capital Cash Flow Budget hereby approves the 2022 Adopted Capital Cash Flow of \$105.576 million for the 2022 financial statements.

Rationale for Recommendation

1. To meet Municipal Government Act (MGA) requirements and Public Sector Accounting Standards (PSAB)
2. To be transparent in our financial transactions with the public.

Background

Prior Council/Committee Direction:

Council approved the 2022 capital budget December 4, 2020, in the amount of \$103.497 million. During 2022, Council approved an additional \$5.976 million in capital projects.

Legislative Context:

Per MGA: Adoption of capital budget 245: “Each council must adopt a capital budget for each calendar year by January 1 of that calendar year.” RSA 2000 cM-26 s245; 2022 c16 s9(55)

Per MGA Alberta Regulation 255/2000: Debt Limit:
2(1) Subject to subsection (2), the debt limit of a municipality at a point in time is,
(a) in respect of the municipality’s total debt, 1.5 times the revenue of the municipality, and
(b) in respect of the municipality’s debt service, 0.25 times the revenue of the municipality.

Strategic Alignment

Council Policy 5320-C states that each council must adopt a capital budget for each calendar year.

Council Policy G.P.F-2.2 states that Council of The City of Red Deer restricts the debt level of the municipality to 75% of the maximum level established by the Provincial regulation. The Provincial regulation indicates that a municipality’s total debt outstanding cannot exceed 1.5 times the revenue of the municipality.

Operational Impacts

When we prepare the financial statements, we have to show the capital budget from the cash flow perspective. This amount is used on the Statement of Net Debt to show budgeted acquisitions of Tangible Capital Assets for the organization.

This number is based on expenditures and revenues anticipated by departments for the current fiscal year, plus any expenditures and funding from prior years where the capital work has not yet been completed.

For the capital related components of the financial statements, the budget presented to Council for approval for 2022 was \$103.497 million. This is different from the cash flow budget, as the cash flow takes an up-to-date view of all the capital projects to which the City has committed. The cash flow budget is \$105,576.

We prepare the adopted cash flow to meet the requirement Section 245 of the MGA (as noted above) and to meet the audited financial statements requirement that the approved capital budget reflects the estimated cash flow for the current year. It forms part of the Statement of Net Debt and is governed by presentation standard PS1000.

Financial:

There is no financial impact, as this is a translation from budget to cash flow for financial statement purposes.

Analysis

The table below summarizes outlines the different capital project funding sources and the budgeted cash flows for 2022:

(‘000s)

Capital Project Funding Sources	2022 Capital Budget Cash Flows	2022 Cash Flow for Projects Approved Prior to 2022	2022 Capital Cash Flow Budget
Capital Government Transfers	\$37,853	\$201	\$38,054
Developer & Customer Contributions	1,614	1,399	3,013
TOTAL REVENUE	\$39,467	\$1,600	\$41,067
Debt Issued	12,637	-	12,637
Transfers from Operating	754	-	754
Transfers from Reserves	47,603	3,514	51,117
TOTAL ACQUISTION OF ASSETS	\$100,461	\$3,514	\$105,576
Budget Reduction Applied*			(0)
BUDGETED ACQUISITION OF ASSETS			\$105,576

* The purpose of the budget reduction is to account for project or funding delays. Historically, actual acquisition of assets has been approximately 70% of the estimate. In 2022, 100% of the estimate was used, as this percentage aligned most closely to actuals.

In the 2022 Capital Budget, Administration budgeted that \$24,754,000 would be required in debt funding. The debt issued for 2022 is lower than was anticipated: \$12,636,849. These are timing differences for debentures, meaning that the total amount of debentures will be required over the life of the project, but that 2022 borrowing was lower than originally planned. This does not mean that more “debt capacity” is available to The City, as Administration expects these projects will be completed in the future using debt as a funding source.

The difference between original estimates and updated ‘cash flow’ estimates are due to the following factors:

- Projects that are stalled or delayed due to inclement weather, such as the excessive rain in June 2022, or due to supply chain issues did not incur the budgeted debt amounts.
- Additional lead time required for tendering contracts reduced the anticipated spending in 2022.
- COVID-19 still affecting project completion; some delayed to 2023.

Debt status as of December 31, 2022:

- Ending debt balance is \$300,583,640
- Compliant with the Provincial limitation on debt limit used (58% of the allowable Provincial limit)
- Compliant with Provincial limitation on debt servicing (36% of the allowable Provincial limit)
- Compliant with Council’s own policy (58% of the Provincial imposed limit used – Policy allows up to 75%)

Administration recommends City Council adopts the 2022 Capital Budget Cash Flow of \$105,575,604 for the 2022 financial statements.



February 21, 2023

Lease of Public Lands

Prepared by Sarah Tittlemore, General Manager
Department Community Services

Report Summary and Recommendations

The 2023 public market season is set to begin May long weekend and the business owner does not have an alternate site secured. The market is a major asset in our downtown and has operated successfully from the existing site for many years. However, the market's impact on adjacent purpose-built facilities and uses continues to cause challenges at the site. The market is operated by the privately owned business, Red Deer Public Market.

Administration believes in collaboration and being able to help organizations and businesses with the use of public land and public amenities. Administration has worked with the business owner extensively to facilitate and support relocation to a new site in our downtown, while also consulting with organizations and neighbours in the area. The Red Deer Curling Club does not support The City continuing to lease the site. The Market and the RDCC have not been able to come to a mutual agreement to share the site. RDCC owns their site and are unable to relocate operations.

Since the two organizations are unable to come to a mutual agreement, Administration does not support continuing to lease these City lands and encourages the Red Deer Public Market business to relocate to another site in the downtown.

A year round downtown public market in Red Deer has been an aspiration for years. In preparation for the 2025 and 2026 budget, Council could direct Administration to provide options including costing and models to make this a reality in our downtown.

Proposed Resolution

Resolved that Council of The City of Red Deer hereby directs Administration to proceed with option 1.



Rationale for Recommendation

- 1. The vision for our Rotary Recreation Park and South Site has changed, with the decisions such as removing the entrance plaza and promenade from the 10-year capital plan and relocating the Multi-Use Aquatic facility to Michener North.**
- 2. Administration has worked extensively with the business owner and there are multiple alternate downtown sites for them to relocate to.**
- 3. Administration can continue to work with the owner on supporting a successful relocation with municipal resources at the discretion of the City Manager.**
- 4. The Red Deer Curling Club and The City of Red Deer have opportunity to capitalize on a revenue generating opportunity through event hosting and facility rentals. RDCC also owns their facility and are unable to relocate their operations from the site.**
- 5. The City can focus on a longer-term vision for a purpose built, downtown market space.**

Background

The Public Market is a private, for-profit business owned by the Moffat Family for over 50 years. The business has been located on various sites throughout the community over its history, and the number of vendors at the market fluctuates from week to week and year to year. However, this business has proven successful in all locations and continues to be a cherished community asset. (Supplemental background information is found in Appendix A)

This business moved to the Red Deer Arena/Pidherney Centre parking lot in 1996. The City has held a License and Operating Agreement for the use of the lands with the business owner since 2007 with agreement revisions/renewals in 2010, 2012, 2015 and 2018. The City did not renew this agreement prior to its expiry in October 2021 based on Council direction.

With 18 months notice, and a full market operating season to advise vendors and customers of the change, Administration began working with the business owner to relocate the market for May long weekend 2022 opening at a new site. In May 2021, Administration updated Council that while the Operator had always maintained his desire to stay at his current location, they did acknowledge that they were willing to entertain relocation for 2022 and beyond. To that end, Administration has:

- Met with the owner on more than 10 occasions
- Offered and created site plans, maps and renderings of vendor configurations for multiple City and privately owned sites.
- Toured various sites with specialists from Inspections & Licensing, Emergency Services, Safe & Healthy Communities, and Communications and explained in detail the City's requirements for successful special event permitting for various sites.

- Committed City resources to support the relocation in the form of:
 - advertising,
 - resident notification (if required)
 - potential road closures,
 - temporary access to City washroom facilities,
 - value add concurrent event hosting to increase the awareness and support traffic draw to the new location

Maps provided to the business owner of alternate downtown sites are attached as Appendix C.

In March 2022, Administration reached out to the owner to inquire how we might support opening of the new location pending for May 2022. It was at this time that the owner advised that they would no longer look for alternate sites. Following 2 months of subsequent discussions, Administration agreed to offer a one-season only Licence to occupy to facilitate a location for the 2022 season.

In July 2022, the owner met with Administration and Mayor, wherein the City Manager agreed to bring a report to Council to formally revisit its 2020 Council direction on the matter. At this time the owner agreed to meet with the Red Deer Curling Club (RDCC) and any other stakeholders in the area to make a case to stay at the location. This response is included as Appendix B.

The RDCC has had issue with the City providing a license to occupy at this site for many years. In an effort to increase communication and relationship, the City has coordinated meetings between the Market owners, RDCC, and the City on numerous occasions over the past 25 years, with the most recent hosted with the Mayor on January 18, 2023, which resulted in continued polarization.

Prior Council/Committee Direction

On December 7th 2020 Council passed the following resolution and directed Administration to explore other locations. This was completed.:

Resolved that Council of The City of Red Deer, having considered the In Camera Report re: Red Deer Public Market Agreement hereby endorses Option 2 as amended and agrees that the contents of the report will remain confidential as protected under the Freedom of Information and Protection of Privacy Act, Section 23(1) Local public body confidences and Section 24(1)(a) Advice from officials.

1994: City Council ratified their support for the Public Market.

1973: City Council supported the creation of a public market.

Strategic Alignment

The Greater Downtown Action Plan was adopted by Council as a Planning Tool in 2009, and speaks to the success of the existing market in the greater downtown and the retention of such an asset should be a priority as it is a regular draw to people into the downtown.

One of the Key Recommendations of the 2010 Rotary Recreation Park & South Site Study report (pg. 47) is that the Market stays at the downtown arena location. It was envisioned that it would be a major driver for the summer season, draw people to retail areas of the Park's facilities, and increase the awareness of Rotary Recreation Park's amenities. It is envisioned on page 35 of this document, that should the Market wish, it would be allowed to extend to the north all along the promenade as far as the Golden Circle. This study was adopted by Council as a Planning tool and can be found at: <https://www.reddeer.ca/media/reddeerca/city-government/plans-and-projects/recreation-current-plans/Red-Deer-Rotary-Recreation-Park--South-Site-Study-Report.pdf>

Since the Rotary Recreation Park and South Site Study was created in 2010, much has changed in this area through subsequent Council decisions that have fundamentally changed the direction for the site.

- a) A second skate park was developed located adjacent to the later constructed Northside Community Centre. This addition alleviated a congested facility at the South Site and added a much-needed amenity for youth in the north.
- b) A new Spray Park was constructed at the Rotary Recreation Park, eliminating the area identified in the Plan as a "Corner plaza w/ art element & pleasure skating".
- c) The speed skating oval was closed and rebuilt as a four-season facility with the construction of Setter's Place at Great Chief Park, removing the envisioned "pleasure skating loop" as envisioned in the Plan.
- d) Council reconstructed the downtown arena (formerly Red Deer Arena), creating the Servus Arena - a premier event hosting facility in downtown. It is attached to the Pidherney Centre with the ability to open the doors between the two facilities when hosting major events.
- e) As the facility reached the end of its lifespan, Council decided to close the Kinex Arena and twin the GH Dawe Community Centre ice surfaces - which is set to open next month.
- f) Council resolved to relocate the proposed MultiUse Aquatic Facility to the Michener North lands, as opposed to the previously determined downtown Rotary Recreation Park site per the Plan.
- g) The plan envisioned a promenade that began "in the north end of the park at the Golden Circle, it flows past the Museum building and Aquatic Centre (current Recreation Centre) and past Heritage Square and family use areas along 47th Ave. The promenade crosses 43rd street connecting two major parking areas and providing access to enhanced pedestrian passageways along the street. The terminus of the promenade is at the front entry of the current Red Deer Arena and, after its replacement, the path will end at the entrance plaza of the new Multi-use Ice Facility." Both the Entrance Plaza of a multi-use Ice facility and the Promenade were removed from the 10-year capital plan at the time of construction for the Red Deer Arena in 2017/2018.

- h) In 2021/2022, Council adopted the Major Event Strategy and committed to align our decisions and actions for facilities and events with other partners with a focus on the tourism and economic generating opportunities.
- i) Council also had new visions for an area called the Riverlands, now referred to as Capstone, that has seen much needed revitalization and community activation in recent years, with a community market envisioned for its long-term development.

Related Policies

EL.D. 20.4 Use of City Owned Lands

[EL-D-2.4 Use of City Owned Land \(reddeer.ca\)](#)

5303 CA Corporate Procurement:

<https://thebridge.reddeer.ca/media/the-bridge/city-departments/legislative-services/policies-and-procedures/corporate-policies/5000/5303-CA-Corporate-Procurement.pdf>

Stakeholder Consultation

In preparation for Council review related to the location of the Public Market for 2023, discussions were held with groups in immediate proximity to Rotary Recreation Park. The conversations identified opportunities and challenges presented with the Public Market in the current location. Site stakeholders include Red Deer Tennis club, Red Deer Children’s Festival, Golden Circle, Museum & Art Gallery, Parkvale Community Association/Pioneer Lodge, Red Deer Curling Club, Red Deer Minor Hockey Commission, Norwegian Luft Haus, Baymont Inn & Suites. No individual resident/neighbourhood feedback was solicited at this time, however we did receive a subsequent response from Parkvale Community Association president and the Red Deer Chamber of Commerce. A summary can be found in Appendix D.

Timelines and Impending Deadlines

The City does not hold any agreements at this time, and does not have pending contractual or regulatory requirements. However, the 2023 Public Market season is set to begin May long weekend and the business owner does not have an alternate site secured. In order to support the continuation of the Market, the City should determine next steps as soon as possible to give the business owner time to make necessary arrangements.

Analysis

There are numerous benefits to hosting a public market in any downtown or community. Markets, whether for profit or not, are known and celebrated for being positive economic and social contributors, for linking urban and rural economies, supporting food security, promoting healthy lifestyles, creating access to and for artisans, activating public spaces, bringing diverse people together and so much more. Red Deer’s Public Market has been operating for over 50 years and is a beloved amenity in our community.

This report is before Council to provide direction on potential leasing at the Servus Arena/Pidherney Centre parking lot lands, which the City owns and maintains. The decision before Council is not for or against a public market. The City cannot control or dictate where this business locates, however we can encourage.

There are many reasons to change or continue to offer a licence to occupy on these public lands:

Rationale for Change	Rationale to continue a licence to occupy
<ul style="list-style-type: none">Aligns with the new vision for Major Events hosting at this newly constructed and joined Servus Arena and Pidherney Centre facilitiesMany decisions in the past 12 years have changed the future vision for the Rotary Recreation Park and South Site.Current use causes conflict with other stakeholders:<ul style="list-style-type: none">Conflict with other bookings/events through COVID impacted years, the ownerReduces competitive advantage for still generates profit at this location.There are other venues designed for outdoor community gatherings uses (Gary W Harris Plaza or the Canada 150 Plaza in Capstone City)The license opportunity has not been publicly advertised or open to competitive bid, creating an inequitable business opportunity.If all characteristics can be maintained, and the owner is supported by the City through the transition, business concerns with a different site can be mitigated.The RDCC cannot relocate. By supporting the business location CORD may need to financially support the not for profit in future operations.	<ul style="list-style-type: none">It is the desire of the business owner to stay at the existing site.The site is the well-known location by residents and visitors alike as it operated in the same location for 25+years.Aligns with the 2010 Rotary Recreation Park and South Site StudyWhile the number of vendors has decreasedCreates a draw and generates additional foot traffic to other stakeholders in the area.The Lease agreement returns revenue to The City to offset costs directly related to supporting the Business’ operations (i.e. road closures, washroom access, signage, site management).The rent of the Parking Lot areas also includes amounts paid to The City to offset ‘lost opportunities’ resulting from the inability to rent the Servus Arena during Market operations.

While a site needs to be large enough to accommodate the vendors and amenities such as washrooms and parking need to be nearby, the business has operated at various locations over the years.

Through application under the City's special event bylaw, businesses without fixed addresses, such as food trucks in public parking areas or fitness instructors in public parks, can request exclusive, regular use of a specific municipally owned site, park, or street.

The lands at Servus Arena/Pidherney Centre that the business has been occupying are public lands. Public lands in general are areas of land that are open to the public and managed by the municipality for the long-term health of both the land and citizens. These lands are specifically designed and maintained as parking for the use of the adjacent recreational facilities. In recent history, the City has temporarily rented a small portion of the parking lot at the Collicutt for the purpose of a small market or a one time special event, but generally, the City reserves the use of parking lots at all our recreation facilities for the citizens and visitors to our facilities. It is not normal process to regularly close our publicly owned parking lots to the broader public and lease them to private business.

The Servus Arena is The City's premier spectator facility designed to serve community through four season access. The facility currently operates as an ice amenity August through until April with the flexibility to convert to event space during ice season (i.e. Remembrance Day) as opportunities arise. The non-ice season, May through July, welcomes community dry space uses of lacrosse, ball hockey and special events such as the Waskasoo Seepee Traditional Pow Wow. A circus is a new rental this year, scheduled for the first week of June. Currently, facility renters adapt to the unavailability of adjacent parking space on Saturdays until 1pm during the Public Market season. Kids are dropped off close to the Servus Arena and parents park off site; events are intentionally scheduled to avoid conflict with Public Market hours of operation. Dry space use at the Servus Arena is undersubscribed and growth in this area would maximize purpose-built facility use and increase revenue generation.

The Red Deer Curling Club owns the Pidherney Centre and leases the land it sits on for \$1/year. The not-for-profit is responsible for capital and operating costs of the facility, and pays for 1/2 of parking lot maintenance (painting, sweeping and snow/ice control). Unlike the market, they cannot relocate to better suit their needs. The City does not provide a fee for service grant to support ongoing operations of this organization. However, over the years, the RDCC has been successful in receiving Community Recreation Enhancement Grants (CREG) from the City in amounts of less than \$5000 per successful application.

The future of a downtown public market in Red Deer is an important topic. Looking out further than a 1-3 year Licence to Occupy Agreement, the City can be visionary in planning for and purpose-building to accommodate a public market in our downtown. The City or a partner stakeholder such as the Downtown Business Association could offer an opportunity like this through a public bid, to offer transparency, competitive costing, equitable opportunity, and put accountability measures for good neighbour agreements and mitigating impacts to others as contractual requirements. Preparing for this type of future focused vision does not occur quickly, and could be considered in future decisions related to our downtown assets. (ie: the future Buffalo Hotel site)

Legislative processes are in place to ensure oversight and accountability. On this item, Councils past have created resolutions over the years with direction to administration. However,

Council has Executive Limitations in place and has delegated the authority to the City Manager to negotiate the terms and conditions to which the City will or will not lease public lands, advertise a business opportunity, provide a licence to occupy, or sign contracts. If Council wished, they could return the authority of this item to the City Manager.

Financial

The Lease agreement returns approximately \$33,000 in revenue to The City, with 50% of that going to cover incurred cost (salaries, consumable supplies, signage, etc) The remainder is revenue in recognition of lost revenues to the City due to the recurring event. There would be limited negative budget impact to not leasing these lands.

Increased revenue opportunities could be generated at the Servus Arena as well with the RDCC with the ability to book events that are guaranteed parking spaces adjacent to the site on summer Saturdays. This includes the ability for large events to set up on a Saturday morning.

Options Considered

Administration has worked hard over the past 10 years to support the Red Deer Public Market owners and the RDCC come to a mutual agreement and find ways to share the space that benefits both. Unfortunately, this has not occurred to this point. Therefore, administration considered the following options:

Option #1: Administration would not negotiate a new agreement and encourage the business owner to relocate in an alternate site in our downtown

At present, the City does not hold an agreement with the public market business to lease the site, and Administration has not entered into any new negotiations to create a Licence to Occupy for continuation of the public market at the Pidherney Centre/Servus Arena parking lot. Administration would not negotiate a new agreement and encourage the business owner to relocate in an alternate site in our downtown.

Benefits:

- Administration has worked extensively with the business owner, and multiple alternate sites exist for them to relocate to.
- Administration can continue to work with the owner on supporting a successful relocation with municipal resources at the discretion of the City Manager.
- The Red Deer Curling Club and The City of Red Deer has opportunity to capitalize on a revenue generating opportunity through event hosting and facility rentals. They can't physically move their operations however the Red Deer Public Market can relocate.
- The City can support with public relation strategies.
- Would create a different draw in our downtown core on Saturdays, with additional foot traffic in diverse areas. The DBA has indicated they would be highly supportive of this option.

Disadvantages:

- The City cannot control where this private business chooses to relocate to.

Option #2: Direct Administration to facilitate the required process to allow the Public Market business to continue to use the Pidherney Centre/Servus Arena parking lot for a period of 3-5 years.

Benefits:

- The site is the well-known location by residents and visitors alike as it operated in the same location for 25+years.
- Creates a draw and generates additional foot traffic to other stakeholders in the area.
- Ensures the business continues in our downtown area.

Disadvantages:

- Current use causes challenges for other site stakeholders, including ourselves:
 - Conflict with other bookings/events
 - Reduces competitive advantage for bids to host events at the site
- The opportunity has not been publicly advertised or open to competitive bid, creating an inequitable business opportunity. There is no legal obligation for the City to offer this through a competitive (RFP) process, though it would be consistent with our current practices to do so.
- The City may need to entertain a direct operating grant to the Red Deer Curling Club or in a worst case scenario, assume operations of the Pidherney Centre if the risk of financial sustainability is too high.

Option #3: Council could consider hiring a third party to facilitate non-binding mediation with the 3 key stakeholders at the site, at the City’s cost, with the goal to continue leasing at the site to the Market for a mutually agreed term.

Benefits:

- The site is the well-known location by residents and visitors alike as it operated in the same location for 25+years.
- Creates a draw and generates additional foot traffic to other stakeholders in the area.
- Ensures the business continues in our downtown area.
- Proposes an opportunity for all parties to show compromise and willingness to share the space.

Disadvantages:

- Council has not set a negotiating mandate for Administration or the mediator to work toward. It is unclear what success would be in this regard.
- The City, as the land owner, may indirectly give up the ability to directly control our own lands and operations.
- May continue to cause challenges for other site stakeholders, including ourselves, amongst the mediated agreement, to be determined.
- The opportunity has not been publicly advertised or open to competitive bid, creating an inequitable business opportunity. There is no legal obligation for the City to offer this through a competitive (RFP) process, though it would be consistent with our current practices to do so.

- It is highly likely that the City would incur additional costs to support either the Not for profit or the business operator or both, in addition to paying for the mediation services.

Appendices Summary:

Appendix A: Supplemental Information

Appendix B: Submission from the business owner, August 2022

Appendix C: Maps from I&L

Appendix D: Stakeholder Feedback

Appendix E: 2022 Letter of Agreement

Appendix A: Supplemental information

- a) The Public Market is For-Profit business operating from Victoria Day to Thanksgiving on Saturday mornings. The business moved to its current location at Servus Arena/Pidherney Centre Parking Lot areas in 1996. In 2016, the business was temporarily relocated to the Memorial Centre for 3 years to accommodate the construction of the Servus Arena.
- b) The Public Market agreement references that Curling Rink events coinciding with the timing of the Public Market will be given parking priority on the west side of their building (~25 stalls). However, the West parking lands were eliminated with the Curling Club expansion completed in late 2012.
- c) The market has received priority use of the downtown arena parking lot since it was moved to the current location in the mid 90's, although it has never been documented through Administrative policy or Council resolution. The current Agreement has provisions for The City to be able to cancel the Market to host Special Events upon providing 3 month notice.
- d) Moving the market for one day is very abnormal for municipalities, and problematic for the Market. At present there is no requirement by the business owner to have vendors pre-register, and therefore they have limited means to communicate the adjustment in advance. The public expects the market in the same place, and attendees come from across Central Alberta, making it also very difficult to communicate any one-time move.
- e) Historical agreements between the City and the Business included a clause that stated the City, with notice to the Operator, could designate parking areas and give priority for events being held at the Arena, Pidherney Centre, Tennis Courts, Skateboard park, or Kinex. However, this clause has never been invoked in the history of our relationship.
- f) The Servus Arena/Pidherney Centre south parking lot is impacted by the Public Market from approximately 5:30am on Saturday mornings when the Market Vendors begin to arrive and set up until 1pm when they are expected to have vacated the area.
- g) Due to the lease by the City, the Red Deer Curling Club has restricted use of their parking lot for 20-22 Saturdays per year, impacting their ability to rent their facility. However, they have successfully co-hosted some events concurrently on Saturdays and have leveraged the traffic generated by the market to their renter's benefit in some instances (i.e. large scale community garage sales).
- h) The redevelopment of the Pidherney Centre envisioned use of the facility beyond a typical curling season. Both the second floor event spaces and the curling surface cement pad were purpose built/renovated to support non-curling activities. RDCC Administration is tasked with securing out of season rental opportunities to achieve ongoing fiscal sustainability for the organization.
- i) The new Servus Arena is a multi-season facility with new capacity to serve dry space uses such as concerts, summer events (such as the Gretzky/Hlinka) and more. The City may also start to experience additional hardship in accepting Friday evening or Saturday bookings for similar reasons as the Curling Club.
- j) Demand for regular and reoccurring community use of the Servus Arena on Saturday mornings is low May through July. However, mid August-October presents situations where full access to the Servus Arena Parking Lot on Saturday mornings would result in regular community facility rentals.

The current City booking practice is to find alternate locations for community use on Saturday mornings where possible. If the Servus Arena is the last available option, rentals are accommodated with customers parking off site and walking to the facility or athletes being dropped off. From time to time this concurrent use of the site between Ice Users and Public Market causes conflicts with traffic congestion, restricted access and frustrated Ice Users who believe the Parking Lot should be available for them.

- k) The City has dealt with a number of complaints from the neighbourhood related to parking, congestion, garbage, etc. However the owner has been working with the neighbourhood and the customers in mitigating these concerns.
- l) As public access is given to the Servus Arena with limited public “containment” there is increased cleaning and maintenance provided by the City with high demands on washroom facilities. External to the building requires removal of excess garbage and grease.
- m) Future demand for access to arenas/special event locations will realistically result in a need to relocate, modify or temporarily suspend the Operator’s license to occupy in order to maximize facility utilization, create economic opportunities with new events and support the sustainability of the RDCC.
- n) Developing CORD facilities into full 4 season operations improves operational return and offers additional sustainability moving forward. On Saturdays when the facility wouldn’t typically be rented, leasing the lands to this Business provides reliable revenue to offset operating costs. However, on Saturdays where an event/rental would use the facilities, the business lease doesn’t fully offset the revenue potential of facility rental opportunities. Until such time as the Servus Arena operates as a full 4 season facility, the Public Market operates well on the site, covers operating costs and positively activates the area.

DISADVANTAGES
TO MOVING.

- LOSS OF INCOME TO THE CITY (\$35000 PER SEASON)
- COST OF MOVING HAS A DIMINISHING EFFECT ON MKT. TAKES TWO YEARS TO RETRAIN CUSTOMERS AND VENDORS.
- LOSS OF ATTENDANCE.
- IMPACT OF COVID HAS CERTAINLY CRIPPLED THE MARKET. IT WAS DIBALITATING TO EVERYONE
- OUR OPTIMUM SIZE HAS BEEN MET. BUT A MOVE WOULD SET US BACK PERMANENTLY.
- NUMBERING OF STALLS WOULD BE WASTED.
- ANY CHANGE MEETS RESISTANCE AND THE PEOPLE OF RED DEER DON'T WANT THEIR MARKET TO MOVE.

IN THE EVENT THAT THE GROUNDS WERE NEEDED FOR ANY NATIONAL OR WORLD CLASS EVENTS THE MARKET COULD CEASE OPERATIONS FOR THAT PERIOD. I'M SURE THE VENDORS WOULDN'T MIND A REST.

ADVANTAGES FOR PERMANENT MARKET HOME.

- SERVUS ARENA AREA IS PERFECT FOR MARKET NEEDS.
- ACCESS DOWN 47 AVE IS WELL USED
- ADEQUATE FREE PARKING.
- OUR COMMUNITY HAS ACCEPTED THIS LOCATION
- OUR NEIGHBOURS (PARIVALS) ENJOY OUR PRESENCE.
- GROUNDS ARE EASY TO MAINTAIN AND CLEAN.
- NO EVIDENCE OF MARKET PRESENCE AFTER 2PM
- DOES NOT INTERFERE WITH CURLING CLUB OR ARENA ACTIVITIES.
- NO DRAIN ON ELECTRICAL POWER
- OF THE FIFTY THREE YEARS OF ITS EXISTANCE 33 YEARS HAVE BEEN IN THIS LOCATION.
- RED DEER COMMUNITY WANTS THE MARKET THERE.
- TRADITION DOES HAVE VALUE.
- THE MARKET IS MANAGED EFFICIENTLY.
- CONSISTENCY IS A VALUE FOR ANY ACTIVITY.
- TRANSIT SERVICES HAVE ACCEPTED OUR NEEDS
- FIRE DEPT. REGULATIONS HAVE BEEN SECURED.

Appendix C



53 ST

6m Fire Lane w/5' wide hydrant access

53 St
12,810 sq ft

Plaza
21,040 sq ft

RDPS Parking Lot
62,200 sq ft

48 AV
19,130 sq ft

6m Fire Lane w/5' wide hydrant access

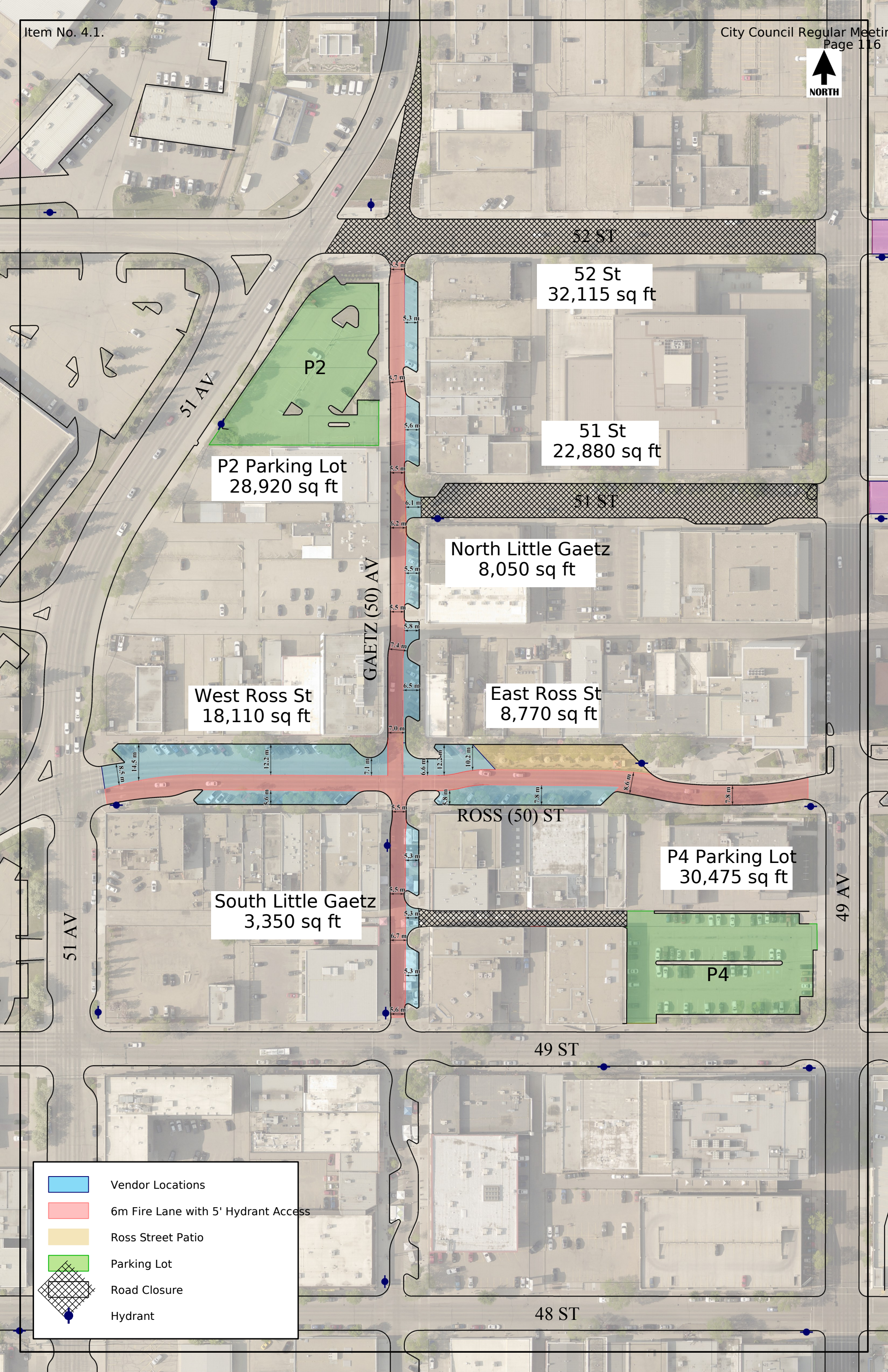
48 AV

53 ST

P12 Parking Lot
11,200 sq ft

52 ST

51 ST



Vendor Locations

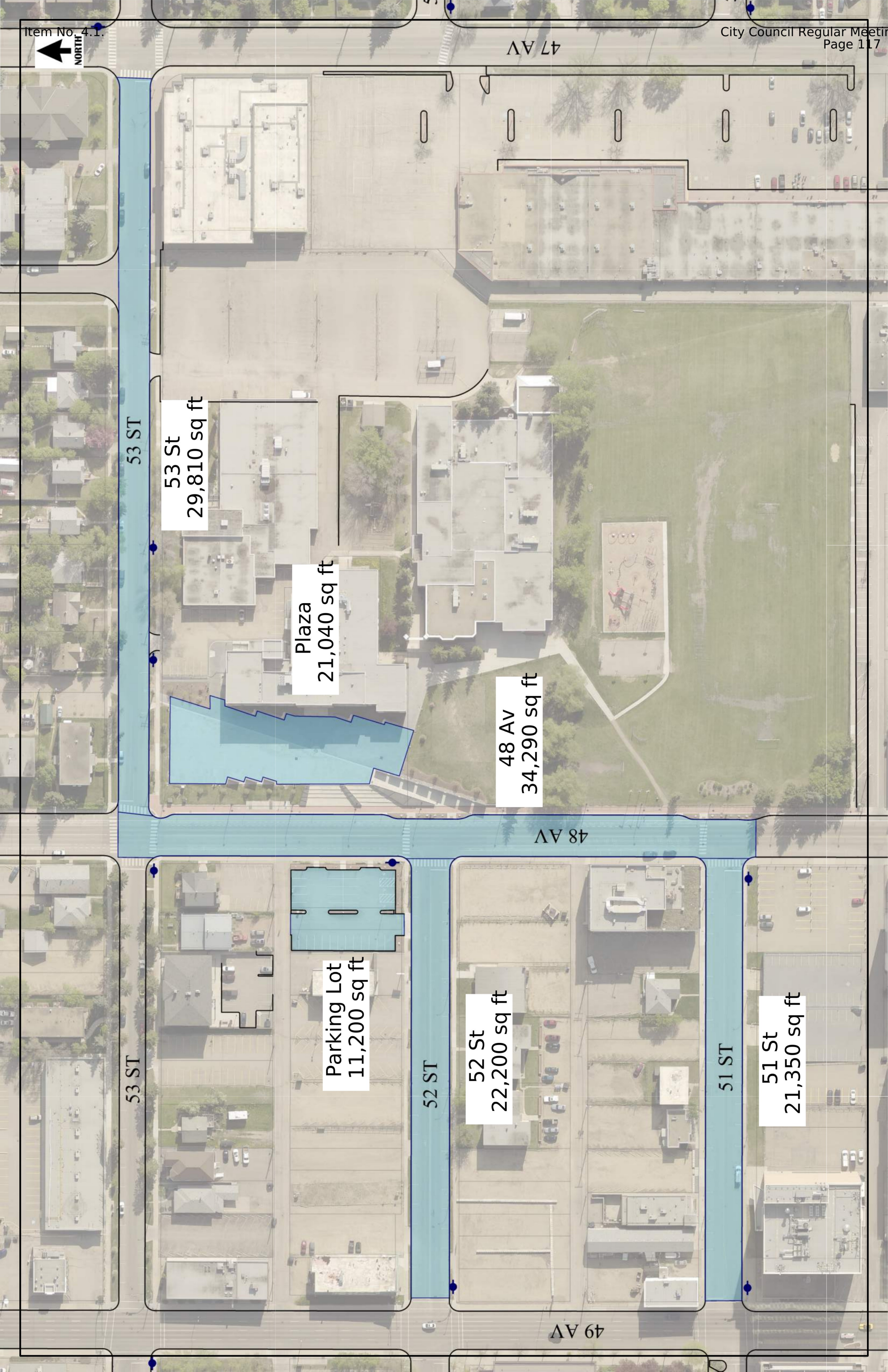
6m Fire Lane with 5' Hydrant Access

Ross Street Patio

Parking Lot

Road Closure

Hydrant



53 St

53 St
29,810 sq ft

Plaza
21,040 sq ft

48 Av
34,290 sq ft

48 Av

53 St

Parking Lot
11,200 sq ft

52 St

52 St
22,200 sq ft

51 St

51 St
21,350 sq ft

49 Av

Review of Leased Public Lands – Public Market Location
Rotary Recreation Park Site Stakeholder Feedback
Updated January 27, 2023

In preparation for Council review related to the location of the Public Market, discussions were held with groups in immediate proximity to Rotary Recreation Park. The conversations identified opportunities and challenges presented with the Public Market in the current location. Site stakeholders include Red Deer Tennis club, Red Deer Children’s Festival, Golden Circle, Museum & Art Gallery, Parkvale Community Association/Pioneer Lodge, Red Deer Curling Club, Red Deer Minor Hockey Commission, Baymont Inn & Suites. No individual resident/neighbourhood feedback was solicited at this time. Following is a summary of what was shared by the site stakeholder groups.

1. Red Deer Tennis Club

Opportunities/Successes

- The volume of visitors to the site is very positive; lots of foot traffic which is good for Club awareness
- The Club operations work well together with the Market; it’s common to see Tennis members visit the Market pre/post tennis play.
- A few dedicated parking spots for tennis has helped somewhat with congested parking

Challenges/Future Changes

- There is opportunity to work with Public Market vendors to support Club operations (i.e. tournament meals)
- The Club could be more proactive in using the Public Market and its visitors to promote their programs; a booth to advertise, give aways, etc. could draw more people to the Club
- Additional dedicated parking would better support the success of the Club when the site is very busy.
- If the Public Market was to move, it would cause more negatives than positives for the Club

2. Red Deer Children’s Festival

Opportunities/Successes

- There is a maybe a little bit of “overflow” to the Festival from curious Public Market passers-by
- The Festival has adapted planning to best work around some of the challenges the Public Market presents.
- Festival is promoting active transportation (walk, bike, roll) in order to try and work around limited site parking

Challenges/Future Changes

- Parking is limited and this creates challenges for site set up, contractor parking, site servicing (i.e. porta potties).
- Flow and access to the site is a problem with Public Market vendors arriving as early as 4am. Volunteers show up early to rope off areas to reserve parking for Festival volunteers, workers and service providers.
- Families visiting the Festival on Saturday’s are challenged by road closures and limited parking. When Tennis is busy, the site is at full capacity and difficult for visitors to easily access. Some families likely stay away because of this.
- Accessibility for people with mobility challenges is limited due to congested parking lots and access points
- The City could dedicate parking that restricted Public Market use – it would help Festival goers and the overall operations of the event.
- Would hate to see the Public Market lost to the community but would be good if there was another central location that better served the business. It feels like the Public Market has outgrown the parking lots and roadway areas at Rotary Recreation Park.

3. Golden Circle

Document Number: 3014659

Opportunities/Successes

- The Golden Circle doesn’t typically offer programming on Saturdays, so little to no impact to operations related to the Public Market.
- The facility is rented regularly – they haven’t heard any concerns outside of limited and congested parking in the area
- Should the Golden Circle expand programming into Saturdays, there could be opportunity to leverage the site traffic from the Public Market.
- Golden Circle currently uses a booth at the Public Market to sell raffle tickets – the Public Market demographic is a great fit with their membership

Challenges/Future Changes

- Nothing currently.
- Rotary Recreation Park is underutilized overall – there’s so many possibilities. Revisiting/updating the site Master Plan would help create a shared vision for everyone operating in and around the Park.
- Would be great to see The City focus on more than just Capstone for driving interest in the downtown.

4. Museum & Art Gallery

Opportunities/Successes

- MAG doesn’t notice significant visitor change during Public Market hours. There may be a few visitors that stop in closer to the end of the Market but it’s difficult to know.
- MAG occasionally hosts events in Heritage Square and these benefit from Public Market visitors.
- Staff like to be able to have quick access the Public Market
- The Rotary Recreation Park site is very walkable.
- The Public Market is a draw which brings visitors to our downtown.
- The history of the Public Market in Red Deer is important – it would be a share to lose it.

Challenges/Future Changes

- MAG has tried to use a booth at the Public Market to promote programs and services – it hasn’t been particularly successful
- Parking can be full on Market days which is a challenge for MAG’s Saturday programming (this is relatively minor though with MAG opening at 10am)
- Road closures create confusion for MAG visitors – often have visitors commenting on difficulty accessing facility
- MAG is exploring Saturday morning programming which could create more demand for access and parking.
- Additional signage would be helpful for Rotary Recreation Park. It’s tucked off the main streets; wayfinding on paths, sidewalks and in parking lots could help draw visitors in as well as promote the various stakeholders on the site.
- Perhaps Heritage Square and park areas could be used as an alternative area for the Public Market vendors. There’s seating and beautiful space that could help relieve pressure on the parking lots. Shifting the Market to the North may be a win-win for all site stakeholders.

5. Parkvale Community Association – Pioneer Lodge

Opportunities/Successes

- Having the Public Market at Rotary Recreation Park has raised the profile and interest in use for Pioneer Hall.
- Hall renters tend to take advantage of the Market being held simultaneously.
- The Parkvale Community Association intentionally plans events on Saturdays because they get quite a bit of shared interest from Market goers

Challenges/Future Changes

- The Public Market doesn’t negatively impact the Community Association/Pioneer Lodge operations.
- Board Chair provided a separate letter to include with Council Report suggesting public input would be important if the location of the Market was to change.

6. Red Deer Curling Club

The Curling Club provided a letter summarizing their responses to the location review to include with Council Report. The Club also submitted a more thorough report that reviews the Board’s position on the matter.

7. Baymont Inn & Suites

Opportunities/Successes

- The Baymont realizes significant revenue from charging from parking during the Public Market.
- \$5/car is charged with 40% of the revenue being redirected to charity. Last year \$10K+ was donated to charity from the proceeds of the parking lot during the Public Market.
- Job creation has occurred because of the parking service the hotel provides – 4 students/seniors are hired each season.
- Hotel allows parking before 8am for free for Public Market vendors
- Hotel realizes the odd hotel reservation by Market vendors and visitors.
- The Hotel promotes the Market to its guests / residents. It’s a convenient attraction that draws people to the downtown.
- Hotel would be open to working with Public Market operator if the additional space is needed for vendors. During busy weekends, the Market could be modified to include parts of the Hotel parking area.
- Would be disappointed to see the Public Market leave its current location.

Challenges/Future Changes

- Vendors get frustrated with paid parking if they arrive after 8am.
- Kinex and Servus Arena users want to park for free at the Baymont because the parking lots for the Arenas are unavailable – this creates frustration.
- The Hotel is open to collaborating with the Public Market operator – would be good if they branched out and worked with other site stakeholders.

8. Red Deer Minor Hockey Commission

Opportunities/Successes

- The site is a very busy vibrant place when the Public Market is going on.
- Communication with our participants about the Public Market is key to avoiding conflict/challenges during the Public Market. Making sure parents, athletes, officials and volunteers know what to expect at the site for parking and drop off has helped make things go smoothly.
- Allowing access to the east side of the facility for drop offs and directing parking for our participants to the gravel lot by the Tennis Bubble is working reasonably well.
- The Public Market likely benefits from the busy Minor Hockey traffic in August and September.
- Minor Hockey offices aren’t typically open on Saturday mornings, so this is limited impact to their front office access.
- It just takes patience and a willingness to get along on the site – RD Minor Hockey wishes the Public Market well regardless of their location. Perhaps the shared site use has outgrown the current location?

Challenges/Future Changes

- Late August and September are the biggest challenge. Minor hockey has so many families and volunteers accessing the Servus Arena for tryouts and lack of immediate parking creates a barrier for their participants.

9. Norweigan Laft Hus

Opportunities/Successes

- The Laft Hus believes they benefit from Public Market traffic with centralized location in Rotary Recreation Park.
- Noted additional drop in visits and participation in their activities on Public Market days.
- Signage helps redirect Public Market visitors
- Parking as-is is working

Challenges/Future Changes

- Laft Hus expressed concern should the Public Market be relocated outside of Rotary Recreation Park – believes their operations were be adversely impacted.

Review completed and compiled by Barb McKee, Recreation Superintendent
Safe & Healthy Communities

Red Deer Curling Center (Pidherney Centre) Response to Farmers Market Need for relocation

Background

Organized curling has been in existence in Red Deer since the first curler groups were playing on the Red Deer River in the late 1880’s around 130 **years ago**.

In November 1902, the Red Deer Rink Co. Ltd. purchased six lots on which to build a covered skating and curling rink, but construction was not actually commenced until the fall of 1903. The structure, built at an estimated cost of \$3,000, provided a skating surface of 175 feet by 60 feet and space on the north side for two sheets of curling ice 175 feet by 36 feet.

In 1913, the local curlers decided that the old rink had become hopelessly inadequate. The Curling Center then formed a joint-stock company, sold \$4,000 in shares and built a large extension onto the existing rink. This was the building which served Red Deer’s curlers for the next forty years. (1953)

On January 28, 1954, the current location, then an 8 sheet facility officially opened . In 1992, the Westerner was completed and the Red Deer Curling Center helped to bring recognition to both the Westerner and the City of Red Deer with hosting the first sport National event, the 1994 Labatt Brier. Before this, numerous regional and provincial hosting opportunities happened in the curling facility.

In 2013, for the City of Red Deer Centennial Project, the Red Deer Curling Rink received a new barn and some front renovations. One of the best, permanent Curling homes in the World was built. This state of the art curling centre boasts 12 sheets of ice designed to adapt to allow expanded spectator viewing or reduced ice operations based on event and community demands.

In 2018, replacement of the Red Deer Arena provided opportunity to purpose build an adjoining facility to best serve large scale community events. The Servus Arena and Pidherney Centre are connected to allow shared day to day operations (i.e. food service) as well as meet requirements for special events with the larger foot print of combined facilities.

The Red Deer Curling Center has continued its goal of promoting curling and the City of Red Deer, with worldwide recognition to the City of Red Deer by hosting major events, including: the 1994 Labatts Brier, the 1996 World Junior Curling Championships, the 2004 and 2012 Scotties Tournament of Hearts, the 2005 Canadian Junior National Championships and the 2019 Canada Winter Games.

In 2023, Pidherney Centre will host the Alberta Senior playdowns and in 2024, together with the Servus Arena, host a Grand Slam of Curling event, continuing the legacy of building major event tourism as an economic driver for our community. These events also grow community leadership and volunteer capacity.

The facility serves as an important training ground for young curlers like Jocelyn Peterman, the More girls, 2023 Alberta Women’s Team member Brittany Tran, Erica Watts and up and coming

Keira Buckland as well as our senior champions like Rob Armitage, Randy Ponich and Eldon Raab. The Club estimates that Pidherney Centre is the recreational and social gathering choice for over 700 recreational curlers annually. The facility connects out community.

Business Plan Summary

With a new proactive Board and a new focus of direction we can no longer operate as a seasonal winter facility if we are going to be sustainable and thrive without taxpayer funding.

Maintaining a 35000sq ft facility, providing programming and being a community center requires a large operating budget of 1.2 million. In today’s operating realities, you can no longer leave a facility unutilized for six months of year. When you couple this with the overall lack of event rental space in the community due to the loss of the Red Deer Lodge, Cambridge and Black Knight Inn for event spaces, it further supports the priority for the Red Deer Curling Centre to provide robust four-season operations. Year-round operations is critical in order for the Club to be operationally sustainable.

Members of the Red Deer Curling Club pay some of the highest fees in the region to play in our leagues and bonspiels. The price point is required to balance our budget with the significant operational overhead of a facility of our size. It is not feasible to consider increasing member fees any further to balance our budget. Member growth is imperative to have a sizable base for reliable membership revenue and our Club is actively programming to attract and retain membership.

We are now focusing on the expansion to many smaller functions to drive new revenue streams. Events such as trade shows, weddings, and corporate meetings, as well as the meeting spot for Rotary clubs, BNI (Business Network International) Club and the City of Red Deer. We also provide food from our own kitchen and our Lounge/Bar area is booked for most functions.

Currently, we employ 15 people, some full time, and we look to expand that. We are in discussions with summer seasonal operations in our community (think RDGCC and River Bend type) hoping to convert their seasonal summer workforce into a shared year round workforce when combined with our winter season - a coordinated full time employment opportunity and training to benefit all.

We need to hire an Event Director, impossible without full time access to our facility, to manage the events and expand our offering of the 27000 square foot ice room, our lounge and our meeting rooms which will accommodate 1490 guests in total (as per Red Deer Fire Department). With our central location between Edmonton and Calgary, the Club has many avenues to attract companies that would like to meet half way. I understand that wedding venues are booking for 2025 now and we have many of those but room for a lot more once we have better control of our prime-time Saturdays.

But, all this begins with unobstructed service for the facility. Having a 22 weeks a year, weekly event for four hours Saturday morning that restricts access to the Pidherney Centre for 24 hours over 2 days, makes attaining needed budgetary revenue a huge challenge. Add to this fact is that the current privately owned Public Market business is in the middle of crucial rental revenue period (Friday evening through until Saturday’s afternoon). The RDCC cannot rent out its facility on a weekly basis, nor for a weekend or for wedding preferred days with this block of time. The RDCC potential income in an unobstructed atmosphere is \$154,000. per month. The Public Market does not reimburse the RDCC any monetary value for their loss of income. The Club understands The City receives approximately \$15,000.00 from the Public

Market owner each season to offset lost opportunities for rental. The question to ask: which is better for the community in the larger scheme of things - \$15,000.00 into the City of Red Deer’s 395 million dollar budget or a potential \$500,000.00 into the Red Deer Curling Centre 1.2 million budget? A further question would be, how does a for profit business have priority for the use of public lands for their private operation over a community non-profit wanting to be sustainable and not place any burden on the taxpayers?

Red Deer Curling Centre Strategic Plan

The Red Deer Curling Club is in the process of creating an updated strategic plan. Its currently updating its governance model to fit in with best practices of today’s non-profit organizations. The Board has identified 5 strategic themes it will pursue in a refreshed strategy build out: Fiduciary Financial Sustainability, Governance, Event Growth, Generational Physical Fitness and Programming.

Fitting into City of Red Deer Major Event Tourism Strategy

In 2022, Red Deer City Council approved of the Major Event Strategy and Destination Development Framework. We will touch upon highlights of the Framework and how RD Curling Center dovetails, supports and builds on this strategy.

1. P.5 Community Overview

.... Most importantly, the community features a high degree of engagement from local community organizations and key individuals who support high quality major event delivery. Their passion for volunteerism has been instrumental in Red Deer’s success as a host destination

The Red Deer Curling Centre has led, developed and been one of the first community organizations to move the City of Red Deer into the major event delivery. It has been through their volunteers that a good portion of the past Major Events have been so successful. The Red Deer Curling Center members have volunteered through planning stages and volunteered in execution of not only the curling events but many of the other events (Hockey, CFR etc.)

2. P.7 Why Invest in Major Development

Economic and Social Benefits of Major Events Major events have the ability to produce a wide variety of economic and social benefits for Red Deer. Major events are a proven tourism driver that can bring visitor dollars into communities. This is “new” money that has a high multiplier as it circulates throughout the local economy. The social benefits of major events are also important to consider. Major events are known to bring host communities together, strengthen local pride, enhance community engagement, build the capacity of local organizations, contribute to the preservation of built and natural environments, and strengthen the case for enhancements to infrastructure and programs.

Economic and Social Benefit have been a staple of curling in Red Deer for the last 130 years and since 1954 at its present location. That’s 71 years of Economic and Social benefits for multi-generations concurrently and simultaneously (grandparents curling with

grandchildren, moms and Dads with children). It is also where the motivators and planners for the first major events of Red Deer originated from. Think of the Rick Mores, the Terry O’Connors, the Lyn Radfords, the Sherri Ryckmans.

3. P. 7 Vision statement for report; By 2030, Red Deer will be recognized as the top major event destination among mid-sized cities in Canada.”

The vision fits with our history and future plans of our center. Our center is already recognized across Canada and around the world as a world class facility that has hosted many provincial, national and international teams for training as well as the many events. Further we are consistently being approached in the off season by corporate and personal groups wanting to utilize our facility for longer periods of time. For instance, the supplier of school sport equipment wanted to set up for a week on the Centre ice pad area. This particular vendor sells equipment to 1000 school districts across the prairie provinces. This brings in school district personnel from across these regions, hotels, meals etc. would be the economic gain. But we had to deny the request as Saturday was a deal breaker to them. Another example is the hosting of a summer bonspiel – again not possible.

4. P.7 5 Year outcome Statements, bullet #7 : The community is beginning to activate itself around major events with complementary offerings such as medium and small-scale events, compelling tourism packages, and destination animation.

This outcome resonates so much with the strategic plans of the Red Deer Curling Center. The Red Deer Curling Center (RDCC) is the perfect size and organization to support, implement and manage to be a provider of the medium and small scale events, not just the large scale events. But it has to have complete access to their facility and not be highly hindered by a 4 hour for profit entity that wants complete access to their parking hours facilities for 24.

5. P.8 Red Deer’s Competitive Advantages; Red Deer has the experience, venues, capacity and participant-centric focus to attract more major events

And who has more experience than the Red Deer Curling Centre members, venue, capacity and participant centric focus?

6. P. 12 Conclusion: The Red Deer Major Event Strategy and Destination Development Framework puts forward a strategic direction that will advance Red Deer toward its bold vision to become recognized as the top major event destination among mid-sized cities in Canada. A courageous new approach will be needed to realize this vision. Stakeholders will align themselves around major event development and come together under a broader mandate of destination development, of which major events is a core pillar. Fortunately, the community is well positioned to capitalize on emerging opportunities and hone its competitive advantages. Stakeholders are engaged and are excited by the opportunities major events provide. By establishing a clear focus and committing to a collaborative approach, the community will achieve its goals and generate a multitude of benefits that are sustainable over the long term

RDCC is ready, able and willing to be collaborative with the Major Event Strategy. As a side note, the Club has already done so with an upcoming major event announcement in 2024. The motivators, planners and volunteers have already had a round table discussion with many of the identified members of the RD Destination Development Corporation, working in a collaborative atmosphere.

P. 15 Events Classification



As you can see from this diagram, RDCC will, has and can support the events classification for three of the four categories, where as the Public Market business meets only one. In particular, RDCC it is heavily engaged for the second and third category, but once again it needs access to its facility all the time!

7. P. 28-30 Major Events Trends.

RDCC agrees with the trends outlineds. Further it has the opportunity to make sure they align their strategic planning for events with the best practices and the upcoming trends. When Calgary was potentially bidding for the 2026 Olympic Games, Red Deer was considered as the curling venue....why? A large part due to the excellent technical, operational and planning of the curling community of Red Deer.

8. P.31-36 Economic and Social Benefits of Major Events:
Economical

The 2019 Canada Winter Games was identified as one of the recent major economic events for Red Deer. RDCC was instrumental in this success. Curling was one of the most watched events, provided the technical officials and volunteers needed to make this such a success.

Social : Major events also have the ability to bring host communities together. Major events contribute to place making as they provide a space and time away from everyday life in which rewarding experiences can be created and shared.¹⁸ In addition to creating a space away from

everyday life, events also aim to foster the culture, health, and development of a community by enhancing the community spirit.¹⁹ Festivals and events can also provide the following social benefits:

- Strengthen community pride – Celebrating local culture and sharing it with visitors can be a significant source of pride for communities, individuals, and cultures.
- Enhanced community engagement – Major events provide opportunities for individuals within the community to become engaged through business, volunteerism, and event/activity execution.
- Enhanced infrastructure and programs – Communities that embrace major events can often justify enhancements to infrastructure and programs well beyond what could be achieved without the injection of revenue provided by major events. Local community members benefit from enhanced amenities and activities.
- Capacity building and activity promotion – Major events can have a positive effect on local sport and culture groups. Hosting a major event is no small undertaking and local organizing committees often put years of hard work into their development. This can result in stronger organizations as well as increased enrollment and interest in sporting and cultural activities.
- Preservation and enhancement of built and natural environments – Major events can contribute to the preservation and revitalization of built and natural environments in Red Deer. When a destination’s unique characteristics (e.g. special landscapes, authentic culture, history, etc.) are leveraged through major events, they acquire an enhanced value that goes beyond the economic considerations. Participants experience an emotional connection to the places they visit, while residents find a newfound significance for things that they may have taken for granted before. The addition of such values provides the motivation to further protect significant community assets and, in some cases, enhance them

The RDCC already engages in every one of these bullets and adds this value to our community. This is not new to RDCC, its part of our DNA as been proven over and over in 130 years.

9. P.42 B. High Quality Sport Venues. Red Deer’s sport hosting venues are exceptional. The Centrium Arena is the 3rd largest arena in Alberta in terms of capacity. The Servus Arena, Great Chief Park, Collicutt Centre, Gary W. Harris Canada Games Centre, and other facilities are all outstanding venues that can be leveraged to attract more major sport events.

It is unusual that the RDCC is not listed here. It definitely belongs in this grouping.

10. P.44 Competitive Advantages

RDCC meets all the identified competitive advantages.

11. P.49 Partner Roles and Responsibilities ; Local Organizations and Event Champions- Local organizations and event champions will be key to the success of the Major Event Strategy. These passionate and driven groups will have an important role in attracting major events through event-specific bid committees, in addition to producing many major events through local host committees.
- Regional and community events should be encouraged to contribute to the overall event delivery system in Red Deer and participate in the broader activities of the DDC whenever possible

RDCC see itself a major player in this category. Past experience validates this assumption.

Conclusion to Major event Strategy:

RDCC has the venue, volunteers, experience and organization to become a strong stakeholder in the City of Red Deer Major Events Plan. It would be most unfortunate if Council would severely minimize RDCC past and future contributions by extending these devastating operation restrictions.

RDCC and relation to Social Policy Framework

- 1. P.8 Social Pillar definition is: Red Deer is a strong, engaged community that embraces its diversity. Through leadership, support and partnerships, everyone can meet their needs and maintain a good quality of life. Equality, social well-being and a sense of belonging are supported, and decisions are just

In the past 130 years RDCC has embraced, practiced and encouraged the social pillar definition, even before it was placed in the City of Red Deer Social Pillar framework. As well it has engaged with many of the goals that can be applicable to the organization.

- 2. P. 13 Strategic focus:

RDCC fits into the Strategic Focus through the following

- A. Need: Urgent Need: Is immediate action required to address a community need? • Emerging Need: Is there a growing community need due to recent trends or changes in Red Deer? • Longstanding Need: Has a community need been left unmet over a long period of time?

This decision categorizes into all three areas. Because the new lease with the for profit entity is up for renewable, it is an urgent need. But new trends has also identified that the RDCC is needed to meet another city framework, Major event Strategy (and small medium event building) and the third long standing - that by imposing the current farmer market conditions, RDCC needs have been left unmet.

- b. Depth: Achievement of Community Goals: How much could a decision help achieve one or more of the 10 Community Goals in the SPF?• Breadth of Effects: o How much could a decision affect Red Deer community members across the demographic and socio-economic spectrum, including those targeted (e.g. by a program or initiative) and those affected by it? o How broad is the affected population by demographic (i.e., age, gender, ethnicity, etc.) and socio-economic characteristics (i.e., income levels, educational attainment, language, citizenship, marital status, etc.)? o What is the affected population as a proportion of the total population?• Depth of Effects: o How significant and lasting could the effects of a decision be on the quality of life or well-being of Red Deer community members? o How much, and in what way, could the quality of life and well-being of the affected population change?

The RDCC meets at least 7 of the 10 Community Goals year around 7 days a week, not for 4 hours once a week. Losing the RDCC because it has been disadvantaged to make additional revenue to sustain its operations would have a highly adverse affect. Moving the Farmers market to another location would not have the same affect. Curling is a multigenerational activity and social gathering center.

c. Opportunity –

The time has come for City Council to support the not for profit RDCC in growing and financially sustaining itself. The Public Market could exist successfully in many other locations in our community. The Curling Club cannot exist successfully without full access to the facility, every day of the week, every week of the year.

C. Suitability –

The time has come for Council to see how the RDCC helps serve to meet priorities in other City of Red Deer frameworks and has been a steady influential partner/stakeholder of this community.

3. Conclusion

The RDCC sees a denial of a renewed lease to the for profit Public Market as an opportunity to help the RDCC grow its social contribution and become a more significant contributor to the Major Events Strategy framework.

RDCC and relation to City of Red Deer Active Living and Sport Commitment

On the City of Red Deer website the city commits to supporting active living and sport. The RDCC already brings an active and social environment for all generations. It provides multigenerational active living both individually and simultaneously. If the RDCC does not receive the support to make their facility a complete year around facility, it will struggle to continue providing active living, social gatherings and leadership in our community.

Public Market History from RDCC Perspective

1. The reference to the *Public Market* is deceiving as it is a **private business**.
2. It's a private company operating on City property. In good years, with over 300 booths at \$40 each for 20 weeks of the season, we estimate a potential annual revenue of \$240,000. No infrastructure costs and the very low overhead with the affordable lease paid to cover City operational and lost opportunity costs. How do we justify having a private for-profit company interfering with the income and viability of both the Curling Center and the Servus Arena.
3. 20 weeks of interrupting our facility, closing streets, creating major traffic and congestion issues, at \$1500/week is equal to \$30,000 income for the City per annum, this is equivalent to about 5 days of potential income to our facility
4. RDCC receives nothing from this private business, yet RDCC contributes to half of the annual parking lot maintenance costs.
5. This is all done for 4 hours a week times 20 weeks or 80 hours a year of market.
6. How many staff do the owners of the Market employ? Is it 1 or 2, part time?
7. Has this ever gone out to bid? It is on City owned public land!
8. Maybe the Market could move to Tuesday afternoons and pay the club for the space rather than take prime time revenue slot for free!

- 9. This private company has had the advantage of 50 years of no infrastructure, has not made any improvements to any of the facilities, nor sought to make their business better.
- 10. The Owners of the Market publicly announce that they are not moving!
- 11. The previous lease with this private company requires that The City/RDCC has to give 3 months notice if we want to use our only parking area. Hardly a fair and equitable condition to the RDCC. Our goal of having the Centre booked every Friday and Saturday would be set us up for failure and combat of both our center and the Market.
- 12. The DBA, The Gary W Harris Celebration Plaza, Westerner Park, Parkland Mall, have all shown interest in hosting the Market. These are better solutions to hosting the Market than the past space.

Conclusion

The RDCC needs to transition to a year-round four-season facility. The business plan indicates that this is imperative, the Major Events Strategy indicates that the contributions (past, present and future) by RDCC is a very necessary piece for the plan to accelerate and build. Community active living and social connection priorities reinforce that the RDCC is a needed facility to help sustain healthy community members. We cannot forget the past leadership of its members and their contributions to our community. We ask that you see that RDCC needs to be unencumbered in its quest to become a year around facility provider.

We feel that the for profit Public Market has had several years of opportunities to build out their business in a more permanent home environment that does not infringe on the revenue capacity of the RDCC. Offering to pacify the RDCC with a pancake breakfast opportunity, while they bring a significant financial profit, seems rather insulting. And support by Council, of the for-profit owners, sends a clear message of minimalizing the contribution the RDCC has brought to the City of Red Deer for 130 years and can bring for the next 130 years.

Without the support of the City to have unfettered access to our facility amenities, the Club’s financial future is uncertain. We are laser focused on finding every opportunity to sustain our Club operations. The Board has no appetite to look to The City for subsidy because we believe we have viable a business model without the need for tax supported subsidy. We only need The City to clear the way and not restrict our success by leasing our parking area during prime rental time.

Respectfully Submitted on behalf of the

Red Deer Curling Centre Board of Governors

By Director Reg Radford



3017 Gaetz Avenue
Red Deer, Alberta
Canada T4N 5Y6

Mayor Ken Johnson and members of City Council

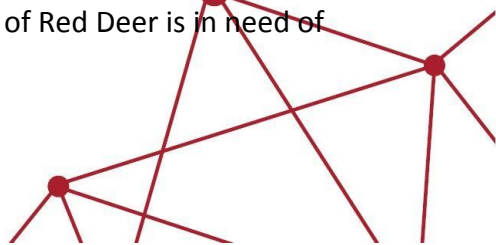
Re: Downtown Famers Market Location

On behalf of the Phidherney’s Curling Club the Red Deer and District Chamber of Commerce would like to issue the following letter in support of not renewing the Permit to the Red Deer Farmers Market at the Red Deer Servus Arena and Phidherney’s Curling Club Parking lot location for the 2023-2024 season and beyond.

The rationale for our position on behalf of our member the Phidherney’s Curling Club is three-fold:

1. **The Phidherney’s Curling Club is a business.** As a Business it has the right to generate income through the use of its facility at anytime during the year as any other business. The hosting of the Red Deer’s Farmers Market in front of the curling club makes it impossible for them to use their facility on weekends and book their venue to various trade shows, events, etc. Allowing another Business (the Red Deer’s Farmers Market) to impede the Curling Club from doing business and using their facility is not appropriate.
2. **Other locations in the Downtown area for the Red Deer Famers Market to locate.** Red Deer has other areas where the Farmers Market can be hosted and be successful. The Gary W. Harris Celebration Plaza, a legacy of the 2019 Canada Winter Games built with the purpose for community gathering and celebration, for example was built with this purpose in mind. This area is bigger in size and is accessible and available every weekend. 48th street which fronts the Plaza is easier to close temporarily for an events as it is relatively quite on weekends especially and the Central Middle School being closed on weekends. This allows for both the Plaza and the School field along with 48th avenue a great combination of configuration and space for the Famers Market. There is even a playground there for the kids! In addition to the Gary W. Harris Plaza location there is also Capstone. The Downtown Business Association has already shown the Little Gaetz and Ross Street is also a great option for Market type events as well.
3. **There is a need for more larger indoor event and hosting spaces in Red Deer.** With the Black Knight’s Inn demise this past year as well as the loss of the Cambridge (now Red Deer Resort Hotel) major event Centre this spring, the City of Red Deer is in need of

reddeer**chamber**.com



additional larger spaces for hosting events indoors. The Curling Club has an excellent space that can make up for some of these other losses in our city. Not being able to market its space to events in the city and outside will hurt the attraction and retention of events that bring economic development to the city.

We support the Red Deer Farmers Market and agree with its owners and the Downtown Business Association that the Market should have a home in the Downtown area if possible. There are suitable places other than the Servus Arena and Curling Club parking lots for hosting the Market, ones with this express purpose in mind and those options need to be the future home of the market in our view.

On behalf of the Chamber and our members, we thank you for your consideration and look forward to further in the coming weeks.

Yours truly,



Scott Robinson
CEO, Red Deer & District Chamber of Commerce.

cc. Tara Lodewyk City Manager, City of Red Deer
Sean McIntyre, Chief of Staff Mayor’s Office, City of Red Deer
Barb McKee, Recreation Superintendent, City of Red Deer
Red Deer & District Chamber of Commerce Board of Directors



January 5, 2023

Mayor Ken Johnston and Council
The City of Red Deer
Box 5008
Red Deer, AB T4N 3T4

Dear Mayor Johnston and Council,

I am writing you today as President of the Parkvale Community Association in relations to an email received from Recreation Superintendent, Barb McKee regarding the possible relocation of the Red Deer Public Market.

My understand from the conversation that I had with Ms. McKee following her email from December 13, 2022, is that Council is considering the relocation of the public market presently held in our community during the months from May to October.

The request for comment by the Parkvale Community Association came to us just before the Christmas holidays. This gave us no opportunity to have a board meeting to discuss the request. I did however send an email out to our board members and ask for their input.

Some members shared feelings of surprise and disappointment. This market has been a significant presence in our community for many years. Though relocated during redevelopment of the arena, many were pleased to see it brought back. We are somewhat surprised and concerned that such a change is being considered especially considering the Rotary Recreation Park development plan that had been done a number of years ago include consultation with Parkvale. My recollection of the recommendations at that time included the location of the public market.

If a change to that plan is being considered, we are not sure why that is being done without meeting with the residents of Parkvale as well as the other downtown residents.

The request for information to be provided by the end of this week, with Council considering this matter in early January feels rather rushed. Some board members expressed concerns that the decision has already been made and that this is a *fait accompli*.

At this time the Board is not comfortable speaking on behalf of the community about a subject that we feel should really have public input on and would like to invite the City to offer that opportunity to our residents.

We look forward to further opportunity to discuss this matter.

Respectfully,

A handwritten signature in black ink, appearing to read "Dawn Morey".

President
dawnamorey@telus.net

Parkvale Community Association
P. O. Box 27112, Plaza Post Office
Red Deer, AB T4N 6X8



May 13, 2022

Dennis Moffat
5134 – 44 Avenue
Red Deer, AB T4N 3H8

Dear Sir:

**RE: The City of Red Deer and Dennis Moffat (the “Operator”)
Red Deer Public Market License and Operating Agreement (May 10, 2019) –
(the “Agreement”)**

Further to the discussions between City staff and yourself on the possible relocation of the Public Market, the City would like to propose that the Agreement be revived for the current year. The City proposes the following changes to the Agreement:

- a) Paragraph 3 – Term extended (Term to now end October 31, 2022).
- b) Paragraph 60 – update the City’s contact information as follows:
THE CITY OF RED DEER
Box 5008
Red Deer, AB T4N 3T4
Email: recreation@reddeer.ca
Attention: Safe & Healthy Communities Manager
- c) Schedule “E” – add the following paragraph:
1.(d) License Fee for 2022 will be one thousand five hundred dollars (\$1,500.00) for each Saturday of the Public Market Season.
- d) Schedule “E” – amend paragraph 3 as follows:
3. The Facility Staff Fee and additional charges as contemplated under this Agreement shall be at a rate of fifty dollars and fifteen cents (\$50.15) an hour.

Except for the specifically identified amendments above, all other terms and conditions of the Agreement will continue to be in effect and binding on both parties.

I want to confirm that it is the City’s and Operator’s intent that the Public Market be relocated to an alternate location for the 2023 and future operating seasons. The City acknowledges the Operator’s commitment to identify and plan for the Public Market relocation in 2023 and beyond. If the new location is a City owned site, the Operator will need to work with the City to put in place a new agreement with the City for the 2023 season.

To facilitate the move to a new location, the City confirms that it is the City’s understanding that the Operator will work with the City to consider holding at least one Saturday of the 2022 Public Market

Dennis Moffat
May 13, 2022
Page 2 of 2

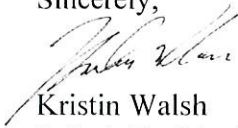
operating season at an alternate location. This will allow the parties to identify opportunities and address challenges related to relocation as well as develop collaboration opportunities with other downtown events for mutual and community benefit in advance of the 2023 Public Market operating season.

If you:

- a) agree with the revival of the Agreement by the extension of the Term and the above amendments; and
- b) can confirm the Operator’s commitment to consider holding at least one Saturday of the 2022 Public Market operating season at an alternate location;

kindly sign the enclosed copy of this letter and return to the writer at your earliest convenience.

Sincerely,



Kristin Walsh
Safe & Healthy Communities Manager



Dennis Moffat

Date: May 16 2022



February 21, 2023

Bylaw 3683/A-2023 - A Bylaw to Correct a Technical Error in Road Closure Bylaw 3683/2022

Prepared by Orlando Toews, Senior Planner

Department City Planning and Growth

Report Summary and Recommendation

Following Council’s adoption of Road Closure Bylaw 3683/2022 on September 26, 2022, Administration discovered a technical error in that bylaw. Proposed Bylaw 3683/A-2023 will correct that error and enable the corrected road closure to be registered at the Land Titles Office.

Administration recommends supporting this bylaw.

Proposed Resolution

Resolved that Council of The City of Red Deer hereby agrees to file and abandon Bylaw 3683/2022.

That Bylaw 3683/A-2023 be read a first time.

That Bylaw 3683/A-2023 be read a second time.

Motion for Permission to go to Third Reading of Bylaw 3683/A-2023

That Bylaw 3683/A-2023 be read a third time.

Rationale for Recommendation

- 1. The proposed bylaw corrects a technical error in Road Closure Bylaw 3683/2022.** The discovered error is technical in nature; correcting it will not alter the original intent or substance of Road Closure Bylaw 3683/2022.
- 2. Correction of the technical error will enable the road closure to be registered at the Land Titles Office.** The correction will make the road closure bylaw acceptable for registration at the Land Titles Office and thereby facilitate further implementation of the *Riverlands Area Redevelopment Plan*.

Background

Site Context

On September 26, 2022, Council adopted Road Closure Bylaw 3863/2022 as a step in the redevelopment of the Riverlands/Capstone area in alignment with the *Riverlands Area Redevelopment Plan* land use concepts. Following its adoption Administration identified a technical error in the bylaw, specifically a size figure for a portion of the closed road area. The correct size is 0.376 hectares more or less rather than 0.297 hectares more or less.

Strategic Alignment

The proposed road closure aligns with the *Riverlands Area Redevelopment Plan* land use concept. The ARP is in alignment with higher level plans, Municipal Development Plan, and the Strategic Plan.

Stakeholder Consultation

No stakeholder consultation was undertaken as proposed Bylaw 3863/A-2023 is only correcting a technical error; there is no material effect on the principle or substance of the original bylaw.

Operational Impacts

No anticipated operational impacts.

Analysis

Bylaw 3683/A-2023 will correct an error in Road Closure Bylaw 3683/2022 so it can be registered at the Land Titles Office and allow further subdivision and development to occur in the Riverlands/Capstone area in accordance with the *Riverlands Area Redevelopment Plan*.

Sections 63 and 65 of the *Municipal Government Act* (see Appendix B) provide for revisions of bylaws to correct technical errors without requiring additional advertising or public hearings. Accordingly, provided there is unanimous consent, Council can give three readings of this bylaw in one meeting.

Recommendation

Administration recommends supporting this bylaw.

Appendices

- Appendix A – Bylaw 3683/A-2023
- Appendix B – Excerpts from the *Municipal Government Act*

Appendix A

Bylaw 3683/A-2023

BYLAW NO. 3683/A-2023

Being a bylaw to revise Road Closure Bylaw 3683/2022 in the City of Red Deer, as described herein.

WHEREAS, pursuant to sections 63 and 65 of the Municipal Government Act, Council may pass a bylaw to correct a technical error in a bylaw;

NOW THEREFORE the Council of the City of Red Deer in the Province of Alberta enacts as follows:

Road Closure Bylaw 3683-2022 is revised by:

- 1. Inserting the word “REVISED” into the title of the bylaw so that it reads “REVISED BYLAW NO. 3683/2022”; and
- 2. Deleting the words “Containing 0.297 hectares more or less” and replacing it with “Containing 0.376 hectares more or less”

READ A FIRST TIME IN OPEN COUNCIL this day of 2023.

READ A SECOND TIME IN OPEN COUNCIL this day of 2023.

READ A THIRD TIME IN OPEN COUNCIL this day of 2023.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2023.

MAYOR

CITY CLERK

Appendix B

Excerpts from the *Municipal Government Act*

Excerpts from the *Municipal Government Act*

Revising bylaws

63(1) A council of a municipality may, by bylaw, revise any of its bylaws or any one or more provisions of them in accordance with this section.

(2) A bylaw under this section may

- (g) make changes, without materially affecting the bylaw in principle or substance,
- (i) to correct clerical, technical, grammatical or typographical errors in a bylaw,

Requirements relating to revised bylaws

65 A bylaw made in accordance with section 63 and the resulting revised bylaw are deemed to have been made in accordance with all the other requirements of this Act respecting the passing and approval of those bylaws, including any requirements for advertising and public hearings.



February 21, 2023

Capital Borrowing Bylaws 3691-2023 and 3692-2023

Consideration of Second and Third Reading

Prepared By: Rebecca Derwantz, Legislative Assistant
Department: Legal and Legislative Services

Report Summary

The attached reports are being brought forward from the Monday, January 23, 2023, City Council meeting.

Recommendation:

Council considers second and third reading of Bylaw 3691-2023.
Council considers second and third reading of Bylaw 3692-2023.

Background:

On January 23, 2023, Council gave first reading to Bylaw 3691-2023 a (Bridge Rehabilitation and Replacement) and Bylaw 3692-2023 (Safe & Healthy Communities Infrastructure Preservation of Existing Assets—Lindsay Thurber Comprehensive High School Athletic Track Project).

Proposed Resolutions:

That Bylaw 3691-2023 be read a second and third time.
That Bylaw 3692-2-23 be read a second and third time.



Originally submitted at the
January 23, 2023 Council
Meeting

2023 Borrowing Bylaws

Prepared by Ray MacIntosh, Chief Financial Officer
Department Financial Services

Report Summary and Recommendations

Administration is requesting that Council ~~approve~~ ^{consider} the following bylaws:

- 3691/2023 - Bridge Rehabilitation and Replacement
- 3692/2023 - Safe & Healthy Communities Infrastructure Preservation of Existing Assets
- Lindsay Thurber Comprehensive High School Athletic Track project

These are replacement bylaws and reduced in amounts for the following bylaws:

- 3688/2022 - Bridge Rehabilitation and Replacement
- 3689/2022 - Safe & Healthy Communities Recreation Facility and Asset Management Costs

Financial Services misinterpreted past practice for borrowing bylaws and included all projects in the 10-year capital plan. The replacement bylaws are more specific in the scope of project that they cover. The new bylaws include the reduced borrowing amounts.

Based on the funding sources identified in the 2023/2024 capital budget, borrowing is required.

- New bylaws have been prepared where no borrowing has been required previously for the project.
- All requirements of the Municipal Government Act (MGA) regarding borrowing will be met.
- These bylaws enable borrowing to occur, but don't mean that that borrowing will occur.
- Borrowing will be done as required to fund actual expenditures related to the projects. Proceeding with ~~reading~~ ^{reading} now will ensure that the bylaws are fully approved in time for the 2023 construction season.

Proposed Resolution

That Bylaw 3691/2023 be read a first time.

That Bylaw 3692/2023 be read a first time.



If first reading is given these bylaws will be advertised and returned to Council on February 21, 2023 for consideration of second and third reading.

Rationale for Recommendation

- 1. Borrowing was identified as a funding source for the 2023/2024 capital budget.**

2. Borrowing requires a borrowing bylaw, as per Section 251-254 and 257-259 of the Municipal Government Act.

3. The amounts authorized within the 2023/2024 capital budget will not exceed Council Debt Policy GP-F-2.2

Background

Prior Council Direction

The 2023/2024 interim budget was passed by Council on December 5, 2022 and includes the 2023/2024 capital budget plus the 2025 to 2032 capital plan.

These proposed bylaws received first reading on December 12, 2022. The scope of the bylaws on December 12, 2022 was to finance the full 10-year capital plan borrowing amounts. Administration has reconsidered this approach and is requesting Council approve the revised bylaws.

For these bylaws, the amended amounts and projects considered are:

Original Bylaw Number	Original Bylaw Amount	New Bylaw Number	New Bylaw Amount	Project Scope
3688	\$96.7 million	3691	\$13.3 million	CPR Bridge, 10 additional Bridge Structures and Bridge inspection and programming
3689	\$9.6 million	3692	\$773,250	LTHS Track

Legislative Context

Sections 251-254 and 257-259 of the Municipal Government Act apply to borrowing for capital property. The requirements can be summarized as follows:

1. A municipality may only make a borrowing if the borrowing is authorized by a borrowing bylaw – subsection 257(1)
2. A borrowing bylaw must be advertised – subsection 257(3)
3. A borrowing cannot be made if the borrowing will cause the municipality to exceed its debt limit – section 252
4. A borrowing must be used for the purpose for which it is borrowed – subsection 253(1)
5. A municipality cannot acquire, remove, or start the construction or improvement of a capital property that is to be financed in whole or part through a borrowing unless the borrowing bylaw that authorized the borrowing is passed – section 254
6. Where the term of the borrowing is 5 years or less for a capital property a borrowing bylaw that authorizes the borrowing does not have to be advertised – subsections 257(1) and (4)
7. Where the term of the borrowing exceeds 5 years for a capital property the term of the borrowing must not exceed the probable lifetime of the property – subsections 258(1) and (4)
8. Where the term of the borrowing exceeds 5 years for a capital property, an increase in amount is required because the cost of the capital property has increased and the increased cost does not exceed 15% of the original cost of the capital property, the borrowing bylaw that authorizes the borrowing of the increased costs does not have to be advertised – subsections 257(1) and (5)
9. Where temporary financing of a capital property is utilized the term of the borrowing must not exceed 5 years and the amount borrowed must not exceed the amount of expenditures in the budget for that and previous calendar years minus any money received for the capital property from any other source – subsections 259(1), (2) and (3)

Section 606 of the Municipal Government Act requires notice of the bylaw to be published at least once a week for 2 consecutive weeks before second reading and specifies what the notice of the bylaw must contain – subsection 606(1) – (3) and (5).

Strategic Alignment

Council’s 2023-2026 Strategic Plan identifies “financial sustainability” as a key principle. Administration sees the use of debt as sound fiscal management.

Related Policies

Corporate Administrative Policy 5313-CA Borrowing exists to provide additional guidance at an administrative level on when and how to use debt, the review of reserves for sustainability and internal reporting requirements.

Timelines and Impending Deadlines

Capital projects that require debt as a funding source cannot begin until a valid borrowing bylaw is in place.

Analysis

Financial

Approving the borrowing bylaws will enable future borrowings to occur but does not mean that borrowing will occur. The future borrowing will be done as required to fund expenditures in the projects based on the need to utilize the borrowing and may occur over multiple years.

The repayment costs of each debenture will be reflected in the Operating Budget based on the anticipated borrowing to be done. Tax supported debenture repayment costs are reflected in the General Programs department budget and are funded from the Debt Repayment Reserve. Self-supported debenture repayment costs are reflected in the department budget of each individual utility or self-supported operation and are funded by user fees.

Based on the review of the related Debt Repayment Reserve & Capital Projects Reserve, and the various self-supported reserves, each of the reserves is sustainable over the 10-year capital budget and plan.

Regulatory and Compliance

Approval of the borrowing bylaws must be done in compliance with the requirements of the Municipal Government Act as outlined in the Background section of the report to proceed with borrowing.

Bylaw 3691/2022 – Bridge rehabilitation and replacement

The total cost of the project is \$24.34 million with \$13.25 million to be funded from debt.

This infrastructure rehabilitation and replacement project supports major bridge projects that are beyond the scope of operational maintenance activities and includes the CPR Bridge, rehabilitation of 10 additional bridge structures and Inspection & Programming of all Bridge Structures.

Bylaw 3692/2022 – Safe & Healthy Communities Infrastructure Preservation of Existing Assets – Lindsay Thurber Comprehensive High School Athletic Track project.

The total cost of the project is \$773,250 million with the entire project to be funded from debt.

This borrowing is only for the above noted project.

BYLAW 3691/2023
OF THE CITY OF RED DEER
IN THE PROVINCE OF ALBERTA
(the “Municipality”)

This bylaw authorizes the Council of the Municipality to borrow monies by the issuance of debenture(s) in the amount of \$13,253,137 for the purpose of financing the Bridge Rehabilitation and Replacement projects:

- a. Rehabilitation of CPR Pedestrian Bridge**
- b. Rehabilitation of 10 Bridge Structures**
- c. Inspection and Deck Testing of all Bridge Structures**

WHEREAS:

- A** Section 251 of the *Municipal Government Act*, R.S.A. 2000, c. M-26, (the ‘MGA’) provides that a municipality may only make a borrowing if the borrowing is authorized by a borrowing bylaw.
- B** The Council of the Municipality has decided to issue a bylaw pursuant to Section 258 of the *MGA* to authorize the financing, undertaking and completion of the Bridge Rehabilitation and Replacement projects.
- C** The total cost of the project is estimated to be \$24,341,137 and the Municipality estimates the following funding sources will be applied to the projects:

Grants	\$ 11,088,000
Debentures	<u>\$ 13,253,137</u>
Total Cost	\$ 24,341,137

- D** In order to complete the projects, it will be necessary for the Municipality to borrow the sum of \$13,253,137 for a period not to exceed 30 years, from His Majesty the King in right of Alberta as represented by the President of Treasury Board and Minister of Finance (the “Province”) or another authorized financial institution, by the issuance of debenture(s) and on the terms and conditions referred to in this bylaw.
- E** The estimated lifetime of the Bridge Rehabilitation and Replacement projects financed under this bylaw is between 15 and 90 years. Deck Concrete 20 years, Deck Asphalt 15 years, Superstructure – Steel 60 years, Superstructure – Concrete 50 years, and Substructure 90 years.
- F** The principal amount of the outstanding debt of the Municipality as at the date of the bylaw is \$300,583,640.64 and no part of the principal or interest is in arrears.
- G** Section 252 of the MGA stipulates that no municipality may make a borrowing if the borrowing will cause the municipality to exceed its debt limit, unless the borrowing is approved by the Minister. The proposed borrowing will not cause the Municipality to exceed its debt limit of \$521,642,068.50.

H All required approvals for the projects have been or will be obtained, and the projects are or will be in compliance with all *Acts* and *Regulations* of the Province of Alberta.

COUNCIL OF THE CITY OF RED DEER ENACTS AS FOLLOWS:

- 1** That for the purpose of the Bridge Rehabilitation and Replacement projects, the sum of THIRTEEN MILLION, TWO HUNDRED AND FIFTY-THREETHOUSAND, ONE HUNDRED AND THIRTY-SEVEN DOLLARS (\$13,253,137) be borrowed from the Province or another authorized financial institution by way of debenture(s) on the credit and security of the Municipality at large.
- 2** The proper officers of the Municipality are hereby authorized to issue debenture(s) on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Bridge Rehabilitation and Replacement projects.
- 3** The Municipality shall repay the indebtedness according to the repayment structure negotiated with the lender which shall be equal semi-annual or annual payments of combined principal and interest installments not to exceed THIRTY (30) years calculated at the interest rate fixed by the Province or another authorized financial institution on the date of the borrowing and not to exceed 8.26%.
- 4** The indebtedness is to be repaid by way of revenue raised through municipal property tax and the Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5** The indebtedness shall be contracted on the credit and security of the Municipality.
- 6** The net amount borrowed under this bylaw shall be applied only to the projects specified in this bylaw. The amount borrowed under this bylaw shall not exceed the amount approved in a capital budget for the projects.
- 7** This bylaw comes into force on the date it is passed.

READ FIRST TIME IN OPEN COUNCIL this day of 2023.
READ SECOND TIME IN OPEN COUNCIL this day of 2023.
READ THIRD TIME IN OPEN COUNCIL this day of 2023.
AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2023.

MAYOR

CITY CLERK

BYLAW 3692/2023
OF THE CITY OF RED DEER
IN THE PROVINCE OF ALBERTA
(the “Municipality”)

This bylaw authorizes the Council of the Municipality to borrow monies by the issuance of debenture(s) in the amount of \$773,250 for the purpose of financing the Safe & Healthy Communities Infrastructure Preservation of Existing Assets - Lindsay Thurber Comprehensive High School Athletic Track project.

WHEREAS:

- A** Section 251 of the *Municipal Government Act*, R.S.A. 2000, c. M-26, (the ‘MGA’) provides that a municipality may only make a borrowing if the borrowing is authorized by a borrowing bylaw.
- B** The Council of the Municipality has decided to issue a bylaw pursuant to Section 258 of the *MGA* to authorize the financing, undertaking and completion of the Safe & Healthy Communities Infrastructure Preservation of Existing Assets - Lindsay Thurber Comprehensive High School Athletic Track project.
- C** The total cost of the project is estimated to be \$773,250 and the Municipality estimates the following funding sources will be applied to the project:

Debentures	\$ 773,250
Total Cost	\$ 773,250
- D** In order to complete the project, it will be necessary for the Municipality to borrow the sum of \$773,250 for a period not to exceed 30 years, from His Majesty the King in right of Alberta as represented by the President of Treasury Board and Minister of Finance (the “Province”) or another authorized financial institution, by the issuance of debenture(s) and on the terms and conditions referred to in this bylaw.
- E** The estimated lifetime of the Safe & Healthy Communities Infrastructure Preservation of Existing Assets - Lindsay Thurber Comprehensive High School Athletic Track project financed under this bylaw is equal to, or in excess of 40 years.
- F** The principal amount of the outstanding debt of the Municipality as at the date of the bylaw is \$300,583,640.64 and no part of the principal or interest is in arrears.
- G** Section 252 of the *MGA* stipulates that no municipality may make a borrowing if the borrowing will cause the municipality to exceed its debt limit, unless the borrowing is approved by the Minister. The proposed borrowing will not cause the Municipality to exceed its debt limit of \$521,642,068.50.
- H** All required approvals for the project have been or will be obtained, and the project is or will be in compliance with all *Acts* and *Regulations* of the Province of Alberta.

COUNCIL OF THE CITY OF RED DEER ENACTS AS FOLLOWS:

- 1** That for the purpose of the Safe & Healthy Communities Infrastructure Preservation of Existing Assets - Lindsay Thurber Comprehensive High School Athletic Track project, the sum of SEVEN HUNDRED AND SEVENTY-THREE THOUSAND, TWO HUNDRED AND FIFTY DOLLARS (\$773,250) be borrowed from the Province or another authorized financial institution by way of debenture(s) on the credit and security of the Municipality at large.
- 2** The proper officers of the Municipality are hereby authorized to issue debenture(s) on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Safe & Healthy Communities Infrastructure Preservation of Existing Assets - Lindsay Thurber Comprehensive High School Athletic Track project.
- 3** The Municipality shall repay the indebtedness according to the repayment structure negotiated with the lender which shall be equal semi-annual or annual payments of combined principal and interest installments not to exceed THIRTY (30) years calculated at the interest rate fixed by the Province or another authorized financial institution on the date of the borrowing and not to exceed 8.26%.
- 4** The indebtedness is to be repaid by way of revenue raised through municipal property tax and the Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5** The indebtedness shall be contracted on the credit and security of the Municipality.
- 6** The net amount borrowed under this bylaw shall be applied only to the project specified in this bylaw. The amount borrowed under this bylaw shall not exceed the amount approved in a capital budget for the project.
- 7** This bylaw comes into force on the date it is passed.

READ FIRST TIME IN OPEN COUNCIL this day of 2023.

READ SECOND TIME IN OPEN COUNCIL this day of 2023.

READ THIRD TIME IN OPEN COUNCIL this day of 2023.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2023.

MAYOR

CITY CLERK